Under Armour, Inc.
Form 10-Q
May 01, 2015
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015 or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission File No. 001-33202

UNDER ARMOUR, INC.

(Exact name of registrant as specified in its charter)

Maryland 52-1990078
(State or other jurisdiction of incorporation or organization) Identification No.)
1020 Hull Street (410) 454 (420)

Baltimore, Maryland 21230 (410) 454-6428

(Address of principal executive offices) (Zip Code) (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes þ No "Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes þ No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer b Accelerated filer "
Non-accelerated filer "
Smaller reporting company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No b

As of March 31, 2015 there were 179,386,971 shares of Class A Common Stock and 36,150,000 shares of Class B Convertible Common Stock outstanding.

Table of Contents

UNDER ARMOUR, INC. March 31, 2015 INDEX TO FORM 10-Q

PART I. FINANCIAL INFORMATION

		
Item 1.	<u>Financial Statements:</u> Unaudited Consolidated Balance Sheets as of March 31, 2015, December 31, 2014 and March 31, 2014	<u>1</u>
	Unaudited Consolidated Statements of Income for the Three Months Ended March 31, 2015 and 2014	<u>2</u>
	<u>Unaudited Consolidated Statements of Comprehensive Income for the Three Months Ended March 31, 2015 and 2014</u>	<u>3</u>
	Unaudited Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2015 and 2014	<u>4</u>
Item 2. Item 3. Item 4.	Notes to the Unaudited Consolidated Financial Statements Management's Discussion and Analysis of Financial Condition and Results of Operations Quantitative and Qualitative Disclosures About Market Risk Controls and Procedures	<u>5</u> <u>13</u> <u>22</u> <u>23</u>
PART II.	OTHER INFORMATION	
Item 1A. Item 2. Item 6.	Risk Factors Unregistered Sales of Equity Securities and Use of Proceeds Exhibits	24 24 24
<u>SIGNATU</u>	<u>RES</u>	<u>25</u>

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

Under Armour, Inc. and Subsidiaries Unaudited Consolidated Balance Sheets (In thousands, except share data)

(in thousands, except share data)	March 31, 2015	December 31, 2014	March 31, 2014
Assets			
Current assets			
Cash and cash equivalents	\$232,040	\$ 593,175	\$179,926
Accounts receivable, net	395,917	279,835	331,299
Inventories	577,947	536,714	472,244
Prepaid expenses and other current assets	162,609	87,177	100,857
Deferred income taxes	65,966	52,498	40,831
Total current assets	1,434,479	1,549,399	1,125,157
Property and equipment, net	359,489	305,564	240,721
Goodwill	595,492	123,256	123,388
Intangible assets, net	87,075	26,230	31,571
Deferred income taxes	14,104	33,570	35,538
Other long term assets	57,415	57,064	42,641
Total assets	\$2,548,054	\$ 2,095,083	\$1,599,016
Liabilities and Stockholders' Equity			
Current liabilities			
Revolving credit facility, current	\$ —	\$ <i>-</i>	\$100,000
Accounts payable	252,051	210,432	166,920
Accrued expenses	137,482	147,681	103,844
Current maturities of long term debt	43,347	28,951	4,812
Other current liabilities	15,339	34,563	11,676
Total current liabilities	448,219	421,627	387,252
Long term debt, net of current maturities	383,500	255,250	46,846
Revolving credit facility, long term	250,000		
Other long term liabilities	81,809	67,906	56,341
Total liabilities	1,163,528	744,783	490,439
Commitments and contingencies (see Note 5)			
Stockholders' equity			
Class A Common Stock, \$0.0003 1/3 par value; 400,000,000 shares			
authorized as of March 31, 2015, December 31, 2014 and March 31,2014;			
179,386,971 shares issued and outstanding as of March 31, 2015,	60	59	58
177,295,988 shares issued and outstanding as of December 31, 2014 and			
173,730,570 shares issued and outstanding as of March 31, 2014.			
Class B Convertible Common Stock, \$0.0003 1/3 par value; 36,150,000			
shares authorized, issued and outstanding as of March 31, 2015,			
36,600,000 shares authorized, issued and outstanding as of December 31,	12	12	13
2014 and 39,375,000 shares authorized, issued and outstanding as of			
March 31, 2014.			
Additional paid-in capital	554,928	508,350	443,132
Retained earnings	856,640	856,687	664,870

Accumulated other comprehensive income (loss)	(27,114)	(14,808)	504
Total stockholders' equity	1,384,526	1,350,300	1,108,577
Total liabilities and stockholders' equity	\$2,548,054	\$ 2,095,083	\$1,599,016
See accompanying notes.			

Table of Contents

Under Armour, Inc. and Subsidiaries Unaudited Consolidated Statements of Income (In thousands, except per share amounts)

	Three Montl	Three Months Ended	
	March 31,		
	2015	2014	
Net revenues	\$804,941	\$641,607	
Cost of goods sold	427,277	340,917	
Gross profit	377,664	300,690	
Selling, general and administrative expenses	349,997	273,834	
Income from operations	27,667	26,856	
Interest expense, net	(2,210) (846	
Other expense, net	(1,840) (874)	
Income before income taxes	23,617	25,136	
Provision for income taxes	11,889	11,598	
Net income	\$11,728	\$13,538	
Net income available per common share			
Basic	\$0.05	\$0.06	
Diluted	\$0.05	\$0.06	
Weighted average common shares outstanding			
Basic	214,697	212,383	
Diluted	219,616	216,912	
See accompanying notes.			
2			

Table of Contents

Under Armour, Inc. and Subsidiaries Unaudited Consolidated Statements of Comprehensive Income (In thousands)

	Three Months Ended March 31,		
	2015	2014	
Net income	\$11,728	\$13,538	
Other comprehensive income (loss):			
Foreign currency translation adjustment	(12,829) (1,577)
Unrealized gain (loss) on cash flow hedge, net of tax of (\$65) and (\$78) for the three months ended March 31, 2015 and 2014.	523	(113)
Total other comprehensive loss	(12,306) (1,690)
Comprehensive income (loss)	\$(578) \$11,848	
See accompanying notes.			

Table of Contents

Under Armour, Inc. and Subsidiaries Unaudited Consolidated Statements of Cash Flows (In thousands)

	Three Months Ended March 31,		
	2015	2014	
Cash flows from operating activities			
Net income	\$11,728	\$13,538	
Adjustments to reconcile net income to net cash used in operating activities			
Depreciation and amortization	21,308	17,320	
Unrealized foreign currency exchange rate losses	21,416	655	
Loss on disposal of property and equipment	227	52	
Stock-based compensation	9,043	13,220	
Deferred income taxes	4,049	(6,913)
Changes in reserves and allowances	5,792	2,282	
Changes in operating assets and liabilities, net of effects of acquisitions:			
Accounts receivable	(127,439) (121,091)
Inventories	(50,303) (3,915)
Prepaid expenses and other assets	(39,899) (15,479)
Accounts payable	40,066	7,141	
Accrued expenses and other liabilities	(14,264) (25,841)
Income taxes payable and receivable	(58,250) (28,505)
Net cash used in operating activities	(176,526) (147,536)
Cash flows from investing activities	,		
Purchases of property and equipment	(68,619) (39,715)
Purchase of businesses, net of cash acquired	(539,109) (10,924)
Purchases of other assets	(2,494) (261)
Net cash used in investing activities	(610,222) (50,900)
Cash flows from financing activities	,	, , ,	
Proceeds from revolving credit facility	250,000		
Proceeds from term loan	150,000		
Payments on long term debt	(7,355) (1,265)
Excess tax benefits from stock-based compensation arrangements	34,613	24,038	
Proceeds from exercise of stock options and other stock issuances	2,922	8,627	
Payments of debt financing costs	(946) —	
Net cash provided by financing activities	429,234	31,400	
Effect of exchange rate changes on cash and cash equivalents	(3,621) (527)
Net decrease in cash and cash equivalents	(361,135) (167,563)
Cash and cash equivalents	(001,100) (107,600	,
Beginning of period	593,175	347,489	
End of period	\$232,040	\$179,926	
End of period	Ψ252,010	Ψ177,720	
Non-cash investing and financing activities			
Decrease in accrual for property and equipment	\$(195) \$(8,650)
Property and equipment acquired under build-to-suit leases	5,631		
Non-cash acquisition of business	_	11,233	
See accompanying notes.			

Under Armour, Inc. and Subsidiaries Notes to the Unaudited Consolidated Financial Statements

1. Description of the Business

Under Armour, Inc. is a developer, marketer and distributor of branded performance apparel, footwear and accessories. These products are sold worldwide and worn by athletes at all levels, from youth to professional on playing fields around the globe, as well as by consumers with active lifestyles. The Company's Connected FitnessTM platform powers the world's largest digital health and fitness community. The Company uses this platform to connect with its consumers and increase awareness and sales of its products.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying consolidated financial statements include the accounts of Under Armour, Inc. and its wholly owned subsidiaries (the "Company"). Certain information in footnote disclosures normally included in annual financial statements was condensed or omitted for the interim periods presented in accordance with the rules and regulations of the Securities and Exchange Commission (the "SEC") and accounting principles generally accepted in the United States of America for interim consolidated financial statements. In the opinion of management, all adjustments consisting of normal, recurring adjustments considered necessary for a fair statement of the financial position and results of operations were included. All intercompany balances and transactions were eliminated. The consolidated balance sheet as of December 31, 2014 is derived from the audited financial statements included in the Company's Annual Report on Form 10-K filed with the SEC for the year ended December 31, 2014 (the "2014 Form 10-K"), which should be read in conjunction with these consolidated financial statements. The results for the three months ended March 31, 2015 are not necessarily indicative of the results to be expected for the year ending December 31, 2015 or any other portions thereof.

On March 17, 2014 the Board of Directors declared a two-for-one stock split of the Company's Class A and Class B common stock, which was effected in the form of a 100% common stock dividend distributed on April 14, 2014. Stockholders' equity and all references to share and per share amounts in the accompanying consolidated financial statements have been retroactively adjusted to reflect the two-for-one stock split for all periods presented. On January 5, 2015, the Company acquired 100% of the outstanding equity of Endomondo ApS ("Endomondo"), a Denmark-based digital connected fitness company. On March 17, 2015, the Company acquired 100% of the outstanding equity of MyFitnessPal, Inc. ("MFP"), a digital nutrition and connected fitness company. Both companies were acquired to expand the Company's Connected Fitness community. The initial purchase price allocation for each acquisition is reflected in the consolidated balance sheet as of March 31, 2015. These purchase price allocations are preliminary, pending the finalization of deferred tax assets and liabilities and the valuations for certain intangible assets.

Concentration of Credit Risk

Financial instruments that subject the Company to significant concentration of credit risk consist primarily of accounts receivable. The majority of the Company's accounts receivable is due from large sporting goods retailers. Credit is extended based on an evaluation of the customer's financial condition and collateral is not required. The Company had a customer in North America that individually accounted for 21.5%, 23.4% and 30.9% of accounts receivable as of March 31, 2015, December 31, 2014 and March 31, 2014, respectively. The Company's largest customer accounted for 12.9% and 16.7% of net revenues as of March 31, 2015 and 2014, respectively.

Allowance for Doubtful Accounts

As of March 31, 2015, December 31, 2014 and March 31, 2014, the allowance for doubtful accounts was \$5.4 million, \$3.7 million and \$3.4 million, respectively.

Shipping and Handling Costs

The Company charges certain customers shipping and handling fees. These fees are recorded in net revenues. The Company includes the majority of outbound handling costs as a component of selling, general and administrative expenses. Outbound handling costs include costs associated with preparing goods to ship to customers and certain

costs to operate the Company's distribution facilities. These costs, included within selling, general and administrative expenses, were \$13.0 million and \$11.3 million for the three months ended March 31, 2015 and 2014, respectively. The Company includes outbound freight costs associated with shipping goods to customers as a component of cost of goods sold.

Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Recently Issued Accounting Standards

In May 2014, the Financial Accounting Standards Board ("FASB") issued an Accounting Standards Update which supersedes the most current revenue recognition requirements. The new revenue recognition standard requires entities to recognize revenue in a way that depicts the transfer of goods or services to customers in an amount that reflects the consideration which the entity expects to be entitled to in exchange for those goods or services. This guidance is currently effective for annual and interim reporting periods beginning after December 15, 2016, with early adoption not permitted. In April 2015, the FASB voted for a proposed one-year deferral of the effective date of the new revenue recognition standard. If approved, the new standard will become effective for annual and interim periods beginning after December 15, 2017 with early adoption as of the original effective date permitted.

In February 2015, the FASB issued an Accounting Standard Update which amends the current consolidation guidance. This guidance is effective for annual reporting periods beginning after December 15, 2015 and interim reporting periods within fiscal years beginning after December 15, 2016, with early adoption permitted.

In April 2015, the FASB issued an Accounting Standard Update which requires all costs incurred to issue debt to be presented in the balance sheet as a direct deduction from the carrying value of the debt. This guidance is effective for annual and interim reporting periods beginning after December 15, 2015, with early adoption permitted.

The Company is currently evaluating these standards to determine the impact of their adoption on its consolidated financial statements.

Recently Adopted Accounting Standards

In January 2015, the FASB issued an Accounting Standards Update which eliminates from GAAP the concept of extraordinary items and the need to separately classify, present, and disclose extraordinary events and transactions. This guidance is effective for annual and interim reporting periods beginning after December 15, 2015, with early adoption permitted provided that the guidance is applied from the beginning of the fiscal year of adoption. The adoption of this pronouncement did not have a material impact on the Company's consolidated financial statements.

3. Acquisitions

Endomondo

On January 5, 2015, the Company acquired 100% of the outstanding equity of Endomondo, a Denmark-based digital connected fitness company, to expand the Company's Connected Fitness community for \$85.0 million, adjusted for working capital.

The Company recognized \$0.6 million and \$0.8 million in acquisition related costs that were expensed during the three months ended March 31, 2015 and December 31, 2014, respectively. These costs are included in the consolidated statement of income in the line item entitled "Selling, general and administrative expenses." Pro forma results are not presented, as the acquisition was not considered material to the consolidated Company MyFitnessPal

On March 17, 2015, the Company acquired 100% of the outstanding equity of MFP, a digital nutrition and connected fitness company, to expand the Company's Connected Fitness community. The final adjusted transaction value totaled \$474.0 million. The total consideration of \$463.9 million was adjusted to reflect the accelerated vesting of certain share awards of MFP, which are not conditioned upon continued employment, and transaction cost borne by the selling shareholders. The acquisition was funded with \$400.0 million of increased term loan borrowings and a draw on the revolving credit facility, with the remaining amount funded by cash on hand.

The Company recognized \$5.7 million of acquisition related costs that were expensed during the current period. These costs are included in the consolidated statement of income in the line item entitled "Selling, general and administrative expenses."

The following represents the pro forma consolidated income statement as if MFP had been included in the consolidated results of the Company for the three months ended March 31, 2015 and March 31, 2014:

	Three Mon	Three Months Ended		
	March 31,			
(In thousands)	2015	2014		
Net revenues	\$808,636	\$645,344		
Net Income	10,413	6,807		

These amounts have been calculated after applying the Company's accounting policies and adjusting the results of MFP to reflect the acquisition as if it closed on January 1, 2014. Pro forma net income for the three months ended March 31, 2014 reflects the impact of \$5.7 million in transaction expenses included in the consolidated statement of income for the three months ended March 31, 2015, but excluded from the calculation of pro forma net income for that period.

These acquisitions have been accounted for as business combinations under the acquisition method and, accordingly, the total purchase price is allocated to the tangible and intangible assets acquired and the liabilities assumed based on their respective fair values on the acquisition dates, with the remaining unallocated purchase price recorded as goodwill. These purchase price allocations are preliminary, pending the finalization of deferred tax assets and liabilities and the valuations for intangible assets. The Company expects to finalize the purchase price and goodwill allocations to reportable segments during the second quarter of 2015. The following table summarizes the allocation of estimated fair values of the net assets acquired during the three months ended March 31, 2015, including the related estimated useful lives, where applicable:

	MyFitnessPal		Endomondo	
	(in thousands)	Useful life (in years)	(in thousands)	Useful life (in years)
Finite-lived intangible assets:				
User base	\$38,300	10	\$10,600	10
Nutrition database	4,500	10	_	0
Technology	3,200	5	5,000	5
Trade name	2,300	5	400	5
Other net assets acquired (net liabilities assumed)	8,896		(1,925)
Net assets acquired	\$57,196		\$14,075	
Goodwill	406,731		73,169	
Total fair value of consideration	\$463,927		\$87,244	

The Company estimated the acquisition date fair values of intangible assets based on income-based discounted cash flow models using estimates and assumptions regarding future operations. The Company will amortize the intangible assets on a straight-line basis over their estimated useful lives.

The goodwill recorded as a result of the acquisitions primarily reflects unidentified intangible assets acquired, including operational synergies across the Company, assembled workforces, the value of integrating acquired technologies and engaging and growing the connected fitness community. None of the goodwill is expected to be deductible for tax purposes.

4. Credit Facility and Other Long Term Debt

Credit Facility

In May 2014, the Company entered into a new unsecured \$650.0 million credit facility and terminated its prior \$325.0 million secured revolving credit facility. The credit agreement has a term of five years through May 2019, with permitted extensions under certain circumstances. The credit agreement initially provided for a committed revolving credit facility of \$400.0 million, in addition to an aggregate term loan commitment of \$250.0 million, consisting of a \$150.0 million initial term loan, which was drawn in full at the closing of the credit agreement, and \$100.0 million delayed draw term loan, which was drawn in full in November 2014 for general corporate purposes. In March 2015, the Company amended the credit agreement, providing an additional \$150.0 million of term loan borrowings, which

were borrowed on the closing date of the amendment, resulting in aggregate term loan borrowings under the credit agreement of \$400.0 million. This amendment also increased revolving credit facility commitments available under the credit agreement from \$400.0 million to \$800.0 million, of which the Company borrowed \$250.0 million on the closing date of the amendment. These additional borrowings were used to fund, in part, the acquisition of MFP. At the Company's request and the lenders' consent, revolving and/or term loan borrowings may be increased by up to \$300.0 million in aggregate, subject to certain conditions as set forth in the credit agreement, as amended.

Incremental borrowings are uncommitted and the availability thereof will depend on market conditions at the time the Company seeks to incur such borrowings.

Borrowings under the revolving credit facility may be made in U.S. Dollars, Euros, Pounds Sterling, Japanese Yen and Canadian Dollars. Up to \$50.0 million of the facility may be used for the issuance of letters of credit and up to \$50.0 million of the facility may be used for the issuance of swingline loans. There were no significant letters of credit or swingline loans outstanding as of March 31, 2015.

The Company used \$100.0 million of the proceeds from the initial term loan to repay the \$100.0 million outstanding under the Company's prior revolving credit facility. No penalties or other early termination fees were incurred in connection with the termination of the prior revolving credit facility.

The credit agreement contains negative covenants that, subject to significant exceptions, limit the ability of the Company and its subsidiaries to, among other things, incur additional indebtedness, make restricted payments, pledge their assets as security, make investments, loans, advances, guarantees and acquisitions, undergo fundamental changes and enter into transactions with affiliates. The Company is also required to maintain a ratio of consolidated EBITDA, as defined in the credit agreement, to consolidated interest expense of not less than 3.50 to 1.00 and is not permitted to allow the ratio of consolidated total indebtedness to consolidated EBITDA to be greater than 3.25 to 1.00 ("consolidated leverage ratio"). As of March 31, 2015, the Company was in compliance with these ratios. In addition, the credit agreement contains events of default that are customary for a facility of this nature, and includes a cross default provision whereby an event of default under other material indebtedness, as defined in the credit agreement, will be considered an event of default under the credit agreement.

Borrowings under the credit agreement bear interest at a rate per annum equal to, at the Company's option, either (a) an alternate base rate, or (b) a rate based on the rates applicable for deposits in the interbank market for U.S. Dollars or the applicable currency in which the loans are made ("adjusted LIBOR"), plus in each case an applicable margin. The applicable margin for loans will be adjusted by reference to a grid (the "Pricing Grid") based on the consolidated leverage ratio and ranges between 1.00% to 1.25% for adjusted LIBOR loans and 0.00% to 0.25% for alternate base rate loans. The weighted average interest rates under the initial term loan, delayed draw term loan, new term loan and revolving credit facility were 1.20%, 1.20%, 1.31% and 1.31% during the three months ended March 31, 2015, respectively. \$250.0 million was outstanding under the Company's revolving credit facility as of March 31, 2015. Additionally, the Company pays a commitment fee on the average daily unused amount of the revolving credit facility, a ticking fee on the undrawn amounts under the delayed draw term loan and certain fees with respect to letters of credit. As of March 31, 2015, the commitment fee was 15.0 basis points. The Company incurred and capitalized \$2.9 million in deferred financing costs in connection with the credit facility.

Other Long Term Debt

The Company has long term debt agreements with various lenders to finance the acquisition or lease of qualifying capital investments. Loans under these agreements are collateralized by a first lien on the related assets acquired. As these agreements are not committed facilities, each advance is subject to approval by the lenders. Additionally, these agreements include a cross default provision whereby an event of default under other debt obligations, including the Company's credit facility, will be considered an event of default under these agreements. These agreements require a prepayment fee if the Company pays outstanding amounts ahead of the scheduled terms. At March 31, 2015, December 31, 2014 and March 31, 2014, the outstanding principal balance under these agreements was \$1.3 million, \$2.0 million and \$4.2 million, respectively. Currently, advances under these agreements bear interest rates which are fixed at the time of each advance. The weighted average interest rates on outstanding borrowings were 3.1% and 3.2% for the three months ended March 31, 2015 and 2014, respectively.

In December 2012, the Company entered into a \$50.0 million recourse loan collateralized by the land, buildings and tenant improvements comprising the Company's corporate headquarters. The loan has a seven year term and maturity date of December 2019. The loan bears interest at one month LIBOR plus a margin of 1.50%, and allows for prepayment without penalty. The loan includes covenants and events of default substantially consistent with the new credit agreement discussed above. The loan also requires prior approval of the lender for certain matters related to the property, including transfers of any interest in the property. As of March 31, 2015, December 31, 2014 and March 31, 2014, the outstanding balance on the loan was \$45.5 million, \$46.0 million and \$47.5 million, respectively. The

weighted average interest rate on the loan was 1.7% for the three months ended March 31, 2015 and 2014. Interest expense, net was \$2.2 million and \$0.8 million for the three months ended March 31, 2015 and 2014, respectively. Interest expense includes the amortization of deferred financing costs and interest expense under the credit and other long term debt facilities.

The Company monitors the financial health and stability of its lenders under the credit and other long term debt facilities, however during any period of significant instability in the credit markets lenders could be negatively impacted in their ability to perform under these facilities.

5. Commitments and Contingencies

There were no significant changes to the contractual obligations reported in the 2014 Form 10-K other than those which occur in the normal course of business.

From time to time, the Company is involved in litigation and other proceedings, including matters related to commercial and intellectual property disputes, as well as trade, regulatory and other claims related to its business. The Company believes that all current proceedings are routine in nature and incidental to the conduct of its business, and that the ultimate resolution of any such proceedings will not have a material adverse effect on its consolidated financial position, results of operations or cash flows.

In connection with various contracts and agreements, the Company has agreed to indemnify counterparties against certain third party claims relating to the infringement of intellectual property rights and other items. Generally, such indemnification obligations do not apply in situations in which the counterparties are grossly negligent, engage in willful misconduct, or act in bad faith. Based on the Company's historical experience and the estimated probability of future loss, the Company has determined that the fair value of such indemnifications is not material to its consolidated financial position or results of operations.

6. Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price). The fair value accounting guidance outlines a valuation framework, creates a fair value hierarchy in order to increase the consistency and comparability of fair value measurements and the related disclosures, and prioritizes the inputs used in measuring fair value as follows:

- Level 1: Observable inputs such as quoted prices in active markets;
- Level 2: Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and
- Level 3: Unobservable inputs for which there is little or no market data, which require the reporting entity to develop its own assumptions.

Financial assets and (liabilities) measured at fair value are set forth in the table below:

	March 3	31, 2015		Decemb	per 31, 20	14	March 3	31, 2014	
(In thousands)	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Derivative foreign currency contracts (see Note 8)	\$—	\$3,187	\$—	\$—	\$806	\$—	\$—	\$62	\$—
Interest rate swap contracts (see Note 8)	_	(2,535)	_	_	(607)	_	_	896	_
TOLI policies held by the Rabbi Trust	_	4,747	_		4,734	_		4,638	
Deferred Compensation Plan obligations	_	(4,798)	_	_	(4,525)	_	_	(3,995)	_

Fair values of the financial assets and liabilities listed above are determined using inputs that use as their basis readily observable market data that are actively quoted and are validated through external sources, including third-party pricing services and brokers. The foreign currency contracts represent gains and losses on derivative contracts, which is the net difference between the U.S. dollar value to be received or paid at the contracts' settlement date and the U.S. dollar value of the foreign currency to be sold or purchased at the current market exchange rate. The interest rate swap contracts represent gains and losses on the derivative contracts, which is the net difference between the fixed interest to be paid and variable interest to be received over the term of the contract based on current market rates. The fair value of the trust owned life insurance ("TOLI") policies held by the Rabbi Trust is based on the cash-surrender value of

the life insurance policies, which are invested primarily in mutual funds and a separately managed fixed income fund. These investments are initially made in the same funds and purchased in substantially the same amounts as the selected investments of participants in the Under Armour, Inc. Deferred Compensation Plan (the "Deferred Compensation Plan"), which represent the underlying liabilities to participants in the Deferred Compensation Plan. Liabilities under the Deferred Compensation Plan are recorded at amounts due to participants, based on the fair value of participants' selected investments.

The carrying value of the Company's long term debt approximated its fair value as of March 31, 2015 and 2014. The fair value of the Company's long term debt was estimated based upon quoted prices for similar instruments (Level 2 input).

7. Stock-Based Compensation

During the three months ended March 31, 2015, 0.7 million performance-based restricted stock units and 0.3 million performance-based options were awarded to certain officers and key employees under the Company's Second Amended and Restated 2005 Omnibus Long-Term Incentive Plan. The awards have vesting conditions tied to the achievement of certain combined annual operating income targets for 2015 and 2016. Upon the achievement of the targets, one third of the restricted stock units will vest each in February 2017, February 2018 and February 2019. If certain lower levels of combined annual operating income for 2015 and 2016 are achieved, fewer or no restricted stock units will vest and the remaining restricted stock units will be forfeited. The Company deemed the achievement of certain operating income targets for 2015 and 2016 probable during the three months ended March 31, 2015. The Company assesses the probability of the achievement of the remaining operating income targets at the end of each reporting period. If it becomes probable that any remaining performance targets related to these performance-based restricted stock units will be achieved, a cumulative adjustment will be recorded as if ratable stock-based compensation expense had been recorded since the grant date. Additional stock based compensation of up to \$1.3 million would have been recorded during the three months ended March 31, 2015, for these performance-based restricted stock units and options had the achievement of the remaining operating income targets been deemed probable.

During 2014, the Company granted performance-based restricted stock units with vesting conditions tied to the achievement of certain combined annual operating income targets for 2014 and 2015. During the three months ended September 30, 2014, the Company deemed the achievement of certain operating income targets for 2014 and 2015 probable and recorded a cumulative adjustment of \$3.8 million. Additional stock based compensation of up to \$3.5 million would have been recorded during the three months ended March 31, 2015, for these performance-based restricted stock units had the achievement of the remaining operating income targets been deemed probable. During 2012 and 2013, the Company granted performance-based restricted stock units with vesting conditions tied to the achievement of certain combined annual operating income targets for 2013 and 2014. During the three months ended March 31, 2014, the Company deemed the achievement of the remaining operating income targets for 2013 and 2014 probable and recorded a cumulative adjustment of \$6.6 million.

The Company issued approximately 289.7 thousand options to purchase shares of the Company's Class A common stock in connection with the acquisition of MFP, which are conditioned upon continuous employment. These shares have been excluded from purchase consideration and will be recognized over the requisite service period as stock-based compensation.

8. Risk Management and Derivatives

Foreign Currency Risk Management

The Company is exposed to gains and losses resulting from fluctuations in foreign currency exchange rates relating to transactions generated by its international subsidiaries in currencies other than their local currencies. These gains and losses are primarily driven by intercompany transactions and inventory purchases denominated in currencies other than the functional currency of the purchasing entity. From time to time, the Company may elect to enter into foreign currency contracts to reduce the risk associated with foreign currency exchange rate fluctuations on intercompany transactions and projected inventory purchases for its international subsidiaries. As the Company expands its international business, it may expand the current hedging program to include additional currency pairs and instruments.

As of March 31, 2015, the aggregate notional value of the Company's outstanding foreign currency contracts was \$309.0 million, which was comprised of Canadian Dollar/U.S. Dollar, Euro/U.S. Dollar, Yen/Euro, Mexican Peso/Euro and Pound Sterling/Euro currency pairs with contract maturities ranging from one to eight months. A portion of the Company's foreign currency contracts are not designated as cash flow hedges, and accordingly, changes in their fair value are recorded in earnings. During 2014, the Company began entering into foreign currency contracts designated as cash flow hedges. For foreign currency contracts designated as cash flow hedges, changes in fair value, excluding any ineffective portion, are recorded in other comprehensive income until net income is affected by the variability in cash flows of the hedged transaction. The effective portion is generally released to net income after the

maturity of the related derivative and is classified in the same manner as the underlying exposure. During the three months ended March 31, 2015, the Company reclassified \$0.4 million from other comprehensive income to cost of goods sold related to foreign currency contracts designated as cash flow hedges. The fair values of the Company's foreign currency contracts were assets of \$3.2 million, \$0.8 million, and \$0.1 million as of March 31, 2015, December 31, 2014, and March 31, 2014, respectively, and were included in prepaid expenses and other current assets on the consolidated balance sheet. Refer to Note 6 for a discussion of the fair value measurements. Included in other expense, net were the following amounts related to changes in foreign currency exchange rates and derivative foreign currency contracts:

	Three Months Ended	
	March 31,	
(In thousands)	2015 2014	
Unrealized foreign currency exchange rate gains (losses)	\$(21,416) \$(655)
Realized foreign currency exchange rate gains (losses)	6,341 451	
Unrealized derivative gains (losses)	217 70	
Realized derivative gains (losses)	13,018 (740)
Interest Rate Risk Management		

In order to maintain liquidity and fund business operations, the Company enters into long term debt arrangements with various lenders which bear a range of fixed and variable rates of interest. The nature and amount of the Company's long-term debt can be expected to vary as a result of future business requirements, market conditions and other factors. The Company may elect to enter into interest rate swap contracts to reduce the impact associated with interest rate fluctuations. The Company utilizes interest rate swap contracts to convert a portion of variable rate debt to fixed rate debt. The contracts pay fixed and receive variable rates of interest. The interest rate swap contracts are accounted for as cash flow hedges and accordingly, the effective portion of the changes in their fair value are recorded in other comprehensive income and reclassified into interest expense over the life of the underlying debt obligation. Refer to Note 4 for a discussion of long term debt.

As of March 31, 2015, the notional value of the Company's outstanding interest rate swap contracts was \$183.8 million. During the three months ended March 31, 2015 and 2014, the Company recorded a \$0.7 million and \$0.1 million increase in interest expense, respectively, representing the effective portion of the contract reclassified from accumulated other comprehensive income. The fair value of the interest rate swap contracts was a liability of \$2.5 million and \$0.6 million as of March 31, 2015 and December 31, 2014, respectively, and was included in other long term liabilities on the consolidated balance sheet. The fair value of the interest rate swap contract was an asset of \$0.9 million as of March 31, 2014, and was included in other long term assets on the consolidated balance sheet. The Company enters into derivative contracts with major financial institutions with investment grade credit ratings and is exposed to credit losses in the event of non-performance by these financial institutions. This credit risk is generally limited to the unrealized gains in the foreign currency contracts. However, the Company monitors the credit quality of these financial institutions and considers the risk of counterparty default to be minimal.

9. Provision for Income Taxes

The effective rates for income taxes were 50.3% and 46.1% for the three months ended March 31, 2015 and 2014, respectively. The annual effective tax rate is expected to be approximately 41.0%.

10. Earnings per Share

The following represents a reconciliation from basic earnings per share to diluted earnings per share:

	Three Months Ended	
	March 31,	
(In thousands, except per share amounts)	2015	2014
Numerator		
Net income	\$11,728	\$13,538
Denominator		
Weighted average common shares outstanding	214,697	212,383
Effect of dilutive securities	4,919	4,529
Weighted average common shares and dilutive securities outstanding	219,616	216,912
Earnings per share - basic	\$0.05	\$0.06
Earnings per share - diluted	\$0.05	\$0.06

Effects of potentially dilutive securities are presented only in periods in which they are dilutive. Stock options and restricted stock units representing 411.8 thousand and 16.8 thousand shares of common stock outstanding for the three

months ended March 31, 2015 and 2014, respectively, were excluded from the computation of diluted earnings per share because their effect would have been anti-dilutive.

Total net sales

11. Segment Data and Related Information

The Company's operating segments are based on how the Chief Operating Decision Maker ("CODM") makes decisions about allocating resources and assessing performance. As such, the CODM receives discrete financial information for the Company's principal business by geographic region based on the Company's strategy to become a global brand. These geographic regions include North America; Latin America; Europe, the Middle East and Africa ("EMEA"); and Asia-Pacific. Each geographic segment operates exclusively in one industry: the development, marketing and distribution of branded performance apparel, footwear and accessories. Beginning in the first quarter of 2015, the CODM began receiving discrete financial information for the Company's Connected Fitness business. Following the completion of the Company's acquisition of Endomondo and MFP in 2015, the Company has determined its Connected Fitness business is significant and will no longer be combined into other foreign countries for disclosure purposes. Due to the insignificance of the Latin America, EMEA and Asia-Pacific operating segments, they continue to be combined into other foreign countries for disclosure purposes.

The net revenues and operating income (loss) associated with the Company's segments are summarized in the following tables. Net revenues represent sales to external customers for each segment. In addition to net revenues, operating income (loss) is a primary financial measure used by the Company to evaluate performance of each segment. Intercompany balances were eliminated for separate disclosure. The majority of corporate service costs within North America have not been allocated to other foreign countries or Connected Fitness; however, certain costs and revenues included within North America in the prior period have been allocated to Connected Fitness in the current period. Prior period segment data has been recast by an immaterial amount within the tables below to conform to current period presentation.

	Three Months Ended	
	March 31,	
(In thousands)	2015	2014
Net revenues		
North America	\$700,512	\$582,537
Other foreign countries	95,998	55,103
Connected Fitness	8,431	3,967
Total net revenues	\$804,941	\$641,607
	Three Month	hs Ended
	March 31,	
(In thousands)	2015	2014
Operating income (loss)		
North America	\$38,369	\$32,920
Other foreign countries	4,334	(654)
Connected Fitness	(15,036) (5,410
Total operating income	27,667	26,856
Interest expense, net	(2,210) (846)
Other expense, net	(1,840) (874)
Income before income taxes	\$23,617	\$25,136
Net revenues by product category are as follows:		
	Three Montl	hs Ended
	March 31,	
(In thousands)	2015	2014
Apparel	\$555,455	\$459,249
Footwear	160,966	114,044
Accessories	63,151	51,538

624,831

779,572

License revenues	16,938	12,809
Connected Fitness	8,431	3,967
Total net revenues	\$804,941	\$641,607

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Forward-Looking Statements

Some of the statements contained in this Form 10-Q constitute forward-looking statements. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts, such as statements regarding our future financial condition or results of operations, our prospects and strategies for future growth, the development and introduction of new products, and the implementation of our marketing and branding strategies. In many cases, you can identify forward-looking statements by terms such as "may," "will," "should," "expects," "plans," "anticipates," "believes," "estimates, "predicts," "outlook," "potential" or the negative of these terms or other comparable terminology.

The forward-looking statements contained in this Form 10-Q reflect our current views about future events and are subject to risks, uncertainties, assumptions and changes in circumstances that may cause events or our actual activities or results to differ significantly from those expressed in any forward-looking statement. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future events, results, actions, levels of activity, performance or achievements. Readers are cautioned not to place undue reliance on these forward-looking statements. A number of important factors could cause actual results to differ materially from those indicated by these forward-looking statements, including, but not limited to, those factors described in our Annual Report on Form 10-K for the year ended December 31, 2014 filed with the Securities and Exchange Commission ("SEC") (our "2014 Form 10-K") or in this Form 10-Q under "Risk Factors", if included herein, and "Management's Discussion and Analysis of Financial Condition and Results of Operations" ("MD&A"). These factors include without limitation:

changes in general economic or market conditions that could affect consumer spending and the financial health of our retail customers;

our ability to effectively manage our growth and a more complex global business;

our ability to successfully manage or realize expected results from acquisitions and other significant investments; our ability to effectively develop and launch new, innovative and updated products;

our ability to accurately forecast consumer demand for our products and manage our inventory in response to changing demands;

increased competition causing us to lose market share or reduce the prices of our products or to increase significantly our marketing efforts;

fluctuations in the costs of our products;

loss of key suppliers or manufacturers or failure of our suppliers or manufacturers to produce or deliver our products in a timely or cost-effective manner, including due to port disruptions;

our ability to further expand our business globally and to drive brand awareness and consumer acceptance of our products in other countries;

our ability to accurately anticipate and respond to seasonal or quarterly fluctuations in our operating results;

risks related to foreign currency exchange rate fluctuations;

our ability to effectively market and maintain a positive brand image;

our ability to comply with trade and other regulations;

the availability, integration and effective operation of information systems and other technology, as well as any potential interruption in such systems or technology;

risks related to data security or privacy breaches;

our potential exposure to litigation and other proceedings; and

our ability to attract and retain the services of our senior management and key employees.

The forward-looking statements contained in this Form 10-Q reflect our views and assumptions only as of the date of this Form 10-Q. We undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events.

Overview

We are a leading developer, marketer and distributor of branded performance apparel, footwear and accessories. The brand's moisture-wicking fabrications are engineered in many different designs and styles for wear in nearly every climate to provide a performance alternative to traditional products. Our products are sold worldwide and worn by athletes at all levels, from youth to professional, on playing fields around the globe, as well as by consumers with active lifestyles. Our Connected Fitness platform powers the world's largest digital health and fitness community and our strategy is focused on connecting with these consumers and increasing awareness and sales of our products. We plan to grow this community by developing innovative applications, services and other digital solutions to impact how athletes and fitness-minded individuals train, perform and live.

Our net revenues grew to \$3,084.4 million in 2014 from \$1,063.9 million in 2010. We reported net revenues of \$804.9 million for the first three months of 2015, which represented a 25.4% increase from the first three months of 2014. We believe that our growth in net revenues has been driven by a growing interest in performance products and the strength of the Under Armour brand in the marketplace. We plan to continue to increase our net revenues over the long term by increased sales of our apparel, footwear and accessories, expansion of our wholesale distribution sales channel, growth in our direct to consumer sales channel and expansion in international markets. Our direct to consumer sales channel includes our brand and factory house stores and websites. New product offerings for 2015 include Armour baselayer, our first signature basketball shoe, the Curry One, as well as new UA SpeedForm® running introductions, the SpeedForm Gemini and the SpeedForm Apollo Vent.

Our operating segments include North America; Latin America; Europe, the Middle East and Africa ("EMEA"); Asia-Pacific; and Connected Fitness. Due to the insignificance of the Latin America, EMEA, Asia-Pacific operating segments, they have been combined into other foreign countries for disclosure purposes.

Segment operating income consists of the revenues generated by that segment, less the cost of goods sold and selling, general and administrative costs that are incurred directly by that segment, as well as an allocation of certain centrally managed costs. Corporate services costs, which are generally included in our North America operating segment, include company-wide administrative costs.

General

Net revenues comprise net sales, license revenues and Connected Fitness revenues. Net sales comprise sales from our primary product categories, which are apparel, footwear and accessories. Our license revenues primarily consist of fees paid to us by our licensees in exchange for the use of our trademarks on our products. Our Connected Fitness revenues consist of digital advertising, digital fitness platform licenses and subscriptions from our Connected Fitness business.

Cost of goods sold consists primarily of product costs, inbound freight and duty costs, outbound freight costs, handling costs to make products floor-ready to customer specifications, royalty payments to endorsers based on a predetermined percentage of sales of selected products and write downs for inventory obsolescence. The fabrics in many of our products are made primarily of petroleum-based synthetic materials. Therefore our product costs, as well as our inbound and outbound freight costs, could be affected by long term pricing trends of oil. In general, as a percentage of net revenues, we expect cost of goods sold associated with our apparel and accessories to be lower than that of our footwear. A limited portion of cost of goods sold is associated with license and other revenues, primarily website hosting and other costs related to our Connected Fitness business.

We include outbound freight costs associated with shipping goods to customers as cost of goods sold; however, we include the majority of outbound handling costs as a component of selling, general and administrative expenses. As a result, our gross profit may not be comparable to that of other companies that include outbound handling costs in their cost of goods sold. Outbound handling costs include costs associated with preparing goods to ship to customers and certain costs to operate our distribution facilities. These costs were \$13.0 million and \$11.3 million for the three months ended March 31, 2015 and 2014, respectively.

Our selling, general and administrative expenses consist of costs related to marketing, selling, product innovation and supply chain and corporate services. Beginning in March 31, 2015, we consolidated our selling, general and

administrative expenses into two primary categories; marketing and other. The other category is the sum of our previously outlined selling, product innovation and supply chain and corporate services categories. Personnel costs are included in these categories based on the employees' function. Personnel costs include salaries, benefits, incentives and stock-based compensation related to our employees. Our marketing costs are an important driver of our growth. Marketing costs consist primarily of commercials, print ads, league, team, player and event sponsorships and depreciation expense specific to our in-store fixture program for our concept shops.

Other expense, net consists of unrealized and realized gains and losses on our foreign currency derivative financial instruments and unrealized and realized gains and losses on adjustments that arise from fluctuations in foreign currency exchange rates relating to transactions generated by our international subsidiaries.

Results of Operations

The following table sets forth key components of our results of operations for the periods indicated, both in dollars and as a percentage of net revenues:

	Three Mor	Three Months Ended		
	March 31,			
(In thousands)	2015	2014		
Net revenues	\$804,941	\$641,6	07	
Cost of goods sold	427,277	340,91	7	
Gross profit	377,664	300,69	0	
Selling, general and administrative expenses	349,997	273,83	4	
Income from operations	27,667	26,856		
Interest expense, net	(2,210) (846)	
Other expense, net	(1,840) (874)	
Income before income taxes	23,617	25,136		
Provision for income taxes	11,889	11,598		
Net income	\$11,728	\$13,53	8	
	Three Months	s Ended Ma	arch	
	31,			
(As a percentage of net revenues)	2015	2014		
Net revenues	100.0	6 100.0	%	
Cost of goods sold	53.1	6 53.1	%	
Gross profit	46.9	6 46.9	%	
Selling, general and administrative expenses	43.5	6 42.7	%	
Income from operations	3.4	6 4.2	%	
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Consolidated Results of Operations

Interest expense, net Other expense, net

Net income

Income before income taxes

Provision for income taxes

Three Months Ended March 31, 2015 Compared to Three Months Ended March 31, 2014

Net revenues increased \$163.3 million, or 25.4%, to \$804.9 million for the three months ended March 31, 2015 from \$641.6 million for the same period in 2014. Net revenues by product category are summarized below:

(0.3)

(0.2)

2.9

1.4

1.5

)% (0.1

)% (0.2

% 3.9

% 1.8

% 2.1

	Three Months Ended March 31,					
(In thousands)	2015	2014	014 \$ Change		% Change	
Apparel	\$555,455	\$459,249	\$96,206	20.9	%	
Footwear	160,966	114,044	46,922	41.1	%	
Accessories	63,151	51,538	11,613	22.5	%	
Total net sales	779,572	624,831	154,741	24.8	%	
License revenues	16,938	12,809	4,129	32.2	%	
Connected Fitness	8,431	3,967	4,464	112.5	%	
Total net revenues	\$804,941	\$641,607	\$163,334	25.4	%	

The increase in net sales was driven by:

)%

)%

%

%

%

Apparel unit sales growth and new offerings in multiple lines led by training, golf and running apparel; and

Footwear unit sales growth, led by running and basketball and the expansion of our footwear offerings internationally. License revenue grew \$4.1 million, or 32.2%, to \$16.9 million driven by distribution and unit volume growth by our licensees, primarily by distribution of our product in Japan.

Connected Fitness revenue grew \$4.4 million, or 112.5%, to \$8.4 million primarily driven by the acquisitions of MyFitnessPal and Endomondo during the first quarter of 2015.

Gross profit increased \$77.0 million to \$377.7 million for the three months ended March 31, 2015 from \$300.7 million for the same period in 2014. Gross profit as a percentage of net revenues, or gross margin, remained unchanged at 46.9% for the three months ended March 31, 2015 and 2014. The gross margin percentage remained flat primarily driven by the following:

approximate 110 basis points increase driven primarily by North American apparel and footwear product margins. We expect the favorable North American apparel and footwear product margin impact to continue through the remainder of 2015, but on a more limited basis.

The above increase was offset by:

approximate 60 basis point decrease driven by higher inbound airfreight costs necessary to service our customers partially due to unplanned West Coast port delays. We expect this unfavorable airfreight impact to continue through the second quarter; and

approximate 50 basis point decrease due to strengthening of the U.S. dollar negatively impacting our gross margins within our international businesses, which we expect to continue through the rest of the year based on current rates. Selling, general and administrative expenses increased \$76.2 million to \$350.0 million for the three months ended March 31, 2015 from \$273.8 million for the same period in 2014. As a percentage of net revenues, selling, general and administrative expenses increased to 43.5% for the three months ended March 31, 2015 compared to 42.7% for the same period in 2014. These changes were primarily attributable to the following:

Marketing costs increased \$19.6 million to \$107.6 million for the three months ended March 31, 2015 from \$88.0 million for the same period in 2014. This increase was primarily due to key North American television marketing campaigns and increased retail and sports marketing in connection with the growth of our international business. As a percentage of net revenues, marketing costs decreased to 13.4% for the three months ended March 31, 2015 from 13.7% for the same period in 2014.

Other costs increased \$56.6 million to \$242.4 million for the three months ended March 31, 2015 from \$185.8 million for the same period in 2014. This increase was primarily due to higher personnel and other costs incurred for the continued expansion of our direct to consumer distribution channel, including increased investment for our factory house and brand house stores. This increase is also due to additional investment in our Connected Fitness business, including the impact of \$6.3 million in one-time acquisition related costs. As a percentage of net revenues, other costs increased to 30.1% for the three months ended March 31, 2015 from 29.0% for the same period in 2014.

Income from operations increased \$0.8 million, or 3.0%, to \$27.7 million for the three months ended March 31, 2015 from \$26.9 million for the same period in 2014. Income from operations as a percentage of net revenues decreased to 3.4% for the three months ended March 31, 2015 from 4.2% for the same period in 2014.

Interest expense, net increased \$1.4 million to \$2.2 million for the three months ended March 31, 2015 from \$0.8 million for the same period in 2014. This increase was primarily due to interest on the \$250.0 million terms loans we entered into during 2014 and an increase of \$400.0 million in term loan and revolving credit facility borrowings during the three months ended March 31, 2015.

Other expense, net increased \$0.9 million to \$1.8 million for the three months ended March 31, 2015 from \$0.9 million for the same period in 2014. This increase was due to higher net losses on the combined foreign currency exchange rate changes on transactions denominated in foreign currencies and our derivative financial instruments as compared to the prior period.

Provision for income taxes increased \$0.3 million to \$11.9 million during the three months ended March 31, 2015 from \$11.6 million during the same period in 2014. For the three months ended March 31, 2015, our effective tax rate was 50.3% compared to 46.1% for the same period in 2014. The effective rate for the three months ended March 31, 2015 was higher than the effective tax rate for the three months ended March 31, 2014 primarily due to continued international investments, along with increased non-deductible costs incurred in connection with our Connected

Fitness acquisitions in the three months ended March 31, 2015. Our 2015 annual effective tax rate is expected to be approximately 41.0%.

Segment Results of Operations

The net revenues and operating income (loss) associated with our segments are summarized in the following tables. The majority of corporate service costs within North America have not been allocated to other foreign countries or Connected Fitness; however, certain costs and revenues included within North America in the prior period have been allocated to Connected Fitness in the current period. Prior period segment data has been recast by an immaterial amount within the tables to conform to the current period presentation.

Three Months Ended March 31, 2015 Compared to Three Months Ended March 31, 2014 Net revenues by segment are summarized below:

	Three Months Ended March 31,				
(In thousands)	2015	2014	\$ Change	% Change	
North America	\$700,512	\$582,537	\$117,975	20.3	%
Other foreign countries	95,998	55,103	40,895	74.2	%
Connected Fitness	8,431	3,967	4,464	112.5	%
Total net revenues	\$804,941	\$641,607	\$163,334	25.5	%

Net revenues in our North America operating segment increased \$118.0 million to \$700.5 million for the three months ended March 31, 2015 from \$582.5 million for the same period in 2014 primarily due to the items discussed above in the Consolidated Results of Operations. Net revenues in other foreign countries increased \$40.9 million to \$96.0 million for the three months ended March 31, 2015 from \$55.1 million for the same period in 2014 primarily due to unit sales growth in our EMEA and Asia-Pacific operating segments. Net revenues in our Connected Fitness operating segment increased \$4.4 million to \$8.4 million for the