

TRANSCAT INC  
Form 10-Q  
February 11, 2008

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended: December 29, 2007**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 000-03905**

**TRANSCAT, INC.**

(Exact name of registrant as specified in its charter)

**Ohio**

(State or other jurisdiction of  
incorporation or organization)

**16-0874418**

(I.R.S. Employer Identification No.)

**35 Vantage Point Drive, Rochester, New York 14624**

(Address of principal executive offices) (Zip Code)

**(585) 352-7777**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of Common Stock, par value \$0.50 per share, of the registrant outstanding as of February 7, 2008 was 7,165,721.

	<b>Page(s)</b>
<b><u>PART I. FINANCIAL INFORMATION</u></b>	
<b><u>Item 1. Consolidated Financial Statements:</u></b>	
<u>Consolidated Statements of Operations and Comprehensive Income for the Third Quarter and Nine Months Ended December 29, 2007 and December 23, 2006</u>	3
<u>Consolidated Balance Sheets as of December 29, 2007 and March 31, 2007</u>	4
<u>Consolidated Statements of Cash Flows for the Nine Months Ended December 29, 2007 and December 23, 2006</u>	5
<u>Consolidated Statements of Shareholders' Equity for the Nine Months Ended December 29, 2007</u>	6
<u>Notes to Consolidated Financial Statements</u>	7-11
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	12-22
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	23
<u>Item 4. Controls and Procedures</u>	23
<b><u>PART II. OTHER INFORMATION</u></b>	
<u>Item 6. Exhibits</u>	23
<b><u>SIGNATURES</u></b>	24
<b><u>INDEX TO EXHIBITS</u></b>	25
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32.1</u>	

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS****TRANSCAT, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME**

(In Thousands, Except Per Share Amounts)

	(Unaudited) Third Quarter Ended		(Unaudited) Nine Months Ended	
	December 29, 2007	December 23, 2006	December 29, 2007	December 23, 2006
Product Sales	\$ 13,005	\$ 12,296	\$ 35,151	\$ 32,713
Service Sales	5,435	4,944	16,104	14,907
Net Sales	18,440	17,240	51,255	47,620
Cost of Products Sold	9,351	8,927	25,306	24,177
Cost of Services Sold	4,376	4,015	12,763	11,792
Total Cost of Products and Services Sold	13,727	12,942	38,069	35,969
Gross Profit	4,713	4,298	13,186	11,651
Selling, Marketing and Warehouse Expenses	2,304	2,230	6,627	6,337
Administrative Expenses	1,365	1,315	4,472	3,705
Total Operating Expenses	3,669	3,545	11,099	10,042
Gain on TPG Divestiture		1,544		1,544
Operating Income	1,044	2,297	2,087	3,153
Interest Expense	17	84	80	268
Other Expense, net	135	145	425	265
Total Other Expense	152	229	505	533
Income Before Income Taxes	892	2,068	1,582	2,620
(Benefit From) Provision for Income Taxes	(316)	861	(58)	1,050
Net Income	1,208	1,207	1,640	1,570

Edgar Filing: TRANSCAT INC - Form 10-Q

Other Comprehensive (Loss) Income	(19)	(239)	438	(145)
Comprehensive Income	\$ 1,189	\$ 968	\$ 2,078	\$ 1,425
Basic Earnings Per Share	\$ 0.17	\$ 0.17	\$ 0.23	\$ 0.23
Average Shares Outstanding	7,162	6,938	7,119	6,919
Diluted Earnings Per Share	\$ 0.17	\$ 0.16	\$ 0.23	\$ 0.21
Average Shares Outstanding	7,314	7,428	7,266	7,415

See accompanying notes to consolidated financial statements.

3

**Table of Contents**

**TRANSCAT, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(In Thousands, Except Share and Per Share Amounts)

	(Unaudited) <b>December 29, 2007</b>	<b>March 31, 2007</b>
<b>ASSETS</b>		
Current Assets:		
Cash	\$ 302	\$ 357
Accounts Receivable, less allowance for doubtful accounts of \$77 and \$47 as of December 29, 2007 and March 31, 2007, respectively	8,271	8,846
Other Receivables	878	352
Inventory, net	5,611	4,336
Prepaid Expenses and Other Current Assets	1,150	762
Deferred Tax Asset	420	851
Total Current Assets	16,632	15,504
Property and Equipment, net	3,344	2,814
Goodwill	2,967	2,967
Deferred Tax Asset	1,552	791
Other Assets	348	346
Total Assets	\$ 24,843	\$ 22,422
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
Current Liabilities:		
Accounts Payable	\$ 6,709	\$ 5,307
Accrued Compensation and Other Liabilities	2,258	2,578
Income Taxes Payable	97	42
Total Current Liabilities	9,064	7,927
Long-Term Debt	1,263	2,900
Other Liabilities	389	366
Total Liabilities	10,716	11,193
Shareholders Equity:		
Common Stock, par value \$0.50 per share, 30,000,000 shares authorized; 7,430,475 and 7,286,119 shares issued as of December 29, 2007 and March 31, 2007, respectively; 7,154,693 and 7,010,337 shares outstanding as of December 29, 2007 and March 31, 2007, respectively	3,715	3,643
Capital in Excess of Par Value	6,345	5,268
Warrants		329
Accumulated Other Comprehensive Income	481	43
Retained Earnings	4,574	2,934

Edgar Filing: TRANSCAT INC - Form 10-Q

Less: Treasury Stock, at cost, 275,782 shares as of December 29, 2007 and March 31, 2007	(988)	(988)
Total Shareholders' Equity	14,127	11,229
Total Liabilities and Shareholders' Equity	\$ 24,843	\$ 22,422

See accompanying notes to consolidated financial statements.

4

---

**Table of Contents**

**TRANSCAT, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In Thousands)

	(Unaudited)	
	<b>Nine Months Ended</b>	
	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
Cash Flows from Operating Activities:		
Net Income	\$ 1,640	\$ 1,570
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:		
Deferred Income Taxes	(333)	975
Depreciation and Amortization	1,290	1,226
Provision for Accounts Receivable and Inventory Reserves	(48)	106
Stock-Based Compensation Expense	601	387
Gain on TPG Divestiture		(1,544)
Changes in Assets and Liabilities:		
Accounts Receivable and Other Receivables	409	(537)
Inventory	(1,200)	(245)
Prepaid Expenses and Other Assets	(859)	(721)
Accounts Payable	1,402	198
Accrued Compensation and Other Liabilities	(287)	(777)
Income Taxes Payable	55	(102)
Net Cash Provided by Operating Activities	2,670	536
Cash Flows from Investing Activities:		
Purchase of Property and Equipment	(1,351)	(709)
Net Cash Used in Investing Activities	(1,351)	(709)
Cash Flows from Financing Activities:		
Chase Revolving Line of Credit, net	(1,637)	4,359
GMAC Revolving Line of Credit, net		(3,252)
Payments on Other Debt Obligations		(1,073)
Issuance of Common Stock	219	161
Net Cash (Used in) Provided by Financing Activities	(1,418)	195
Effect of Exchange Rate Changes on Cash	44	1
Net (Decrease) Increase in Cash	(55)	23
Cash at Beginning of Period	357	115



Edgar Filing: TRANSCAT INC - Form 10-Q

Cash at End of Period	\$	302	\$	138
-----------------------	----	-----	----	-----

Supplemental Disclosures of Cash Flow Activity:

Cash paid during the period for:

Interest	\$	90	\$	278
Income Taxes, net	\$	264	\$	177

Supplemental Disclosure of Non-Cash Financing Activity:

Treasury Stock Acquired in Cashless Exercise of Stock Options	\$		\$	50
---	----	--	----	----

See accompanying notes to consolidated financial statements.

5

---

**Table of Contents**

**TRANSCAT, INC.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY**

(In Thousands)

(Unaudited)

	Common Stock Issued		Capital		Accumulated		Treasury Stock Outstanding at Cost		Total
	Shares	Amount	In Excess of Par Value	Warrants	Other Comprehensive Income	Retained Earnings	Shares	Amount	
Balance as of March 31, 2007	7,286	\$ 3,643	\$ 5,268	\$ 329	\$ 43	\$ 2,934	276	\$ (988)	\$ 11,229
Issuance of Common Stock	114	57	162						219
Stock-Based Compensation	30	15	586						601
Expired Warrants			329	(329)					
Comprehensive Income:									
Currency Translation Adjustment					431				431
Unrecognized Prior Service Cost, net of tax					7				7
Net Income						1,640			1,640
Balance as of December 29, 2007	7,430	\$ 3,715	\$ 6,345	\$	\$ 481	\$ 4,574	276	\$ (988)	\$ 14,127

See accompanying notes to consolidated financial statements.

Table of Contents

**TRANSCAT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(In Thousands, Except Per Share Amounts)

**NOTE 1 GENERAL**

**Description of Business:** Transcat, Inc. ( Transcat or the Company ) is a leading distributor of professional grade test, measurement, and calibration instruments and a provider of calibration and repair services, primarily throughout the process, life science and manufacturing industries.

**Basis of Presentation:** Transcat's unaudited Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States ( GAAP ) for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission ( SEC ). Accordingly, the Consolidated Financial Statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of the Company's management, all adjustments considered necessary for a fair presentation (consisting of normal recurring adjustments) have been included. The results for the interim periods are not necessarily indicative of the results to be expected for the fiscal year. The accompanying Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements as of and for the fiscal year ended March 31, 2007 ( fiscal year 2007 ) contained in the Company's 2007 Annual Report on Form 10-K filed with the SEC.

**Reclassification of Amounts:** Certain reclassifications of financial information for prior fiscal years have been made to conform to the presentation for the current fiscal year.

**Stock-Based Compensation:** In accordance with Statement of Financial Accounting Standards ( SFAS ) No. 123 (revised 2004), Share-Based Payment, the Company measures the cost of services received in exchange for all equity awards granted, including stock options, warrants and restricted stock, based on the fair market value of the award as of the grant date. The Company uses the modified prospective application method to record compensation cost related to unvested stock awards as of March 25, 2006 by recognizing the unamortized grant date fair value of the awards over the remaining service periods of those awards with no change in historical reported earnings. Awards granted after March 25, 2006 are valued at fair value and are recognized on a straight line basis over the service periods of each award. Excess tax benefits from the exercise of stock awards are presented in the Consolidated Statements of Cash Flows as a financing activity. Excess tax benefits are realized benefits from tax deductions for exercised awards in excess of the deferred tax asset attributable to stock-based compensation costs for such awards. The Company did not have any stock-based compensation costs capitalized as part of an asset. The Company estimates forfeiture rates based on its historical experience.

The estimated fair value of the awards granted during the first nine months of the fiscal year ending March 29, 2008 ( fiscal year 2008 ) was calculated using the Black-Scholes-Merton pricing model ( Black-Scholes ), which produced a weighted average fair value of awards granted of \$4.62 per share. During the first nine months of fiscal year 2008, the Company recorded non-cash stock-based compensation in the amount of \$0.6 million in the Consolidated Statement of Operations.

The following summarizes the assumptions used in the Black-Scholes model during the first nine months of fiscal year 2008:

Expected life	6 years
Annualized volatility rate	70.8%
Risk-free rate of return	4.6%
Dividend rate	0.0%

The Black-Scholes model incorporates assumptions to value stock-based awards. The risk-free rate of return for periods within the contractual life of the award is based on a zero-coupon U.S. government instrument over the contractual term of the equity instrument. Expected volatility is based on historical volatility of the Company's stock. The expected term of all awards granted is estimated by taking the average of the weighted average vesting term and the contractual term, as illustrated in SEC Staff Accounting Bulletin 107. This methodology is not materially different from the Company's historical data on exercise timing. Separate groups having similar historical exercise behavior

with regard to award exercise timing and forfeiture rates are considered separately for valuation and attribution purposes.

**Gain on TPG Divestiture:** During the fiscal year ended March 31, 2002, the Company sold Transmation Products Group ( TPG ). As a result of certain post-closing commitments, the Company deferred recognition of a \$1.5 million gain on the sale. During fiscal year 2007, the Company satisfied those commitments and consequently realized the gain as a component of operating income in the accompanying Consolidated Financial Statements.

**Table of Contents**

**Foreign Currency Translation and Transactions:** The accounts of Transmation (Canada) Inc., the Company's wholly owned subsidiary, are maintained in the local currency and have been translated to United States dollars in accordance with SFAS No. 52, Foreign Currency Translation. Accordingly, the amounts representing assets and liabilities, except for long-term intercompany accounts and equity, have been translated at the period-end rates of exchange and related sales and expense amounts have been translated at average rates of exchange during the period. Gains and losses arising from translation of Transmation (Canada) Inc.'s balance sheets into United States dollars are recorded directly to the accumulated other comprehensive income component of shareholders' equity. During the third quarter of fiscal year 2008, the Company entered into a foreign exchange forward contract to reduce any further risk that its earnings would be adversely affected by changes in currency exchange rates. The contract, which expired in December 2007, was accounted for in accordance with SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities. The Company did not apply hedge accounting and therefore, the change in the contract's fair value, which totaled \$0.2 million, was recognized in current earnings as a component of other expense in the Consolidated Statements of Operations. This change in the contract's fair value was offset by the change in fair value on the underlying intercompany assets and liabilities being hedged. At December 29, 2007, there were no hedging arrangements outstanding. The Company does not use hedging arrangements for speculative purposes.

**Earnings Per Share:** Basic earnings per share of common stock are computed based on the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share of common stock reflect the assumed conversion of dilutive stock options, warrants, and unvested restricted stock awards. In computing the per share effect of assumed conversion, funds which would have been received from the exercise of options and warrants are considered to have been used to purchase shares of common stock at the average market prices during the period, and the resulting net additional shares of common stock are included in the calculation of average shares of common stock outstanding.

For the third quarter and the first nine months of fiscal year 2008, the net additional common stock equivalents had no effect on the calculation of dilutive earnings per share. For the third quarter and the first nine months of fiscal year 2007, the net additional common stock equivalents had a \$.01 per share effect and a \$.02 per share effect, respectively, on the calculation of dilutive earnings per share. The total number of dilutive and anti-dilutive common stock equivalents resulting from stock options, warrants and unvested restricted stock are summarized as follows:

	Third Quarter Ended		Nine Months Ended	
	December 29, 2007	December 23, 2006	December 29, 2007	December 23, 2006
Shares Outstanding:				
Dilutive	152	490	147	496
Anti-dilutive	612	388	618	382
Total	764	878	765	878

## Range of Exercise Prices per Share:

Options	\$ 2.20-\$7.72	\$ 0.80-\$5.80	\$ 2.20-\$7.72	\$ 0.80-\$5.80
Warrants	\$ 2.31-\$5.80	\$ 0.97-\$5.80	\$ 2.31-\$5.80	\$ 0.97-\$5.80

**Recently Issued Accounting Pronouncements:** In December 2007, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 141 (revised 2007), Business Combinations ( SFAS 141R ). This statement establishes principles and requirements for how an acquirer in a business combination recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest; recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase; and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS 141R also requires acquisition-related transaction expenses and restructuring costs be

expensed as incurred rather than capitalized as a component of the business combination. SFAS 141R is to be applied prospectively to business combinations beginning in the Company's fiscal year ending March 2010.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51 ( SFAS 160 ). This statement applies to the accounting for noncontrolling interests (previously referred to as minority interest) in a subsidiary and for the deconsolidation of a subsidiary. SFAS 160 requires noncontrolling interests to be reported as a component of equity, which changes the accounting for transactions with noncontrolling interest holders. SFAS 160 becomes effective for the Company in the fiscal year ending March 2010. Since the Company does not currently have any noncontrolling interests, the adoption of this statement is not expected to have an impact on the Company's Consolidated Financial Statements.

**Table of Contents****NOTE 2 DEBT**

**Description.** On November 21, 2006, Transcat entered into a Credit Agreement (the *Chase Credit Agreement*) with JPMorgan Chase Bank, N.A. The Chase Credit Agreement provides for a three-year revolving credit facility in the amount of \$10 million (the *Revolving Credit Facility*). The Chase Credit Agreement replaced the Amended and Restated Loan and Security Agreement dated November 1, 2004, as further amended, with GMAC Commercial Finance LLC (the *GMAC Credit Agreement*).

**Interest and Commitment Fees.** Interest on the Revolving Credit Facility accrues, at Transcat's election, at either a base rate (defined as the highest of prime, a three month certificate of deposit plus 1%, or the federal funds rate plus 1/2 of 1%) (the *Base Rate*) or the London Interbank Offered Rate (*LIBOR*), in each case, plus a margin. Commitment fees accrue based on the average daily amount of unused credit available on the Revolving Credit Facility. Interest and commitment fees are adjusted on a quarterly basis based upon the Company's calculated leverage ratio, as defined in the Chase Credit Agreement. The Base Rate and the LIBOR rates as of December 29, 2007 were 7.3% and 4.6%, respectively. The Company's interest rate for the first nine months of fiscal year 2008 ranged from 5.3% to 7.6%.

**Covenants.** The Chase Credit Agreement has certain covenants with which the Company has to comply, including a fixed charge ratio covenant and a leverage ratio covenant. The Company was in compliance with all loan covenants and requirements throughout the first nine months of fiscal year 2008.

**Other Terms.** The Company has pledged all of its U.S. tangible and intangible personal property as collateral security for the loans made under the Revolving Credit Facility.

**NOTE 3 INCOME TAXES**

Effective April 1, 2007, the Company adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109 (*FIN 48*). *FIN 48* establishes a single model to address accounting for uncertain tax positions and clarifies the accounting for income taxes by prescribing a minimum recognition threshold that a tax position is required to meet before being recognized in the financial statements. Upon adoption of *FIN 48*, the Company had no unrecognized tax benefits. During the first nine months of fiscal year 2008, the Company recognized no adjustments for uncertain tax benefits and expects no material changes to unrecognized tax positions within the next twelve months.

The Company recognizes interest and penalties, if any, related to uncertain tax positions in the provision for income taxes. No interest and penalties related to uncertain tax positions were recognized during the first nine months of fiscal year 2008 or accrued at December 29, 2007.

The Company files income tax returns in the U.S. federal jurisdiction, various states and Canada. The Company is no longer subject to examination by U.S. federal income tax authorities for the tax years 2004 and prior, by state tax authorities for the tax years 2003 and prior, and by Canadian tax authorities for the tax years 2002 and prior. There are no tax years currently under examination by U.S. federal, state or Canadian tax authorities.

In May 2007, the FASB issued Staff Position *FIN 48-1*, Definition of Settlement in FASB Interpretation No. 48 (*FSP FIN 48-1*). *FSP FIN 48-1* provides guidance on how to determine whether a tax position is effectively settled for the purpose of recognizing previously unrecognized tax benefits. The implementation of this standard did not have an impact on the Company's Consolidated Financial Statements.

Transcat accounts for certain income and expense items differently for financial reporting purposes than for income tax reporting purposes. Deferred taxes are provided in recognition of these temporary differences. A valuation allowance on net deferred tax assets is provided for items for which it is more likely than not that the benefit of such items will not be realized, in accordance with the provisions of SFAS No. 109, Accounting for Income Taxes (*SFAS 109*). *SFAS 109* requires an assessment of both positive and negative evidence when measuring the need for a deferred tax valuation allowance.

In the third quarter of fiscal year 2008, after reassessing all available evidence, the Company determined that it was more likely than not that the benefits associated with its U.S. foreign tax credit carryforwards would be realized. As a result, the Company reduced its deferred tax valuation allowance by \$0.8 million and recorded the reduction as a benefit from income taxes in the Consolidated Statements of Operations.

Deferred U.S. income taxes have not been recorded for basis differences related to the investments in the Company's foreign subsidiary. These basis differences were approximately \$2.1 million at March 31, 2007 and consisted

primarily of undistributed earnings. During the third quarter of fiscal year 2008, the Company's foreign subsidiary declared and paid a dividend to Transcat in the amount of \$2.0 million (in U.S. dollars), of which \$1.3 million was previously taxed. The



**Table of Contents**

Company realized additional tax of \$0.2 million on the remaining dividend as a component of the provision for income taxes in the Consolidated Statements of Operations. The remaining earnings of the Company's foreign subsidiary are considered permanently reinvested in the subsidiary, therefore, the determination of the deferred tax liability on unremitted earnings is not practicable because such liability, if any, depends on circumstances existing if and when remittance occurs.

**NOTE 4 STOCK-BASED COMPENSATION**

**Stock Options:** The Transcat, Inc. 2003 Incentive Plan, as amended (the 2003 Plan), provides for grants of options to directors, officers and key employees to purchase common stock at no less than the fair market value at the date of grant. Options generally vest ratably over a period of up to four years and expire up to ten years from the date of grant. Beginning in the second quarter of fiscal year 2008, options granted to executive officers vest using a graded schedule of 0% in the first year, 20% in each of the second and third years, and 60% in the fourth year. Prior options granted to executive officers vested ratably over three years. The expense relating to these executive officer options is recognized on a straight-line basis over the requisite service period for the entire award.

The following table summarizes the Company's options as of and for the first nine months ended December 29, 2007:

	Number Of Shares	Weighted Average Price Per Share	Weighted Average Remaining Contractual Term (in years)	Aggregate Intrinsic Value
Outstanding as of March 31, 2007	329	\$ 3.11		
Granted	391	6.94		
Exercised	(59)	1.15		
Cancelled/Forfeited	(4)	1.45		
Outstanding as of December 29, 2007	657	5.57	9	\$ 1,141
Exercisable as of December 29, 2007	209	3.10	7	827

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the Company's closing stock price on the last trading day of the third quarter of fiscal year 2008 and the exercise price, multiplied by the number of in-the-money stock options) that would have been received by the option holders had all option holders exercised their options on December 29, 2007. The amount of aggregate intrinsic value will change based on the fair market value of the Company's stock.

Total unrecognized compensation cost related to non-vested stock options as of December 29, 2007 was \$1.5 million, which is expected to be recognized over a weighted average period of 2 years. The aggregate intrinsic value of stock options exercised during the first nine months of fiscal year 2008 was \$0.3 million. Cash received from the exercise of options was less than \$0.1 million during the first nine months of fiscal year 2008.

**Warrants:** Under the Directors' Warrant Plan, as amended, warrants have been granted to non-employee directors to purchase common stock at the fair market value at the date of grant. Warrants vest over a period of three or four years and expire in five years from the date of grant.

The following table summarizes warrants as of and for the first nine months ended December 29, 2007:

	Number Of	Weighted Average Price	Weighted Average Remaining Contractual Term	Aggregate Intrinsic Value

	<b>Shares</b>	<b>Price Per Share</b>	<b>Term (in years)</b>	<b>Value</b>
Outstanding as of March 31, 2007	153	\$ 3.27		
Granted				
Exercised	(43)	1.81		
Cancelled/Forfeited	(3)	5.10		
Outstanding as of December 29, 2007	107	3.81	2	\$ 347
Exercisable as of December 29, 2007	81	3.38	2	296

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between the Company's closing stock price on the last trading day of the third quarter of fiscal year 2008 and the exercise price, multiplied by the number of in-the-money warrants) that would have been received by the warrant holders had all warrant holders exercised their warrants on December 29, 2007. The amount of aggregate intrinsic value will change based on the fair market value of the Company's stock.

**Table of Contents**

Total unrecognized compensation cost related to non-vested warrants as of December 29, 2007 was less than \$0.1 million, which is expected to be recognized over a weighted average period of 1 year. The aggregate intrinsic value of warrants exercised during the first nine months of fiscal year 2008 was \$0.2 million. Cash received from the exercise of warrants was \$0.1 million during the first nine months of fiscal year 2008.

As of March 31, 2007, all warrants authorized for issuance pursuant to the Directors' Warrant Plan had been granted. Warrants outstanding on December 29, 2007 continue to vest and be exercisable in accordance with the terms of the Directors' Warrant Plan. In August 2006, the Company's shareholders approved an amendment to the 2003 Plan permitting directors to participate. During the first nine months of fiscal year 2008, 36 options were granted to directors and are included in the option table above.

On November 13, 2002, the Company granted warrants to purchase 0.5 million shares of common stock to its prior lenders, Key Bank, N.A. and Citizens Bank, in accordance with a termination agreement for the refinancing of debt. In each of the fiscal years 2005 and 2006, 0.1 million of the shares expired unexercised. In November 2007, the remaining 0.3 million shares expired unexercised and were converted to capital in excess of par value.

**NOTE 5 SEGMENT INFORMATION**

Transcat has two reportable segments: Distribution Products ( Product ) and Calibration Services ( Service ). The Company has no inter-segment sales. The following table presents segment information for the third quarter and the nine months ended December 29, 2007 and December 23, 2006:

	<b>Third Quarter Ended</b>		<b>Nine Months Ended</b>	
	<b>December</b>	<b>December</b>	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
Net Sales:				
Product	\$ 13,005	\$ 12,296	\$ 35,151	\$ 32,713
Service	5,435	4,944	16,104	14,907
Total	18,440	17,240	51,255	47,620
Gross Profit:				
Product	3,654	3,369	9,845	8,536
Service	1,059	929	3,341	3,115
Total	4,713	4,298	13,186	11,651
Operating Expenses:				
Product	2,316	2,216	6,896	6,186
Service	1,353	1,329	4,203	3,856
Total	3,669	3,545	11,099	10,042
Operating Income (Loss):				
Product	1,338	1,153	2,949	2,350
Service	(294)	(400)	(862)	(741)
Gain on TPG Divestiture		1,544		1,544
Total	1,044	2,297	2,087	3,153

Edgar Filing: TRANSCAT INC - Form 10-Q

Unallocated Amounts:

Other Expense	152	229	505	533
(Benefit from) Provision for Income Taxes	(316)	861	(58)	1,050
Total	(164)	1,090	447	1,583
Net Income	\$ 1,208	\$ 1,207	\$ 1,640	\$ 1,570

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Forward-Looking Statements.** This report and, in particular, the Management's Discussion and Analysis of Financial Condition and Results of Operations section of this report, contains forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. These include statements concerning expectations, estimates, and projections about the industry, management beliefs and assumptions of Transcat, Inc. ( Transcat , we , us , or our ). Words such as anticipates , expects , intends , plans , believes , seeks , estimates , and variations of such words or expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to forecast. Therefore, our actual results may materially differ from those expressed or forecasted in any such forward-looking statements. When considering these risks, uncertainties and assumptions, you should keep in mind the cautionary statements elsewhere in this report and in any documents incorporated herein by reference. New risks and uncertainties arise from time to time and we cannot predict those events or how they may affect us. For a more detailed discussion of the risks and uncertainties that may affect Transcat's operating and financial results and its ability to achieve its financial objectives, interested parties should review the Risk Factors sections in Transcat's reports filed with the Securities and Exchange Commission, including the Annual Report on Form 10-K for the fiscal year ended March 31, 2007. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

**Accounts Receivable:** Accounts receivable represent receivables from customers in the ordinary course of business. These amounts are recorded net of the allowance for doubtful accounts and returns in our Consolidated Balance Sheets. The allowance for doubtful accounts is based upon the expected collectibility of accounts receivable. We apply a specific formula to our accounts receivable aging, which may be adjusted on a specific account basis where the specific formula may not appropriately reserve for loss exposure. After all attempts to collect a receivable have failed, the receivable is written-off against the allowance for doubtful accounts. The returns reserve is calculated based upon the historical rate of returns applied to sales over a specific timeframe. The returns reserve will increase or decrease as a result of changes in the level of sales and/or the historical rate of returns.

**Stock-Based Compensation:** In accordance with Statement of Financial Accounting Standards No. 123 (revised 2004), Share-Based Payment, we measure the cost of services received in exchange for all equity awards granted, including stock options, warrants and restricted stock, based on the fair market value of the award as of the grant date. We use the modified prospective application method to record compensation cost related to unvested stock awards as of March 25, 2006 by recognizing the unamortized grant date fair value of these awards over the remaining service periods of those awards with no change in historical reported earnings. Awards granted after March 25, 2006 are valued at fair value and are recognized on a straight line basis over the service periods of each award. Excess tax benefits from the exercise of stock awards are presented in the Consolidated Statements of Cash Flows as a financing activity. Excess tax benefits are realized benefits from tax deductions for exercised awards in excess of the deferred tax asset attributable to stock-based compensation costs for such awards. We did not have any stock-based compensation costs capitalized as part of an asset. We estimate forfeiture rates based on our historical experience. Options generally vest ratably over a period of up to four years and expire up to ten years from the date of grant. Beginning in the second quarter of fiscal year 2008, options granted to executive officers vest using a graded schedule of 0% in the first year, 20% in each of the second and third years, and 60% in the fourth year. Prior options granted to executive officers vested ratably over three years. The expense relating to these executive officer options is recognized on a straight-line basis over the requisite service period for the entire award.

**Revenue Recognition:** Sales are recorded when products are shipped or services are rendered to customers. Since we generally have no significant post delivery obligations, our prices are fixed and determinable, collection of the resulting receivable is probable, and returns are reasonably estimated. Provisions for customer returns are provided for in the period the related sales are recorded based upon historical data. We recognize the majority of our service revenue based upon when the calibration or repair activity is performed then shipped and/or delivered to the customer. Some of our service revenue is generated from managing customers' calibration programs in which we recognize

revenue in equal amounts at fixed intervals. Our shipments are generally free on board shipping point and our customers are generally invoiced for freight, shipping, and handling charges.

**Reclassification of Amounts:** Certain reclassifications of financial information for prior fiscal years have been made to conform to the presentation for the current fiscal year.

**Table of Contents****RESULTS OF OPERATIONS**

The following table sets forth, for the third quarter and the first nine months of fiscal years 2008 and 2007, the components of our Consolidated Statements of Operations as a percentage of our net sales (calculated on dollars in thousands).

	(Unaudited) Quarter Ended		(Unaudited) Nine Months Ended	
	December 29, 2007	December 23, 2006	December 29, 2007	December 23, 2006
<i>As a Percentage of Net Sales:</i>				
Product Sales	70.5%	71.3%	68.6%	68.7%
Service Sales	29.5%	28.7%	31.4%	31.3%
Net Sales	100.0%	100.0%	100.0%	100.0%
Product Gross Profit	28.1%	27.4%	28.0%	26.1%
Service Gross Profit	19.5%	18.8%	20.7%	20.9%
Total Gross Profit	25.6%	24.9%	25.7%	24.5%
Selling, Marketing and Warehouse Expenses	12.5%	13.0%	12.9%	13.3%
Administrative Expenses	7.4%	7.6%	8.7%	7.8%
Total Operating Expenses	19.9%	20.6%	21.6%	21.1%
Gain on TPG Divestiture		9.0%		3.2%
Operating Income	5.7%	13.4%	4.1%	6.6%
Interest Expense	0.1%	0.5%	0.2%	0.6%
Other Expense, net	0.7%	0.8%	0.8%	0.6%
Total Other Expense	0.8%	1.3%	1.0%	1.2%
Income Before Income Taxes	4.9%	12.1%	3.1%	5.4%
(Benefit From) Provision for Income Taxes	(1.7)%	5.0%	(0.1)%	2.2%
Net Income	6.6%	7.1%	3.2%	3.2%

**Table of Contents****THIRD QUARTER ENDED DECEMBER 29, 2007 COMPARED TO THIRD QUARTER ENDED DECEMBER 23, 2006***(dollars in thousands):***Sales:**

	<b>Third Quarter Ended</b>	
	<b>December 29, 2007</b>	<b>December 23, 2006</b>
Net Sales:		
Product	\$ 13,005	\$ 12,296
Service	5,435	4,944
Total	\$ 18,440	\$ 17,240

Net sales increased \$1.2 million, or 7.0%, from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008.

Our distribution products net sales results, which accounted for 70.5% of our sales in the third quarter of fiscal year 2008 and 71.3% of our sales in the second quarter of fiscal year 2007, increased 5.8% from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008. This increase reflects a 7.2% year-over-year growth in our direct sales channel as a result of a combination of increased prices, new product introductions by strategic manufacturing partners, increased customer response to our sales and marketing activities and growing sales through our transcat.com website. For the same time period, our reseller channel experienced year-over-year sales decline of 2.3%, which is in line with our expectations as a result of reduced discounting and a more disciplined pricing structure. Our fiscal years 2008 and 2007 product sales in relation to prior fiscal year quarter comparisons, is as follows:

	<b>FY 2008</b>				<b>FY 2007</b>		
	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>	<b>Q4 (1)</b>	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>
Product Sales Growth	5.8%	13.6%	3.7%	20.7%	6.9%	5.0%	12.3%

(1) Represents a 14-week period. All other quarters are 13-week periods.

Sales growth occurred in both U.S. and international markets, while Canadian sales were flat year-over-year. In addition to the sales growth, our direct channel gross profit percentage increased 0.4 points as a result of reduced discounting. Within our reseller channel, we experienced greater profitability despite the aforementioned year-over-year sales decline. Sales within this channel are driven by volume-based pricing for each customer and our more disciplined pricing structure, which generated a 4.0 point increase in gross profit percent for our resellers. The following table provides the percentage of net sales and the approximate gross profit percentage for significant product distribution channels for the third quarter of fiscal years 2008 and 2007:

	<b>FY 2008 Third Quarter Percent of Gross Profit %</b>	<b>FY 2007 Third Quarter Percent of Gross Profit %</b>
Net Sales	(1)	(1)



Edgar Filing: TRANSCAT INC - Form 10-Q

Direct	86%	26.2%	85%	25.8%
Reseller	13%	17.7%	14%	13.7%
Freight Billed to Customers	1%		1%	
Total	100%		100%	

(1) Calculated as  
net sales less  
purchase costs  
divided by net  
sales.

**Table of Contents**

Customer product orders include orders for products that we routinely stock in our inventory, customized products, and other products ordered less frequently, which we do not stock. Unshippable product orders are primarily backorders, but also include products that are requested to be calibrated in our calibration laboratories prior to shipment, orders required to be shipped complete, and orders required to be shipped at a future date. Our total unshippable product orders at December 29, 2007 were \$0.7 million lower than at December 23, 2006 and \$0.4 million lower than at March 31, 2007. This is mainly a result of two significant product orders that were received at the end of the second quarter of fiscal year 2007, but were shipped in future quarters as we awaited the scheduled receipt of the goods from our suppliers. The elimination of these specific orders from backorder is the key factor for the decrease in the percentage of unshippable product orders that are backorders during fiscal year 2008. The following table reflects the percentage of total unshippable product orders that are backorders at the end of each fiscal quarter and our historical trend of total unshippable product orders:

	<b>FY 2008</b>				<b>FY 2007</b>		
	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>
Total Unshippable Orders	\$ 1,411	\$ 1,689	\$ 1,678	\$ 1,814	\$ 2,100	\$ 2,125	\$ 1,404
% of Unshippable Orders that Are Backorders	78.1%	74.1%	81.0%	89.5%	92.2%	89.7%	80.2%

Calibration services net sales increased \$0.5 million, or 9.9%, from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008. Approximately \$0.4 million of this increase is attributable to an increase in calibration services provided to our customers at one of our in-house laboratories and on-site at a customer's facility. During the third quarter of fiscal year 2008, our service sales associated with the use of subcontractors increased approximately \$0.1 million. In addition, within any fiscal quarter, while we may add new customers, we may also have customers from the prior year whose calibrations may not repeat during the same quarter for any number of factors. Among those factors are the variations in the timing of customer periodic calibrations on equipment and repair services, customer capital expenditures and customer outsourcing decisions. Our fiscal years 2008 and 2007 calibration services sales in relation to prior fiscal year quarter comparisons, is as follows:

	<b>FY 2008</b>				<b>FY 2007</b>		
	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>	<b>Q4 (1)</b>	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>
Service Sales Growth	9.9%	8.6%	5.6%	11.2%	4.5%	5.8%	6.5%

(1) Represents a 14-week period. All other quarters are 13-week periods.

**Gross Profit:**

	<b>Third Quarter Ended</b>	
	<b>December 29, 2007</b>	<b>December 23, 2006</b>
Gross Profit: Product	\$ 3,654	\$ 3,369

Service	1,059	929
Total	\$ 4,713	\$ 4,298

Gross profit increased as a percent of net sales from 24.9% in the third quarter of fiscal year 2007 to 25.6% in the third quarter of fiscal year 2008.

Distribution products gross profit increased \$0.3 million, or 8.5%, from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008, primarily attributable to the 5.8% increase in product net sales. As a percentage of product net sales, product gross profit increased 0.7 points from 27.4% in the third quarter of fiscal year 2007 to 28.1% in the third quarter of fiscal year 2008. This was primarily attributable to improved pricing in our reseller channel, as well as a slightly increased mix of sales into our direct channel. These profitability gains were partially offset by an approximately \$0.1 million decrease in product purchase rebates achieved and cooperative advertising income received in the third quarter of fiscal year 2008 compared to the third quarter of fiscal year 2007.

**Table of Contents**

Our distribution products gross profit can be impacted by a number of factors that can affect quarterly comparisons. Among those factors are sales channel mix changes, periodic rebates on purchases, and cooperative advertising received from suppliers. The following table reflects the quarterly historical trend of our distribution products gross profit as a percent of net sales:

	FY 2008				FY 2007		
	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Product Gross Profit % (1)	25.1%	25.8%	24.6%	24.4%	24.0%	23.7%	22.4%
Other Income % (2)	3.0%	2.1%	3.4%	2.8%	3.4%	1.2%	3.3%
Product Gross Profit %	28.1%	27.9%	28.0%	27.2%	27.4%	24.9%	25.7%

(1) Calculated as net sales less purchase costs divided by net sales.

(2) Includes vendor rebates, cooperative advertising income, freight billed to customers, freight expenses, and direct shipping costs.

Calibration services gross profit dollars increased in excess of \$0.1 million, or 14.0%, from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008. As a percentage of service net sales, service gross profit increased 0.7 points from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008. Our gross profit percentage for calibration services fluctuates on a quarterly basis due to the seasonality of our sales (our fiscal fourth quarter is generally our strongest) and the timing of operating costs associated with our calibration laboratory operations. The following table reflects our calibration services gross profit growth in relation to prior fiscal year quarters:

	FY 2008				FY 2007		
	Q3	Q2	Q1	Q4 (1)	Q3	Q2	Q1
Service Gross Profit Dollar Growth	14.0%	5.0%	3.8%	(5.8)%	(12.3)%	(17.2)%	(16.6)%

(1) Represents a 14-week period. All other quarters are 13-week

periods.

**Operating Expenses:**

	<b>Third Quarter Ended December 29, 2007</b>	<b>December 23, 2006</b>
Operating Expenses:		
Selling, Marketing and Warehouse	\$ 2,304	\$ 2,230
Administrative	1,365	1,315
<b>Total</b>	<b>\$ 3,669</b>	<b>\$ 3,545</b>

Operating expenses increased \$0.1 million from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008. This equates to a 3.5% year-over-year increase, compared to a 7.0% quarterly increase in net sales. Operating expenses as a percent of total net sales decreased from 20.6% in the third quarter of fiscal year 2007 to 19.9% in the third quarter of fiscal year 2008. Selling, marketing and warehouse expenses increased 3.3% from the third quarter of fiscal year 2007 compared to the third quarter of fiscal year 2008 in support of our sales growth. Administrative expenses increased 3.8% during the same period.

**Gain on TPG Divestiture:**

	<b>Third Quarter Ended December 29, 2007</b>	<b>December 23, 2006</b>
Gain on TPG Divestiture	\$	\$ 1,544

This one-time gain represents the recognition of a previously deferred gain on the sale of Transmation Products Group ( TPG ), which occurred in fiscal year 2002. Although the sale of TPG occurred in fiscal year 2002, we were precluded from recognizing the gain at that time because we had entered into a distribution agreement in connection with the transaction

**Table of Contents**

that required us to purchase a pre-determined amount of inventory during each calendar year from 2002 to 2006. In December 2006, our purchases exceeded the required amount for 2006, as they had in each of the prior four years, which fulfilled our contractual purchase obligations under the distribution agreement and triggered the recognition of the gain in the third quarter of fiscal year 2007.

**Other Expense:**

	<b>Third Quarter Ended</b>	
	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
Other Expense:		
Interest Expense	\$ 17	\$ 84
Other Expense, net	135	145
Total	\$ 152	\$ 229

Interest expense decreased from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008 as a result of our reduced debt. Other expense, consisting primarily of foreign currency net losses in the third quarter of fiscal year 2008 and costs incurred in connection with our debt refinancing in the third quarter of fiscal year 2007, remained relatively flat from the third quarter of fiscal year 2007 to the third quarter of fiscal year 2008.

**Taxes:**

	<b>Third Quarter Ended</b>	
	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
(Benefit from) Provision for Income Taxes	\$ (316)	\$ 861

In the third quarter of fiscal year 2008, we recognized a benefit from income taxes of \$0.3 million, compared to a \$0.9 million provision in the third quarter of fiscal year 2007. Both the fiscal year 2008 and the fiscal year 2007 third quarters results reflected the impact of unusual items. The third quarter of fiscal year 2008 results included a \$0.8 million benefit from a reduction in our deferred tax asset valuation allowance relating to our U.S. foreign tax credit carryforwards, and the third quarter of fiscal year 2007 results included a \$0.6 million provision for tax relating to the recognition of a previously deferred gain on the sale of TPG. We continue to evaluate our tax provision on a quarterly basis and make adjustments as deemed necessary. When calculating income tax expense, we recognize valuation allowances for deferred tax assets, which may not be realized, using a more likely than not approach.

**Table of Contents****NINE MONTHS ENDED DECEMBER 29, 2007 COMPARED TO NINE MONTHS ENDED DECEMBER 23, 2006***(dollars in thousands):***Sales:**

	<b>Nine Months Ended</b>	
	<b>December 29, 2007</b>	<b>December 23, 2006</b>
Net Sales:		
Product	\$ 35,151	\$ 32,713
Service	16,104	14,907
Total	\$ 51,255	\$ 47,620

Net sales increased \$3.6 million, or 7.6%, from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008.

Our distribution products net sales results, which accounted for 68.6% of our sales in the first nine months of fiscal year 2008 and 68.7% of our sales in the first nine months of fiscal year 2007, reflect 9.9% year-over-year growth in our direct sales channel as a result of a combination of increased prices, new product introductions by strategic manufacturing partners, increased customer response to our sales and marketing activities and growing sales through our transcat.com website.

Distribution products net sales have increased 7.5% for the first nine months of fiscal year 2008 compared to the first nine months of fiscal year 2007. This is a result of growth in both U.S. and international sales, while Canadian sales remained flat year-over-year. In addition to the sales growth, our direct channel gross profit percentage increased 1.1 points as a result of reduced discounting. Within our reseller channel, we experienced a 26.0% increase in profitability despite a sales decrease of 5.4%. Sales within this channel are driven by volume-based pricing for each customer and our more disciplined pricing structure, which generated a 4.3 point increase in gross profit percentage for our resellers and a 2.0 point decline in reseller sales as a percent of total product sales. Our fiscal years 2008 and 2007 product sales in relation to prior fiscal year first nine months comparisons, is as follows:

	<b>Nine Months Ended December 29, 2007</b>		<b>Nine Months Ended December 23, 2006</b>	
	<b>Percent of Net Sales</b>	<b>Gross Profit % (1)</b>	<b>Percent of Net Sales</b>	<b>Gross Profit % (1)</b>
Direct	85%	26.5%	83%	25.4%
Reseller	14%	17.2%	16%	12.9%
Freight Billed to Customers	1%		1%	
Total	100%		100%	

(1) Calculated at net sales less purchase costs divided by net sales.

Calibration services net sales increased \$1.2 million, or 8.0%, from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008. Approximately \$0.8 million of this increase is attributable to an increase in calibration services provided to our customers at one of our in-house laboratories and on-site at a customer's facility. During the first nine months of fiscal year 2008, our service sales associated with the use of subcontractors increased approximately \$0.4 million. In addition, within any nine month period, while we may add new customers, we may also have customers from the prior year whose calibrations may not repeat during the same period for any number of factors. Among those factors are the variations in the timing of customer periodic calibrations on equipment and repair services, customer capital expenditures and customer outsourcing decisions.



**Table of Contents****Gross Profit:**

	<b>Nine Months Ended</b>	
	<b>December 29, 2007</b>	<b>December 23, 2006</b>
Gross Profit:		
Product	\$ 9,845	\$ 8,536
Service	3,341	3,115
Total	\$ 13,186	\$ 11,651

Gross profit increased as a percent of net sales from 24.5% in the first nine months of fiscal year 2007 to 25.7% in the first nine months of fiscal year 2008.

Distribution products gross profit increased \$1.3 million, or 15.3%, from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008, primarily because of a 7.5% increase in product net sales. As a percent of product net sales, product gross profit increased 1.9 points from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008. This is primarily attributable to an increased mix of sales through more profitable sales channels, improved pricing programs, and a combination of over \$0.1 million more in rebates achieved and cooperative advertising income received in the first nine months of fiscal year 2008 compared to the first nine months of fiscal year 2007.

Calibration services gross profit increased \$0.2 million, or 7.3%. As a percent of calibration services sales, calibration gross profit decreased 0.2 points from the first nine months of fiscal year 2007 compared to the first nine months of fiscal year 2008. This percentage decrease is primarily attributed to an increased mix of service sales associated with subcontractors as well as an increase in employee-related expenses in the first nine months of fiscal year 2008 compared to the first nine months of fiscal year 2007.

**Operating Expenses:**

	<b>Nine Months Ended</b>	
	<b>December 29, 2007</b>	<b>December 23, 2006</b>
Operating Expenses:		
Selling, Marketing and Warehouse	\$ 6,627	\$ 6,337
Administrative	4,472	3,705
Total	\$ 11,099	\$ 10,042

Operating expenses increased \$1.1 million, or 10.5%, from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008. Selling, marketing and warehouse expenses increased \$0.3 million, or 4.6%, primarily in support of revenue growth initiatives. Administrative expenses increased \$0.8 million from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008. Over \$0.7 million of this increase occurred during the first half of fiscal year 2008, due primarily to increases in stock-based compensation expense, professional fees and the timing of bonus accruals.

**Other Expense:**

	<b>Nine Months Ended</b>	
	<b>December 29, 2007</b>	<b>December 23, 2006</b>

	<b>2007</b>	<b>2006</b>
Other Expense:		
Interest Expense	\$ 80	\$ 268
Other Expense	425	265
Total	\$ 505	\$ 533

Interest expense decreased \$0.2 million from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008 as a result of our reduced debt. Other expense increased \$0.2 million from the first nine months of fiscal year 2007 to the first nine months of fiscal year 2008, primarily due to an increase in foreign currency losses resulting from an appreciation of the Canadian dollar compared to the U.S. dollar of 17.7% in the first nine months of fiscal year 2008.

**Table of Contents****Gain on TPG Divestiture:**

	<b>Nine Months Ended</b>	
	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
Gain on TPG Divestiture	\$	\$ 1,544

This one-time gain represents the recognition of a previously deferred gain on the sale of TPG, which occurred in fiscal year 2002. Although the sale of TPG occurred in fiscal year 2002, we were precluded from recognizing the gain at that time because we had entered into a distribution agreement in connection with the transaction that required us to purchase a pre-determined amount of inventory during each calendar year from 2002 to 2006. In December 2006, our purchases exceeded the required amount for 2006, as they had in each of the prior four years, which fulfilled our contractual purchase obligations under the distribution agreement and triggered the recognition of the gain in the third quarter of fiscal year 2007.

**Taxes:**

	<b>Nine Months Ended</b>	
	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
(Benefit from) Provision for Income Taxes	\$ (58)	\$ 1,050

In the first nine months of fiscal year 2008, we recognized a \$0.1 million benefit from income taxes, compared to a \$1.1 million provision in the first nine months of fiscal year 2007. Both the fiscal year 2008 and the fiscal year 2007 first nine months results reflected the impact of unusual items. The first nine months of fiscal year 2008 included a \$0.8 million benefit from a reduction in our deferred tax asset valuation allowance relating to our U.S. foreign tax credit carryforwards, and the first nine months of fiscal year 2007 included a \$0.6 million provision for tax relating to the recognition of a previously deferred gain on the sale of TPG. We continue to evaluate our tax provision on a quarterly basis and make adjustments as deemed necessary. When calculating income tax expense, we recognize valuation allowances for deferred tax assets, which may not be realized, using a more likely than not approach.

**Table of Contents****LIQUIDITY AND CAPITAL RESOURCES**

**Cash Flows.** The following table is a summary of our Consolidated Statements of Cash Flows (in thousands):

	<b>Nine Months Ended</b>	
	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
Cash Provided by (Used in):		
Operating Activities	\$ 2,670	\$ 536
Investing Activities	(1,351)	(709)
Financing Activities	(1,418)	195

Operating Activities: Cash provided by operating activities for the first nine months of fiscal year 2008 was \$2.7 million, compared to \$0.5 million of cash provided by operating activities in the first nine months of fiscal year 2007. This is primarily due to a \$0.4 million increase in earnings before deferred income taxes, depreciation, amortization, non-cash stock-based compensation and the non-cash gain on TPG divestiture, additional cash provided by the collection of receivables of \$0.9 million, and \$0.5 million from the change in accrued payrolls and commissions in the first nine months of fiscal year 2008 compared to the first nine months of fiscal year 2007.

Significant working capital fluctuations were as follows:

Inventory/Accounts Payable: Our inventory of \$5.6 million on December 29, 2007 is \$1.3 million higher than our fiscal year-end inventory on March 31, 2007 of \$4.3 million and \$1.5 million higher than our inventory level on December 23, 2006 of \$4.1 million. The increase is primarily due to \$1.1 million in inventory related to shipments from vendors during the last week of the third quarter of fiscal year 2008 in anticipation of strong sales in our fiscal fourth quarter, as well as to increase the immediate availability of high demand products. Our \$2.3 million increase in accounts payable is primarily the result of the timing of payments and inventory receipts in the last month of our third quarter of fiscal year 2008, including the aforementioned \$1.1 million of vendor shipments in the final week of the third quarter of fiscal year 2008.

	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
Accounts Payable	\$ 6,709	\$ 4,417
Inventory, net	\$ 5,611	\$ 4,145
Accounts Payable/Inventory Ratio	1.20	1.07

Receivables: The increase in our accounts receivable at December 29, 2007 compared to December 23, 2006 is primarily due to sales growth in our third quarter of fiscal year 2008. We have continued to maintain strong collections on our accounts receivable, reflected in our days sales outstanding.

	<b>December</b>	<b>December</b>
	<b>29,</b>	<b>23,</b>
	<b>2007</b>	<b>2006</b>
Net Sales, for the last two fiscal months	\$ 13,055	\$ 12,089
Accounts Receivable, net	\$ 8,271	\$ 7,863
Days Sales Outstanding (based on 60 days)	38	39

Investing Activities: The \$1.4 million of cash in investing activities during the first nine months of fiscal year 2008, an increase of over \$0.6 million when compared to the first nine months of fiscal year 2007, was primarily the result of capital expenditures incurred in connection with the expansion of our calibration capabilities, including the expansion of the Rochester, New York and Anaheim, California laboratories, and for the replacement of laboratory equipment.

Edgar Filing: TRANSCAT INC - Form 10-Q

Financing Activities: The decrease in our overall debt of \$3.1 million, as shown in the table below, is the result of \$4.8 million in cash provided by operating activities during the last three months of fiscal year 2007 and the first nine months of fiscal year 2008. See Note 2 of our Consolidated Financial Statements in this report for further information regarding our debt.

	<b>December 29, 2007</b>	<b>December 23, 2006</b>
Total Debt	\$ 1,263	\$ 4,359

**Table of Contents**

**Debt.** On November 21, 2006, we entered into a Credit Agreement (the Chase Credit Agreement ) with JPMorgan Chase Bank, N.A. The Chase Credit Agreement provides for a three-year revolving credit facility in the amount of \$10 million. The Chase Credit Agreement replaced our Amended and Restated Loan and Security Agreement dated November 1, 2004, as further amended, with GMAC Commercial Finance LLC.

The Chase Credit Agreement has certain covenants with which we must comply, including a fixed charge ratio covenant and a leverage ratio covenant. We were in compliance with all loan covenants and requirements throughout the first nine months of fiscal year 2008. We expect to meet the covenants on an on-going basis.

See Note 2 of our Consolidated Financial Statements in this report for more information on our debt. See Item 3, Quantitative and Qualitative Disclosures about Market Risk, in this report for a discussion of interest rates on our debt.

**OUTLOOK**

Our fiscal fourth quarter is typically our strongest. This fiscal year's fourth quarter has the disadvantage of one week (13 operating weeks) when compared with the fourth quarter of fiscal 2007, which had 14 operating weeks. Despite one less week, we expect margins to expand in our fiscal fourth quarter with higher sales.

We expect our Distribution Products segment to maintain growth in the mid to upper single digit range while the Calibration Services segment should continue its growth trend. The growth in our Calibration Services segment sales should provide increasing operating leverage and result in operating income increasing at a faster rate than sales, thus providing additional operating cash.

**Table of Contents**

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK  
INTEREST RATES**

Our exposure to changes in interest rates results from our borrowing activities. In the event interest rates were to move by 1%, our yearly interest expense would increase or decrease by less than \$0.1 million assuming our average-borrowing levels remained constant. On December 29, 2007 and December 23, 2006, we had no hedging arrangements in place to limit our exposure to upward movements in interest rates.

Under our Chase Credit Agreement described in Note 2 of our Consolidated Financial Statements in this report, interest is adjusted on a quarterly basis based upon our calculated leverage ratio. The base rate, as defined in the Chase Credit Agreement, and the London Interbank Offered Rate as of December 29, 2007 were 7.3% and 4.6%, respectively. Our interest rate for the first nine months of fiscal year 2008 ranged from 5.3% to 7.6%.

**FOREIGN CURRENCY**

Approximately 90% of our net sales for the first nine months of fiscal year 2008 and fiscal year 2007 were denominated in United States dollars, with the remainder denominated in Canadian dollars. A 10% change in the value of the Canadian dollar to the United States dollar would impact our net sales by approximately 1%. We monitor the relationship between the United States and Canadian currencies on a continuous basis and adjust sales prices for products and services sold in Canadian dollars as we believe to be appropriate.

During the third quarter of fiscal year 2008, we entered into a foreign exchange forward contract to reduce any further risk that our earnings would be adversely affected by changes in currency exchange rates. The contract, which expired in December 2007, was accounted for in accordance with SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities. We did not apply hedge accounting and therefore, the change in the contract's fair value, which totaled \$0.2 million, was recognized in current earnings as a component of other expense in the Consolidated Statements of Operations. This change in the contract's fair value was offset by the change in fair value on the underlying intercompany assets and liabilities being hedged. At December 29, 2007, there were no hedging arrangements outstanding. We do not use hedging arrangements for speculative purposes.

**ITEM 4. CONTROLS AND PROCEDURES**

(a) **Evaluation of Disclosure Controls and Procedures.** Our Chief Executive Officer, President and Chief Operating Officer (our principal executive officer) and our Vice President of Finance and Chief Financial Officer (our principal financial officer) evaluated our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this quarterly report. Based on this evaluation, our Chief Executive Officer, President and Chief Operating Officer and our Vice President of Finance and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of such date.

(b) **Changes in Internal Controls over Financial Reporting.** There has been no change in our internal control over financial reporting that occurred during the last fiscal quarter covered by this quarterly report (our third fiscal quarter) that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 6. EXHIBITS**

See Index to Exhibits.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**TRANSCAT, INC.**

Date: February 11, 2008

/s/ Charles P. Hadded  
Charles P. Hadeed  
Chief Executive Officer, President and Chief Operating  
Officer

Date: February 11, 2008

/s/ John J. Zimmer  
John J. Zimmer  
Vice President of Finance and Chief Financial Officer  
24

---



**Table of Contents**

**INDEX TO EXHIBITS**

- (31) Rule 13a-14(a)/15d-14(a) Certifications
  - 31.1 Certification of Chief Executive Officer
  - 31.2 Certification of Chief Financial Officer
- (32) Section 1350 Certifications
  - 32.1 Section 1350 Certifications

25