

FEDERATED DEPARTMENT STORES INC /DE/

Form 10-K/A

June 06, 2006

**SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-K/A  
Annual Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**For the Fiscal Year Ended  
January 28, 2006**

**Commission File Number:  
1-13536**

**Federated Department Stores, Inc.  
7 West Seventh Street  
Cincinnati, Ohio 45202  
(513) 579-7000  
and  
151 West 34th Street  
New York, New York 10001  
(212) 494-1602**

**Incorporated in Delaware**

**I.R.S. No. 13-3324058**

**Securities Registered Pursuant to Section 12(b) of the Act:**

| <b>Title of Each Class</b>              | <b>Name of Each Exchange on<br/>Which Registered</b> |
|---|--|
| Common Stock, par value \$.01 per share | New York Stock Exchange                              |
| 7.45% Senior Debentures due 2017        | New York Stock Exchange                              |
| 6.79% Senior Debentures due 2027        | New York Stock Exchange                              |
| 7% Senior Debentures due 2028           | New York Stock Exchange                              |

**Securities Registered Pursuant to Section 12(g) of the Act:**

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

The aggregate market value of the registrant's common stock held by non-affiliates of the registrant, computed by reference to the closing price as reported on the New York Stock Exchange as of the last business day of the registrant's most recently completed second fiscal quarter (July 29, 2005) was \$13,032,161,000.

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| <b>Class</b>                             | <b>Outstanding at March 31, 2006</b> |
|--|--------------------------------------|
| Common Stock, \$0.01 par value per share | 275,265,327 shares                   |

**DOCUMENTS INCORPORATED BY REFERENCE**

| <b>Document</b>  | <b>Parts Into Which Incorporated</b> |
|--|--------------------------------------|
| Proxy Statement for the Annual Meeting of Stockholders to be held May 19, 2006 (Proxy Statement) | Part III                             |

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### EXPLANATORY NOTE

**This Amendment on Form 10-K/A to the Company's Form 10-K for its fiscal year ended January 28, 2006 (the Form 10-K) amends and restates Items 7 and 8 of the Form 10-K to reflect the reclassification of \$2,195 million of the proceeds from the sale of the FDS Credit Assets from (i) cash from continuing investing activities to (ii) cash from continuing operating activities. See Note 5 to the Consolidated Financial Statements for a description of the transaction. The reclassified amount represents the portion of the sale proceeds attributable to the Company's proprietary credit card accounts and related accounts receivable. As a result of the restatement, the Company's net cash provided by continuing operating activities for 2005 increased by \$2,195 million (from \$1,950 million to \$4,145 million) and the Company's net cash used by continuing investing activities for 2005 increased by \$2,195 million (from \$2,506 million to \$4,701 million). Except as otherwise expressly stated or where the context requires otherwise, the information in this Amendment generally speaks as of April 13, 2006, the date on which the Form 10-K was filed with the Securities and Exchange Commission.**

On August 30, 2005, pursuant to the Agreement and Plan of Merger (the Merger Agreement), dated as of February 27, 2005, by and among Federated Department Stores, Inc. (Federated), The May Department Stores Company, a Delaware corporation (May), and Milan Acquisition LLC (formerly known as Milan Acquisition Corp.), a wholly owned subsidiary of the Company (Merger Sub), May merged with and into Merger Sub (the Merger). As a result of the Merger, May's separate corporate existence terminated. Upon the completion of the Merger, Merger Sub was merged with and into the Company, and Merger Sub's separate corporate existence terminated.

*Unless the context requires otherwise (i) references herein to the Company are, for all periods prior to August 30, 2005 (the Merger Date), references to Federated and its subsidiaries and their respective predecessors, and for all periods following the Merger Date, references to the surviving corporation in the Merger and its subsidiaries, and (ii) references to 2005, 2004, 2003, 2002 and 2001 are references to the Company's fiscal years ended January 28, 2006, January 29, 2005, January 31, 2004, February 1, 2003 and February 2, 2002, respectively.*

### Forward-Looking Statements

*This report and other reports, statements and information previously or subsequently filed by the Company with the Securities and Exchange Commission (the SEC) contain or may contain forward-looking statements. Such statements are based upon the beliefs and assumptions of, and on information available to, the management of the Company at the time such statements are made. The following are or may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995: (i) statements preceded by, followed by or that include the words may, will, could, should, believe, expect, future, potential, anticipate, intend, plan, think, estimate or continue or the negative or other variations thereof, and (ii) statements regarding matters that are not historical facts. Such forward-looking statements are subject to various risks and uncertainties, including:*

*risks and uncertainties relating to the possible invalidity of the underlying beliefs and assumptions;*

*possible changes or developments in social, economic, business, industry, market, legal and regulatory circumstances and conditions;*

*actions taken or omitted to be taken by third parties, including customers, suppliers, business partners, competitors and legislative, regulatory, judicial and other governmental authorities and officials; and*

*attacks or threats of attacks by terrorists or war.*

*Without limiting the generality of the foregoing, forward-looking statements regarding the effects of the acquisition of May are subject to risks and uncertainties relating to, among other things, the successful and timely integration of the acquired businesses with the Company's historical businesses, timely realization of expected cost savings and other synergies, and potential disruption from the transaction which could make it more difficult to maintain relationships with the companies' respective employees, customers and vendors.*

*No forward-looking statements should be relied upon as continuing to reflect the expectations of management or the current status of any matter referred to therein as of any date subsequent to the date on which such statements are made. Furthermore, future results of the operations of the Company could*

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*differ materially from historical results or current expectations because of a variety of factors that affect the Company, including:*

*the acquisition of May;*

*transaction costs associated with the renovation, conversion and transitioning of retail stores in regional markets;*

*the outcome and timing of sales and leasing in conjunction with the disposition of retail store properties in regional markets;*

*the outcome and timing of sales and leasing in conjunction with the disposition of retail store properties;*

*the retention, reintegration and transitioning of displaced employees;*

*the sale of the Company's credit card operations and related strategic alliance;*

*competitive pressures from department and specialty stores, general merchandise stores, manufacturers' outlets, off-price and discount stores, and all other retail channels, including the Internet, mail-order catalogs and television; and*

*general consumer-spending levels, including the impact of the availability and level of consumer debt, levels of consumer confidence and the effects of the weather.*

*In addition to any risks and uncertainties specifically identified in the text surrounding such forward-looking statements, the foregoing statements and the statements under captions such as Risk Factors and Special Considerations in reports, statements and information filed by the Company with the SEC from time to time constitute cautionary statements identifying important factors that could cause actual amounts, results, events and circumstances to differ materially from those reflected in such forward-looking statements.*

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

The Company is a retail organization operating retail stores that sell a wide range of merchandise, including men's, women's and children's apparel and accessories, cosmetics, home furnishings and other consumer goods in 45 states, the District of Columbia, Puerto Rico and Guam. The Company's operations are significantly impacted by competitive pressures from department stores, specialty stores and mass merchandisers and all other retail channels. The Company's operations are also significantly impacted by general consumer-spending levels, which are driven in part by consumer confidence and employment levels.

In 2003, the Company commenced the implementation of a strategy to more fully utilize its Macy's brand. This strategy allows the Company to magnify the impact of its marketing efforts on a nationwide basis, as well as to leverage major events such as the Macy's Thanksgiving Day Parade and Macy's 4th of July fireworks. On March 6, 2005, the Company completed the conversion of all of the Company's regional department store nameplates to the Macy's nameplate. As a result, prior to the acquisition of The May Department Stores Company (May), the Company operated coast-to-coast exclusively under two retail brands—Macy's and Bloomingdale's.

In early 2004, the Company announced a further step in reinventing its department stores—the creation of a centralized organization to be responsible for the overall strategy, merchandising and marketing of home-related categories of business in all of its Macy's-branded stores. While its benefits have taken longer to be realized, the centralized operation is still expected to accelerate future sales in these categories largely by improving and further differentiating the Company's home-related merchandise assortments.

Over the past three years, the Company focused on four key priorities for improving the business over the longer term: differentiating and editing merchandise assortments; simplifying pricing; improving the overall shopping experience; and communicating better with customers through more brand focused and effective marketing. The Company believes that its recent results indicate that these strategies are working and that the customer is responding in a favorable manner. In 2005, the Company launched a new nationwide Macy's customer loyalty program, called Star Rewards, in coordination with the launch of the Macy's nameplate in cities across the country. The program provides an enhanced level of offers and benefits to Macy's best credit card customers.

On August 30, 2005, the Company completed its merger with May (the Merger). The results of May's operations have been included in the consolidated financial statements since that date. The aggregate purchase price for May was approximately \$11.7 billion, including approximately \$5.7 billion of cash and approximately 100 million shares of Company common stock and options to purchase an additional 9.4 million shares of Company common stock valued at approximately \$6.0 billion in the aggregate. In connection with the Merger, the Company also assumed approximately \$6.0 billion of May debt.

The Merger is expected to have a material effect on the Company's consolidated financial position, results of operations and cash flows. The Company expects to realize approximately \$175 million of cost savings in 2006 and \$450 million of annual cost savings starting in 2007, resulting from the consolidation of central functions, division integrations and the adoption of best practices across the combined company. The Merger is also expected to accelerate comparable store sales growth. In addition, the Company anticipates incurring approximately \$1.0 billion in one-time costs related to the acquisition and integration, spread out over a three-year period, commencing after the acquisition in 2005.

The Company expects to add about 400 Macy's locations nationwide in 2006 as it converts the regional department store nameplates acquired through the Merger. In conjunction with the conversion process, the Company has identified approximately 80 locations which will be divested starting in 2006, including approximately 40 current May stores operating in 11 states under various nameplates, as well as approximately 40 Macy's stores operating in 15 states. Locations identified for divestiture accounted for approximately \$2.2 billion of 2005 sales on a pro forma basis. On September 20, 2005 and January 12, 2006, the Company announced its intention to dispose of the acquired May Bridal Group division, which includes the operations of David's Bridal, After Hours Formalwear and Priscilla of Boston, and the acquired Lord & Taylor division of May, respectively. As a result of the Company's decision to dispose of these businesses, these businesses are being reported as discontinued operations. Unless otherwise indicated, the following discussion relates to the Company's continuing operations. The Company is continuing to study its store portfolio in light of the Merger and some plans may change as conversion dates approach.

In June 2005, the Company entered into a Purchase, Sale and Servicing Transfer Agreement (the Purchase Agreement) with Citibank, N.A. pursuant to which the Company agreed to sell to Citibank (i) the proprietary and non-proprietary credit card accounts owned by the Company, together with related receivables balances, and the capital stock of Prime Receivables Corporation, a wholly owned subsidiary of the Company, which owned all of the Company's interest in the Prime Credit Card Master Trust (the FDS Credit Assets), (ii) the Macy's credit card accounts owned by GE Money Bank and Monogram Credit Services, LLC (collectively, GE Bank), together with related receivables balances (the GE/ Macy's Credit Assets), upon the termination of the Company's credit card program agreement with GE Bank, and (iii) the proprietary credit card accounts owned by May, together with related receivables balances (the May Credit Assets), prior to August 30, 2006. The purchase by Citibank of the FDS Credit Assets was completed on October 24, 2005.

In connection with the Purchase Agreement, the Company and Citibank entered into a long-term marketing and servicing alliance pursuant to the terms of a Credit Card Program Agreement (the Program Agreement) with an initial term of 10 years commencing from the date of the last closing under the Purchase Agreement and, unless terminated by either party as of the expiration of the initial term, an additional renewal term of three years. The Program Agreement provides for, among other things, (i) the ownership by Citibank of the accounts purchased by Citibank pursuant to the Purchase Agreement, (ii) the ownership by Citibank of new accounts opened by the Company's customers, (iii) the provision of credit by Citibank to the holders of the credit cards associated with the foregoing accounts, (iv) the servicing of the foregoing accounts, and (v) the allocation between Citibank and the Company of the economic benefits and burdens associated with the foregoing and other aspects of the alliance.

The sales prices provided for in the Purchase Agreement equate to approximately 111.5% of the receivables to be included in the FDS Credit Assets, the GE/ Macy's Credit Assets and the May Credit Assets, and the Company will receive ongoing payments under the Program Agreement. The transactions contemplated by the Purchase Agreement and the Program Agreement are expected to be accretive to the Company's earnings per share, particularly as the sales of the GE/ Macy's Credit Assets and the May Credit Assets are completed.

The Company has provided GE Bank with a notice of its election to terminate the Company's credit card program agreement with GE Bank effective as of May 1, 2006. On April 4, 2006, the Company entered into a Sale and Purchase Agreement with GE Bank pursuant to which, subject to the receipt of all required regulatory approvals, the Company shall purchase from GE Bank all of the GE/ Macy's Credit



Assets owned by GE Bank as of 11:59 p.m. on the day immediately preceding the closing date. Pursuant to the credit card program agreement, the purchase price for the GE/ Macy's Credit Assets will be equal to the net book value (as such term is defined in the credit card program agreement) of the assets to be purchased as of the purchase date.

The following discussion should be read in conjunction with our Consolidated Financial Statements and the related notes included elsewhere in this report. The following discussion contains forward-looking statements that reflect the Company's plans, estimates and beliefs. The Company's actual results could materially differ from those discussed in these forward-looking statements. Factors that could cause or contribute to those differences include, but are not limited to, those discussed below and elsewhere in this report, particularly in Forward-Looking Statements.

### ***Results of Operations***

*Comparison of the 52 Weeks Ended January 28, 2006 and the 52 Weeks Ended January 29, 2005.* Net income for 2005 increased to \$1,406 million compared to \$689 million for 2004. Net income for 2005 includes income from discontinued operations of \$33 million. The increase in income from continuing operations in 2005 reflects the \$480 million gain on the sale of the FDS Credit Assets as well as the impact of the acquisition of May.

Net sales for 2005 totaled \$22,390 million, compared to net sales of \$15,776 million for 2004, an increase of 41.9%. Net sales for September 2005 through January 2006 include the continuing operations of May. On a comparable store basis (sales from Bloomingdale's and Macy's stores in operation throughout 2004 and 2005 and all Internet sales and mail order sales from continuing businesses), net sales increased 1.3% compared to 2004. Sales in 2005 were strongest at Bloomingdale's and Macy's Florida. Sales of the Company's private label brands continued to be strong in 2005 in all Macy's-branded stores. By family of business, sales in 2005 were strong in shoes, handbags, cosmetics and fragrances and men's and women's sportswear. The weaker businesses during 2005 continued to be in the home-related areas.

Cost of sales was 59.3% of net sales for 2005, compared to 59.5% for 2004. Included in cost of sales for 2004 were \$36 million of markdowns, 0.2% of net sales, associated with the Macy's home store centralization and the Burdines-Macy's consolidation in Florida. The cost of sales rate in 2005 was essentially flat with the cost of sales rate in 2004, excluding the impact of the markdowns in 2004. These markdowns were primarily related to merchandise that was being sold at Macy's-branded stores and which was not reordered following the Burdines-Macy's consolidation and home store centralization. Gross margin for 2005 reflects \$25 million of inventory valuation adjustments related to the integration of May and Federated merchandise assortments. The valuation of department store merchandise inventories on the last-in, first-out basis did not impact cost of sales in either period.

Selling, general and administrative (SG&A) expenses were 31.2% of net sales for 2005, compared to 31.6% for 2004. Included in SG&A expenses for 2004 were approximately \$63 million of costs, 0.4% of net sales, incurred in connection with store closings, the Burdines-Macy's consolidation and the home store centralization. The SG&A rate in 2005 was negatively impacted by the sale of the FDS Credit Assets.

May integration costs for 2005 amounted to \$169 million, primarily related to impairment charges for certain Macy's stores to be closed and sold.

A pre-tax gain of approximately \$480 million was recorded in 2005 in connection with the sale of the FDS Credit Assets.

Net interest expense was \$380 million for 2005, compared to \$284 million for 2004. The increase in interest expense during 2005 as compared to 2004 is due to the increased levels of borrowings associated with the acquisition of May, offset in part by the reduction in receivables-backed borrowings due to the sale of the FDS Credit Assets. Net interest expense for 2005 includes \$17 million of interest income related to the settlement of various tax examinations. Net interest expense for 2004 includes \$59 million of costs associated with the repurchase of \$274 million of the Company's 8.5% senior notes due 2010.

The Company's effective income tax rates of 32.8% for 2005 and 38.3% for 2004 differ from the federal income tax statutory rate of 35.0%, and on a comparative basis, principally because of the reduction in the valuation allowance associated with capital loss carryforwards, the settlement of various tax examinations and the effect of state and local income taxes. Federal, state and local income tax expense for 2005 benefited from approximately \$85 million related to the reduction in the valuation allowance associated with the capital loss carryforwards realized as a result of the sale of the FDS Credit Assets and \$10 million related to the settlement of various tax examinations.

For 2005, income from the discontinued operations of the acquired Lord & Taylor and bridal group businesses, net of income taxes, was \$33 million on sales of approximately \$957 million.

*Comparison of the 52 Weeks Ended January 29, 2005 and the 52 Weeks Ended January 31, 2004.* Net income for 2004 totaled \$689 million, compared to net income of \$693 million for 2003. Net income for 2004 reflects strong sales and gross margin performance in 2004, offset by higher SG&A expenses, interest expense associated with the repurchase of \$274 million of the Company's 8.5% senior notes due 2010 and higher income tax expense. Income tax expense during 2003 benefited from a \$38 million favorable tax adjustment.

Net sales for 2004 totaled \$15,776 million, compared to net sales of \$15,412 million for 2003, an increase of 2.4%. On a comparable store basis (sales from stores in operation throughout 2003 and 2004), net sales increased 2.6% compared to 2003. Bloomingdale's and Burdines-Macy's produced the strongest sales performance in 2004 compared to 2003. Sales of the Company's private label brands continued to sell extremely well throughout the store and the penetration of the Company's private brands increased in 2004 to 17.4% of sales in Macy's-branded stores. By family of business, sales were strong in handbags, jewelry and cosmetics as well as in children's apparel.

Cost of sales was 59.5% of net sales for 2004 and 2003. Included in cost of sales for 2004 were \$36 million of markdowns associated with the Macy's home store centralization and the consolidation of six Macy's stores operating in Florida into the Burdines-Macy's organization. These markdowns are primarily related to merchandise that was being sold at Macy's-branded stores that will not continue to be sold following the home store centralization and the Burdines-Macy's consolidation. The cost of sales rate and corresponding gross margin in 2004, excluding the home store centralization and the Burdines-Macy's consolidation markdowns, benefited from lower net markdowns due to the lower inventory levels and improved sales. Merchandise inventories were down 3% at the end of 2004 as compared to the end of 2003. The valuation of merchandise inventories on the last-in, first-out basis did not impact cost of sales in either period.

SG&A expenses were 31.6% of net sales for 2004 compared to 31.8% for 2003. SG&A expenses in 2004 reflect higher pension costs and higher selling-related costs, partially offset by improved bad debt expense. Included in SG&A expenses for 2004 were approximately \$63 million of costs incurred in connection with the home store centralization, the Burdines-Macy's consolidation and other store closings.

Included in SG&A expenses for 2003 were approximately \$59 million of costs incurred in connection with the Rich's-Macys and Burdines-Macys consolidations and other announced store closings

Net interest expense was \$284 million for 2004 compared to \$257 million for 2003. Net interest expense for 2004 includes \$59 million of costs associated with the repurchase of \$274 million of the Company's 8.5% senior notes due 2010, partially offset by the impact of lower levels of borrowings.

The Company's effective income tax rates of 38.3% for 2004 and 36.0% for 2003 differ from the federal income tax statutory rate of 35.0%, and on a comparative basis, principally because of the effect of state and local income taxes and the impact of a \$38 million favorable tax adjustment in 2003. The favorable tax adjustment in 2003 reduced income tax expense by \$38 million and resulted from a change in estimate of the effective tax rate at which existing deferred tax assets and liabilities will ultimately be settled.

#### ***Liquidity and Capital Resources***

The Company's principal sources of liquidity are cash from operations, cash on hand and the credit facilities described below.

Net cash provided by continuing operating activities in 2005 was \$4,145 million, compared to the \$1,507 million provided in 2004, reflecting improved operating performance, including the impact of the acquisition of May, and the proceeds from the sale of the proprietary account portion of the FDS Credit Assets.

Net cash used by continuing investing activities was \$4,701 million for 2005, compared to \$727 million for 2004. Investing activities for 2005 include the cash outflow associated with the acquisition of May of \$5,321 million and the cash inflow associated with the sale of the non-proprietary account portion of the FDS Credit Assets of \$1,388 million. Investing activities for 2005 also included purchases of property and equipment totaling \$568 million, capitalized software of \$88 million and an increase in non-proprietary accounts receivable of \$131 million. Investing activities for 2004 included purchases of property and equipment totaling \$467 million, capitalized software of \$81 million, an increase in non-proprietary accounts receivable of \$236 million and \$30 million collection of notes receivable.

The Company opened two new Macys department stores during 2005 and opened six new department stores under legacy May nameplates since the acquisition of May. The Company opened four department stores, four furniture stores and expanded into two additional locations in existing malls in 2004. The Company intends to open four new department stores, one new furniture gallery, reopen one or two of the former May stores being converted to Bloomingdale's and reopen some of the five hurricane related closings in Florida and Louisiana before the fourth quarter of 2006. The Company's budgeted capital expenditures are approximately \$1.6 billion for 2006 and approximately \$1.1 to \$1.2 billion for each of 2007 and 2008. Management presently anticipates funding such expenditures with cash from operations.

Net cash used by the Company for all continuing financing activities was \$58 million for 2005, including the issuance of \$4,580 million of short-term debt used to finance the acquisition of May, the repayment of approximately \$4,755 million of debt, the issuance of \$336 million of its common stock, primarily related to the exercise of stock options, and \$157 million of cash dividends paid. The debt repaid in 2005 includes \$1.2 billion of receivables backed financings and approximately \$3.4 billion of acquisition-related borrowings, which repayments were primarily funded from the net proceeds received from the sale of the FDS Credit Assets. The Company acquired no shares of its common stock under its share repurchase program during 2005.

Net cash used by the Company for all continuing financing activities was \$837 million for 2004, including \$365 million of debt repayments, the acquisition of 18.3 million shares of its common stock at an approximate cost of \$901 million, the issuance of \$298 million of its common stock, primarily related to the exercise of stock options, and \$93 million of cash dividends paid. The debt repaid in 2004 includes the repurchase of \$274 million of the Company's 8.5% senior notes due 2010 and \$85 million of the Company's 6.79% senior debentures due 2027. Certain holders of the Company's 6.79% senior debentures due 2027 elected to have such debentures repaid on July 15, 2004 at 100% of the principal amount thereof, together with accrued interest to the date of repayment.

The Company's board of directors approved additional \$750 million authorizations to the Company's existing share repurchase program on February 27, 2004 and July 20, 2004. In connection with the May acquisition, the Company suspended repurchases under the Company's share repurchase program. As of January 28, 2006, the share repurchase program had approximately \$670 million of authorization remaining. The Company currently anticipates resuming its share repurchase program sometime in the second or third quarter of 2006.

The Company is a party to a five-year credit agreement with certain financial institutions providing for revolving credit borrowings and letters of credit in an aggregate amount not to exceed \$2.0 billion (which amount may be increased to \$2.5 billion at the option of the Company) outstanding at any particular time. This agreement expires August 30, 2010 and replaces the previous five-year credit agreement which was set to expire June 29, 2006. As of January 28, 2006, the Company had no borrowings outstanding under the five-year credit agreement.

In connection with the Merger, the Company entered into a 364-day bridge credit agreement with certain financial institutions providing for revolving credit borrowings in an aggregate amount initially not to exceed \$5.0 billion outstanding at any particular time. The aggregate amount of the facility will be reduced upon the receipt by the Company of net cash proceeds from certain events, including certain sales or other dispositions of assets aggregating \$100 million or more, the issuance of certain equity interests and the incurrence of certain long term indebtedness. The aggregate amount of the facility has been reduced to \$2.25 billion as a result of the proceeds received from the sale of the FDS Credit Assets. As of January 28, 2006, the Company had no borrowings outstanding under the 364-day bridge credit agreement.

In connection with the Merger, the Company entered into an unsecured commercial paper program pursuant to which it may issue and sell commercial paper in an aggregate amount outstanding at any particular time not to exceed its then-current combined borrowing availability under the revolving credit facilities described above. As of January 28, 2006, the Company had \$1,199 million of commercial paper outstanding under its commercial paper program.

The Company funded the cash consideration payable in the Merger originally through cash on hand and borrowings under its 364-day bridge credit agreement. The Company subsequently issued commercial paper and utilized the proceeds thereof and additional cash on hand to pay down the borrowings under the 364-day bridge credit agreement.

The Company's bank credit agreements require the Company to maintain a specified interest coverage ratio of no less than 3.25 and a specified leverage ratio of no more than .62. The interest coverage ratio for 2005 was 7.80 and at January 28, 2006 the leverage ratio was .41. Management believes that the likelihood of the Company defaulting on these requirements in the future is remote absent any material negative event affecting the U.S. economy as a whole. However, if the Company's results of operations or operating ratios deteriorate to a point where the Company is not in compliance with any of its debt covenants and

the Company is unable to obtain a waiver, much of the Company's debt would be in default and could become due and payable immediately.

At January 28, 2006, the Company had contractual obligations (within the scope of Item 303(a)(5) of Regulation S-K) as follows:

|                             | <b>Obligations Due, by Period</b> |                             |                        |                        |                              |
|-----------------------------|-----------------------------------|-----------------------------|------------------------|------------------------|------------------------------|
|                             | <b>Total</b>                      | <b>Less than<br/>1 Year</b> | <b>1 - 3<br/>Years</b> | <b>3 - 5<br/>Years</b> | <b>More than<br/>5 Years</b> |
|                             | (millions)                        |                             |                        |                        |                              |
| Short-term debt             | \$ 1,315                          | \$ 1,315                    | \$                     | \$                     | \$                           |
| Long-term debt              | 8,080                             |                             | 1,312                  | 1,204                  | 5,564                        |
| Interest on debt            | 7,627                             | 571                         | 1,078                  | 883                    | 5,095                        |
| Capital lease obligations   | 171                               | 16                          | 31                     | 30                     | 94                           |
| Other long-term liabilities | 1,495                             | 78                          | 265                    | 463                    | 689                          |
| Operating leases            | 3,415                             | 229                         | 431                    | 375                    | 2,380                        |
| Letters of credit           | 60                                | 60                          |                        |                        |                              |
| Other obligations           | 3,104                             | 2,794                       | 248                    | 62                     |                              |
|                             | <b>\$ 25,267</b>                  | <b>\$ 5,063</b>             | <b>\$ 3,365</b>        | <b>\$ 3,017</b>        | <b>\$ 13,822</b>             |

Other obligations in the foregoing table consist primarily of significant merchandise purchase obligations and obligations under outsourcing arrangements, construction contracts, employment contracts, group medical/dental/life insurance programs and energy and other supply agreements identified by the Company. The Company's merchandise purchase obligations fluctuate on a seasonal basis, typically being higher in the summer and early fall and being lower in the late winter and early spring. The Company purchases a substantial portion of its merchandise inventories and other goods and services otherwise than through binding contracts. Consequently, the amounts shown as Other obligations in the foregoing table do not reflect the total amounts that the Company would need to spend on goods and services in order to operate its businesses in the ordinary course.

Management believes that, with respect to the Company's current operations, cash on hand and funds from operations, together with its credit facilities and other capital resources, will be sufficient to cover the Company's reasonably foreseeable working capital, capital expenditure and debt service requirements in both the near term and over the longer term. The Company's ability to generate funds from operations may be affected by numerous factors, including general economic conditions and levels of consumer confidence and demand; however, the Company expects to be able to manage its working capital levels and capital expenditure amounts so as to maintain sufficient levels of liquidity. For short-term liquidity, the Company also relies on its unsecured commercial paper facility (which is discussed above). Access to the unsecured commercial paper program is primarily dependent on the Company's credit ratings; a downgrade in its short-term ratings could hinder its ability to access this market. If the Company is unable to access the unsecured commercial paper market, it has the current ability to access \$4.25 billion pursuant to its bank credit agreements, subject to compliance with the interest coverage and leverage ratio requirements discussed above and other requirements under the agreements. Depending upon conditions in the capital markets and other factors, the Company will from time to time consider the issuance of debt or other securities, or other possible capital markets transactions, the proceeds of which could be used to refinance current indebtedness or for other corporate purposes.

Management believes the retail business will continue to consolidate. The Company intends from time to time to consider additional acquisitions of, and investments in, department stores and other complementary assets and companies. Acquisition transactions, if any, are expected to be financed from one or more of the following sources: cash on hand, cash from operations, borrowings under existing or new credit facilities and the issuance of long-term debt, commercial paper or other securities, including common stock.

### ***Critical Accounting Policies***

#### *Allowance for Doubtful Accounts*

The Company evaluates the collectibility of its proprietary accounts receivable based on a combination of factors, including analysis of historical trends, aging of accounts receivable, write-off experience and expectations of future performance. Proprietary accounts receivable are considered delinquent if more than one scheduled minimum payment is missed. Delinquent proprietary accounts are generally written off automatically after the passage of 180 days without receiving a full scheduled monthly payment. Accounts are written off sooner in the event of customer bankruptcy or other circumstances that make further collection unlikely. The Company reserves for doubtful proprietary accounts with a methodology based upon historical write-off performance in addition to factoring in a flow rate performance tied to the customer delinquency trend. At January 28, 2006, a 0.1 percentage point change in the result of the reserve methodology would impact the proprietary reserve for doubtful accounts by approximately \$2 million.

#### *Merchandise Inventories*

Merchandise inventories are valued at the lower of cost or market using the last-in, first-out (LIFO) retail inventory method. Under the retail inventory method, inventory is segregated into departments of merchandise having similar characteristics, and is stated at its current retail selling value. Inventory retail values are converted to a cost basis by applying specific average cost factors for each merchandise department. Cost factors represent the average cost-to-retail ratio for each merchandise department based on beginning inventory and the fiscal year purchase activity. The retail inventory method inherently requires management judgments and contains estimates, such as the amount and timing of permanent markdowns to clear unproductive or slow-moving inventory, which may impact the ending inventory valuation as well as gross margins.

Permanent markdowns designated for clearance activity are recorded when the utility of the inventory has diminished. Factors considered in the determination of permanent markdowns include current and anticipated demand, customer preferences, age of the merchandise and fashion trends. When a decision is made to permanently mark down merchandise, the resulting gross profit reduction is recognized in the period the markdown is recorded. The Company receives cash allowances from merchandise vendors as purchase price adjustments. Purchase price adjustments are credited to cost of sales in accordance with Emerging Issues Task Force ( EITF ) Issue No. 02-16, Accounting by a Customer (Including a Reseller) for Certain Consideration Received from a Vendor.

Shrinkage is estimated as a percentage of sales for the period from the last inventory date to the end of the fiscal period. Such estimates are based on experience and the most recent physical inventory results. While it is not possible to quantify the impact from each cause of shrinkage, the Company has loss prevention programs and policies that are intended to minimize shrinkage. Physical inventories are

generally taken within each merchandise department annually and inventory records are adjusted accordingly.

*Long-Lived Asset Impairment and Restructuring Charges*

The carrying values of long-lived assets are periodically reviewed by the Company whenever events or changes in circumstances indicate that a potential impairment has occurred. For long-lived assets held for use, a potential impairment has occurred if projected future undiscounted cash flows are less than the carrying value of the assets. The estimate of cash flows includes management's assumptions of cash inflows and outflows directly resulting from the use of those assets in operations. When a potential impairment has occurred, an impairment write-down is recorded if the carrying value of the long-lived asset exceeds its fair value. The Company believes its estimated cash flows are sufficient to support the carrying value of its long-lived assets. If estimated cash flows significantly differ in the future, the Company may be required to record asset impairment write-downs.

For long-lived assets held for disposal by sale, an impairment charge is recorded if the carrying amount of the assets exceeds its fair value less costs to sell. Such valuations include estimations of fair values and incremental direct costs to transact a sale. For long-lived assets to be abandoned, the Company considers the asset to be disposed of when it ceases to be used. If the Company commits to a plan to abandon a long-lived asset before the end of its previously estimated useful life, depreciation estimates are revised accordingly. In addition, liabilities arise such as severance, contractual obligations and other accruals associated with store closings from decisions to dispose of assets. The Company estimates these liabilities based on the facts and circumstances in existence for each restructuring decision. The amounts the Company will ultimately realize or disburse could differ from the amounts assumed in arriving at the asset impairment and restructuring charge recorded.

The carrying value of goodwill and other intangible assets with indefinite lives are reviewed annually for possible impairment. The impairment review is based on a discounted cash flow approach at the reporting unit level, that requires significant management judgment with respect to sales, gross margin and expense growth rates, and the selection and use of an appropriate discount rate. The use of different assumptions would increase or decrease estimated discounted future operating cash flows and could increase or decrease an impairment charge. The occurrence of an unexpected event or change in circumstances, such as adverse business conditions or other economic factors, would determine the need for impairment testing between annual impairment tests.

*Self-Insurance Reserves*

The Company is self-insured for workers compensation and public liability claims up to certain maximum liability amounts. Although the amounts accrued are actuarially determined by third parties based on analysis of historical trends of losses, settlements, litigation costs and other factors, the amounts the Company will ultimately disburse could differ from such accrued amounts.

*Pension and Supplementary Retirement Plans*

The Company has funded defined benefit pension plans (the Pension Plans) and unfunded defined benefit supplementary retirement plans (the SERPs). The Company accounts for these plans using SFAS No. 87, Employers Accounting for Pensions. Under SFAS No. 87, pension expense is recognized on an accrual basis over employees approximate service periods. Pension expense calculated under

SFAS No. 87 is generally independent of funding decisions or requirements. The Company anticipates that pension expense and other retirement costs relating to continuing operations will increase by approximately \$75 million in 2006, compared to 2005, reflecting a full year of expenses related to May.

Funding requirements for the Pension Plans are determined by government regulations, not SFAS No. 87. Although no funding contributions were required, the Company made a \$136 million voluntary funding contribution to the Pension Plans in 2005 and a \$100 million voluntary funding contribution to the Pension Plans in 2004. The Company currently anticipates that it will not be required to make any additional contributions to the Pension Plans until 2008. The Company has not yet determined whether a voluntary contribution will be made to the Pension Plans prior to this date.

At January 28, 2006, the Company had unrecognized actuarial losses of \$437 million for the Pension Plans and \$92 million for the SERPs. These losses will be recognized as a component of pension expense in future years in accordance with SFAS No. 87.

The calculation of pension expense and pension liabilities requires the use of a number of assumptions. Changes in these assumptions can result in different expense and liability amounts, and future actual experience may differ significantly from current expectations. The Company believes that the most critical assumptions relate to the long-term rate of return on plan assets (in the case of the Pension Plans), the discount rate used to determine the present value of projected benefit obligations and the weighted average rate of increase of future compensation levels.

The Company has assumed that the Pension Plans' assets will generate a long-term rate of return of 8.75% for 2006 and 2005. The Company develops its long-term rate of return assumption by evaluating input from several professional advisors taking into account the asset allocation of the portfolio and long-term asset class return expectations, as well as long-term inflation assumptions. Pension expense increases or decreases as the expected rate of return on the assets of the Pension Plans decreases or increases, respectively. Lowering the expected long-term rate of return on the Pension Plans' assets by 0.25% (from 8.75% to 8.50%) would increase the estimated 2006 pension expense by approximately \$6 million and raising the expected long-term rate of return on the Pension Plans' assets by 0.25% (from 8.75% to 9.00%) would decrease the estimated 2006 pension expense by approximately \$6 million.

The Company discounted its future pension obligations using a rate of 5.70% at December 31, 2005, compared to 5.75% at December 31, 2004. The Company determines the appropriate discount rate with reference to the current yield earned on an index of investment-grade long-term bonds and the impact of a yield curve analysis to account for the difference in duration between the long-term bonds and the Pension Plans' and SERPs' estimated payments. Pension liability and future pension expense both increase or decrease as the discount rate is reduced or increased, respectively. Lowering the discount rate by 0.25% (from 5.70% to 5.45%) would increase the projected benefit obligation at January 28, 2006 by approximately \$125 million and would increase estimated 2006 pension expense by approximately \$13 million. Increasing the discount rate by 0.25% (from 5.70% to 5.95%) would decrease the projected benefit obligation at January 28, 2006 by approximately \$121 million and would decrease estimated 2006 pension expense by approximately \$19 million.

The assumed weighted average rate of increase in future compensation levels was 5.4% as of December 31, 2005 and December 31, 2004 for the Pension Plans, and 7.2% as of December 31, 2005 and December 31, 2004 for the SERPs. The Company develops its increase of future compensation level assumption based on recent experience. Pension liabilities and future pension expense both increase or decrease as the weighted average rate of increase of future compensation levels is increased or decreased.



respectively. Increasing or decreasing the assumed weighted average rate of increase of future compensation levels by 0.25% would increase or decrease the projected benefit obligation at January 28, 2006 by approximately \$15 million and change estimated 2006 pension expense by approximately \$3 million.

*New Pronouncements*

In November 2004, the FASB issued Statement of Financial Accounting Standards ( SFAS ) No. 151, *Inventory Costs - An Amendment of ARB No. 43, Chapter 4*. This statement amends the guidance in ARB No. 43, Chapter 4, *Inventory Pricing*, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage) and is effective for fiscal years beginning after June 15, 2005. The Company does not anticipate that the adoption of this statement will have a material impact on the Company's consolidated financial position, results of operations or cash flows.

In December 2004, the FASB issued SFAS No. 153, *Exchanges of Nonmonetary Assets - An Amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions*. This statement eliminates the exception from fair value measurement for nonmonetary exchanges of similar productive assets in paragraph 21(b) of Accounting Principles Board ( APB ) Opinion No. 29, and replaces it with an exception for exchanges that do not have commercial substance. The provisions of the statement are effective for fiscal periods beginning after June 15, 2005. The Company does not anticipate that the adoption of this statement will have a material impact on the Company's consolidated financial position, results of operations or cash flows.

In December 2004, the FASB issued SFAS No. 123 (revised 2004), *Share-Based Payment ( SFAS 123R )*. This statement is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation ( SFAS 123 )*, and supersedes APB Opinion No. 25, *Accounting for Stock Issued to Employees*. SFAS 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. Under the provisions of this statement, the Company must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at the date of adoption. The transition alternatives include retrospective and prospective adoption methods. Under the retrospective method, prior periods may be restated based on the amounts previously recognized under SFAS 123 for purposes of pro forma disclosures either for all periods presented or as of the beginning of the year of adoption. The prospective method requires that compensation expense be recognized beginning with the effective date, based on the requirements of this statement, for all share-based payments granted after the effective date, and based on the requirements of SFAS 123, for all awards granted to employees prior to the effective date of this statement that remain unvested on the effective date.

The Company has decided to adopt SFAS 123R for its fiscal year beginning January 29, 2006 using the prospective method. The impact of adopting SFAS 123R cannot be accurately estimated since it will depend on levels of share-based awards granted in the future, the stock price at the date of grant and other factors used in the Black-Scholes options pricing model. However, had the Company adopted SFAS 123R in prior periods, the impact of this statement would have approximated the impact of the fair value recognition provisions of SFAS 123 as previously disclosed by the Company on a pro forma basis.

In February 2006, the FASB issued SFAS No. 155, *Accounting for Certain Hybrid Financial Instruments* ( SFAS 155 ), which amended certain provisions of SFAS No. 133 and SFAS No. 140. SFAS 155 is effective for all financial instruments acquired, issued or subject to a remeasurement (new basis) event after the beginning of a company's first fiscal year that begins after September 15, 2006. The Company does not anticipate that the adoption of this statement will have a material impact on the Company's consolidated financial position, results of operations or cash flows.

**Item 8. Consolidated Financial Statements and Supplementary Data.**

Information called for by this item is set forth in the Company's Consolidated Financial Statements and supplementary data contained in this report and is incorporated herein by this reference. Specific financial statements and supplementary data can be found at the pages listed in the following index.

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**Item 9A. Controls and Procedures.**

**a. Disclosure Controls and Procedures**

The Company's Chief Executive Officer and Chief Financial Officer have carried out, as of January 28, 2006, with the participation of the Company's management, an evaluation of the effectiveness of the Company's disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act. Based upon this evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective to provide reasonable assurance that material information required to be disclosed by the Company in reports the Company files under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms.

**b. Management's Report on Internal Control over Financial Reporting**

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f). The Company's management conducted an assessment of the Company's internal control over financial reporting based on the framework established by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control - Integrated Framework*. Based on this assessment, the Company's management has concluded that, as of January 28, 2006, the Company's internal control over financial reporting is effective. The scope of management's assessment of the effectiveness of internal control over financial reporting includes all of the Company's consolidated operations except for the acquired operations of The May Department Stores Company, which the Company acquired on August 30, 2005. The Company's consolidated net sales for the year ended January 28, 2006 were \$22,390 million, of which the acquired May operations represented \$6,473 million. The Company's consolidated total assets as of January 28, 2006 were \$33,168 million, of which assets associated with the acquired May operations represented approximately \$22,750 million.

The Company's independent registered public accounting firm, KPMG LLP, has audited the Company's consolidated financial statements and has issued an audit report on management's assessment of the Company's internal control over financial reporting, as stated in their report included herein.

**c. Changes in Internal Control over Financial Reporting**

There were no changes in the Company's internal controls over financial reporting that occurred during the Company's most recently completed fiscal quarter that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**d. Certifications**

The certifications of the Company's Chief Executive Officer and Chief Financial Officer required under Section 302 of the Sarbanes-Oxley Act have been filed as Exhibits 31.1 and 31.2 to this report. Additionally, in 2005 the Company's Chief Executive Officer certified to the New York Stock Exchange ( NYSE ) that he was not aware of any violation by the Company of the NYSE corporate governance listing standards.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedules.**

(a) The following documents are filed as part of this report:

**1. Financial Statements:**

The list of financial statements required by this item is set forth in Item 8 Consolidated Financial Statements and Supplementary Data and is incorporated herein by reference.

**2. Financial Statement Schedules:**

All schedules are omitted because they are inapplicable, not required, or the information is included elsewhere in the Consolidated Financial Statements or the notes thereto.

**3. Exhibits:**

The following exhibits are filed herewith or incorporated by reference as indicated below.

| <b>Exhibit<br/>Number</b> | <b>Description</b>  | <b>Document if Incorporated by Reference</b> |
|---------------------------|---|--|
| 22                        | Consent of KPMG LLP   |  |
| 31.1                      | Certification of Chief Executive Officer pursuant to Rule 13a-14(a)   |  |
| 31.2                      | Certification of Chief Financial Officer pursuant to Rule 13a-14(a)   |  |
| 32.1                      | Certifications by Chief Executive Officer and Chief Financial Officer under Section 906 of the Sarbanes-Oxley Act |  |

**SIGNATURES**

**Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.**

**FEDERATED DEPARTMENT STORES, INC.**

By: /s/ Dennis J. Broderick

Dennis J. Broderick

*Senior Vice President, General Counsel and Secretary*

Date: June 6, 2006

**Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities indicated on June 6, 2006.**

| <b>Signature</b>                | <b>Title</b>  |
|---------------------------------|---|
| *<br>_____<br>Terry J. Lundgren | Chairman of the Board, President and<br>Chief Executive Officer<br>(principal executive officer) and Director |
| *<br>_____<br>Karen M. Hoguet   | Executive Vice President and Chief Financial Officer  |
| *<br>_____<br>Joel A. Belsky    | Vice President and Controller<br>(principal accounting officer)   |
| *<br>_____<br>Meyer Feldberg    | Director  |
| *<br>_____<br>Sara Levinson     | Director  |
| *<br>_____<br>Joseph Neubauer   | Director  |
| *<br>_____<br>Joseph A. Pichler | Director  |
| *<br>_____<br>Joyce M. Roché    | Director  |

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Director

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William P. Stiritz

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Director

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Karl M. von der Heyden

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Director

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Craig E. Weatherup

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Director

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Marna C. Whittington

\* The undersigned, by signing his name hereto, does sign and execute this Annual Report on Form 10-K pursuant to the Powers of Attorney executed by the above-named officers and directors and filed herewith.

By:

/s/ Dennis J. Broderick

Dennis J. Broderick  
*Attorney-in-Fact*



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## REPORT OF MANAGEMENT

To the Shareholders of  
Federated Department Stores, Inc.:

The integrity and consistency of the consolidated financial statements of Federated Department Stores, Inc. and subsidiaries, which were prepared in accordance with accounting principles generally accepted in the United States of America, are the responsibility of management and properly include some amounts that are based upon estimates and judgments.

The Company maintains a system of internal accounting controls, which is supported by a program of internal audits with appropriate management follow-up action, to provide reasonable assurance, at appropriate cost, that the Company's assets are protected and transactions are properly recorded. Additionally, the integrity of the financial accounting system is based on careful selection and training of qualified personnel, organizational arrangements which provide for appropriate division of responsibilities and communication of established written policies and procedures.

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f) and has issued Management's Report on Internal Control over Financial Reporting. KPMG LLP has issued an attestation report on Management's Report on Internal Control over Financial Reporting.

The consolidated financial statements of the Company have been audited by KPMG LLP. Their report expresses their opinion as to the fair presentation, in all material respects, of the financial statements and is based upon their independent audits.

The Audit Committee, composed solely of outside directors, meets periodically with KPMG LLP, the internal auditors and representatives of management to discuss auditing and financial reporting matters. In addition, KPMG LLP and the Company's internal auditors meet periodically with the Audit Committee without management representatives present and have free access to the Audit Committee at any time. The Audit Committee is responsible for recommending to the Board of Directors the engagement of the independent registered public accounting firm, which is subject to shareholder approval, and the general oversight review of management's discharge of its responsibilities with respect to the matters referred to above.

Terry J. Lundgren  
Chairman, President and Chief Executive Officer  
Karen M. Hoguet  
Executive Vice President and Chief Financial Officer  
Joel A. Belsky  
Vice President and Controller

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors and Shareholders  
Federated Department Stores, Inc.:

We have audited the accompanying consolidated balance sheets of Federated Department Stores, Inc. as of January 28, 2006 and January 29, 2005, and the related consolidated statements of income, changes in shareholders equity and cash flows for each of the three fiscal years in the period ended January 28, 2006. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Federated Department Stores, Inc. and subsidiaries as of January 28, 2006 and January 29, 2005, and the results of their operations and their cash flows for each of the three fiscal years in the period ended January 28, 2006, in conformity with U.S. generally accepted accounting principles.

As discussed in note (i) to the consolidated statements of cash flows, the consolidated financial statement of cash flows for the fiscal year ended January 28, 2006 has been restated.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Federated Department Stores, Inc.'s internal control over financial reporting as of January 28, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 24, 2006 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

/s/ KPMG LLP

Cincinnati, Ohio

March 24, 2006, except as to note (i) to the consolidated statements of cash flows, which is as of June 5, 2006

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors and Shareholders  
Federated Department Stores, Inc.:

We have audited management's assessment, included in the accompanying Item 9A(b) Management's Report on Internal Control over Financial Reporting, that Federated Department Stores, Inc. maintained effective internal control over financial reporting as of January 28, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Federated Department Stores, Inc. management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Federated Department Stores, Inc. maintained effective internal control over financial reporting as of January 28, 2006 is fairly stated, in all material respects, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, Federated Department Stores, Inc. maintained, in all material respects, effective internal control over financial reporting as of January 28, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

As indicated in the accompanying Management's Report on Internal Control Over Financial Reporting, the scope of management's assessment of the effectiveness of internal control over financial reporting includes all of the Company's consolidated operations except for the acquired May Department Stores Company operations, which the Company acquired on August 30, 2005. The Company's consolidated net sales for the year ended January 28, 2006 were \$22,390 million, of which the acquired May Department Stores Company operations represented \$6,473 million. The Company's consolidated total assets as of January 28, 2006 were \$33,168 million, of which assets associated with the acquired May Department Stores Company operations represented approximately \$22,750 million. Our audit of internal control over financial reporting of the Company also excluded an evaluation of the internal control over financial reporting of the acquired May Department Stores Company operations.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Federated Department Stores, Inc. as of January 28, 2006 and January 29, 2005 and the related consolidated statements of income, changes in shareholders' equity and cash flows for each of the three fiscal years in the period ended January 28, 2006, and our report dated March 24, 2006, expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP  
Cincinnati, Ohio  
March 24, 2006

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**FEDERATED DEPARTMENT STORES, INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(millions, except per share data)

|   | 2005      | 2004      | 2003      |
|---|-----------|-----------|-----------|
| Net sales   | \$ 22,390 | \$ 15,776 | \$ 15,412 |
| Cost of sales   | (13,272)  | (9,382)   | (9,175)   |
| Inventory valuation adjustments    May integration    | (25)      |           |           |
| Gross margin  | 9,093     | 6,394     | 6,237     |
| Selling, general and administrative expenses          | (6,980)   | (4,994)   | (4,896)   |
| May integration costs                                 | (169)     |           |           |
| Gain on sale of accounts receivable                   | 480       |           |           |
| Operating income                                      | 2,424     | 1,400     | 1,341     |
| Interest expense                                      | (422)     | (299)     | (266)     |
| Interest income                                       | 42        | 15        | 9         |
| Income from continuing operations before income taxes | 2,044     | 1,116     | 1,084     |
| Federal, state and local income tax expense           | (671)     | (427)     | (391)     |
| Income from continuing operations                     | 1,373     | 689       | 693       |
| Discontinued operations, net of income taxes          | 33        |           |           |
| Net income  | \$ 1,406  | \$ 689    | \$ 693    |
| Basic earnings per share:                             |           |           |           |
| Income from continuing operations                     | \$ 6.44   | \$ 3.93   | \$ 3.76   |
| Income from discontinued operations                   | .16       |           |           |
| Net income  | \$ 6.60   | \$ 3.93   | \$ 3.76   |
| Diluted earnings per share:                           |           |           |           |
| Income from continuing operations                     | \$ 6.32   | \$ 3.86   | \$ 3.71   |
| Income from discontinued operations                   | .15       |           |           |
| Net income  | \$ 6.47   | \$ 3.86   | \$ 3.71   |

The accompanying notes are an integral part of these Consolidated Financial Statements.

**FEDERATED DEPARTMENT STORES, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(millions)

|   | January 28, 2006 | January 29, 2005 |
|---|------------------|------------------|
| <b>ASSETS</b>                                     |                  |                  |
| Current Assets:                                   |                  |                  |
| Cash and cash equivalents                         | \$ 248           | \$ 868           |
| Accounts receivable                               | 2,522            | 3,418            |
| Merchandise inventories                           | 5,459            | 3,120            |
| Supplies and prepaid expenses                     | 203              | 104              |
| Assets of discontinued operations                 | 1,713            |                  |
| <b>Total Current Assets</b>                       | <b>10,145</b>    | <b>7,510</b>     |
| Property and Equipment net                        | 12,034           | 6,018            |
| Goodwill  | 9,520            | 260              |
| Other Intangible Assets net                       | 1,080            | 378              |
| Other Assets                                      | 389              | 719              |
| <b>Total Assets</b>                               | <b>\$ 33,168</b> | <b>\$ 14,885</b> |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>        |                  |                  |
| Current Liabilities:                              |                  |                  |
| Short-term debt                                   | \$ 1,323         | \$ 1,242         |
| Accounts payable and accrued liabilities          | 5,246            | 2,707            |
| Income taxes                                      | 454              | 324              |
| Deferred income taxes                             | 103              | 28               |
| Liabilities of discontinued operations            | 464              |                  |
| <b>Total Current Liabilities</b>                  | <b>7,590</b>     | <b>4,301</b>     |
| Long-Term Debt                                    | 8,860            | 2,637            |
| Deferred Income Taxes                             | 1,704            | 1,199            |
| Other Liabilities                                 | 1,495            | 581              |
| Shareholders Equity:                              |                  |                  |
| Common stock (273.4 and 167.1 shares outstanding) | 3                | 2                |
| Additional paid-in capital                        | 9,241            | 3,124            |
| Accumulated equity                                | 5,654            | 4,405            |
| Treasury stock                                    | (1,091)          | (1,322)          |
| Unearned restricted stock                         |                  | (2)              |
| Accumulated other comprehensive loss              | (288)            | (40)             |
| <b>Total Shareholders Equity</b>                  | <b>13,519</b>    | <b>6,167</b>     |
| <b>Total Liabilities and Shareholders Equity</b>  | <b>\$ 33,168</b> | <b>\$ 14,885</b> |

The accompanying notes are an integral part of these Consolidated Financial Statements.

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**FEDERATED DEPARTMENT STORES, INC.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY**  
(millions)

|  | Common<br>Stock | Additional<br>Paid-In<br>Capital | Accumulated<br>Equity | Treasury<br>Stock | Unearned<br>Restricted<br>Stock | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Total<br>Shareholders<br>Equity |
|--|-----------------|----------------------------------|-----------------------|-------------------|---------------------------------|---|---------------------------------|
| Balance at February 1, 2003  | \$ 3            | \$ 5,106                         | \$ 3,185              | \$ (2,252)        | \$ (7)                          | \$ (273)  | \$ 5,762                        |
| Net income   |                 |                                  | 693                   |                   |                                 |   | 693                             |
| Minimum pension liability<br>adjustment, net of income<br>tax effect |                 |                                  |                       |                   |                                 | 3   | 3                               |
| Total comprehensive<br>income  |                 |                                  |                       |                   |                                 |   | 696                             |
| Common stock dividends   |                 |                                  | (69)                  |                   |                                 |   | (69)                            |
| Stock repurchases  |                 |                                  |                       | (644)             |                                 |   | (644)                           |
| Stock issued under stock<br>plans                                    |                 | (28)                             |                       | 190               | (1)                             |   | 161                             |
| Retirement of common<br>stock  | (1)             | (1,227)                          |                       | 1,228             |                                 |   |                                 |
| Restricted stock plan<br>amortization                                |                 |                                  |                       |                   | 4                               |   | 4                               |
| Deferred compensation plan<br>distributions                          |                 |                                  |                       | 1                 |                                 |   | 1                               |
| Income tax benefit related<br>to stock plan activity                 |                 | 29                               |                       |                   |                                 |   | 29                              |
| Balance at January 31, 2004  | 2               | 3,880                            | 3,809                 | (1,477)           | (4)                             | (270)   | 5,940                           |
| Net income   |                 |                                  | 689                   |                   |                                 |   | 689                             |
| Minimum pension liability<br>adjustment, net of income<br>tax effect |                 |                                  |                       |                   |                                 | 230   | 230                             |
| Total comprehensive<br>income  |                 |                                  |                       |                   |                                 |   | 919                             |
| Common stock dividends   |                 |                                  | (93)                  |                   |                                 |   | (93)                            |
| Stock repurchases  |                 |                                  |                       | (899)             |                                 |   | (899)                           |
| Stock issued under stock<br>plans                                    |                 | (28)                             |                       | 276               | (1)                             |   | 247                             |
| Retirement of common<br>stock  |                 | (777)                            |                       | 777               |                                 |   |                                 |
| Restricted stock plan<br>amortization                                |                 |                                  |                       |                   | 3                               |   | 3                               |

|  |      |          |          |            |     |          |           |
|--|------|----------|----------|------------|-----|----------|-----------|
| Deferred compensation plan distributions                           |      |          |          | 1          |     |          | 1         |
| Income tax benefit related to stock plan activity                  |      | 49       |          |            |     |          | 49        |
| Balance at January 29, 2005  | 2    | 3,124    | 4,405    | (1,322)    | (2) | (40)     | 6,167     |
| Net income   |      |          | 1,406    |            |     |          | 1,406     |
| Minimum pension liability adjustment, net of income tax effect     |      |          |          |            |     | (257)    | (257)     |
| Unrealized gain on marketable securities, net of income tax effect |      |          |          |            |     | 9        | 9         |
| Total comprehensive income   |      |          |          |            |     |          | 1,158     |
| Stock issued in acquisition  | 1    | 6,020    |          |            |     |          | 6,021     |
| Common stock dividends   |      |          | (157)    |            |     |          | (157)     |
| Stock issued under stock plans                                     |      | 36       |          | 229        |     |          | 265       |
| Restricted stock plan amortization                                 |      |          |          |            | 2   |          | 2         |
| Deferred compensation plan distributions                           |      |          |          | 2          |     |          | 2         |
| Income tax benefit related to stock plan activity                  |      | 61       |          |            |     |          | 61        |
| Balance at January 28, 2006  | \$ 3 | \$ 9,241 | \$ 5,654 | \$ (1,091) | \$  | \$ (288) | \$ 13,519 |

The accompanying notes are an integral part of these Consolidated Financial Statements.

**FEDERATED DEPARTMENT STORES, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(millions)

|  | <b>Restated<br/>(see Note i)<br/>2005</b> | <b>2004</b> | <b>2003</b> |
|--|---|-------------|-------------|
| Cash flows from continuing operating activities:   |   |             |             |
| Net income   | \$ 1,406                                  | \$ 689      | \$ 693      |
| Adjustments to reconcile net income to net cash provided by continuing operating activities: |   |             |             |
| Income from discontinued operations  | (33)                                      |             |             |
| Gain on the sale of accounts receivable  | (480)                                     |             |             |
| May integration costs  | 194                                       |             |             |
| Depreciation and amortization  | 943                                       | 734         | 706         |
| Amortization of intangible assets  | 33  |             |             |
| Amortization of financing costs and premium on acquired debt                                 | (20)                                      | 6           | 3           |
| Amortization of unearned restricted stock  | 2   | 3           | 4           |
| Changes in assets and liabilities:   |   |             |             |
| Proceeds from sale of proprietary accounts receivable  | 2,195                                     |             |             |
| (Increase) decrease in proprietary and other accounts receivable not separately identified   | (147)                                     | 17          | (71)        |
| Decrease in merchandise inventories  | 495                                       | 95          | 143         |
| (Increase) decrease in supplies and prepaid expenses   | 122                                       | (5)         | 25          |
| (Increase) decrease in other assets not separately identified                                | (2)                                       | (1)         | 2           |
| Increase (decrease) in accounts payable and accrued liabilities not separately identified    | (444)                                     | (24)        | 60          |
| Increase (decrease) in current income taxes  | 49  | (6)         | 284         |
| Increase (decrease) in deferred income taxes   | (36)                                      | 59          | 3           |
| Decrease in other liabilities not separately identified                                      | (132)                                     | (60)        | (76)        |
| Net cash provided by continuing operating activities   | 4,145                                     | 1,507       | 1,776       |
| Cash flows from continuing investing activities:   |   |             |             |
| Purchase of property and equipment   | (568)                                     | (467)       | (508)       |
| Capitalized software   | (88)                                      | (81)        | (60)        |
| Increase in non-proprietary accounts receivable  | (131)                                     | (236)       | (186)       |
| Acquisition of The May Department Stores Company, net of cash acquired                       | (5,321)                                   |             |             |
| Proceeds from sale of non-proprietary accounts receivable                                    | 1,388                                     |             |             |
| Collection of notes receivable   |   | 30          |             |
| Disposition of property and equipment  | 19  | 27          | 6           |
| Net cash used by continuing investing activities   | (4,701)                                   | (727)       | (748)       |
| Cash flows from continuing financing activities:   |   |             |             |
| Debt issued  | 4,580                                     | 186         | 164         |

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|  |         |        |        |
|--|---------|--------|--------|
| Financing costs  | (2)     |        |        |
| Debt repaid  | (4,755) | (365)  | (457)  |
| Dividends paid   | (157)   | (93)   | (69)   |
| Increase (decrease) in outstanding checks              | (53)    | 38     | (5)    |
| Acquisition of treasury stock                          | (7)     | (901)  | (645)  |
| Issuance of common stock                               | 336     | 298    | 193    |
| Net cash used by continuing financing activities       | (58)    | (837)  | (819)  |
| Net cash provided (used) by continuing operations      | (614)   | (57)   | 209    |
| Net cash provided by discontinued operating activities | 63      |        |        |
| Net cash used by discontinued investing activities     | (61)    |        |        |
| Net cash used by discontinued financing activities     | (8)     |        |        |
| Net cash used by discontinued operations               | (6)     |        |        |
| Net increase (decrease) in cash and cash equivalents   | (620)   | (57)   | 209    |
| Cash and cash equivalents beginning of period          | 868     | 925    | 716    |
| Cash and cash equivalents end of period                | \$ 248  | \$ 868 | \$ 925 |

Supplemental cash flow information:

|   |        |        |        |
|---|--------|--------|--------|
| Interest paid                               | \$ 457 | \$ 300 | \$ 269 |
| Interest received                           | 42     | 16     | 8      |
| Income taxes paid (net of refunds received) | 481    | 322    | 60     |

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Note i:**

This restated presentation reflects the reclassification of \$2,195 million of the proceeds from the sale of the FDS Credit Assets from (a) cash from continuing investing activities to (b) cash from continuing operating activities. See Note 5 to the Consolidated Financial Statements for a description of the transaction. The reclassified amount represents the portion of the proceeds attributable to the Company's proprietary credit card accounts and related accounts receivable. As a result of the restatement, the Company's net cash provided by continuing operating activities for 2005 increased by \$2,195 million (from \$1,950 million to \$4,145 million) and the Company's net cash used by continuing investing activities for 2005 increased by \$2,195 million (from \$2,506 million to \$4,701 million).

**FEDERATED DEPARTMENT STORES, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Organization and Summary of Significant Accounting Policies**

Federated Department Stores, Inc. and subsidiaries (the Company) is a retail organization operating retail stores that sell a wide range of merchandise, including men's, women's and children's apparel and accessories, cosmetics, home furnishings and other consumer goods.

The Company's fiscal year ends on the Saturday closest to January 31. Fiscal years 2005, 2004 and 2003 ended on January 28, 2006, January 29, 2005 and January 31, 2004, respectively. References to years in the consolidated financial statements relate to fiscal years rather than calendar years.

The Consolidated Financial Statements include the accounts of the Company and its wholly-owned subsidiaries. The Company from time to time invests in companies engaged in complementary businesses. Investments in companies in which the Company has the ability to exercise significant influence, but not control, are accounted for by the equity method. All marketable equity and debt securities held by the Company are accounted for under Statement of Financial Accounting Standards (SFAS) No. 115, Accounting for Certain Investments in Debt and Equity Securities, with unrealized gains and losses on available-for-sale securities being included as a separate component of accumulated other comprehensive income, net of income tax effect. All other investments are carried at cost. All significant intercompany transactions have been eliminated.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Such estimates and assumptions are subject to inherent uncertainties, which may result in actual amounts differing from reported amounts.

Certain reclassifications were made to prior years' amounts to conform with the classifications of such amounts for the most recent year.

The Company operates in one segment as an operator of department stores.

Net sales include merchandise sales, leased department income and shipping and handling fees. Cost of sales consists of the cost of merchandise, including inbound freight, and shipping and handling costs.

Cash and cash equivalents include cash and liquid investments with original maturities of three months or less.

The Company offers proprietary credit to its customers under revolving accounts. Such revolving accounts are accepted on customary revolving credit terms and offer the customer the option of paying the entire balance on a 25-day basis without incurring finance charges. Alternatively, customers may make scheduled minimum payments and incur finance charges, which are competitive with other retailers and lenders. Minimum payments vary from 2.5% to 100.0% of the account balance, depending on the size of the balance. The Company also offers proprietary credit on deferred billing terms for periods not to exceed

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

one year. Such accounts are convertible to revolving credit, if unpaid, at the end of the deferral period. Finance charge income is treated as a reduction of selling, general and administrative expenses.

On October 24, 2005, the Company sold certain of its proprietary and all of its non-proprietary credit card accounts and related receivables to Citibank, N.A. (see Note 5). As of January 28, 2006, the proprietary accounts receivable in the Consolidated Balance Sheet relate to The May Department Stores Company ( May ) account holders.

The Company evaluates the collectibility of its proprietary and non-proprietary accounts receivable based on a combination of factors, including analysis of historical trends, aging of accounts receivable, write-off experience and expectations of future performance. Proprietary and non-proprietary accounts receivable are considered delinquent if more than one scheduled minimum payment is missed. Delinquent proprietary accounts of Federated were generally written off automatically after the passage of 210 days without receiving a full scheduled monthly payment. Delinquent non-proprietary accounts and delinquent proprietary accounts of May are generally written off automatically after the passage of 180 days without receiving a full scheduled monthly payment. Accounts are written off sooner in the event of customer bankruptcy or other circumstances that make further collection unlikely. The Company currently reserves May doubtful proprietary accounts with a methodology based upon historical write-off performance in addition to factoring in a flow rate performance tied to the customer delinquency trend. The Company previously reserved for Federated's doubtful proprietary accounts based on a loss-to-collections rate and Federated's doubtful non-proprietary accounts based on a roll-reserve rate.

Merchandise inventories are valued at lower of cost or market using the last-in, first-out (LIFO) retail inventory method. Under the retail inventory method, inventory is segregated into departments of merchandise having similar characteristics, and is stated at its current retail selling value. Inventory retail values are converted to a cost basis by applying specific average cost factors for each merchandise department. Cost factors represent the average cost-to-retail ratio for each merchandise department based on beginning inventory and the fiscal year purchase activity. The retail inventory method inherently requires management judgments and estimates, such as the amount and timing of permanent markdowns to clear unproductive or slow-moving inventory, which may impact the ending inventory valuation as well as gross margins.

Permanent markdowns designated for clearance activity are recorded when the utility of the inventory has diminished. Factors considered in the determination of permanent markdowns include current and anticipated demand, customer preferences, age of the merchandise and fashion trends. When a decision is made to permanently mark down merchandise, the resulting gross margin reduction is recognized in the period the markdown is recorded.

Shrinkage is estimated as a percentage of sales for the period from the last inventory date to the end of the fiscal period. Such estimates are based on experience and the most recent physical inventory results. While it is not possible to quantify the impact from each cause of shrinkage, the Company has loss prevention programs and policies that are intended to minimize shrinkage. Physical inventories are generally taken within each merchandise department annually and inventory records are adjusted accordingly.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company receives cash or allowances from merchandise vendors as purchase price adjustments and in connection with cooperative advertising programs. Purchase price adjustments are generally credited to cost of sales and cooperative advertising allowances are generally credited against advertising expense in accordance with Emerging Issues Task Force ( EITF ) Issue No. 02-16, Accounting by a Customer (Including a Reseller) for Certain Consideration Received from a Vendor.

Depreciation of owned properties is provided primarily on a straight-line basis over the estimated asset lives, which range from 15 to 50 years for buildings and building equipment and 3 to 15 years for fixtures and equipment. Real estate taxes and interest on construction in progress and land under development are capitalized. Amounts capitalized are amortized over the estimated lives of the related depreciable assets. The Company receives contributions from developers and merchandise vendors to fund building improvement and the construction of vendor shops. Such contributions are netted against the capital expenditures.

Buildings on leased land and leasehold improvements are amortized over the shorter of their economic lives or the lease term, beginning on the date the asset is put into use. The Company receives contributions from landlords to fund buildings and leasehold improvements. Such contributions are recorded as deferred rent and amortized as reductions to lease expense over the lease term.

The Company recognizes operating lease minimum rentals on a straight-line basis over the lease term. Executory costs such as real estate taxes and maintenance, and contingent rentals such as those based on a percentage of sales are recognized as incurred.

The lease term, which includes all renewal periods that are considered to be reasonably assured, begins on the date the Company has access to the leased property.

During 2004, the Company reviewed its accounting for leases in accordance with the accounting policies set out above. As a result of this review, certain errors were identified and were corrected in the fourth quarter of 2004. Depreciation expense was increased by \$42 million and rent expense was decreased by approximately the same amount, resulting in an insignificant impact on selling, general and administrative expenses. Additionally, property and equipment, net was increased by \$65 million and accounts payable and accrued liabilities were increased by approximately the same amount. The impact of these corrections on 2004 and prior year consolidated financial statements was not material.

The carrying value of long-lived assets is periodically reviewed by the Company whenever events or changes in circumstances indicate that a potential impairment has occurred. For long-lived assets held for use, a potential impairment has occurred if projected future undiscounted cash flows are less than the carrying value of the assets. The estimate of cash flows includes management's assumptions of cash inflows and outflows directly resulting from the use of those assets in operations. When a potential impairment has occurred, an impairment write-down is recorded if the carrying value of the long-lived asset exceeds its fair value. The Company believes its estimated cash flows are sufficient to support the carrying value of its long-lived assets. If estimated cash flows significantly differ in the future, the Company may be required to record asset impairment write-downs.

For long-lived assets held for disposal by sale, an impairment charge is recorded if the carrying amount of the asset exceeds its fair value less costs to sell. Such valuations include estimations of fair

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

values and incremental direct costs to transact a sale. For long-lived assets to be abandoned, the Company considers the asset to be disposed of when it ceases to be used. If the Company commits to a plan to abandon a long-lived asset before the end of its previously estimated useful life, depreciation estimates are revised accordingly.

In addition, liabilities arise such as severance, contractual obligations and other accruals associated with store closings from decisions to dispose of assets. The Company estimates these liabilities based on the facts and circumstances in existence for each restructuring decision. The amounts the Company will ultimately realize or disburse could differ from the amounts assumed in arriving at the asset impairment and restructuring charge recorded.

Goodwill and intangible assets having indefinite lives are not being amortized to earnings, but instead are subject to periodic testing for impairment. Goodwill and other intangible assets of a reporting unit are tested for impairment on an annual basis and more frequently if certain indicators are encountered. Intangible assets with determinable useful lives are amortized over their estimated useful lives.

The Company capitalizes purchased and internally developed software and amortizes such costs to expense on a straight-line basis over 2-5 years. Capitalized software is included in other assets.

The Company is self-insured for workers compensation and public liability claims up to certain maximum liability amounts. Although the amounts accrued are actuarially determined based on analysis of historical trends of losses, settlements, litigation costs and other factors, the amounts the Company will ultimately disburse could differ from such accrued amounts.

The Company, through its actuaries, utilizes assumptions when estimating the liabilities for pension and other employee benefit plans. These assumptions, where applicable, include the discount rates used to determine the actuarial present value of projected benefit obligations, the rate of increase in future compensation levels, the long-term rate of return on assets and the growth in health care costs. The cost of these benefits is recognized in the consolidated financial statements over an employee's term of service with the Company, and the benefits are reported in other liabilities.

Sales of merchandise are recorded at the time of delivery and reported net of merchandise returns. An estimated allowance for future sales returns is recorded and cost of sales is adjusted accordingly.

Advertising and promotional costs, net of cooperative advertising allowances, amounted to \$1,076 million for 2005, \$716 million for 2004 and \$700 million for 2003. Department store non-direct response advertising and promotional costs are either expensed as incurred or the first time the advertising occurs. Direct response advertising and promotional costs are deferred and expensed over the period during which the sales are expected to occur, generally one to four months.

Financing costs are amortized using the effective interest method over the life of the related debt.

Income taxes are accounted for under the asset and liability method. Deferred income tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases, and net operating loss and tax credit carryforwards. Deferred income tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

are expected to be recovered or settled. The effect on deferred income tax assets and liabilities of a change in tax rates is recognized in the consolidated statement of income in the period that includes the enactment date. Deferred income tax assets are reduced by a valuation allowance when it is more likely than not that some portion of the deferred income tax assets will not be realized.

The Company records derivative transactions according to the provisions of SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, which establishes accounting and reporting standards for derivative instruments and hedging activities and requires recognition of all derivatives as either assets or liabilities and measurement of those instruments at fair value. The Company makes limited use of derivative financial instruments. On the date that the Company enters into a derivative contract, the Company designates the derivative instrument as either a fair value hedge, cash flow hedge or as a free-standing derivative instrument, each of which would receive different accounting treatment. Prior to entering into a hedge transaction, the Company formally documents the relationship between hedging instruments and hedged items, as well as the risk management objective and strategy for undertaking various hedge transactions. Derivative instruments that the Company may use as part of its interest rate risk management strategy include interest rate swap and interest rate cap agreements. At January 28, 2006, the Company was not a party to any derivative financial instruments.

The Company accounts for its stock-based employee compensation plan in accordance with Accounting Principles Board ( APB ) Opinion No. 25 and related interpretations (see Note 15). No stock-based employee compensation cost related to stock options is currently reflected in net income, as all options granted under the plan have an exercise price at least equal to the market value of the underlying common stock on the date of grant. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation, for stock options granted.

|   | 2005                              | 2004    | 2003    |
|---|-----------------------------------|---------|---------|
|   | (millions, except per share data) |         |         |
| Net income, as reported   | \$ 1,406                          | \$ 689  | \$ 693  |
| Add stock-based employee compensation cost included in reported net income, net of related tax benefit                          | 7                                 | 7       | 2       |
| Deduct stock-based employee compensation cost determined under the fair value method for all awards, net of related tax benefit | (39)                              | (41)    | (48)    |
| Pro forma net income  | \$ 1,374                          | \$ 655  | \$ 647  |
| <b>Earnings per share:</b>  |                                   |         |         |
| Basic as reported   | \$ 6.60                           | \$ 3.93 | \$ 3.76 |
| Basic pro forma   | \$ 6.45                           | \$ 3.74 | \$ 3.51 |
| Diluted as reported   | \$ 6.47                           | \$ 3.86 | \$ 3.71 |
| Diluted pro forma   | \$ 6.30                           | \$ 3.65 | \$ 3.48 |

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Stock-based employee compensation cost included in reported net income consists of compensation expense for restricted stock grants and a stock credit plan. Beginning in 2004, key management personnel became eligible to earn a stock credit grant over a two-year performance period ended January 28, 2006. In general, each stock credit is intended to represent the right to receive the value associated with one share of the Company's common stock. The value of one-half of the stock credits held by participants will be paid in cash in early 2008 and the value of the other half of such stock credits will be paid in cash in early 2009. Compensation cost related to the stock credit plan amounting to \$9 million in each of 2005 and 2004 is included in selling, general and administrative expenses.

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs - An Amendment of ARB No. 43, Chapter 4*. This statement amends the guidance in ARB No. 43, Chapter 4, *Inventory Pricing*, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage) and is effective for fiscal years beginning after June 15, 2005. The Company does not anticipate that the adoption of this statement will have a material impact on the Company's consolidated financial position, results of operations or cash flows.

In December 2004, the FASB issued SFAS No. 153, *Exchanges of Nonmonetary Assets - An Amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions*. This statement eliminates the exception from fair value measurement for nonmonetary exchanges of similar productive assets in paragraph 21(b) of APB Opinion No. 29, and replaces it with an exception for exchanges that do not have commercial substance. The provisions of the statement are effective for fiscal periods beginning after June 15, 2005. The Company does not anticipate that the adoption of this statement will have a material impact on the Company's consolidated financial position, results of operations or cash flows.

In December 2004, the FASB issued SFAS No. 123 (revised 2004), *Share-Based Payment (SFAS 123R)*. This statement is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation (SFAS 123)*, and supersedes APB Opinion No. 25, *Accounting for Stock Issued to Employees*. SFAS 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values. Under the provisions of this statement, the Company must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at the date of adoption. The transition alternatives include retrospective and prospective adoption methods. Under the retrospective method, prior periods may be restated based on the amounts previously recognized under SFAS 123 for purposes of pro forma disclosures either for all periods presented or as of the beginning of the year of adoption. The prospective method requires that compensation expense be recognized beginning with the effective date, based on the requirements of this statement, for all share-based payments granted after the effective date, and based on the requirements of SFAS 123, for all awards granted to employees prior to the effective date of this statement that remain unvested on the effective date.

The Company has decided to adopt SFAS 123R for its fiscal year beginning January 29, 2006 using the prospective method. The impact of adopting SFAS 123R cannot be accurately estimated since it will depend on levels of share-based awards granted in the future, the stock price at the date of grant and other factors used in the Black-Scholes option pricing model. However, had the Company adopted SFAS 123R

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

in prior periods, the impact of this statement would have approximated the impact of the fair value recognition provisions of SFAS 123 as previously disclosed by the Company on a pro forma basis.

In February 2006, the FASB issued SFAS No. 155, Accounting for Certain Hybrid Financial Instruments ( SFAS 155 ), which amended certain provisions of SFAS No. 133 and SFAS No. 140. SFAS 155 is effective for all financial instruments acquired, issued or subject to a remeasurement (new basis) event after the beginning of a company's first fiscal year that begins after September 15, 2006. The Company does not anticipate that the adoption of this statement will have a material impact on the Company's consolidated financial position, results of operations or cash flows.

**2. Acquisition**

On August 30, 2005, the Company completed the acquisition of The May Department Stores Company ( May ). The results of May's operations have been included in the consolidated financial statements since that date. The acquired May operations include approximately 500 regional department stores and approximately 700 bridal and formalwear stores nationwide. As a result of the acquisition and the planned integration of the acquired May operations, the Company will operate approximately 900 department stores in 45 states, the District of Columbia, Guam and Puerto Rico. Most of the acquired May department stores will be converted to the Macy's nameplate in September 2006, resulting in a national retailer with stores in almost all major markets. The Company expects to realize cost synergies resulting from the consolidation of central functions, division integrations and the adoption of best practices across the combined company.

The Company has announced its intention to divest approximately 80 of the combined Company's stores (including approximately 40 acquired May locations) and certain duplicate facilities, including distribution centers, call centers and corporate offices. The 80 stores accounted for approximately \$2.2 billion of 2005 sales on a pro forma basis. On September 20, 2005 and January 12, 2006, the Company announced its intention to dispose of the acquired May Bridal Group division, which includes the operations of David's Bridal, After Hours Formalwear and Priscilla of Boston, and the acquired Lord & Taylor division of May, respectively. Accordingly, the operations of these acquired businesses are presented as discontinued operations (see Note 4). Pursuant to the Purchase, Sale and Servicing Transfer Agreement (see Note 5), the acquired May credit card accounts and related receivables will be sold to Citigroup prior to August 30, 2006.

The aggregate purchase price for the merger with May (the Merger ) was approximately \$11.7 billion, including approximately \$5.7 billion of cash and approximately 100 million shares of Company common stock and options to purchase an additional 9.4 million shares of Company common stock valued at approximately \$6.0 billion in the aggregate. The value of the approximately 100 million shares of Company common stock was determined based on the average market price of the Company's stock from February 24, 2005 to March 2, 2005. In connection with the Merger, the Company also assumed approximately \$6.0 billion of May debt.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The May purchase price has been allocated to the assets acquired and liabilities assumed based on their fair values, and is subject to the final fair value determination of certain assets and liabilities. The following table summarizes the preliminary purchase price allocation at the date of acquisition:

|   | (millions) |                 |
|---|------------|-----------------|
| Current assets, excluding assets of discontinued operations                               | \$         | 5,376           |
| Assets of discontinued operations   |            | 1,689           |
| Property and equipment  |            | 6,456           |
| Goodwill  |            | 9,260           |
| Intangible assets   |            | 735             |
| Other assets  |            | 32              |
| <b>Total assets acquired</b>  |            | <b>23,548</b>   |
| Current liabilities, excluding short-term debt and liabilities of discontinued operations |            | (3,150)         |
| Liabilities of discontinued operations  |            | (440)           |
| Short-term debt   |            | (248)           |
| Long-term debt  |            | (6,255)         |
| Other liabilities   |            | (1,706)         |
| <b>Total liabilities assumed</b>  |            | <b>(11,799)</b> |
| <b>Total purchase price</b>   | <b>\$</b>  | <b>11,749</b>   |

The following pro forma information presents the Company's net sales, income from continuing operations, net income and diluted earnings per share as if the Company's acquisition of May and May's acquisition of the Marshall Field's department store group on July 31, 2004 had occurred on February 1, 2004:

|                                     | 2005                                 | 2004           |
|-------------------------------------|--------------------------------------|----------------|
|                                     | (millions, except<br>per share data) |                |
| Net sales                           | \$ 28,989                            | \$ 29,222      |
| Income from continuing operations   | 1,398                                | 963            |
| Net income                          | 1,455                                | 1,032          |
| Diluted earnings per share:         |                                      |                |
| Income from continuing operations   | \$ 5.08                              | \$ 3.46        |
| Income from discontinued operations | .21                                  | .25            |
| <b>Net income</b>                   | <b>\$ 5.29</b>                       | <b>\$ 3.71</b> |

Pro forma adjustments have been made to reflect depreciation and amortization using asset values recognized after applying purchase accounting adjustments and interest expense on borrowings used to finance the acquisition. Certain non-recurring charges of \$194 million recorded by May prior to August 30, 2005 directly related to the acquisition,

including \$114 million of accelerated stock compensation expense

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

triggered by the approval of the acquisition by May's stockholders and the subsequent completion of the acquisition, and approximately \$66 million of direct transaction costs, have been excluded from the pro forma information presented above.

The pro forma information for 2005 includes a \$480 million pre-tax gain recognized on the sale of the FDS Credit Assets and \$194 million of May integration costs and related inventory valuation adjustments. The pro forma information for 2004 includes costs incurred in connection with the Macy's home store centralization, the Burdines-Macy's consolidation and other store closings of \$99 million. The pro forma information for 2004 also includes \$59 million of interest expense associated with the repurchase of \$274 million of Federated's 8.5% senior notes due 2010.

This pro forma information is presented for informational purposes only and is not necessarily indicative of actual results had the acquisitions been effected at February 1, 2004, is not necessarily indicative of future results, and does not reflect potential synergies, integration costs, or other such costs or savings.

### 3. May Integration Costs

May integration costs represent the costs associated with the integration of the acquired May businesses with the Company's pre-existing businesses and the consolidation of certain operations of the Company. The Company has announced that it plans to divest approximately 80 locations (including approximately 40 Macy's stores) as a result of the acquisition of May.

During 2005, the Company recorded \$194 million of integration costs associated with the acquisition of May, including \$25 million of inventory valuation adjustments associated with the combination and integration of the Company's and May's merchandise assortments. \$125 million of these costs relate to impairment charges of certain Macy's locations planned to be disposed of. The fair values of the locations planned to be disposed of were determined based on prices of similar assets. The Company is continuing to study its store portfolio in light of the acquisition of May and some plans may change as conversion dates approach. The remaining \$44 million of May integration costs incurred in 2005 represents expenses associated with the preliminary planning activities in connection with the consolidation and integration of May's businesses with the Company's pre-existing businesses and includes consulting fees, EDP system integration costs, travel and other costs.

### 4. Discontinued Operations

On September 20, 2005 and January 12, 2006, the Company announced its intention to dispose of the acquired May Bridal Group division, which includes the operations of David's Bridal, After Hours Formalwear and Priscilla of Boston, and the acquired Lord & Taylor division of May, respectively. Accordingly, for financial statement purposes, the assets, liabilities, results of operations and cash flows of these businesses have been segregated from those of continuing operations for all periods presented.

Discontinued operations include sales of approximately \$957 million for 2005. No consolidated interest expense has been allocated to discontinued operations. For 2005, income from discontinued operations totaled \$55 million before income taxes, with related income tax expense of \$22 million.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The assets and liabilities of discontinued operations are as follows:

|  | <b>January 28,<br/>2006</b> |
|--|-----------------------------|
|  | <b>(millions)</b>           |
| Accounts receivable                      | \$ 156                      |
| Merchandise inventories                  | 419                         |
| Property and Equipment net               | 627                         |
| Goodwill and other intangible assets net | 446                         |
| Other assets                             | 65                          |
|  | \$ 1,713                    |
| Accounts payable and accrued liabilities | \$ 317                      |
| Income taxes                             | 131                         |
| Other liabilities                        | 16                          |
|  | \$ 464                      |

**5. Sale of Credit Card Accounts and Receivables**

On June 1, 2005, the Company entered into a Purchase, Sale and Servicing Transfer Agreement (the "Purchase Agreement") with Citibank, N.A. pursuant to which the Company agreed to sell to Citibank (i) the proprietary and non-proprietary credit card accounts owned by the Company, together with related receivables balances, and the capital stock of Prime Receivables Corporation, a wholly owned subsidiary of the Company, which owns all of the Company's interest in the Prime Credit Card Master Trust (the "FDS Credit Assets"), (ii) the Macy's credit card accounts owned by GE Money Bank and Monogram Credit Services, LLC (collectively, "GE Bank"), together with related receivables balances (the "GE/Macy's Credit Assets"), upon the termination of the Company's credit card program agreement with GE Bank, and (iii) the proprietary credit card accounts owned by May, together with related receivables balances (the "May Credit Assets") prior to August 30, 2006.

On October 24, 2005, the Company completed the sale of the FDS Credit Assets for a cash purchase price of approximately \$3.6 billion, resulting in a pre-tax gain of \$480 million. The net proceeds received, after eliminating related receivables backed financings, were used to repay debt associated with the acquisition of May.

The pre-tax gain on sale of the FDS Credit Assets is as follows:

|                      | <b>(millions)</b> |
|----------------------|-------------------|
| Total cash proceeds  | \$ 3,583          |
| Net receivables sold | (3,091)           |
| Transaction costs    | (12)              |
|                      | \$ 480            |





**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

As a result of the sale of the FDS Credit Assets, the Company's Federal, State and Local income tax was benefited by approximately \$85 million to reduce the valuation allowance associated with capital loss carryforwards.

In connection with the Purchase Agreement, the Company and Citibank entered into a long-term marketing and servicing alliance pursuant to the terms of a Credit Card Program Agreement (the Program Agreement) with an initial term of 10 years commencing from the date of the last closing under the Purchase Agreement and, unless terminated by either party as of the expiration of the initial term, an additional renewal term of three years. The Program Agreement provides for, among other things, (i) the ownership by Citibank of the accounts purchased by Citibank pursuant to the Purchase Agreement, (ii) the ownership by Citibank of new accounts opened by the Company's customers, (iii) the provision of credit by Citibank to the holders of the credit cards associated with the foregoing accounts, (iv) the servicing of the foregoing accounts, and (v) the allocation between Citibank and the Company of the economic benefits and burdens associated with the foregoing and other aspects of the alliance.

**6. Accounts Receivable**

|   | January 28,<br>2006 | January 29,<br>2005 |
|---|---------------------|---------------------|
|   | (millions)          |                     |
| Due from proprietary credit card holders        | \$ 1,863            | \$ 2,208            |
| Less allowance for doubtful accounts            | 43                  | 67                  |
|   | 1,820               | 2,141               |
| Estimated premium on acquired May Credit Assets | 229                 |                     |
| Due from non-proprietary credit card holders    |                     | 1,115               |
| Less allowance for doubtful accounts            |                     | 46                  |
|   |                     | 1,069               |
| Other receivables                               | 473                 | 208                 |
|   | \$ 2,522            | \$ 3,418            |

Sales through the Company's proprietary credit plans were \$5,421 million for 2005, \$4,401 million for 2004 and \$4,225 million for 2003. Finance charge income related to proprietary credit card holders amounted to \$359 million for 2005, \$354 million for 2004 and \$351 million for 2003. Finance charge income related to non-proprietary credit card holders amounted to \$98 million for 2005, \$100 million for 2004 and \$67 million for 2003. The amounts for 2005 include the impact from the FDS Credit Assets up to October 24, 2005 and the May Credit Assets since August 30, 2005.

The credit plans relating to certain operations of the Company are owned by GE Bank. However, the Company participates with GE Bank in the net operating results of such plans. As of January 28, 2006, the net balance of receivables owned by GE Bank amounted to \$1,217 million. Various arrangements between the Company and GE Bank are set forth in a credit card program agreement. The Company has provided GE Bank with a notice of its election to terminate the Company's credit card program agreement

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

with GE Bank effective as of May 1, 2006. The Company has entered into a Sale and Purchase Agreement with GE Bank pursuant to which, subject to the receipt of all required regulatory approvals, the Company shall purchase from GE Bank all of the GE/ Macy's Credit Assets owned by GE Bank as of 11:59 p.m. on the day immediately preceding the closing date. Pursuant to the credit card program agreement, the purchase price for the GE/ Macy's Credit Assets will be equal to the net book value (as such term is defined in the credit card program agreement) of the assets to be purchased as of the purchase date.

Changes in the allowance for doubtful accounts related to proprietary credit card holders are as follows:

|  | 2005       | 2004  | 2003  |
|--|------------|-------|-------|
|  | (millions) |       |       |
| Balance, beginning of year             | \$ 67      | \$ 81 | \$ 85 |
| Acquisition                            | 45         |       |       |
| Charged to costs and expenses          | 100        | 117   | 137   |
| Net uncollectible balances written-off | (112)      | (131) | (141) |
| Sale of FDS Credit Assets              | (57)       |       |       |
| Balance, end of year                   | \$ 43      | \$ 67 | \$ 81 |

Changes in the allowance for doubtful accounts related to non-proprietary credit card holders are as follows:

|  | 2005       | 2004  | 2003  |
|--|------------|-------|-------|
|  | (millions) |       |       |
| Balance, beginning of year             | \$ 46      | \$ 35 | \$ 20 |
| Charged to costs and expenses          | 43         | 60    | 45    |
| Net uncollectible balances written-off | (40)       | (49)  | (30)  |
| Sale of FDS Credit Assets              | (49)       |       |       |
| Balance, end of year                   | \$         | \$ 46 | \$ 35 |

**7. Inventories**

Merchandise inventories were \$5,459 million at January 28, 2006, compared to \$3,120 million at January 29, 2005. At these dates, the cost of inventories using the LIFO method approximated the cost of such inventories using the FIFO method. The application of the LIFO method did not impact cost of sales for 2005, 2004 or 2003.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 8. Properties and Leases

|   | January 28,<br>2006 | January 29,<br>2005 |
|---|---------------------|---------------------|
|   | (millions)          |                     |
| Land  | \$ 1,893            | \$ 966              |
| Buildings on owned land                             | 5,241               | 2,428               |
| Buildings on leased land and leasehold improvements | 2,728               | 1,749               |
| Fixtures and equipment                              | 6,261               | 4,581               |
| Leased properties under capitalized leases          | 127                 | 74                  |
|   | 16,250              | 9,798               |
| Less accumulated depreciation and amortization      | 4,216               | 3,780               |
|   | \$ 12,034           | \$ 6,018            |

In connection with various shopping center agreements, the Company is obligated to operate certain stores within the centers for periods of up to 20 years. Some of these agreements require that the stores be operated under a particular name.

The Company leases a portion of the real estate and personal property used in its operations. Most leases require the Company to pay real estate taxes, maintenance and other executory costs; some also require additional payments based on percentages of sales and some contain purchase options. Certain of the Company's real estate leases have terms that extend for significant numbers of years and provide for rental rates that increase or decrease over time. In addition, certain of these leases contain covenants that restrict the ability of the tenant (typically a subsidiary of the Company) to take specified actions (including the payment of dividends or other amounts on account of its capital stock) unless the tenant satisfies certain financial tests.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Minimum rental commitments (excluding executory costs) at January 28, 2006, for noncancellable leases are:

|   | <b>Capitalized<br/>Leases</b> | <b>Operating<br/>Leases</b> | <b>Total</b> |
|---|-------------------------------|-----------------------------|--------------|
|   | (millions)                    |                             |              |
| Fiscal year:  |                               |                             |              |
| 2006  | \$ 16                         | \$ 229                      | \$ 245       |
| 2007  | 16                            | 222                         | 238          |
| 2008  | 15                            | 209                         | 224          |
| 2009  | 15                            | 194                         | 209          |
| 2010  | 15                            | 181                         | 196          |
| After 2010  | 94                            | 2,380                       | 2,474        |
| Total minimum lease payments                            | 171                           | \$ 3,415                    | \$ 3,586     |
| Less amount representing interest                       | 64                            |                             |              |
| Present value of net minimum capitalized lease payments | \$ 107                        |                             |              |

Capitalized leases are included in the Consolidated Balance Sheets as property and equipment while the related obligation is included in short-term (\$8 million) and long-term (\$99 million) debt. Amortization of assets subject to capitalized leases is included in depreciation and amortization expense. Total minimum lease payments shown above have not been reduced by minimum sublease rentals of approximately \$2 million on capitalized leases and \$53 million on operating leases.

The Company is a guarantor with respect to certain lease obligations associated with businesses divested by May prior to the merger. The leases, one of which includes potential extensions to 2087, have future minimum lease payments aggregating approximately \$759 million and are offset by payments from existing tenants and subtenants. In addition, the Company is liable for other expenses related to the above leases, such as property taxes and common area maintenance, which are also payable by existing tenants and subtenants. Potential liabilities related to these guarantees are subject to certain defenses by the Company. The Company believes that the risk of significant loss from the guarantees of these lease obligations is remote.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Rental expense consists of:

|   | 2005       | 2004   | 2003   |
|---|------------|--------|--------|
|   | (millions) |        |        |
| Real estate (excluding executory costs) |            |        |        |
| Capitalized leases                      |            |        |        |
| Contingent rentals                      | \$ 1       | \$ 1   | \$ 1   |
| Operating leases                        |            |        |        |
| Minimum rentals                         | 189        | 133    | 173    |
| Contingent rentals                      | 21         | 17     | 19     |
|   | 211        | 151    | 193    |
| Less income from subleases              |            |        |        |
| Capitalized leases                      | 1          | 1      | 1      |
| Operating leases                        | 21         | 19     | 20     |
|   | 22         | 20     | 21     |
|   | \$ 189     | \$ 131 | \$ 172 |
| Personal property    Operating leases   | \$ 12      | \$ 13  | \$ 14  |

Minimum rental expense for operating leases for 2004 reflects a \$42 million reduction for lease accounting policy changes, including \$24 million of deferred rent income amortization.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**9. Goodwill and Other Intangible Assets**

Goodwill during 2005 increased as a result of the acquisition of May (see Note 2). Goodwill during 2004 was reduced by \$2 million related to tax benefits recorded by the Company (see Note 12).

The following summarizes the Company's goodwill and other intangible assets:

|                                   | January 28,<br>2006 | January 29,<br>2005 |
|-----------------------------------|---------------------|---------------------|
|                                   | (millions)          |                     |
| Non-amortizing intangible assets: |                     |                     |
| Goodwill                          | \$ 9,520            | \$ 260              |
| Tradenames                        | 487                 | 377                 |
|                                   | \$ 10,007           | \$ 637              |
| Amortizing intangible assets:     |                     |                     |
| Favorable leases                  | \$ 411              | \$                  |
| Customer relationships            | 188                 |                     |
| Tradenames                        | 24                  |                     |
| Customer lists                    | 4                   | 2                   |
|                                   | 627                 | 2                   |
| Accumulated amortization:         |                     |                     |
| Favorable leases                  | (14)                |                     |
| Customer relationships            | (8)                 |                     |
| Tradenames                        | (10)                |                     |
| Customer lists                    | (2)                 | (1)                 |
|                                   | (34)                | (1)                 |
|                                   | \$ 593              | \$ 1                |

Intangible amortization expense amounted to \$33 million for 2005 and less than \$1 million for 2004 and 2003. Future estimated intangible amortization expense is shown below:

|              | (millions) |
|--------------|------------|
| Fiscal year: |            |
| 2006         | \$ 68      |
| 2007         | 52         |
| 2008         | 52         |
| 2009         | 51         |
| 2010         | 50         |

As a result of the acquisition of May (see Note 2), the Company established intangible assets related to favorable leases, customer lists, customer relationships and both definite and indefinite lived tradenames. Favorable lease intangible assets are being amortized over their respective lease terms (weighted average life of approximately twelve years), customer relationship intangible assets are being amortized over their estimated useful lives of ten years and customer list intangible assets and certain tradename intangible assets are being amortized over their estimated useful lives of one year. The weighted average life of all customer list intangible assets, including previously acquired customer lists, is approximately two years.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****10. Financing**

The Company's debt is as follows:

|  | January 28,<br>2006 | January 29,<br>2005 |
|--|---------------------|---------------------|
|  | (millions)          |                     |
| <b>Short-term debt:</b>                                    |                     |                     |
| Commercial paper   | \$ 1,199            | \$                  |
| 8.85% Senior debentures due 2006                           | 100                 |                     |
| Receivables backed financings                              |                     | 1,236               |
| Capital lease and current portion of long-term obligations | 24                  | 6                   |
|  | \$ 1,323            | \$ 1,242            |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

|   | January 28,<br>2006 | January 29,<br>2005 |
|---|---------------------|---------------------|
|   | (millions)          |                     |
| Long-term debt:   |                     |                     |
| 4.8% Senior notes due 2009  | \$ 600              | \$                  |
| 6.625% Senior notes due 2008  | 500                 | 500                 |
| 6.625% Senior notes due 2011  | 500                 | 500                 |
| 5.75% Senior notes due 2014   | 500                 |                     |
| 3.95% Senior notes due 2007   | 400                 |                     |
| 6.9% Senior debentures due 2029   | 400                 | 400                 |
| 6.7% Senior debentures due 2034   | 400                 |                     |
| 6.3% Senior notes due 2009  | 350                 | 350                 |
| 7.45% Senior debentures due 2017  | 300                 | 300                 |
| 6.65% Senior debentures due 2024  | 300                 |                     |
| 7.0% Senior debentures due 2028   | 300                 | 300                 |
| 8.75% Senior debentures due 2029  | 250                 |                     |
| 6.9% Senior debentures due 2032   | 250                 |                     |
| 7.9% Senior debentures due 2007   | 225                 |                     |
| 8.0% Senior debentures due 2012   | 200                 |                     |
| 8.5% Senior debentures due 2019   | 200                 |                     |
| 8.3% Senior debentures due 2026   | 200                 |                     |
| 6.7% Senior debentures due 2028   | 200                 |                     |
| 7.875% Senior debentures due 2030   | 200                 |                     |
| 7.875% Senior debentures due 2036   | 200                 |                     |
| 6.79% Senior debentures due 2027  | 165                 | 165                 |
| 5.95% Senior notes due 2008   | 150                 |                     |
| 10.625% Senior debentures due 2010  | 150                 |                     |
| 7.45% Senior debentures due 2011  | 150                 |                     |
| 8.125% Senior debentures due 2035   | 150                 |                     |
| 7.625% Senior debentures due 2013   | 125                 |                     |
| 7.45% Senior debentures due 2016  | 125                 |                     |
| 7.5% Senior debentures due 2015   | 100                 |                     |
| 10.25% Senior debentures due 2021   | 100                 |                     |
| 7.6% Senior debentures due 2025   | 100                 |                     |
| 8.5% Senior notes due 2010  | 76                  | 76                  |
| 9.5% amortizing debentures due 2021   | 109                 |                     |
| 9.75% amortizing debentures due 2021  | 91                  |                     |
| 9.93% medium term notes due 2007  | 6                   |                     |
| Premium on acquired debt, using an effective interest yield of 4.015% to 6.165% | 681                 |                     |
| Capital lease and other long-term obligations                                   | 107                 | 46                  |
|   | \$ 8,860            | \$ 2,637            |



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Interest expense is as follows:

|  | 2005       | 2004   | 2003   |
|--|------------|--------|--------|
|  | (millions) |        |        |
| Interest on debt                           | \$ 438     | \$ 231 | \$ 257 |
| Amortization of debt premium               | (24)       |        |        |
| Amortization of financing costs            | 4          | 4      | 3      |
| Interest on capitalized leases             | 5          | 5      | 6      |
| Loss on early retirement of long-term debt |            | 59     |        |
|  | 423        | 299    | 266    |
| Less interest capitalized on construction  | 1          |        |        |
|  | \$ 422     | \$ 299 | \$ 266 |

Future maturities of long-term debt, other than capitalized leases and premium on acquired debt, are shown below:

|              | (millions) |
|--------------|------------|
| Fiscal year: |            |
| 2007         | \$ 647     |
| 2008         | 665        |
| 2009         | 964        |
| 2010         | 240        |
| 2011         | 664        |
| After 2011   | 4,900      |

During 2005, the Company issued \$4,580 million of short-term debt in connection with the Merger and repaid approximately \$4,755 million of debt, including \$1.2 billion of receivables backed financings and approximately \$3.4 billion of acquisition-related borrowings. The repayments in 2005 were primarily funded from the net proceeds received from the sale of the FDS Credit Assets.

The Company funded the cash consideration payable in the Merger originally through cash on hand and borrowings under its 364-day bridge credit agreement. The Company subsequently issued commercial paper and utilized the proceeds thereof and additional cash on hand to pay down the borrowings under the 364-day bridge credit agreement.

The following summarizes certain components of the Company's debt:

#### Bank Credit Agreements

The Company is a party to a five-year credit agreement with certain financial institutions providing for revolving credit borrowings and letters of credit in an aggregate amount not to exceed \$2.0 billion (which amount may be increased to \$2.5 billion at the option of the Company) outstanding at any

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

particular time. This agreement expires August 30, 2010 and replaces the previous \$1.2 billion five-year credit agreement which was set to expire June 29, 2006.

In connection with the Merger, the Company entered into a 364-day bridge credit agreement with certain financial institutions providing for revolving credit borrowings in an aggregate amount initially not to exceed \$5.0 billion outstanding at any particular time. The aggregate amount of the facility will be reduced upon the receipt by the Company of net cash proceeds from certain events, including certain sales or other dispositions of assets aggregating \$100 million or more, the issuance of certain equity interests and the incurrence of certain long term indebtedness. The aggregate amount of the facility has been reduced to \$2.25 billion as a result of the proceeds received from the sale of the FDS Credit Assets.

As of January 28, 2006 and January 29, 2005, there were no revolving credit loans outstanding under any of these agreements. However, there were \$35 million and \$44 million of standby letters of credit outstanding at January 28, 2006 and January 29, 2005, respectively. Revolving loans under these agreements bear interest based on various published rates.

These agreements, which are obligations of a wholly-owned subsidiary of the Company, are not secured and Federated Department Stores, Inc. ( Parent ) has fully and unconditionally guaranteed these obligations (see Note 20).

The Company's bank credit agreements require the Company to maintain a specified interest coverage ratio of no less than 3.25 and a specified leverage ratio of no more than .62. The interest coverage ratio for 2005 was 7.80 and at January 28, 2006 the leverage ratio was .41.

**Commercial Paper**

The Company entered into a new unsecured commercial paper program in 2005 which replaced the previous \$1.2 billion program. The Company may issue and sell commercial paper in an aggregate amount outstanding at any particular time not to exceed its then-current combined borrowing availability under the Bank Credit Agreements described above. The issuance of commercial paper will have the effect, while such commercial paper is outstanding, of reducing the Company's borrowing capacity under the Bank Credit Agreements by an amount equal to the principal amount of such commercial paper. As of January 28, 2006, the Company had \$1,199 million of commercial paper outstanding under its commercial paper program. There were no borrowings under the commercial paper program in 2004 and as of January 29, 2005 there was no such commercial paper outstanding.

This program, which is an obligation of a wholly-owned subsidiary of the Company, is not secured and Parent has fully and unconditionally guaranteed the obligations (see Note 20).

**Senior Notes and Debentures**

The senior notes and the senior debentures are unsecured obligations of a wholly-owned subsidiary of the Company and Parent has fully and unconditionally guaranteed these obligations (see Note 20).

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Receivables Backed Financings**

Prior to the October 24, 2005 sale of the FDS Credit Assets, the Company financed its proprietary credit card receivables, which arise solely from sales originated in the conduct of the Company's retail operations, using on-balance sheet financing arrangements, including term receivables-backed certificates issued by a consolidated subsidiary of the Company together with receivables-backed commercial paper issued by another consolidated subsidiary of the Company.

At January 29, 2005 and prior to October 3, 2005, these arrangements included a \$375 million asset-backed commercial paper program. Under the \$375 million commercial paper program, a consolidated special purpose subsidiary of the Company issued commercial paper backed by a Class A Variable Funding Certificate issued out of the Prime Credit Card Master Trust (the Trust) which held the proprietary receivables. If the subsidiary was unable to issue commercial paper to fund maturities of outstanding commercial paper, it had the ability to borrow under a liquidity facility with a number of banks in order to repay the commercial paper. The commercial paper investors had no recourse back to the Company. As of January 29, 2005, there were no such commercial paper or liquidity borrowings outstanding.

At January 29, 2005, these arrangements also included \$400 million of receivables-backed certificates representing undivided interests in the Trust. Investors in this debt had no recourse back to the Company. This debt was classified as short-term debt at January 29, 2005, had a stated interest rate of 6.7% and was scheduled to mature in November 2005.

Prior to the October 24, 2005 sale of the FDS Credit Assets, the Company financed its non-proprietary credit card receivables, which arise from transactions originated by merchants that accept third-party credit cards issued by the Company's FDS Bank subsidiary, using on-balance sheet financing arrangements. Under these arrangements, a consolidated special purpose subsidiary of the Company sold Class A and Class B Variable Funding Certificates issued out of the Prime Credit Card Master Trust II (Trust II), which held the non-proprietary receivables, to three unrelated bank commercial paper conduit programs. The commercial paper conduit programs had agreed to purchase certificates of up to \$850 million in the aggregate. As of January 29, 2005, classified as short-term debt were \$836 million of receivables-backed borrowings outstanding under these arrangements with an average interest rate of 2.4%.

The Company used its entire proprietary and non-proprietary accounts receivable portfolios included in the FDS Credit Assets to secure the applicable receivables-backed financing programs.

**Other Financing Arrangements**

There were \$1 million of trade letters of credit and \$24 million of standby letters of credit outstanding at January 28, 2006 and \$2 million of trade letters of credit outstanding at January 29, 2005.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 11. Accounts Payable and Accrued Liabilities

|  | January 28,<br>2006 | January 29,<br>2005 |
|--|---------------------|---------------------|
|  | (millions)          |                     |
| Merchandise and expense accounts payable             | \$ 2,522            | \$ 1,301            |
| Liabilities to customers                             | 643                 | 435                 |
| Lease related liabilities                            | 268                 | 206                 |
| Workers' compensation and general liability reserves | 474                 | 201                 |
| Severance - May integration                          | 289                 |                     |
| Accrued wages and vacation                           | 259                 | 165                 |
| Taxes other than income taxes                        | 321                 | 117                 |
| Accrued interest                                     | 130                 | 56                  |
| Other  | 340                 | 226                 |
|  | \$ 5,246            | \$ 2,707            |

Liabilities to customers include an estimated allowance for future sales returns of \$78 million and \$42 million at January 28, 2006 and January 29, 2005, respectively. The acquisition of May resulted in an increase in the estimated allowance for sales returns of \$40 million in 2005. Adjustments to the allowance for future sales returns, which amounted to a credit of \$4 million for 2005, a charge of \$1 million for 2004 and a credit of \$1 million for 2003, are reflected in cost of sales.

Changes in workers' compensation and general liability reserves are as follows:

|                               | 2005       | 2004   | 2003   |
|-------------------------------|------------|--------|--------|
|                               | (millions) |        |        |
| Balance, beginning of year    | \$ 201     | \$ 173 | \$ 172 |
| Acquisition                   | 248        |        |        |
| Charged to costs and expenses | 133        | 112    | 87     |
| Payments, net of recoveries   | (108)      | (84)   | (86)   |
| Balance, end of year          | \$ 474     | \$ 201 | \$ 173 |

In connection with the allocation of the May purchase price, the Company recorded a liability for termination of May employees in the amount of \$358 million, of which \$69 million had been paid as of January 28, 2006.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**12. Taxes**

Income tax expense is as follows:

|                 | 2005       |          |        | 2004    |          |        | 2003    |          |        |
|-----------------|------------|----------|--------|---------|----------|--------|---------|----------|--------|
|                 | Current    | Deferred | Total  | Current | Deferred | Total  | Current | Deferred | Total  |
|                 | (millions) |          |        |         |          |        |         |          |        |
| Federal         | \$ 520     | \$ 61    | \$ 581 | \$ 310  | \$ 70    | \$ 380 | \$ 285  | \$ 89    | \$ 374 |
| State and local | 77         | 13       | 90     | 31      | 16       | 47     | 46      | (29)     | 17     |
|                 | \$ 597     | \$ 74    | \$ 671 | \$ 341  | \$ 86    | \$ 427 | \$ 331  | \$ 60    | \$ 391 |

The income tax expense reported differs from the expected tax computed by applying the federal income tax statutory rate of 35% for 2005, 2004 and 2003 to income from continuing operations before income taxes. The reasons for this difference and their tax effects are as follows:

|   | 2005       | 2004   | 2003   |
|---|------------|--------|--------|
|   | (millions) |        |        |
| Expected tax  | \$ 715     | \$ 391 | \$ 379 |
| State and local income taxes, net of federal income tax benefit | 59         | 31     | 49     |
| Reduction of valuation allowance                                | (89)       |        |        |
| Favorable settlement of tax examinations                        | (10)       |        |        |
| Impact of reduced effective income tax rate on deferred taxes   |            |        | (38)   |
| Other   | (4)        | 5      | 1      |
|   | \$ 671     | \$ 427 | \$ 391 |

For 2005, income tax expense benefited from approximately \$89 million related to the reduction in the valuation allowance associated with the capital loss carryforwards realized primarily as a result of the sale of the FDS Credit Assets and \$10 million related to the settlement of various tax examinations. For 2003, income tax expense was reduced by \$38 million due to a change in estimate of the effective tax rate at which existing deferred tax assets and liabilities will ultimately be settled.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are as follows:

|  | January 28,<br>2006 | January 29,<br>2005 |
|--|---------------------|---------------------|
|  | (millions)          |                     |
| <b>Deferred tax assets:</b>  |                     |                     |
| Post employment and postretirement benefits                        | \$ 560              | \$ 197              |
| Accrued liabilities accounted for on a cash basis for tax purposes | 482                 | 172                 |
| Long-term debt   | 314                 | 19                  |
| Federal operating loss carryforwards                               | 52                  | 128                 |
| State operating loss carryforwards                                 | 38                  | 21                  |
| Capital loss carryforwards   |                     | 89                  |
| Accounts receivable  |                     | 14                  |
| Other  | 52                  | 54                  |
| Valuation allowance  | (22)                | (98)                |
| <b>Total deferred tax assets</b>                                   | <b>1,476</b>        | <b>596</b>          |
| <b>Deferred tax liabilities:</b>                                   |                     |                     |
| Excess of book basis over tax basis of property and equipment      | (2,198)             | (1,260)             |
| Merchandise inventories  | (433)               | (204)               |
| Intangible assets  | (423)               | (122)               |
| Accounts receivable  | (137)               |                     |
| Prepaid pension expense  |                     | (170)               |
| Other  | (92)                | (67)                |
| <b>Total deferred tax liabilities</b>                              | <b>(3,283)</b>      | <b>(1,823)</b>      |
| <b>Net deferred tax liability</b>                                  | <b>\$ (1,807)</b>   | <b>\$ (1,227)</b>   |

The valuation allowance of \$22 million at January 28, 2006 relates to net deferred tax assets for state net operating loss carryforwards.

During 2004, the Company recorded an additional \$2 million of tax benefits related to an acquired enterprise's net operating loss carryforwards ( NOLs ) and reduced goodwill accordingly. As of January 28, 2006, the Company had federal NOLs of approximately \$150 million which will expire between 2008 and 2024.

**13. Retirement Plans**

The Company has defined benefit plans ( Pension Plans ) and defined contribution plans ( Savings Plans ) which cover substantially all employees who work 1,000 hours or more in a year. In addition, the Company has defined benefit supplementary retirement plans which include benefits, for certain employees, in excess of qualified plan limitations. For 2005, 2004 and 2003 retirement expense for these plans totaled \$185 million, \$86 million and \$52 million, respectively.



Measurement of plan assets and obligations for the Pension Plans and the defined benefit supplementary retirement plans are calculated as of December 31 of each year.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Pension Plans**

The following provides a reconciliation of benefit obligations, plan assets and funded status of the Pension Plans as of December 31, 2005 and 2004:

|  | 2005       | 2004     |
|--|------------|----------|
|  | (millions) |          |
| <b>Change in projected benefit obligation</b>  |            |          |
| Projected benefit obligation, beginning of year  | \$ 1,701   | \$ 1,608 |
| Acquisition  | 1,095      |          |
| Service cost   | 84         | 45       |
| Interest cost  | 120        | 98       |
| Actuarial (gain) loss  | (40)       | 72       |
| Benefits paid  | (153)      | (122)    |
| Projected benefit obligation, end of year  | \$ 2,807   | \$ 1,701 |
| <b>Changes in plan assets (primarily stocks, bonds and U.S. government securities)</b> |            |          |
| Fair value of plan assets, beginning of year   | \$ 1,636   | \$ 1,483 |
| Acquisition  | 629        |          |
| Actual return on plan assets   | 150        | 175      |
| Company contributions  | 136        | 100      |
| Benefits paid  | (153)      | (122)    |
| Fair value of plan assets, end of year   | \$ 2,398   | \$ 1,636 |
| Funded status  | \$ (409)   | \$ (65)  |
| Unrecognized net loss  | 437        | 506      |
| Unrecognized prior service cost  |            | 1        |
| Prepaid pension expense  | \$ 28      | \$ 442   |
| Amounts recognized in the statement of financial position consist of:                  |            |          |
| Prepaid benefit cost   | \$         | \$ 442   |
| Accrued benefit cost   | (367)      |          |
| Accrued benefit cost (minimum liability)   | (14)       |          |
| Accumulated other comprehensive loss   | 409        |          |
| Net amount recognized  | \$ 28      | \$ 442   |

The accumulated benefit obligation for the Pension Plans was \$2,564 million and \$1,586 million as of December 31, 2005 and December 31, 2004, respectively.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Net pension expense (income) for the Company's Pension Plans included the following actuarially determined components:

|   | 2005       | 2004     | 2003    |
|---|------------|----------|---------|
|   | (millions) |          |         |
| Service cost  | \$ 84      | \$ 45    | \$ 41   |
| Interest cost   | 120        | 98       | 99      |
| Expected return on assets   | (165)      | (142)    | (146)   |
| Recognition of net actuarial loss   | 45         | 20       |         |
|   | \$ 84      | \$ 21    | \$ (6)  |
| Increase (decrease) in minimum liability included in other comprehensive income | \$ 409     | \$ (380) | \$ (32) |

As permitted under SFAS No. 87, Employers' Accounting for Pensions, the amortization of any prior service cost is determined using a straight-line amortization of the cost over the average remaining service period of employees expected to receive benefits under the Pension Plans.

The following weighted average assumptions were used to determine benefit obligations for the Pension Plans at December 31, 2005 and 2004:

|                                | 2005  | 2004  |
|--------------------------------|-------|-------|
| Discount rate                  | 5.70% | 5.75% |
| Rate of compensation increases | 5.40% | 5.40% |

The following weighted average assumptions were used to determine net pension expense (income) for the Company's Pension Plans:

|  | 2005  | 2004  | 2003  |
|--|-------|-------|-------|
| Discount rate                                      | 5.75% | 6.25% | 6.75% |
| Discount rate on acquired plan at acquisition date | 5.25% |       |       |
| Expected long-term return on plan assets           | 8.75% | 8.75% | 9.00% |
| Rate of compensation increases                     | 5.40% | 5.80% | 5.80% |

The Pension Plans' assumptions are evaluated annually and updated as necessary. The Company determines the appropriate discount rate with reference to the current yield earned on an index of investment-grade long-term bonds and the impact of a yield curve analysis to account for the difference in duration between the long-term bonds and the Pension Plans' estimated payments. The Company develops its long-term rate of return assumption by evaluating input from several professional advisors taking into account the asset allocation of the portfolio and long-term asset class return expectations, as well as long-term inflation assumptions.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following provides the weighted average asset allocations, by asset category, of the assets of the Company's Pension Plans as of December 31, 2005 and 2004 and the policy targets:

|                   | Targets | 2005 | 2004 |
|-------------------|---------|------|------|
| Equity securities | 60%     | 62%  | 61%  |
| Debt securities   | 25      | 27   | 26   |
| Real estate       | 10      | 8    | 9    |
| Other             | 5       | 3    | 4    |
|                   | 100%    | 100% | 100% |

The assets of the Pension Plans are managed by investment specialists with the primary objectives of payment of benefit obligations to the Plan participants and an ultimate realization of investment returns over longer periods in excess of inflation. The Company employs a total return investment approach whereby a mix of domestic and foreign equity securities, fixed income securities and other investments is used to maximize the long-term return of the assets of the Pension Plans for a prudent level of risk. Risks are mitigated through the asset diversification and the use of multiple investment managers.

The Company made a \$136 million voluntary funding contribution to the Pension Plans in 2005 and made a \$100 million voluntary funding contribution to the Pension Plans in 2004. The Company currently anticipates that it will not be required to make any contributions to the Pension Plans until 2008. The Company has not yet determined whether a voluntary contribution will be made to the Pension Plans prior to this date.

The following benefit payments are estimated to be paid from the Pension Plans:

|              | (millions) |
|--------------|------------|
| Fiscal year: |            |
| 2006         | \$ 239     |
| 2007         | 235        |
| 2008         | 238        |
| 2009         | 238        |
| 2010         | 236        |
| 2011-2015    | 1,315      |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Supplementary Retirement Plans**

The following provides a reconciliation of benefit obligations, plan assets and funded status of the supplementary retirement plans as of December 31, 2005 and 2004:

|  | 2005       | 2004     |
|--|------------|----------|
|  | (millions) |          |
| <b>Change in projected benefit obligation</b>                                |            |          |
| Projected benefit obligation, beginning of year                              | \$ 266     | \$ 261   |
| Acquisition  | 386        |          |
| Service cost   | 9          | 8        |
| Interest cost  | 24         | 17       |
| Plan amendments  |            | (8)      |
| Actuarial (gain) loss  | (1)        | 5        |
| Benefits paid  | (13)       | (17)     |
| Projected benefit obligation, end of year                                    | \$ 671     | \$ 266   |
| <b>Change in plan assets</b>   |            |          |
| Fair value of plan assets, beginning of year                                 | \$         | \$       |
| Company contributions  | 13         | 17       |
| Benefits paid  | (13)       | (17)     |
| Fair value of plan assets, end of year                                       | \$         | \$       |
| <b>Funded status</b>   | \$ (671)   | \$ (266) |
| Unrecognized net loss  | 92         | 106      |
| Unrecognized prior service cost  | (5)        | (5)      |
| Accrued benefit cost   | \$ (584)   | \$ (165) |
| <b>Amounts recognized in the statement of financial position consist of:</b> |            |          |
| Accrued benefit cost   | \$ (392)   | \$       |
| Accrued benefit cost (minimum liability)                                     | (265)      | (230)    |
| Accumulated other comprehensive loss   | 73         | 65       |
| <b>Net amount recognized</b>   | \$ (584)   | \$ (165) |

The accumulated benefit obligation for the supplementary retirement plans was \$624 million and \$230 million as of December 31, 2005 and December 31, 2004, respectively.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Net pension costs for the supplementary retirement plans included the following actuarially determined components:

|  | 2005       | 2004  | 2003  |
|--|------------|-------|-------|
|  | (millions) |       |       |
| Service cost   | \$ 9       | \$ 8  | \$ 7  |
| Interest cost  | 24         | 17    | 15    |
| Recognition of net actuarial loss                                    | 13         | 14    | 10    |
| Amortization of prior service cost                                   | (1)        | 1     | 1     |
|  | \$ 45      | \$ 40 | \$ 33 |
| Increase in minimum liability included in other comprehensive income | \$ 8       | \$ 5  | \$ 17 |

As permitted under SFAS No. 87, Employers Accounting for Pensions, the amortization of any prior service cost is determined using a straight-line amortization of the cost over the average remaining service period of employees expected to receive benefits under the plans.

The following weighted average assumptions were used to determine benefit obligations for the supplementary retirement plans at December 31, 2005 and 2004:

|                                | 2005  | 2004  |
|--------------------------------|-------|-------|
| Discount rate                  | 5.70% | 5.75% |
| Rate of compensation increases | 7.20% | 7.20% |

The following weighted average assumptions were used to determine net pension costs for the supplementary retirement plans:

|  | 2005  | 2004  | 2003  |
|--|-------|-------|-------|
| Discount rate                                      | 5.75% | 6.25% | 6.75% |
| Discount rate on acquired plan at acquisition date | 5.25% |       |       |
| Rate of compensation increases                     | 7.20% | 7.70% | 7.70% |

The supplementary retirement plans assumptions are evaluated annually and updated as necessary. The Company determines the appropriate discount rate with reference to the current yield earned on an index of investment-grade long-term bonds and the impact of a yield curve analysis to account for the difference in duration between the long-term bonds and the supplementary retirement plans estimated payments.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following benefit payments are estimated to be funded by the Company and paid from the supplementary retirement plans:

|              | (millions) |
|--------------|------------|
| Fiscal year: |            |
| 2006         | \$ 41      |
| 2007         | 42         |
| 2008         | 45         |
| 2009         | 47         |
| 2010         | 49         |
| 2011-2015    | 252        |

**Savings Plans**

The Savings Plans include a voluntary savings feature for eligible employees. The Company's contribution is based on the Company's annual earnings and the minimum contribution is 3~~3~~3 % of an employee's eligible savings. Expense for the Savings Plans amounted to \$56 million for 2005, \$25 million for 2004 and \$25 million for 2003.

**Deferred Compensation Plan**

The Company has a deferred compensation plan wherein eligible executives may elect to defer a portion of their compensation each year as either stock credits or cash credits. The Company transfers shares to a trust to cover the number management estimates will be needed for distribution on account of stock credits currently outstanding. At January 28, 2006 and January 29, 2005, the liability under the plan, which is reflected in other liabilities, was \$45 million and \$42 million, respectively. Expense for 2005, 2004 and 2003 was immaterial.

**14. Postretirement Health Care and Life Insurance Benefits**

In addition to pension and other supplemental benefits, certain retired employees currently are provided with specified health care and life insurance benefits. Eligibility requirements for such benefits vary by division and subsidiary, but generally state that benefits are available to eligible employees who were hired prior to a certain date and retire after a certain age with specified years of service. Certain employees are subject to having such benefits modified or terminated.

Measurement of obligations for the postretirement obligations are calculated as of December 31 of each year.

In May 2004, the FASB issued Staff Position 106-2, Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003 ( FSP 106-2 ). On December 8, 2003, the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the Act ) was signed into law. The Act introduced both a Medicare prescription drug benefit and a federal subsidy to sponsors of retiree healthcare plans. During 2004, the Company adopted FSP 106-2 to

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

reflect the impact of the Act. The effect of the adoption of this position was to reduce the accumulated postretirement benefit obligation by approximately \$14 million and reduce the 2004 postretirement benefit cost by approximately \$4 million, primarily through the amortization of the related net actuarial gain. The impact of the adoption of this position on service cost and interest cost was not material.

The following provides a reconciliation of benefit obligations, plan assets and funded status of the postretirement obligations as of December 31, 2005 and 2004:

|  | 2005       | 2004     |
|--|------------|----------|
|  | (millions) |          |
| <b>Change in accumulated postretirement benefit obligation</b>   |            |          |
| Accumulated postretirement benefit obligation, beginning of year | \$ 293     | \$ 283   |
| Acquisition  | 90         |          |
| Service cost   | 1          | 1        |
| Interest cost  | 18         | 16       |
| Actuarial (gain) loss  | (15)       | 17       |
| Benefits paid  | (28)       | (24)     |
| Accumulated postretirement benefit obligation, end of year       | \$ 359     | \$ 293   |
| <b>Change in plan assets</b>                                     |            |          |
| Fair value of plan assets, beginning of year                     | \$         | \$       |
| Company contributions  | 28         | 24       |
| Benefits paid  | (28)       | (24)     |
| Fair value of plan assets, end of year                           | \$         | \$       |
| Funded status  | \$ (359)   | \$ (293) |
| Unrecognized net loss  | 6          | 22       |
| Unrecognized prior service cost                                  | (4)        | (8)      |
| Accrued benefit cost   | \$ (357)   | \$ (279) |

Net postretirement benefit costs included the following actuarially determined components:

|  | 2005       | 2004 | 2003  |
|--|------------|------|-------|
|  | (millions) |      |       |
| Service cost                             | \$ 1       | \$ 1 | \$ 1  |
| Interest cost                            | 18         | 16   | 18    |
| Recognition of net actuarial (gain) loss | 2          | (2)  | (2)   |
| Amortization of prior service cost       | (5)        | (6)  | (7)   |
|  | \$ 16      | \$ 9 | \$ 10 |





**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

As permitted under SFAS No. 106, Employers Accounting for Postretirement Benefits Other Than Pensions, the amortization of any prior service cost is determined using a straight-line amortization of the cost over the average remaining service period of employees expected to receive benefits under the plan.

The following weighted average assumption was used to determine benefit obligations for the postretirement obligations at December 31, 2005 and 2004:

|               | <b>2005</b> | <b>2004</b> |
|---------------|-------------|-------------|
| Discount rate | 5.70%       | 5.75%       |

The following weighted average assumptions were used to determine net postretirement benefit expense for the postretirement obligations:

|  | <b>2005</b> | <b>2004</b> | <b>2003</b> |
|--|-------------|-------------|-------------|
| Discount rate                                      | 5.75%       | 6.25%       | 6.75%       |
| Discount rate on acquired plan at acquisition date | 5.25%       |             |             |

The postretirement obligation assumptions are evaluated annually and updated as necessary. The Company determines the appropriate discount rate with reference to the current yield earned on an index of investment-grade long-term bonds and the impact of a yield curve analysis to account for the difference in duration between the long-term bonds and the postretirement obligation's estimated payments.

The future medical benefits provided by the Company for certain employees are based on a fixed amount per year of service, and the accumulated postretirement benefit obligation is not affected by increases in health care costs. However, the future medical benefits provided by the Company for certain other employees are affected by increases in health care costs.

The following provides the assumed health care cost trend rates related to the Company's postretirement obligations at December 31, 2005 and 2004:

|  | <b>2005</b> | <b>2004</b>  |
|--|-------------|--------------|
| Health care cost trend rates assumed for next year                                 | 9.0%- 12.5% | 12.0%- 14.0% |
| Rates to which the cost trend rate is assumed to decline (the ultimate trend rate) | 5.0%        | 5.0%         |
| Year that the rate reaches the ultimate trend rate                                 | 2016        | 2016         |

The assumed health care cost trend rates have a significant effect on the amounts reported for the postretirement obligations. A one-percentage-point change in the assumed health care cost trend rates would have the following effects:

|  | <b>1-Percentage<br/>Point<br/>Increase</b> | <b>1-Percentage<br/>Point Decrease</b> |
|--|--|--|
|  | <b>(millions)</b>                          |  |
| Effect on total of service and interest cost | \$ 1                                       | \$ (1)                                 |
| Effect on postretirement benefit obligation  | \$ 17                                      | \$ (15)                                |



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following benefit payments are estimated to be funded by the Company and paid from the postretirement obligations:

|              | (millions) |
|--------------|------------|
| Fiscal year: |            |
| 2006         | \$ 33      |
| 2007         | 33         |
| 2008         | 32         |
| 2009         | 32         |
| 2010         | 32         |
| 2011-2015    | 144        |

The estimated benefit payments reflect estimated federal subsidies expected to be received under the Act of \$2 million in each of 2006, 2007, 2008, 2009 and 2010 and \$9 million for the period 2011 to 2015.

**15. Equity Plans**

The Company has adopted an equity plan intended to provide an equity interest in the Company to key management personnel and thereby provide additional incentives for such persons to devote themselves to the maximum extent practicable to the businesses of the Company and its subsidiaries. The equity plan is administered by the Compensation and Management Development Committee of the Board of Directors (the Compensation Committee). The Compensation Committee is authorized to grant options, stock appreciation rights and restricted stock to officers and key employees of the Company and its subsidiaries. The equity plan also provides for the award of options to non-employee directors. Option grants have an exercise price at least equal to the market value of the underlying common stock on the date of grant, have ten year terms and typically vest ratably over four years of continued employment.

Stock option transactions are as follows:

|                                | 2005                  |                                 | 2004      |                                 | 2003      |                                 |
|--------------------------------|-----------------------|---------------------------------|-----------|---------------------------------|-----------|---------------------------------|
|                                | Shares                | Weighted Average Exercise Price | Shares    | Weighted Average Exercise Price | Shares    | Weighted Average Exercise Price |
|                                | (shares in thousands) |                                 |           |                                 |           |                                 |
| Outstanding, beginning of year | 19,580.0              | \$ 40.93                        | 24,743.1  | \$ 38.58                        | 27,695.1  | \$ 38.40                        |
| Granted                        | 2,176.5               | 61.32                           | 2,121.5   | 50.21                           | 3,474.4   | 28.43                           |
| Canceled                       | (230.6)               | 41.32                           | (398.3)   | 38.19                           | (1,182.5) | 39.39                           |
| Exercised                      | (5,254.4)             | 40.40                           | (6,886.3) | 35.52                           | (5,243.9) | 30.71                           |
| Outstanding, end of year       | 16,271.5              | \$ 43.82                        | 19,580.0  | \$ 40.93                        | 24,743.1  | \$ 38.58                        |
| Exercisable, end of year       | 9,434.2               | \$ 41.76                        | 10,754.8  | \$ 41.58                        | 13,499.1  | \$ 40.79                        |
|                                |                       | \$ 21.08                        |           | \$ 20.28                        |           | \$ 10.82                        |

Weighted average fair value of  
options granted during the year

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following summarizes information about stock options which remain outstanding as of January 28, 2006:

| Range of Exercise Prices | Options Outstanding |             |          | Options Exercisable |          |
|--------------------------|---------------------|-------------|----------|---------------------|----------|
|                          | Number              | Weighted    | Weighted | Number              | Weighted |
|                          | Outstanding         | Average     | Average  | Exercisable         | Average  |
|                          | (thousands)         | Remaining   | Exercise | (thousands)         | Exercise |
|                          |                     | Contractual | Price    |                     | Price    |
|                          |                     | Life        |          |                     |          |
| \$25.00 - 35.00          | 4,467.1             | 5.6 years   | \$ 29.62 | 2,774.4             | \$ 30.37 |
| 35.01 - 45.00            | 5,570.5             | 5.4 years   | 42.22    | 4,090.4             | 42.05    |
| 45.01 - 55.00            | 3,724.2             | 5.4 years   | 50.45    | 2,208.2             | 50.60    |
| 55.01 - 79.44            | 2,509.7             | 8.2 years   | 62.82    | 361.2               | 71.71    |

As of January 28, 2006, 4.4 million shares of Common Stock were available for additional grants pursuant to the Company's equity plan, of which 54,300 shares were available for grant in the form of restricted stock. No shares of Common Stock were granted in the form of restricted stock during 2005. During 2004, 1,000 shares of Common Stock were granted in the form of restricted stock at a market value of \$50.50 vesting ratably over a four-year period. During 2003, 50,000 shares of Common Stock were granted in the form of restricted stock at a market value of \$25.58 fully vesting after four years. Compensation expense is recorded for all restricted stock grants based on the amortization of the fair market value at the time of grant of the restricted stock over the period the restrictions lapse. There have been no grants of stock appreciation rights under the equity plan.

The fair value of each stock option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions used:

|                         | 2005      | 2004    | 2003    |
|-------------------------|-----------|---------|---------|
| Dividend yield          | 1.8%      | 1.0%    | 1.7%    |
| Expected volatility     | 37.5%     | 41.5%   | 41.8%   |
| Risk-free interest rate | 4.3%      | 3.1%    | 3.3%    |
| Expected life           | 5.3 years | 6 years | 6 years |

The Company has assumed May's equity plan which is intended to provide an equity interest to key management personnel and thereby provide additional incentives for such persons to devote themselves to the maximum extent practicable to the businesses of the Company and its subsidiaries. The May equity plan is administered by the Compensation Committee and the Compensation Committee is authorized to grant options, stock appreciation rights and restricted stock to officers and key employees of the Company and its subsidiaries who were not employees of the Company and its subsidiaries prior to the Merger. Option grants have an exercise price at least equal to the market value of the underlying common stock on the date of grant, have ten year terms and typically vest ratably over four years of continued employment.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

As of the date of the Merger, all outstanding May options were fully vested and were converted into options to acquire Common Stock in accordance with the Merger agreement. Stock option transactions for the May equity plan are as follows:

|                             | 2005        |  |
|-----------------------------|-------------|--|
|                             | Shares      | Weighted<br>Average<br>Exercise<br>Price |
|                             | (thousands) |  |
| Outstanding, at acquisition | 9,400.5     | \$ 64.76                                 |
| Granted                     |             |  |
| Canceled                    | (397.8)     | 70.22                                    |
| Exercised                   | (1,091.9)   | 55.23                                    |
| Outstanding, end of year    | 7,910.8     | \$ 65.80                                 |
| Exercisable, end of year    | 7,910.8     | \$ 65.80                                 |

The following summarizes information about stock options of the May equity plan which remain outstanding as of January 28, 2006:

| Range of Exercise Prices | Options Outstanding   |   |  | Options Exercisable   |  |
|--------------------------|-----------------------|---|--|-----------------------|--|
|                          | Number<br>Outstanding | Weighted<br>Average<br>Remaining<br>Contractual<br>Life | Weighted<br>Average<br>Exercise<br>Price | Number<br>Exercisable | Weighted<br>Average<br>Exercise<br>Price |
|                          | (thousands)           |   |  | (thousands)           |  |
| \$38.00 - 50.00          | 1,402.1               | 7.0 years   | \$ 45.51                                 | 1,402.1               | \$ 45.51                                 |
| 50.01 - 60.00            | 241.4                 | 1.7 years   | 55.24                                    | 241.4                 | 55.24                                    |
| 60.01 - 70.00            | 3,654.0               | 7.4 years   | 64.90                                    | 3,654.0               | 64.90                                    |
| 70.01 - 80.53            | 2,613.3               | 3.0 years   | 78.93                                    | 2,613.3               | 78.93                                    |

As of January 28, 2006, 5.9 million shares of Common Stock were available for additional grants pursuant to the May equity plan, of which 1.1 million shares were available for grant in the form of restricted stock. Compensation expense is recorded for all restricted stock grants based on the amortization of the fair market value at the time of grant of the restricted stock over the period the restrictions lapse. There have been no grants of stock appreciation rights under the May equity plan.

**16. Shareholders Equity**

The authorized shares of the Company consist of 125.0 million shares of preferred stock ( Preferred Stock ), par value of \$.01 per share, with no shares issued, and 500.0 million shares of Common Stock, par value of \$.01 per share, with 299.2 million shares of Common Stock issued and 273.4 million shares of Common Stock outstanding at January 28, 2006 and 198.4 million shares of Common Stock issued and

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

167.1 million shares of Common Stock outstanding at January 29, 2005 (with shares held in the Company's treasury or by subsidiaries of the Company being treated as issued, but not outstanding).

During 2005, in connection with the Merger, the Company issued approximately 100 million shares of Company common stock and options to purchase an additional 9.4 million shares of Company common stock valued at approximately \$6.0 billion in the aggregate. During 2004, the Company retired 19 million shares of its common stock. During 2003, the Company retired approximately 48 million shares of its Common Stock, including shares issued to wholly owned subsidiaries of the Company in connection with an acquisition.

The Company's board of directors approved additional \$750 million authorizations to the Company's existing share repurchase program on February 27, 2004 and July 20, 2004. As of January 28, 2006, the share repurchase program had approximately \$670 million of authorization remaining. Under its share repurchase program, the Company purchased no shares of Common Stock in 2005, 18.3 million shares of Common Stock at a cost of approximately \$900 million in 2004 and 16.5 million shares of Common Stock at an approximate cost of \$645 million in 2003. In connection with the Merger, the Company had suspended repurchases under the Company's share repurchase program.

**Common Stock**

The holders of the Common Stock are entitled to one vote for each share held of record on all matters submitted to a vote of shareholders. Subject to preferential rights that may be applicable to any Preferred Stock, holders of Common Stock are entitled to receive ratably such dividends as may be declared by the Board of Directors in its discretion, out of funds legally available therefor.

**Treasury Stock**

Treasury stock contains shares repurchased under the stock repurchase program, shares issued to wholly owned subsidiaries of the Company in connection with an acquisition (prior to retirement), shares maintained in a trust related to the deferred compensation plans and shares repurchased to cover employee tax liabilities related to other stock plan activity.

Changes in the number of shares held in the treasury are as follows:

|                                  | 2005        | 2004       | 2003       |
|----------------------------------|-------------|------------|------------|
|                                  | (thousands) |            |            |
| Balance, beginning of year       | 30,633.7    | 38,305.8   | 45,049.4   |
| Additions:                       |             |            |            |
| Repurchase program               |             | 18,348.1   | 16,477.4   |
| Restricted stock                 | 95.1        | 17.1       | 30.4       |
| Deferred compensation plans      | 16.9        | 30.7       | 8.5        |
| Distribution through stock plans | (5,540.2)   | (7,068.0)  | (5,227.2)  |
| Retirement of common stock       |             | (19,000.0) | (18,032.7) |
| Balance, end of year             | 25,205.5    | 30,633.7   | 38,305.8   |

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Additions to treasury stock for restricted stock and the deferred compensation plans represent shares accepted in lieu of cash to cover employee tax liabilities upon lapse of restrictions for restricted stock and upon distribution of Common Stock under the deferred compensation plans.

Under the deferred compensation plans, shares are maintained in a trust to cover the number estimated to be needed for distribution on account of stock credits currently outstanding. Changes in the number of shares held in the trust are as follows:

|                            | 2005        | 2004   | 2003   |
|----------------------------|-------------|--------|--------|
|                            | (thousands) |        |        |
| Balance, beginning of year | 609.1       | 598.9  | 581.6  |
| Additions                  | 34.4        | 39.2   | 45.9   |
| Distribution               | (37.8)      | (29.0) | (28.6) |
| Balance, end of year       | 605.7       | 609.1  | 598.9  |

**17. Financial Instruments and Concentrations of Credit Risk**

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

*Cash and cash equivalents and short-term investments*

The carrying amount approximates fair value because of the short maturity of these instruments.

*Accounts receivable*

The carrying amount approximates fair value because of the short average maturity of the instruments, and because the carrying amount reflects a reasonable estimate of losses from doubtful accounts.

*Long-term debt*

The fair values of the Company's long-term debt, excluding capitalized leases, are estimated based on the quoted market prices for publicly traded debt or by using discounted cash flow analysis, based on the Company's current incremental borrowing rates for similar types of borrowing arrangements.

The estimated fair values of certain financial instruments of the Company are as follows:

|                | January 28, 2006   |                    |               | January 29, 2005   |                    |               |
|----------------|--------------------|--------------------|---------------|--------------------|--------------------|---------------|
|                | Notional<br>Amount | Carrying<br>Amount | Fair<br>Value | Notional<br>Amount | Carrying<br>Amount | Fair<br>Value |
|                | (millions)         |                    |               |                    |                    |               |
| Long-term debt | \$ 8,080           | \$ 8,761           | \$ 8,777      | \$ 2,593           | \$ 2,593           | \$ 2,884      |

Commitments to extend credit under revolving agreements relate primarily to the aggregate unused credit limits and unused lines of credit extended under the Company's credit plans. These commitments generally can be terminated at the option of the Company. It is unlikely that the total commitment

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

amount will represent future cash requirements. The Company evaluates each customer's creditworthiness on a case-by-case basis.

Financial instruments that potentially subject the Company to concentrations of credit risk consist principally of temporary cash investments and accounts receivable. The Company places its temporary cash investments in what it believes to be high credit quality financial instruments. Credit risk with respect to accounts receivable is concentrated in the geographic regions in which the Company operates stores. Such concentrations, however, are considered to be limited because of the Company's large number of customers and their dispersion across many regions.

**18. Earnings Per Share**

The reconciliation of basic earnings per share to diluted earnings per share based on income from continuing operations is as follows:

|  | 2005     |        | 2004    |        | 2003    |        |
|--|----------|--------|---------|--------|---------|--------|
|  | Income   | Shares | Income  | Shares | Income  | Shares |
| (millions, except per share data)  |          |        |         |        |         |        |
| Income from continuing operations and average number of shares outstanding | \$ 1,373 | 212.6  | \$ 689  | 174.5  | \$ 693  | 183.8  |
| Shares to be issued under deferred compensation plans                      |          | .4     |         | .6     |         | .6     |
| Basic earnings per share   | \$ 6.44  | 213.0  | \$ 3.93 | 175.1  | \$ 3.76 | 184.4  |
| Effect of dilutive securities - Stock options                              |          | 4.3    |         | 3.1    |         | 2.2    |
| Diluted earnings per share   | \$ 6.32  | 217.3  | \$ 3.86 | 178.2  | \$ 3.71 | 186.6  |

In addition to the stock options reflected in the foregoing table, stock options to purchase 2.9 million shares of common stock at prices ranging from \$69.68 to \$80.53 per share were outstanding at January 28, 2006, stock options to purchase 0.4 million shares of common stock at prices ranging from \$64.06 to \$79.44 per share were outstanding at January 29, 2005 and stock options to purchase 3.7 million shares of common stock at prices ranging from \$47.75 to \$79.44 per share were outstanding at January 31, 2004 but were not included in the computation of diluted earnings per share because the exercise price thereof exceeded the average market price and their inclusion would have been antidilutive.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**19. Quarterly Results (unaudited)**

Unaudited quarterly results for last two years were as follows:

|  | <b>First<br/>Quarter</b> | <b>Second<br/>Quarter</b> | <b>Third<br/>Quarter</b> | <b>Fourth<br/>Quarter</b> |
|--|--------------------------|---------------------------|--------------------------|---------------------------|
| <b>(millions, except per share data)</b>           |                          |                           |                          |                           |
| <b>2005:</b>                                       |                          |                           |                          |                           |
| Net sales  | \$ 3,641                 | \$ 3,623                  | \$ 5,555                 | \$ 9,571                  |
| Cost of sales                                      | (2,176)                  | (2,126)                   | (3,312)                  | (5,658)                   |
| Inventory valuation adjustments    May integration |                          |                           |                          | (25)                      |
| Gross margin                                       | 1,465                    | 1,497                     | 2,243                    | 3,888                     |
| Selling, general and administrative expenses       | (1,213)                  | (1,206)                   | (1,973)                  | (2,588)                   |
| May integration costs                              |                          |                           | (63)                     | (106)                     |
| Gain on sale of accounts receivable                |                          |                           | 480                      |                           |
| Income from continuing operations                  | 123                      | 148                       | 424                      | 678                       |
| Discontinued operations                            |                          |                           | 12                       | 21                        |
| Net income   | 123                      | 148                       | 436                      | 699                       |
| <b>Basic earnings per share:</b>                   |                          |                           |                          |                           |
| Income from continuing operations                  | .73                      | .87                       | 1.77                     | 2.48                      |
| Net income   | .73                      | .87                       | 1.82                     | 2.56                      |
| <b>Diluted earnings per share:</b>                 |                          |                           |                          |                           |
| Income from continuing operations                  | .71                      | .84                       | 1.74                     | 2.45                      |
| Net income   | .71                      | .84                       | 1.79                     | 2.52                      |
| <b>2004:</b>                                       |                          |                           |                          |                           |
| Net sales  | \$ 3,550                 | \$ 3,581                  | \$ 3,525                 | \$ 5,120                  |
| Cost of sales                                      | (2,123)                  | (2,111)                   | (2,121)                  | (3,027)                   |
| Gross margin                                       | 1,427                    | 1,470                     | 1,404                    | 2,093                     |
| Selling, general and administrative expenses       | (1,210)                  | (1,225)                   | (1,229)                  | (1,330)                   |
| Net income   | 97                       | 78                        | 74                       | 440                       |
| Basic earnings per share                           | .54                      | .44                       | .43                      | 2.61                      |
| Diluted earnings per share                         | .53                      | .43                       | .42                      | 2.55                      |

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**20. Condensed Consolidating Financial Information**

Parent has fully and unconditionally guaranteed certain long-term debt obligations of its wholly-owned subsidiary, Federated Retail Holdings, Inc. ( Subsidiary Issuer ). Other Subsidiaries includes subsidiaries of Parent, including FDS Bank, FDS Insurance, Leadville Insurance Company, Snowdin Insurance Company, Priscilla of Boston, and David's Bridal, Inc. and its subsidiaries, including After Hours Formalwear, Inc. Subsidiary Issuer includes all other operating divisions and subsidiaries of Parent including non-guarantor subsidiaries of the Subsidiary Issuer on an equity basis. The assets and liabilities and results of operations of the non-guarantor subsidiaries of the Subsidiary Issuer are also reflected in Other Subsidiaries.

Condensed consolidating balance sheets as of January 28, 2006 and January 29, 2005, the related condensed consolidating statements of income for 2005, 2004 and 2003, and the related condensed consolidating statements of cash flows for 2005, 2004, and 2003 are presented below.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
**AS OF JANUARY 28, 2006**  
(millions)

|   | Parent           | Subsidiary<br>Issuer | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated     |
|---|------------------|----------------------|-----------------------|------------------------------|------------------|
| <b>ASSETS:</b>                              |                  |                      |                       |                              |                  |
| Current Assets:                             |                  |                      |                       |                              |                  |
| Cash and cash equivalents                   | \$ 17            | \$ 33                | \$ 342                | \$ (144)                     | \$ 248           |
| Accounts receivable                         |                  | 94                   | 2,584                 | (156)                        | 2,522            |
| Merchandise inventories                     |                  | 3,049                | 2,829                 | (419)                        | 5,459            |
| Supplies and prepaid expenses               |                  | 105                  | 133                   | (35)                         | 203              |
| Income taxes                                | 99               |                      |                       | (99)                         |                  |
| Deferred income tax assets                  | 3                | 46                   |                       | (49)                         |                  |
| Assets of discontinued operations           |                  |                      |                       | 1,713                        | 1,713            |
| <b>Total Current Assets</b>                 | <b>119</b>       | <b>3,327</b>         | <b>5,888</b>          | <b>811</b>                   | <b>10,145</b>    |
| Property and Equipment net                  | 2                | 6,979                | 5,680                 | (627)                        | 12,034           |
| Goodwill                                    |                  | 5,565                | 4,244                 | (289)                        | 9,520            |
| Other Intangible Assets net                 |                  | 527                  | 710                   | (157)                        | 1,080            |
| Other Assets                                | 4                | 129                  | 282                   | (26)                         | 389              |
| Intercompany Receivable                     | 1,805            |                      | 4,755                 | (6,560)                      |                  |
| Investment in Subsidiaries                  | 11,754           | 11,177               |                       | (22,931)                     |                  |
| <b>Total Assets</b>                         | <b>\$ 13,684</b> | <b>\$ 27,704</b>     | <b>\$ 21,559</b>      | <b>\$ (29,779)</b>           | <b>\$ 33,168</b> |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY:</b> |                  |                      |                       |                              |                  |
| Current Liabilities:                        |                  |                      |                       |                              |                  |
| Short-term debt                             | \$               | \$ 1,319             | \$ 5                  | \$ (1)                       | \$ 1,323         |
| Accounts payable and accrued liabilities    | 114              | 2,804                | 2,785                 | (457)                        | 5,246            |
| Income taxes                                |                  | 170                  | 383                   | (99)                         | 454              |
| Deferred income taxes                       |                  |                      | 225                   | (122)                        | 103              |
| Liabilities of discontinued operations      |                  |                      |                       | 464                          | 464              |
| <b>Total Current Liabilities</b>            | <b>114</b>       | <b>4,293</b>         | <b>3,398</b>          | <b>(215)</b>                 | <b>7,590</b>     |
| Long-Term Debt                              |                  | 8,781                | 81                    | (2)                          | 8,860            |
| Intercompany Payable                        |                  | 6,560                |                       | (6,560)                      |                  |
| Deferred Income Taxes                       | 45               | 415                  | 1,302                 | (58)                         | 1,704            |
| Other Liabilities                           | 6                | 867                  | 635                   | (13)                         | 1,495            |
| Minority Interest *                         |                  |                      | 518                   | (518)                        |                  |
| Shareholders Equity                         | 13,519           | 6,788                | 15,625                | (22,413)                     | 13,519           |

|  |           |           |           |             |           |
|--|-----------|-----------|-----------|-------------|-----------|
| Total Liabilities and Shareholders<br>Equity | \$ 13,684 | \$ 27,704 | \$ 21,559 | \$ (29,779) | \$ 33,168 |
|--|-----------|-----------|-----------|-------------|-----------|

\* Parent's minority interest in a subsidiary which is wholly-owned on a consolidated basis.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**FOR 2005**  
**(millions)**

|  | Parent   | Subsidiary<br>Issuer | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated |
|--|----------|----------------------|-----------------------|------------------------------|--------------|
| Net Sales  | \$       | \$ 7,001             | \$ 17,193             | \$ (1,804)                   | \$ 22,390    |
| Cost of sales  |          | (4,250)              | (10,075)              | 1,053                        | (13,272)     |
| Inventory valuation adjustments May<br>integration       |          | (21)                 | (4)                   |                              | (25)         |
| Gross margin   |          | 2,730                | 7,114                 | (751)                        | 9,093        |
| Selling, general and administrative<br>expenses          | (7)      | (2,295)              | (5,373)               | 695                          | (6,980)      |
| May integration costs                                    |          | (34)                 | (135)                 |                              | (169)        |
| Gain on the sale of accounts receivable                  |          | 94                   | 386                   |                              | 480          |
| Operating income (loss)                                  | (7)      | 495                  | 1,992                 | (56)                         | 2,424        |
| Interest (expense) income, net:                          |          |                      |                       |                              |              |
| External   | (88)     | (268)                | (24)                  |                              | (380)        |
| Intercompany   | 149      | (72)                 | (77)                  |                              |              |
| Equity in earnings of subsidiaries                       | 1,297    | 477                  |                       | (1,774)                      |              |
| Income from continuing operations<br>before income taxes | 1,351    | 632                  | 1,891                 | (1,830)                      | 2,044        |
| Federal, state and local income taxes                    | 55       | (91)                 | (657)                 | 22                           | (671)        |
| Income from continuing operations                        | 1,406    | 541                  | 1,234                 | (1,808)                      | 1,373        |
| Discontinued operations, net of income<br>taxes          |          |                      |                       | 33                           | 33           |
| Net income   | \$ 1,406 | \$ 541               | \$ 1,234              | \$ (1,775)                   | \$ 1,406     |



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR 2005 RESTATED (see Note i)**  
**(millions)**

|  | <b>Parent</b> | <b>Subsidiary<br/>Issuer</b> | <b>Other<br/>Subsidiaries</b> | <b>Consolidating<br/>Adjustments</b> | <b>Consolidated</b> |
|--|---------------|------------------------------|-------------------------------|--------------------------------------|---------------------|
| Cash flows from continuing operating activities:                       |               |                              |                               |                                      |                     |
| Net income   | \$ 1,406      | \$ 541                       | \$ 1,234                      | \$ (1,775)                           | \$ 1,406            |
| Income from discontinued operations                                    |               |                              |                               | (33)                                 | (33)                |
| Gain on the sale of accounts receivable                                |               | (94)                         | (386)                         |                                      | (480)               |
| May integrations costs   |               | 55                           | 139                           |                                      | 194                 |
| Equity in earnings of subsidiaries                                     | (1,297)       | (477)                        |                               | 1,774                                |                     |
| Dividends received from subsidiaries                                   | 889           |                              |                               | (889)                                |                     |
| Depreciation and amortization  | 4             | 211                          | 770                           | (27)                                 | 958                 |
| Proceeds from sale of proprietary accounts receivable                  |               | 94                           | 2,101                         |                                      | 2,195               |
| (Increase) decrease in working capital                                 | (82)          | 299                          | (160)                         | 18                                   | 75                  |
| Other, net   | 149           | (515)                        | 217                           | (21)                                 | (170)               |
| Net cash provided (used) by continuing operating activities            | 1,069         | 114                          | 3,915                         | (953)                                | 4,145               |
| Cash flows from continuing investing activities:                       |               |                              |                               |                                      |                     |
| Purchase of property and equipment and capitalized software, net       | (1)           | (93)                         | (604)                         | 61                                   | (637)               |
| Acquisition of The May Department Stores Company, net of cash acquired | (5,321)       |                              |                               |                                      | (5,321)             |
| Proceeds from sale of non-proprietary accounts receivable              |               |                              | 1,388                         |                                      | 1,388               |
| Increase in non-proprietary accounts receivable                        |               |                              | (131)                         |                                      | (131)               |
| Net cash provided (used) by continuing investing activities            | (5,322)       | (93)                         | 653                           | 61                                   | (4,701)             |
| Cash flows from continuing financing activities:                       |               |                              |                               |                                      |                     |
| Debt issued, net of repayments   | 4,579         | (3,514)                      | (1,240)                       |                                      | (175)               |

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|   |         |       |         |          |        |
|---|---------|-------|---------|----------|--------|
| Dividends paid  | (157)   | (280) | (609)   | 889      | (157)  |
| Issuance of common stock, net                               | 329     |       |         |          | 329    |
| Intercompany activity, net                                  | (1,129) | 3,840 | (2,546) | (165)    |        |
| Other, net  | (38)    | (34)  | (15)    | 32       | (55)   |
| Net cash provided (used) by continuing financing activities | 3,584   | 12    | (4,410) | 756      | (58)   |
| Net cash provided (used) by continuing operations           | (669)   | 33    | 158     | (136)    | (614)  |
| Net cash used by discontinued operations                    |         |       |         | (6)      | (6)    |
| Net increase (decrease) in cash and cash equivalents        | (669)   | 33    | 158     | (142)    | (620)  |
| Cash and cash equivalents at beginning of period            | 686     |       | 184     | (2)      | 868    |
| Cash and cash equivalents at end of period                  | \$ 17   | \$ 33 | \$ 342  | \$ (144) | \$ 248 |

**Note i:**

This restated presentation reflects the reclassification of \$2,195 million of the proceeds from the sale of the FDS Credit Assets from (a) cash from continuing investing activities to (b) cash from continuing operating activities. See Note 5 to the Consolidated Financial Statements for a description of the transaction. The reclassified amount represents the portion of the proceeds attributable to the Company's proprietary credit card accounts and related accounts receivable. As a result of the restatement, the Company's consolidated net cash provided by continuing operating activities for 2005 increased by \$2,195 million (from \$1,950 million to \$4,145 million) and the Company's consolidated net cash used by continuing investing activities for 2005 increased by \$2,195 million (from \$2,506 million to \$4,701 million).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
**AS OF JANUARY 29, 2005**  
(millions)

|  | Parent          | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated     |
|--|-----------------|-----------------------|------------------------------|------------------|
| <b>ASSETS:</b>                                   |                 |                       |                              |                  |
| Current Assets:                                  |                 |                       |                              |                  |
| Cash and cash equivalents                        | \$ 686          | \$ 184                | \$ (2)                       | \$ 868           |
| Accounts receivable                              | 1               | 3,417                 |                              | 3,418            |
| Merchandise inventories                          |                 | 3,120                 |                              | 3,120            |
| Supplies and prepaid expenses                    |                 | 104                   |                              | 104              |
| Income taxes                                     | 132             |                       | (132)                        |                  |
| <b>Total Current Assets</b>                      | <b>819</b>      | <b>6,825</b>          | <b>(134)</b>                 | <b>7,510</b>     |
| Property and Equipment net                       | 2               | 6,016                 |                              | 6,018            |
| Goodwill   |                 | 260                   |                              | 260              |
| Other Intangible Assets net                      |                 | 378                   |                              | 378              |
| Other Assets                                     | 23              | 696                   |                              | 719              |
| Deferred Income Tax Assets                       | 87              |                       | (87)                         |                  |
| Intercompany Receivable                          | 2,765           |                       | (2,765)                      |                  |
| Investment in Subsidiaries                       | 5,262           |                       | (5,262)                      |                  |
| <b>Total Assets</b>                              | <b>\$ 8,958</b> | <b>\$ 14,175</b>      | <b>\$ (8,248)</b>            | <b>\$ 14,885</b> |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>       |                 |                       |                              |                  |
| Current Liabilities:                             |                 |                       |                              |                  |
| Short-term debt                                  | \$ 1            | \$ 1,241              | \$                           | \$ 1,242         |
| Accounts payable and accrued liabilities         | 192             | 2,517                 | (2)                          | 2,707            |
| Income taxes                                     |                 | 456                   | (132)                        | 324              |
| Deferred income taxes                            |                 | 28                    |                              | 28               |
| <b>Total Current Liabilities</b>                 | <b>193</b>      | <b>4,242</b>          | <b>(134)</b>                 | <b>4,301</b>     |
| Long-Term Debt                                   | 2,593           | 44                    |                              | 2,637            |
| Intercompany Payable                             |                 | 2,765                 | (2,765)                      |                  |
| Deferred Income Taxes                            |                 | 1,286                 | (87)                         | 1,199            |
| Other Liabilities                                | 5               | 576                   |                              | 581              |
| Shareholders Equity                              | 6,167           | 5,262                 | (5,262)                      | 6,167            |
| <b>Total Liabilities and Shareholders Equity</b> | <b>\$ 8,958</b> | <b>\$ 14,175</b>      | <b>\$ (8,248)</b>            | <b>\$ 14,885</b> |



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**FOR 2004**  
**(millions)**

|  | Parent | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated |
|--|--------|-----------------------|------------------------------|--------------|
| Net Sales                                    | \$     | \$ 15,776             | \$                           | \$ 15,776    |
| Cost of sales                                |        | (9,382)               |                              | (9,382)      |
| Gross margin                                 |        | 6,394                 |                              | 6,394        |
| Selling, general and administrative expenses | 10     | (5,004)               |                              | (4,994)      |
| Operating income                             | 10     | 1,390                 |                              | 1,400        |
| Interest (expense) income, net:              |        |                       |                              |              |
| External                                     | (245)  | (39)                  |                              | (284)        |
| Intercompany                                 | 288    | (288)                 |                              |              |
| Equity in earnings of subsidiaries           | 658    |                       | (658)                        |              |
| Income before income taxes                   | 711    | 1,063                 | (658)                        | 1,116        |
| Federal, state and local income tax expense  | (22)   | (405)                 |                              | (427)        |
| Net income                                   | \$ 689 | \$ 658                | \$ (658)                     | \$ 689       |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR 2004**  
**(millions)**

|  | Parent | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated |
|--|--------|-----------------------|------------------------------|--------------|
| <b>Cash flows from operating activities:</b>                     |        |                       |                              |              |
| Net income   | \$ 689 | \$ 658                | \$ (658)                     | \$ 689       |
| Equity in earnings of subsidiaries                               | (658)  |                       | 658                          |              |
| Dividends received from subsidiaries                             | 449    |                       | (449)                        |              |
| Depreciation and amortization                                    | 12     | 731                   |                              | 743          |
| (Increase) decrease in working capital                           | (57)   | 134                   |                              | 77           |
| Other, net   | 7      | (9)                   |                              | (2)          |
| Net cash provided (used) by operating activities                 | 442    | 1,514                 | (449)                        | 1,507        |
| <b>Cash flows from investing activities:</b>                     |        |                       |                              |              |
| Purchase of property and equipment and capitalized software, net | (1)    | (520)                 |                              | (521)        |
| Other, net   | 24     | (230)                 |                              | (206)        |
| Net cash provided (used) by investing activities                 | 23     | (750)                 |                              | (727)        |
| <b>Cash flows from financing activities:</b>                     |        |                       |                              |              |
| Debt issued, net of repayments                                   | (360)  | 181                   |                              | (179)        |
| Dividends paid   | (93)   | (449)                 | 449                          | (93)         |
| Issuance of common stock, net                                    | (603)  |                       |                              | (603)        |
| Intercompany activity, net                                       | 522    | (522)                 |                              |              |
| Other, net   | 39     | (1)                   |                              | 38           |
| Net cash provided (used) by financing activities                 | (495)  | (791)                 | 449                          | (837)        |
| Net increase (decrease) in cash and cash equivalents             | (30)   | (27)                  |                              | (57)         |
| Cash and cash equivalents at beginning of period                 | 716    | 211                   | (2)                          | 925          |
| Cash and cash equivalents at end of period                       | \$ 685 | \$ 184                | \$ (2)                       | \$ 868       |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**FOR 2003**  
**(millions)**

|  | Parent | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated |
|--|--------|-----------------------|------------------------------|--------------|
| Net Sales                                    | \$     | \$ 15,412             | \$                           | \$ 15,412    |
| Cost of sales                                |        | (9,175)               |                              | (9,175)      |
| Gross margin                                 |        | 6,237                 |                              | 6,237        |
| Selling, general and administrative expenses |        | (4,896)               |                              | (4,896)      |
| Operating income                             |        | 1,341                 |                              | 1,341        |
| Interest (expense) income, net:              |        |                       |                              |              |
| External                                     | (216)  | (41)                  |                              | (257)        |
| Intercompany                                 | 289    | (289)                 |                              |              |
| Equity in earnings of subsidiaries           | 647    |                       | (647)                        |              |
| Income before income taxes                   | 720    | 1,011                 | (647)                        | 1,084        |
| Federal, state and local income tax expense  | (27)   | (364)                 |                              | (391)        |
| Net income                                   | \$ 693 | \$ 647                | \$ (647)                     | \$ 693       |

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**FEDERATED DEPARTMENT STORES, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR 2003**  
**(millions)**

|  | Parent | Other<br>Subsidiaries | Consolidating<br>Adjustments | Consolidated |
|--|--------|-----------------------|------------------------------|--------------|
| <b>Cash flows from operating activities:</b>                     |        |                       |                              |              |
| Net income   | \$ 693 | \$ 647                | \$ (647)                     | \$ 693       |
| Equity in earnings of subsidiaries                               | (647)  |                       | 647                          |              |
| Dividends received from subsidiaries                             | 438    |                       | (438)                        |              |
| Depreciation and amortization                                    | 9      | 704                   |                              | 713          |
| (Increase) decrease in working capital                           | 250    | 193                   | (2)                          | 441          |
| Other, net   | (41)   | (30)                  |                              | (71)         |
| Net cash used by operating activities                            | 702    | 1,514                 | (440)                        | 1,776        |
| <b>Cash flows from investing activities:</b>                     |        |                       |                              |              |
| Purchase of property and equipment and capitalized software, net | (2)    | (560)                 |                              | (562)        |
| Other, net   |        | (186)                 |                              | (186)        |
| Net cash used by investing activities                            | (2)    | (746)                 |                              | (748)        |
| <b>Cash flows from financing activities:</b>                     |        |                       |                              |              |
| Debt issued, net of repayments                                   | (451)  | 158                   |                              | (293)        |
| Dividends paid   | (69)   | (438)                 | 438                          | (69)         |
| Issuance of common stock, net                                    | (452)  |                       |                              | (452)        |
| Intercompany activity, net                                       | 504    | (504)                 |                              |              |
| Other, net   |        | (5)                   |                              | (5)          |
| Net cash provided (used) by financing activities                 | (468)  | (789)                 | 438                          | (819)        |
| Net increase (decrease) in cash and cash equivalents             | 232    | (21)                  | (2)                          | 209          |
| Cash and cash equivalents at beginning of period                 | 484    | 232                   |                              | 716          |
| Cash and cash equivalents at end of period                       | \$ 716 | \$ 211                | \$ (2)                       | \$ 925       |