ERIE INDEMNITY CO Form 10-K February 26, 2009

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### **FORM 10-K**

# [X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2008

OR

# [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 0-24000

#### **ERIE INDEMNITY COMPANY**

(Exact name of registrant	as specified in its charter)
Pennsylvania	25-0466020
(State or other jurisdiction	(I.R.S. Employer
of incorporation or	Identification No.)
organization)	
100 Erie Insurance Place, Erie,	16530
Pennsylvania	
(Address of principal executive	(Zip code)
offices)	
(814) 8'	70-2000
	umber, including area code)
Securities registered pursuant to Section 12(b) of the Act:	
Class A common stock, stated value \$0.0292 per	share, listed on the NASDAQ Stock Market, LLC
(Title of each class)	(Name of each exchange on which registered)
Securities registered pursuant to Section 12(g) of the Act: N	
Indicate by check mark if the registrant is a well-known sea	asoned issuer, as defined in Rule 405 of the Securities Act.
Yes <u>X</u> No	
Indicate by check mark if the registrant is not required to fi Act. Yes NoX	le reports pursuant to Section 13 or Section 15(d) of the
	all reports required to be filed by Section 13 or 15(d) of the
Securities Exchange Act of 1934 during the preceding 12 n	
	ich filing requirements for the past 90 days. Yes X No
Indicate by check mark if disclosure of delinquent filers pu	rsuant to Item 405 of Regulation S-K is not contained
herein, and will not be contained, to the best of registrant	· ·
incorporated by reference in Part III of this Form 10-K or a	
Indicate by check mark whether the registrant is a large acc	· •
•	ge accelerated filer, accelerated filer and smaller reporting
company in Rule 12b-2 of the Exchange Act. (Check one	):
rge accelerated filer X Accelerated filer Nor	n-accelerated filer Smaller reporting company
	k if a smaller reporting company)
( • • • • • • • • • • • • • • • • • • •	1 0 1 7/

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes \_\_\_\_\_ No \_X\_

Aggregate market value of voting and non-voting common stock held by non-affiliates as of the last business day of the registrant s most recently completed second fiscal quarter: \$1.4 billion of Class A non-voting common stock as of June 30, 2008. There is no active market for the Class B voting common stock. The Class B common stock is closely held by few shareholders.

Indicate the number of shares outstanding of each of the registrant s classes of common stock, as of the latest practicable date: 51,282,893 shares of Class A common stock and 2,551 shares of Class B common stock outstanding on February 18, 2009.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of Part III of this Form 10-K (Items 10, 11, 12, 13, and 14) are incorporated by reference to the information statement on Form 14(C) to be filed with the Securities and Exchange Commission no later than 120 days after December 31, 2008.

# **INDEX**

<u>PART</u>	ITEM NU	MBER AND CAPTION	<u>PAGE</u>
Ī	Item 1. Item 1A. Item 1B. Item 2. Item 3. Item 4.	Business Risk Factors Unresolved Staff Comments Properties Legal Proceedings Submission of Matters to a Vote of Security Holders	3 8 13 13 14 14
Ш	Item 5.  Item 6. Item 7.  Item 7A. Item 8. Item 9.  Item 9A. Item 9B.	Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities Selected Consolidated Financial Data Management s Discussion and Analysis of Financial Condition and Results of Operations Quantitative and Qualitative Disclosures About Market Risk Financial Statements and Supplementary Data Changes In and Disagreements With Accountants on Accounting and Financial Disclosure Controls and Procedures Other Information	15 17 18 48 51 100
Ш	Item 10. Item 11. Item 12. Item 13. Item 14.	Directors, Executive Officers and Corporate Governance Executive Compensation Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters Certain Relationships and Related Transactions, and Director Independence Principal Accountant Fees and Services	101 102 102 102 102
<u>IV</u>	<u>Item 15.</u>	Exhibits and Financial Statement Schedules	103
EX-10.101 EX-10.102 EX-10.103 EX-10.104 EX-10.105 EX-10.106 EX-10.107 EX-10.108 EX-21 EX-23 EX-31.1 EX-31.2		Signatures	104

#### **Table of Contents**

#### PART I

#### Item 1. Business General

Erie Indemnity Company (Company), a Pennsylvania corporation, operates as the management services company that provides sales, underwriting and policy issuance services to the policyholders of Erie Insurance Exchange (Exchange). The Exchange is a reciprocal insurance exchange, which is an unincorporated association of individuals, partnerships and corporations that agree to insure one another. Each applicant for insurance to a reciprocal insurance exchange signs a subscriber s agreement that contains an appointment of an attorney-in-fact. We have served as the attorney-in-fact for the policyholders of the Exchange since 1925. We also operate as a property/casualty insurer through our three wholly-owned subsidiaries, Erie Insurance Company (EIC), Erie Insurance Property and Casualty Company (EIPC) and Erie Insurance Company of New York (EINY). The Exchange and its property/casualty insurance subsidiary, Flagship City Insurance Company (Flagship), and our three insurance subsidiaries (collectively, the Property and Casualty Group) write a broad line of personal and commercial lines property and casualty coverages and pool their underwriting results. Our financial position or results of operations are not consolidated with the Exchange s. We also own 21.6% of the common stock of Erie Family Life Insurance Company (EFL), an affiliated life insurance company of which the Exchange owns 78.4%. We, together with our subsidiaries, affiliates and the Exchange operate collectively as the Erie Insurance Group.

#### **Business segments**

We operate our business as three reportable segments—management operations, insurance underwriting operations and investment operations. Financial information about these segments is set forth in and referenced to Item 8. Financial Statements and Supplementary Data - Note 22 of Notes to Consolidated Financial Statements—contained within this report. Further discussion of financial results by operating segment is provided in and referenced to Item 7.

Management s Discussion and Analysis of Financial Condition and Results of Operations contained within this report.

#### **Description of business**

For our services as attorney-in-fact, we charge the Exchange a management fee of up to 25% of the direct written premiums of the Property and Casualty Group. Management fees accounted for approximately 84% of our revenue in 2008, and 72% in both 2007 and 2006. This 2008 proportion was greater than the historical percentage as our investment operations generated significant losses as a result of the upheaval of the financial markets in the third and fourth quarters of 2008. (See also Item 7. Management s Discussion and Analysis of Financial Conditions and Results of Operations contained within this report.) Excluding impairment charges, management fee revenues accounted for 79% of our 2008 total revenues.

We have an interest in the growth and financial condition of the Exchange as 1) the Exchange is our sole customer and 2) our earnings are largely generated from management fees based on the direct written premium of the Exchange and other members of the Property and Casualty Group. The Property and Casualty Group operates as a regional insurance carrier that underwrites a broad range of personal and commercial insurance using its non-exclusive independent agency force as its sole distribution channel. In addition to their principal role as salespersons, the independent agents play a significant role as underwriting and service providers and are fundamental to the Property and Casualty Group s success. The Property and Casualty Group is represented by over 2,000 independent agencies comprising over 8,800 licensed representatives. The Property and Casualty Group operates primarily in the Midwest, Mid-Atlantic and Southeast regions of the United States (Illinois, Indiana, Maryland, New York, North Carolina, Ohio, Pennsylvania, Tennessee, Virginia, West Virginia and Wisconsin and the District of Columbia). Pennsylvania, Maryland and Virginia made up 65% of the Property and Casualty Group s 2008 direct written premium. Nearly 50% of premiums are derived from personal auto, 20% from homeowners and 30% from small commercial lines. While sales, underwriting and policy issuance services are centralized at our home office, the Property and Casualty Group maintains 23 field offices throughout its operating region to provide claims services to policyholders and marketing support for the independent agents who represent us.

Historically, due to policy renewal and sales patterns, the Property and Casualty Group s direct written premiums are greater in the second and third quarters than in the first and fourth quarters of the calendar year. Consequently, there is seasonality in our management fees and we have higher gross margins in our management operations in those

quarters. While loss and loss adjustment expenses are not entirely predictable, historically such costs have

#### **Table of Contents**

been greater during the third and fourth quarters, influenced by the weather in the geographic regions, including the Midwest, Mid-Atlantic and Southeast regions in which the Property and Casualty Group operates.

The members of the Property and Casualty Group pool their underwriting results. Under the reinsurance pooling arrangement, the Exchange assumes 94.5% of the pool. Accordingly, the underwriting risk of the Property and Casualty Group s business is largely borne by the Exchange, which had \$4.0 billion and \$4.8 billion of statutory surplus at December 31, 2008 and 2007, respectively. Through the pool, our property/casualty insurance subsidiaries currently assume 5.5% of the Property and Casualty Group s underwriting results, and, therefore, we also have a direct incentive to manage the insurance underwriting operations of the Property and Casualty Group effectively.

#### **Principal products**

The Property and Casualty Group seeks to insure standard and preferred risks primarily in personal and commercial lines. In 2008, personal lines comprised 71% of direct written premium revenue of the Property and Casualty Group while commercial lines made up the remaining 29%.

The principal products in personal lines, based upon direct written premiums, are private passenger automobile (48%) and homeowners (20%) while the principal commercial lines consist of multi-peril (11%), commercial automobile (8%) and workers compensation (7%).

#### **Competition**

Property and casualty insurers generally compete on the basis of customer service, price, brand recognition, coverages offered, claim handling ability, financial stability and geographic coverage. Vigorous competition, particularly in the personal lines automobile and homeowners lines of business, is provided by large, well-capitalized national companies, some of which have broad distribution networks of employed or captive agents, by smaller regional insurers and by large companies who market and sell personal lines products directly to consumers. In addition, because the insurance products of the Property and Casualty Group are marketed exclusively through independent insurance agents, the Property and Casualty Group faces competition within its appointed agencies based on ease of doing business, product, price and service relationships. The market is competitive with some carriers filing rate decreases while others focus on acquiring business through other means, such as increases in advertising and effective utilization of technology. Some carriers have increased their spending on advertising in an effort to generate increased sales and market penetration. The Property and Casualty Group ranked as the 16th largest automobile insurer in the United States based on 2007 direct written premiums and as the 21st largest property/casualty insurer in the United States based on 2007 total lines net premium written according to AM Best.

Market competition bears directly on the price charged for insurance products and services subject to regulatory limitations. Growth is driven by a company s ability to provide insurance services and competitive prices while maintaining target profit margins and is influenced by capital adequacy. Industry capital levels can also significantly affect prices charged for coverage. Growth is a product of a company s ability to retain existing customers and to attract new customers, as well as movement in the average premium per policy.

The Erie Insurance Group has followed several strategies that we believe will result in long-term underwriting performance which exceeds those of the property/casualty industry in general. First, the Erie Insurance Group employs an underwriting philosophy and product mix targeted to produce a Property and Casualty Group underwriting profit on a long-term basis through careful risk selection and rational pricing. The careful selection of risks allows for lower claims frequency and loss severity, thereby enabling insurance to be offered at favorable prices. The Property and Casualty Group has continued to refine its risk measurement and price segmentation model used in the underwriting and pricing processes. Second, the Property and Casualty Group focuses on consistently providing superior service to policyholders and agents. Third, the Property and Casualty Group s business model is designed to provide the advantages of localized marketing and claims servicing with the economies of scale and low cost of operations from centralized accounting, administrative, underwriting, investment, information management and other support services.

Finally, we carefully select the independent agencies that represent the Property and Casualty Group. The Property and Casualty Group seeks to be the lead insurer with its agents in order to enhance the agency relationship and the likelihood of receiving the most desirable underwriting opportunities from its agents. We have ongoing, direct communications with the agency force. Agents have access to a number of venues we sponsor designed to promote

sharing of ideas, concerns and suggestions with the senior management of the Property and Casualty Group with the goal of improving communications and service. We continue to evaluate new ways to support our agents efforts,

4

#### **Table of Contents**

from marketing programs to identifying potential customer leads, to grow the business of the Property and Casualty Group. These efforts have resulted in outstanding agency penetration and the ability to sustain long-term agency partnerships. The higher agency penetration and long-term relationships allow for greater efficiency in providing agency support and training.

#### **Employees**

We employed just over 4,200 people at December 31, 2008, of which approximately 2,200, or 52%, provide claims specific services exclusively for the Property and Casualty Group and approximately 65, or 2%, perform services exclusively for EFL. Both the Exchange and EFL reimburse us at least quarterly for the cost of these services.

#### Reserves for losses and loss adjustment expenses

The table that follows illustrates the change over time of the loss and loss adjustment expense reserves established for our property/casualty insurance subsidiaries at the end of the last ten calendar years. The development of loss and loss adjustment expenses are presented on a gross basis (gross of ceding transactions in the intercompany pool) and a net basis (the amount remaining as our exposure after ceding and assuming amounts through the intercompany pool as well as transactions under the excess-of-loss reinsurance agreement with the Exchange). However, incurred but not reported reserves are developed for the Property and Casualty Group as a whole and then allocated to members of the Property and Casualty Group based on each member s proportionate share of earned premiums. We do not develop IBNR reserves for each of the property/casualty insurance subsidiaries based on their direct and assumed writings. Consequently, the gross liability data contained in this table does not accurately reflect the underlying reserve development of our property/casualty insurance subsidiaries.

Our 5.5% share of the loss and loss adjustment expense reserves of the Property and Casualty Group are shown in the net presentation and are more representative of the actual development of the property/casualty insurance losses accruing to our subsidiaries. The gross presentation is shown to be consistent with the balance sheet presentation of reinsurance transactions which requires direct and ceded amounts to be presented separate from one another, in accordance with FAS 113, Accounting and Reporting for Reinsurance of Short Duration and Long Duration Contracts , thus the gross liability for unpaid losses and loss adjustment expenses of \$965.1 million at December 31, 2008 agrees to the gross balance sheet amount. However, factoring in the reinsurance recoverables of \$778.3 million at December 31, 2008 presented in the balance sheet the net obligation to us is \$186.8 million at December 31, 2008. Additional discussion of our reserve methodology can be found in and is referenced to Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Estimates contained within this report.

The Property and Casualty Group discounts only workers compensation reserves. These reserves are discounted on a nontabular basis as prescribed by the Insurance Department of the Commonwealth of Pennsylvania. The interest rate of 2.5% used to discount these reserves is based upon the Property and Casualty Group s historical workers compensation payout pattern. Given the upheaval in the financial markets, the current yield to maturity on United States Treasury debt instruments matched to future cash flows of workers compensation liabilities implied a discount rate less than 2.5% at December 31, 2008. The Insurance Department of Pennsylvania uses the yield on these securities to determine a limit that the discount rate used by insurers should not exceed. The Property and Casualty Group received approval from the Pennsylvania Insurance Commissioner for an exception to the maximum interest rate permitted, given the abnormally low interest rate environment currently being experienced and the long-term period in which workers compensation claim payments will be paid. Our unpaid losses and loss adjustment expenses reserve was reduced by \$5.4 million and \$5.5 million at December 31, 2008 and 2007, respectively, as a result of this discounting.

A reconciliation of our property/casualty insurance subsidiaries claims reserves can be found in Item 8. Financial Statements and Supplementary Data - Note 14 of Notes to Consolidated Financial Statements contained within this report. Additional discussion of reserve activity can be found in and is referenced to Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations - Financial Condition section contained within this report.

5

## **Table of Contents**

# Property and Casualty Subsidiaries of Erie Indemnity Company Reserves for Unpaid Losses and Loss Adjustment Expenses

/· · · · · · · · · · · · · · · · · · ·	1000	2000	2001	2002		ember 31,	2005	2006	2007	2000
(in millions) Gross liability for unpaid losses and loss adjustment expenses	<u>1999</u>	2000	<u>2001</u>	2002	2003	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
(LAE)	\$ 432.9	\$ 477.9	\$ 557.3	\$ 717.0	\$ 845.5	\$ 943.0	\$1,019.5	\$1,073.6	\$1,026.5	\$965.1
Gross liability re-estimated as of: One year later	477.0	516.2	622.6	727.2	844.5	955.3	1,034.1	992.8	945.8	
Two years later	487.2	567.1	635.1	730.5	886.2	1,004.1	1,006.1	942.9		
Three years later	518.6	567.2	644.3	781.2	958.5	1,014.4	971.5			
Four years later	518.5	562.2	699.4	856.4	983.0	982.8				
Five years later	519.0	619.0	779.2	888.0	952.8					
Six years later	576.4	701.0	816.5	858.9						
Seven years later	658.0	721.5	788.2							
Eight years later	680.3	702.6								
Nine years later	659.7									
Cumulative (deficiency) redundancy	(226.8)	(224.7)	(230.9)	(141.9)	(107.3)	(39.8)	48.0	130.7	80.7	
Gross liability for unpaid losses and LAE	\$ 432.9	\$ 477.9	\$ 557.3	\$ 717.0	\$ 845.5	\$ 943.0	\$1,019.5	\$1,073.6	\$1,026.5	\$965.1
Reinsurance recoverable on unpaid losses	337.9	375.6	438.6	577.9	687.8	765.6	825.9	872.4	831.7	778.3
Net liability for unpaid losses and LAE	\$ 95.0	\$ 102.3	\$ 118.7	\$ 139.1	\$ 157.7	\$ 177.4	\$ 193.6	\$ 201.2	\$ 194.8	\$186.8
Net re-estimated liability as of:										
One year later	\$ 104.7	\$ 109.8	\$ 126.6	\$ 140.9	\$ 162.6	\$ 181.2	\$ 183.0	\$ 185.1	\$ 181.7	
Two years later	106.2	116.0	127.0	144.6	171.9	179.3	175.5	180.6		
Three years later	110.6	116.2	131.9	155.7	173.8	173.7	173.9			

		Edgar	Filing: EF	RIE INDEI	MNITY CO	) - Form 1	0-K		
Four years later	110.8	120.9	143.6	157.6	170.3	172.1			
Five years later	115.3	132.5	146.2	155.1	169.4				
Six years later	124.8	135.0	144.7	153.2					
Seven years later	126.7	132.8	142.6						
Eight years later	125.8	131.2							
Nine years later	123.8								
Cumulative (deficiency) redundance	cy \$ (28.8	) \$ (28.9)	\$ (23.9)	\$ (14.1)	\$ (11.7)	\$ 5.3	\$ 19.7	\$ 20.6	\$ 13.1
(in millions) Cumulative amount of gross liability paid	<u>1999</u>	2000	<u>2001</u>	2002	At Decemb 2003	per 31, 2004	<u>2005</u>	<u>2006</u>	2007 <b>2008</b>
through: One year later	\$158.9	\$174.4	\$194.3	\$217.0	\$259.1	\$271.4	\$271.7	\$257.4	\$248.0
Two years later	244.9	270.9	302.1	351.0	410.6	435.0	427.0	404.4	
Three years later	297.6	326.1	372.4	434.8	508.4	530.0	519.1		
Four years later	326.9	361.3	418.9	488.0	561.4	586.1			

amount of gross liability paid through:	\$158.9	¢ 174 4	\$194.3	¢217.0	\$259.1	¢271 <i>4</i>	\$271.7	¢257.4	¢249.0
One year later	\$138.9	\$174.4	\$194.3	\$217.0	\$239.1	\$271.4	\$2/1./	\$257.4	\$248.0
Two years later	244.9	270.9	302.1	351.0	410.6	435.0	427.0	404.4	
Three years later	297.6	326.1	372.4	434.8	508.4	530.0	519.1		
Four years later	326.9	361.3	418.9	488.0	561.4	586.1			
Five years later	347.0	384.9	450.6	514.8	593.8				
Six years later	362.9	405.9	466.9	534.9					
Seven years later	379.2	415.8	481.0						
Eight years later	387.2	427.8							
Nine years later	395.2								
Cumulative amount of net liability paid through:									
One year later	\$ 38.9	\$ 41.2	\$ 47.2	\$ 51.3	\$ 58.0	\$ 53.9	\$ 51.9	\$ 56.0	\$ 57.3
Two years later	59.2	64.8	73.6	81.3	85.3	81.9	82.8	89.2	

Edgar Filing: ERIE	INDEMNITY	CO - Form	10-K
--------------------	-----------	-----------	------

Three years later	73.5	79.2	91.2	95.3	100.3	101.5	104.1
Four years later	81.6	88.5	97.4	100.9	111.9	114.6	
Five years later	86.9	89.8	97.9	107.3	120.1		
Six years later	87.5	94.1	101.8	112.5			
Seven years later	90.8	96.4	105.6				
Eight years later	92.4	98.5					
Nine years later	93.9						
				6			

#### **Table of Contents**

#### **Government Regulation**

The Property and Casualty Group is subject to supervision and regulation in the states in which it transacts business. The primary purpose of such supervision and regulation is the protection of policyholders. The extent of such regulation varies, but generally derives from state statutes that delegate regulatory, supervisory and administrative authority to state insurance departments. Accordingly, the authority of the state insurance departments includes the establishment of standards of solvency that must be met and maintained by insurers, the licensing to do business of insurers and agents, the nature of the limitations on investments, the approval of premium rates for property/casualty insurance, the provisions that insurers must make for current losses and future liabilities, the deposit of securities for the benefit of policyholders, the approval of policy forms, notice requirements for the cancellation of policies and the approval of certain changes in control. In addition, many states have enacted variations of competitive rate-making laws that allow insurers to set certain premium rates for certain classes of insurance without having to obtain the prior approval of the state insurance department. State insurance departments also conduct periodic examinations of the affairs of insurance companies and require the filing of quarterly and annual reports relating to the financial condition of insurance companies.

The Property and Casualty Group is also required to participate in various involuntary insurance programs for automobile insurance, as well as other property/casualty lines, in states in which such companies operate. These involuntary programs provide various insurance coverages to individuals or other entities that otherwise are unable to purchase such coverage in the voluntary market. These programs include joint underwriting associations, assigned risk plans, fair access to insurance requirements (FAIR) plans, reinsurance facilities and windstorm plans. Legislation establishing these programs generally provides for participation in proportion to voluntary writings of related lines of business in that state. The loss ratio on insurance written under involuntary programs has traditionally been greater than the loss ratio on insurance in the voluntary market. Involuntary programs generated calendar year underwriting gains of \$25.3 million for the Property and Casualty Group in 2008, compared to gains of \$15.0 million in 2007 and \$1.9 million in 2006. The calendar year gains on the involuntary reinsurance programs result from positive development on prior year reserves for this line. Our share of these underwriting gains related to involuntary programs was \$1.4 million in 2008, \$0.8 million in 2007 and \$0.1 million in 2006. The states that the Property and Casualty Group writes business in have experienced little, if any, impact from hurricane activity, resulting in the underwriting gains generated from the involuntary programs.

Most states have enacted legislation that regulates insurance holding company systems such as the Erie Insurance Group. Each insurance company in the holding company system is required to register with the insurance supervisory authority of its state of domicile and furnish information regarding the operations of companies within the holding company system that may materially affect the operations, management or financial condition of the insurers within the system. Pursuant to these laws, the respective insurance departments may examine us and the Property and Casualty Group at any time, require disclosure of material transactions with the insurers and us as an insurance holding company and require prior approval of certain transactions between the Property and Casualty Group and us. All transactions within the holding company system affecting the insurers we manage are filed with the applicable insurance departments and must be fair and reasonable. Approval of the applicable insurance commissioner is required prior to the consummation of transactions affecting the control of an insurer. In some states, the acquisition of 10% or more of the outstanding common stock of an insurer or its holding company is presumed to be a change in control. Approval of the applicable insurance commissioner is also required in order to declare extraordinary dividends. See Item 8, Financial Statements and Supplementary Data Note 19 of Notes to Consolidated Financial Statements contained within this report.

#### Website access

Our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments to those reports are available free of charge on our website at <a href="www.erieinsurance.com">www.erieinsurance.com</a> as soon as reasonably practicable after such material is filed electronically with the SEC. Our Code of Conduct is available on our website and in printed form upon request. Our annual report on Form 10-K and the information statement on Form 14(C) are also available free of charge at <a href="www.erieinsurance.com">www.erieinsurance.com</a>. Copies of our annual report on Form 10-K will be made available, free of charge, upon written request as well.

7

#### **Table of Contents**

#### Item 1A. Risk Factors

Our business involves various risks and uncertainties, including, but not limited to those discussed in this section. The events described in the risk factors below, or any additional risk outside of those discussed below, could have a material adverse effect on our business, financial condition, operating results or liquidity if they actually occur. This information should be considered carefully together with the other information contained in this report, including management s discussion and analysis of financial condition and results of operations, the consolidated financial statements and the related notes.

We began formal enterprise risk management (ERM) activities in 2005 under the leadership of our Chief Executive Officer and executive management. At the end of 2008 we formally appointed our property/casualty Chief Actuary as our enterprise-wide Chief Risk Officer (CRO). There is still no universally accepted ERM standard of practice and, as such, approaches take on different forms throughout the insurance industry. Our formal ERM effort is meant to create an atmosphere of risk-intelligent decision making and, in turn, add greater likelihood to the successful achievement of our corporate objectives. To achieve these goals, our ERM program focuses on the following priorities:

identifying, assessing and prioritizing potential risk events (using both quantitative and qualitative techniques);

cataloguing effective risk responses;

monitoring actual losses and learning from historical risk events;

educating and encouraging employees at all levels to consider the risks and rewards of the decisions they make;

managing corporate risks from an enterprise portfolio viewpoint;

defining risk tolerances, including aligning strategic and operational objectives within those tolerances, and enforcing subsequent decision standards and limits; and

planning for extreme adverse risk events.

Our ERM policy statement establishes the framework, principles and guidelines for our ERM program so that aggregated risks are acceptable to us or any of our subsidiaries or affiliates, including the Erie Insurance Exchange. Leadership and direction of the program are the responsibility of the CRO, as are the reporting of risk information to executive management and the Board of Directors, advising decision makers from a risk perspective, and improving our overall risk-readiness. Our ERM committee consists of a cross-functional team of representatives from all major business functions as well as a technical team which is responsible for risk quantification and identification on an integrated basis. General day-to-day risk management responsibility lies within our functional divisions, ensuring execution by those most familiar with the related risks. In 2008 we also established a compliance department within our law division and appointed a Chief Compliance Officer specifically charged with monitoring regulatory, legal, and ethical requirements and ensuring that appropriate responses are initiated.

An essential part of our ERM infrastructure is a stochastic modeling capability for our property/casualty insurance operations as well as the investment operations for the Property and Casualty Group. The modeling capability has been in use since 2003 and is a significant component in our quantification of insurance and investment risk. Model output is used to assess the variability of risk inherent in our operations and the sufficiency of enterprise capital levels given our defined tolerance for risk. The model further provides additional insights into capital management, strategic asset allocation of our investment portfolios, capital required for product lines sold by the enterprise, catastrophe exposure management and reinsurance purchasing and risk management strategy.

As our ERM program continues to evolve, new techniques are being used at the enterprise and individual project levels to consider key risks not inherently quantifiable. ERM tools continue to be developed and modified to identify and assess risk on a consistent basis, providing management with more information to respond effectively and

efficiently.

## Risk factors related to our business and relationships with third parties

If the management fee rate paid by the Exchange is reduced, if there is a significant decrease in the amount of premiums written by the Exchange, or if the costs of providing services to the Exchange are not controlled, revenues and profitability could be materially adversely affected.

We are dependent upon management fees paid by the Exchange, which represent our principal source of revenue. Management fee revenue from the Exchange is calculated by multiplying the management fee rate by the direct

8

#### **Table of Contents**

premiums written by the Exchange and the other members of the Property and Casualty Group, which are assumed by the Exchange under an intercompany pooling arrangement. Accordingly, any reduction in direct premiums written by the Property and Casualty Group would have a proportional negative effect on our revenues and net income. See the Risk Factors relating to the business of the Property and Casualty Group—section, herein, for a discussion of risks impacting direct written premium.

The management fee rate is determined by the Board of Directors and may not exceed 25% of the direct written premiums of the Property and Casualty Group. The Board of Directors sets the management fee rate each December for the following year. At their discretion, the rate can be changed at any time. The factors considered by the Board in setting the management fee rate include our financial position in relation to the Exchange and the long-term needs of the Exchange for capital and surplus to support its continued growth and competitiveness. If the Board of Directors determines that the management fee rate should be reduced, our revenues and profitability could be materially adversely affected. Also, if the Exchange surplus were significantly reduced due to a severe decline in the value of the Exchange s investments, the management fee rate could be reduced and our revenues and profitability could be materially adversely affected.

Pursuant to the attorney-in-fact agreements with the policyholders of the Exchange, we are appointed to perform certain services, regardless of the cost to us of providing those services. These services relate to the sales, underwriting and issuance of policies on behalf of the Exchange. We would lose money or be less profitable if the cost of providing those services increases significantly.

We are subject to credit risk from the Exchange because the management fees from the Exchange are not paid immediately when earned. Our property/casualty insurance subsidiaries are subject to credit risk from the Exchange because the Exchange assumes a higher insurance risk under an intercompany reinsurance pooling arrangement than is proportional to its direct business contribution to the pool.

We recognize management fees due from the Exchange as income when the premiums are written because at that time we have performed substantially all of the services we are required to perform, including sales, underwriting and policy issuance activities. However, such fees are not paid to us by the Exchange until the Exchange collects the premiums from policyholders. As a result, we hold receivables for management fees earned and due to us. Two of our wholly-owned property/casualty insurance subsidiaries, Erie Insurance Company and Erie Insurance Company of New York, are parties to the intercompany pooling arrangement with the Exchange. Under this pooling arrangement, our insurance subsidiaries cede 100% of their property/casualty underwriting business to the Exchange, which retrocedes 5% of the pooled business to Erie Insurance Company and 0.5% to Erie Insurance Company of New York. In 2008, approximately 83% of the pooled direct property/casualty business was originally generated by the Exchange and its subsidiary, while 94.5% of the pooled business is retroceded to the Exchange under the intercompany pooling arrangement. Accordingly, the Exchange assumes a higher insurance risk than is proportional to the insurance business it contributes to the pool. This poses a credit risk to our property/casualty subsidiaries participating in the pool as they retain the responsibility to their direct policyholders if the Exchange is unable to meet its reinsurance obligations.

We hold receivables from the Exchange for costs we pay on the Exchange s behalf and for reinsurance under the intercompany pooling arrangement. Our total receivable from the Exchange, including the management fee, reimbursable costs we paid on behalf of the Exchange and total amounts recoverable from the intercompany reinsurance pool, totaled \$1.1 billion or 42.3% of our total assets at December 31, 2008.

Our financial condition may suffer because of declines in the value of the securities held in our investment portfolio that constitute a significant portion of our assets. The continuing volatility in the financial markets and the ongoing economic downturn could have a material adverse effect on our results of operations or financial condition.

Markets in the United States and around the world have been experiencing extreme volatility and disruption since mid-2007. Financial stress has affected the liquidity of the banking system and the financial system as a whole. During the fourth quarter of 2008 the volatility and disruption reached unprecedented levels. Although the U.S. and foreign governments have taken various actions to try to stabilize the financial markets, it is unclear if these actions will be effective. The financial market volatility and the resulting economic impact could continue and it is possible it could be prolonged.

9

#### **Table of Contents**

Although we continue to monitor market conditions, we cannot predict future market conditions or their impact on our investment portfolio. Depending on market conditions, we could incur additional realized and unrealized losses in future fiscal periods, which could have a material adverse effect on our results of operations, financial condition or liquidity. In addition, the continuing financial market volatility and economic downturn could have a material adverse affect on third parties with which we do business. We cannot predict the impact that this would have on our business or results of operations.

Credit markets are in a particularly fragile state. Worsening economic data in the fourth quarter of 2008 increased market volatility. Extreme aversion to risk led to the lowest Treasury yields in more than fifty years. While our fixed income portfolio is well diversified, continued volatility in the credit markets could adversely affect the values and liquidity of our corporate and municipal bonds and our asset-backed and mortgage-backed securities, which could have a material adverse affect on our financial condition. We do not hedge our exposure to interest rate risk as we have the ability to hold fixed income securities to maturity. Our investment strategy achieves a balanced maturity schedule in order to moderate investment income in the event of interest rate declines in a year in which a large amount of securities could be redeemed or mature. We do not hedge our exposure to credit risk as we control industry and issuer exposure in our diversified portfolio.

At December 31, 2008, we had investments in equity securities of \$88.6 million and investments in limited partnerships of \$299.2 million, or 3.4% and 11.4% of total assets, respectively. In addition, we are obligated to invest up to an additional \$90.8 million in limited partnerships, including private equity, real estate and fixed income partnership investments. Limited partnerships are less liquid and involve higher degrees of price risk than publicly traded securities. Limited partnerships, like publicly traded securities, have exposure to market volatility; but unlike publicly traded securities, cash flows and return expectations are less predictable. The primary basis for the valuation of limited partnership interests are financial statements prepared by the general partner. Because of the timing of the preparation and delivery of these financial statements, the use of the most recently available financial statements provided by the general partners result in a quarter delay in the inclusion of the limited partnership results in our Consolidated Statements of Operations. Due to this delay, these financial statements do not reflect the volatility in market conditions experienced in the fourth quarter 2008. We expect additional deterioration to be reflected in the general partners year end financial statements, which we will receive in 2009, and such declines could be significant. All of our marketable securities are subject to market volatility. Our marketable securities have exposure to price risk and the volatility of the equity markets and general economic conditions. To the extent that future market volatility negatively impacts our investments, our financial condition will be negatively impacted. We review the investment portfolio on a continuous basis to evaluate positions that might have incurred other-than-temporary declines in value. The primary factors considered in our review of investment valuation include the extent and duration to which fair value is less than cost, historical operating performance and financial condition of the issuer, short- and long-term prospects of the issuer and its industry, specific events that occurred affecting the issuer and our ability and intent to retain the investment for a period of time sufficient to allow for a recovery in value. If our policy for determining the recognition of impaired positions were different, our Consolidated Statements of Financial Position and Statements of Operations could be significantly impacted. See also Item 7A. Quantitative and Qualitative Disclosures about Market Risk and Item 8. Financial Statements and Supplementary Data - Note 3 of Notes to Consolidated Financial Statements contained within this report.

Ineffective business relationships, including partnering and outsourcing, could affect our ability to compete. The inability to successfully build business relationships through partnering or outsourcing could have a material adverse effect on our business. As we purchase technologies or services from others, we are reliant upon our partners employee skill, performance and ability to fulfill fundamental business functions. This places our business performance at risk. The severity of such risk would be commensurate with the level of aptitude of the external vendors knowledge and/or technology. If the business partner does not act within the intended limits of their authority or does not perform in a manner consistent with our business objectives, this could lead to ineffective operational performance. The potential also exists for an agency or policyholder to experience dissatisfaction with a vendor which may have an adverse effect on our business and/or agency relationships.

#### **Table of Contents**

#### Risk factors relating to the business of the Property and Casualty Group

The Property and Casualty Group faces significant competition from other regional and national insurance companies which may result in lower revenues. Additionally, we face the operational risk of potential loss resulting from inadequate or failed internal processes, people, and systems, or from external events.

The Property and Casualty Group competes with regional and national property/casualty insurers including direct writers of insurance coverage. Many of these competitors are larger and many have greater financial, technical and operating resources. In addition, there is competition within each insurance agency that represents other carriers as well as the Property and Casualty Group.

If we are unable to perform at industry leading levels with best practices in terms of quality, cost containment, and speed-to-market due to inferior operating resources and/or problems with external relationships, our business performance may suffer. As the business environment changes, if we are unable to adapt timely to emerging industry changes, or if our people do not conform to the changes, our business could be materially impacted.

The property/casualty insurance industry is highly competitive on the basis of product, price and service. If competitors offer property/casualty products with more coverage and/or better service or offer lower rates, and we are unable to implement product or service improvements quickly enough to keep pace, the Property and Casualty Group s ability to grow and renew its business may be adversely impacted.

The internet continues to grow as a method of product distribution, and as a preferred method of product and price comparison. We compete against established direct to consumer insurers as well as insurers that use a combination of agent and online distribution. We expect the competitors in this channel to grow. Failure to position our distribution technology effectively in light of these trends and changing demographics could inhibit our ability to grow and maintain our customer base. Our growth could also be adversely impacted by an inability to accommodate prospective customers based on lack of geographic agency presence.

If the Erie Insurance Group is unable to keep pace with the rapidly developing technological advancements in the insurance industry or to replace its legacy policy administration systems, the ability of the Property and Casualty Group to compete effectively could be impaired.

Technological development is necessary to reduce our cost and the Property and Casualty Group s operating costs and to facilitate agents and policyholders ability to do business with the Property and Casualty Group. If the Erie Insurance Group is unable to keep pace with the advancements being made in technology, its ability to compete with other insurance companies who have advanced technological capabilities will be negatively affected. Further, if the Erie Insurance Group is unable to update or replace its legacy policy administration systems as they become obsolete or as emerging technology renders them competitively inefficient, the Property and Casualty Group s competitive position would be adversely affected.

We have an established business continuity plan in an effort to ensure the continuation of core business operations in the event that normal business operations could not be performed due to a catastrophic event. While we continue to test and assess our business continuity plan to ensure it meets the needs of our core business operations and addresses multiple business interruption events, there is no assurance that core business operations could be performed upon the occurrence of such an event.

Advancements in technology continue to make it easier to store, share and transport information. A security breach of our computer systems could interrupt or damage our operations or harm our reputation if confidential company or customer information were to be misappropriated from our systems. Cases where sensitive data is exposed or lost may lead to a loss in competitive advantage or lawsuits. We implement standard information security procedures, such as user authentication protocols and intrusion detection systems, to control data access and storage, including that which is available on the internet.

Premium rates and reserves must be established for members of the Property and Casualty Group from forecasts of the ultimate costs expected to arise from risks underwritten during the policy period. Our underwriting profitability could be adversely affected to the extent such premium rates or reserves are too low.

One of the distinguishing features of the property and casualty insurance industry in general is that its products are priced before its costs are known, as premium rates are generally determined before losses are reported. Accordingly, premium rates must be established from forecasts of the ultimate costs expected to arise from risks underwritten

during the policy period and may not prove to be adequate. Further, property and casualty insurers

11

#### **Table of Contents**

establish reserves for losses and loss adjustment expenses based upon estimates, and it is possible that the ultimate liability will exceed these estimates because of the future development of known losses, the existence of losses that have occurred but are currently unreported and larger than historical settlements on pending and unreported claims. The process of estimating reserves is inherently judgmental and can be influenced by factors that are subject to variation. If pricing or reserves established by a member of the Property and Casualty Group are not sufficient, our underwriting profitability may be adversely impacted.

The financial performance of members of the Property and Casualty Group could be adversely affected by severe weather conditions or other catastrophic losses, including terrorism.

The Property and Casualty Group conducts business in only 11 states and the District of Columbia, primarily in the Mid-Atlantic, Midwestern and Southeastern portions of the United States. A substantial portion of this business is private passenger and commercial automobile, homeowners and workers compensation insurance in Ohio, Maryland, Virginia and particularly, Pennsylvania. As a result, a single catastrophe occurrence, destructive weather pattern, general economic trend, terrorist attack, regulatory development or other condition disproportionately affecting one or more of the states in which the Property and Casualty Group conducts substantial business could adversely affect the results of operations of members of the Property and Casualty Group. Common natural catastrophe events include hurricanes, earthquakes, tornadoes, hail storms and severe winter weather. The frequency and severity of these catastrophes is inherently unpredictable. The extent of losses from a catastrophe is a function of both the total amount of insured exposures in the area affected by the event and the severity of the event.

Terrorist attacks could cause losses from insurance claims related to the property/casualty insurance operations, as well as a decrease in our shareholders—equity, net income or revenue. The federal Terrorism Risk Insurance Program Reauthorization and Extension Act of 2007 requires that some coverage for terrorist loss be offered by primary commercial property insurers and provides federal assistance for recovery of claims through 2014. While the Property and Casualty Group is exposed to terrorism losses in commercial lines and workers compensation, these lines are afforded a limited backstop above insurer deductibles for acts of terrorism under this federal program. The Property and Casualty Group has no personal lines terrorist coverage in place. The Property and Casualty Group could incur large net losses if future terrorist attacks occur.

The Property and Casualty Group maintains a property catastrophe reinsurance treaty that was renewed effective January 1, 2009 that provides coverage of 95% of a loss up to \$400 million in excess of the Property and Casualty Group s loss retention of \$450 million per occurrence. This treaty excludes losses from acts of terrorism. Nevertheless, catastrophe reinsurance may prove inadequate if a major catastrophic loss exceeds the reinsurance limit which could adversely affect our underwriting profitability.

The Property and Casualty Group depends on independent insurance agents, which exposes the Property and Casualty Group to risks not applicable to companies with dedicated agents or other forms of distribution.

The Property and Casualty Group markets and sells its insurance products through independent, non-exclusive agencies. These agencies are not obligated to sell only the Property and Casualty Group s insurance products, and generally they also sell competitors insurance products. As a result, the Property and Casualty Group s business depends in large part on the marketing and sales efforts of these agencies. To the extent these agencies marketing efforts cannot be maintained at their current levels of volume or they bind the Property and Casualty Group to unacceptable insurance risks, fail to comply with established underwriting guidelines or otherwise improperly market the Property and Casualty Group s products, the results of operations and business of the Property and Casualty Group could be adversely affected. Also, to the extent these agencies place business with competing insurers due to compensation arrangements, product differences, price differences, ease of doing business or other reasons, the results of operations of the Property and Casualty Group could be adversely affected. If we are unsuccessful in maintaining and increasing the number of agencies in our independent agent distribution system, the results of operations of the Property and Casualty Group could be adversely affected.

To the extent that business migrates to a delivery system other than independent agencies because of changing consumer preferences, the business of the Property and Casualty Group could be adversely affected. Also, to the extent the agencies choose to place significant portions or all of their business with competing insurance companies, the results of operations and business of the Property and Casualty Group could be adversely affected.

12

#### **Table of Contents**

If there were a failure to maintain a commercially acceptable financial strength rating, the Property and Casualty Group s competitive position in the insurance industry would be adversely affected.

Financial strength ratings are an important factor in establishing the competitive position of insurance companies and may be expected to have an effect on an insurance company s sales. Higher ratings generally indicate greater financial stability and a stronger ability to meet ongoing obligations to policyholders. Ratings are assigned by rating agencies to insurers based upon factors that they believe are relevant to policyholders. Currently the Property and Casualty Group s pooled AM Best rating is an A+ ( superior ). A significant future downgrade in this or other ratings would reduce the competitive position of the Property and Casualty Group making it more difficult to attract profitable business in the highly competitive property/casualty insurance market.

Changes in applicable insurance laws, regulations or changes in the way regulators administer those laws or regulations could adversely change the Property and Casualty Group s operating environment and increase its exposure to loss or put it at a competitive disadvantage.

Property and casualty insurers are subject to extensive supervision in the states in which they do business. This regulatory oversight includes, by way of example, matters relating to licensing and examination, rate setting, market conduct, policy forms, limitations on the nature and amount of certain investments, claims practices, mandated participation in involuntary markets and guaranty funds, reserve adequacy, insurer solvency, transactions between affiliates and restrictions on underwriting standards. Such regulation and supervision are primarily for the benefit and protection of policyholders and not for the benefit of shareholders. For instance, members of the Property and Casualty Group are subject to involuntary participation in specified markets in various states in which it operates, and the rate levels the Property and Casualty Group is permitted to charge do not always correspond with the underlying costs associated with the coverage issued. Although the federal government does not directly regulate the insurance industry, federal initiatives, such as federal terrorism backstop legislation, from time-to-time, also can impact the insurance industry. In addition to specific insurance regulation, we must also comply with other regulatory, legal and ethical requirements relating to the general operation of a business. In 2008, we appointed a Chief Compliance Officer to oversee insurance regulations as well as other compliance issues.

Our ability to attract, develop and retain talented executives, key managers and employees is critical to our success. Our future performance is substantially dependent upon our ability to attract, motivate and retain executives and other key management. The loss of the services and leadership of certain key officers and the failure to attract, motivate and develop talented new executives and managers could prevent us from successfully communicating, implementing and executing business strategies, and therefore have a material adverse effect on our financial condition and results of operations.

Our success also depends on our ability to attract, develop and retain a talented employee base. The inability to staff all functions of our business with employees possessing the appropriate technical expertise could have an adverse effect on our business performance. Staffing appropriately skilled employees for the deployment and maintenance of information technology systems and the appropriate handling of claims and rendering of disciplined underwriting, is critical to the success of our business.

## **Item 1B. Unresolved Staff Comments**

None.

#### **Item 2. Properties**

The member companies of the Erie Insurance Group share a corporate home office complex in Erie, Pennsylvania, which is comprised of approximately 500,000 square feet. The home office complex is owned by the Exchange. We are charged rent for the related square footage we occupy.

The Erie Insurance Group also operates 23 field offices in 11 states. Seventeen of these offices provide both agency support and claims services and are referred to as branch offices, while the remaining six provide only claims services and are considered claims offices. Three field offices are owned by the Exchange and leased to us. One

#### **Table of Contents**

field office operates out of the home office complex. We incurred net rent expense for both the home office complex and the field offices leased from the Exchange totaling \$5.6 million in 2008.

We own three field offices. One field office is owned by EFL and leased to us. The net rent expense for the field office leased from EFL was \$0.3 million in 2008.

The remaining 15 field offices are leased from various unaffiliated parties. In addition to these field offices, we lease certain other facilities from unaffiliated parties. Net lease payments to external parties amounted to \$2.7 million in 2008. Lease commitments for these properties expire periodically through 2013.

The total operating expense, including rent expense, for all office space we occupied in 2008 was \$22.6 million. This amount was reduced by reimbursements from affiliates of \$14.4 million. This net amount after allocations is reflected in our cost of management operations.

### **Item 3. Legal Proceedings**

In December 2008, the Company, Erie Insurance Company of New York and Erie Insurance Company (the settling companies ) reached a settlement with the U.S. Department of Justice in connection with an administrative action filed in 2002 with the U.S. Department of Housing and Urban Development and a related civil complaint filed in December 2008 in the United States District Court for the Western District of New York. The complaint alleged that the settling companies operated their businesses in New York state in a manner that resulted in differences in market share for certain types of homeowners and renters insurance policies sold in neighborhoods with lower percentages of African American populations and those with higher percentages African Americans. This settlement is in the form of a Consent Decree in which the settling companies agreed to a number of provisions, including: appointment of a full-time Director of Diversity and Community Outreach whose primary responsibilities include overseeing training, outreach and monitoring of the settling companies marketing and sales activities in target Census blocks in New York State; payment of \$50,000 to Syracuse Habitat for Humanity for the purpose of improving the quality and availability of housing in Onondaga County; payment of \$225,000 to the Fair Housing Council of Central New York; training of the settling companies New York State agents regarding the sale and marketing of the settling companies products and services; expansion of the settling companies sales and marketing efforts in target census blocks in upstate New York; and amendment of homeowners and renters insurance marketing materials used in New York to include an Equal Housing Opportunity logo, slogan or statement. While the Consent Decree acknowledges that there were no factual findings with regard to the allegations against the settling companies, they decided to enter into the settlement to avoid costly and protracted litigation. There is also no finding or admission that either the settling companies or their independent insurance agents violated the Federal Fair Housing Act or otherwise engaged in any unlawful discrimination.

Reference is made to Item 8. Financial Statements and Supplementary Data - Note 21 of Notes to Consolidated Financial Statements contained within this report.

#### Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders during the fourth quarter of 2008.

14

#### **PART II**

# Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

#### Common stock market prices and dividends

Our Class A, non-voting common stock trades on The NASDAQ Stock Market<sup>SM</sup> LLC under the symbol ERIE. No established trading market exists for the Class B voting common stock. American Stock Transfer & Trust Company serves as our transfer agent and registrar. As of February 18, 2009, there were approximately 902 beneficial shareholders of record of our Class A non-voting common stock and 12 beneficial shareholders of record of our Class B voting common stock.

We historically have declared and paid cash dividends on a quarterly basis at the discretion of the Board of Directors. The payment and amount of future dividends on the common stock will be determined by the Board of Directors and will depend on, among other things, our operating results, financial condition, cash requirements and general business conditions at the time such payment is considered.

The common stock high and low sales prices and dividends for each full quarter of the last two years were as follows:

		2	008		2	2007				
			Cash I	Dividend	Cash Dividend					
	Sales	Price	Dec	lared	Sales	s Price	Declared			
Quarter ended	High	Low	Class A	Class B	High	Low	Class A	Class B		
March 31	\$52.39	\$48.13	\$0.440	\$ 66.00	\$58.24	\$51.75	\$0.400	\$ 60.00		
June 30	56.04	46.15	0.440	66.00	56.62	52.01	0.400	60.00		
September 30	49.00	40.61	0.440	66.00	62.29	50.70	0.400	60.00		
December 31	43.66	31.52	0.450	67.50	61.41	50.52	0.440	66.00		
Total			<b>\$1.770</b>	\$265.50			\$1.640	\$246.00		

#### **Stock performance**

The following graph depicts the cumulative total shareholder return (assuming reinvestment of dividends) for the periods indicated for our Class A common stock compared to the Standard & Poor s 500 Stock Index and the Standard & Poor s Property-Casualty Insurance Index:

	2003	2004	2005	2006	2007	2008
Erie Indemnity Company Class A common stock	\$100* 100*	\$126	\$130 116	\$146 135	\$134 142	\$102 90
Standard & Poor s 500 Stock Index Standard & Poor s Property-Casualty Insurance Index	100**	111	127	143	125	90 88

<sup>\*</sup>Assumes \$100 invested at the close of trading on the last trading day preceding the first day of the fifth preceding fiscal year in our Class A common stock, Standard & Poor s 500 Stock Index and Standard & Poor s Property-Casualty Insurance Index.

Table of Contents 28

15

#### **Table of Contents**

#### **Issuer Purchases of Equity Securities**

A stock repurchase plan was authorized January 1, 2004 allowing us to repurchase up to \$250 million of our outstanding Class A common stock through December 31, 2006. Our Board of Directors approved continuations of this stock repurchase program for an additional \$250 million in February 2006, an additional \$100 million in September 2007, and an additional \$100 million in April 2008 which authorizes repurchases through June 30, 2009. We may purchase the shares, from time-to-time, in the open market or through privately negotiated transactions, depending on prevailing market conditions and alternative uses of our capital. Shares repurchased during 2008 totaled 2.1 million at a total cost of \$102.0 million. Cumulative shares repurchased under this plan since inception were 11.7 million at a total cost of \$610.1 million. See Item 8. Financial Statements and Supplementary Data Note 13 of Notes to Consolidated Financial Statements contained within this report for discussion of additional shares repurchased outside of this plan from the F. William Hirt Estate in 2007.

				Approximate
				Dollar Value
			Total Number of	of Shares that
	Total			
	Number	Average	Shares Purchased	May Yet Be
		_	as Part of	
	of Shares	Price Paid	Publicly	Purchased
Period	Purchased	Per Share	Announced Plan	Under the Plan
October 1 31, 2008	0	\$ 0.00	0	
November 1 30,				
2008	0	0.00	0	
December 1 31, 2008	93,620	35.88	93,620	
Total	93,620		93,620	\$89,900,000
		16		

#### Item 6. Selected Consolidated Financial Data

#### **ERIE INDEMNITY COMPANY**

Years Ended December 31,

(in thousands, except per share data)		2008			2007		2006		2005		2004
Operating data:	Φ.	1 105 001		Φ.	. 100 001		<b>#1.122.002</b>		<b>#1.101.050</b>	Φ.	. 100 111
Total operating revenue	\$.	1,137,231		\$ 1	1,132,291		\$1,133,982		\$1,124,950	\$ .	1,123,144
Total operating expenses		951,397			930,454		934,204		900,731		884,916
Total investment											
(loss) income-unaffiliated		(63,128)			107,331		99,021		115,237		88,119
Provision for income taxes		39,865			99,137		99,055		111,733		105,140
Equity in (losses) earnings of Erie											
Family Life Insurance, net of tax		(13,603)			2,914		4,281		3,381		5,206
Net income	\$	69,238		\$	212,945		\$ 204,025		\$ 231,104	\$	226,413
Per share data:											
Net income per share-diluted	\$	1.19		\$	3.43		\$ 3.13		\$ 3.34	\$	3.21
Book value per share-Class A											
common and equivalent B shares		13.79			17.68		18.17	(4)	18.81		18.14
Dividends declared per Class A share		1.770			1.640		1.480		1.335		0.970
Dividends declared per Class B share		265.50			246.00		222.00		200.25		145.50
Financial position data:											
Investments <sup>(1)</sup>	\$	981,675		\$1	1,277,781		\$1,380,219		\$1,452,431	\$ 1	1,371,442
Receivables due from the Exchange											
and affiliates		1,130,610		1	1,177,830		1,238,852		1,193,503	1	1,157,384
Total assets	2	2,613,386		2	2,878,623		3,039,361		3,101,261	2	2,982,804
Shareholders equity		791,875	(2)		1,051,279		1,161,848	(4)	1,278,602		1,266,881
Treasury stock		810,961			708,943		472,230		254,877		155,911
Cumulative number of shares		- ,			)-		, , ,		- ,		,-
repurchased at December 31,		16,995			14,939	(3)	10,448		6,438		4,548
(1) Includes investment in Eric Femil	., T		00		1 1,737		10,110		0,.50		.,5 .0

- (1) Includes investment in Erie Family Life Insurance.
- (2) At January 1, 2008, we adopted the recognition provisions of Statement of Financial Accounting Standards No. 159, The Fair Value Option for Financial Assets and Financial Liabilities, for our common stock portfolio. The net impact of the cumulative effect adjustment on January 1, 2008 increased retained earnings and reduced other comprehensive income by \$11.2 million, net of tax, resulting in no effect on shareholders equity.
- (3) Includes 1.9 million shares of our Class A nonvoting common stock from the F. William Hirt Estate separate from our stock repurchase program.
- (4) At December 31, 2006, shareholders equity decreased by \$21.1 million, net of taxes, as a result of initially applying the recognition provisions of Statement of Financial Accounting Standards No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans.

#### **Table of Contents**

#### Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of financial condition and results of operations highlights significant factors influencing our Company. This discussion should be read in conjunction with the audited financial statements and related notes and all other items contained within this Annual Report on Form 10-K, as they contain important information helpful in evaluating our financial condition and operating results.

Certain statements contained herein are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are not in the present or past tense and can generally be identified by the use of words such as anticipate, expect. intend. likely, plan. project. seek. should. target. will, and other expressions that indicate fut events. Forward-looking statements include, without limitation, statements and assumptions on which such statements are based that are related to our plans, strategies, objectives, expectations, intentions and adequacy of resources. Examples of such statements are discussions relating to management fee revenue, cost of management operations, underwriting, premium and investment income volumes, and agency appointments. Such statements are not guarantees of future performance and involve risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. Among the risks and uncertainties that could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements are the following: factors affecting the property/casualty and life insurance industries generally, including price competition, legislative and regulatory developments, government regulation of the insurance industry including approval of rate increases, the size, frequency and severity of claims, natural disasters, exposure to environmental claims, fluctuations in interest rates, inflation and general business conditions; the geographic concentration of our business as a result of being a regional company; the accuracy of our pricing and loss reserving methodologies; changes in driving habits; our ability to maintain our business operations including our information technology system; our dependence on the independent agency system; the quality and liquidity of our investment portfolio; our dependence on our relationship with Erie Insurance Exchange; and the other risks and uncertainties discussed or indicated in all documents filed by the Company with the Securities and Exchange Commission, including those described in Part I, Item 1A. Risk Factors and elsewhere in this report. A forward-looking statement speaks only as of the date on which it is made and reflects the Company s analysis only as of that date. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, changes in assumptions, or otherwise.

#### **OVERVIEW**

The discussions below focus heavily on our three segments: management operations, insurance underwriting operations and investment operations. The segment basis financial results presented throughout Management s Discussion and Analysis herein are those which management uses internally to monitor and evaluate results and are a supplemental presentation of our Consolidated Statements of Operations.

#### Economic and industry-wide factors

Because we are a management company, our earnings are driven largely by the management fee revenue we collect from the Exchange that is based on the direct written premiums of the Property and Casualty Group. The property/casualty insurance industry is highly cyclical, with periods of rising premium rates and shortages of underwriting capacity (hard market) followed by periods of substantial price competition and excess capacity (soft market). The property/casualty insurance industry has been well capitalized in recent years, however, the turmoil in the securities markets, the volatile economic environment, and the return of severe tropical storm losses have all taken a toll on 2008 industry results. Conning Research & Consulting estimates the industry combined ratio to be 106.3 in 2008, which is a deterioration from the actual industry combined ratio of 95.6 in 2007. While favorable loss reserve development benefited industry underwriting results, continued price softening, high catastrophe losses and significant underwriting losses contributed to the 2008 deterioration. These market conditions for insurers may be a precursor to increases in pricing on property and casualty policies. Conning Research & Consulting is predicting that slower economic growth in 2009 will contribute to slow exposure growth. While premium rates appear to be hardening, the effect of the softening economy, in terms of auto and home sales, could lead to weakness in the growth of top line premium.

The cyclical nature of the insurance industry has a direct impact on our income from management operations, as our management fee revenues are based on the direct written premiums of the Property and Casualty Group and the

18

#### **Table of Contents**

management fee rate we charge. Periods of flattening premiums, generally result in lower margins from management operations. Our management fee revenue reflected minimal growth of 0.3% in 2008, as direct written premiums of the Property and Casualty Group increased only 0.4% compared to 2007. The Property and Casualty Group implemented price reductions of approximately \$30 million in 2008, however we believe our pricing will stabilize in 2009 and anticipate approximately \$36 million in direct written premium increases from rating actions taken in 2009. These increases could be offset by the effects on our business from the softening economy.

The upheaval in the financial markets in the third and fourth quarters of 2008 had a negative impact on our investment operations. What began in the second half of 2007 as a subprime mortgage crisis has grown to a global crisis in the financial markets. We record impairment writedowns on investments in instances where the fair value of the investment is substantially below cost, and we conclude that the decline in fair value is other-than-temporary. Impairment charges were also affected by our proactive tax strategies which precluded us from asserting our intent to hold these investments to recovery. During 2008, we impaired \$69.5 million of securities primarily for investments in the banking and finance industries. Included in the total impairment charge were \$36.0 million in charges on fixed maturities and \$33.5 million in charges on preferred stock. The Exchange also recognized substantial impairment charges in 2008 of \$663.1 million with \$204.2 million in bonds, \$213.9 million in preferred stock and \$245.0 million in common stock. Many of these securities are performing in line with anticipated or contractual cash flows. The valuation of our entire investment portfolio was significantly affected by the 2008 upheaval in the financial markets. Net unrealized losses on fixed maturities at December 31, 2008 were \$34.2 million compared with \$0.9 million in net unrealized gains at December 31, 2007, with unrealized losses in the financial sector being the primary driver. There were also \$4.7 million in net unrealized losses in equity securities at December 31, 2008 compared with \$3.0 million at December 31, 2007. Our trading securities portfolio was similarly affected, with a net unrealized loss of \$4.5 million at December 31, 2008 compared to a \$17.2 million gain at December 31, 2007. Our alternative investments were also impacted by the 2008 market declines. Equity in earnings of limited partnerships decreased \$54.0 million in 2008 over 2007. The valuation adjustments in the limited partnerships are based on information received from our general partners, which is generally received on a quarter lag. As a result, the 2008 partnership earnings do not reflect the valuation changes that were impacted by the upheaval in the financial markets in the fourth quarter of 2008.

#### Revenue generation

We have three primary sources of revenue. Our most significant source of revenue is generated by providing management services to the Exchange. The management fee is calculated as a percentage, not to exceed 25%, of the direct written premiums of the Property and Casualty Group. The Board of Directors establishes the rate at least annually and considers such factors as relative financial strength of the Exchange and Company and projected revenue streams. Our Board set the 2009 rate at 25%, its maximum level.

Second, we generate revenues from our property/casualty insurance subsidiaries, which consist of our share of the pooled underwriting results of the Property and Casualty Group. All members of the Property and Casualty Group pool their underwriting results. Under the pooling agreement, the Exchange assumes 94.5% of the Property and Casualty Group s net written premium. Through the pool, our subsidiaries, Erie Insurance Company and Erie Insurance Company of New York, currently assume 5.5% of the Property and Casualty Group s net written premium, providing a direct incentive for us to manage the insurance underwriting discipline as effectively as possible. Finally, we generate revenues from our fixed maturity, equity and alternative investment portfolios. The portfolios are managed with a view toward maximizing after-tax yields and limiting credit risk, and we actively evaluate our portfolios for impairments. Due to the global liquidity crises surrounding the credit markets and more broadly the financial services industry in 2008, we recognized \$69.5 million of impairment charges as a result of continued declines in fair value and credit deterioration on certain of our bonds and preferred stocks predominately in the banking and finance industry sectors. The majority of the impairments relate to securities that are artificially depressed due to current market conditions, but continue to meet interest and dividend obligations. We also had net losses on common stocks of \$38.6 million and reduced valuation adjustments recorded by our real estate limited partnerships as a result of the general slow-down and recent economic downturn in the real estate markets. We have consistently generated high levels of cash flows from operations, which amounted to \$150.8 million in 2008. Our net cash flows

from operations have been used to pay shareholder dividends and to repurchase shares of our stock under our repurchase program.

19

#### Opportunities, challenges and risks

In order to grow our management fee revenue, our key challenges in 2009 will be to continue to generate profitable property/casualty revenue growth while containing the growth of expenses in our management operations. Expense management is further challenged by our need to enhance technology and improve ease of doing business for our agents and policyholders.

We continued to pursue opportunities in our current territories through the appointment of 156 new agencies in 2008. During 2009, we plan to continue this momentum by appointing another 127 agencies. We continued to develop the personal lines pricing plan, by introducing additional variables that further segment risks and allow us to be price competitive for the best risks. The Property and Casualty Group continues to evaluate potential new product offerings and product extensions to meet consumer demands.

We plan to continue to control the growth in the cost of management operations by controlling salary and wage costs and other discretionary spending in 2009. However, we also intend to continue making targeted investments in technology to enhance customer service, ease of doing business with our agents and customers, and to improve our productivity. In 2009, we expect to incur additional expenses on our various technology initiatives aimed at improving our competitiveness. See Future trends - costs of management operations section for further details.

#### Financial overview

	Years ended December 31,							
		<b>%</b>		%				
		Change		Change				
				2007				
		<b>2008</b> over		over				
(in thousands, except per share data)	2008	2007	2007	2006	2006			
Income from management operations	\$172,525	(2.6)%	\$177,174	(5.0)%	\$186,408			
Underwriting income	13,309	(46.0)	24,663	84.5	13,370			
Net (loss) revenue from investment								
operations	(77,755)	NM	110,464	6.6	103,625			
Income before income taxes	108,079	(65.4)	312,301	2.9	303,403			
Provision for income taxes	38,841	(60.9)	99,356	0.0	99,378			
Net income	\$ 69,238	(67.5)	\$212,945	4.4	\$204,025			
Net income per share diluted	\$ 1.19	(65.2)%	\$ 3.43	9.6%	\$ 3.13			

NM = not meaningful

Key points

Decrease in net income per share-diluted in 2008 was driven by net realized losses on investments as a result of the upheaval in the financial markets, particularly in the third and fourth quarters of 2008. In the year, we recognized \$69.5 million of impairment charges on fixed maturities and preferred stock, \$38.6 million of net realized losses on common stock and a drop in our equity in earnings of limited partnerships of \$54.0 million.

Gross margins from management operations decreased slightly to 17.6% in 2008 from 18.1% in 2007.

GAAP combined ratios of the insurance underwriting operations increased to 93.6 in 2008 from 88.1 in 2007 driven by slightly higher catastrophe losses and less favorable development of prior accident year loss reserves when compared to 2007 results.

## Management operations

Management fee revenue increased 0.3% and 0.4% in 2008 and 2007, respectively. The two determining factors of management fee revenue are: 1) the management fee rate we charge, and 2) the direct written premiums of the Property and Casualty Group. The management fee rate was 25% for both 2008 and 2007. Direct written premiums of the Property and Casualty Group were largely unchanged at \$3.8 billion for 2008 and 2007.

In 2008, the direct written premiums of the Property and Casualty Group increased 0.4% compared to a 0.5% decline in 2007. New policy direct written premiums of the Property and Casualty Group increased 2.9% in 2008 compared to 9.0% in 2007, while renewal premiums increased 0.1% in 2008 compared to a decline of 1.5% in 2007. New business policies in force increased 3.1% in 2008 compared to 6.4% in 2007, and renewal business policies in force increased 2.9% in 2008 compared to 1.9% in 2007. Despite the growth in policies in force, rate reductions of \$30.3 million led to minimal growth in 2008, and rate reductions of \$85.9 million contributed to the decline in 2007.

20

#### **Table of Contents**

The cost of management operations increased 1.2%, or \$10.0 million, to \$809.5 million in 2008, primarily due to the increase in non-commission expenses:

- Commissions Total commission costs decreased 0.6%, or \$3.4 million, to \$554.0 million in 2008 driven by a decrease in agent bonuses as a result of a reduction in the profitability component of the award. Offsetting this reduction were increases in normal scheduled rate commissions, a private passenger auto bonus and other promotional incentives classified as commissions.
- Total costs other than commissions All other non-commission expense increased 5.5%, to \$255.6 million in 2008, driven by personnel, sales and policy issuance costs and other operating costs. Personnel costs increased primarily due to higher average pay rates and higher staffing levels coupled with increases in executive severance costs and management incentive plan expense. Sales and policy issuance costs rose due to increased agent advertising program expense. Other operating costs increased due to various corporate technology initiatives that resulted in additional contract labor fees and software costs.

#### Insurance underwriting operations

Contributing to underwriting income of \$13.3 million and a 93.6 GAAP combined ratio in 2008, compared to underwriting income of \$24.7 million and an 88.1 GAAP combined ratio in 2007, were the following factors:

- catastrophe losses totaling 3.4 points, or \$7.0 million, in 2008 due to remnants of Hurricane Ike in Ohio, Pennsylvania and Indiana, compared to 1.7 points, or \$3.6 million, in 2007; and
- favorable development on prior accident year loss reserves of 3.2 points, or \$6.7 million, in 2008, compared to 5.3 points, or \$11.0 million, of favorable development in 2007; and
- increase in the underlying non-catastrophe accident year combined ratio as a result of slightly declining average premiums and increased loss costs.

# <u>Investment operations</u>

Net investment income decreased 16.4% in 2008 compared to 2007, as invested assets declined in 2008 to fund stock repurchases of \$102.0 million.

Net realized losses on investments totaled \$113.0 million in 2008 compared to 2007 realized losses of \$5.2 million primarily due to impairment charges on fixed maturities and preferred stock of \$69.5 million and net realized losses on common stock of \$38.6 million.

Equity in earnings of limited partnerships decreased to \$5.7 million in 2008 from \$59.7 million in 2007 as a result of fair value declines across all limited partnerships categories due to lingering anemic financial market conditions.

Equity in EFL losses was \$14.6 million in 2008 compared to earnings of \$3.1 million in 2007. EFL recognized impairment charges of \$83.5 million in 2008 primarily related to fixed maturities and preferred stock investments in the financial services industry sector, of which our share was \$18.0 million.

The topics addressed in this overview are discussed in more detail in the sections that follow.

# CRITICAL ACCOUNTING ESTIMATES

In order to prepare financial statements in accordance with GAAP, we make estimates and assumptions that have a significant effect on reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period and related disclosures. Management considers an accounting estimate to be critical if (1) it requires assumptions to be made that were uncertain at the time the estimate was made, and (2) different estimates that could have been used, or changes in the estimate that are likely to occur

from period-to-period, could have a material impact on our consolidated statements of operations or financial position. The following presents a discussion of those accounting policies surrounding estimates that we believe are the most critical to our reported amounts and require the most subjective and complex judgment. If actual events differ

21

#### **Table of Contents**

significantly from the underlying assumptions, there could be material adjustments to prior estimates that could potentially adversely affect our results of operations, financial condition and cash flows. The estimates and the estimating methods used are reviewed continually, and any adjustments considered necessary are reflected in current earnings.

#### **Investment valuation**

We make estimates concerning the valuation of all investments. Valuation techniques used to derive fair value of our available-for sale and trading securities are based on observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, such as prices obtained from nationally recognized pricing services for identical instruments in active markets. Observable inputs other than quoted prices would include prices obtained from third party pricing services that model prices based on observable inputs. Unobservable inputs reflect our own assumptions regarding exit market pricing for these securities. Fair value for these securities, that comprise only 4.0% of our total investment portfolio, are determined using comparable securities or valuations received from outside broker dealers.

Investments are evaluated monthly for other-than-temporary impairment loss. Some factors considered in evaluating whether or not a decline in fair value is other-than-temporary include:

the extent and duration for which fair value is less than cost;

historical operating performance and financial condition of the issuer;

short- and long-term prospects of the issuer and its industry based on analysts recommendations;

specific events that occurred affecting the issuer, including rating downgrades; and

our ability and intent to retain the investment for a period of time sufficient to allow for a recovery in value.

An investment deemed other than temporarily impaired is written down to its estimated fair value. Impairment charges are included as a realized loss in the Consolidated Statements of Operations.

The primary basis for the valuation of limited partnership interests is financial statements prepared by the general partner. Because of the timing of the preparation and delivery of these financial statements, the use of the most recently available financial statements provided by the general partners generally result in a quarter delay in the inclusion of the limited partnership results in our Consolidated Statements of Operations. Due to this delay, these financial statements do not reflect the volatility in market conditions experienced in the fourth quarter 2008. We expect additional deterioration to be reflected in the general partners year end financial statements, which we will receive in 2009, and such declines could be significant. Nearly all of the underlying investments in our limited partnerships are valued using a source other than quoted prices in active markets. Our limited partnership holdings are considered investment companies where the general partners record assets at fair value. Several factors are to be considered in determining whether an entity is an investment company. Among these factors are a large number of investors, low level of individual ownership and passive ownership that indicate the entity is an investment company. We have three types of limited partnership investments: private equity, mezzanine debt and real estate. Our private equity and mezzanine debt partnerships are diversified among numerous industries and geographies to minimize potential loss exposure. The fair value amounts for our private equity and mezzanine debt partnerships are based on the financial statements of the general partners, who use various methods to estimate fair value including the market approach, income approach and the cost approach. The market approach uses prices and other pertinent information from market-generated transactions involving identical or comparable assets or liabilities. Such valuation techniques often use market multiples derived from a set of comparables. The income approach uses valuation techniques to convert future cash flows or earnings to a single discounted present value amount. The measurement is based on the value indicated by current market expectations about those future amounts. The cost approach is derived from the amount that is currently required to replace the service capacity of an asset. If information becomes available that would impair the cost of investments owned by the partnerships, then the general partner would generally adjust to the net realizable value.

Real estate limited partnerships are recorded by the general partner at fair value based on independent appraisals and/or internal valuations. Real estate projects under development are generally valued at cost and impairment tested by the general partner. We minimize the risk of market decline by avoiding concentration in a particular geographic area and are diversified across residential, commercial, industrial and retail real estate investments.

#### **Table of Contents**

We perform various procedures in review of the general partners—valuations, and while we rely on the general partners financial statements as the best available information to record our share of the partnership unrealized gains and losses resulting from valuation changes, we adjust our financial statements for impairments of the partnership investment where appropriate. As there is no ready market for these investments, they have the greatest potential for variability. We survey each of the general partners quarterly about expected significant changes (plus or minus 10% compared to previous quarter) to valuations prior to the release of the fund—s quarterly and annual financial statements. Based on that information from the general partner, we consider whether recording of a valuation adjustment or additional disclosure is warranted.

# Property/casualty insurance liabilities

Reserves for property/casualty insurance unpaid losses and loss adjustment expenses reflect our best estimate of future amounts needed to pay losses and related expenses with respect to insured events. These reserves include estimates for both claims that have been reported and those that have been incurred but not reported. They also include estimates of all future payments associated with processing and settling these claims. Reported losses represent cumulative loss and loss adjustment expenses paid plus case reserves for outstanding reported claims. Case reserves are established by a claims handler on each individual claim and are adjusted as new information becomes known during the course of handling the claims. Incurred but not reported reserves represent the difference between the actual reported loss and loss adjustment expenses and the estimated ultimate cost of all claims.

The process of estimating the liability for property/casualty unpaid loss and loss adjustment expense reserves is complex and involves a variety of actuarial techniques. This estimation process is based largely on the assumption that past development trends are an appropriate indicator of future events. Reserve estimates are based on our assessment of known facts and circumstances, review of historical settlement patterns, estimates of trends in claims frequency and severity, legal theories of liability and other factors. Variables in the reserve estimation process can be affected by 1) internal factors, including changes in claims handling procedures and changes in the quality of risk selection in the underwriting process, and 2) external events, such as economic inflation, regulatory and legislative changes. Due to the inherent complexity of the assumptions used, final loss settlements may vary significantly from the current estimates, particularly when those settlements may not occur until well into the future.

Our actuaries review reserve estimates for both current and prior accident years using the most current claim data, on a quarterly basis, for all direct reserves except the reserves for the pre-1986 automobile catastrophic injury claims and the workers compensation catastrophic injury claims that are reviewed semi-annually. These catastrophic injury reserves are reviewed semi-annually because of the relatively low number of cases and the long-term nature of these claims. For reserves that are reviewed semi-annually, our actuaries monitor the emergence of paid and reported losses in the intervening quarters to either confirm that the estimate of ultimate losses should not change, or if necessary, perform a reserve review to determine whether the reserve estimate should change. Significant changes to the factors discussed above, which are either known or reasonably projected through analysis of internal and external data, are quantified in the reserve estimates each quarter.

The quarterly reserve reviews incorporate a variety of actuarial methods and judgments and involve rigorous analysis. The various methods generate different estimates of ultimate losses by product line and product coverage combination. Thus, there are no reserve ranges, but rather point estimates of the ultimate losses developed from the various methods. The methods that are considered more credible vary by product coverage combination based primarily on the maturity of the accident quarter, the mix of business and the particular internal and external influences impacting the claims experience or the method.

Paid loss development patterns, generated from historical data, are generally less useful for the more recent accident quarters of long-tailed lines since a low percentage of ultimate losses are paid in early periods of development. Reported loss (including cumulative paid losses and case reserves) development patterns, generated from historical data, estimate only the unreported losses rather than the total unpaid losses as this technique is affected by changes in case reserving practices. Combinations of the paid and reported methods are used in developing estimated ultimate losses for short-tail coverages, such as private passenger auto property and homeowners claims, and more mature accident quarters of long-tail coverages, such as private passenger auto liability claims and commercial liability claims, including workers compensation. The Bornhuetter-Ferguson method combines a reported development

technique with an expected loss ratio technique. An expected loss ratio is developed through a review of historical loss ratios by accident quarter, as well as expected changes to earned premium, mix of business and other factors that are expected to impact the loss ratio for the accident quarter being evaluated. This method is generally used on the first four to eight accident quarters on long-tail coverages because a low percentage of losses are paid in the early period of development.

23

#### **Table of Contents**

The reserve review process involves a comprehensive review by our actuaries of the various estimation methods and reserve levels produced by each. These multiple reserve point estimates are reviewed by our reserving actuaries and reserve best estimates are selected. The selected reserve estimates are discussed with management. Numerous factors are considered in setting reserve levels, including, but not limited to, the assessed reliability of key loss trends and assumptions that may be significantly influencing the current actuarial indications, the maturity of the accident year, pertinent claims frequency and severity trends observed over recent years, the level of volatility within a particular line of business and the improvement or deterioration of actuarial indications in the current period as compared to prior periods.

We also perform analyses to evaluate the adequacy of past reserve levels. Using subsequent information, we perform retrospective reserve analyses to test whether previously established estimates for reserves were reasonable. Our 2008 retrospective reserve analysis indicated the Property and Casualty Group s December 31, 2007 direct reserves, excluding salvage and subrogation recoveries, had an estimated redundancy of approximately \$122 million, which was 3.5% of reserves.

The Property and Casualty Group reduced reserves related to automobile bodily injury (BI) and uninsured/underinsured motorist (UM/UIM) bodily injury by approximately \$75 million in 2008. This change in estimate resulted from improvements in frequency trends, and to a lesser extent, severity trends, that developed primarily on 2006 and 2007 accident years. The Property and Casualty Group s reserves for auto BI and UM/UIM were \$766 million at December 31, 2007 and \$700 million at December 31, 2008.

The pre-1986 automobile catastrophic injury reserves were reduced by approximately \$30 million in 2008. This change in estimate resulted from lower than expected future attendant care costs and affected various accident years before 1986. These reserve estimates were reduced to reflect reduced attendant care costs on these claims. The additional data was incorporated in the reserve estimates as it became known in each quarter throughout 2008. The Property and Casualty Group had pre-1986 automobile catastrophic injury reserves of \$299.0 million at December 31, 2007 and \$265.1 million at December 31, 2008, which are net of \$163.2 million and \$153.9 million of anticipated reinsurance recoverables for 2007 and 2008, respectively.

In 2007 and 2006, the Property and Casualty Group s direct reserves had an estimated redundancy at December 31 of \$200.6 million, or 5.6% of reserves, and \$73.1 million, or 1.9% of reserves, respectively. The favorable frequency and severity trends in automobile BI and UM/UIM began in 2006 and these trends developed more fully in 2007. In 2008, the trends reflected in the 2007 activity were incorporated into our reserve estimates.

The Property and Casualty Group's coverage with the greatest potential for variation are the catastrophic injury liability reserves. The automobile no-fault law in Pennsylvania before 1986 and workers compensation policies provide for unlimited medical benefits. The estimate of ultimate liabilities for these claims is subject to significant judgment due to variations in claimant health, mortality over time and health care cost trends. Workers compensation catastrophic injury claims have been segregated from the total population of workers compensation claims. Because the coverage related to the automobile no-fault and workers compensation claims is unique and the number of claims is about 120, the previously discussed methods are not used; rather ultimate losses are estimated on a claim-by-claim basis. An annual payment assumption is made for each of these claimants who sustained catastrophic injuries and then projected into the future based upon a particular assumption of the future inflation rate, including medical inflation and life expectancy of the claimant. The most significant variable in estimating this liability is medical cost inflation. Our medical inflation rate assumption in setting this reserve for 2008 is for a 9% annual increase grading down 1% after the first year, then grading down 0.5% per year to an ultimate rate of 5%. Our medical inflation rate assumption in setting this reserve for 2007 was a 10% annual increase grading down 1% per year to an ultimate rate of 5%. The life expectancy assumption (mortality) underlying this reserve estimate reflects experience to date. Our mortality rate assumption gives 75% weight to our own mortality experience and 25% weight to a disabled pensioner mortality table. Our actual mortality experience for disabled lives of catastrophically injured people is based on a relatively small number of lives. We believe weighting the mortality assumption to incorporate the disabled pensioner mortality table, which has longer life expectancies than our experience, is reasonable in estimating our ultimate liability for these claims. Actual experience, different than that assumed, could have a significant impact on the reserve estimate.

At December 31, 2008, the reserve carried by the Property and Casualty Group for the pre-1986 automobile catastrophic injury liabilities, which is our best estimate of this liability at this time, was \$265.1 million, which is net of \$153.9 million of anticipated reinsurance recoverables. Our property/casualty subsidiaries share of the net

24

#### **Table of Contents**

automobile catastrophic injury liability reserve is \$14.6 million at December 31, 2008. Each 100-basis point change in the medical cost inflation assumption would result in a change in net liability for us of \$2.2 million. At December 31, 2008, the reserve carried by the Property and Casualty Group for workers compensation catastrophic injury reserves, which is our best estimate of this liability at this time, was \$249.4 million, which is net of \$13.6 million of anticipated reinsurance recoverables. Our property/casualty insurance subsidiaries—share of the workers compensation catastrophic injury reserves is \$13.7 million at December 31, 2008. Each 100-basis point change in the medical cost inflation assumption would result in a change in net liability for us of \$1.6 million.

# Retirement benefit plans

Our pension plan for employees is the largest and only funded benefit plan we offer. Our pension and other retirement benefit obligations are developed from actuarial estimates in accordance with Financial Accounting Standard (SFAS) 87, Employers Accounting for Pensions. Several statistical and other factors, which attempt to anticipate future events, are used in calculating the expense and liability related to the plans. Key factors include assumptions about the discount rates and expected rates of return on plan assets. We review these assumptions annually and modify them considering historical experience, current market conditions, including changes in investment returns and interest rates, and expected future trends.

Accumulated and projected benefit obligations are expressed as the present value of future cash payments. We discount those cash payments using the prevailing market rate of a portfolio of high-quality fixed-income debt instruments with maturities that correspond to the payment of benefits. Lower discount rates increase present values and subsequent year pension expense; higher discount rates decrease present values and subsequent year pension expense. In determining the discount rate, we performed a bond-matching study. The study developed a portfolio of non-callable bonds rated AA- or higher with at least \$25 million outstanding at December 31, 2008. These bonds had maturities primarily between zero and thirty years. For years beyond year 30, there were no bonds maturing. In these instances, the study estimated the appropriate bond by assuming that there would be bonds available with the same characteristics as the available bond maturing in the immediately preceding year. Outlier bonds were excluded from the study. The cash flows from the bonds were matched against our projected benefit payments in the pension plan, which have a duration of about 18 years. This bond-matching study supported the selection of a 6.06% discount rate for the 2009 pension expense. The 2008 expense was based on a discount rate assumption of 6.62%. A change of 25 basis points in the discount rate assumption, with other assumptions held constant, would have an estimated \$1.7 million impact on net pension and other retirement benefit costs in 2009, before consideration of expense allocation to affiliates.

Unrecognized actuarial gains and losses are being recognized over a 15-year period, which represents the expected remaining service period of the employee group. Unrecognized actuarial gains and losses arise from several factors, including experience and assumption changes in the obligations and from the difference between expected returns and actual returns on plan assets. These unrecognized losses are recorded in the pension plan obligation on the Statements of Financial Position and Accumulated Other Comprehensive Income in 2008 in accordance with FAS 158,

Employers Accounting for Defined Benefit Pension and Other Postretirement Plans. These amounts are systematically recognized as an increase to future net periodic pension expense in accordance with FAS 87 in future periods. The expected long-term rate of return for the pension plan represents the average rate of return to be earned on plan assets over the period the benefits included in the benefit obligation are to be paid. The expected long-term rate of return is less susceptible to annual revisions, as there are typically not significant changes in the asset mix. The long-term rate of return is based on historical long-term returns for asset classes included in the pension plan s target allocation. A reasonably possible change of 25 basis points in the expected long-term rate of return assumption, with other assumptions held constant, would have an estimated \$0.8 million impact on net pension benefit cost before consideration of reimbursement from affiliates.

We use a four year averaging method to determine the market-related value of plan assets, which is used to determine the expected return component of pension expense. Under this methodology, asset gains or losses that result from returns that differ from our long-term rate of return assumption are recognized in the market-related value of assets on a level basis over a four year period. The component of the actuarial loss generated during 2008 that related to the actual investment return being different from assumed during the prior year was \$106.1 million. Recognition of this

loss will be deferred over a four year period, consistent with the market-related asset value methodology. Once factored into the market-related asset value, these experience losses will be amortized over a period of 15 years, which is the remaining service period of the employee group.

25

#### **Table of Contents**

The actuarial assumptions used by us in determining our pension and retirement benefits may differ materially from actual results due to changing market and economic conditions, higher or lower withdrawal rates or longer or shorter life spans of participants. While we believe that the assumptions used are appropriate, differences in actual experience or changes in assumptions may materially affect our financial position or results of operations. Further information on our retirement benefit plans is provided in Item 8. Financial Statements and Supplementary Data Note 10 of Notes to Consolidated Financial Statements contained within this report.

#### **NEW ACCOUNTING STANDARDS**

See Item 8. Financial Statements and Supplementary Data Note 2 of Notes to Consolidated Financial Statements contained within this report for a discussion of recently issued accounting pronouncements.

# RESULTS OF OPERATIONS MANAGEMENT OPERATIONS

		<b>%</b>		%	
		Change		Change	
				2007	
		<b>2008</b> over		over	
(in thousands)	2008	2007	2007	2006	2006
Management fee revenue	\$949,775	0.3 %	\$947,023	0.4 %	\$942,845
Service agreement revenue	32,298	8.6	29,748	1.7	29,246
Total revenue from management					
operations	982,073	0.5	976,771	0.5	972,091
Cost of management operations	809,548	1.2	799,597	1.8	785,683
Income from management					
operations	\$172,525	(2.6)%	\$177,174	(5.0)%	\$186,408
Gross margin	17.6%		18.1%		19.2%

#### Key points

The management fee rate was 25% in 2008 and 2007.

Direct written premiums of the Property and Casualty Group increased 0.4% in 2008.

- Policies in force increased 2.9% to 4.002.209 in 2008 from 3.888.333 in 2007.
- Year-over-year average premium per policy decreased 2.5% to \$949 in 2008 from \$973 in 2007.
- Premium rate changes resulted in a \$30.3 million decrease in 2008 written premiums.

Costs other than commissions increased 5.5% while commission costs decreased 0.6% in 2008.

- Estimates for agent bonuses decreased \$14.6 million offset by a \$6.8 million increase in normal and accelerated rate commissions and a \$5.1 million increase in the private passenger auto bonus and other promotional incentives.
- Personnel costs increased 3.8%, or \$5.3 million, primarily due to:
  \$4.7 million as a result of higher average pay rates and staffing levels;
  executive severance costs totaled \$2.9 million in 2008 compared to \$3.3 million in 2007; and a reduction of \$2.7 million in employee benefit costs.
- Sales and policy issuance costs increased 27.1%, or \$6.1 million due to increased spending on agent marketing and advertising programs.

- All other operating costs increased 3.1%, or \$1.8 million driven by a \$5.2 million increase in consulting fees and \$2.8 million increase in hardware and software costs primarily related to various information technology initiatives. In 2007, we recorded a \$4.3 million charge for a judgment against us.

26

#### Management fee revenue

The following table presents the direct written premium of the Property and Casualty Group, shown by major line of business, and the calculation of our management fee revenue.

	Years ended December 31,							
		Change		Change				
		2008		2007				
		over		over				
(in thousands)	2008	2007	2007	2006	2006			
Private passenger auto	\$1,826,143	1.3%	\$1,802,603	(0.5)%	\$1,812,177			
Homeowners	743,325	1.4	732,883	1.1	725,161			
Commercial multi-peril	435,767	0.0	435,630	(1.1)	440,564			
Commercial auto	311,090	(1.5)	315,851	(1.9)	321,992			
Workers compensation	280,743	(8.4)	306,563	(5.0)	322,737			
All other lines of business	202,833	6.0	191,361	5.9	180,783			
Property and Casualty Group								
direct written premiums	\$3,799,901	0.4%	\$3,784,891	(0.5)%	\$3,803,414			
Management fee rate	25.00%		25.00%		24.75%			
Management fee revenue, gross Change in allowance for management fee returned on	\$ 949,975	0.4%	\$ 946,223	0.5 %	\$ 941,345			
cancelled policies <sup>(1)</sup>	(200)	NM	800	NM	1,500			
Management fee revenue, net of								
allowance	\$ 949,775	0.3%	\$ 947,023	0.4 %	\$ 942,845			

#### NM = not meaningful

(1) Management fees are returned to the Exchange when policies are cancelled mid-term and unearned premiums are refunded. We record an estimated allowance for management fees returned on mid-term policy cancellations.

# Management fee rate

Management fee revenue is based upon the management fee rate, determined by our Board of Directors, and the direct written premiums of the Property and Casualty Group. Changes in the management fee rate can affect our revenue and net income significantly. The management fee rate was set at 25%, the maximum rate, for both 2008 and 2007. The management fee rate for 2009 has again been set at the maximum rate of 25% by our Board of Directors.

#### Estimated allowance

Management fees are returned to the Exchange when policyholders cancel their insurance coverage mid-term and unearned premiums are refunded to them. We maintain an allowance for management fees returned on mid-term policy cancellations that recognizes the management fee anticipated to be returned to the Exchange based on historical mid-term cancellation experience. In 2008, although the mid-term cancellations of policies for the Property and Casualty Group trended downward, the slight increase in the unearned premium reserve in 2008 resulted in an increase in the allowance for management fees returned on cancelled policies. The policy retention ratio improved to 90.6% at December 31, 2008, compared to 90.2% at December 31, 2007, and 89.5% at December 31, 2006. Our cash flows are unaffected by the recording of this allowance.

# Direct written premiums of the Property and Casualty Group

Direct written premiums of the Property and Casualty Group increased 0.4% in 2008 due to an increase in policies in

force of 2.9%, offset by rate reductions taken in 2008 and 2007. Total policies in force increased to 4,002,209 in 2008, from 3,888,333 in 2007 and 3,798,297 in 2006. Growth in policies in force is the result of continuing improvements in policyholder retention and increased new policies sold. The year-over-year average premium per policy for all lines of business decreased 2.5% to \$949 in 2008, from \$973 in 2007. The impact of rate reductions is seen primarily in renewal premiums.

Premiums generated from new business increased 2.9%, to \$412.8 million in 2008 from \$401.0 million in 2007, which was 9.0% greater than the \$368.0 million produced in 2006. New business policies in force grew 3.1% in 2008 and 6.4% in 2007. The year-over-year average premium per policy on new business decreased 0.2% to \$860 in 2008 from \$862 in 2007, which was 2.5% more than the average \$841 in 2006.

Premiums generated from renewal business remained relatively flat at \$3.4 billion in 2008, 2007 and 2006, increasing 0.1% in 2008 compared to a decrease of 1.5% in 2007. Renewal policies in force increased 2.9% to 3,522,261 in 2008 from 3,422,936 in 2007. The year-over-year average premium per policy on renewal business decreased 2.7% to \$962 in 2008 from \$989 in 2007, which was 3.3% less than the \$1,022 in 2006. The Property and Casualty Group s policy retention ratio has been steadily improving to a twelve-month moving average of 90.6% in 2008, up from 90.2% in 2007 and 89.5% in 2006.

27

# **Table of Contents**

The Property and Casualty Group implemented rate reductions in 2006, 2007 and 2008 to be more price-competitive for potential new policyholders and to improve retention of existing policyholders. The Property and Casualty Group writes only one-year policies. Consequently, rate actions take 12 months to be fully recognized in written premium and 24 months to be recognized fully in earned premiums. Since rate changes are realized at renewal, it takes 12 months to implement a rate change to all policyholders and another 12 months to earn the decreased or increased premiums in full. As a result, certain rate actions approved in 2007 were reflected in written premium in 2008, and some rate actions in 2008 will be reflected in 2009. The effect on 2008 premiums written of all rate actions resulted in a net decrease in written premiums of \$30.3 million. The Property and Casualty Group s most significant rate reductions in 2008 were in workers compensation in Pennsylvania and homeowners in Maryland and Pennsylvania. As the industry appears to be moving toward market-firming, the 2009 rate actions sought by the Property and Casualty Group are expected to increase premiums in 2009. We continuously evaluate pricing actions and estimate that those approved, filed and contemplated for filing during 2009 could result in a net increase to direct written premiums of approximately \$36 million in 2009, in the private passenger auto line of business in Pennsylvania and Maryland.

The Property and Casualty Group s 0.5% decrease in direct written premiums in 2007, compared to 2006, resulted from more significant rate reductions in lines of business under competitive pressure, such as private passenger auto. The effect on 2007 premiums written from rate actions resulted in a net decrease in written premiums of \$85.9 million, while the effect on 2006 premiums written from rate actions resulted in a net decrease of \$119.5 million in written premiums.

<u>Personal lines</u> The Property and Casualty Group s personal lines new business premiums written increased 2.5% to \$266.9 million in 2008 from \$260.4 million in 2007 and \$247.1 million in 2006. Personal lines new business policies in force rose 3.3% to 391,316 in 2008, from 378,994 in 2007, which was 4.9% higher than 361,147 in 2006. The year-over-year average premium per policy on personal lines new business decreased 0.7% to \$682 from \$687 in 2007, which was 0.4% more than the 2006 average of \$684. Total personal lines policies in force increased 2.9% in 2008 to 3,485,276.

Private passenger auto new business premiums written increased 5.3% to \$170.3 million in 2008 from \$161.7 million in 2007, driven by an increase in new business policies in force of 7.3% to 168,709 in 2008 compared to 157,297 in 2007. A private passenger auto incentive program has been in place since July 2006 to stimulate policy growth and has contributed to the increase in new business policies in force. Under the program, eligible agents receive a bonus based on the number of new private passenger auto policies issued. This program was revised effective June 1, 2008. See Private Passenger Auto Bonus section for further details of the change. The year-over-year average premium per policy for private passenger auto decreased 1.8% to \$1,009 in 2008 from \$1,028 in 2007. Certain private passenger auto rate actions that became effective in 2008 reduced rates in Pennsylvania, New York and Ohio. In 2007, the private passenger auto new premiums increased 7.6% to \$161.7 million, compared to \$150.3 million in 2006, as new policies in force increased 7.3% and the average premium per policy rose 0.3%.

Renewal premiums written on personal lines increased 1.6% on total personal lines policies during 2008 compared to a decrease of 0.3% in 2007. The impact of rate reductions was offset by improving policy retention ratio trends. The personal lines renewal business year-over-year average premium per policy declined 1.3% in 2008, while the year-over-year policy retention ratio for personal lines improved to 91.4% in 2008 from 90.8% in 2007 and 90.1% in 2006. The year-over-year policy retention ratio for private passenger auto was 91.8% in 2008, 91.5% in 2007 and 90.8% in 2006. Homeowners policyholder retention increased to 91.1% in 2008, compared to 90.3% in 2007 and 89.4% in 2006, driving the 2.2% increase in homeowners renewal premiums written to \$667.6 million in 2008 from \$653.2 million in 2007 despite rate reductions effective in 2008.

Industry private passenger auto premiums for 2009 are expected to experience minimal growth as rates may begin to firm, but be offset by slower exposure growth given the current economic conditions. Industry homeowners premiums in 2009 are expected to experience rate firming but also be affected by low exposure growth as the difficult housing market conditions continue.

<u>Commercial lines</u> Driving the premium decreases in our major commercial lines in 2008 compared to 2007 are lower renewal premiums, which decreased 3.4% to \$961.4 million in 2008 from \$995.5 million in 2007, reflecting the

impact of rate reductions being implemented over the past three years. Despite the decreases in renewal premiums, commercial lines new business premiums written increased 3.9% to \$145.5 million in 2008, from \$140.1 million in 2007, which had increased 16.3% from \$120.4 million in 2006. The year-over-year average premium per policy on commercial lines new business increased 1.3% to \$1,641 in 2008, from \$1,621 in 2007

28

which was 3.0% more than \$1,575 in 2006. Commercial lines new business policies in force increased to 88,632 at December 31, 2008, up 2.6% from 86,403 at December 31, 2007, which was up 13.0% from 76,478 at December 31, 2006. Factors contributing to the increase in new commercial lines premiums written in 2008 include more proactive communications between us and our commercial agents, continued refinement and enhancements to our quote processing systems and our use of more refined pricing based on predictive modeling which were initiated in 2007. The 2007 increase in the average premium per policy on commercial lines new business resulted from certain workers compensation pricing actions that increased rates in Illinois, Maryland and Virginia. Total commercial lines policies in force increased 3.0% in 2008 to 516,933.

Renewal premiums written for commercial lines decreased 3.4% during 2008 and 4.3% during 2007. The overall decrease is reflective of the impact of rate reductions and changes in the mix of business. In 2007 we discontinued dividends on certain workers compensation policies and instead implemented a tiered pricing structure to better align rates and associated risks. The year-over-year policy retention ratio for commercial lines was 85.3%, 85.7% and 85.4% in 2008, 2007 and 2006, respectively.

Industry commercial rate levels have been weakening since 2005 as exposure growth that drives commercial premiums has slowed. These trends are expected to continue in 2009. Rate actions approved for 2009 are primarily for decreases in workers compensation in Pennsylvania offset by increases in commercial-multi peril in Pennsylvania and Ohio.

<u>Future trends premium revenue</u> We are continuing our efforts to grow Property and Casualty Group premiums and improve our competitive position in the marketplace. Expanding the size of the agency force will contribute to future growth as new agents build up their book of business with the Property and Casualty Group. In 2008, we appointed 156 new agencies and had a total of 2,042 agencies as of December 31, 2008. We will continue to appoint agencies in 2009 with a goal of appointing 127 new agencies. In the third quarter of 2008, we decided not to pursue our planned 2009 expansion effort into the state of Minnesota in order to refocus our business strategy to our current markets where we expect to realize a higher return more quickly than by expanding into another state. Our pricing actions described above could result in an increase in direct written premium of about \$36 million in 2009. The current economic conditions could also impact the average premium written by the Property and Casualty Group as consumers reduce coverages and there are fewer automobiles and homes sold.

#### Service agreement revenue

Service agreement revenue includes service charges we collect from policyholders for providing extended payment terms on policies written by the Property and Casualty Group. The service charges are fixed dollar amounts per billed installment. Service agreement revenue amounted to \$32.3 million in 2008, \$29.7 million in 2007 and \$29.2 million in 2006. Service agreement revenue increased in 2008 by \$2.9 million due to late payment and policy reinstatement fees that became effective March 1, 2008. The 2007 service agreement revenue decreased from 2006 due to a shift to the no-fee, single payment plan driven by a discount in pricing offered for paid-in-full policies as well as consumers desire to not incur service charges.

#### **Cost of management operations**

Voore	andad	Decemb	20r 21
r ears	enaea	Decemi	ner i i

		% Change 2008 over		% Change 2007 over			
(in thousands)	2008	2007	2007	2006	2006		
Commissions	\$553,958	(0.6)%	\$557,359	0.6 %	\$554,041		
Personnel costs Survey and underwriting costs Sales and policy issuance costs All other operating costs	144,281 23,841 28,665 58,803	3.8 0.6 27.1 3.1	138,948 23,710 22,556 57,024	1.7 (5.3) (1.7) 21.1	136,560 25,040 22,945 47,097		

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

Non-commission expense	255,590	5.5	242,238	4.6	231,642
Total cost of management operations	\$809,548	1.2%	\$799,597	1.8 %	\$785,683
	2	29			

#### Key points

Commissions in 2008 include:

- a decrease in the estimate for agent bonuses of \$14.6 million,
- an increase in normal and accelerated rate commissions of \$6.8 million driven by an increase in certain commercial commission rates and higher accelerated commissions due to agency appointments in recent years, and
- an increase in promotional incentives and the private passenger auto bonus of \$5.1 million.

Executive severance costs totaled \$2.9 million in 2008 compared to \$3.3 million in 2007.

A reduction of \$2.7 million in employee benefit costs, primarily from investment losses on deferred compensation plan balances of participating executives.

Sales and policy issuance costs increased \$6.1 million due to increased spending on agent advertising programs.

All other operating costs increased \$1.8 million primarily due to \$5.2 million of increased consulting fees, primarily contract labor costs related to various technology initiatives, and \$2.8 million of additional hardware and software costs. Offsetting this increase was a 2007 charge of \$4.3 million for a judgment against us.

# Commissions

Commissions to independent agents, which are the largest component of the cost of management operations, include scheduled commissions earned by independent agents on premiums written, accelerated commissions and agent bonuses and are outlined in the following table:

	Years ended December 31,								
		% Change		% Change 2007 over					
		<b>2008 over</b>							
(in thousands)	2008	2007	2007	2006	2006				
Scheduled rate commissions	\$456,911	1.2 %	\$451,587	0.0%	\$451,531				
Accelerated rate commissions	4,326	50.2	2,880	80.2	1,598				
Agent bonuses	81,227	(15.3)	95,854	1.2	94,754				
Promotional incentives	2,300	NM	813	(66.6)	2,434				
Private passenger auto bonus	9,394	NM	5,825	NM	2,724				
Change in commissions allowance									
for mid-term policy cancellations	(200)	NM	400	NM	1,000				
Total commissions	\$553,958	(0.6)%	\$557,359	0.6%	\$554,041				

#### NM = not meaningful

Scheduled and accelerated rate commissions Scheduled rate commissions were impacted by a 0.4% increase in the direct written premiums of the Property and Casualty Group in 2008. Also, effective July 1, 2008, commission rates were increased for certain commercial lines new business premiums which added \$1.5 million to 2008 scheduled rate commissions. An increase in workers compensation commission rates, which became effective in the latter half of 2007 in certain states, added \$2.8 million of commission expense in 2008. In 2007, scheduled rate commissions were flat compared to 2006, due to the 0.5% decrease in direct written premiums of the Property and Casualty Group offset by the increase in workers compensation commission rates that added \$1.2 million of commission expense. Accelerated rate commissions are offered under specific circumstances to certain newly-recruited agencies for their initial three years of operation. Accelerated rate commissions are increasing as expected given the additional new agency appointments in recent years. We appointed 156 new agencies in 2008, 214 in 2007 and 139 in 2006. There

were 263 agencies receiving accelerated rate commissions in 2008 compared to 216 and 118 in 2007 and 2006, respectively. Accelerated commissions are expected to continue to increase in the future as a result of these recent new agency appointments and those expected in 2009.

<u>Agent bonuses and promotional incentives</u> Agent bonuses are based on an individual agency s property/casualty underwriting profitability over a three-year period. There is also a growth component to the bonus, paid only if the agency is profitable. The estimate for the bonus is modeled on a monthly basis using the two prior years actual

30

#### **Table of Contents**

underwriting data by agency combined with the current year-to-date actual data. Agent bonuses decreased \$14.6 million in 2008 as our estimate of the profitability component of the bonus decreased when factoring in the most recent year s underwriting data. The agent bonus award was estimated at \$80.1 million for 2008. Of this estimate, \$77.0 million represents the profitability component and \$3.1 million represents the growth component of the award. The 1.2% increase in 2007 compared to 2006 was due to the three-year period covered by the bonus including the years with our strongest underwriting profitability. Other promotional incentives increased in 2008 primarily due to a program that ran from October 2007 through September 2008 that contributed \$2.0 million to 2008 expense compared to \$0.7 million in 2007.

<u>Private passenger auto bonus</u> In July 2006, an incentive program was implemented that paid a \$50 bonus to agents for each qualifying new private passenger auto policy issued. Effective June 1, 2008, a tiered payout structure was introduced. The new structure pays out between \$50 and \$200 per new private passenger auto policy based on the number of qualifying new private passenger auto policies placed by an agency each year. Additional commission expense of \$3.2 million was recorded as a result of the new tiered bonus structure for 2008. If the tiered structure were in place for all of 2008, the program would have paid out an additional \$0.7 million in 2008.

#### Other costs of management operations

Personnel costs, the second largest component in the cost of management operations, increased 3.8%, or \$5.3 million, in 2008. Salaries and wages increased \$4.7 million in 2008 due to higher average pay rates. Executive severance costs and the recognition of certain compensation expense for our new chief executive officer contributed an additional \$2.9 million in 2008. Expense for management incentive plans increased \$2.7 million due to additional levels of management being included in the plans in 2008. Management performance under the plan improved relative to plan targets, resulting in higher bonuses under the plans. Employee benefit costs, which are included in personnel costs, decreased \$2.7 million in 2008 primarily due to investment losses on compensation plan balances of participating executives. The 2007 personnel costs included \$3.3 million of additional severance for our former president and chief executive officer.

Sales and policy issuance costs increased \$6.1 million in 2008 due to increased spending on agent advertising programs. All other operating costs increased 3.1% in 2008. Consulting fees increased \$5.2 million compared to 2007, which included \$5.4 million of contract labor costs related to various technology initiatives. Hardware and software costs increased \$2.8 million primarily related to these technology initiatives. In 2007, all other operating costs included a \$4.3 million accrual for a judgment against us in a lawsuit arising from our termination of an agency. During 2008, investments were made to support our efforts to increase sales and improve our operating performance. As noted previously, increased expenses related to commission and incentive changes as well as investments in new information technology are being incurred. In 2008, we incurred \$9.7 million of additional costs including contract labor costs, capitalized software and software license and maintenance expense in conjunction with the planning and design for the development of a new policy administration platform. See also Factors That May Affect Future Results. <u>Future trends cost of management operations</u> The competitive position of the Property and Casualty Group is based on many factors including price considerations, service levels, ease of doing business, product features and billing arrangements, among others. Pricing of Property and Casualty Group policies is directly affected by the cost structure of the Property and Casualty Group and the underlying costs of sales, underwriting activities and policy issuance activities performed by us for the Property and Casualty Group. Since 2006, management has worked to better align our growth in costs to our growth in premium over the long-term. Our goal for 2008 was to hold growth in non-commission costs to 9% or less. Actual growth in non-commission costs for 2008 was 5.5%. Our estimate for growth in non-commission operating expenses for the year 2009 is 16%. For 2009, our retirement plan GAAP benefit expenses are expected to increase approximately \$10 million for all retirement plans as the assumed discount rate used to calculate the pension costs decreased from the 6.62% used in 2008 to 6.06% for 2009. Although we are the sponsor of these postretirement plans and record on our balance sheet the funded status of these plans, generally the Exchange and EFL reimburse the Company for about 50% of the annual benefit expense of these plans. Also in 2009, we will continue various information technology initiatives aimed at improving our operating performance, and as a result, expect to incur additional external expenses of approximately \$30 million. See also Factors That May Affect Future Results.

#### INSURANCE UNDERWRITING OPERATIONS

	Years ended December 31,								
		% Change 2008 over		% Change 2007 over					
(in thousands)	2008	2007	2007	2006	2006				
Premiums earned	\$207,407	(0.1)%	\$207,562	(2.9)%	\$213,665				
Losses and loss adjustment expenses incurred Policy acquisition and other	137,167	9.0	125,903	(9.8)	139,630				
underwriting expenses	56,931	(0.1)	56,996	(6.0)	60,665				
Total losses and expenses	194,098	6.1	182,899	(8.7)	200,295				
Underwriting income	\$ 13,309	(46.0)%	\$ 24,663	84.5 %	\$ 13,370				

# Key points

Catastrophe losses, a majority of which related to Hurricane Ike in 2008, contributed 3.4 points to the GAAP combined ratio, compared to 1.7 points in 2007.

Development of prior accident year loss reserves, excluding salvage and subrogation recoveries, improved the GAAP combined ratio by 3.2 points in 2008, compared to 5.3 points in 2007.

The underlying non-catastrophe accident year combined ratio increased to 93.4 in 2008, compared to 91.7 in 2007, as a result of slightly decreasing average premiums and increased loss costs.

Profitability measures	Years ended December 3				
	2008	2007	2006		
Erie Indemnity Company GAAP loss and LAE ratio <sup>(1)</sup>	66.1	60.7	65.4		
Erie Indemnity Company GAAP combined ratio <sup>(2)</sup>	93.6	88.1	93.7		
P&C Group statutory combined ratio	93.3	87.7	93.5		
P&C Group adjusted statutory combined ratio <sup>(3)</sup>	89.6	83.8	89.4		
Direct business:					
Personal lines adjusted statutory combined ratio	88.3	83.9	90.6		
Commercial lines adjusted statutory combined ratio	<b>94.2</b> (4)	84.7	88.5		
Prior accident year reserve development redundancy	(3.2)	(5.3)	(1.9)		
Prior year salvage and subrogation recoveries collected	(1.8)	(1.7)	(1.6)		
Total loss ratio points from prior accident years	(5.0)	(7.0)	(3.5)		

<sup>(1)</sup> The GAAP loss and LAE ratio, expressed as a percentage, is the ratio of losses and loss adjustment expenses incurred to earned premiums for our property/casualty insurance subsidiaries.

<sup>(2)</sup> The GAAP combined ratio, expressed as a percentage, is the ratio of losses, loss adjustment, acquisition and other underwriting expenses incurred to earned premiums for our property/casualty insurance subsidiaries. Our GAAP

combined ratios are different than the results of the Property and Casualty Group due to certain GAAP adjustments.

- (3) The adjusted statutory combined ratio removes the profit margin on the management fee we earn from the Property and Casualty Group.
- (4) The commercial lines adjusted statutory combined ratio increase in 2008 over 2007 is primarily due to one large fire claim in Pennsylvania and losses related to Hurricane Ike in Ohio, Pennsylvania and Indiana and less favorable prior year development in 2008 compared to 2007.

# **Development of direct loss reserves**

Our 5.5% share of the Property and Casualty Group s favorable development of prior accident year losses, after removing the effects of salvage and subrogation recoveries, was \$6.7 million in 2008 and improved the combined ratio by 3.2 points. Of the \$6.7 million, \$4.3 million related to the personal auto line of business. The Property and Casualty Group reduced reserves in 2008 on prior accident years as a result of improvements in frequency trends and slight improvements in severity trends on automobile bodily injury and on uninsured/underinsured motorist bodily injury. For private passenger auto comprehensive coverages in 2008, the severity trend outpaced improvements in frequency, causing an increase in the loss cost trend. For all other private passenger auto coverages, the Property and Casualty Group s frequency improvements either offset or outpaced increases in severity, causing flattening or improving loss cost trends. Overall, loss costs for private passenger auto continue to remain relatively flat.

32

In 2007, our share of the Property and Casualty Group s favorable development of prior accident year losses, after removing the effects of salvage and subrogation recoveries, was \$11.0 million and improved the combined ratio by 5.3 points. Of the \$11.0 million, \$8.1 million related to the personal auto line of business. The Property and Casualty Group reduced reserves in 2007 on prior accident years as a result of sustained improved severity trends on automobile bodily injury and on uninsured/underinsured motorist bodily injury. In 2006, the positive development of 1.9 points, or \$4.0 million, was the result of improved frequency trends for automobile bodily injury and uninsured/underinsured motorist bodily injury, from the 2004 and 2005 accident years. The total favorable development of 3.9 points was offset by 2.0 points, or \$4.2 million, for reserve strengthening of the pre-1986 automobile catastrophic injury liability reserve.

# Catastrophe losses

Catastrophes are an inherent risk of the property/casualty insurance business and can have a material impact on our insurance underwriting results. In addressing this risk, we employ what we believe are reasonable underwriting standards and monitor our exposure by geographic region. The Property and Casualty Group also maintains property catastrophe reinsurance coverage from unaffiliated insurers. The Property and Casualty Group maintains sufficient property catastrophe reinsurance coverage from unaffiliated reinsurers and no longer participates in the voluntary assumed reinsurance business, which lowers the variability of the underwriting results of the Property and Casualty Group.

During 2008, 2007 and 2006, our share of catastrophe losses, as defined by the Property and Casualty Group, amounted to \$7.0 million, \$3.6 million and \$8.5 million, respectively, or 3.4 points, 1.7 points and 4.0 points, respectively, of the loss ratio. The Property and Casualty Group s actuarially projected mean catastrophe level is 6.6 loss ratio points per accident year. Catastrophe losses in 2008 were impacted by flooding, tornado and wind storms related to Hurricane Ike primarily in Ohio and Pennsylvania. In 2007, the catastrophe losses resulted from wind and rainstorms in Ohio and Pennsylvania. Storm-related losses were closer to expected levels in 2006, with wind and hailstorms concentrated primarily in Indiana and Ohio driving a majority of these catastrophe losses.

#### **INVESTMENT OPERATIONS**

	Years ended December 31,								
		% Change	% Change						
		<b>2008</b> over		2007 over					
(in thousands)	2008	2007	2007	2006	2006				
Net investment income Net realized (losses) gains on	\$ 44,181	(16.4)%	\$ 52,833	(5.5)%	\$ 55,920				
investments Equity in earnings of limited	(113,019)	NM	(5,192)	NM	1,335				
partnerships	5,710	(90.4)	59,690	42.9	41,766				
Equity in (losses) earnings of EFL	(14,627)	NM	3,133	(32.0)	4,604				
Net revenue from investment operations	\$ (77,755)	NM	\$110,464	6.6 %	\$103,625				

NM = not meaningful

Key points

Net investment income decreased \$8.7 million in 2008 as yields were down and we continued to repurchase shares of our common stock. Funds used to repurchase treasury shares amounted to \$102.0 million in 2008, compared to \$236.7 million in 2007.

Net realized losses on investments in 2008 primarily include impairment charges of \$69.5 million on fixed maturities and preferred stock and net realized losses on common stock of \$38.6 million. Beginning January 1,

2008, we reclassified our common stock portfolio to trading from available-for-sale. With this change, unrealized gains and losses are now reported in earnings as realized gains and losses.

Equity in earnings of limited partnerships decreased \$54.0 million in 2008 primarily as a result of fair value depreciation.

Equity in losses of EFL was \$14.6 million in 2008 primarily driven by EFL s recognition of impairment charges on investments as a result of the turmoil in the financial markets. A deferred tax asset valuation allowance was recorded for impairments where the related deferred tax asset is not expected to be realized.

33

Investment income includes primarily interest and dividends on our fixed maturity and equity security portfolios. The decline in net investment income in 2008 and 2007 is primarily due to continued repurchases of our common stock under our stock repurchase program. Investments were liquidated in the current year to help fund stock repurchases thus limiting the funds available for investment operations. The current stock repurchase program runs through June 30, 2009.

Impairment charges of \$69.5 million included \$36.0 million on fixed maturities and \$33.5 million on preferred stock were recorded for the year ended December 31, 2008. Impairment charges during the year increased significantly due to the disruption in financial markets during the third and fourth quarters of 2008. Impairment charges were also influenced by our proactive tax planning strategy related to capital loss carrybacks. This strategy assists us in monetizing our deferred tax assets before they expire, but affects our impairment analysis as we do not have the intent to hold investments to recovery. Securities in an unrealized loss position are stratified below based on time in a loss position and magnitude of the loss as a percentage of book value of the security at December 31, 2008.

			Total Gross nrealized		:	Decline o	2	>25% and		ne** >35% and	
(in thousands) Fixed maturity securities with an unrealized loss greater than 10% for:	Fair Value	]	Losses	<15%		<25%	•	<35%	•	<45%	>45%
Less than 1 quarter 1 quarter 2 quarters 3 quarters 4 quarters	\$ 19,314 48,391 38,813 4,297 1,324	\$	5,253 14,765 12,288 2,195 1,164	\$ 934 2,278 1,260 0	\$	1,522 5,077 3,528 260 0	\$	1,519 2,367 4,153 573 0	\$	681 1,979 2,178 405 612	\$ 597 3,064 1,170 957 551
Total in unrealized loss position greater than 10% Total in unrealized loss position less than or equal to 10%	112,139 237,811		35,665 8,912	\$ 4,472	\$	10,387	\$	8,612	\$	5,855	\$ 6,339
Total in unrealized loss position Unrealized gain position  Total fixed maturities	\$ 349,950 213,479 \$ 563,429	\$	44,577								
Preferred stock securities with an unrealized loss greater than 10% for: Less than 1 quarter 1 quarter	\$ 5,516 7,156	\$	1,113 4,129	\$ 452 304	\$	291 441	\$	370 0	\$	0 871	\$ 0 2,514

Edgar Filing: ERIE	INDEMNITY	CO - Forr	n 10-K
--------------------	-----------	-----------	--------

2 quarters 3 quarters 4 quarters	10,397 1,756 0	2,467 243 0	260 243 0	1,953 0 0	254 0 0	0 0 0	0 0 0
Total in unrealized loss position greater than 10% Total in unrealized loss position less than	24,825	7,952	\$ 1,259	\$ 2,685	\$ 624	\$ 871	\$ 2,514
or equal to 10%	13,239	405					
Total in unrealized loss position Unrealized gain position	\$ 38,064 17,217	\$ 8,357					
Total preferred stock	\$ 55,281						

The percentage columns in the table above represent the severity of the decline at December 31,2008 and are not indicative of the severity for the entire duration during which the securities were in an unrealized loss position of greater than 10%.

Table of Contents

Some of the securities represented in the table above were previously impaired and written down to a new cost basis. The table reflects additional losses on those securities held at December 31, 2008. We completed a thorough review of the securities based upon our impairment and valuation review process. Our analysis included a review of current market risk factors as well as issuer specific factors including credit impairments and ability to pay current obligations. We determined that these securities are stressed due to the current unprecedented financial market conditions and we continue to have the intent and ability to hold these investments for the periods of time that we anticipate are needed to recover while continuing to collect their interest and dividend cash flows.

Year-to-date, valuation losses on common stock that were reported in earnings was \$21.7 million. See Item 8.

Financial Statements and Supplementary Data Note 5 of Notes to Consolidated Financial Statements contained within this report for additional information on our adoption of SFAS 159.

65

#### **Table of Contents**

The breakdown of our net realized (losses) gains on investments is as follows:

	Years ended December 31,		
	2008	2007	2006
Securities sold	\$ (23,413)	\$ 16,789	\$ 7,777
Impairments:			
Fixed maturities	(35,974)	(5,101)	(2,051)
Equity securities	(33,530)	(17,356)	(4,391)
Common stock valuation adjustments	(21,730)	0	0
Limited partnerships	1,628	476	0
Total net realized (losses) gains (1)	<b>\$</b> (113,019)	\$ (5,192)	\$ 1,335

(1) See Item 8. Financial Statements and Supplementary Data Note 6 of Notes to Consolidated Financial Statements contained within this report for additional disclosures regarding net realized (losses) gains on investments.
The performance of our fixed maturities and equity securities, compared to selected market indices, is presented as follows:

	Two years ended December 31,
Pre-tax annualized returns	2008
Fixed maturities corporate)	(2.51)%
Fixed maturities municipal)	3.79
Preferred stock <sup>(2)</sup>	(20.70)
Common stock <sup>(3)</sup>	(19.55)
Market indices:	
Barclays U.S. Corporate Intermediate	1.33
S&P 500 Composite Index	(18.41)

- (1) See Item 7A. Quantitative and Qualitative Disclosure about Market Risk for a discussion of structured investments.
- (2) Interest and dividends of municipal bonds and certain preferred stocks are tax exempt. The percentages in the table are actual yields, but do not incorporate the additional benefit received resulting from the tax advantage.
- (3) Return is net of fees to external managers.

Effective October 2008, we terminated our securities lending program and are in the process of unwinding the current securities on loan, which is expected to be complete during 2010. Loaned securities included as part of our invested assets had a fair value of \$17.5 million at December 31, 2008 and \$29.4 million at December 31, 2007.

The components of equity in earnings of limited partnerships are as follows:

	Years ended December 31,					
	% Change			% Change		
		2008 over		2007 over		
(in thousands)	2008	2007	2007	2006	2006	
Private equity	\$ 3,813	(83.4)%	\$22,948	22.9%	\$18,665	
Real estate	(3,710)	NM	30,206	71.3	17,634	
Mezzanine debt	5,607	(14.2)	6,536	19.6	5,467	

Total equity in earnings of limited

partnerships \$ **5,710** (**90.4**)% \$59,690 42.9% \$41,766

# NM = not meaningful

Limited partnership earnings pertain to investments in U.S. and foreign private equity, real estate and mezzanine debt partnerships. Valuation adjustments are recorded to reflect the fair value of limited partnerships. These adjustments are recorded as a component of equity in earnings of limited partnerships in the Consolidated Statements of Operations. Private equity and mezzanine debt limited partnerships generated earnings, excluding valuation adjustments, of \$13.6 million, \$21.6 million and \$15.3 million in 2008, 2007 and 2006, respectively. Real estate limited partnerships included earnings of \$13.1 million, \$15.6 million and \$10.6 million in 2008, 2007 and 2006, respectively. We experienced a decline in earnings as a result of asset value reductions recognized in 2008 due to current adverse market conditions resulting in lower sales prices and therefore, smaller gains on sales of investments. Limited partnership earnings tend to be cyclical based on market conditions, the age of the partnership and the nature of the investments. Generally, limited partnership earnings are recorded by us on at least a quarter lag from financial statements we receive from our general

35

#### **Table of Contents**

partners. As a consequence, earnings from limited partnerships reported at December 31, 2008 do not reflect investment valuation changes that may have resulted from the upheaval in the financial markets and the economy in general in the fourth quarter of 2008.

Our equity in losses of EFL totaling \$14.6 million in 2008 resulted from EFL recognizing pre-tax impairment charges of \$83.5 million, of which our share was \$18.0 million before tax. While EFL recognized a deferred tax asset related to these impairments, it was limited to the amount of assets that management believed to be recoverable under SFAS 109, Accounting for Income Taxes. As such, a valuation allowance of \$39.6 million related to these impairments was recorded on the books of EFL at December 31, 2008, further reducing its net income. Our share of this deferred tax asset valuation allowance was \$8.6 million.

# **FINANCIAL CONDITION**

#### **Investments**

Our investment strategy takes a long-term perspective emphasizing investment quality, diversification and superior investment returns. Investments are managed on a total return approach that focuses on current income and capital appreciation. Our investment strategy also provides for liquidity to meet our short- and long-term commitments. At December 31, 2008 and 2007, our investment portfolio of investment-grade bonds, preferred stock, common stock and cash and cash equivalents represents 26% and 31.4%, respectively, of total assets. These investments, along with our operating cash flow, provide the liquidity we require to meet the demands on our funds.

#### **Distribution of investments**

	Carrying value at December 31, % to				
(in thousands)	2008	total	2007	% to total	
Fixed maturities	\$563,429	59%	\$ 703,406	57%	
Equity securities:					
Preferred stock	55,281	6	110,180	9	
Common stock	33,338	3	108,090	9	
Limited partnerships:					
Real estate	149,499	16	141,020	11	
Private equity	94,512	10	106,616	9	
Mezzanine debt	55,165	5	44,867	4	
Real estate mortgage loans	1,215	1	4,556	1	
Total investments	\$952,439	100%	\$1,218,735	100%	

We continually review the investment portfolio to evaluate positions that might incur other-than-temporary declines in value. For all investment holdings, general economic conditions and/or conditions specifically affecting the underlying issuer or its industry, including downgrades by the major rating agencies, are considered in evaluating impairment in value. Other factors considered in our review of investment valuation are the length of time the fair value is below cost and the amount the fair value is below cost.

For fixed maturity and preferred stock investments, we individually analyze all positions with emphasis on those that have, in our opinion, declined significantly below cost. We consider market conditions, industry characteristics and the fundamental operating results of the issuer to determine if the decline is due to changes in interest rates, changes relating to a decline in credit quality, or other issues affecting the investment. In addition to specific factors, other factors considered in our review of investment valuation are the length of time and extent to which the fair value is below cost and whether we have the intent to hold the security, which is affected by our desire to generate capital loss carrybacks for federal income tax reasons. A charge is recorded in the Consolidated Statements of Operations for positions that have experienced other-than-temporary impairments due to credit quality or other factors, or for which it is not our intent to hold the position until recovery has occurred.

#### Fixed maturities

Under our investment strategy, we maintain a fixed maturities portfolio that is of high quality and well diversified within each market sector. This investment strategy also achieves a balanced maturity schedule. The fixed maturities portfolio is managed with the goal of achieving reasonable returns while limiting exposure to risk. The municipal bond portfolio accounts for \$211.4 million, or 37.5%, of the total fixed maturity portfolio. The municipal portfolio is highly rated and includes all investment grade holdings (BBB or higher). The overall credit quality of the municipal portfolio with no insurance is rated AA- and totals \$166.2 million. Because of the rating downgrades of municipal bond insurers, the insurance does not improve the overall credit ratings.

Fixed maturities classified as available-for-sale are carried at fair value with unrealized gains and losses, net of deferred taxes, included in shareholders equity. At December 31, 2008, the net unrealized loss on fixed maturities, net of deferred taxes, amounted to \$22.3 million, compared to a \$0.6 million gain at December 31, 2007.

The following is a breakdown of the fair value of our fixed maturity portfolio by sector and rating as of December 31, 2008:

(in thousands)					Not	
					Investment	Fair
Industry Sector	AAA	AA	A	BBB	Grade	value
Asset-backed securities	\$ 4,104	<b>\$</b> 142	\$ 3,030	\$ 1,372	\$ 380	\$ 9,028
Basic materials	0	0	2,661	5,730	1,948	10,339
Communications	0	0	11,373	18,557	2,194	32,124
Consumer, cyclical	0	3,088	970	7,938	1,368	13,364
Consumer, non-cyclical	0	0	12,217	24,407	1,740	38,364
Diversified	0	0	981	0	0	981
Energy	0	0	764	28,573	0	29,337
Financial	8,130	7,161	64,345	55,123	7,311	142,070
Government	3,372	0	0	0	0	3,372
Government-municipal	23,501	122,046	60,009	5,864	0	211,420
Industrial	0	0	10,057	11,691	1,373	23,121
Mortgage securities	10,363	0	0	1,431	0	11,794
Technology	0	0	1,989	2,661	0	4,650
Utilities	0	0	4,433	27,353	1,679	33,465
Total	\$49,470	\$132,437	\$172,829	\$190,700	\$17,993	\$563,429

#### Equity securities

Our equity securities consist of common stock and nonredeemable preferred stock. Investment characteristics of common stock and nonredeemable preferred stock differ substantially from one another. Our nonredeemable preferred stock portfolio provides a source of current income that is competitive with investment-grade bonds. The following tables present an analysis of our preferred and common stock securities by sector at December 31, 2008:

(in thousands)	Preferred Stock Equities		Common Stock Equities	
	<b>Industry Sector</b>	Fair value	<b>Industry Sector</b>	Fair value
	Communications	<b>\$ 1,620</b>	Basic materials	\$1,626
	Consumer, cyclical	1,740	Communications	2,921
			37	

#### **Table of Contents**

Our equity securities are carried at fair value on the Consolidated Statements of Financial Position. At December 31, 2008, the unrealized loss on equity securities, net of deferred taxes, amounted to \$3.0 million, compared to a \$9.3 million gain at December 31, 2007.

Effective January 1, 2008, we adopted FAS 159 for our common stock portfolio. As a result of adopting this standard, all changes in unrealized gains and losses on our Consolidated Statements of Financial Position are reflected in our Consolidated Statements of Operations. A one-time cumulative-effect adjustment of approximately \$11.2 million, net of tax, was recorded as an increase to retained earnings with an offsetting reduction to other comprehensive income on January 1, 2008.

# Limited partnership investments

During 2008, investments in limited partnerships increased \$6.7 million to \$299.2 million due to capital additions to existing partnerships. Mezzanine debt and real estate limited partnerships, which comprise 68.4% of the total limited partnerships, produce a more predictable earnings stream while private equity limited partnerships, which comprise 31.6% of the total limited partnerships, tend to provide a less predictable earnings stream but the potential for greater long-term returns. See Note 6 to the Consolidated Financial Statements for additional information on the types and ownership percentages of limited partnerships.

#### Liabilities

#### Property/casualty loss reserves

Loss reserves are established to account for the estimated ultimate costs of loss and loss adjustment expenses for claims that have been reported but not yet settled and claims that have been incurred but not reported.

The factors which may potentially cause the greatest variation between current reserve estimates and the actual future paid amounts are: unforeseen changes in statutory or case law altering the amounts to be paid on existing claim obligations, new medical procedures and/or drugs with costs significantly different from those seen in the past, and claims patterns on current business that differ significantly from historical claims patterns.

Loss and loss adjustment expense reserves are presented on our Consolidated Statements of Financial Position on a gross basis for EIC, EINY and EIPC. Our property/casualty insurance subsidiaries wrote about 17% of the direct property/casualty premiums of the Property and Casualty Group in 2008. Under the terms of the Property and Casualty Group s quota share and intercompany pooling arrangement, a significant portion of these reserve liabilities are recoverable. Recoverable amounts are reflected as an asset on our Statements of Financial Position. The direct and assumed loss and loss adjustment expense reserves by major line of business and the related amount recoverable under the intercompany pooling arrangement are presented as follows:

	As of December 31,		
(in thousands)	2008	2007	
Gross reserve liability:			
Private passenger auto	\$295,174	\$ 321,320	
1 6	. ,		
Pre-1986 automobile catastrophic injury	167,748	192,764	
Homeowners	28,984	28,506	
Workers compensation	162,898	146,402	
Workers compensation catastrophic injury	92,019	108,589	
Commercial auto	75,480	79,848	
Commercial multi-peril	76,584	75,169	
All other lines of business	66,194	73,933	
Gross reserves	965,081	1,026,531	
Reinsurance recoverable <sup>(1)</sup>	778,328	834,453	
Net reserve liability	\$186,753	\$ 192,078	

(1) Includes \$777.8 million in 2008 and \$833.6 million in 2007 due from the Exchange.

The reserves that have the greatest potential for variation are the catastrophic injury liability reserves. We are currently reserving for about 300 claimants requiring lifetime medical care, of which about 120 involve catastrophic injuries. The reserve carried by the Property and Casualty Group for the catastrophic injury claimants, which is our best estimate of this liability at this time, was \$514.5 million at December 31, 2008, which is net of \$167.5 million of anticipated

38

#### **Table of Contents**

reinsurance recoverables. Our property/casualty subsidiaries—share of the net catastrophic injury liability reserves is \$28.3 million at December 31, 2008 compared to \$29.7 million at December 31, 2007. The decrease in the pre-1986 automobile catastrophe injury reserve at December 31, 2008 compared to December 31, 2007 was primarily due to lower cost expectations of future attendant care services.

It is anticipated that these catastrophic injury claims will require payments over the next 30 to 40 years. In 2008, we changed our medical inflation rate assumption for these reserves to a 9% annual increase grading down 1% after the first year, then grading down 0.5% per year to an ultimate rate of 5%. In 2007, this assumption was a 10% annual increase grading down 1% per year to an ultimate rate of 5%. The impact on the catastrophic injury liability reserves due to the change in assumption in 2008 resulted in a reserve reduction of \$2.5 million for the Property and Casualty Group, of which our property/casualty subsidiaries—share was \$0.1 million. In 2007, we changed our mortality rate assumption to give 75% weight to our own mortality experience and 25% weight to the disabled pensioner mortality table. The impact on the pre-1986 automobile catastrophic injury liability reserves due to this change in methodology resulted in reserve strengthening of \$35.7 million for the Property and Casualty Group, of which our property/casualty subsidiaries—share was \$2.0 million. The workers compensation catastrophic liability injury reserves were strengthened by \$12.6 million for the Property and Casualty Group in 2008, and our property/casualty subsidiaries—share was \$0.7 million. Our share of the catastrophic injury claim payments made was \$0.8 million, \$1.0 million and \$1.3 million during 2008, 2007 and 2006, respectively.

#### Shareholders equity

#### Pension plan

Adjustments are made to shareholders equity in accordance with SFAS 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R). This statement requires that we recognize the funded status of our postretirement benefit plans in the statement of financial position, with a corresponding adjustment to accumulated other comprehensive income, net of tax. At December 31, 2008, shareholders equity decreased by \$90.6 million, net of tax, of which \$0.1 million represents amortization of the prior service cost and net actuarial loss and \$90.7 million represents the current period actuarial loss. The 2008 net actuarial loss was primarily due to the actual investment returns being significantly less than expected investment returns, driven by the upheaval in the financial markets experienced in 2008 and a change in the discount rate used to estimate the future benefit obligations to 6.06% in 2008 from 6.62% in 2007. Although we are the sponsor of these postretirement plans and record on our balance sheet the funded status of these plans, generally the Exchange and EFL reimburse the Company for approximately 50% of the annual benefit expense of these plans. At December 31, 2007, shareholders equity increased by \$16.1 million, net of tax, of which \$1.1 million represented amortization of the prior service cost and net actuarial loss and \$15.0 million represented the current period actuarial gain. Shareholders equity decreased by \$21.1 million, net of tax, at December 31, 2006, as a result of initially applying the recognition provisions of SFAS 158.

#### **IMPACT OF INFLATION**

Property/casualty insurance premiums are established before losses and loss adjustment expenses, and therefore, before the extent to which inflation may impact such costs are known. Consequently, in establishing premium rates, we attempt to anticipate the potential impact of inflation, including medical cost inflation, construction and auto repair cost inflation and tort issues. Medical costs are a broad element of inflation that impacts personal and commercial auto, general liability, workers compensation and commercial multi-peril lines of insurance written by the Property and Casualty Group.

#### LIQUIDITY AND CAPITAL RESOURCES

#### Sources and uses of cash

Liquidity is a measure of a company s ability to generate sufficient cash flows to meet the short- and long-term cash requirements of its business operations. Our liquidity requirements have been met primarily by funds generated from management operations, the net cash flows of our insurance subsidiaries 5.5% participation in the underwriting results of the reinsurance pool with the Exchange, and investment income from nonaffiliated investments. Property/casualty insurance companies are generally self-funding as they collect policy premiums up-front before claims are paid. While we recognize management fee revenue when premiums are written, we collect our management fees from the

39

#### **Table of Contents**

Exchange as premiums are collected from policyholders. Cash provided from these sources is used primarily to fund the costs of management operations including salaries and wages and commissions, pension plans, share repurchases, dividends to shareholders and the purchase and development of information technology. We expect that our operating cash needs will be met by funds generated from operations. When cash provided by operating activities is in excess of our operating cash needs, we may use this excess to fund our investment portfolios. When funding requirements exceed operating cash flows, our investment portfolios may be used as a funding source. Continuing volatility in the financial markets presents challenges to us as we occasionally access our investment portfolio as a source of cash. Some of our fixed income investments, despite being publicly traded, are illiquid due to credit market conditions. Further volatility in these markets could impair our ability to sell certain of our fixed income securities or cause such securities to sell at deep discounts. Additionally, our limited partnership investments are illiquid. We believe we have sufficient liquidity to meet our needs from other sources even if credit market volatility persists throughout 2009. See Item 1A. Risk Factors for a discussion of certain matters that may affect our investment portfolio and capital position. In anticipation of continued illiquidity in the financial markets, actions we have taken to enhance our liquidity include:

accumulating higher cash and short-term investment positions: cash and cash equivalents, primarily money market fund investments, totaled \$61.1 million at December 31, 2008 compared to \$31.1 million at December 31, 2007;

renewing our line of credit with a bank for \$100 million through December 31, 2009, and reducing our cash outlays for share repurchase activity during the third and fourth quarters of 2008.

Management fees from the Exchange generate a majority of our operating cash flows. We do not expect the current economic downturn to have a significant impact on the premiums collected by the Exchange or the management fee we receive from the Exchange. We have a receivable from the Exchange and affiliates related to the management fee receivable from premiums written, but not yet collected, as well as the management fee receivable on premiums collected in the current month. We pay nearly all general and administrative expenses on behalf of the Exchange and other affiliated companies including EFL. The Exchange and EFL reimburse us for these expenses on a paid-basis quarterly.

We also generate cash from our property/casualty insurance subsidiaries, which consist of our share of the pooled underwriting results of the Property and Casualty Group. All members of the Property and Casualty Group pool their underwriting results. Through the pool, our subsidiaries assume 5.5% of the Property and Casualty Group s direct written premiums. We also generate cash from the income earned on our fixed maturity and equity security investment portfolios and earnings on our limited partnership investments.

Management fee and other cash settlements due at December 31 from the Exchange were \$214.3 million and \$204.6 million in 2008 and 2007, respectively. A receivable from EFL for cash settlements totaled \$3.9 million at December 31, 2008, compared to \$4.2 million at December 31, 2007. The receivable due from the Exchange for reinsurance recoverable from unpaid loss and loss adjustment expenses and unearned premium balances ceded to the intercompany reinsurance pool decreased 6.0% to \$887.4 million from \$944.1 million at December 31, 2008 and 2007, respectively. This decrease is the result of corresponding decreases in direct loss and loss adjustment expense reserves of our property/casualty insurance subsidiaries that are ceded to the Exchange under the intercompany pooling agreement. The amounts due us from the Exchange represented 22% of the Exchange s total liabilities at December 31, 2008 and 2007.

#### Capital outlook

Outside of our normal operating and investing cash activities, future funding requirements could be met through 1) a \$100 million bank line of credit, from which we have no borrowings at December 31, 2008, 2) dividend payments from our wholly-owned property/casualty insurance subsidiaries, EIC, EIPC and EICNY, up to their statutory limits totaling \$23.9 million under current regulatory restrictions as of December 31, 2008, (see Note 19 of the Notes to Consolidated Financial Statements), 3) our more liquid investments that can be sold, such as our common stock and cash and cash equivalents, which totaled approximately \$94.4 million at December 31, 2008, and 4) the ability to curtail or modify discretionary outlays such as shareholder dividends and our share repurchase activities until the financial markets better support our financing activities. In the event an unanticipated liquidity demand were placed on us, the Exchange could be a source of liquidity. The Exchange has investments totaling \$7.6 billion as of

December 31, 2008 that could be used, through intercompany borrowing arrangements, for operating needs, dividends or share repurchases. We believe we have the funding sources available to us to support future cash flow requirements.

40

#### **Table of Contents**

#### Cash flow activities

Given the recent illiquid market environment for certain of our bond and preferred stock holdings, we made short term borrowings of \$75 million on our line of credit during the first quarter of 2008 to meet our operating cash obligations. We made payments on the line of credit of \$45 million and \$30 million in the third and fourth quarters of 2008, respectively, reducing the outstanding balance to zero at December 31, 2008. This line of credit was renewed for \$100 million and expires on December 31, 2009. Also during the first quarter of 2008, we borrowed \$30 million from EIC, our 100% owned property/casualty insurance subsidiary, to fund certain operating and financing activities. We repaid the entire balance during the second quarter of 2008. This intercompany borrowing was eliminated upon consolidation and therefore had no impact on our Consolidated Statements of Financial Position or Operations. Cash flows provided by operating activities totaled \$150.8 million in 2008, compared to \$253.8 million in 2007 and \$270.4 million in 2006. Lower operating cash flows in 2008 were primarily related to lower distributions from our limited partnerships and higher operating expenses.

Agent bonuses paid totaled \$95.1 million during 2008 and \$92.0 million in 2007. Agent bonuses expected to be paid in 2009, that relate to the period ended in 2008, total \$80.1 million reflecting the impact of the decline in underwriting profitability of the Property and Casualty Group. We made pension contributions of \$15.0 million and \$14.8 million to our pension plan in 2008 and 2007, respectively. Our policy is to contribute at least the minimum required contribution that is in accordance with the Pension Protection Act of 2006 and to fund the annual normal costs of the pension. For 2009, the expected contribution amount is \$15.0 million which does exceed the minimum required amount. Our affiliated entities generally reimburse us about 50% of the net periodic benefit cost of the pension plan. Pension expense is anticipated to be approximately \$10 million higher in 2009 as a result of the change in discount rate to 6.06% from 6.62% in 2007. In 2008, we incurred \$9.7 million in contract labor and software costs related to various technology initiatives in 2008. We also prepaid a software maintenance agreement for a three year period in 2008, whereas in 2007 we had only prepaid the agreement for one year, resulting in higher cash outlay in 2008 of \$5.8 million. As discussed in Factors That May Affect Future Results section, future operating cash flows will be impacted by commitments made by us for our information technology initiatives.

At December 31, 2008, we recorded a deferred tax asset of \$74.2 million, which included \$5.4 million relating to unrealized and realized net capital losses that have not yet been recognized for tax purposes. Although realization is not assured, management believes it is more likely than not that the deferred tax asset will be realized based on our assessment that the losses ultimately recognized for tax purposes will be fully utilized. A deferred tax asset valuation allowance of \$1.3 million was recorded for 2008 related to impairments on investments where the related deferred tax asset is not expected to be realized.

We have the ability to carry back capital losses of \$98.3 million as a result of gains recognized in prior years. While the majority of our realized capital losses relate to securities that have not yet been sold, we have disposed of assets with tax losses of approximately \$51.1 million to carry back against these gains. We also have \$10.0 million of gross unrealized gains included in the net unrealized loss which are available to offset tax capital losses. Our capital gain and loss strategies take into consideration our ability to offset gains and losses in future periods, further capital loss carry-back opportunities to the three preceding years and capital loss carry-forward opportunities to apply against future capital gains over the next five years.

Cash flows provided by investing activities totaled \$73.5 million in 2008, compared to \$44.8 million in 2007 and \$61.6 million in 2006, impacted by fewer reinvestments as a result of our continued share repurchase activity. Proceeds from the sales, calls and maturities of fixed maturity positions totaled \$230.9 million, \$266.0 million and \$359.5 million in 2008, 2007 and 2006, respectively. Proceeds from the sales of equity securities totaled \$155.5 million, \$195.0 million and \$146.1 million in 2008, 2007 and 2006, respectively. Sales and returns on limited partnerships totaled \$21.1 million, \$10.0 million and \$12.9 million in 2008, 2007 and 2006, respectively. At December 31, 2008, we had contractual commitments to invest up to \$90.8 million related to our limited partnership investments to be funded through 2014.

During 2008, we repurchased 2.1 million shares of our outstanding Class A common stock at a cost of \$102.0 million in conjunction with our stock repurchase plan. In August 2007 we purchased 1.9 million shares of our Class A nonvoting common stock from the F. William Hirt Estate separate from our current stock repurchase program for a

total cost of \$99.0 million, or \$52.04 per share. In conjunction with our stock repurchase plan, we repurchased 2.6 million shares at a total cost of \$137.7 million in 2007. In April 2008, our Board of Directors approved a continuation

41

of the stock repurchase program for an additional \$100 million repurchases through June 30, 2009. Approximately \$89.9 million of outstanding repurchase authority remains under the program at December 31, 2008. We plan to continue to repurchase shares through the program when cash is available for that purpose.

The decrease in cash used in financing activities was largely the result of the share repurchase activity discussed above. Dividends paid to shareholders totaled \$92.3 million, \$91.1 million and \$86.1 million in 2008, 2007 and 2006, respectively. Our capital management activities resulted in us increasing both our Class A and Class B shareholder quarterly dividends for 2008. There are no regulatory restrictions on the payment of dividends to our shareholders, although there are state law restrictions on the payment of dividends from our subsidiaries to us. Dividends have been approved at a 2.3% increase for 2009.

#### **Contractual obligations**

Cash outflows are variable because the fluctuations in settlement dates for claims payments vary and cannot be predicted with absolute certainty. While volatility in claims payments could be significant for the Property and Casualty Group, the effect of this volatility on our performance is mitigated by the intercompany reinsurance pooling arrangement and our 5.5% participation. The cash flow requirements for claims have not historically had a significant effect on our liquidity. Based on a historical 15-year average, about 50% of losses and loss adjustment expenses included in the reserve are paid out in the subsequent 12-month period and approximately 89% are paid out within a five-year period. Losses that are paid out after that five-year period reflect such long-tail lines as workers compensation and auto bodily injury. Such payments are reduced by recoveries under the intercompany reinsurance pooling agreement.

We have certain obligations and commitments to make future payments under various contracts. As of December 31, 2008, the aggregate obligations were as follows:

	Payments due by period					
(in thousands)	Total	2009	2010-2011	2012-2013	2014 and thereafter	
Fixed obligations: Limited partnership						
commitments <sup>(1)</sup>	\$ 90,803	\$ 43,591	\$ 41,324	\$ 5,888	\$ 0	
Pension contribution <sup>(2)</sup>	15,000	15,000	0	0	0	
Other commitments <sup>(3)</sup>	45,004	17,678	22,908	4,418	0	
Operating leases vehicles	13,380	4,006	7,238	2,136	0	
Operating leases real estate)	9,467	2,931	4,090	2,446	0	
Operating leases computers	7,137	3,246	3,891	0	0	
Financing arrangements	1,544	1,257	287	0	0	
Fixed contractual obligations Gross loss and loss adjustment	182,335	87,709	79,738	14,888	0	
expense reserves	965,081	482,541	283,734	94,578	104,228	
Gross contractual obligations <sup>(5)</sup>	\$1,147,416	\$570,250	\$363,472	\$109,466	\$ 104,228	

Gross contractual obligations net of estimated reinsurance recoverables and reimbursements from affiliates are as follows:

	Payments due by period						
					2014 and		
(in thousands)	Total	2009	2010-2011	2012-2013	thereafter		

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

Gross contractual obligations <sup>(5)</sup>	\$1,147,416	\$570,250	\$363,472	\$109,466	\$ 104,228
Estimated reinsurance recoverables	778,328	389,164	228,828	76,276	84,060
Estimated reimbursements	770,020	002,101	220,020	70,270	01,000
from affiliates	54,616	19,029	28,868	6,719	0
Net contractual obligations	\$ 314,472	\$162,057	\$105,776	\$ 26,471	\$ 20,168

(1) Limited partnership commitments will be funded as required for capital contributions at any time prior to the agreement expiration date. The commitment amounts are presented using the expiration date as the factor by which to age when the amounts are due. At December 31, 2008, the total commitment to fund limited partnerships that invest in private equity securities is \$41.8 million, real estate activities \$31.2 million and mezzanine debt of \$17.8 million. We expect to have sufficient cash flows from operations and from positive cash flows generated from existing limited partnership investments to meet these partnership commitments.

42

#### **Table of Contents**

- (2) The pension contribution for 2009 was estimated in accordance with the Pension Protection Act of 2006. Contributions anticipated in future years are expected to be an amount at least equal to the IRS minimum required contribution in accordance with this Act.
- (3) Other commitments include various agreements for service, including such things as computer software, telephones and maintenance.
- (4) Operating leases real estate are for 16 of our 23 field offices that are operated in the states in which the Property and Casualty Group does business and three operating leases are for warehousing facilities and remote office locations. One of the branch locations is leased from EFL.
- (5) Gross contractual obligations do not include the obligations for our unfunded benefit plans, including the Supplemental Employee Retirement Plan (SERP) for our executive and senior management and the directors retirement plan. The recorded accumulated benefit obligations for these plans at December 31, 2008, are \$7.5 million. We expect to have sufficient cash flows from operations to meet the future benefit payments as they become due. See also Item 8. Financial Statements and Supplementary Data Note 10 of the Notes to Consolidated Financial Statements contained within this report.

#### **Off-balance sheet arrangements**

Off-balance sheet arrangements include those with unconsolidated entities that may have a material current or future effect on our financial condition or results of operations, including material variable interests in unconsolidated entities that conduct certain activities. There are no off-balance sheet obligations related to our variable interest in the Exchange. Any liabilities between us and the Exchange are recorded in our Consolidated Statements of Financial Position. We have no material off-balance sheet obligations or guarantees, other than the limited partnership investment commitments discussed in Item 8. Financial Statements and Supplementary Data - Note 21 of Notes to Consolidated Financial Statements contained within this report.

#### **Financial ratings**

Our property/casualty insurers are rated by rating agencies that provide insurance consumers with meaningful information on the financial strength of insurance entities. Higher ratings generally indicate financial stability and a strong ability to pay claims. The ratings are generally based upon factors relevant to policyholders and are not directed toward return to investors. The insurers of the Erie Insurance Group are currently rated by AM Best Company as follows:

Erie Insurance Exchange	A+
Erie Insurance Company	A+
Erie Insurance Property and Casualty	A+
Company	
Erie Insurance Company of New York	A+

Erie Insurance Company of New York A+
Flagship City Insurance A+
Erie Family Life Insurance A

The outlook for all ratings is stable. According to AM Best, a Superior rating (A+) is assigned to those companies that, in AM Best is opinion, have achieved superior overall performance when compared to the standards established by AM Best and have a superior ability to meet their obligations to policyholders over the long term. By virtue of its affiliation with the Property and Casualty Group, EFL is typically rated one notch lower than the property/casualty companies by AM Best Company. The insurers of the Property and Casualty Group are also rated by Standard & Poor is, but this rating is based solely on public information. Standard & Poor is rates these insurers AApi, is very strong. Financial strength ratings continue to be an important factor in evaluating the competitive position of insurance companies.

#### Regulatory risk-based capital

The standard set by the National Association of Insurance Commissioners (NAIC) for measuring the solvency of insurance companies, referred to as Risk-Based Capital (RBC), is a method of measuring the minimum amount of

capital appropriate for an insurance company to support its overall business operations in consideration of its size and risk profile. The RBC formula is used by state insurance regulators as an early warning tool to identify, for the purpose of initiating regulatory action, insurance companies that potentially are inadequately capitalized. In addition, the formula defines minimum capital standards that will supplement the current system of low fixed minimum capital and surplus requirements on a state-by-state basis. At December 31, 2008, the companies comprising the Property and Casualty Group all had RBC levels substantially in excess of levels that would require regulatory action.

43

#### TRANSACTIONS AND AGREEMENTS WITH RELATED PARTIES

#### **Board oversight**

Our Board of Directors (Board) has broad oversight responsibility over intercompany relationships within Erie Insurance Group. As a consequence, the Board may be required to make decisions or take actions that may not be solely in the interest of our shareholders such as:

setting the management fee rate paid by the Exchange to us;

determining the continuation and participation percentages of the intercompany pooling agreement; approving the annual shareholders dividend; and

ratifying any other significant intercompany activity, such as new cost-sharing agreements.

If the Board determines that the Exchange s surplus requires strengthening, it could decide to reduce the management fee rate, change our property/casualty insurance subsidiaries intercompany pooling participation percentages or reduce or eliminate the shareholder dividends level in any given year. The Board could also decide, under such circumstances, that we should provide capital to the Exchange, although there is no legal obligation to do so.

#### Subscriber s agreement

We serve as attorney-in-fact for the Exchange, a reciprocal insurance exchange. Each applicant for insurance to a reciprocal insurance exchange signs a subscriber s agreement that contains an appointment of an attorney-in-fact. Through the designation of attorney-in-fact we are required to provide sales, underwriting and policy issuance services to the policyholders of the Exchange, as discussed previously.

#### **Intercompany agreements**

#### **Pooling**

Members of the Property and Casualty Group participate in an intercompany reinsurance pooling agreement. Under the pooling agreement, all insurance business of the Property and Casualty Group is pooled in the Exchange. The Erie Insurance Company and Erie Insurance Company of New York share in the underwriting results of the reinsurance pool through retrocession. Since 1995, the Board of Directors has set the allocation of the pooled underwriting results at 5.0% participation for Erie Insurance Company, 0.5% participation for Erie Insurance Company of New York and 94.5% participation for the Exchange.

#### Leased property

The Exchange leases certain office facilities to us on a year-to-year basis. Rents are determined considering returns on invested capital and building operating and overhead costs. Rental costs of shared facilities are allocated based on square footage occupied.

#### **Intercompany cost allocation**

The allocation of costs affects the financial condition of the Erie Insurance Group companies. Management must determine that allocations are consistently made in accordance with intercompany management service agreements, the attorney-in-fact agreements with the policyholders of the Exchange and applicable insurance laws and regulations. While allocation of costs under these various agreements requires management judgment and interpretation, such allocations are performed using a consistent methodology, which in management s opinion, adheres to the terms and intentions of the underlying agreements.

#### **Intercompany receivables**

(in thousands)	2008	Percent of total Company assets	2007	Percent of total Company assets
Reinsurance recoverable from and ceded unearned premiums to the Exchange Other receivables from the Exchange and affiliates (management fees, costs and	\$ 887,367	34.0%	\$ 944,078	32.8%
reimbursements)	218,243	8.3	208,752	7.3

Note receivable from EFL	25,000	1.0	25,000	0.9
Total intercompany receivables	\$1,130,610	43.3%	\$1,177,830	41.0%
	44			

#### **Table of Contents**

We have significant receivables from the Exchange that result in a concentration of credit risk. These receivables include unpaid losses and unearned premiums ceded to the Exchange under the intercompany pooling agreement and from management services performed by us for the Exchange. The policyholder surplus of the Exchange at December 31, 2008, on a statutory accounting basis totaled over \$4.0 billion. Credit risks related to the receivables from the Exchange are evaluated periodically by our management. Reinsurance contracts do not relieve us from our primary obligations to policyholders if the Exchange were unable to satisfy its obligation. We collect our reinsurance recoverable amount generally within 30 days of actual settlement of losses.

We also have a receivable from the Exchange for management fees and costs we pay on behalf of the Exchange. We also pay certain costs for, and are reimbursed by, EFL. Since our inception, we have collected these amounts due from the Exchange and EFL in a timely manner (normally quarterly). There is interest charged on the outstanding balance due from the Exchange until its quarterly settlement that is based on an independent mutual fund rate.

We have a surplus note for \$25 million with EFL that is payable on demand on or after December 31, 2018. EFL paid interest to us on the surplus note totaling \$1.7 million in both 2008 and 2007. No other interest is charged or received on these intercompany balances due to the timely settlement terms and nature of the items.

#### **FACTORS THAT MAY AFFECT FUTURE RESULTS**

#### Financial condition of the Exchange

We have a direct interest in the financial condition of the Exchange because management fee revenues are based on the direct written premiums of the Exchange and the other members of the Property and Casualty Group. Additionally, we participate in the underwriting results of the Exchange through the pooling arrangement in which our insurance subsidiaries have a 5.5% participation. A concentration of credit risk exists related to the unsecured receivables due from the Exchange for certain fees, costs and reimbursements.

To the extent that the Exchange incurs underwriting losses or investment losses resulting from declines in the value of its marketable securities or limited partnership investments, the Exchange s policyholders surplus would be adversely affected. If the surplus of the Exchange were to decline significantly from its current level, the Property and Casualty Group could find it more difficult to retain its existing business and attract new business. A decline in the business of the Property and Casualty Group would have an adverse effect on the amount of the management fees we receive and the underwriting results of the Property and Casualty Group. In addition, a significant decline in the surplus of the Exchange from its current level would make it more likely that the management fee rate would be reduced. A decline in surplus could also result from variability in investment markets as realized and unrealized losses are recognized. Due to the recent downturn experienced in the securities markets, the Exchange recognized impairment charges of \$744.2 million in 2008. To the extent the market downturn continues, the Exchange s investment portfolio may continue to be impacted. The Exchange may also need to provide capital support to EFL. EFL s capital has declined as a result of realized and unrealized investment losses due to the turmoil in the financial markets in the second half of 2008. Despite these recent market events, at December 31, 2008, the Exchange had \$4.0 billion in statutory surplus and a premium to surplus ratio of less than 1 to 1.

The Exchange has strong underlying operating cash flows and sufficient liquidity to meet its needs, including the ability to pay the management fees owed to us. In 2008, the Exchange generated \$434.6 million in cash flows from operating activities. At December 31, 2008 the Exchange had \$203.2 million in cash and cash equivalents. The Exchange also has an unused \$75 million bank line of credit at December 31, 2008. This line of credit was renewed through December 31, 2009.

Additional information, including condensed statutory financial statements of the Exchange, is presented in Item 8. Financial Statements and Supplementary Data - Note 17 of Notes to Consolidated Financial Statements contained within this report.

#### **Insurance premium rate actions**

The changes in premiums written attributable to rate changes of the Property and Casualty Group directly affect the direct written premium levels and underwriting profitability of the Property and Casualty Group, the Exchange and us, and have a direct bearing on our management fees. Pricing actions contemplated or taken by the Property and Casualty Group are also subject to various regulatory requirements of the states in which these insurers operate. The pricing

45

#### **Table of Contents**

actions already implemented, or to be implemented through 2009, will also have an effect on the market competitiveness of the Property and Casualty Group s insurance products. Such pricing actions, and those of competitors, could affect the ability of our agents to sell and/or renew business. Management estimates that pricing actions approved, contemplated for filing and awaiting approval through 2008, could result in a net increase to premiums for the Property and Casualty Group of approximately \$36 million in 2009.

The Property and Casualty Group continues to refine its pricing segmentation model for private passenger auto and homeowners lines of business. The new rating plan includes significantly more pricing segments than the former plan, providing us greater flexibility in pricing for policyholders with varying degrees of risk. Refining pricing segmentation should enable us to provide more competitive rates to policyholders with varying risk characteristics, as risks can be more accurately priced over time. The continued introduction of new pricing variables could impact retention of existing policyholders and could affect the Property and Casualty Group s ability to attract new policyholders.

The current economic conditions could reduce the average premium written by the Property and Casualty Group for personal lines as consumers reduce coverages and/or raise deductibles and there are fewer automobiles and homes sold. Commercial lines average premium could be affected as companies reduce their coverage and as payrolls shrink.

#### Policy growth

Premium levels attributable to growth in policies in force of the Property and Casualty Group directly affect the profitability of our management operations. Our continued focus on underwriting discipline and the maturing of our pricing segmentation model has contributed to our growth in new policies in force and improved retention ratios. The continued growth of the policy base of the Property and Casualty Group is dependent upon the Property and Casualty Group is ability to retain existing and attract new policyholders. A lack of new policy growth or the inability to retain existing customers could have an adverse effect on the growth of premium levels for the Property and Casualty Group, and, consequently, our management fees.

#### **Catastrophe losses**

The Property and Casualty Group conducts business in 11 states and the District of Columbia, primarily in the Mid-Atlantic, Mid-western and Southeastern portions of the United States. A substantial portion of the business is private passenger and commercial automobile, homeowners and workers compensation insurance in Ohio, Maryland, Virginia and, particularly, Pennsylvania. As a result, a single catastrophic occurrence or destructive weather pattern could materially adversely affect the results of operations and surplus position of the members of the Property and Casualty Group. Common catastrophe events include severe winter storms, hurricanes, earthquakes, tornadoes, wind and hail storms. In its homeowners line of insurance, the Property and Casualty Group is particularly exposed to an Atlantic hurricane, which might strike the states of North Carolina, Maryland, Virginia and Pennsylvania, The Property and Casualty Group maintains a property catastrophe reinsurance treaty with nonaffiliated reinsurers to mitigate the future potential catastrophe loss exposure. The property catastrophe reinsurance coverage in 2008 provided coverage of up to 95% of a loss of \$400 million in excess of the Property and Casualty Group s loss retention of \$450 million per occurrence. This agreement was renewed for 2009 under the same terms of coverage. While the Property and Casualty Group is exposed to terrorism losses in commercial lines, including workers compensation, these lines are afforded a limited backstop above insurer deductibles for foreign acts of terrorism under the federal Terrorism Risk Insurance Program Reauthorization and Extension Act of 2007 that continues through December 31, 2014. The Property and Casualty Group has no personal lines terrorism coverage in place. Although current models suggest the most likely occurrences would not have a material impact on the Property and Casualty Group, there is a chance that if future terrorism attacks occur, the Property and Casualty Group could incur large losses.

#### Incurred but not reported (IBNR) losses

The Property and Casualty Group is exposed to new claims on previously closed files and to larger than historical settlements on pending and unreported claims. We are exposed to increased losses by virtue of our 5.5% participation in the intercompany reinsurance pooling agreement with the Exchange. We exercise professional diligence to establish reserves at the end of each period that are fully reflective of the ultimate value of all claims incurred. However, these reserves are, by their nature, only estimates and cannot be established with absolute certainty.

The reserve that has the greatest potential for variation is the catastrophic injury liability reserve. The workers compensation product and the automobile no-fault law in Pennsylvania from 1975 until 1985 provided for unlimited medical benefits. The estimation of ultimate liabilities for these claims is subject to significant judgment due to

46

#### **Table of Contents**

variations in claimant health and mortality over time. Actual experience has the potential to be impacted by changes in laws as well as costs, such as attendant care, inflation rates and mortality. Actual experience, different than that assumed, could have a significant impact on the reserve estimates.

#### Market volatility

Our portfolio of fixed income, preferred and common stocks are subject to significant market value changes especially in the current market environment of instability in the worldwide financial markets. Uncertainty remains surrounding the general market conditions. The current volatility in the financial markets could have an adverse impact on our financial condition, operations and cash flows.

With the adoption of FAS 159 as of January 1, 2008, all changes to unrealized gains and losses on the common stock portfolio are recognized in investment income as net realized gains or losses in the Consolidated Statements of Operations. The fair value of the common stock portfolio is subject to fluctuation from period-to-period resulting from changes in prices. Depending upon market conditions, this could cause considerable fluctuation in reported total investment income. See Item 8. Financial Statements and Supplementary Data - Note 5 of Notes to Consolidated Financial Statements contained within this report for a discussion of the adoption of SFAS 159 and Item 7A.

Quantitative and Qualitative Disclosures about Market Risk, Equity Price Risk, herein, for further information on the risk of market volatility.

#### **Economic conditions**

Financial markets have been experiencing extreme disruption in recent months. Unfavorable changes in economic conditions, including declining consumer confidence, inflation, recession or other changes, may lead the Property and Casualty Group s customers to cancel insurance policies, modify coverage or not renew policies, and the Group s premium revenue, and consequently our management fee, could be adversely affected. Challenging economic conditions also may impair the ability of the Group s customers to pay premiums as they fall due, and as a result, the Group s reserves and write-offs could increase. The Group is unable to predict the likely duration and severity of the current disruption in financial markets and adverse economic conditions in the United States and other countries.

#### Information technology development

During 2008, we continued to carry out a broad program of initiatives to enhance the functionality of our legacy processing and agency interface systems aimed at improving the ease of doing business, enhancing agent and employee productivity and access to information. We are also continuing a program in 2009 to evaluate and design our policy administration platform replacement. In 2008, we incurred \$9.7 million of external consulting and contract labor fees, hardware costs and software costs in connection with this program. We expect to incur \$15 million of external consulting and contract labor fees, hardware costs and software costs through June 2009. We expect to incur an additional \$15 million in the second half of 2009. The costs to be incurred under the policy administration system development programs are significant and depending on the development timeframe, could have a material impact on our reported earnings in 2009 and future years.

47

### Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, as well as other relevant market rate or price changes. The volatility and liquidity in the markets in which the underlying assets are traded directly influence market risk. The following is a discussion of our primary risk exposures, including interest rate risk, equity price risk and credit risk, and how those exposures are currently managed as of December 31, 2008.

#### **Interest rate risk**

We invest primarily in fixed maturity investments, which comprised 59.2% of invested assets at December 31, 2008. The value of the fixed maturity portfolio is subject to interest rate risk. As market interest rates decrease, the value of the portfolio goes up with the opposite holding true in rising interest rate environments. We do not hedge our exposure to interest rate risk since we have the capacity and intention to hold the fixed maturity positions until maturity. A common measure of the interest sensitivity of fixed maturity assets is modified duration, a calculation that utilizes maturity, coupon rate, yield and call terms to calculate an average age of the expected cash flows. The longer the duration, the more sensitive the asset is to market interest rate fluctuations. Convexity measures the rate of change of duration with respect to changes in interest rates. These factors are analyzed monthly to ensure that both the duration and convexity remain in the targeted ranges we established.

A sensitivity analysis is used to measure the potential loss in future earnings, fair values or cash flows of market-sensitive instruments resulting from one or more selected hypothetical changes in interest rates and other market rates or prices over a selected period. In our sensitivity analysis model, a hypothetical change in market rates is selected that is expected to reflect reasonably possible changes in those rates. The following pro forma information is presented assuming a 100-basis point increase in interest rates at December 31 of each year and reflects the estimated effect on the fair value of our fixed maturity investment portfolio. We used the modified duration of our fixed maturity investment portfolio to model the pro forma effect of a change in interest rates at December 31, 2008 and 2007.

#### Fixed maturities interest-rate sensitivity analysis

(in thousands)	As of December 3			
	2008	2007		
Fair value of fixed income portfolio Fair value assuming 100-basis point rise in interest	\$563,429	\$703,406		
rates	552,260	676,733		
Modified duration	3.45	3.80		

While the fixed income portfolio is sensitive to interest rates, the future principal cash flows that will be received are presented as follows by contractual maturity date. Actual cash flows may differ from those stated as a result of calls, prepayments or defaults. The \$25 million surplus note due from EFL is included in the principal cash flows and is due in 2018.

(in thousands)	Dec	cember 31, 2008
Fixed maturities, including note from		
EFL:		
2009	\$	52,212
2010		48,775
2011		45,837

 2012
 67,232

 2013
 82,105

 Thereafter
 351,974

Total \$ 648,135

Fair value \$ 588,429

48

(in thousands)	December 31, 2007
Fixed maturities, including note from EFL:	
2008	\$ 58,599
2009	66,157
2010	56,298
2011	55,426
2012	65,459
Thereafter	424,656
Total	\$ 726,595
Fair value	\$ 728,406

#### **Equity price risk**

Our portfolio of marketable equity securities, which is carried on the Consolidated Statements of Financial Position at estimated fair value, has exposure to price risk, the risk of potential loss in estimated fair value resulting from an adverse change in prices. We do not hedge our exposure to equity price risk inherent in our equity investments. Our objective is to earn competitive relative returns by investing in a diverse portfolio of high-quality, liquid securities. Portfolio holdings are diversified across industries and among exchange-traded small- to large-cap stocks. We measure risk by comparing the performance of the marketable equity portfolio to benchmark returns such as the Standard & Poors (S&P) 500 Composite Index. Beta is a measure of a security systematic (non-diversifiable) risk, which is the percentage change in an individual security s return for a 1% change in the return of the market. The average Beta for our common stock holdings was .92. Based on a hypothetical 20% reduction in the overall value of the stock market, the fair value of the common stock portfolio would decrease by approximately \$6.1 million.

#### Credit risk

Our objective is to earn competitive returns by investing in a diversified portfolio of securities. Our portfolios of fixed maturity securities, nonredeemable preferred stock, mortgage loans and, to a lesser extent, short-term investments are subject to credit risk. This risk is defined as the potential loss in fair value resulting from adverse changes in the borrower s ability to repay the debt. We manage this risk by performing upfront underwriting analysis and ongoing reviews of credit quality by position and for the fixed maturity portfolio in total. We do not hedge the credit risk inherent in our fixed maturity investments.

Generally, the fixed maturities in our portfolio are rated by external rating agencies. If not externally rated, we rate them internally on a basis consistent with that used by the rating agencies. We classify all fixed maturities as available-for-sale securities, allowing us to meet our liquidity needs and provide greater flexibility to appropriately respond to changes in market conditions. The following table shows our fixed maturity investments by S&P rating as of December 31, 2008:

(in thousands) Comparable S&P Rating	Amortized cost	Fair value	Percent of total
AAA, AA, A BBB	\$360,934 215,858	\$354,736 190,700	63.0% 33.8
Total investment grade	576,792	545,436	96.8
ВВ	12,699	10,146	1.8

B CCC, CC, C	3,750 4,431	3,429 4,418	0.6 0.8
Total non-investment grade	20,880	17,993	3.2
Total	\$597,672	\$563,429	100%
	49		

Approximately 4.0%, or \$22.6 million, of our fixed income portfolio is invested in structured products which include mortgage-backed securities (MBS), collateralized debt and loan obligations (CDO and CLO), collateralized mortgage obligations (CMO), asset-backed (ABS) and credit-linked notes. Our structured product portfolio has an average rating of A or higher. We believe we have no direct exposure to the subprime residential mortgage market through investments in structured products. However, we have indirect exposure through bond and preferred stock investments in the financial service industry. We continually monitor these investments for material declines in quality and value. Our municipal bond portfolio accounts for \$211.4 million, or 37.5 %, of the total fixed maturity portfolio. 78.6% of the total municipal bond portfolio is insured. This insurance guarantees the payment of principal and interest on a bond if the issuer defaults. Our municipal bond portfolio is highly rated and includes all investment grade holdings (BBB or higher). The overall credit quality rating of our municipal bond portfolio giving no effect to insurance is AA-. The following table presents an analysis of our municipal bond ratings at December 31, 2008. (in

thousands)

	(1)			(2)			(3)	
	Uninsured bonds	S		Insured bon	ds	Underly	ying rating of i	nsured bonds
		Fair value			Fair value			Fair value
Rating	Fair value	%	Rating	Fair value	%	Rating	Fair value	%
AAA	\$ 23,340	51.7%	AAA	\$ 8,839	5.3%	AAA	\$ 0	0.0%
AA	15,796	35.0	AA	103,623	62.3	AA	73,564	44.3
A	5,262	11.6	A	53,221	32.0	A	88,677	53.3
BBB	780	<b>1.7</b>	BBB	559	0.4	BBB	1,965	1.2
			Not			Not		
Not rated	0	0.0	rated	0	0.0	rated	2,036	1.2
AA	\$ 45,178	100.0%	AA-	\$166,242	100.0%	AA-	\$166,242	100.0%

	(1) + (2)		(1) + (3)					
			Tota	ınderlying				
Total bo	onds (with insure	d rating)		rating)				
		Fair value			Fair value			
Rating	Fair value	%	Rating	Fair value	%			
AAA	\$ 32,179	15.2%	AAA	\$ 23,340	11.0%			
AA	119,419	56.5	AA	89,360	42.3			
A	58,483	27.7	A	93,939	44.4			
BBB	1,339	0.6	BBB	2,745	1.3			
			Not					
Not rated	0	0.0	rated	2,036	1.0			
AA	\$211,420	100.0%	AA-	\$211,420	100.0%			

We are also exposed to a concentration of credit risk with the Exchange. See the section, Transactions and Agreements with Related Parties, for further discussion of this risk.

Table of Contents 94

50

#### **Table of Contents**

# Item 8. Financial Statements and Supplementary Data Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders

**Erie Indemnity Company** 

Erie, Pennsylvania

We have audited Erie Indemnity Company s internal control over financial reporting as of December 31, 2008, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Erie Indemnity Company s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management s Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Erie Indemnity Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2008, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated statements of financial position of Erie Indemnity Company as of December 31, 2008 and 2007, and the related consolidated statements of operations, shareholders equity, and cash flows for each of the three years in the period ended December 31, 2008 of Erie Indemnity Company and our report dated February 20, 2009, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP Cleveland, Ohio February 20, 2009

51

#### **Table of Contents**

#### **Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders Erie Indemnity Company

Erie, Pennsylvania

We have audited the accompanying consolidated statements of financial position of Erie Indemnity Company as of December 31, 2008 and 2007, and the related consolidated statements of operations, shareholders—equity, and cash flows for each of the three years in the period ended December 31, 2008. Our audits also included the financial statement schedules listed in the Index at Item 15(a). These financial statements and schedules are the responsibility of the Company—s management. Our responsibility is to express an opinion on these financial statements and schedules based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Erie Indemnity Company at December 31, 2008 and 2007, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2008, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedules, when considered in relation to the basic financial statements taken as a whole, present fairly in all material respects the information set forth therein.

As discussed in Note 5 to the consolidated financial statements, in 2008 the Company changed its method of accounting for its common stock portfolio in connection with the adoption of Statement of Financial Accounting Standards No. 159. As discussed in Note 10 to the consolidated financial statements, in 2006 the Company changed its method of accounting for post retirement benefit plans in connection with the adoption of Statement of Financial Accounting Standards No. 158.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Erie Indemnity Company s internal control over financial reporting as of December 31, 2008, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 20, 2009, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP Cleveland, Ohio February 20, 2009

52

# ERIE INDEMNITY COMPANY CONSOLIDATED STATEMENTS OF OPERATIONS

Years ended December 31, 2008, 2007 and 2006 (dollars in thousands, except per share data)

		2008		2007		2006
Operating revenue Management fee revenue, net	\$	897,526	\$	894,981	\$	891,071
Premiums earned	Ф	207,407	Ф	207,562	Ф	213,665
Service agreement revenue		32,298		29,748		29,246
Service agreement revenue		32,270		27,740		27,240
Total operating revenue		1,137,231		1,132,291		1,133,982
Operating expenses						
Cost of management operations		765,012		755,642		742,526
Losses and loss adjustment expenses incurred		137,167		125,903		139,630
Policy acquisition and other underwriting expenses		49,218		48,909		52,048
Total operating expenses		951,397		930,454		934,204
Investment (loss) income unaffiliated						
Investment income, net of expenses		44,181		52,833		55,920
Net realized (losses) gains on investments		(113,019)		(5,192)		1,335
Equity in earnings of limited partnerships		5,710		59,690		41,766
Total investment (loss) income unaffiliated		(63,128)		107,331		99,021
Income before income taxes and equity in (losses)						
earnings of Erie Family Life Insurance		122,706		309,168		298,799
Provision for income taxes		(39,865)		(99,137)		(99,055)
Equity in (losses) earnings of Erie Family Life						
Insurance, net of tax		(13,603)		2,914		4,281
Net income	\$	69,238	\$	2 <b>12,945</b>	\$	204,025
Not in some non shows						
Net income per share Class A common stock basic	\$	1.34	\$	3.80	\$	3.45
Class 11 common stock basic	Ψ	1.0 1	Ψ	3.00	Ψ	3.13
Class A common stock diluted	\$	1.19	\$	3.43	\$	3.13
Class B common stock basic and diluted	\$	204.20	\$	572.98	\$	524.87
Weighted average shares outstanding - basic						
Class A common stock	5	1,824,649	5	5,928,177	5	8,827,987
Class B common stock		2,551		2,563		2,661
Class B common stock		2,001		2,505		2,001

#### Weighted average shares outstanding - diluted

Class A common stock	57,967,144	62,096,816	65,256,608
Class B common stock	2,551	2,563	2,661

See accompanying notes to Consolidated Financial Statements.

53

#### **Table of Contents**

# ERIE INDEMNITY COMPANY CONSOLIDATED STATEMENTS OF FINANCIAL POSITION As of December 31, 2008 and 2007 (dollars in thousands)

	2008	2007
Assets		
Investments		
Available-for-sale securities, at fair value:		
Fixed maturities (amortized cost of \$597,672 and \$702,488, respectively)	\$ 563,429	\$ 703,406
Equity securities (cost of \$59,958 and \$204,005, respectively)	55,281	218,270
Trading securities, at fair value (cost of \$37,835)	33,338	
Limited partnerships (cost of \$272,144 and \$235,886, respectively)	299,176	292,503
Real estate mortgage loans	1,215	4,556
Total investments	952,439	1,218,735
Cash and cash equivalents	61,073	31,070
Accrued investment income	8,420	9,713
Premiums receivable from policyholders	244,760	243,612
Federal income taxes recoverable	7,498	1,451
Deferred income taxes	72,875	0
Reinsurance recoverable from Erie Insurance Exchange on unpaid losses and loss		
adjustment expenses	777,754	833,554
Ceded unearned premiums to Erie Insurance Exchange	109,613	110,524
Note receivable from Erie Family Life Insurance	25,000	25,000
Other receivables due from Erie Insurance Exchange and affiliates	218,243	208,752
Reinsurance recoverable from non-affiliates	1,944	2,323
Deferred policy acquisition costs	16,531	16,129
Equity in Erie Family Life Insurance	29,236	59,046
Securities lending collateral	18,155	30,370
Pension plan asset	0	32,460
Other assets	69,845	55,884
Total assets	\$2,613,386	\$2,878,623
54		

# ERIE INDEMNITY COMPANY CONSOLIDATED STATEMENTS OF FINANCIAL POSITION As of December 31, 2008 and 2007

(dollars in thousands, except per share data)

Liabilities and shareholders equity	2008	2007
Liabilities Unpaid losses and loss adjustment expenses Unearned premiums Commissions payable Agent bonuses Securities lending collateral Accounts payable and accrued expenses Deferred executive compensation Deferred income taxes	\$ 965,081 424,370 126,208 81,269 18,155 51,333 15,152	\$1,026,531 421,263 122,473 94,458 30,370 41,057 23,499 14,598
Dividends payable Pension plan liability Employee benefit obligations	23,249 97,682 19,012	23,637 0 29,458
Total liabilities	1,821,511	1,827,344
Shareholders equity Capital stock: Class A common, stated value \$0.0292 per share; authorized 74,996,930 shares; 68,277,600 shares issued; 51,282,893 and 53,338,937 shares outstanding, respectively Class B common, convertible at a rate of 2,400 Class A shares for one Class B share, stated value \$70 per share; 2,551 shares authorized, issued and	1,991	1,991
outstanding, respectively Additional paid-in capital Accumulated other comprehensive (loss) income Retained earnings, before cumulative effect adjustment Cumulative effect adjustment from adoption of Statement of Financial Accounting Standards No. 159, net of tax	179 7,830 (135,854) 1,717,499 11,191	179 7,830 10,048 1,740,174
Retained earnings, after cumulative effect adjustment	1,728,690	1,740,174
Total contributed capital and retained earnings Treasury stock, at cost, 16,994,707 and 14,938,663 shares, respectively	1,602,836 (810,961)	1,760,222 (708,943)
Total shareholders equity	791,875	1,051,279
Total liabilities and shareholders equity	\$2,613,386	\$2,878,623

See accompanying notes to Consolidated Financial Statements.

# ERIE INDEMNITY COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS Years Ended December 31, 2008, 2007 and 2006 (dollars in thousands)

	2008	2007	2006
Cash flows from operating activities			
Management fee received	\$ 891,101	\$ 906,691	\$ 883,072
Service agreement fee received	32,097	29,648	28,246
Premiums collected	208,097	207,491	211,976
Settlement of commutation received from Exchange	0	6,782	1,710
Net investment income received	51,941	55,031	62,616
Limited partnership distributions	29,111	78,960	62,240
Dividends received from Erie Family Life Insurance	0	0	899
Salaries and wages paid	(110,813)	(111,794)	(100,000)
Pension contribution and employee benefits paid	(48,146)	(31,989)	(24,923)
Commissions paid to agents	(439,162)	(435,163)	(435,342)
Agents bonuses paid	(95,127)	(91,955)	(74,753)
General operating expenses paid	(104,298)	(73,458)	(79,846)
Interest paid on bank line of credit	(1,000)		
Losses paid	(121,064)	(114,624)	(117,124)
Loss adjustment expenses paid	(21,428)	(19,817)	(13,432)
Other underwriting and acquisition costs paid	(52,464)	(48,132)	(50,631)
Income taxes paid	(68,000)	(103,905)	(84,267)
Net cash provided by operating activities	150,845	253,766	270,441
Cash flows from investing activities			
Purchase of investments:			
Fixed maturities	(162,186)	(149,826)	(225,867)
Preferred stock	(36,874)	(87,351)	(47,119)
Common stock	(67,578)	(92,783)	(69,753)
Limited partnerships	(55,974)	(87,503)	(107,879)
Sales/maturities of investments:			
Fixed maturity sales	128,733	180,433	243,711
Fixed maturity calls/maturities	102,201	85,590	115,782
Preferred stock	48,939	95,112	83,220
Common stock	106,581	99,869	62,909
Sale of and returns on limited partnerships	21,135	9,995	12,874
(Purchase) disposal of property and equipment	(8,279)	100	(4,938)
Net distributions on agent loans	(3,220)	(8,805)	(1,364)
Net cash provided by investing activities	73,478	44,831	61,576
Cash flows from financing activities			
Proceeds from bank line of credit	75,000		
Payments on bank line of credit	(75,000)		

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

Purchase of treasury stock Dividends paid to shareholders	(102,018) (92,302)	(236,713) (91,055)	(217,353) (86,089)
(Decrease) increase in collateral from securities lending	(12,216)	7,585	(8,046)
Redemption (acquisition) of securities lending collateral	12,216	(7,585)	8,046
Net cash used in financing activities	(194,320)	(327,768)	(303,442)
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year	30,003 31,070	(29,171) 60,241	28,575 31,666
Cash and cash equivalents at end of year	\$ 61,073	\$ 31,070	\$ 60,241

See accompanying notes to Consolidated Financial Statements.

56

#### **Table of Contents**

# ERIE INDEMNITY COMPANY CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY

(dollars in thousands, except per share data)

Accumulate	1		1		
	^	ota.	111	COLLIN	/\
	ш	alc	ш	ссин	$\neg$

				Accumulated				
					Class	Class		
	Total			other	A		Additional	
		1 .	D ( ' 1					
	shareholdersCo	_	Retained c	_	common	commoi	n paid-in	Treasury
		Income		income				
	equity	(loss)	earnings	(loss)	stock	stock	capital	stock
	1 2	,	0	,			1	
Dolongo Jonyowy 1								
Balance, January 1,	*		* . *	***	*	*	+	
2006	\$ 1,278,602		\$ 1,501,798	\$21,681	\$ 1,972	\$ 198	\$7,830	(\$254,877)
Comprehensive income: Net income	204,025	\$204,025	204,025					
Unrealized gain on								
securities, net of tax								
(Note 8)	4,804	4,804		4,804				
(11010 0)	1,001	1,001		1,001				
Comprehensive income		\$208,829						
Adjustment to initially recognize funded status of employee benefit obligations, net of tax under FAS 158 Purchase of treasury stock Conversion of Class B shares to Class A	(21,063) (217,353)			(21,063)				(217,353)
shares					18	(18)		
Dividends declared: Class A \$1.48 per					10	(10)		
share	(86,581)		(86,581)					
Class B \$222.00 per								
share	(586)		(586)					
Silare	(500)		(500)					
Balance, December 31, 2006	\$ 1,161,848		\$ 1,618,656	\$ 5,422	\$ 1,990	\$ 180	\$ 7,830	(\$472,230)
Comprehensive income: Net income Other comprehensive income (loss):	212,945	\$212,945	212,945					

Unrealized loss on securities, net of tax (Note 8) Postretirement plans: Prior service cost, net	(11,427)	(11,427)		(11,427)				
of tax	222	222		222				
Net actuarial gain, net of tax (Note 8) Loss due to amendments, net of	12,901	12,901		12,901				
tax Curtailment/settlement	(867)	(867)		(867)				
gain, net of tax	3,797	3,797		3,797				
Postretirement plans, net of tax	16,053	16,053		16,053				
Comprehensive income		\$217,571						
Purchase of treasury stock Conversion of Class B shares to Class A	(236,713)							(236,713)
shares Dividends declared: Class A \$1.64 per					1	(1)		
share Class B \$246.00 per	(90,797)		(90,797)					
share	(630)		(630)					
Balance, December 31, 2007	\$ 1,051,279		\$ 1,740,174	\$ 10,048	\$ 1,991	\$ 179	\$7,830	(\$708,943)
Comprehensive loss: Net income Other comprehensive income (loss): Unrealized loss on	69,238	\$ 69,238	69,238					
securities, net of tax (Note 8) Cumulative effect of	(44,135)	(44,135)		(44,135)				
adopting FAS 159, net of tax (Note 5)  Postretirement plans:			11,191	(11,191)				
Prior service cost, net of tax	121	121		121				
Net actuarial loss, net	(00 FE4)	(00 FE4)		(00 ==4)				
of tax (Note 8) Gain due to	(90,571) 33	(90,571) 33		(90,571) 33				
amendments, net of	33	33		55				

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

tax

Curtailment/settlement

loss, net of tax (159) (159)

Postretirement plans,

net of tax (90,576) (90,576) (90,576)

Comprehensive loss \$(65,473)

Purchase of treasury

stock (102,018) (102,018)

Dividends declared:

Class A \$1.77 per

share (91,236) (91,236)

Class B \$265.50 per

share (677) (677)

Balance,

December 31, 2008 \$ 791,875 \$ 1,728,690 (\$135,854) \$ 1,991 \$ 179 \$ 7,830 (\$810,961)

See accompanying notes to Consolidated Financial Statements.

57

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 1. Nature of business

We are the attorney-in-fact for the subscribers of Erie Insurance Exchange (Exchange), a reciprocal insurance exchange. We perform certain services for the Exchange relating to the sales, underwriting and issuance of policies on behalf of the Exchange and earn a management fee for these services. The Exchange is a Pennsylvania-domiciled property/casualty insurer rated A+ (Superior) by AM Best. The Exchange is the 22nd largest property/casualty insurer in the United States based on 2007 net premiums written for all lines of business. The Exchange and its wholly-owned subsidiary, Flagship City Insurance Company (Flagship) and our wholly-owned subsidiaries, Erie Insurance Company (EIC), Erie Insurance Company of New York (EINY) and the Erie Insurance Property and Casualty Company (EIPC), comprise the Property and Casualty Group. The Property and Casualty Group is a regional insurance group operating in 11 Midwestern, Mid-Atlantic, and Southeastern states and the District of Columbia. The Property and Casualty Group primarily writes personal auto insurance, which comprises 48% of its direct premiums. Members of the Property and Casualty Group are subject to statutory regulations and are required to file reports in accordance with statutory accounting principles with the regulatory authorities. We also own 21.6% of the common stock of the Erie Family Life Insurance Company (EFL), an affiliated life insurance company; the Exchange owns the remaining 78.4%. We, together with the Property and Casualty Group and EFL, operate collectively as the Erie Insurance Group (Group).

#### Note 2. Recent accounting pronouncements

In December 2008, the Financial Accounting Standards Board (FASB) issued FASB Staff Position (FSP) No. FAS140-4 and FIN 46(R)-8, Disclosures by Public Entities (Enterprises) about Transfers of Financial Assets and Interests in Variable Interest Entities. This FSP requires public entities that have a variable interest in a variable interest entity to provide additional disclosures about their involvement with variable interest entities. This FSP is effective for the first reporting period ending after December 15, 2008. We have provided the required disclosures concerning variable interest entities in Note 17.

In 2007, the FASB issued Statement of Financial Accounting Standards (SFAS) No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS 159) which we adopted on January 1, 2008. SFAS 159 gave us the irrevocable option to report selected financial assets and liabilities at fair value. SFAS 159 also established presentation and disclosure requirements designed to facilitate comparisons between companies that choose different measurement bases for similar types of assets and liabilities. We adopted the fair value option for our common stock portfolio as of January 1, 2008 because it better reflects the way we manage our common stock portfolio under a total return approach. These assets were formerly accounted for as available-for-sale under SFAS 115, Accounting for Certain Investments in Debt and Equity Securities, with changes in fair value recorded in other comprehensive income. Beginning January 1, 2008 all changes in fair value of our common stock are recognized in earnings as they occur. The adoption of SFAS 159 required the unrealized gains and losses on these securities at January 1, 2008 to be included in a cumulative effect adjustment to beginning retained earnings. The net impact of the cumulative effect adjustment for our common stock portfolio on January 1, 2008 increased retained earnings and reduced other comprehensive income by \$11.2 million, net of tax. See also Note 5.

In 2006, SFAS 157, Fair Value Measurements, was issued and provides guidance for using fair value to measure assets and liabilities as well as enhances disclosures about fair value measurements which became effective for us on January 1, 2008. The standard applies whenever other standards require, or permit, assets or liabilities to be measured at fair value. The standard did not expand the use of fair value in any new circumstances and thus, did not have an impact on our financial position, results of operations or cash flows. The statement established a fair value hierarchy that prioritizes the observable and unobservable inputs to valuation techniques used to measure fair value into three levels. Quantitative and qualitative disclosures focus on the inputs used to measure fair value for these measurements and the effects of these measurements in the financial statements. We implemented this standard during the first quarter of 2008 and have provided the required disclosures concerning inputs used to measure fair value in Note 5.

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 2. Recent accounting pronouncements (continued)**

#### Pending accounting pronouncements

In September 2008, the FASB issued an Exposure Draft (ED), Amendments to FIN 46(R) Consolidation of Variable Interest Entities. This proposed statement would amend the guidance for determining whether an enterprise is the primary beneficiary of a variable interest entity (VIE) by requiring a qualitative analysis to determine if an enterprise s variable interest gives it a controlling financial interest. A primary beneficiary would be expected to be identified through the qualitative analysis, which looks at the power to direct activities of the VIE, including its economic performance and the right to receive benefits from the VIE that are significant. Under the current quantitative analysis required by FIN 46(R), although we hold a variable interest in it, we are not deemed to be the primary beneficiary of the Exchange (see Note 17), and the Exchange s results are not consolidated with ours. If the ED to amend FIN 46(R) is adopted in its current form, we believe we would be deemed to have a controlling financial interest in the Exchange, by virtue of our attorney-in-fact relationship with the Exchange, and consolidation would be required. This would require that the Exchange s financial statements, which are currently only prepared in accordance with statutory accounting principles, be prepared in accordance with generally accepted accounting principles. The Exchange would then also be subject to the Sarbanes-Oxley section 404 internal control reporting requirements. Given the materiality of the Exchange s operations, consolidating the Exchange s financial statements with the Company s would significantly change our current reporting entity, related footnote disclosures and the overall presentation of management s discussion and analysis. The Exchange s equity, which is owned by its subscriber policyholders, would be shown as a noncontrolling interest in such consolidated statements and the net earnings and equity of the Company would be unchanged by this presentation. FIN 46(R) is to be effective for fiscal years that begin after November 15, 2009.

#### Note 3. Significant accounting policies

#### Basis of presentation

The accompanying consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) that differ from statutory accounting practices prescribed or permitted for insurance companies by regulatory authorities. See also Note 19.

#### Principles of consolidation

The consolidated financial statements include our accounts and those of our wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

#### **Reclassifications**

Certain amounts previously reported in the 2007 financial statements have been reclassified to conform to the current period s presentation. Such reclassifications only affected the Consolidated Statements of Cash Flows.

#### Use of estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Investments

Available-for-sale securities Fixed maturity and preferred stock securities are classified as available-for-sale and are reported at fair value. Unrealized holding gains and losses, net of related tax effects, on fixed maturities and preferred stock are charged or credited directly to shareholders equity as accumulated other comprehensive (loss) income. Realized gains and losses on sales of fixed maturity and preferred stock securities are recognized in income based upon the specific identification method. Interest and dividend income are recognized as earned.

Table of Contents

108

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 3. Significant accounting policies (continued)**

Fixed income and preferred stock securities are evaluated monthly for other-than-temporary impairment loss. Some factors considered in evaluating whether a decline in fair value is other-than-temporary include:

the extent and duration to which fair value is less than cost:

historical operating performance and financial condition of the issuer;

short and long-term prospects of the issuer and its industry based on analysts recommendations;

specific events that occurred affecting the issuer, including a ratings downgrade; and

our ability and intent to hold the investment for a period of time sufficient to allow for a recovery in value.

Perpetual preferred securities and hybrid preferred securities are evaluated without considering any debt-like characteristics. We believe this approach to be more conservative since the lack of a final maturity and unlikelihood of a call means recovery is uncertain and would occur over a multi-year period. We also consider whether we have the intent and ability to hold these types of securities until recovery.

An investment that is deemed other than temporarily impaired is written down to its estimated fair value. Impairment charges are included in net realized (losses) gains in the Consolidated Statements of Operations.

*Trading securities* Common stock securities were reclassified from available-for-sale at December 31, 2007 to trading in the first quarter of 2008 with our adoption of SFAS 159. Common stock securities are reported at fair value. As of January 1, 2008, unrealized gains and losses on these securities are included in net realized (losses) gains in the Consolidated Statements of Operations. Realized gains and losses on sales of common stock are recognized in income based upon the specific identification method. Dividend income is recognized as earned.

Limited partnerships Limited partnerships include U.S. and foreign private equity, real estate and mezzanine debt investments. The private equity limited partnerships invest primarily in small- to medium-sized companies. Limited partnerships are recorded using the equity method. The general partners for our limited partnerships determine the market value of investments in the partnerships including any other-than-temporary impairments of these individual investments. We evaluate monthly other-than-temporary impairments of limited partnerships at the fund level when the market value of fund assets is less than our cost basis.

Cash equivalents are principally comprised of investments in bank money market funds and approximate fair value. Insurance liabilities

The liability for losses and loss adjustment expenses includes estimates for claims that have been reported and those that have been incurred but not reported, and estimates of all expenses associated with processing and settling these claims. Estimating the ultimate cost of future losses and loss adjustment expenses is an uncertain and complex process. This estimation process is based significantly on the assumption that past developments are an appropriate indicator of future events, and involves a variety of actuarial techniques that analyze experience, trends and other relevant factors. The uncertainties involved with the reserving process include internal factors, such as changes in claims handling procedures, as well as external factors, such as economic trends and changes in the concepts of legal liability and damage awards. Accordingly, final loss settlements may vary from the present estimates, particularly when those payments may not occur until well into the future.

We regularly review the adequacy of our estimated loss and loss adjustment expense reserves by line of business. Adjustments to previously established reserves are reflected in the operating results of the period in which the adjustment is determined to be necessary. Such adjustments could possibly be significant, reflecting any variety of new and adverse or favorable trends.

Loss reserves are set at full expected cost, except for workers compensation loss reserves, which have been discounted using an interest rate of 2.5%. Unpaid losses and loss adjustment expenses in the Consolidated Statements of Financial Position were reduced by \$5.4 million and \$5.5 million at December 31, 2008 and 2007, respectively, due to discounting.

60

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 3. Significant accounting policies (continued)**

The reserves for losses and loss adjustment expenses are reported net of receivables for salvage and subrogation of \$6.7 million and \$6.8 million at December 31, 2008 and 2007, respectively.

### Recognition of management fee revenue

We earn management fees from the Exchange for providing sales, underwriting and policy issuance services. The management fee revenue is calculated as a percentage of the direct written premium of the Property and Casualty Group. The Exchange issues policies with annual terms only. Management fees are recorded as revenue upon policy issuance or renewal, as substantially all of the services required to be performed by us have been satisfied at that time. Certain activities are performed and related costs are incurred by us subsequent to policy issuance in connection with the services provided to the Exchange; however, these activities are inconsequential and perfunctory.

Although we are not required to do so under the subscriber s agreement with the Exchange, we return the management fee charged the Exchange when mid-term policy cancellations occur for the unearned premium on the policy. We estimate mid-term policy cancellations and record a related allowance which is adjusted quarterly. The effect of recording changes in this estimated allowance decreased our management fee revenue by \$0.2 million for the year ended December 31, 2008 while increasing management fee revenue by \$0.8 million and \$1.5 million for the years ended December 31, 2007 and 2006, respectively.

### Recognition of premium revenues and losses

Insurance premiums written are earned over the terms of the policies on a pro-rata basis. Unearned premiums represent that portion of premiums written which is applicable to the unexpired terms of policies in force. Losses and loss adjustment expenses are recorded as incurred. Premiums earned and losses and loss adjustment expenses incurred are reflected net of amounts ceded to the Exchange on the Consolidated Statements of Operations. See also Note 18.

### Recognition of service agreement revenue

Included in service agreement revenue are service charges we collect from policyholders for providing multiple payment plans on policies written by the Property and Casualty Group. Service charges, which are flat dollar charges for each installment billed beyond the first installment, are recognized as revenue when bills are rendered to the policyholder.

### Agent bonus estimates

Agent bonuses are based on an individual agency s property/casualty underwriting profitability and also include a component for growth in agency property/casualty premiums if the agency s underwriting profitability targets for our book of business are met. The estimate for agent bonuses, which are based on the performance over 36 months, is modeled on a monthly basis using actual underwriting data by agency for the two prior years combined with the current year-to-date actual data and projected underwriting data for the remainder of the current year. At December 31 of each year, we use actual data available and record an accrual based on the expected payment amount. These costs are included in the cost of management operations in the Consolidated Statements of Operations.

#### Income taxes

Provisions for income taxes include deferred taxes resulting from changes in cumulative temporary differences between the tax basis and financial statement basis of assets and liabilities. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment.

61

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### Note 4. Earnings per share

Basic earnings per share are calculated under the two-class method, which allocates earnings to each class of stock based on its dividend rights. See Note 13. Class B shares are convertible into Class A shares at a conversion ratio of 2,400 to 1. The computation of Class A diluted earnings per share reflects the potentially dilutive effect of outstanding employee stock-based awards under the long-term incentive plan and awards not yet vested related to the outside directors—stock compensation plan. See Note 11.

A reconciliation of the numerators and denominators used in the basic and diluted per-share computations is presented below for each class of common stock.

For the years ended December 31,

				Tor the y	cars chaca Dec		•		
(dollars in thousands,		2008			2007			2006	
except per share data)	Allocated net	Weighted	Per-	Allocated	Weighted	Per-	Allocated	Weighted	Per-
	income	shares	share	net income	shares	share	net income	shares	share
	(numerator)	(denominator)	amount	(numerator)	(denominator)	amount	(numerator)	(denominator)	amount
Class A - Basic EPS: Income available to	<b>4.60 7.10</b>	<b>7</b> 4 0 <b>9</b> 4 640	44.24	<b>***</b>		42.00	4202 (27		<b>**2.4*</b>
Class A stockholders	\$68,718	51,824,649	\$1.34	\$211,477	55,928,177	\$3.80	\$202,635	58,827,987	\$3.45
Dilutive effect of	0	20.005		0	17 420		0	42.221	
stock awards	0	20,095		U	17,439		0	42,221	
Assumed conversion									
of Class B shares	521	6,122,400		1,468	6,151,200		1,390	6,386,400	
Class A - Diluted EPS Income available to Class A stockholders on Class A equivalent shares		57,967,144	\$1.19	\$212,945	62,096,816	\$3.43	\$204,025	65,256,608	\$3.13
Class B - Basic and diluted EPS: Income available to Class B stockholders	<b>\$521</b>	2,551	\$204.20	\$1,468	2,563	\$572.98	\$1,390	2,661	\$524.87

#### Note 5. Fair Value

### Fair Value Measurement (SFAS 157)

SFAS 157 provides guidance for using fair value to measure assets and liabilities and enhances disclosures about fair value measurement (see Note 2). The standard describes three levels of inputs that may be used to measure fair value, which are provided below.

On October 10, 2008, the FASB issued Financial Staff Position (FSP) SFAS 157-3, Determining the Fair Value of a Financial Asset When the Market for that Asset Is Not Active. This FSP provides clarification regarding the application of SFAS 157 in a market that is not active and provides illustrations to consider in determining prices in such an environment. This FSP was effective upon issuance. We have considered the guidance provided in this FSP for securities held at December 31, 2008 that were not actively traded. The adoption of FSP SFAS 157-3 during the third quarter did not have a material effect on our results of operations, financial position or liquidity.

62

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 5. Fair Value (continued)**

Valuation techniques used to derive fair value of our available-for-sale and trading securities are based on observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources. Unobservable inputs reflect our own assumptions regarding exit market pricing for these securities. Although the majority of our prices are obtained from third party sources, we also perform an internal pricing review for securities with low trading volumes in the current market conditions. Certain securities were downgraded to Level 3 as a result. These techniques provide the inputs for the following fair value hierarchy:

- Level 1 Quoted prices for identical instruments in active markets. Such prices are obtained from third party nationally recognized pricing services. Level 1 securities primarily include publicly traded common stock, nonredeemable preferred stocks and treasury securities.
- Level 2 Observable inputs other than quoted prices in Level 1. These would include prices obtained from third party pricing services that model prices based on observable inputs. Included in this category are primarily municipal securities, asset backed securities, collateralized-mortgage obligations, foreign and domestic corporate bonds and redeemable preferred stocks. Nonredeemable preferred stocks for which a quote in an active market is unavailable and a value is obtained from a third party pricing service are also included in this level.
- Level 3 One or more of the inputs used to determine the value of the security are unobservable. Fair values for these securities are determined using comparable securities or valuations received from outside brokers or dealers. Examples of Level 3 fixed maturities may include certain private preferred stock and bond securities, collateralized debt and loan obligations, and credit linked notes.

The following table represents the fair value measurements on a recurring basis for our invested assets by major category and level of input as required by SFAS 157:

	December 31, 2008							
		Fair value meas	surements using:					
		Quoted prices						
		in						
		active markets						
		for	Significant	Significant				
		identical	observable	unobservable				
		assets	inputs	inputs				
(dollars in thousands)	Total	Level 1	Level 2	Level 3				
Available-for-sale securities:								
Fixed maturities	\$563,429	\$6,272	\$ 542,940	\$ 14,217				
Preferred stock	55,281	35,207	8,256	11,818				
Trading securities:	,	·	·					
Common stock	33,338	33,316	0	22				
Total	\$652,048	\$ 74,795	\$ 551,196	\$ 26,057				

The following tables provide a reconciliation of assets measured at fair value on a recurring basis for securities using Level 3 inputs for the three months ended December 31, 2008:

### Net Realized/Unrealized Gains and Losses Quarter-to-date change:

	Beginning		_			
			Included in		Transfers	Ending
	balance at		other		in	balance
						at
	September				and (out)	December
	30,	Included in	comprehensive	Purchases	of	31,
				and sales,		
(dollars in thousands)	2008	earnings (1)	income	net	Level 3 (2)	2008
Available-for-sale securities:						
Fixed maturities	\$28,063	(\$2,083)	(\$3,071)	(\$6,517)	(\$2,175)	\$ 14,217
Preferred stock	13,178	(357)	(1,003)	0	0	11,818
Trading securities:						
Common stock	22	0	0	0	0	22
Total Level 3 assets	\$41,263	(\$2,440)	(\$4,074)	(\$6,517)	(\$2,175)	\$ 26,057
		6	3			

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 5. Fair Value (continued)

The following tables provide a reconciliation of assets measured at fair value on a recurring basis for securities using Level 3 inputs for the twelve months ended December 31, 2008:

### Net Realized/Unrealized Gains and Losses Year-to-date change:

	Beginning					
	Degiming		Included in		Transfers	Ending
	balance at		other		in	balance
			001101			at
	December				and (out)	December
	31,	Included in	comprehensive	Purchases	of	31,
	•		1	and sales,		•
(dollars in thousands)	2007	earnings (1)	income	net	Level 3 (2)	2008
Available-for-sale securities:						
Fixed maturities	\$10,941	(\$3,334)	(\$3,324)	(\$5,071)	\$15,005	\$ 14,217
Preferred stock	5,858	(2,193)	(2,204)	2,000	8,357	11,818
Trading securities:						
Common stock	21	0	1	0	0	22
Total Level 3 assets	\$16,820	(\$5,527)	(\$5,527)	(\$3,071)	\$23,362	\$ 26,057

- (1) These losses are a result of other-than-temporary impairments and are reported in the Consolidated Statements of Operations. There were no unrealized gains or losses included in earnings at December 31, 2008 on Level 3 securities.
- (2) Transfers in to Level 3 would be attributable to changes in the availability of market observable information for individual securities within the respective categories.

The fixed maturities in Level 3 are primarily made up of securities in the financial services industry affected by the recent turmoil in the credit markets. The fair value of these securities is detailed as follows:

	Fair
(dollars in thousands)	Value
Corporate Debt	
Financial Services Industry	\$7,437
Asset Backed Securities	5,349
Collateralized Mortgage	
Obligations	1,431
-	

Total

We have no assets that were measured at fair value on a nonrecurring basis during the year ended December 31, 2008.

\$14,217

### Fair Value Option (SFAS 159)

Effective January 1, 2008, the Company adopted SFAS 159 for our common stock portfolio. See Note 2. The following table represents the December 31, 2007 carrying value of these assets, the transition adjustment booked to retained earnings and the carrying value as of January 1, 2008.

			January 1, 2008
(dollars in thousands)	December 31, 2007 (carrying value prior to adoption)	Cumulative effect adjustment to January 1, 2008 retained earnings	fair value (carrying value after adoption)
Common stock	\$108,090	\$17,216	\$108,090
Deferred tax adjustment		(6,025)	
Carrying value, net of deferred tax adjustment		\$11,191	
	64		

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments**

The following tables summarize the cost and fair value of available-for-sale securities at December 31, 2008 and 2007:

(in thousands) Available-for-sale securities: Fixed maturities	Amortized cost	Decembe Gross unrealized gains	Gross unrealized losses	Estimated fair value
U.S. treasuries and government agencies Foreign government Municipal securities U.S. corporate debt Foreign corporate debt Mortgage-backed securities Asset-backed securities	\$ 3,078	\$ 345	\$ 51	\$ 3,372
	1,998	0	180	1,818
	212,224	3,041	3,846	211,419
	291,666	3,873	30,155	265,384
	59,743	186	6,755	53,174
	13,437	845	1,274	13,008
	8,943	80	1,470	7,553
Total bonds	591,089	8,370	43,731	555,728
Redeemable preferred stock	6,583	1,964	846	7,701
Total fixed maturities	\$597,672	\$10,334	\$44,577	\$563,429
Equity securities U.S. nonredeemable preferred stock Foreign nonredeemable preferred stock	\$ 53,892	\$ 3,494	\$ 7,920	\$ 49,466
	6,066	187	438	5,815
Total equity securities	\$ 59,958	\$ 3,681	\$ 8,358	\$ 55,281
Total available-for-sale securities	\$657,630	\$14,015	\$52,935	\$618,710
(in thousands) Available-for-sale securities:	Amortized Cost	Decembe Gross unrealized gains	Gross unrealized losses	Estimated fair value
Fixed maturities U.S. treasuries and government agencies Municipal securities U.S. corporate debt Foreign corporate debt Mortgage-backed securities Asset-backed securities	\$ 4,406	\$ 272	\$ 0	\$ 4,678
	247,412	2,314	358	249,368
	324,218	5,231	5,921	323,528
	83,335	2,175	1,106	84,404
	11,565	602	38	12,129
	16,329	0	2,189	14,140
Total bonds Redeemable preferred stock	687,265	10,594	9,612	688,247
	15,223	614	678	15,159

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

Total fixed maturities	\$702,488	\$11,208	\$10,290	\$703,406
Equity securities				
U.S. common stock	\$ 66,449	\$12,754	\$ 0	\$ 79,203
Foreign common stock	24,408	4,549	70	28,887
U.S. nonredeemable preferred stock	108,018	1,978	4,960	105,036
Foreign nonredeemable preferred stock	5,130	250	236	5,144
Total equity securities	\$204,005	\$19,531	\$ 5,266	\$218,270
Total available-for-sale securities	\$906,493	\$30,739	\$15,556	\$921,676
	65			

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments (continued)**

The amortized cost and estimated fair value of fixed maturities at December 31, 2008, are shown below by remaining contractual term to maturity. Mortgage-backed securities are allocated based on their stated maturity dates. Expected maturities may differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

(in thousands)	Amortized cost	Estimated fair value
Due in one year or less	\$ 51,920	\$ 51,736
Due after one year through five	225 155	225 401
years Due after five years through ten	235,177	227,401
years	233,438	217,241
Due after ten years	77,137	67,051
Total fixed maturities	\$597,672	\$563,429

Fixed maturities and equity securities in a gross unrealized loss position are as follows. Data is provided by length of time securities were in a gross unrealized loss position.

### **December 31, 2008**

(dollars in thousands)	•		12 months or longer		ъ.	N. C	
	Fair value	Unrealized losses	Fair value	Unrealized losses	Fair value	Unrealized losses	No. of holdings
Fixed maturities U.S. treasuries and							
government agencies	\$ 948	\$ 51	\$ 0	\$ 0	\$ 948	\$ 51	1
Municipal securities	82,222	2,960	4,291	886	86,513	3,846	53
U.S. corporate debt	166,514	19,822	37,434	10,333	203,948	30,155	175
Foreign corporate debt Mortgage-backed	38,065	5,134	3,196	1,801	41,261	6,935	35
securities	4,767	945	1,927	329	6,694	1,274	9
Asset-backed securities	5,670	1,470	0	0	5,670	1,470	9
Total bonds Redeemable preferred	298,186	30,382	46,848	13,349	345,034	43,731	282
stock	4,916	846	0	0	4,916	846	3
Total fixed maturities	\$303,102	\$31,228	\$46,848	\$13,349	\$349,950	\$44,577	285
Equity securities							
Common stock	\$17,954	\$5,778	<b>\$546</b>	\$824	\$18,500	\$6,602	53
	31,616	7,120	6,449	1,238	38,065	8,358	29

Nonredeemable preferred stock

Total equity securities \$49,570 \$12,898 \$6,995 \$2,062 \$56,565 \$14,960 82

66

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**Note 6. Investments (continued)** 

Quality breakdown of fixed maturities at December 31, 2008

(dollars in thousands)	Less than Fair value	12 months Unrealized losses	12 mont Fair value	hs or longer Unrealized losses	Fair value	Total Unrealize losses	d No. of holdings
Investment grade Non-investment grade	\$296,457 6,645	\$29,068 2,160	\$42,002 4,846	\$12.216 1,133	\$338,459 11,491	•	
Total fixed maturities	\$303,102	\$31,228	\$46,848	\$13,349	\$349,950	944,577	285
December 31, 2007							
(dollars in thousands)	Less than 1 Fair value	2 months Unrealized losses	12 months Fair value	or longer Unrealized losses	Fair value	Total Unrealized losses	No. of holdings
Fixed maturities U.S. treasuries and							
government agencies Municipal securities U.S. corporate debt Foreign corporate debt Mortgage-backed securities Asset-backed securities	\$ 353 25,268 81,945 20,826 1,001 9,770	\$ 1 114 3,509 769 6 1,559	\$ 0 32,905 72,926 12,051 1,204 4,370	\$ 0 244 2,412 336 32 630	\$ 353 58,173 154,871 32,877 2,205 14,140	\$ 1 358 5,921 1,105 38 2,189	1 29 101 22 4 10
Total bonds Redeemable preferred	139,163	5,958	123,456	3,654	262,619	9,612	167
stock  Total fixed maturities	2,460 \$141,623	540 \$6,498	4,997 \$128,453	138 \$3,792	7,457 \$270,076	678 \$10,290	2 169
Equity securities Common stock Nonredeemable preferred stock	\$ 1,584 52,801	\$ 70 5,103	\$ 0 1,956	\$ 0		\$ 70 5,196	4 28
Total equity securities	\$ 54,385	\$5,173	\$ 1,956	\$ 93	\$ 56,341	\$ 5,266	32
Quality breakdown of fixe	ed maturities a	at December 3	<u>1, 2007</u>				
(dollars in thousands)	Less than Fair	12 months Unrealized	12 month Fair	ns or longer Unrealized	Fair	Total Unrealize	d No. of
Table of Contents							121

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

	value	losses	value	losses	value	losses	holdings
Investment grade Non-investment grade	\$136,565 5,058	\$6,111 387	\$118,779 9,674	\$2,925 867	\$255,344 14,732	\$9,036 1,254	158 11
Total fixed maturities	\$141,623	\$6,498	\$128,453	\$3,792	\$270,076	\$10,290	169

Investment income, net of expenses, was generated from the following portfolios for the years ended December 31 as follows:

(in thousands)	2008	2007	2006
Fixed maturities	\$35,806	\$42,547	\$44,438
Equity securities	9,203	10,619	11,222
Cash equivalents and other	1,687	2,002	2,389
Total investment income	46,696	55,168	58,049
Less: investment expenses	2,515	2,335	2,129
Investment income, net of expenses	\$44,181	\$52,833	\$55,920

67

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments (continued)**

Following are the components of net realized gains (losses) on investments as reported in the Consolidated Statements of Operations. The 2008 fixed maturity and preferred stock impairment charges primarily related to securities in the finance industry.

In December of 2008 we sold our interest in ten limited partnership investments generating a net realized gain. There were two sales of limited partnership interests in 2007 and no sales in 2006.

(in thousands)	Years ended December 31,		
	2008	2007	2006
Available-for-sale securities:			
Fixed maturities			
Gross realized gains	\$ 2,507	\$2,301	\$4,320
Gross realized losses	(4,466)	(746)	(3,289)
Impairment charges	(35,974)	(5,101)	(2,051)
Net realized (losses) gains	(37,933)	(3,546)	(1,020)
Equity securities			
Gross realized gains	8,299	23,146	13,634
Gross realized losses	(12,870)	(7,912)	(6,888)
Impairment charges	(33,530)	(17,356)	(4,391)
Net realized (losses) gains	(38,101)	(2,122)	2,355
Trading securities:			
Common stock			
Gross realized gains	11,921	0	0
Gross realized losses	(28,804)	0	0
Valuation adjustments	(21,730)	0	0
Net realized losses	(38,613)	0	0
Limited partnerships			
Gross realized gains	3,541	538	0
Gross realized losses	(1,913)	(62)	0
Net realized gains	1,628	476	0
Net realized (losses) gains on			
investments	\$(113,019)	\$(5,192)	\$1,335

Change in difference between fair value and cost of investments:

(in thousands)	Years ended December 31,			
	2008	2007	2006	
Available-for-sale securities:				
Fixed maturities	\$(35,161)	\$ (5,759)	\$ (3,213)	
Equity securities	(1,710)	(13,172)	10,551	
	(36,871)	(18,931)	7,338	
Trading securities:				
Common stock	(21,730)	0	0	
Deferred taxes on unrealized (losses) gains of fixed maturities and equity securities	20,511	6,626	(2,568)	
Change in net unrealized (losses) gains	\$(38,090)	\$(12,305)	\$ 4,770	
68				

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 6. Investments (continued)

Our limited partnerships are classified into three primary categories based upon the unique investment characteristic of each: private equity, mezzanine debt and real estate. Nearly all of the underlying investments in our limited partnerships are valued using a source other than quoted prices in active markets. The fair value amounts for our private equity and mezzanine debt partnerships are based on the financial statements of the general partners, who use various methods to estimate fair value including the market approach, income approach and/or the cost approach. The market approach uses prices and other pertinent information from market-generated transactions involving identical or comparable assets or liabilities. Such valuation techniques often use market multiples derived from a set of comparables. The income approach uses valuation techniques to convert future cash flows or earnings to a single discounted present value amount. The measurement is based on the value indicated by current market expectations about those future amounts. The cost approach is derived from the amount that is currently required to replace the service capacity of an asset. If information becomes available that would impair the cost of these partnerships, then the general partner would generally adjust to the net realizable value.

For real estate limited partnerships, the general partners record these at fair value based on an independent appraisal or internal valuations of fair value.

We perform various procedures in review of the general partners—valuations. While we generally rely on the general partners—financial statements as the best available information to record our share of the partnership unrealized gains and losses resulting from valuation changes, we adjust our financial statements for impairments at the fund level where appropriate. As there is no active market for these investments, they have the greatest potential for market price variability. Unrealized gains and losses for these investments are reflected in the equity in earnings on limited partnerships in our Consolidated Statements of Operations under equity method accounting. For the years ended December 31, 2008, 2007 and 2006, equity in earnings from our limited partnerships as reported in the Consolidated Statements of Operations accounted for 4.7%, 19.3% and 14.0%, respectively, of our pre-tax income. We do not exert significant influence over any of these partnerships, consequently, they are accounted for under the equity method of accounting. We have provided summarized financial information in the following table for the years ended December 31, 2008 and 2007. Amounts provided in the table are presented using the latest available financial statements received from the partnerships.

69

### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments (continued)**

		•	ie Indemnity Com cember 31, 2008 (Loss) income recognized due to valuation	pany  Net income
	Number		adjustments	Net income
Investment percentage in partnership	of	Asset	by the	(loss)
for Erie Insurance Group	partnerships	recorded	partnerships	recorded
		(6	lollars in thousand	ds)
Private equity:				
Less than 10%	27	\$ 84,810	\$ (3,582)	\$ 7,388
Greater than or equal to 10% but less than 50%	4	6,412	(1,086)	1,527
Greater than or equal to 50%	1	3,290	0	(434)
Total private equity  Mezzanine debt:	32	94,512	(4,668)	8,481
Less than 10%	12	36,453	626	3,569
Greater than or equal to 10% but less than 50%	3	15,489	538	1,095
Greater than or equal to 50%	1	3,223	(717)	496
Total mezzanine debt Real estate:	16	55,165	447	5,160
Less than 10%	19	98,660	(13,592)	9,234
Greater than or equal to 10% but less than 50%	5	28,689	(2,053)	934
Greater than or equal to 50%	5	22,150	(1,206)	2,973
Total real estate	29	149,499	(16,851)	13,141
Total limited partnerships	77	\$299,176	<b>\$(21,072)</b>	\$26,782

The number of limited partnerships was reduced to 77 at December 31, 2008 from 95 at December 31, 2007 as a result of sales and dissolutions.

70

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments (continued)**

	Recorded by Partnerships as of December 31, 2008			
			(Loss) income recognized	
			due to	
			valuation	
Investment appearance of neutropolis	Total	T-4-1	adjustments	Net income
Investment percentage of partnership	Total	Total liabilities	by the	(loss)
for Erie Insurance Group	assets	naomues	partnerships	recorded
		(dollars in	thousands)	
Private equity:				
Less than 10%	\$21,842,015	\$ 469,694	\$ (650,802)	\$ 970,332
Greater than or equal to 10% but less than 50%	531,522	8,732	27,839	18,626
Greater than or equal to 50%	10,019	29	0	(147)
Total private equity	22,383,556	478,455	(622,963)	988,811
Mezzanine debt:				
Less than 10%	5,307,441	395,288	(151,584)	348,470
Greater than or equal to 10% but less than 50%	575,547	180,009	(8,014)	35,818
Greater than or equal to 50%	21,617	6,548	(2,713)	1,223
Total mezzanine debt	5,904,605	581,845	(162,311)	385,511
Real estate:				
Less than 10%	16,771,527	7,437,855	(1,789,682)	424,603
Greater than or equal to 10% but less than 50%	1,346,478	765,871	(116,111)	50,914
Greater than or equal to 50%	231,267	123,702	(885)	25,558
Total real estate	18,349,272	8,327,428	(1,906,678)	501,075
Total limited partnerships	\$46,637,433	\$9,387,728	\$(2,691,952)	\$1,875,397

Our investments in the limited partnerships held at December 31, 2008 and 2007 have aggregate assets, liabilities, valuation adjustments and net income (loss) from the most recently available financial statements received from the partnerships, which in almost all cases are unaudited financial statements as of September 30, 2008.

71

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments (continued)**

Investment percentage in partnership	Number of	•	ie Indemnity Compeember 31, 2007 Income (loss) recognized due to valuation adjustments by the	Net income (loss)
for Erie Insurance Group	partnerships	recorded	partnerships	recorded
for Effe filsurance Group	partiterships	recorded	partnerships	recorded
		(d	lollars in thousand	s)
Private equity:				
Less than 10%	35	\$ 92,077	\$ 7,468	\$12,541
Greater than or equal to 10% but less than 50%	7	10,708	1,449	1,566
Greater than or equal to 50%	1	3,831	0	(76)
Total private equity  Mezzanine debt:	43	106,616	8,917	14,031
Less than 10%	13	30,841	109	3,446
Greater than or equal to 10% but less than 50%	3	10,493	(1,396)	3,243
Greater than or equal to 50%	1	3,533	207	926
Total mezzanine debt  Real estate:	17	44,867	(1,080)	7,615
Less than 10%	19	88,426	8,841	14,246
Greater than or equal to 10% but less than 50%	9	29,707	3,357	1,293
Greater than or equal to 50%	7	22,887	2,387	83
Greater than or equal to 50%	,	22,007	2,507	0.5
Total real estate	35	141,020	14,585	15,622
Total limited partnerships	95	\$292,503	\$22,422	\$37,268
	72			

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 6. Investments (continued)**

	•		
	as of Decen	•	
		-	
			NT-4
			. Net
TD 4 1	TD 4 1	-	income
		•	(loss)
assets	liabilities	partnerships	recorded
	(dollars in	thousands)	
\$24,802,587	\$ 558,874	\$ 303,611	\$2,836,059
416,487	2,232	65,969	3,836
10,349	25	0	(229)
25,229,423	561,131	369,580	2,839,666
4,284,587	366,896	(95,681)	470,929
, ,	,	, , ,	,
434,269	159,209	(34.872)	84,384
204,909	233	3,855	32,947
4 923 765	526 338	(126 698)	588,260
1,525,705	320,330	(120,000)	300,200
23 626 981	14 153 607	766 150	629,172
23,020,701	14,133,007	700,130	025,172
1 106 697	401 752	15 824	49,592
	,	*	2,108
200,036	140,369	9,234	2,100
24,993,736	14,695,748	791,208	680,872
\$55,146,924	\$15,783,217	\$ 1,034,090	\$4,108,798
	416,487 10,349 25,229,423 4,284,587 434,269 204,909 4,923,765 23,626,981 1,106,697 260,058 24,993,736	Total assets liabilities  (dollars in \$24,802,587 \$558,874  416,487 2,232 25  25,229,423 561,131  4,284,587 366,896  434,269 159,209 204,909 233  4,923,765 526,338  23,626,981 14,153,607  1,106,697 401,752 260,058 140,389  24,993,736 14,695,748	assets       liabilities       partnerships         (dollars in thousands)         \$24,802,587       \$ 558,874       \$ 303,611         416,487       2,232       65,969         10,349       25       0         25,229,423       561,131       369,580         4,284,587       366,896       (95,681)         434,269       159,209       (34,872)         204,909       233       3,855         4,923,765       526,338       (126,698)         23,626,981       14,153,607       766,150         1,106,697       401,752       15,824         260,058       140,389       9,234         24,993,736       14,695,748       791,208

See also Note 21 for investment commitments related to limited partnerships.

We participate in a program whereby marketable securities from our investment portfolio are lent to independent brokers or dealers based on, among other things, their creditworthiness, in exchange for collateral initially equal to 102% of the value of the securities on loan and are thereafter maintained at a minimum of 100% of the fair value of the securities loaned. The fair value of the securities on loan to each borrower is monitored daily by the third-party custodian and the borrower is required to deliver additional collateral if the fair value of the collateral falls below 100% of the fair value of the securities on loan. The collateral is invested primarily in short-term, investment grade asset-backed securities and floating rate notes. The program is in the process of being terminated and we anticipate it to be completed during 2010.

We had loaned securities included as part of our invested assets with a fair value of \$17.5 million and \$29.4 million at December 31, 2008 and 2007, respectively. We have incurred no losses on the securities lending program since the program s inception.

Cash equivalents are principally comprised of investments in bank money market funds and approximate fair value.

### Note 7. Bank Line of Credit

We had a \$75 million line of credit with a bank that was increased to \$100 million at June 30, 2008. This line of credit was set to expire on December 31, 2008, but was extended to December 31, 2009. There were no borrowings outstanding on the line of credit at December 31, 2008. In 2008, interest was charged on the line at the Federal Funds Rate plus 50 basis points and totaled \$1.0 million for the twelve months ended December 31, 2008. Bonds

73

(in thousands)

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 7. Bank Line of Credit (continued)**

with a fair value of \$132.0 million are pledged as collateral on the loan at December 31, 2008. These securities have no restrictions and are reported as available-for-sale fixed maturities in the Consolidated Statement of Financial Position as of December 31, 2008. The bank requires compliance with certain covenants which include minimum net worth and leverage ratios. We are in compliance with all bank covenants at December 31, 2008.

2008

(139,347)

48,771

(90,576)

\$(134,711)

2007

24,696

(8.643)

16,053

\$ 4,626

2006

0

0

0

\$4,804

### Note 8. Comprehensive income

Postretirement benefits, gross

Postretirement plans, net

benefits

Income tax benefit (expense) related to postretirement

Change in other comprehensive (loss) income, net of tax

The components of changes to comprehensive (loss) income follow for the years ended December 31:

Unrealized (loss) gain on securities: Gross unrealized holding (losses) gains on investments arising during year \$(159,189) \$(22,772) \$8,723 Reclassification adjustment for gross losses (gains) included in net income 91,289 5,192 (1,335)Unrealized holding (losses) gains excluding realized losses (gains), gross (67,900)(17.580)7,388 Income tax benefit (expense) related to unrealized (losses) gains 23,765 6.153 (2,584)Net unrealized holding (losses) gains on investments arising during year (44,135)(11.427)4,804 Postretirement plans: Amortization of prior service cost 187 0 342 Amortization of actuarial (gain) loss 0 1,409 **(4)** Net actuarial (loss) gain during year (Note 10) (139,336)18,440 0 Gains (losses) due to plan changes during year 0 (1.334)50 Curtailment/settlement (loss) gain arising during year 5,839 0 (244)

We adopted FAS 159, The Fair Value Option for Financial Assets and Liabilities on January 1, 2008 for our common stock portfolio. Changes in fair value of these securities, which were previously recorded in other comprehensive income, are now recognized in earnings as they occur. The cumulative effect adjustment for our common stock portfolio increased retained earnings and reduced other comprehensive income by \$11.2 million, net of tax. See also Note 5.

The components of accumulated other comprehensive (loss) income, net of tax, as of December 31 are as follows:

(in thousands)	2008	2007
Accumulated net (depreciation) appreciation of investments Accumulated net losses associated with post-retirement benefits	\$ (40,268) (95,586)	\$15,058 (5,010)
Accumulated other comprehensive (loss) income	<b>\$</b> (135,854)	\$10,048

### Note 9. Equity in Erie Family Life Insurance

EFL is a Pennsylvania-domiciled life insurance company operating in 10 states and the District of Columbia. We own 21.6% of EFL s common shares outstanding accounted for using the equity method of accounting. Our share of EFL s undistributed earnings included in retained earnings as of December 31, 2008 and 2007, totaled \$44.4 million and \$59.1 million, respectively.

74

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 9. Equity in Erie Family Life Insurance (continued)**

The following presents condensed financial information for EFL on a U.S. GAAP basis:

(in thousands)	2008	2007	2006
Policy and other revenues	\$ 65,826	\$ 60,285	\$ 60,123
Net investment income	(2,995)	87,586	95,866
Benefits and expenses	116,725	125,091	121,531
(Loss) income before income taxes	(53,894)	22,780	34,458
Income taxes	14,119	7,904	12,903
Net (loss) income	(68,013)	14,876	21,555
Comprehensive (loss) income	(138,213)	9,128	10,367
Dividends paid to shareholders	0	0	4,158

EFL recognized pre-tax investment impairment charges of \$83.5 million and \$11.1 million in 2008 and 2007, respectively. The 2008 impairments were primarily related to its bonds and preferred stock in the financial services industry sector. A deferred tax asset valuation allowance of \$32.8 million was recorded in the Statements of Operations for 2008 related to these impairments where the related deferred tax asset is not expected to be realized. A deferred tax valuation allowance of \$6.8 million was recorded in accumulated other comprehensive income for remaining unrealized losses on securities where the related deferred tax asset is not expected to be realized. The comprehensive loss for 2008 includes \$70.2 million, net of deferred taxes, in unrealized depreciation on investments. For 2007, the unrealized depreciation, net of tax, was \$5.7 million.

	As of December 31,			
(in thousands)	2008	2007		
Investments	\$1,327,553	\$1,511,319		
Total assets	1,645,249	1,744,704		
Liabilities	1,510,076	1,471,317		
Accumulated other comprehensive loss	(71,666)	(1,465)		
Total shareholders equity	135,173	273,387		
Book value per share	\$ 14.30	\$ 28.93		

Our share of EFL s unrealized depreciation of investments, net of tax, reflected in EFL s shareholders equity, is \$15.5 million and \$0.3 million at December 31, 2008 and 2007, respectively. EFL s Board of Directors voted to discontinue the payment of dividends effective with the second quarter of 2006 as all shares are now owned by affiliated entities. However, the Board of Directors could decide to declare shareholder dividends in the future. Dividends paid to us totaled \$0.9 million for the year ended December 31, 2006. See Note 17 regarding the tender offer transaction made by the Erie Insurance Exchange for EFL s shares during the second quarter of 2006.

### Note 10. Postretirement benefits

### Pension and retiree health benefit plans

The liabilities for the plans described in this note are presented in total for all employees of the Group. The gross liability for the pension and retiree health benefit plans is presented in the Consolidated Statements of Financial Position as employee benefit obligations. A portion of annual expenses related to the pension and retiree health benefit plans are allocated to related entities within the Group as incurred. We are reimbursed approximately 50% of the net periodic benefit cost for the pension plans and postretirement health plans by the Exchange and EFL.

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 10. Postretirement benefits (continued)**

Our pension plans consist of a noncontributory defined benefit pension plan covering substantially all employees and an unfunded supplemental employee retirement plan (SERP) for certain members of executive and senior management of the Erie Insurance Group. The pension plans provide benefits to covered individuals satisfying certain age and service requirements. The defined benefit pension plan and SERP provide benefits through a final average earnings formula and a percent of average monthly compensation formula, respectively.

We previously provided retiree health benefits in the form of medical and pharmacy health plans for eligible retired employees and eligible dependents. In May 2006, the retiree health benefit plan was curtailed by an amendment that restricted eligibility to those who attained age 60 and 15 years of service on or before July 1, 2010. As a result, a one-time curtailment benefit was recognized during 2006.

Our affiliated entities are charged an allocated portion of net periodic benefit costs under the benefit plans as incurred. We pay the obligations when due for those benefit plans that are unfunded. Cash settlements of amounts due from affiliated entities are not made until there is a payout under one of these plans. For our funded pension plan, amounts are settled in cash throughout the year for related entities share of net periodic benefit costs. Amounts due from affiliates for obligations under unfunded plans are included in reinsurance recoverable from Erie Insurance Exchange on unpaid losses and loss adjustment expenses until such time as payments are made to participants in the plan. On December 31, 2006, we adopted the recognition and disclosure provisions of FAS 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R). FAS 158 required us to recognize the funded status of our postretirement plans in the December 31, 2006 Consolidated Statements of Financial Position, with a corresponding adjustment to accumulated other comprehensive income, net of tax. The adjustment to accumulated other comprehensive income at adoption represented the net unrecognized actuarial losses and unrecognized prior service costs, which were previously netted against the plans funded status in our Consolidated Statements of Financial Position. Future actuarial gains and losses that are not recognized as net periodic pension cost in the same periods are recognized as a component of other comprehensive income. These amounts are subsequently adjusted as they are recognized pursuant to the recognition and amortization provisions of FAS 87, Employers Accounting for Pensions.

### Assumptions used to determine net periodic benefit cost

	2008	2007	2006
Employee pension plan:			
Discount rate	6.62%	6.25%	5.75%
Expected return on plan assets	8.25	8.25	8.25
Rate of compensation increase	4.25	4.25	4.25
SERP:			
Discount rate	6.62	6.25	5.75
Rate of compensation increase	6.00	6.00 7.25	6.00-7.25

The two economic assumptions that have the most impact on the pension and other retiree benefit expense are the discount rate and the long-term rate of return on plan assets. In determining the discount rate assumption, we utilized a bond-matching study that compared projected pension plan benefit flows to the cash flows from a comparable portfolio of fixed maturity instruments rated AA- or better with duration similar to plan liabilities. Based on all available information, it was determined that 6.06% was the appropriate discount rate as of December 31, 2008 to calculate our benefit liability. Accordingly, 6.06% will be used to determine our 2009 pension and other retiree benefit cost. The employee pension plan s expected long-term rate of return on assets is based on historical long-term returns for the asset classes included in the employee pension plan s target asset allocation.

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### Note 10. Postretirement benefits (continued)

We use a four year averaging method to determine the market-related value of plan assets, which is used to determine the expected return component of pension benefit cost. Under this methodology, asset gains or losses that result from returns that differ from our long-term rate of return assumption are recognized in the market-related value of assets on a level basis over a four year period.

### Pension benefit plans

The following tables set forth change in benefit obligation, plan assets and funded status of the pension plans as well as the net periodic benefit cost.

Pension benefits for the years ended December 31,			
(in thousands)	2008	2007	2006
Change in hanefit abligation			
Change in benefit obligation  Penefit obligation at basinging of period	¢ 275 770	¢274 044	¢ 204 077
Benefit obligation at beginning of period	\$ 275,770	\$274,044	\$ 284,977
Service cost	12,544	14,122	16,359
Interest cost	17,789 80	16,765	16,388
Amendments Actuaried less (rain)		1,334	0
Actuarial loss (gain)	33,855	(16,631)	(39,775)
Benefits paid	(3,701)	(3,019)	(3,905)
Impact due to curtailment	(10.607)	(3,688)	0
Impact due to settlement	(10,697)	(7,156)	0
Impact due to termination benefits	431	0	0
Benefit obligation at end of period	\$ 326,071	\$275,771	\$ 274,044
Change in plan assets			
Fair value of plan assets at beginning of period	\$ 288,324	\$254,249	\$ 220,509
Actual (loss) return on plan assets	(81,947)	22,157	27,871
Employer contributions	15,035	14,849	8,105
Benefits paid	(3,641)	(2,931)	(2,236)
Fair value of plan assets at end of period	\$ 217,771	\$288,324	\$ 254,249
Funded status at end of period	\$(108,301)	\$ 12,553	\$ 7,108
Accumulated benefit obligation, December 31	\$ 237,948	\$199,604	\$ 185,284
Amounts recognized in accumulated other comprehensive income, before tax			
Net actuarial loss	\$ 144,562	\$ 4,355	\$ 28,830
Prior service cost	2,962	3,316	3,007
Net amount recognized	\$ 147,524	\$ 7,671	\$ 31,837

## Assumptions used to determine benefit obligations at period end

Employee pension plan:

Edgar Filing: ERIE INDEMNITY CO - Form 10-K

Discount rate	6.06%	6.62%	6.25%
Expected return on plan assets	8.25	8.25	8.25
Rate of compensation increase (1)	4.25	4.25	4.25
SERP:			
Discount rate	6.06	6.62	6.25
Rate of compensation increase	6.00	6.00	6.00-7.25
Amounts recognized in Consolidated Statements of Financial			
Position			
Pension plan asset (defined benefit plan)	\$ 0	\$ 32,460	\$ 7,108
Accrued benefit liability	(108,301)	(19,906)	(26,903)
Accumulated other comprehensive income, net of tax	95,891	4,986	20,696
Net amount recognized	<b>\$</b> (12,410)	\$ 17,540	\$ 901
Components of net periodic benefit cost			
Service cost	\$ 12,544	\$ 14,122	\$ 16,359
Interest cost	17,789	16,765	16,388
Expected return on plan assets	(24,170)	(21,028)	(18,514)
Amortization of prior service cost	434	493	455
Recognized net actuarial loss	9	1,408	4,737
Curtailment cost	0	532	0
Settlement (gain) cost	(244)	1,619	0
Termination charge	431	0	0
Net periodic benefit expense before allocation to affiliates	\$ 6,793	\$ 13,911	\$ 19,425

<sup>(1)</sup> Rate of compensation increase is age-graded. An equivalent single compensation increase rate of 4.25% in 2008, 2007 and 2006 would produce similar results.

#### **Table of Contents**

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 10. Postretirement benefits (continued)**

### Net actuarial loss/gain

The 2008 actuarial loss was primarily due to a significant difference in the plan s actual investment returns in 2008 from the expected returns assumed and the decrease in the discount rate assumption used to estimate the future benefit obligations to 6.06% in 2008 from 6.62% in 2007. The loss on plan assets in 2008 was \$82 million compared to a gain of \$22 million in 2007. The component of the \$144.6 million actuarial loss produced in 2008 that related to the difference between actual and expected investment returns was \$106.1 million. Recognition of this loss will be deferred over a four year period consistent with the market-related asset value methodology. Once factored into the market-related asset value, these experience losses will be amortized over a period of 15 years, which is the average remaining service period of the employee group in the plan.

The 2007 actuarial gain was primarily due to an increase in the discount rate assumption used to estimate the future benefit obligation from 6.25% in 2006 to 6.62% in 2007. The 2006 actuarial gain was primarily due to an increase in the discount rate assumption used to estimate the future benefit obligation from 5.75% in 2005 to 6.25% in 2006, and actual return on plan assets significantly exceeding estimates.

### Impacts due to curtailment/settlement/termination

In December 2007, employment agreements for certain members of executive management were signed which incorporated a payment in full of accrued SERP benefits at December 2008 in a lump sum payment, after which time no additional SERP benefits would accrue for them. This resulted in a \$3.7 million curtailment in 2007 in the benefit obligations calculation and a \$0.5 million curtailment in the 2007 net periodic benefit cost. The payment of certain of these benefits resulted in the \$10.7 million settlement in the 2008 benefit obligation and \$0.2 million settlement gain in the 2008 periodic benefit cost. The 2008 termination charge of \$0.4 million relates to two of these members of executive management whose SERP payouts will occur in 2009.

The 2007 impact was due to settlements related to the annuity purchases and lump sum payouts made to three participants who retired in 2006.

Amounts recognized in other comprehensive income for the years ended December 31 for pension plans were as follows:

	Pension plans		
(in thousands)	2008	2007	
Amortization of net actuarial loss	<b>\$</b> (9)	\$ (1,409)	
Amortization of prior service cost	(434)	(493)	
Net actuarial loss (gain) arising during the year	<b>139,972</b> (1)	(17,759)	
Amendments	80	1,334 (3)	
Impact due to curtailment/settlement	<b>244</b> (2)	(5,839) (4)	
Total recognized in other comprehensive loss (income)	\$139,853	\$(24,166)	

- (1) Actuarial loss was due to the difference in the actual return on plan assets versus the expected return on plan assets, driven by the volatile market conditions experienced in 2008 and the decrease in the discount rate to 6.06% in 2008 from 6.62% in 2007.
- (2) Settlement charges related to SERP contractual termination benefits to be paid in 2009 for two executives.
- (3) 2007 amendment charges related to five new participants in the SERP January 1, 2007.
- (4) 2007 curtailment and settlement gains resulted primarily from three retirees being paid in 2008.

The estimated net actuarial loss and prior service cost for the pension plans that will be amortized from accumulated other comprehensive income into net periodic benefit cost during 2009 are \$3.6 million and \$0.3 million, respectively.

78

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 10. Postretirement benefits (continued)**

Pension benefits for the years ended December 31,			
(in thousands)	2008	2007	2006
Expected future cash flows			
1st Year following the disclosure date	<b>\$7,588</b>	\$16,740*	\$7,951
2 <sup>nd</sup> Year following the disclosure date	5,915	4,791	3,973
3 <sup>rd</sup> Year following the disclosure date	7,026	5,835	4,893
4 <sup>th</sup> Year following the disclosure date	8,433	6,919	6,035
5 <sup>th</sup> Year following the disclosure date	9,956	8,315	7,161
Years 6 through 10 following disclosure date	77,245	66,867	59,942
Pension plan asset allocations (employee pension plan)			
Equity securities	64.7%	63.3%	64.1%
Debt securities	35.3	36.2	35.9
Due in one year	0.8	0.0	34.6
Due beyond one year	34.5	36.2	1.3
Other	0.0	0.5	0.0
Total	100.0	100.0	100.0
Information for pension plans with an accumulated benefit			
obligation in excess of plan assets			
Projected benefit obligation	\$108,301	\$19,906	\$26,903
Accumulated benefit obligation	237,948	16,119	12,181

<sup>\*</sup> Certain members of executive management were paid their full SERP benefits in a lump sum payment in December 2008, after which time no additional SERP benefits will accrue for them.

The employee pension plan utilizes a return enhancing asset and liability allocation strategy. This investment strategy is based on an understanding that 1) equity investments are expected to outperform debt investments over the long-term, 2) the potential volatility of short-term returns from equities is acceptable in exchange for the larger expected long-term returns and 3) a portfolio structured across investment disciplines and markets (both domestic and foreign) reduces volatility. As a result, the employee pension plan s asset allocation will include a broadly diversified allocation among equity, debt and other investments. The policy asset allocation targets allow for assets to be invested between 40% to 65% in equity securities, 35% to 60% in debt securities and 0% to 5% in other investments. The portfolio is composed of mutual funds that are used exclusively as investment vehicles for employee benefit plans. The target asset allocation for the portfolio is:

	Target
	Allocation
Equity securities (return enhancing):	
Large capitalization core equity	20.00%
US equity index	17.50
International risk-controlled equity	16.00
Small capitalization core equity	7.50
International small capitalization risk-controlled equity	1.75
Emerging markets	1.75
	64.50

Debt securities (asset liability allocation):

Broad market investment grade fixed income 17.25
Long duration fixed income 17.25
Money market 1.00

35.50

100.00%

79

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 10. Postretirement benefits (continued)**

Our policy, beginning in 2007, is to fund the employee pension plan for an amount equal to the normal cost for the plan but at least equal to the IRS minimum required contribution in accordance with the Pension Protection Act of 2006. For 2009, the expected contribution amount is \$15.0 million.

Retiree health benefit plan

Retiree health benefits for the years ended December 31,			
(in thousands)	2008	2007	2006
Change in benefit obligation:			
Benefit obligation at beginning of period	\$ 9,552	\$10,297	\$ 20,035
Service cost	21	38	516
Interest cost	477	539	753
Amendments	(131)	0	(369)
Actuarial gain	(636)	(680)	(690)
Benefits paid	<b>(780)</b>	(642)	(965)
Impact due to curtailment	0	0	(8,983)
Benefit obligation at end of period	\$ 8,503	\$ 9,552	\$ 10,297
Funded status at end of period	\$(8,503)	\$ (9,552)	\$ (10,297)
Amounts recognized in accumulated other comprehensive income, before tax			
Net actuarial (gain) loss	\$ (347)	\$ 276	\$ 956
Prior service credit	(120)	(237)	(389)
	, ,	, ,	. ,
Net amount recognized	\$ (467)	\$ 39	\$ 567
Assumptions used to determine benefit obligations at period end			
Discount rate	5.49%	5.83%	5.75-6.00%*
Health care cost trend rate assumed for next year	8.00	9.00	10.00
Rate to which the cost trend is assumed to decline (the ultimate			
trend rate)	5.00	5.00	5.00
Year that rate reaches the ultimate trend rate	2015	2012	2012
Amounts recognized in Consolidated Statements of Financial			
Position			
Accrued benefit liability	\$ 8,503	\$ 9,552	\$ 10,297
Accumulated other comprehensive loss, net of tax	\$ (304)	\$ 24	\$ 368
Components of net periodic benefit cost			
Service cost	<b>\$</b> 21	\$ 38	\$ 516
Interest cost	478	539	753
Amortization of prior service cost	(248)	(152)	(45)
Recognized net actuarial (gain) loss	(13)	0	129

Net periodic benefit expense

\$ 238

\$ 425

1,353

\$

# Assumptions used to determine net periodic benefit cost for periods

Discount rate 5.83% 5.75% 5.75%

Until eligibility for the benefit fully terminates in 2010, the annual reduction to our expense as a result of our 2006 plan curtailment is expected to be approximately \$1.3 million net of allocation to affiliates.

The retiree health benefit plan s actuarial gains in 2008, 2007 and 2006 resulted from changes in the discount rate assumption.

80

<sup>\*</sup> In the second quarter of 2006, we terminated our retiree health benefit plan resulting in the re-measurement of the current year net periodic benefit cost using a July 1 service date. Qualifying employees will be gradually phased out of the plan through 2010. Employees who have not met the qualifying criteria by July 1, 2010, will not be eligible for any benefit. As required when a significant plan change occurs, the discount rate assumption was re-evaluated which resulted in an increase from 5.75% to 6.00% at the re-measurement date to reflect current market rates. As a result of the curtailment, a one-time benefit of \$2.9 million was realized in 2006, the net benefit of which was \$1.4 million to us, after allocation to affiliates. This one-time curtailment benefit is not reflected in the net periodic benefit cost above.

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 10. Postretirement benefits (continued)**

The December 31, 2008, accumulated retiree health benefit obligation was based on an 8.0% increase for 2009 over the cost of covered health care benefits during 2008. A 100-basis point change in assumed health care cost trend rates would have the following effects:

	2008	2007	2006
Effect of 100-basis point increase on:			
Period end retiree health benefit obligation	<b>\$ 18</b>	\$ 24	\$ 167
Total of service and interest cost components	320	410	525
Effect of 100-basis point decrease on:			
Period end retiree health benefit obligation	<b>\$</b> (17)	\$ (23)	\$ (142)
Total of service and interest cost components	(308)	(393)	(500)

Amounts recognized in other comprehensive income for the years ended December 31 for the retiree health benefit plan were as follows:

	Retiree health benefit plan		
(in thousands)	2008	2007	
Amortization of net actuarial gain	<b>\$ 13</b>	\$ 0	
Amortization of prior service credit	248	152	
Net actuarial gain arising during the year	(636)	(680)	
Amendments	(131)	0	
Total recognized in other comprehensive income	<b>\$</b> (506)	\$(528)	

The estimated amortization of prior service credit for the retiree health benefit plan that will be amortized from accumulated other comprehensive income into net periodic benefit cost during 2009 is \$0.1 million.

#### Retiree Health Benefits for the years ended December 31,

(in thousands)	2008	2007	2006
Expected future cash flows:			
Expected benefit payments:			
1st year following the disclosure date	\$1,313	\$1,023	\$760
2 <sup>nd</sup> year following the disclosure date	1,692	1,484	1,096
3 <sup>rd</sup> year following the disclosure date	1,862	1,837	1,561
4 <sup>th</sup> year following the disclosure date	1,734	2,001	1,825
5 <sup>th</sup> year following the disclosure date	1,333	1,885	2,024
Years 6 through 10 following disclosure date	2,146	3,458	5,595*

<sup>\*</sup> The expected benefit payments as of December 31, 2006, reflect the change in coverage to include five years of benefits regardless of a participant s age on the date of retirement. The 2005 benefit payments were based on fewer years of coverage per participant, as the benefit was calculated from the age of retirement to 65, which could have been less than five years.

81

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### **Note 10. Postretirement benefits (continued)**

#### Employee savings plan

We have a qualified 401(k) savings plan for our employees. Eligible participants are permitted to make contributions to the plan up to the Internal Revenue Service limit. We match 100% of the participant contributions up to 3% of compensation and 50% of participant contributions over 3% and up to 5% of compensation. All full-time and regular part-time employees are eligible to participate in the plan. Matching contributions paid to the plan were \$8.2 million, \$8.0 million and \$7.9 million in 2008, 2007 and 2006, respectively, before reimbursements from affiliates. Matching contributions after reimbursements from affiliates were \$3.5 million in 2008 and \$3.4 million in each of the years 2007 and 2006. Employees are permitted to invest the employer-matching contributions in our Class A common stock and may sell the shares at any time without restriction. The plan acquires shares in the open market necessary to meet the obligations of the plan. Plan participants held 0.1 million of our Class A shares at December 31, 2008, 2007 and 2006. Effective January 1, 2007, all full-time and regular part-time employees are eligible to participate in a Roth 401(k) in lieu of the traditional 401(k). The employer-matching provisions are the same as our current 401(k) plan described above. Liabilities for the 401(k) plan are presented in the Consolidated Statements of Financial Position as accounts payable and accrued expenses.

## Note 11. Incentive plans and deferred compensation

We have separate annual and long-term incentive plans for our executive and senior management and regional vice presidents. We also make available deferred compensation plans for executive and senior management and certain outside directors.

### Annual incentive plan

The annual incentive plan is a bonus plan that annually pays cash bonuses to our executive, senior and regional vice presidents.

The incentives under the annual incentive plan are based on the achievement of certain predetermined performance targets. These targets are established by the Executive Compensation and Development Committee of the Board and can include various financial measures. Incentives for the 2008 plan were based on measures specific to each member of executive and senior management, primarily on statutory reported combined ratio and policies in force of the Property and Casualty Group, as defined in the plan. Incentives for the 2007 plan were based on measures specific to each member of executive and senior management, primarily on adjusted operating ratio and growth in submitted applications of the Property and Casualty Group, as defined in the plan. Incentives for the 2006 plan were based primarily on adjusted operating ratio and growth in direct written premiums of the Property and Casualty Group, as defined in the plan.

The cost of the plan is charged to operations as the compensation is earned over the performance period of one year. Earned amounts are allocated to related entities as incurred and settled in cash once the payout is made. The amount charged to expense for the annual incentive plan bonus before allocation to affiliates was \$3.8 million, \$2.2 million and \$2.7 million for 2008, 2007 and 2006, respectively. After allocation to affiliates, our expense was \$2.6 million, \$1.7 million and \$1.8 million for 2008, 2007 and 2006, respectively.

#### Long-term incentive plan

The long-term incentive plan (LTIP) is a restricted stock award plan designed to reward executive, senior and regional vice presidents who can have a significant impact on our performance with long-term compensation that is settled in Class A Company stock.

*Pre-2004 LTIP* Prior to 2004, awards were determined based on the achievement of predetermined financial performance goals for actual growth in our retained earnings. The 2003-2005 performance period was the final open award period under the pre-2004 LTIP.

82

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 11. Incentive plans and deferred compensation (continued)

At December 31, 2008, all shares awarded for the 2003-2005 performance period vested. The average grant price for the 2003-2005 performance period was \$52.65. The plan award of \$0.5 million was paid in January 2009. Our share of this payment was \$0.3 million.

2004 LTIP Beginning in 2004, the LTIP award is based on the level of achievement of objective measures of performance over a three-year period as compared to a peer group of property/casualty companies that write predominately personal lines insurance. The 2008 awards are based on the reported combined ratio, growth in direct written premiums and total return on invested assets as defined by the Erie Insurance Group. The 2007 and 2006 awards were based on the adjusted combined ratio, growth in direct written premiums and total return on invested assets as defined by the Erie Insurance Group. These internal measures are compared to the same performance measures of a peer group of companies. Because the award is based on a comparison to results of a peer group over a three-year period, the award accrual is based on estimates of results for the remaining performance period. This estimate is subject to variability if our results or the results of the peer group are substantially different than the results we project.

The restricted stock awards are granted at the beginning of a three-year performance period. The maximum number of shares which may be earned under the plan by any single participant during any one calendar year is limited to 250,000 shares. The aggregate number of Class A common stock that may be issued pursuant to awards granted under the LTIP is 1.0 million shares. A liability is recorded and compensation expense is recognized ratably over the performance period. Stock awards are considered vested at the end of the performance period.

At December 31, 2008, the awards for the 2006 2008 performance period were fully vested in accordance with the 2004 LTIP plan. The awards for this performance period will be calculated upon receipt of final financial information for the peer group. The estimated award based on the peer group information as of September 30, 2008, is 58,880 shares. The grant price will be the average of the high and low stock price on the date the award is paid. Our stock price as of January 30, 2009, was \$35.45.

Earned amounts are allocated to related entities and settled in cash once the payout is made. The after-tax compensation cost charged to operations for these restricted stock awards was \$1.7 million, \$1.3 million and \$2.4 million for the years ending December 31, 2008, 2007 and 2006, respectively, after allocation to affiliates.

## Deferred compensation plans

The deferred compensation plans are arrangements for our executive, senior and regional vice presidents whereby the participants can elect to defer receipt of a portion of their compensation until a later date. Those participating in the plans select hypothetical investment funds for their deferrals and are credited with the hypothetical returns generated. Supplemental employee contributions to the deferred compensation plan are deferrals that cannot be credited to our tax-qualified 401(k) plan because they exceed the annual contribution or compensation limits of that plan. Supplemental employee contributions in the deferred compensation plan are credited with a company-matching contribution using the same formula as in our 401(k) plan. The deferred compensation plan for directors allows them to defer receipt of a portion of their director and meeting fees until a later date. Directors participating in the plan select hypothetical investment funds for their deferrals and are credited with the hypothetical returns generated. The awards, payments, deferrals and liabilities under the deferred compensation, annual and long-term incentive plans for officers and directors were as follows for the years ended December 31. The gross liabilities are presented separately in the Consolidated Statements of Financial Position, while allocations to affiliates are included in

83

## ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### Note 11. Incentive plans and deferred compensation (continued)

reinsurance recoverable from Erie Insurance Exchange on unpaid losses and loss adjustment expenses until such time as payments are made to participants under the plan.

(in thousands)	2008	2007	2006
Plan awards, employer match and hypothetical earnings			
Long-term incentive plan awards	\$ 3,764	\$ 6,672	\$ 7,220
Annual incentive plan awards	3,803	2,263	2,747
Deferred compensation plan, employer match and hypothetical (losses) earnings	(3,668)	1,896	1,872
Total plan awards and earnings	\$ 3,899	\$10,831	\$11,839
Total plan awards paid	\$10,918	\$14,949	\$ 6,263
Compensation deferred under the plans	\$ 265	\$ 397	\$ 445
Distributions from the deferred compensation plans	(1,593)	(2,493)	(755)
Gross incentive plan and deferred compensation liabilities	15,152	23,499	29,713
Allocation to affiliates	2,707	4,462	5,408
Net incentive plan and deferred compensation liabilities	\$12,445	\$19,037	\$24,305

Our former president and chief executive officer resigned in August 2007. A Post-Employment Agreement (Agreement) was entered into in December 2007 which provided separation pay of \$4.5 million that was paid on December 31, 2007. Our share of this payment was \$2.9 million. Other deferred compensation and employee benefit obligations amounted to \$0.6 million, of which our share was \$0.4 million, and was paid in 2008. Long-term incentive plan awards of \$2.8 million, of which our share was \$1.7 million, were paid in 2008. The final LTIP performance period was paid in January 2009, of which our share was less than \$0.1 million.

### Stock compensation plan for outside directors

We have a stock compensation plan for our outside directors to further align the interests of directors with shareholders by providing for a portion of annual compensation for the directors—services in shares of our Class A common stock. Each director vests in the grant 25% every three months over the course of a year. Dividends paid by us are reinvested into each director—s account with additional shares of our Class A common stock. In 2008, compensation expense for this plan was offset by market value adjustments to the director—s accounts resulting in a net credit of \$0.2 million. In 2007 and 2006, the annual charge related to this plan totaled \$0.4 million and \$0.3 million, respectively.

#### Note 12. Income taxes

The provision for income taxes consists of the following for the years ended December 31:

(in thousands) Current income taxes Deferred income taxes	2008	2007	2006
	\$62,976	\$96,045	\$90,021
	(23,111)	3,092	9,034
Total income taxes	\$39,865	\$99,137	\$99,055

The 2008 deferred income tax benefit was primarily driven by impairments and unrealized losses on common stock and limited partnerships. The decrease in 2007 deferred income taxes compared to 2006 resulted primarily from adjustments to the basis of certain limited partnership investments.

84

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 12. Income taxes (continued)**

A reconciliation of the provision for income taxes with amounts determined by applying the statutory federal income tax rates to pre-tax income is as follows for the years ended December 31:

(in thousands)	2008	2007	2006
Income tax at statutory rates	\$42,947	\$108,209	\$104,580
Tax-exempt interest	(3,147)	(4,391)	(4,739)
Dividends received deduction	(2,230)	(2,640)	(2,614)
Deferred tax valuation allowance	1,262	0	0
Other, net	1,033	(2,041)	1,828
Provision for income taxes	\$39,865	\$99,137	\$99,055

A deferred tax asset valuation allowance of \$1.3 million was recorded for 2008 related to impairments on investments where the related deferred tax asset is not expected to be realized.

Temporary differences and carryforwards, which give rise to deferred tax assets and liabilities, are as follows for the years ended December 31:

(in thousands)	2008	2007
Deferred tax assets		
Loss reserve discount	\$ 5,272	\$ 5,495
Unearned premiums	7,257	7,193
Net allowance for service fees and premium cancellations	2,565	2,563
Other employee benefits	5,894	8,475
Pension and other postretirement benefits	33,767	0
Write-downs of impaired securities	22,259	9,109
Capital loss carryover	2,281	0
Unrealized loss on investments	15,017	0
Other	3,611	2,349
Total deferred tax assets	\$97,923	\$35,184
Deferred tax liabilities		
Deferred policy acquisition costs	\$ 5,786	\$ 5,645
Unrealized gains on investments	0	8,164
Pension and other postretirement benefits	0	9,835
Equity interest in EFL	3,105	4,129
Limited partnerships	5,907	14,863
Depreciation	1,285	1,236
Prepaid expenses	5,532	3,606
Other	2,171	2,304

Total deferred tax liabilities	\$23,786	\$49,782
Valuation allowance	(1,262)	0
Net deferred income tax asset (liability)	\$72,875	\$(14,598)

We have one income tax position that would be considered uncertain under FIN 48, Accounting for Uncertainty in Income Taxes, for which a liability for current income taxes payable and a temporary tax difference were recognized, that when considered net, had no impact on our financial position. We recognize interest related to our remaining uncertain tax position in income tax expense. We have \$0.4 million accrued for the estimated interest on

85

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 12. Income taxes (continued)**

our unrecognized tax benefit at December 31, 2008 and 2007. The IRS has examined tax filings through 2004 and is currently examining our federal income tax returns for 2005. We do not currently estimate that our unrecognized tax benefits will change significantly in the next 12 months.

We are the attorney-in-fact for Erie Insurance Exchange, a reciprocal insurance company. In that capacity we provide the Exchange with all services and facilities necessary for it to conduct its insurance business. Consequently, we are not subject to state corporate income or franchise taxes in most jurisdictions in which we do business because the one insurance business that we conduct with the Exchange pays taxes based on gross premiums in lieu of taxes based on income or capital.

## Note 13. Capital stock

## Class A and B shares

Holders of Class B shares may, at their option, convert their shares into Class A shares at the rate of 2,400 Class A shares for each Class B share. There were no conversions of Class B shares to Class A shares in 2008. In 2007, 22 Class B shares were converted to 52,800 Class A shares, of which 20 of the Class B shares converted were part of a \$99.0 million repurchase of 1.9 million shares from the F. William Hirt Estate. F. William Hirt, former Chairman of the Board of the Company, passed away in July 2007. The Hirt repurchase was authorized by the Board of Directors separate from the current repurchase plan.

There is no provision for conversion of Class A shares to Class B shares and Class B shares surrendered for conversion cannot be reissued. Each share of Class A common stock outstanding at the time of the declaration of any dividend upon shares of Class B common stock shall be entitled to a dividend payable at the same time, at the same record date, and in an amount at least equal to 2/3 of 1.0% of any dividend declared on each share of Class B common stock. We may declare and pay a dividend in respect to Class A common stock without any requirement that any dividend be declared and paid in respect to Class B common stock. Sole shareholder voting power is vested in Class B common stock except insofar as any applicable law shall permit Class A common shareholders to vote as a class in regards to any changes in the rights, preferences and privileges attaching to Class A common stock.

### Stock repurchase plan

A stock repurchase program was authorized for our outstanding Class A common stock beginning January 1, 2004. In April 2008, our Board of Directors approved a continuation of the stock repurchase program for an additional \$100 million authorizing repurchases through June 30, 2009. Treasury shares are recorded in the Consolidated Statements of Financial Position at cost. Shares repurchased under this plan totaled 2.1 million at a total cost of \$102.0 million during 2008. Cumulative shares repurchased under this plan through 2008 totaled 11.7 million at a total cost of \$610.1 million.

86

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### Note 14. Unpaid losses and loss adjustment expenses

The following table provides a reconciliation of beginning and ending loss and loss adjustment expense liability balances for our wholly-owned property/casualty insurance subsidiaries for the years ended December 31:

(in thousands)	2008	2007	2006
Total unpaid losses and loss adjustment expenses at January 1, gross Less reinsurance recoverables	\$1,026,531 834,453	\$1,073,570 872,954	\$1,019,459 827,917
Net balance at January 1	192,078	200,616	191,542
Incurred related to: Current accident year Prior accident years	152,206 (15,039)	146,116 (20,213)	151,979 (12,349)
Total incurred	137,167	125,903	139,630
Paid related to: Current accident year Prior accident years	85,029 57,463	78,276 56,165	78,509 52,047
Total paid	142,492	134,441	130,556
Net balance at December 31 Plus reinsurance recoverables	186,753 778,328	192,078 834,453	200,616 872,954
Total unpaid losses and loss adjustment expenses at December 31, gross	\$ 965,081	\$1,026,531	\$1,073,570

Driving the favorable development in 2008, 2007 and 2006 on prior year accident reserves were improved frequency and severity trends for automobile bodily injury and uninsured/underinsured motorist bodily injury claims.

### Note 15. Related party transactions

#### Management fee

A management fee is charged to the Exchange for services we provide under subscriber s agreements with policyholders of the Exchange. The fee is a percentage of direct written premium of the Property and Casualty Group. This percentage rate is adjusted periodically by our Board of Directors but cannot exceed 25%. The effective management fee rate charged the Exchange was 25% in 2008 and 2007 and 24.75% in 2006. The Board of Directors elected to maintain the fee at 25% beginning January 1, 2009.

There is no provision in the subscribers agreement for termination of our appointment as attorney-in-fact by the subscribers of the Exchange and the appointment is not affected by a policyholder s disability or incapacity. Intercompany reinsurance pooling agreement

EIC, EIPC, Flagship and EINY each have an intercompany reinsurance pooling agreement with the Exchange, whereby these companies cede all of their direct property/casualty insurance to the Exchange. EIC and EINY then

assume 5% and 0.5%, respectively, of the total business pooled in the Exchange (including the business assumed from EIC and EINY) under this pooling agreement. This arrangement is approved by the Board of Directors. The pooling percentages were last modified in 1995. Intercompany accounts are settled by payment within 30 days after the end of each quarterly accounting period. The purpose of the pooling agreement is to spread the risks of the members of the Property and Casualty Group collectively across the different lines of business they underwrite and

87

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## **Note 15. Related party transactions (continued)**

geographic regions in which each operates. This agreement may be terminated by any party as of the end of any calendar year by providing not less than 90 days advance written notice.

## Aggregate excess-of-loss reinsurance agreement

Through 2005, EIC and EINY had in effect an all-lines aggregate excess-of-loss reinsurance agreement with the Exchange that limited EIC s and EINY s retained share of ultimate net losses in any applicable accident year. The excess-of-loss reinsurance agreement was not renewed for the 2008, 2007 or 2006 accident years. Included in 2006 are net charges under the agreement of \$1.0 million related to the commutation of the 2001 accident year. The unpaid loss recoverable related to the 2001 accident year of \$7.8 million was settled in 2006. The present value of the estimated losses from the 2001 accident year, or \$6.8 million, resulted in a charge of \$1.0 million to our property/casualty insurance subsidiaries. The cash was paid for the settlement of the 2001 accident year in January 2007. There are two years remaining under the agreement, 2004 and 2005, neither of which have triggered recognition of recoverable amounts through December 31, 2008.

## **Expense allocations**

The claims handling services of the Exchange are performed by personnel who are entirely dedicated to and paid for by the Exchange from its own policyholder revenues. The Exchange s claims function and its management and administration are exclusively the responsibility of the Exchange and not a part of the service we provide under the subscriber s agreement. Likewise, personnel who perform activities within the life insurance operations of EFL are paid for by EFL from its revenues. However, we are the legal entity that employs personnel on behalf of the Exchange and EFL and we function as a common paymaster for all employees. Common overhead expenses included in the expenses paid by us are allocated based on appropriate utilization statistics (employee count, square footage, vehicle count, project hours, etc.) specifically measured to accomplish proportional allocations. Executive compensation is allocated based on each executive s primary responsibilities (management services, property/casualty claims operations, EFL operations and investment operations). We believe the methods used to allocate common overhead expenses among the affiliated entities are reasonable.

See also Note 10 for a discussion of intercompany expense allocations under the postretirement benefit plans.

#### Payments on behalf of related entities

We make certain payments for the account of the Group s related entities. Cash transfers are settled quarterly. The amounts of these cash settlements made for the account of related entities were as follows for the years ended December 31:

(in thousands)	2008	2007	2006
Erie Insurance Exchange Erie Family Life Insurance	\$266,841 36,414	\$250,695 39,320	\$254,528 34,941
Total cash settlements	\$303,255	\$290,015	\$289,469

## Office leases

We lease office space on a year-to-year basis from the Exchange including 3 field office facilities. Rent expenses under these leases totaled \$5.6 million, \$5.8 million and \$5.7 million in 2008, 2007 and 2006, respectively. We have a lease commitment until 2018 with EFL for a branch office. Annual rentals paid to EFL under this lease totaled \$0.3 million in 2008, 2007 and 2006.

### Notes receivable from EFL

We are due \$25 million from EFL in the form of a surplus note that was issued in 2003. The note may be repaid only out of unassigned surplus of EFL. Both principal and interest payments are subject to prior approval by the Pennsylvania Insurance Commissioner. The note bears an annual interest rate of 6.70% and will be payable on

demand on or after December 31, 2018, with interest scheduled to be paid semi-annually. EFL paid interest to us of \$1.7 million in 2008, 2007 and 2006.

88

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### Note 16. Receivables from Erie Insurance Exchange and concentrations of credit risk

Financial instruments could potentially expose us to concentrations of credit risk, including unsecured receivables from the Exchange. A large majority of our revenue and receivables are from the Exchange and affiliates. See also Note 17.

We have a receivable due from the Exchange for reinsurance recoverable from unpaid losses and loss adjustment expenses and unearned premium balances ceded under the intercompany pooling arrangement totaling \$887.4 million and \$944.1 million at December 31, 2008 and 2007, respectively. Management fee and expense allocation amounts due from the Exchange were \$214.3 million and \$204.6 million at December 31, 2008 and 2007, respectively. The receivable from EFL for expense allocations totaled \$3.9 million at December 31, 2008, compared to \$4.2 million at December 31, 2007.

Premiums due from policyholders of our wholly-owned property/casualty insurance subsidiaries equaled \$244.8 million and \$243.6 million at December 31, 2008 and 2007 respectively. A significant amount of these receivables are ceded to the Exchange as part of the intercompany pooling agreement. See also Note 18.

## Note 17. Variable interest entity

We hold a variable interest in the Exchange because of the absence of decision-making capabilities by the equity owners (subscribers) of the Exchange; however, we do not qualify as the primary beneficiary under Financial Accounting Standards Interpretation 46(R), Consolidation of Variable Interest Entities. Our consolidation conclusion has not changed from December 31, 2007.

The Exchange is a reciprocal insurer domiciled in the Commonwealth of Pennsylvania that underwrites a broad line of personal and commercial business, including private passenger auto, homeowners and commercial multi-peril insurance. Annual direct written premiums of the Exchange totaled \$3.1 billion in 2008, 2007 and 2006. These premiums, along with investment income are the major sources of cash that support the operations of the Exchange. Policyholders surplus was \$4.0 billion, \$4.8 billion and \$4.1 billion at December 31, 2008, 2007 and 2006, respectively.

In the determination as to whether we are the primary beneficiary we consider the variability in the management fee as well as the variability in underwriting results which would accrue to us under the pooling arrangement in determining the residual returns from the Exchange. The variability is modeled using our stochastic modeling software assigning probabilities to the possible outcomes and determining a probability in the weighted result. The outcomes are calculated using discounted cash flows assuming a discount rate of 5%. Gross cash flows modeled assume a run-off of existing insurance policies and investments. To evaluate circumstances as of the determination date, no new insurance policies are assumed to be written after the evaluation date. We do not include new investments from cash inflows from underwriting profits or investment income, which is conservative, as inclusion of these would only lessen our beneficial interest.

We calculate the amount of variability absorbed by us and compare it to the total variability absorbed by all variable interest holders of the Exchange. In the modeled result we absorb approximately 2% of the total variability of the Exchange at December 31, 2008 which is well below the majority and supports the conclusion that the Company is not the primary beneficiary of the Exchange.

We have not provided financial or other support to the Exchange for the reporting periods presented, that we were not previously contractually required to provide. At December 31, 2008, there are no explicit arrangements that would require us to provide future support to the Exchange.

89

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 17. Variable interest entity (continued)**

We have a significant interest in the financial condition of the Exchange:

Our management fee revenues made up 84% of our 2008 total revenues. This proportion was greater than the historical percentage which has approximated 72% as our investment operations generated significant losses as a result of the volatile market conditions experienced in the third and fourth quarters of 2008. Excluding impairment charges, management fee revenues accounted for 79% of our 2008 total revenues. These management fee revenues are based on the direct written premiums of the Exchange and the other members of the Property and Casualty Group.

We participate in the underwriting results of the Exchange through the pooling arrangement in which our insurance subsidiaries have a 5.5% participation. If the Exchange were to default, our insurance subsidiaries would be liable for the policies that they wrote directly. Our property/casualty insurance subsidiaries wrote approximately 17% of the direct written premiums of the Property and Casualty Group in 2008.

A concentration of credit risk exists, and our exposure is limited to, the unsecured receivables due from the Exchange for our management fee, costs and reimbursements that are reflected on our Consolidated Statements of Financial Position. See Note 16.

We have no obligation related to any underwriting and/or investment losses experienced by the Exchange. We would however be adversely impacted if the Exchange incurred significant underwriting and/or investment losses. If the surplus of the Exchange were to decline significantly from its current level, its financial strength ratings could be reduced and as a consequence the Exchange could find it more difficult to retain its existing business and attract new business. A decline in the business of the Exchange would have an adverse effect on the amount of the management fees we receive and the underwriting results of the Property and Casualty Group in which we have a 5.5% participation. In addition, a decline in the surplus of the Exchange from its current level would make it more likely that the management fee rate received by us would be reduced. See also the risk factors relating to the business of the Property and Casualty Group in Item 1A. Risk Factors

The Exchange has available a \$75 million line of credit with a bank that expires on December 31, 2009. There were no borrowings under the line at December 31, 2008. Bonds with a fair value of \$113.5 million were pledged as collateral on the line at December 31, 2008. These securities have no restrictions. The bank requires compliance with certain covenants, which include minimum statutory surplus and risk based capital ratios. The Exchange was in compliance with all bank covenants at December 31, 2008.

The Exchange has contractual commitments to invest up to \$655.8 million related to its limited partnership investments at December 31, 2008. These commitments will be funded as required by the partnerships agreements which principally expire in 2014. At December 31, 2008, the total remaining commitment to fund limited partnerships that invest in private equity securities was \$312.4 million, real estate activities was \$235.5 million and mezzanine debt securities was \$107.9 million.

The financial statements of the Exchange are prepared in accordance with statutory accounting principles (SAP) prescribed by the Commonwealth of Pennsylvania. The Exchange is not required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). Financial statements prepared under statutory accounting principles focus on the solvency of the insurer and generally provide a more conservative approach than under GAAP. Differences between SAP and GAAP include the valuation of investments, deferred policy acquisition cost assets, deferred tax assets, assets for estimated salvage and subrogation recoveries and unearned subscriber fees. Fixed maturities investments are carried at amortized cost and subject to impairment accounting. At December 31, 2008, the market value of fixed maturities was \$216.9 million less than the carrying cost. Equity securities are carried at market value.

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## **Note 17. Variable interest entity (continued)**

The condensed financial data set forth below represents the Exchange s share of underwriting results after accounting for intercompany pool transactions.

#### **Erie Insurance Exchange**

<b>Condensed statutory statements of operations</b>	Years ended December 31			Ations Years ended December 31	r 31
(in thousands)	2008	2007	2006		
Premiums earned	\$3,566,450	\$3,572,189	\$3,675,705		
Losses, LAE and underwriting expenses*	3,339,743	3,142,990	3,421,997		
Net underwriting income	226,707	429,199	253,708		
Total investment (loss) income	(640,348)	563,087	480,771		
Federal income tax (benefit) expense	(50,248)	372,209	229,709		
Net (loss) income	\$ (363,393)	\$ 620,077	\$ 504,770		

<sup>\*</sup>Includes management fees paid or accrued to the Company

As with our investments, the Exchange s investment portfolio was impacted by declines in the value of securities that resulted from the recent significant disruption in the securities markets. Driving the Exchange s 2008 investment losses were impairment charges of \$197.9 million on fixed maturities, \$245.0 million on common stock and \$220.2 million on preferred securities. Impairment charges for 2007 were \$103.7 million. Under statutory accounting, deferred tax assets on realized capital losses from impairments of investments are reflected as a change in surplus rather than in deferred income taxes on the statement of operations. Deferred taxes on impairment charges incurred in 2008 totaled \$232.1 million.

### **Erie Insurance Exchange**

Elle Hisulance Exchange		
Condensed statutory statements of financial position	As of December 31	
(in thousands)	2008	2007
Fixed maturities	\$4,119,753	\$4,353,977
Equity securities	1,900,320	3,016,607
Alternative investments	1,340,047	1,389,224
Other invested assets	235,607	168,189
Total invested assets	7,595,727	8,927,997
Other assets	1,552,902	1,033,852
Total assets	\$9,148,629	\$9,961,849
Loss and LAE reserves Unearned premium reserves	\$3,323,704 1,444,536	\$3,418,221 1,430,328
Accrued liabilities	334,399	345,776

Total liabilities	5,102,639	5,194,325
Total policyholders surplus	4,045,990	4,767,524

**Total liabilities and policyholders** surplus **\$9,148,629** \$9,961,849

91

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**Note 17. Variable interest entity (continued)** 

Erie Insurance Exchange	**	1.15	2.1
Condensed statutory statements of cash flows	Years ended December 31		
(in thousands)	2008	2007	2006
Cash flows from operating activities:			
Premiums collected net of reinsurance	\$3,573,464	\$3,567,477	\$3,632,146
Losses and LAE paid	(2,085,899)	(1,967,475)	(2,024,404)
Management fee and expenses paid	(1,324,322)	(1,309,955)	(1,326,212)
Net investment income received	468,526	493,252	370,242
Federal income taxes and expenses paid	(197,135)	(404,249)	(186,411)
Net cash provided by operating activities	434,634	379,050	465,361
Net cash used in investing activities	(323,082)	(345,988)	(430,126)
Net cash used in financing activities	(7,071)	(20,134)	(248,611)
Net increase (decrease) in cash and cash equivalents	104,481	12,928	(213,376)
Cash and cash equivalents at beginning of year	98,712	85,784	299,160
Cash and cash equivalents-end of year	\$203,193	\$98,712	\$85,784

During the second quarter of 2006, the Exchange completed its tender offer and following short-form merger for all of the publicly held outstanding common stock of EFL excluding the shares owned by us. The Exchange acquired all publicly held EFL common stock at \$32.00 per share, increasing its ownership percentage from 53.5% to 78.4% of the outstanding common stock of EFL. The aggregate consideration paid by the Exchange for the outstanding EFL shares was \$80.6 million and is included as part of the net cash used in investing activities above. Our 21.6% stake in EFL was unaffected by this transaction.

#### Note 18. Reinsurance

Reinsurance contracts do not relieve the Property and Casualty Group from its primary obligations to policyholders. A contingent liability exists with respect to reinsurance recoverables in the event reinsurers are unable to meet their obligations under the reinsurance agreements.

The Property and Casualty Group maintained an umbrella excess-of-loss reinsurance treaty with nonaffiliated reinsurers covering commercial and personal catastrophe liability risks. In 2008, this treaty provided coverage of 85% of a specified loss amount in excess of the loss retention of \$1 million per occurrence. The specified maximum loss amount for the commercial and personal catastrophe liability was \$9 million and \$4 million, respectively. The Property and Casualty Group entered into an additional umbrella excess-of-loss reinsurance treaty, effective January 1, 2008, with nonaffiliated reinsurers covering commercial catastrophe liability risks in excess of the loss retention of \$10 million per occurrence. The specified maximum loss amount for the commercial catastrophe liability was \$10 million. Neither of these treaties were renewed for 2009 due to the proposed pricing for the coverage as well as the loss profile of the Property and Casualty Group.

The Property and Casualty Group maintains a property catastrophe treaty with nonaffiliated reinsurers to mitigate future potential catastrophe loss exposure. During 2008, this reinsurance treaty provided coverage of up to 95% of a loss of \$400 million in excess of the Property and Casualty Group s loss retention of \$450 million per occurrence. This treaty was renewed for 2009 under the same terms. There have been no losses subject to this treaty.

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 18. Reinsurance (continued)**

The following tables summarize insurance and reinsurance activities of our property/casualty insurance subsidiaries. See also Note 15 for a discussion of the intercompany reinsurance pooling agreement with the Exchange.

	Years ended December 31		
(in thousands)	2008	2007	2006
Premiums earned			
Direct	\$626,244	\$626,853	\$661,215
Assumed from nonaffiliates and intercompany pool	218,027	218,405	227,110
Ceded to Erie Insurance Exchange	(636,864)	(637,696)	(674,660)
Assumed from Erie Insurance Exchange	\$207,407	\$207,562	\$213,665
Losses and loss adjustment expenses incurred			
Direct	\$374,897	\$381,320	\$495,739
Assumed from nonaffiliates and intercompany pool	142,004	138,341	147,203
Ceded to Erie Insurance Exchange	(379,734)	(393,758)	(503,312)
Assumed from Erie Insurance Exchange	\$137,167	\$125,903	\$139,630

#### Note 19. Statutory information

Accounting principles used to prepare statutory financial statements differ from those used to prepare financial statements under U.S. GAAP. The statutory financial statements of EIPC and EIC are prepared in accordance with accounting practices prescribed by the Pennsylvania Insurance Department. EINY prepares its statutory financial statements in accordance with accounting practices prescribed by the New York Insurance Department. Prescribed SAP include state laws, regulations, and general administration rules, as well as a variety of publications from the NAIC.

Combined shareholders—equity including amounts reported by our property/casualty insurance subsidiaries on the statutory basis was \$798.3 million and \$1.0 billion at December 31, 2008 and 2007, respectively. Combined net income, including amounts reported by our property/casualty insurance subsidiaries on a statutory basis, was \$58.4 million, \$210.6 million and \$205.8 million for 2008, 2007 and 2006, respectively.

The minimum statutory capital and surplus requirements under Pennsylvania and New York law for our stock property/casualty subsidiaries amounts to \$10.0 million. Our subsidiaries total statutory capital and surplus significantly exceed these minimum requirements, totaling \$239.3 million at December 31, 2008. Our subsidiaries risk-based capital levels significantly exceed the minimum requirements.

Cash and securities with carrying values of \$6.6 million and \$6.3 million were deposited by our property/casualty insurance subsidiaries with regulatory authorities under statutory requirements as of December 31, 2008 and 2007, respectively.

The amount of dividends our Pennsylvania-domiciled property/casualty subsidiaries, EIC and EIPC, can pay without the prior approval of the Pennsylvania Insurance Commissioner is limited by Pennsylvania regulation to not more than the greater of: (a) 10% of its statutory surplus as reported on its last annual statement, or (b) the net income as reported on its last annual statement. The amount of dividends that the Erie Insurance Company s New York-domiciled property/casualty subsidiary, EINY, can pay without the prior approval of the New York Superintendent of Insurance is limited to the lesser of: (a) 10% of its statutory surplus as reported on its last annual statement, or (b) 100% of its adjusted net investment income during such period. In 2009, the maximum dividend we could receive from our property/casualty insurance subsidiaries would be \$23.0 million. No dividends were paid to us by our

property/casualty insurance subsidiaries in 2008, 2007 or 2006.

93

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Note 19. Statutory information (continued)**

The amount of dividends EFL, a Pennsylvania-domiciled life insurer, can pay to its shareholders without the prior approval of the Pennsylvania Insurance Commissioner is limited by statute to the greater of: (a) 10% of its statutory surplus as shown on its last annual statement on file with the commissioner, or (b) the net income as reported on its last annual statement, but shall not include pro-rata distribution of any class of the insurer s own securities. Accordingly, our share of the maximum dividend payout which may be made in 2009 without prior Pennsylvania Commissioner approval is \$2.2 million. There were no dividends paid to us in 2008.

### Note 20. Supplementary data on cash flows

A reconciliation of net income to net cash provided by operating activities as presented in the Consolidated Statements of Cash Flows is as follows:

Cash flows from operating activities: (in thousands)	Years ended December 31			
(in mouseures)	2008	2007	2006	
Net income	\$69,238	\$212,945	\$204,025	
Adjustments to reconcile net income to net cash provided by				
operating activities:				
Depreciation and amortization	36,933	31,363	36,051	
Deferred income tax (benefit) expense	(23,111)	3,092	9,033	
Realized loss (gain) on investments	113,019	5,192	(1,335)	
Equity in earnings of limited partnerships	(5,710)	(59,690)	(41,766)	
Net amortization of bond premium	1,480	1,930	2,645	
Undistributed losses (earnings) of Erie Family Life Insurance	14,629	(3,133)	(4,154)	
(Decrease) increase in deferred compensation	(8,348)	(6,213)	5,252	
Limited partnership distributions	29,111	78,960	62,240	
Decrease (increase) in receivables and reinsurance recoverable				
from the Exchange and affiliates	41,696	73,673	(16,577)	
Increase in prepaid expenses and other assets	(50,129)	(40,556)	(30,978)	
Increase in accounts payable and accrued expenses	3,568	2,360	1,664	
(Decrease) increase in accrued agent bonuses	(13,189)	3,902	20,356	
(Decrease) increase in loss reserves	(61,450)	(47,040)	54,112	
Increase (decrease) in unearned premiums	3,108	(3,019)	(30,127)	
Net cash provided by operating activities	\$150,845	\$253,766	\$270,441	

#### **Note 21. Commitments**

We have contractual commitments to invest up to \$90.8 million related to our limited partnership investments at December 31, 2008. These commitments will be funded as required by the partnerships—agreements which principally expire in 2014. At December 31, 2008, the total remaining commitment to fund limited partnerships that invest in private equity securities is \$41.8 million, real estate activities is \$31.2 million and mezzanine debt securities is \$17.8 million.

We are involved in litigation arising in the ordinary course of business. In our opinion, the effects, if any, of such litigation are not expected to be material to our consolidated financial condition, cash flows or operations.

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 22. Segment information

We operate our business as three reportable segments-management operations, insurance underwriting operations and investment operations. Accounting policies for segments are the same as those described in the summary of significant accounting policies, with the exception of the management fee revenues received from the property/casualty insurance subsidiaries. These revenues are not eliminated in the segment detail below, as we base our decisions on the segment presentation. See also Note 3. Assets are not allocated to the segments but rather are reviewed in total for purposes of decision-making. No single customer or agent provides 10% or more of revenues for the Property and Casualty Group.

Our principal operations consist of serving as attorney-in-fact for the Exchange, which constitutes our management operations. We operate in this capacity solely for the Exchange. Our insurance underwriting operations arise through direct business of our property/casualty insurance subsidiaries and by virtue of the pooling agreement between our subsidiaries and the Exchange, which includes assumed reinsurance from nonaffiliated domestic and foreign sources. The Exchange exited the assumed reinsurance business effective December 31, 2003, and therefore unaffiliated reinsurance includes only run-off activity of the assumed reinsurance business. Insurance provided in the insurance underwriting operations consists of personal and commercial lines and is sold by independent agents. Personal lines consist primarily of private passenger auto and are marketed to individuals, and commercial lines are marketed to small- and medium-sized businesses. The performance of the personal lines and commercial lines is evaluated by our management based upon the underwriting results as determined under SAP for the total pooled business of the Property and Casualty Group.

We evaluate profitability of our management operations segment principally on the gross margin from management operations, while profitability of the insurance underwriting operations segment is evaluated principally based on the combined ratio. Investment operations performance is evaluated based on appreciation of assets, rate of return and overall return.

95

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## **Note 22. Segment information (continued)**

Summarized financial information for these operations is presented below.

(in thousands)	Years ended December 31		
	2008	2007	2006
Management operations Operating revenue			
Management fee revenue	\$949,775	\$947,023	\$942,845
Service agreement revenue	32,298	29,748	29,246
Service agreement revenue	32,270	27,740	27,240
Total operating revenue	982,073	976,771	972,091
Cost of management operations	809,548	799,597	785,683
	,		
Income before income taxes	\$172,525	\$177,174	\$186,408
Net income from management operations	\$116,475	\$120,362	\$124,612
T 1 10 00			
Insurance underwriting operations			
Operating revenue Premiums earned:			
Personal lines	\$146,826	\$145,007	\$148,480
Commercial lines	61,274	62,913	64,858
Reinsurance - nonaffiliates	(693)	(358)	327
Temperance nonarmates	(0,0)	(330)	32,
Total premiums earned	207,407	207,562	213,665
Operating expenses			
Losses and expenses:			
Personal lines	137,221	129,788	141,965
Commercial lines	58,133	53,930	58,258
Reinsurance - nonaffiliates	(1,256)	(819)	(955)
Reinsurance affiliates	0	0	1,027
Total losses and expenses	194,098	182,899	200,295
Total losses and expenses	171,070	102,077	200,293
Income before income taxes	\$ 13,309	\$24,663	\$13,370
	,	,	
Net income from insurance underwriting operations	\$ 8,985	\$16,754	\$8,938
Investment operations	<b>d</b> 44.404	φ.50.000	φ <b>.σ.</b> σ.ο.ο.ο.
Investment income, net of expenses	\$ 44,181	\$52,833	\$55,920
Net realized (losses) gains on investments	(113,019)	(5,192)	1,335
Equity in earnings of limited partnerships	5,710	59,690	41,766
Total investment (loss) income unaffiliated	\$(63,128)	\$107,331	\$99,021
Total investment (1055) income unarimated	Ψ(03,120)	Ψ107,331	Ψ22,021

Net (loss) income from investment operations	<b>\$(42,619)</b>	\$72,915	\$66,194
Equity in (losses) earnings of EFL, net of tax	<b>\$(13,603)</b>	\$2,914	\$4,281

96

#### **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## **Note 22. Segment information (continued)**

Reconciliation of reportable segment revenues and operating expenses to the Consolidated Statements of Operations

	Years ended December 31			
(in thousands)	2008	2007	2006	
Segment revenues Elimination of intersegment management fee revenues	\$1,189,480 (52,249)	\$1,184,333 (52,042)	\$1,185,756 (51,774)	
Total operating revenue	\$1,137,231	\$1,132,291	\$1,133,982	
Segment operating expenses Elimination of intersegment management fee expenses	\$1,003,646 (52,249)	\$982,496 (52,042)	\$985,978 (51,774)	
Total operating expenses	\$951,397	\$930,454	\$934,204	

The intersegment revenues and expenses that are eliminated in the Consolidated Statements of Operations relate to our property/casualty insurance subsidiaries 5.5% share of the management fees paid to us.

97

## **Table of Contents**

# ERIE INDEMNITY COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## **Note 23. Quarterly results of operations (unaudited)**

(in thousands, except per share data)	First quarter	Second Quarter	Third quarter	Fourth quarter	Year ended
2008 Operating revenue Operating expenses Investment (loss)&nb	\$276,288	\$301,130	\$294,517	\$265,295	\$1,137,231
	(226,878)	(247,442)	(244,793)	(232,283)	(951,397)