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EASTMAN KODAK CO  
Form 8-K  
September 10, 2004

1

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): September 7, 2004

Eastman Kodak Company  
(Exact name of registrant as specified in its charter)

|   |                             |                                      |
|---|-----------------------------|--------------------------------------|
| New Jersey  | 1-87                        | 16-0417150                           |
| -----   |                             |                                      |
| (State or Other Jurisdiction<br>of Incorporation) | (Commission<br>File Number) | (IRS Employer<br>Identification No.) |

343 State Street,  
Rochester, New York 14650  
(Address of Principal Executive Office) (Zip Code)

Registrant's telephone number, including area code (585) 724-4000  
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Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Securities Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

2

ITEM 2.05 Costs Associated with Exit or Disposal Activities

On September 7, 2004, Eastman Kodak Company committed to a

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plan to close five overnight photofinishing labs in France. The lab closures, which are expected to be completed by December 31, 2004, reflect the Company's plan to deal effectively with the continued deterioration in overnight photofinishing volumes in France.

In conjunction with the lab closures, the Company will pay approximately \$15 million in severance costs to employees who elect not to relocate to other Company labs and will incur other exit costs of approximately \$2 million. In addition, the Company will record approximately \$10 million of accelerated depreciation on the related long-lived assets in cost of goods sold during the remainder of 2004. The severance and other exit costs require the outlay of cash, while the accelerated depreciation represents a non-cash charge.

These lab closures are part of the Company's restructuring program that was announced on January 22, 2004. The Company expects that it will continue to consolidate its worldwide overnight photofinishing operations in order to eliminate excess capacity.

A copy of the September 7, 2004 press release related to the lab closures in France is attached hereto as Exhibit (99.1).

ITEM 9.01 Financial Statements and Exhibits

(c) Exhibits

- (99.1) Eastman Kodak Company press release dated September 7, 2004 regarding reorganization of operations in France.

3

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EASTMAN KODAK COMPANY

By: /s/ Richard G. Brown, Jr.

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Richard G. Brown, Jr.  
Controller

Date: September 10, 2004

4

EASTMAN KODAK COMPANY

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INDEX TO EXHIBITS

Exhibit No.

(99.1) Eastman Kodak Company press release dated September 7,  
2004.