

WESTERN DIGITAL CORP

Form 10-Q

May 09, 2006

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2006

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number 1-8703

WESTERN DIGITAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

33-0956711

(I.R.S. Employer
Identification No.)

20511 Lake Forest Drive

Lake Forest, California

(Address of principal executive offices)

92630

(Zip code)

(949) 672-7000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

As of the close of business on April 28, 2006, 220.7 million shares of common stock, par value \$.01 per share, were issued and outstanding.

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We have a 52- or 53-week fiscal year, which typically ends on the Friday nearest to June 30. However, approximately every six years, we report a 53-week fiscal year to align our fiscal quarters with calendar quarters by adding a week to our fourth fiscal quarter. The quarters ended March 31, 2006, and April 1, 2005, were 13 weeks. Fiscal year 2006 will be comprised of 52 weeks and will end on June 30, 2006. Unless otherwise indicated, references herein to specific years and quarters are to our fiscal years and fiscal quarters, and references to financial information are on a consolidated basis. As used herein, the terms *we*, *us* and *our* refer to Western Digital Corporation and its subsidiaries.

The information on our Web site, <http://www.westerndigital.com>, is not incorporated by reference in this Quarterly Report on Form 10-Q.

Western Digital® is a registered trademark, and the Western Digital logo is a trademark, of Western Digital Technologies, Inc. and/or its affiliates. All other trademarks mentioned are the property of their respective owners.

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS**

WESTERN DIGITAL CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS
(in millions, except par values; unaudited)

	MAR. 31, 2006	JUL. 1, 2005
ASSETS		
Current assets		
Cash and cash equivalents	\$ 543.4	\$ 485.2
Short-term investments	130.7	113.2
Accounts receivable, net	483.2	402.9
Inventories	177.6	152.9
Other	82.8	27.0
Total current assets	1,417.7	1,181.2
Property and equipment, net	496.4	395.0
Intangible and other assets	17.6	12.4
Total assets	\$ 1,931.7	\$ 1,588.6
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 597.4	\$ 569.1
Accrued expenses	137.9	154.1
Accrued warranty	78.2	75.2
Current portion of long-term debt	25.0	20.1
Total current liabilities	838.5	818.5
Long-term debt	25.2	32.6
Other liabilities	40.0	35.4
Total liabilities	903.7	886.5
Commitments and contingent liabilities (Note 6)		
Shareholders' equity:		
Preferred stock, \$.01 par value; authorized 5.0 shares; Outstanding None		
Common stock, \$.01 par value; authorized 450.0 shares; Outstanding 220.6 and 214.6 shares, respectively	2.2	2.1
Additional paid-in capital	752.8	696.2
Retained earnings	291.5	15.5
Treasury stock common shares at cost; 1.0 and 0.9 shares, respectively	(18.5)	(11.7)
Total shareholders' equity	1,028.0	702.1
Total liabilities and shareholders' equity	\$ 1,931.7	\$ 1,588.6

The accompanying notes are an integral part of these condensed consolidated financial statements.

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WESTERN DIGITAL CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(in millions, except per share amounts; unaudited)

	THREE MONTHS ENDED		NINE MONTHS ENDED	
	MAR. 31, 2006	APR. 1, 2005	MAR. 31, 2006	APR. 1, 2005
Revenue, net	\$ 1,128.8	\$ 919.9	\$ 3,255.8	\$ 2,698.4
Cost of revenue	910.9	752.9	2,631.3	2,268.1
Gross margin	217.9	167.0	624.5	430.3
Operating expenses:				
Research and development	78.7	60.7	224.9	174.4
Selling, general and administrative	38.5	35.6	126.6	97.4
Total operating expenses	117.2	96.3	351.5	271.8
Operating income	100.7	70.7	273.0	158.5
Non-operating income:				
Interest income	6.0	2.7	13.1	5.2
Interest and other expense	1.2	0.8	3.0	2.5
Total non-operating income	4.8	1.9	10.1	2.7
Income before income taxes	105.5	72.6	283.1	161.2
Income tax provision	2.6	1.8	7.1	4.0
Net income	\$ 102.9	\$ 70.8	\$ 276.0	\$ 157.2
Income per common share:				
Basic	\$.47	\$.34	\$ 1.29	\$.76
Diluted	\$.45	\$.32	\$ 1.24	\$.73
Weighted average shares outstanding:				
Basic	216.7	208.8	214.1	206.4
Diluted	226.8	218.7	223.1	215.0

The accompanying notes are an integral part of these condensed consolidated financial statements.

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WESTERN DIGITAL CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in millions; unaudited)

	NINE MONTHS ENDED	
	MAR. 31, 2006	APR. 1, 2005
Cash flows from operating activities		
Net income	\$ 276.0	\$ 157.2
Adjustments to reconcile net income to net cash provided by operations:		
Depreciation and amortization	116.1	95.3
Stock-based compensation	24.5	1.9
Other non-cash items	4.9	
Changes in:		
Accounts receivable	(78.8)	(85.8)
Inventories	(24.7)	13.1
Accounts payable	30.4	116.1
Accrued expenses	(11.6)	56.5
Prepaid expenses	(55.8)	(0.5)
Other	(5.8)	(6.2)
Net cash provided by operating activities	275.2	347.6
Cash flows from investing activities		
Capital expenditures, net	(206.1)	(153.0)
Purchases of short-term investments	(90.2)	(80.9)
Redemption of short-term investments	72.7	
Net cash used in investing activities	(223.6)	(233.9)
Cash flows from financing activities		
Issuance of common stock under employee plans	67.5	39.8
Repurchase of common stock	(43.8)	(23.3)
Repayment of long-term debt	(17.1)	(14.6)
Net cash provided by financing activities	6.6	1.9
Net increase in cash and cash equivalents	58.2	115.6
Cash and cash equivalents, beginning of period	485.2	345.5
Cash and cash equivalents, end of period	\$ 543.4	\$ 461.1
Supplemental disclosure of cash flow information		
Cash paid during the period for income taxes	\$ 4.5	\$ 2.6

Cash paid during the period for interest	\$	2.2	\$	1.6
Supplemental disclosure of non-cash investing and financing activities				
Equipment additions funded by capital lease obligations	\$	14.7	\$	4.3

The accompanying notes are an integral part of these condensed consolidated financial statements.

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WESTERN DIGITAL CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

1. Basis of Presentation

The accounting policies followed by the Company are set forth in Note 1 of the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-K as of and for the year ended July 1, 2005. In the opinion of management, all adjustments necessary to fairly state the unaudited condensed consolidated financial statements have been made. All such adjustments are of a normal, recurring nature. Certain information and footnote disclosures normally included in the consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K as of and for the year ended July 1, 2005. The results of operations for interim periods are not necessarily indicative of results to be expected for the full year. Certain prior period amounts have been reclassified to conform to current period presentation.

Company management has made estimates and assumptions relating to the reporting of certain assets and liabilities in conformity with generally accepted accounting principles. These estimates and assumptions have been applied using methodologies that are consistent throughout the periods presented. However, actual results could differ from these estimates.

2. Supplemental Financial Statement Data (in millions)*Inventories*

	MAR. 31, 2006	JUL. 1, 2005
Inventories:		
Raw materials and component parts	\$ 15.6	\$ 14.5
Work in process	62.8	59.7
Finished goods	99.2	78.7
Total inventories	\$ 177.6	\$ 152.9

Warranty

The Company records an accrual for estimated warranty costs when revenue is recognized. Warranty covers costs of repair or replacement of the hard disk drive over the warranty period, which generally ranges from one to five years. This accrual is based on estimated future returns within the warranty period and costs to repair, using factory test data, historical field returns and current average repair costs by product type. If actual product return trends or costs to repair returned products demonstrate significant differences from expectations, a change in the warranty provision is made. Changes in the warranty accrual for the three and nine months ended March 31, 2006, and April 1, 2005, were as follows (in millions):

	THREE MONTHS ENDED		NINE MONTHS ENDED	
	MAR. 31, 2006	APR. 1, 2005	MAR. 31, 2006	APR. 1, 2005
Warranty accrual, beginning of period	\$ 95.3	\$ 81.5	\$ 91.9	\$ 56.8
Charges to operations	18.3	18.3	59.1	62.0
Utilization	(13.7)	(11.8)	(33.7)	(35.9)
Changes in estimate related to pre-existing warranties	(3.5)	(2.8)	(20.9)	2.3

Warranty accrual, end of period	\$ 96.4	\$ 85.2	\$ 96.4	\$ 85.2
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Accrued warranty also includes amounts classified in non-current liabilities of \$18.2 million at March 31, 2006, \$16.7 million at July 1, 2005, and \$15.6 million at April 1, 2005.

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The following table illustrates the computation of basic and diluted income per common share (in millions, except per share data):

	THREE MONTHS ENDED		NINE MONTHS ENDED	
	MAR. 31, 2006	APR. 1, 2005	MAR. 31, 2006	APR. 1, 2005
Net income	\$ 102.9	\$ 70.8	\$ 276.0	\$ 157.2
Weighted average shares outstanding:				
Basic	216.7	208.8	214.1	206.4
Employee stock options and other*	10.1	9.9	9.0	8.6
Diluted	226.8	218.7	223.1	215.0
Income per share:				
Basic	\$.47	\$.34	\$ 1.29	\$.76
Diluted	\$.45	\$.32	\$ 1.24	\$.73
Antidilutive common share equivalents excluded*	0.9	14.1	4.0	15.8

* For purposes of computing diluted income per share, common share equivalents with an exercise price that exceeded the average fair market value of common stock for the period are considered antidilutive and have been excluded from the calculation for employee stock options.

4. Stock-Based Compensation*Stock-Based Compensation Expense*

Effective July 2, 2005, the Company adopted Statement of Financial Accounting Standards No. 123 (Revised 2004), Share Based Payment (SFAS 123-R) using the modified prospective method. SFAS 123-R establishes the financial accounting and reporting standards for stock-based compensation plans. As required by SFAS 123-R, the Company recognized the cost resulting from all share-based payment transactions including shares issued under the Company's stock option plans and employee stock purchase plan (ESPP) in the financial statements. During the three and nine months ended March 31, 2006, the Company expensed \$5.1 million and \$14.0 million, respectively, related to stock-based compensation from stock options and ESPP as a result of the adoption of SFAS 123-R. At March 31, 2006, total compensation cost related to unvested stock awards granted to employees but not yet recognized was \$36.1 million and will be amortized on a straight-line basis over a weighted average period of approximately 2.1 years.

Pro forma Information for Periods Prior to the Adoption of SFAS 123-R

Prior to July 2, 2005, the Company accounted for stock-based employee compensation plans (including shares issued under the Company's stock option plans and ESPP) in accordance with APB 25 and followed the pro forma net income, pro forma income per share, and stock-based compensation plan disclosure requirements set forth in the Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation (SFAS 123). The following table sets forth the computation of basic and diluted income per share for the three and nine months ended April 1, 2005, and illustrates the effect on net income and income per share as if the Company had applied the fair value recognition provisions of SFAS 123 to stock-based employee compensation (in millions, except per share data):

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	THREE MONTHS ENDED APR. 1, 2005	NINE MONTHS ENDED APR. 1, 2005
Net income, as reported	\$ 70.8	\$ 157.2
Add: Stock-based employee compensation included in reported net income, net of related taxes	1.4	1.9
Deduct: Total stock-based employee compensation expense determined under the fair value based method for all awards, net of related tax effects	(7.2)	(20.4)
Pro forma net income	\$ 65.0	\$ 138.7
Basic income per share:		
As reported	\$.34	\$.76
Pro forma	\$.31	\$.67
Diluted income per share:		
As reported	\$.32	\$.73
Pro forma	\$.30	\$.65

Fair Value Disclosures

The fair value of stock options granted during the three and nine months ended March 31, 2006, was estimated using a binomial option pricing model. The binomial model requires the input of highly subjective assumptions including the expected stock price volatility, the expected price multiple at which employees are likely to exercise stock options and the expected employee termination rate. The Company uses historical data to estimate option exercise, employee termination, and expected stock price volatility within the binomial model. The risk-free rate for periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. The fair value of stock options granted during the three and nine months ended March 31, 2006, was estimated using the following weighted average assumptions:

	THREE MONTHS ENDED MAR. 31, 2006	NINE MONTHS ENDED MAR. 31, 2006
Suboptimal exercise factor	1.65	1.57
Range of risk-free interest rates	4.82% to 4.86%	4.01% to 4.86%
Range of expected volatility	0.42 to 0.80	0.38 to 0.82
Weighted average expected volatility	0.65	0.67
Post-vesting termination rate	14.61%	14.96%
Dividend yield		
Fair value	\$ 9.85	\$ 6.91

Effective for stock options granted in the third quarter of 2005, the pro forma income per share information is estimated using a binomial model. The binomial model requires the input of highly subjective assumptions including the expected stock price volatility, the expected price multiple at which employees are likely to exercise stock options

and the expected employee termination rate. The fair value of stock options granted during the three months ended April 1, 2005, was estimated using the following assumptions:

	APR. 1, 2005
Suboptimal exercise factor	2.01
Range of risk-free interest rates	3.34% to 4.46%
Range of expected stock price volatility	0.43 to 0.84
Post-vesting termination rate	15.2%
Dividend yield	
Fair value	\$ 5.25

The pro forma income per share information for all stock options granted on or prior to April 1, 2005, as well as all ESPP shares was estimated using the Black-Scholes-Merton option-pricing model. The Black-Scholes-Merton model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. This model also requires the input of highly subjective assumptions including the expected stock

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price volatility and expected period until options are exercised. The fair value of stock options granted during the six months ended December 31, 2004, was estimated at the date of grant using a Black-Scholes-Merton model with the following weighted average assumptions:

	SIX MONTHS ENDED DEC. 31, 2004
Option life (in years)	4.51
Risk-free interest rate	3.23%
Stock price volatility	0.74
Dividend yield	
Fair value	\$ 5.33

The fair value of ESPP shares granted during the three and nine months ended March 31, 2006, and April 1, 2005, has been estimated at the date of grant using a Black-Scholes-Merton model with the following assumptions:

	MAR. 31, 2006	APR. 1, 2005
Option life (in years)	1.25	1.25
Risk-free interest rate	4.38%	2.25%
Stock price volatility	0.42	0.55
Dividend yield		
Fair value	\$3.70	\$3.00

Stock Options

The following table summarizes activity under the Company's stock option plans (in millions, except per share amounts):

	Number of Shares	Weighted Average Exercise Price Per Share	Remaining Contractual Life (in years)	Aggregate Intrinsic Value
Options outstanding at July 1, 2005	19.5	\$ 9.39		
Granted	0.2	14.27		
Exercised	(0.7)	7.24		
Canceled or expired	(0.4)	10.32		
Options outstanding at September 30, 2005	18.6	9.52	6.05	\$ 81.8
Granted	0.5	13.62		
Exercised	(2.3)	7.15		
Canceled or expired	(0.1)	11.63		
Options outstanding at December 30, 2005	16.7	9.96	6.01	\$ 154.4
Granted	0.3	23.44		
Exercised	(4.1)	9.30		
Canceled or expired	(0.1)	16.24		

Options outstanding at March 31, 2006	12.8	\$ 10.48	6.27	\$124.5
Exercisable at March 31, 2006	7.1	\$ 9.60	4.81	\$ 79.1

The aggregate intrinsic value is calculated as the difference between the exercise price of the underlying awards and the quoted price of the Company's common stock for those awards that have an exercise price currently below the quoted price. As of March 31, 2006, the Company had options outstanding to purchase an aggregate of 11.7 million shares with an exercise price below the quoted price of the Company's stock resulting in an aggregate intrinsic value of \$124.5 million. During the three and nine months ended March 31, 2006, the aggregate intrinsic value of options exercised under the Company's stock option plans was \$51.5 million and \$79.0 million, respectively, determined as of the date of exercise. The aggregate intrinsic value of options exercised during the three and nine months ended April 1, 2005, was \$18.6 million and \$39.2 million, respectively.

Employee Stock Purchase Plan

During the second quarter of 2006, the Company adopted the Western Digital Corporation 2005 Employee Stock Purchase Plan whereby eligible employees may authorize payroll deductions of up to 10% of their eligible compensation to purchase shares of the Company's common stock at 95% of the fair market value of common stock

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on the date of grant or on the exercise date, whichever is less. The Company's ESPP operates in accordance with Section 423 of the Internal Revenue Code. The 1993 Employee Stock Purchase Plan, which was previously suspended by the Board of Directors, terminated upon stockholder approval of the 2005 ESPP. ESPP activity under both the 2005 ESPP and the 1993 ESPP was immaterial to the condensed consolidated financial statements for the three and nine months ended March 31, 2006.

Deferred Stock Compensation

The Company granted 0.2 million and 1.9 million shares of restricted stock during the three and nine months ended March 31, 2006, respectively. The aggregate market value of these awards was \$3.5 million and \$27.6 million, respectively. As of March 31, 2006, the aggregate unamortized fair value of all unvested restricted stock awards was \$31.0 million and will be amortized on a straight-line basis over a weighted average vesting period of approximately 1.8 years.

For the three and nine months ended March 31, 2006, the Company charged to expense \$3.6 million and \$9.5 million, respectively, related to restricted stock awards that were vested during the period. Of these amounts, \$2.1 million and \$4.8 million, respectively, represented the incremental cost from modification of pre-existing awards.

5. Amortization of Intangibles

In June 2003, Read-Rite Corporation (Read-Rite), then one of the Company's suppliers of magnetic recording heads, commenced voluntary Chapter 7 bankruptcy proceedings. On July 31, 2003, Western Digital purchased substantially all of the assets of Read-Rite, including its wafer fabrication equipment in Fremont, California and its manufacturing facility in Bang Pa-In, Thailand. Approximately \$38.8 million of the purchase price related to purchased technology, which is being amortized over a weighted average period of three years. During the three and nine months ended March 31, 2006, the Company recorded \$0.8 million and \$3.4 million, respectively, of amortization expense related to these intangible assets. Amortization expense is estimated to be \$4.3 million, \$3.4 million and \$3.4 million for fiscal years 2006, 2007 and 2008, respectively.

6. Legal Proceedings

In the normal course of business, the Company is subject to legal proceedings, lawsuits and other claims. Although the ultimate aggregate amount of monetary liability or financial impact with respect to these matters is subject to many uncertainties and is therefore not predictable with assurance, management believes that any monetary liability or financial impact to the Company from these matters, individually and in the aggregate, beyond that provided for at March 31, 2006, would not be material to the Company's financial condition. However, there can be no assurance with respect to such result, and monetary liability or financial impact to the Company from these legal proceedings, lawsuits and other claims could differ materially from those projected.

7. New Accounting Standards

In November 2005, the FASB issued FSP FAS123(R)-3, Transition Election to Accounting for the Tax Effects of Share-Based Payment Awards. This FSP requires an entity to follow the transition guidance for computing the excess tax benefits in additional-paid-in-capital at the time SFAS No. 123-R is adopted or the alternative transition method as described in the FSP. An entity that adopts SFAS No. 123-R using the modified prospective application may make a one-time election to adopt the transition method described in this FSP. An entity may take up to one year from the later of its initial adoption of SFAS No. 123-R or the effective date of this FSP to evaluate its available transition alternatives and make its one-time election. The Company continues to evaluate the impact that the adoption of this FSP could have on its financial statements.

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Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This information should be read in conjunction with the unaudited condensed consolidated financial statements and the notes thereto included in this Quarterly Report on Form 10-Q, and the audited consolidated financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K as of and for the year ended July 1, 2005.

Unless otherwise indicated, references herein to specific years and quarters are to our fiscal years and fiscal quarters. As used herein, the terms we, us and our refer to Western Digital Corporation and its subsidiaries.

Forward-Looking Statements

This document contains forward-looking statements within the meaning of the federal securities laws. Any statements that do not relate to historical or current facts or matters are forward-looking statements. You can identify some of the forward-looking statements by the use of forward-looking words, such as may, will, could, project, believe, anticipate, expect, estimate, continue, potential, plan, forecasts, and the like, or the use of future tense. Statements concerning current conditions may also be forward-looking if they imply a continuation of current conditions. Examples of forward-looking statements include, but are not limited to, statements concerning:

growth in demand for hard disk drives in the desktop PC, mobile computing, enterprise and consumer electronics markets and factors contributing to such growth;

our expansion into new hard disk drive markets, such as consumer electronics and retail, and into emerging geographic markets;

increase in our sales of notebook systems and our on-going volume escalation of our Scorpio 2.5-inch hard disk drives;

our planned use of new recording technologies;

expectations regarding traditional seasonal demand trends and price declines for the hard disk drive industry;

expectations for our revenue and gross margin percentage for our fourth fiscal quarter and our expected operational efficiencies;

beliefs regarding the sufficiency of our cash, cash equivalents and short-term investments to meet our working capital needs; and

beliefs regarding our operating performance and general industry conditions and their impacts on the realization of our deferred tax assets and the need to release all or a portion of our valuation allowance.

Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the forward-looking statements. You are urged to carefully review the disclosures we make concerning risks and other factors that may affect our business and operating results, including those made in this report under the caption Risk Factors That May Affect Future Results as well as our other reports filed with the SEC. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document. We do not intend, and undertake no obligation, to publish revised forward-looking statements to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events.

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Our Company

We design, develop, manufacture and sell hard disk drives. A hard disk drive is a device that stores data on one or more rotating magnetic disks to allow fast access to data. Hard disk drives are one of the key components found in most computers and data storage subsystems.

Our hard disk drives are used in applications such as desktop personal computers (PCs), notebook computers, enterprise applications such as servers, workstations, network attached storage devices and storage area networks, and in consumer electronics (CE) applications such as personal/digital video recorders (DVRs) and satellite and cable set-top boxes (STBs). In addition, our hard disk drives are used in external hard disk drive products that feature high speed buses such as 1394/FireWire /iLink , Universal Serial Bus (USB) and Ethernet.

Hard disk drives provide non-volatile data storage, which means that the data is present when power is no longer applied to the device. Our hard disk drive products primarily consist of 3.5-inch and 2.5-inch form factor drives. The 3.5-inch form factor drives have capacities ranging from 40 gigabytes (GB) to the recently announced 500 GB drive. The 3.5-inch form factor drives have nominal rotation speeds of 7,200 and 10,000 revolutions per minute (RPM), and offer interfaces including Enhanced Integrated Drive Electronics (EIDE) and Serial Advanced Technology Attachment (SATA). The 2.5-inch form factor drives have capacities ranging from 40 GB to 120 GB, nominal rotation speed of 5,400 RPMs, and offer both the EIDE and SATA interface. In addition, we produce 1.0-inch form factor, 6 GB hard disk drives with nominal rotation speeds of 3,600 RPMs. We anticipate that 1.0-inch hard disk drive products may be used in a variety of handheld consumer devices such as digital audio and video players, digital still image cameras, digital video cameras, mobile phones and external USB storage.

We sell our products worldwide to original equipment manufacturers (OEMs) for inclusion in computer systems or subsystems and CE applications and to distributors, resellers and retailers. Our hard disk drive products are currently manufactured in Malaysia and Thailand. We also design and manufacture a substantial portion of our requirements for magnetic heads, head gimbal assemblies (HGAs) and head stack assemblies (HSAs) in Fremont, California and Bang Pa-In, Thailand.

Market Overview

For calendar year 2005, we believe that the total market for hard disk drives was more than 380 million units, or almost \$28 billion in sales. Over half of these unit shipments were to the desktop PC market. Total hard disk drive unit growth depends greatly on developments in the PC market. Some of the reasons we believe the demand for hard disk drives in the PC market will continue to grow include:

- the overall growth of PC sales in established markets;

- the growth in emerging economies, such as Brazil, Russia, India and China, driving the increased deployment of PCs;

- the increasing needs of businesses and individuals to store larger amounts of data on their PCs;

- the increasing sales of notebook computers that may have shorter replacement cycles and/or additional sales for individuals to have both a desktop and a notebook computer;

- the continuing development of software applications to manage multimedia content; and

- the increasing use of broadband Internet, including downloading content from the Internet onto PC hard disk drives.

We believe the rate of hard disk drive unit growth in the desktop PC market at present is affected by several factors, including maturing PC markets in North America and Western Europe, an increase in first-time buyers of PCs in Asia, Eastern Europe and Latin America, the lengthening of PC replacement cycles and an increasing preference for notebook computers.

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We currently expect the mobile computing market, which is primarily notebook computers, to grow faster than the desktop PC market in the near term. We entered the mobile hard disk drive market in the first quarter of fiscal year 2005, commencing volume production of our WD Scorpio family of 2.5-inch hard disk drives for notebook computers.

As the market for consumer applications expands, additional investments by us will be required. For example, CE products such as handheld digital audio players currently utilize sub-2.5-inch form factor hard disk drives. In addition, while CE products may require hard disk drives that are similar in nature to desktop hard disk drives, these products have often required specialized features or functions requiring additional development versus desktop products. We began production of 1.0-inch hard disk drives for the CE market in December 2005.

The enterprise market for hard disk drives focuses on customers that make workstations, servers, network attached storage devices, storage area networks, and other computing systems or subsystems. We serve this market with hard disk drives using the SATA interface, which is similar in performance in some applications to the small-computer-systems-interface, or SCSI, but more cost effective than SCSI. We believe that the enterprise market has two distinct segments: a marketplace for high performance enterprise hard disk drives and a marketplace for high capacity enterprise hard disk drives. We believe that acceptance of SATA in both of these enterprise market segments is growing. Additionally, we offer high capacity, high reliability Parallel Advanced Technology Attachment (PATA) enterprise products to service video surveillance and similar PATA-based systems. Expansion of our involvement in the enterprise market may require us to make additional investments.

The branded products market for hard disk drives focuses storage products that are sold directly to end customers through retail store fronts and online stores. Our branded products include external hard disk drives, which are internal drives embedded into PC peripheral-style enclosures, have FireWire , USB 2.0 and Ethernet network connections and are labeled with the WD brand; and internal hard disk drives that are packaged as an installation kit with the WD brand for retail store sales. We believe the worldwide demand for external hard disk drives is growing, spurred by consumers and businesses expanding use of digital content in the form of photographs, video and music all of which consume large amounts of storage.

Third Quarter Overview

The following table sets forth, for the periods indicated, selected summary information from our condensed consolidated statements of income (dollars in millions):

	THREE MONTHS ENDED				NINE MONTHS ENDED			
	MAR. 31, 2006		APR. 1, 2005		MAR. 31, 2006		APR. 1, 2005	
Net revenue	\$1,128.8	100.0%	\$919.9	100.0%	\$3,255.8	100.0%	\$2,698.4	100.0%
Gross margin	217.9	19.3	167.0	18.2	624.5	19.2	430.3	15.9
Total operating expenses	117.2	10.4	96.3	10.5	351.5	10.8	271.8	10.1
Operating income	100.7	8.9	70.7	7.7	273.0	8.4	158.5	5.9
Net income	102.9	9.1	70.8	7.7	276.0	8.5	157.2	5.8

The following is a summary of our financial performance for the third quarter of 2006:

Our net revenue for the third quarter of 2006 totaled \$1.1 billion, an increase of 23% over the prior year's third quarter.

During the March quarter, 29% of our revenue was derived from non-desktop PC sources, including CE products, enterprise applications, notebook computers and branded product sales, as compared to 23% in the prior year and 26% in the December quarter.

Gross margin increased to 19.3% in the third quarter of 2006 from 18.2% in the third quarter of 2005 due to ongoing improvements in quality and cost efficiencies and an improved product mix.

Operating income for the March quarter was \$101 million, an increase of \$30 million over the same period in the prior year.

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Operating margins increased to 8.9% as a percentage of net revenue in the third quarter of 2006 compared with 7.7% in the third quarter of 2005.

We generated \$119 million in cash flow from operations and finished the quarter with \$674 million in cash, cash equivalents and short-term investments.

We spent \$17.5 million to repurchase 0.9 million shares in the third quarter of fiscal 2006.

Fourth Quarter Outlook

Historically, the hard disk drive industry has experienced softer demand in the June quarter as compared to the March quarter. We currently anticipate that pricing activity will remain within seasonal expectations and estimate revenue for the June quarter to be between \$1.05 billion and \$1.10 billion. Gross margin percentage for the June quarter is estimated to be approximately 18%. Operating expenses are expected to be approximately \$117 million. We anticipate diluted earnings per share to be in the range of \$0.32 to \$0.36 per share for the June quarter.

Results of Operations**Net Revenue**

(in millions, except percentages & ASP)	THREE MONTHS ENDED			NINE MONTHS ENDED		
	MAR. 31, 2006	APR. 1, 2005	Percentage Change	MAR. 31, 2006	APR. 1, 2005	Percentage Change
Net revenue	\$1,128.8	\$919.9	22.7%	\$3,255.8	\$2,698.4	20.7%
Unit shipments	18.8	15.3	22.9%	54.0	45.6	18.4%
ASP (per unit)	\$ 60	\$ 60		\$ 60	\$ 59	1.7%

Revenues by Geography (%)

Americas	39%	36%	36%	38%
Europe	27	30	30	31
Asia	34	34	34	31

Revenues by Channel (%)

OEM	53%	56%	55%	58%
Distributors	40	37	40	36
Branded products	7	7	5	6

For the three months ended March 31, 2006, net revenue was \$1.1 billion, an increase of 23%, or \$209 million, over the three months ended April 1, 2005. Total unit shipments increased to 18.8 million for the third quarter of 2006 as compared to 15.3 million for the third quarter of 2005. This unit increase resulted from increased overall demand for our hard disk drives as well as our increasing focus on the non-desktop PC markets. For example, we shipped 1.4 million units to the mobile PC market in the third quarter of 2006 as compared to 0.3 million units in the third quarter of 2005. We also shipped 1.7 million units to the DVR market in the third quarter of 2006 as compared to 1.0 million units in the third quarter of 2005. Average selling prices (ASPs) for the third quarter of 2006 were flat with the prior year given the increase in the average storage capacity of hard disk drives sold offset by typical seasonal price declines.

For the nine months ended March 31, 2006, net revenue was \$3.3 billion, an increase of 21%, or \$557 million, from the nine months ended April 1, 2005. During this period, total unit shipments increased to 54.0 million from 45.6 million during the same period last year. This unit increase resulted from increased overall demand for our hard disk drives as well as our increasing focus on the non-desktop PC markets. For example, we shipped 3.8 million units to the mobile PC market in the nine months ended March 31, 2006 as compared to 0.5 million units in the nine months ended April 1, 2005. We also shipped 4.5 million units to the DVR market during this period as compared to

2.4 million units in the same period last year. The increase in net revenue was also impacted by a \$1 per unit increase in ASPs to \$60 per unit for the nine months ended March 31, 2006. This increase in ASPs was attributable to an increase in the average storage capacity of hard disk drives sold, somewhat offset by modest price declines.

Changes in revenue by geography and by channel generally reflect overall market demand fluctuations for hard disk drives.

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(in millions, except percentages)	THREE MONTHS ENDED			NINE MONTHS ENDED		
	MAR. 31,	APR. 1,	Percentage Change	MAR. 31,	APR. 1,	Percentage Change
	2006	2005		2006	2005	
Net revenue	\$1,128.8	\$919.9	22.7%	\$3,255.8	\$2,698.4	20.7%
Gross margin	217.9	167.0	30.5	624.5	430.3	45.1
Gross margin %	19.3%	18.2%		19.2%	15.9%	

Gross margin for the three months ended March 31, 2006 was \$218 million, an increase of \$51 million, or 31% over the three months ended April 1, 2005. For the nine months ended March 31, 2006, gross margin was \$625 million, an increase of \$194 million, or 45%, over the nine months ended April 1, 2005. Gross margin and gross margin as a percentage of revenue were favorably impacted in 2006 by the following factors:

manufacturing efficiencies,

lower customer returns resulting from ongoing quality improvements that favorably impacted warranty obligations, and

an increase in the average storage capacity of hard disk drives sold.

However, modest price declines somewhat offset the favorable impact of the aforementioned factors. During the three and nine months ended March 31, 2006, our warranty accrual for prior quarters shipments was favorably adjusted by approximately \$4 million and \$21 million, respectively, as a result of improvements in quality and customer return rates and their expected impact on future levels of customer returns under warranty.

Operating Expenses

(in millions, except percentages)	THREE MONTHS ENDED			NINE MONTHS ENDED		
	MAR. 31,	APR. 1,	Percentage Change	MAR. 31,	APR. 1,	Percentage Change
	2006	2005		2006	2005	
R&D expense	\$ 78.7	\$60.7	29.7%	\$224.9	\$174.4	29.0%
SG&A expense	38.5	35.6	8.1	126.6	97.4	30.0
Total operating expenses	117.2	96.3	21.7	351.5	271.8	29.3

Research and development (R&D) expense was \$79 million for the three months ended March 31, 2006, an increase of \$18 million over the three months ended April 1, 2005. This increase was primarily related to development of new product platforms in support of entry into new markets, expenditures for advanced head technologies and an increase of \$6 million in incentive compensation, \$3 million of which related to the adoption of SFAS 123-R. R&D expense for the nine months ended March 31, 2006 was \$225 million, an increase of \$51 million over the same period last year. The increase in R&D expense was primarily due to the aforementioned factors including an \$18 million increase in incentive compensation, of which \$8 million related to the adoption of SFAS 123-R.

SG&A expense was \$39 million for the three months ended March 31, 2006, an increase of \$3 million over the prior year's comparable period. This increase was primarily related to higher incentive compensation, \$2 million of which related to the adoption of SFAS 123-R. SG&A expense for the nine months ended March 31, 2006 was \$127 million, an increase of \$29 million over the same period last year. The increase in SG&A expense was primarily due to an increase of \$14 million in incentive compensation, of which \$5 million related to the adoption of SFAS 123-R, a \$5 million software abandonment charge, net of certain recovered amounts, and an expansion of sales and marketing resources to support increasing PC demand in certain geographic regions and the growing mobile and CE markets.

Interest Income

Interest income was \$6.0 million for the three months ended March 31, 2006, an increase of \$3.3 million over the prior year's comparable period. For the nine months ended March 31, 2006, interest income increased \$7.9

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million compared to the prior year. These increases resulted from higher average daily invested cash balances for those periods and an increase in interest rates compared to the prior year.

Income Tax Provision

Our income tax provision for the three months ended March 31, 2006 was \$2.6 million, or 2.5% of income before taxes. For the nine months ended March 31, 2006, the income tax provision was \$7.0 million, or 2.5% of income before taxes. Differences between the effective tax rate and the U.S. Federal statutory rate are primarily due to tax holidays in Malaysia and Thailand that expire at various times ranging from 2008 to 2019 and the partial utilization of net operating loss carryforwards.

Should operating performance and industry conditions continue to result in improved operating results in certain tax jurisdictions, we may release all or a portion of our valuation allowance against deferred tax assets in the near future. A release will result in an income tax benefit in the period. See Critical Accounting Policies – Income Taxes below for further discussion on our accounting for income taxes.

Liquidity and Capital Resources

Our investment policy is to manage our investment portfolio to preserve principal and liquidity while maximizing return through the full investment of available funds. A large portion of our available funds is invested in auction rate securities, which are short-term investments in bonds with original maturities greater than 90 days. We ended the third quarter of 2006 with total cash, cash equivalents and short-term investments of \$674 million, an increase of \$76 million from July 1, 2005. The increase in cash, cash equivalents and short-term investments was comprised of a \$58 million increase in cash and cash equivalents combined with an increase in short-term investments of \$18 million (see Investing Activities below). The following table summarizes our statements of cash flows for the nine months ended March 31, 2006 and April 1, 2005 (in millions):

	NINE MONTHS ENDED	
	MAR. 31, 2006	APR. 1, 2005
Net cash flow provided by (used in):		
Operating activities	\$ 275	\$ 348
Investing activities	(224)	(234)
Financing activities	7	2
Net increase in cash and cash equivalents	\$ 58	\$ 116

Operating Activities

Net cash provided by operating activities during the nine months ended March 31, 2006 was \$275 million as compared to \$348 million during the nine months ended April 1, 2005. Cash flow from operations consists of net income, adjusted for non-cash charges, plus or minus working capital changes. This represents our principal source of cash. Net cash used to fund working capital changes was \$148 million for the nine months ended March 31, 2006 as compared to net cash provided by working capital changes of \$93 million for the prior year.

Our working capital requirements primarily depend on the effective management of our cash conversion cycle, which measures how quickly we can convert our products into cash through sales. The cash conversion cycles for the nine months ended March 31, 2006 and April 1, 2005, were as follows:

	NINE MONTHS ENDED	
	MAR. 31, 2006	APR. 1, 2005
Days sales outstanding	39	40

Days in inventory	18	16
Days payables outstanding	(63)	(64)
Cash conversion cycle	(6)	(8)

During the third quarter of 2006, we discontinued an early pay program offering incentives for accelerated receivable collections with one of our largest customers, negatively impacting our days sales outstanding. However, the impact from this change was offset by an improvement in sales linearity throughout the period compared to the prior year. The change in days in inventory and days payables outstanding for the nine months ended March 31,

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2006 as compared to the nine months ended April 1, 2005 was primarily due to the timing of inventory builds and the timing of related payments to vendors. In addition to the cash conversion cycle, cash flows from operating activities for the nine months ended March 31, 2006 were negatively impacted by prepayments to suppliers, incentive compensation, and a one-time legal settlement payment of \$24 million.

We, from time to time, modify the timing of payments to our vendors. We make these modifications primarily to manage our vendor relationships and to manage our cash flows, including quarterly cash balances. Generally, we make the payment modifications through negotiations with or by granting to or receiving from our vendors payment term accommodations.

Investing Activities

Net cash used in investing activities for the nine months ended March 31, 2006, was approximately \$224 million as compared to \$234 million for the nine months ended April 1, 2005. For the nine months ended March 31, 2006, cash used for investing activities consisted of \$206 million for capital expenditures and \$90 million in purchases of short-term investments, partially offset by \$73 million in redemptions of short-term investments. Net cash used in investing activities for the nine months ended April 1, 2005 consisted of \$153 million for capital expenditures and \$81 million for the purchase of short-term investments. Capital expenditures in both years were primarily related to assets purchased to upgrade our head manufacturing capabilities, increased desktop and 2.5-inch hard disk drive production capabilities and for the normal replacement of existing assets. Additionally, we acquired our head wafer manufacturing facility in Fremont, California during the quarter ended March 31, 2006.

For 2006, capital expenditures are expected to be approximately \$300 million to \$325 million and consist primarily of investments in advanced head technologies, new product platforms and capacity for our broadening and growing product portfolio. Depreciation and amortization expense for fiscal 2006 is estimated to be approximately \$160 million.

Financing Activities

Net cash provided by financing activities for the nine months ended March 31, 2006 was \$7 million as compared to net cash provided by financing activities of \$2 million in prior year. Net cash provided by financing activities for the nine months ended March 31, 2006 consisted of \$68 million received upon exercise of outstanding employee stock options, partially offset by \$44 million used for common stock repurchases and \$17 million for debt repayments. Net cash provided by financing activities for the nine months ended April 1, 2005 consisted primarily of \$40 million received upon exercise of outstanding employee stock options, partially offset by \$23 million used for common stock repurchases and \$15 million for debt repayments.

Capital Commitments

Line of Credit We have a \$125 million credit facility (Senior Credit Facility) consisting of a revolving credit line (subject to outstanding letters of credit and a borrowing base calculation) and a term loan of \$28 million as of March 31, 2006. Both the revolving credit facility and the term loan mature on September 19, 2008, and are secured by our accounts receivable, inventory, 65% of our stock in our foreign subsidiaries and other assets. For the three months ended March 31, 2006, we had no borrowings on the revolving credit line and the average variable rate on our term loan was 6.8%. The term loan requires quarterly principal payments of approximately \$3 million. Principal payments made on the term loan increase the amount of revolving credit available. At March 31, 2006, \$94 million was available for borrowing under the revolving credit line and we had \$3 million in outstanding letters of credit. As of March 31, 2006, we were in compliance with all covenants related to the Senior Credit Facility.

Purchase Orders In the normal course of business, we enter into purchase orders with suppliers for the purchase of hard disk drive components used to manufacture our products. These purchase orders generally cover forecasted component supplies needed for production during the next quarter, are recorded as a liability upon receipt of the components, and generally may be changed or canceled at any time prior to shipment of the components. In some cases we may be obligated to pay for certain costs related to changes to, or cancellation of, a purchase order, such as costs incurred for raw materials or work in process.

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We have entered into long-term purchase agreements with various component suppliers, which contain minimum quantity requirements. However, the dollar amount of the purchases may depend on the specific products ordered, achievement of pre-defined quantity or quality specifications or future price negotiations. In conjunction with these agreements, we have advanced approximately \$73 million, net of repayments, related to future purchase commitments, of which \$8 million has been classified as a long-term asset at March 31, 2006.

See Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Capital Commitments in our Annual Report on Form 10-K as of and for the year ended July 1, 2005, for further discussion of our purchase orders and purchase agreements and the associated dollar amounts.

We enter into, from time to time, other long-term purchase agreements for components with certain vendors. Generally, future purchases under these agreements are not fixed and determinable as they depend on our overall unit volume requirements and are contingent upon the prices, technology and quality of the supplier's products remaining competitive. See below under the heading Risk Factors That May Affect Future Results for a discussion of these commitments.

Forward Exchange Contracts We purchase short-term, forward exchange contracts to hedge the impact of foreign currency fluctuations on certain underlying assets, liabilities and commitments for operating expenses and product costs denominated in foreign currencies. See Part I, Item 3, under the heading Disclosure About Foreign Currency Risk, for our current forward exchange contract commitments.

Indemnifications In the ordinary course of business, we may provide indemnifications of varying scope and terms to customers, vendors, lessors, business partners and other parties with respect to certain matters, including, but not limited to, losses arising out of our breach of such agreements, services to be provided by us, or from intellectual property infringement claims made by third parties. In addition, we have entered into indemnification agreements with our directors and certain of our officers that will require us, among other things, to indemnify them against certain liabilities that may arise by reason of their status or service as directors or officers. We maintain director and officer insurance, which may cover certain liabilities arising from our obligation to indemnify our directors and officers in certain circumstances.

It is not possible to determine the maximum potential amount of exposure under these indemnification agreements due to the limited history of prior indemnification claims and the unique facts and circumstances involved in each particular agreement. Such indemnification agreements may not be subject to maximum loss clauses. Historically, we have not incurred material costs as a result of obligations under these agreements.

Stock Repurchase Program Our Board of Directors has authorized us to repurchase \$250 million of our common stock in open market transactions. Stock repurchases are expected to be funded principally from operating cash flows. During the third quarter of 2006, we repurchased 0.9 million shares of common stock at a total cost of \$17.5 million. Since the inception of the program through April 2006, we have repurchased 9.7 million shares for a total cost of \$104.6 million (including commissions). We may continue to repurchase our stock as we deem appropriate and market conditions allow.

We believe our current cash, cash equivalents and short-term investments, along with availability under our Senior Credit Facility, will be sufficient to meet our working capital needs through the foreseeable future. There can be no assurance that the Senior Credit Facility will continue to be available to us. Also, our ability to sustain our working capital position is dependent upon a number of risks and other factors that may affect our business. See below under the heading Risk Factors That May Affect Future Results. We currently anticipate that we will continue to utilize our liquidity and cash flows primarily to improve the efficiency and capability of our existing hard disk drive and head manufacturing operations.

Critical Accounting Policies

We have prepared the accompanying unaudited condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America. The preparation of the financial statements requires the use of judgment and estimates that affect the reported amounts of revenues, expenses, assets, liabilities and equity. We have adopted accounting policies and practices that are generally accepted in the industry

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in which we operate. We believe the following are our most critical accounting policies that affect significant areas and involve judgment and estimates made by us. If these estimates differ significantly from actual results, the impact to the consolidated financial statements may be material.

Revenue and Accounts Receivable

In accordance with standard industry practice, we have agreements with resellers that provide limited price protection for inventories held by resellers at the time of published list price reductions and other incentive programs. In accordance with current accounting standards, we recognize revenue upon shipment or delivery to resellers and record a reduction to revenue for estimated price protection and other programs in effect until the resellers sell such inventory to their customers. Adjustments are based on anticipated price decreases during the reseller holding period, estimated amounts to be reimbursed to qualifying customers, as well as historical pricing information. If end-market demand for hard disk drives declines significantly, we may have to increase sell-through incentive payments to resellers, resulting in an increase in price protection allowances, which could adversely impact operating results.

We established an allowance for doubtful accounts by analyzing specific customer accounts and assessing the risk of loss based on insolvency, disputes or other collection issues. In addition, we routinely analyze the different receivable aging categories and establish reserves based on a combination of past due receivables and expected future losses based primarily on our historical levels of bad debt losses. If the financial condition of a significant customer deteriorates resulting in its inability to pay its accounts when due, or if our overall loss history changes significantly, an adjustment in our allowance for doubtful accounts would be required, which could affect operating results.

We record provisions against revenue and cost of revenue for estimated sales returns in the same period that the related revenue is recognized. We base these provisions on existing product return notifications as well as historical returns by product type (see *Warranty*). If actual sales returns exceed expectations, an increase in the sales return provision would be required, which could negatively affect operating results.

Warranty

We record an accrual for estimated warranty costs when revenue is recognized. Warranty covers costs of repair or replacement of the hard disk drive over the warranty period, which generally ranges from one to five years. We have comprehensive processes with which to estimate accruals for warranty, which include specific detail on hard disk drive reliability, such as factory test data, historical field return rates, and costs to repair by product type. If actual product return trends or costs to repair returned products demonstrate significant differences from expectations, a change in the warranty provision is made. If these estimates differ significantly from actual results, the impact to the consolidated financial statements may be material. For a summary of historical changes in estimates related to pre-existing warranty provisions, refer to Part I, Item 1, Notes to Condensed Consolidated Financial Statements, Note 2 Supplemental Financial Statement Data included in this Quarterly Report on Form 10-Q.

Inventory

Inventories are valued at the lower of cost (first-in, first-out basis) or net realizable value. Inventory write-downs are recorded for the valuation of inventory at the lower of cost or net realizable value by analyzing market conditions and estimates of future sales prices as compared to inventory costs and inventory balances.

We evaluate inventory balances for excess quantities and obsolescence on a regular basis by analyzing backlog, estimated demand, inventory on hand, sales levels and other information, and reduce inventory balances to net realizable value for excess and obsolete inventory based on this analysis. Unanticipated changes in technology or customer demand could result in a decrease in demand for one or more of our products, which may require an increase in inventory balance adjustments that could negatively affect operating results.

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Litigation and Other Contingencies

We applied SFAS No. 5, Accounting for Contingencies, to determine when and how much to accrue for and disclose related to legal and other contingencies. Accordingly, we accrue loss contingencies when management, in consultation with our legal advisors, concludes that a loss is probable and reasonably estimable (Refer to Part I, Item 1, Notes to Condensed Consolidated Financial Statements, Note 6 Legal Proceedings, included in this Quarterly Report on Form 10-Q). The ability to predict the ultimate outcome of such matters involves judgments, estimates and inherent uncertainties. The actual outcome of such matters could differ materially from management's estimates.

Income Taxes

We record estimated liabilities for tax uncertainties to the extent the contingencies are probable and can be reasonably estimated. However, the actual liability in any such tax contingencies may be materially different from the estimates, which could result in the need to record additional tax liabilities or potentially adjust previously recorded tax liabilities.

Our deferred tax assets, which consist primarily of net operating loss and tax credit carryforwards, are fully reserved in the form of a valuation allowance due to management's determination that it is more likely than not that these assets will not be realized. This determination is based on the weight of available evidence, the most significant of which is our loss history in the related tax jurisdictions.

Recent operating performance and general industry conditions have resulted in improved operating results in these tax jurisdictions. If this continues, we may determine that it is more likely than not that these deferred tax assets will be realized. At that point, we will release all or a portion of the valuation allowance. The release of the valuation allowance will result in an income tax benefit in the period of the release and a higher financial statement effective tax rate in periods after the release. However, we anticipate that the actual effective tax rate in future periods will remain less than the U.S. federal statutory rate. While the timing of any such release is dependent on future events and circumstances, we believe that it may be necessary to release the valuation allowance in the near term.

Stock-Based Compensation

We account for stock-based compensation in accordance with the fair value recognition provisions of SFAS 123-R. Under the fair value recognition provisions of SFAS 123-R, stock-based compensation cost is measured at the grant date based on the value of the award and is recognized as expense over the vesting period. Under SFAS 123-R, we are required to use judgment in estimating the amount of stock-based awards that are expected to be forfeited. If actual forfeitures differ significantly from the original estimate, stock-based compensation expense and our results of operations could be materially impacted.

Prior to the adoption of SFAS 123-R, we accounted for stock-based employee compensation plans (including shares issued under our stock option plans and ESPP) in accordance with Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees and its related interpretations (APB 25), and followed the pro forma net income, pro forma income per share, and stock-based compensation plan disclosure requirements set forth in SFAS No. 123, Accounting for Stock-Based Compensation.

The fair values of all stock options granted subsequent to April 1, 2005, were estimated using a binomial model and the fair values of all options granted prior to April 1, 2005, and all ESPP shares were estimated using the Black-Scholes-Merton option pricing model. Both the binomial and the Black-Scholes-Merton models require the input of highly subjective assumptions.

New Accounting Standards

In November 2005, the FASB issued FSP FAS123(R)-3, Transition Election to Accounting for the Tax Effects of Share-Based Payment Awards. This FSP requires an entity to follow the transition guidance for computing the excess tax benefits in additional-paid-in-capital at the time SFAS No. 123-R is adopted or the alternative transition method as described in the FSP. An entity that adopts SFAS No. 123-R using the modified prospective application may make a one-time election to adopt the transition method described in this FSP. An entity may take up to one year from the later of its initial adoption of SFAS No. 123-R or the effective date of this FSP to evaluate its available

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transition alternatives and make its one-time election. We continue to evaluate the impact that the adoption of this FSP could have on our financial statements.

Risk Factors That May Affect Future Results

Declines in average selling prices (ASPs) in the hard disk drive industry adversely affect our operating results.

The hard disk drive industry historically has experienced declining ASPs. Our ASPs tend to decline when competitors lower prices as a result of decreased costs or to absorb excess capacity, liquidate excess inventories, restructure or attempt to gain market share. Our ASPs also decline when there is a shift in the mix of product sales, and sales of lower priced products increase relative to those of higher priced products.

A low cost structure is critical to our operating results and increased costs may adversely affect our operating margins.

A low cost structure for our products, including critical components, labor and overhead, is critical to the success of our business and our operating results depend on our ability to maintain competitive cost structures on new and established products. If our competitors are able to achieve a lower cost structure for manufacturing hard disk drives, and we are unable to match their cost structure, we could be at a competitive disadvantage to those competitors. Additionally, there are costs for certain commodity materials, an increase in which increases our costs of manufacturing and transporting hard disk drives and key components. Shortages of materials such as steel and aluminum increase our costs and may result in lower operating margins if we are unable to find ways to mitigate these increased costs. The rising cost of oil also increases our costs and may result in lower operating margins if we are unable to pass such increased costs through to our customers.

Our operating results depend on optimizing overall quality and time-to-market and time-to-volume of new and established products.

To achieve consistent success with our customers who manufacture computers, systems and CE products, we must balance several key attributes such as time-to-market, time-to-volume, quality, cost, service, price and a broad product portfolio. If we fail to:

- maintain overall quality of products on new and established programs,

- produce sufficient quantities of products at the capacities our customers demand while managing the integration of new and established technologies,

- develop and qualify new products that have changes in overall specifications or features that our customers may require for their business needs,

- obtain commitments from our customers to qualify new products, redesigns of current products, or new components in our existing products,

- qualify these products with key customers on a timely basis by meeting all of our customers' needs for performance, quality and features,

- maintain an adequate supply of components required to manufacture our products,

- maintain the manufacturing capability to quickly change our product mix between different capacities, form factors and spin speeds in response to changes in customers' product demands, or

consistently meet stated quality requirements on delivered products, our operating results could be adversely affected.

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Our head manufacturing operations include a single wafer fabrication facility in Fremont, California and a single head gimbal/head stack assembly facility in Bang Pa-In, Thailand, which subjects us to substantial risk of damage or loss to either of these facilities.

As we have previously discussed in public statements, our business plan presently contemplates that we plan to design and manufacture approximately 70% of the heads required for the hard disk drives we manufacture. We fabricate wafers in our Fremont, California facility, and the wafers are then sent to our Thailand facility for slider fabrication/wafer slicing, HGA assembly and testing, and HSA assembly and testing. A fire, flood, earthquake or other disaster, condition or event such as a power outage that adversely affects our facility in Fremont, California or Bang Pa-In, Thailand would significantly affect our supply of heads and limit our ability to manufacture hard disk drives which would result in a substantial loss of sales and revenue and a substantial harm to our operating results.

Product life cycles influence our financial results.

Product life cycles have been extending since the middle of calendar year 2002 due in large part to a decrease in the rate of hard disk drive areal density growth. However, there can be no assurance that this trend will continue. If longer product life cycles continue, we may need to develop new technologies or programs to reduce our costs on any particular product to maintain competitive pricing for that product. This may result in an increase in our overall expenses and a decrease in our gross margins, both of which could adversely affect our operating results. If product life cycles shorten, it may be more difficult to recover the cost of product development before the product becomes obsolete. Our failure to recover the cost of product development in the future could adversely affect our operating results.

Product life cycles in the hard disk drive market require continuous technical innovation associated with higher areal densities.

New products in the hard disk drive market typically require higher areal densities than previous product generations, posing formidable technical and manufacturing challenges. Higher areal densities require existing head and media technology to be improved or new technology developed to accommodate more data on a single disk. In addition, our introduction of new products during a technology transition increases the likelihood of unexpected quality concerns. Our failure to bring high quality new products to market on time and at acceptable costs may put us at a competitive disadvantage to companies that achieve these results.

A fundamental change in recording technology could result in significant increases in our operating expenses and could put us at a competitive disadvantage.

Currently the majority of the hard disk drive industry uses giant magnetoresistive head technology, which allows significantly higher storage capacities than the previously utilized thin-film head technology. However, the industry is developing and now implementing new recording technologies that may enable greater recording densities than currently available using magnetoresistive head technology, including perpendicular, current perpendicular-to-plane, and tunneling junction technology, each of which represent a significant change in fundamental recording technology. The industry is experiencing a fundamental shift in recording technology, this shift in technology is difficult to implement and historically, when the industry experiences a fundamental change in technology, any manufacturer that fails to successfully and timely adjust their designs and processes to accommodate the new technology, fails to remain competitive. There are some technologies, such as heat assisted magnetic recording, that, if they can be implemented by a competitor on a commercially viable basis, will represent a revolutionary recording technology that could put us at a competitive disadvantage.

As a result, we could incur substantial costs in developing new technologies, such as, heads, media, and tools to remain competitive. If we fail to successfully implement these new technologies, or if we are significantly slower than our competitors at implementing new technologies, we may not be able to offer products with capacities that our customers desire. Furthermore, as we attempt to develop and implement new technologies, we may become more dependent on suppliers to ensure our access to components that accommodate the new technology. For example, new recording technology requires changes in the manufacturing process of media, which may cause

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longer production times and reduce the overall availability of media in the industry. Additionally, the new technology requires a greater degree of integration between heads and media which may lengthen our time of development of hard disk drives using this technology. These results would increase our operating costs, which may negatively impact our operating results.

The difficulty of introducing hard disk drives with higher levels of areal density and the challenges of reducing other costs may impact our ability to achieve historical levels of cost reduction.

Storage capacity of the hard disk drive, as manufactured by us, is determined by the number of disks and each disk's areal density. Areal density is a measure of the amount of magnetic bits that can be stored on the recording surface of the disk. Generally, the higher the areal density, the more information can be stored on a single platter. Historically, we have been able to achieve a large percentage of cost reduction through increases in areal density. Increases in areal density mean that the average drive we sell has fewer heads and disks for the same capacity and, therefore, may result in a lower component cost. However, because increases in areal density have become more difficult in the hard disk drive industry, such increases may require increases in component costs. In addition, other opportunities to reduce costs may not continue at historical rates. Our inability to achieve cost reductions could adversely affect our operating results.

Increases in areal density may outpace customers' demand for storage capacity.

Historically, the industry has experienced periods of increased areal density growth rates. Although in recent years there has been a decrease in the rate of areal density growth, if industry conditions return to periods of increased growth rates, the rate of increase in areal density may exceed the increase in our customers' demand for aggregate storage capacity. Furthermore, our customers' demand for storage capacity may not continue to grow at current industry estimates as a result of developments in the regulation and enforcement of digital rights management or otherwise. These factors could lead to our customers' storage capacity needs being satisfied with lower capacity hard disk drives at lower prices, thereby decreasing our revenue. As a result, even with increasing aggregate demand for storage capacity, our ASPs could decline, which could adversely affect our results of operations.

Changes in the markets for hard disk drives require us to develop new products and new technology.

Over the past few years the consumer market for computers has shifted significantly towards lower priced systems. If we are not able to continue to offer a competitively priced hard disk drive for the low-cost PC market, our share of that market will likely fall, which could harm our operating results.

The market for hard disk drives is also fragmenting into a variety of devices and products. Many industry analysts expect, as do we, that as communications increasingly convert to digital technology from the older, analog technology, the technology of computers and consumer electronics will continue to converge, and hard disk drives will be found in many CE products other than computers.

In addition, we expect that the consumer market for multi-media applications, including audio-video products, incorporating high capacity, and handheld consumer storage will continue to grow. However, because this market remains relatively new, accurate forecasts for future growth remain challenging. Moreover, some of the devices, such as personal video recorders and digital video recorders, or other products outside of the CE market, may require attributes not currently offered in our products, resulting in a need to expend capital to develop new interfaces, form factors, technical specifications or hard disk drive features, increasing our overall operational expense without corresponding incremental revenue at this stage. If we are not successful in continuing to deploy our hard disk drive technology and expertise to develop new products for the emerging CE market, or if we are required to incur significant costs in developing such products, it may harm our operating results.

Current or future competitors may gain a technology advantage or develop an advantageous cost structure that we cannot match.

It may be possible for our current or future competitors to gain an advantage in product technology, manufacturing technology, or process technology, which may allow them to offer products or services that have a significant advantage over the products and services that we offer. Advantages could be in capacity, performance,

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reliability, serviceability, or other attributes. For example, a competitor recently introduced a product with increased capacity using perpendicular recording technology. If we are unable to match competitors' technology advantages such as this due to the proprietary nature of the technology, limitations on process capability or other factors, we could be at a competitive disadvantage to those competitors.

Higher capacity storage needs have typically been better served by magnetic hard disk drives than flash memory as hard disk drive manufacturers can offer better value at high capacities, while lower capacity needs have been successfully served by solid state storage such as flash memory technology. Advances in magnetic, optical, semiconductor or other data storage technologies could result in competitive products that have better performance or lower cost per unit of capacity than our products. If we fail to be cost competitive against flash memory, we could be at a competitive disadvantage to competitors using semiconductor technology. For example, flash memory recently achieved improvements in their cost structure and we believe reduced their pricing, thus more effectively competing with our 1.0-inch hard disk drive product. If we are unable to lower the cost structure of future generations of sub-2.5-inch form factor hard drive products through technology advances such as increased storage capacity, this product category could be at a competitive disadvantage to flash technology.

Further industry consolidation could provide competitive advantages to our competitors.

The hard disk drive industry has experienced consolidation over the past several years, including the planned acquisition of Maxtor Corp. by Seagate Technology. Consolidation by our competitors may enhance their capacity, abilities and resources and lower their cost structure, causing us to be at a competitive disadvantage. Additionally, continued industry consolidation may lead to uncertainty in areas such as component availability, which could negatively impact our cost structure.

If we do not successfully expand into new hard disk drive markets, our business may suffer.

To remain a significant supplier of hard disk drives, we will need to offer a broad range of hard disk drive products to our customers. We currently offer a variety of 3.5-inch hard disk drives for the desktop computer, enterprise, CE and external storage markets, and we also offer 2.5-inch form factor hard disk drives for the mobile, CE and external storage markets. However, demand for hard disk drives may shift to products in smaller other form factors, which our competitors may already offer. We recently entered into the sub-2.5-inch hard disk drive market with a 1.0-inch hard disk drive product. We face various challenges in escalating the manufacturing volume of our 1.0-inch hard disk drive and if we do not adequately address these challenges, our continued shipment of this product may be delayed, impairing our ability to realize revenue from this product. Additionally, we face various challenges in increasing the storage capacity of our 1.0-inch hard disk drive product, and if we are not successful in increasing its storage capacity, we may not be able to decrease the cost structure of this product, which could put us at a competitive disadvantage.

In addition, the desktop PC and enterprise markets are transitioning from parallel interfaces, such as PATA and SCSI, to serial interfaces, such as SATA and SAS, to handle higher data transfer rates. We currently offer SATA products; however, the transition of technology and the introduction of new products are challenging and create risks. For example, acceptance of the SATA interface may not continue to grow, or customers may choose to purchase alternative interfaces that may not be compatible with future generations of SATA hard disk drives. Moreover, our customers may require new SATA features that we may not be able to deliver in a timely and cost effective manner.

While we continue to develop new products and look to expand into other hard disk drive markets, the success of our new product introductions is dependent on a number of factors, including difficulties faced in manufacturing escalation, market acceptance, effective management of inventory levels in line with anticipated product demand, and the risk that our new products may have quality problems or other defects in the early stages of introduction that were not anticipated in the design of those products. Further, we need to identify how any of the hard disk drive markets that we are expanding into may have different characteristics from the desktop computer hard disk drive market, such as, demand volume growth rates, product generations development rates, customer concentrations, and cost and performance requirements, and we must properly address these differences. If we fail to successfully develop and manufacture new products and expand into new hard disk drive markets, customers may decrease the amount of our products that they purchase, and we may lose business to our competitors who offer these products.

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If we do not successfully continue to expand into the mobile computer market, our business may suffer.

We began shipping 2.5-inch form factor hard disk drives for the mobile market during calendar year 2004. Although many of our customers who purchase 3.5-inch form factor hard disk drives also purchase the 2.5-inch form factor drives, the markets are characterized by some different competitors and different overall requirements. If we are unable to adapt to these differences and meet the new requirements, we would have a competitive disadvantage to companies that are successful in this regard, and our business and financial results could suffer. In addition, if we continue to incur significant costs in manufacturing and selling the 2.5-inch hard disk drives, and if we are unable to recover those costs from sales of the products, then we may not be able to compete successfully in this market and our operating results may suffer.

Sales in the distribution channel are important to our business, and if we fail to maintain brand preference with our distributors or if distribution markets for hard disk drives weaken, our operating results could suffer.

Our distribution customers typically sell to small computer manufacturers, dealers, systems integrators and other resellers. We face significant competition in this channel as a result of limited product qualification programs and a significant focus on price and availability of product. If we fail to remain competitive in terms of our technology, quality, service and support, our distribution customers may favor our competitors, and our operating results could suffer. We also face significant risk in the distribution market for hard disk drives. If the distribution market weakens as a result of a slowing PC growth rate, technology transitions or a significant change in consumer buying preference from white box to branded PCs, or we experience significant price declines due to oversupply in the distribution channel, then our operating results would be adversely affected.

Selling to the retail market is an important part of our business, and if we fail to maintain and grow our market share or gain market acceptance of our branded products, our operating results could suffer.

We sell our branded products directly to a select group of major retailers, for example, computer superstores and CE stores, and authorize sales through distributors to other retailers and online resellers. Our current retail customer base is primarily in the United States, Canada and Europe. We are facing increased competition from other companies for shelf space at major retailers, which could result in lower revenues. If we fail to successfully maintain a customer preference for Western Digital brand products or fail to successfully expand into multiple channels, our operating results may be adversely affected. In certain markets, we are trying to grow market share, and in the process may face strong competition, which could result in lower gross margins. We will continue to introduce new products in the retail market that incorporate our disk drives. There can be no assurance that these products gain market acceptance, and if they do not, our operating results could suffer.

To develop new products, we must maintain effective relationships with our major component suppliers.

Under our business model, we do not manufacture many of the component parts used in our hard disk drives, however, for some of our product families, we do make most of our own heads. As a result, the success of our products depends on our ability to gain access to and integrate parts that are best in class from reliable component suppliers. To do so, we must effectively manage our relationships with our major component suppliers. We must also effectively integrate different products from a variety of suppliers, each of which employs variations on technology, which can impact, for example, feasible combinations of heads and media components. In August 2003, we settled litigation with a supplier who previously was the sole source of read channel devices for our hard disk drives. As a result of the disputes that gave rise to the litigation, our profitability was at risk until another supplier's read channel devices could be designed into our products. Similar disputes with other strategic component suppliers could adversely affect our operating results.

Dependence on a limited number of qualified suppliers of components and manufacturing equipment could lead to delays, lost revenue or increased costs.

Certain components are available from a limited number of suppliers. Because we depend on a limited number of suppliers for certain hard disk drive components and manufacturing equipment, each of the following could significantly harm our operating results:

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an increase in the cost of such components or equipment;

an extended shortage of required components or equipment;

consolidation among our key suppliers;

failure of a key supplier's business process; or

the failure of key suppliers to remain in business, adjust to market conditions, or to meet our quality, yield or production requirements.

Our future operating results may also depend substantially on our suppliers' ability to timely qualify their components in our programs, and their ability to supply us with these components in sufficient volumes to meet our production requirements. A number of the components that we use are available from only a single or limited number of qualified outside suppliers, and may be used across multiple product lines. In addition, some of the components (or component types) used in our products are used in other devices, such as mobile telephones and digital cameras. If there is a significant simultaneous upswing in demand for such a component (or component type) from several high volume industries, resulting in a supply reduction, or a component is otherwise in short supply, or if a supplier fails to qualify or has a quality issue with a component, we may experience delays or increased costs in obtaining that component. For example, the hard disk drive industry is currently facing a tightness in the availability of media (rotating magnetic disks) components, and there are currently only three suppliers of aluminum media and three suppliers of glass media in the market. We may experience production delays if we are unable to obtain the necessary components or sufficient quantities of components, which could cause us loss of revenue. If a component becomes unavailable, we could suffer significant loss of revenue.

Contractual commitments with component suppliers may result in us paying increased charges and cash advances for such components.

To reduce the risk of component shortages, we attempt to provide significant lead times when buying these components. As a result, we may be subject to cancellation charges if we cancel orders, which may occur when we make technology transitions or when our component needs change. In addition, we have entered into contractual commitments with component suppliers, such as suppliers of media, and may enter into contractual commitments with other component suppliers, in an effort to increase and stabilize the supply of those components, and enable us to purchase such media components at favorable prices. Some of these commitments require and may require us to buy a substantial number of components from the supplier or make significant cash advances to the supplier, however these commitments may not result in a satisfactory increase or stabilization of the supply of such components.

In addition, certain equipment we use in our manufacturing or testing processes is available only from a limited number of suppliers. Some of this equipment uses materials that at times could be in short supply. If these materials are not available, or are not available in the quantities we require for our manufacturing and testing processes, our ability to manufacture our products could be impacted, and we could suffer significant loss of revenue.

Our head manufacturing operations may result in additional costs and risks to our business.

Our vertical integration of head manufacturing resulted in a fundamental change in our operating structure, as we now manufacture heads for use in many of the hard disk drives we manufacture. Consequently, we make more capital investments than we would if we were not vertically integrated and carry a higher percentage of fixed costs than assumed in our prior financial business model. If the overall level of production decreases for any reason, and we are unable to reduce our fixed costs to match sales, our head manufacturing assets may face under-utilization that may impact our results of operations. We are therefore subject to additional risks related to overall asset utilization, including the need to operate at high levels of utilization to drive competitive costs, and the need for assured supply of components, especially hard disk drive media, that is optimized to work with our heads.

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In addition, we may incur additional risks, including:

insufficient head sources if we are unable to manufacture a sufficient supply of heads to satisfy our needs;

third party head suppliers may not continue to do business with us or may not do business with us on the same terms and conditions we have previously enjoyed;

claims that our manufacturing of heads may infringe certain intellectual property rights of other companies; and

difficulties locating suitable manufacturing equipment for our head manufacturing processes and replacement parts for such equipment.

If we do not adequately address the challenges related to our head manufacturing operations, our ongoing operations could be disrupted, resulting in a decrease in our revenue or profit margins and negatively impacting our operating results.

If we are unable to timely and cost-effectively develop heads with leading technology and overall quality, our ability to sell our products may be significantly diminished, which could materially and adversely affect our business and financial results.

Under our business plan, we are developing and manufacturing a substantial portion of the heads used in some of the product families of hard disk drives we manufacture. Consequently, we are more dependent upon our own development and execution efforts and less able to take advantage of head technologies developed by other head manufacturers. Technology transition for head designs is critical to increasing our volume production of heads. There can be no assurance, however, that we will be successful in timely and cost-effectively developing and manufacturing heads for products using perpendicular recording technology, or other future technologies. We also may not effectively transition our head design and head technology to achieve acceptable manufacturing yields using such technologies necessary to satisfy our customers' product needs, or we may encounter quality problems with the heads we manufacture. In addition, we may not have access to external sources of supply without incurring substantial costs. For example, we anticipate using perpendicular recording heads in certain products in the future. If we fail to develop new technologies such as perpendicular recording in a timely manner, or if we encounter quality problems with the heads we manufacture, and if we do not have access to external sources of supply that incorporate new technologies, we would have a competitive disadvantage to companies that are successful in this regard, and our business and financial results could suffer.

We have high-volume hard disk drive manufacturing facilities in Malaysia and Thailand, which subjects us to the risk of damage or loss of any of these facilities and localized risks to personnel in these locations.

Our hard disk drives are manufactured in facilities in Malaysia and Thailand. A fire, flood, earthquake or other disaster, condition or event such as a power outage that adversely affects any of these facilities or our ability to manufacture could limit the total volume of hard disk drives we are able to manufacture and result in a loss of sales and revenue and harm our operating results. Similarly, a localized health risk affecting our personnel in Malaysia and Thailand, such as a new pandemic influenza in Asia Pacific, could impair the total volume of hard disk drives that we are able to manufacture.

Manufacturing and marketing our products abroad subjects us to numerous risks.

We are subject to risks associated with our foreign manufacturing operations and foreign marketing efforts, including:

obtaining requisite United States of America and foreign governmental permits and approvals;

currency exchange rate fluctuations or restrictions;

political instability and civil unrest;

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limited transportation availability, delays, and extended time required for shipping, which risks may be compounded in periods of price declines;

higher freight rates;

labor problems;

trade restrictions or higher tariffs;

exchange, currency and tax controls and reallocations;

increasing labor and overhead costs; and

loss or non-renewal of favorable tax treatment under agreements or treaties with foreign tax authorities.

Fluctuations in currency exchange rates as a result of our international operations may negatively affect our operating results.

Because we manufacture our products abroad, our operating costs are subject to fluctuations in foreign currency exchange rates. Further fluctuations in the exchange rate of the Thai Baht and of the Malaysian Ringgit may negatively impact our operating results.

The Thai Baht is a free floating currency while the Malaysian Ringgit exchange rate policy recently defined by the Malaysian government is one of a managed float. We have attempted to manage the impact of foreign currency exchange rate changes by, among other things, entering into short-term, forward contracts. However, these contracts do not cover our full exposure and can be canceled by the issuer if currency controls are put in place. Currently, we hedge the Thai Baht, Euro and British Pound Sterling with forward contracts.

If the U.S. dollar exhibits sustained weakness against most foreign currencies, the U.S. dollar equivalents of unhedged manufacturing costs could increase because a significant portion of our production costs are foreign-currency denominated. Conversely, there would not be an offsetting impact to revenues since revenues are substantially U.S. dollar denominated.

If we fail to qualify our products with our customers, they may not purchase any units of a particular product line, which would have a significant adverse impact on our sales.

We regularly engage in new product qualification with our customers. To be considered for qualification, we must be among the leaders in time-to-market with our new products. Once a product is accepted for qualification testing, failures or delays in the qualification process can result in our losing sales to that customer until the next generation of products is introduced. The effect of missing a product qualification opportunity is magnified by the limited number of high volume computer manufacturers, which continue to consolidate their share of the PC market. If product life cycles continue to be extended due to a decrease in the rate of areal density growth, we may have a significantly longer period to wait before we have an opportunity to qualify a new product with a customer, which could harm our competitive position. These risks are increased because we expect cost improvements and competitive pressures to result in declining gross margins on our current generation products.

The hard disk drive industry is highly competitive and can be characterized by rapid shifts in market share among the major competitors.

The price of hard disk drives has fallen over time due to increases in supply, cost reductions, technological advances and price reductions by competitors seeking to liquidate excess inventories or attempting to gain market share. In addition, rapid technological changes often reduce the volume and profitability of sales of existing products and increase the risk of inventory obsolescence. We also face competition from other companies that produce alternative storage technologies like flash memory. These factors, taken together, may result in significant and rapid shifts in market share among the industry's major participants. In addition, product recalls can lead to a loss of market share, which could adversely affect our operating results.

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Some of our competitors with diversified business units outside the hard disk drive industry may be able to sell disk drives at lower margins that we cannot match.

Some of our competitors earn a significant portion of their revenue from business units outside the hard disk drive industry. Because they do not depend solely on sales of hard disk drives to achieve profitability, they may be able to sell hard disk drives at lower margins and still remain profitable. In addition, if these competitors can increase sales of non-hard disk drive products to the same customers, they may benefit from selling their hard disk drives at low margins. Our results of operations may be adversely affected if we can not successfully compete with these companies.

The nature of our business and our reliance on intellectual property and other proprietary information subjects us to the risk of significant litigation.

The hard disk drive industry has been characterized by significant litigation. This includes litigation relating to patent and other intellectual property rights, product liability claims and other types of litigation. Litigation can be expensive, lengthy and disruptive to normal business operations. Moreover, the results of litigation are inherently uncertain and may result in adverse rulings or decisions. We may enter into settlements or be subject to judgments that may, individually or in the aggregate, have a material adverse effect on our business, financial condition or results of operations.

We are currently evaluating notices of alleged patent infringement or notices of patents from patent holders. If claims or actions are asserted against us, we may be required to obtain a license or cross-license, modify our existing technology or design a new non-infringing technology. Such licenses or design modifications can be extremely costly. In addition, we may decide to settle a claim or action against us, which settlement could be costly. We may also be liable for any past infringement. If there is an adverse ruling against us in an infringement lawsuit, an injunction could be issued barring production or sale of any infringing product. It could also result in a damage award equal to a reasonable royalty or lost profits or, if there is a finding of willful infringement, treble damages. Any of these results would likely increase our costs and harm our operating results.

Our reliance on intellectual property and other proprietary information subjects us to the risk that these key ingredients of our business could be copied by competitors.

Our success depends, in significant part, on the proprietary nature of our technology, including non-patentable intellectual property such as our process technology. Despite safeguards, to the extent that a competitor is able to reproduce or otherwise capitalize on our technology, it may be difficult, expensive or impossible for us to obtain necessary legal protection. Also, the laws of some foreign countries may not protect our intellectual property to the same extent as do the laws of the United States. In addition to patent protection of intellectual property rights, we consider elements of our product designs and processes to be proprietary and confidential. We rely upon employee, consultant and vendor non-disclosure agreements and contractual provisions and a system of internal safeguards to protect our proprietary information. However, any of our registered or unregistered intellectual property rights may be challenged or exploited by others in the industry, which might harm our operating results.

We may be unable to retain our key personnel and skilled employees.

Our success depends upon the continued contributions of our key personnel and skilled employees, many of whom would be extremely difficult to replace. Worldwide competition for skilled employees in the hard disk drive industry is intense. Volatility or lack of positive performance in our stock price may adversely affect our ability to retain key personnel or skilled employees who have received equity compensation. If we are unable to retain our existing key personnel or skilled employees, or hire and integrate new key personnel or skilled employees, our operating results would likely be harmed.

Our prices and margins are subject to declines due to unpredictable end-user demand and oversupply of hard disk drives.

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Demand for our hard disk drives depends on the demand for systems manufactured by our customers and on storage upgrades to existing systems. The demand for systems has been volatile in the past and often has had an exaggerated effect on the demand for hard disk drives in any given period. As a result, the hard disk drive market has experienced periods of excess capacity which can lead to liquidation of excess inventories and intense price competition. If intense price competition occurs, we may be forced to lower prices sooner and more than expected, which could result in lower revenue and gross margins.

Our failure to accurately forecast market and customer demand for our products could adversely affect our business and financial results.

The hard disk drive industry faces difficulties in accurately forecasting market and customer demand for its products. The variety and volume of products we manufacture is based in part on these forecasts. If our forecasts exceed actual market demand, or if market demand decreases significantly from our forecasts, then we could experience periods of product oversupply and price decreases, which could impact our financial performance. If our forecasts do not meet actual market demand, or if market demand increases significantly beyond our forecasts, then we may not be able to satisfy customer product needs, which could result in a loss of market share if our competitors are able to meet customer demands.

We also use forecasts in making decisions regarding investment of our resources. For example, as the hard disk drive industry transitions from the PATA interface to the SATA interface, we may invest more resources in the development of products using the SATA interface. If our forecasts regarding the replacement of the PATA interface with the SATA interface are inaccurate, we may not have products available to meet our customers' needs.

In addition, although we receive forecasts from our customers, they are not obligated to purchase the forecasted amounts. In particular, sales volumes in the distribution channel are volatile and harder to predict than sales to our OEM customers. We consider these forecasts in determining our component needs and our inventory requirements. If we fail to accurately forecast our customers' product demands, we may have inadequate or excess inventory of our products or components, which could adversely affect our operating results.

Loss of market share with a key customer could harm our operating results.

A majority of our revenue comes from about a dozen customers. For example, during the third quarter of 2006, one customer, Dell, accounted for more than 10% of our revenue, and sales to our top 10 customers, including Dell, accounted for 47% of revenue. These customers have a variety of suppliers to choose from and therefore can make substantial demands on us, including demands on product pricing and on contractual terms, which often results in the allocation of risk to us as the supplier. Even if we successfully qualify a product with a customer, the customer generally is not obligated to purchase any minimum volume of products from us and may be able to cancel an order or terminate its relationship with us at any time. Our ability to maintain strong relationships with our principal customers is essential to our future performance. If we lose a key customer, if any of our key customers reduce their orders of our products or require us to reduce our prices before we are able to reduce costs, if a customer is acquired by one of our competitors or if a key customer suffers financial hardship then our operating results would likely be harmed. In addition, if customer pressures require us to reduce our pricing such that our gross margins are diminished, we could decide not to sell our products to a particular customer, which could result in a decrease in our revenue.

Environmental regulation costs could harm our operating results.

We may be subject to various state, federal and international laws and regulations governing the environment, including those restricting the presence of certain substances in electronic products and making producers of those products financially responsible for the collection, treatment, recycling and disposal of certain products. Such laws and regulations have been passed in several jurisdictions in which we operate, including various European Union member countries. For example, the European Union has enacted the Restriction of the Use of Certain Hazardous Substances in Electrical and Electronic Equipment (RoHS) and the Waste Electrical and Electronic Equipment (WEEE) directives. RoHS prohibits the use of certain substances, including lead, in certain products, including hard disk drives, put on the market after July 1, 2006. The WEEE directive obligates parties that place electrical and electronic equipment onto the market in the EU to put a clearly identifiable mark on the equipment, register with and report to EU member countries regarding distribution of the equipment, and provide a mechanism to take-back and

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properly dispose of the equipment. Each EU member country has enacted, or is expected to soon enact, legislation clarifying what is and what is not covered by the WEEE directive in that country. However, there is still some uncertainty in certain EU countries as to which party involved in the manufacture, distribution and sale of electronic equipment will be ultimately responsible for registration, reporting and disposal. Similar legislation may be enacted in other locations where we manufacture or sell our products. We will need to ensure that we comply with such laws and regulations as they are enacted, and that our component suppliers also timely comply with such laws and regulations. If we fail to timely comply with the legislation, our customers may refuse to purchase our products, which would have a materially adverse effect on our business, financial condition and results of operations.

In connection with our compliance with such environmental laws and regulations, we could incur substantial costs and be subject to disruptions to our operations and logistics. In addition, if we were found to be in violation of these laws, we could be subject to governmental fines and liability to our customers. If we have to make significant capital expenditures to comply with environmental laws, or if we are subject to significant capital expenses in connection with a violation of these laws, our financial condition or operating results could suffer.

We are subject to risks related to product defects, which could result in product recalls and could subject us to warranty claims in excess of our warranty provisions or which are greater than anticipated due to the unenforceability of liability limitations.

We warrant our products for up to five years. We test our hard disk drives in our manufacturing facilities through a variety of means. However, there can be no assurance that our testing will reveal latent defects in our products, which may not become apparent until after the products have been sold into the market. Accordingly, there is a risk that product defects will occur, which could require a product recall. Product recalls can be expensive to implement and, if a product recall occurs during the product's warranty period, we may be required to replace the defective product. In addition, a product recall may damage our relationship with our customers, and we may lose market share with our customers, including our OEM customers.

Our standard warranties contain limits on damages and exclusions of liability for consequential damages and for misuse, improper installation, alteration, accident or mishandling while in the possession of someone other than us. We record an accrual for estimated warranty costs at the time revenue is recognized. We may incur additional operating expenses if our warranty provision does not reflect the actual cost of resolving issues related to defects in our products. If these additional expenses are significant, it could adversely affect our business, financial condition and results of operations.

Increases in our customers' credit risk could result in credit losses and an increase in our operating costs.

Some of our OEM customers have adopted a subcontractor model that requires us to contract directly with companies that provide manufacturing services to our OEM customers. Because these subcontractors are generally not as well capitalized as our direct OEM customers, this subcontractor model exposes us to increased credit risks.

Our agreements with our OEM customers may not permit us to increase our product prices to alleviate this increased credit risk. Additionally, as we attempt to expand our sales into emerging economies such as Brazil, Russia, India and China, the customers in these regions may have a relatively short operating history, making it more difficult for us to accurately assess the associated credit risks. Any credit losses we may suffer as a result of these increased risks, or as a result of credit losses from any significant customer, would increase our operating costs, which may negatively impact our operating results.

Terrorist attacks may adversely affect our business and operating results.

The continued threat of terrorist activity and other acts of war or hostility, including the war in Iraq, have created uncertainty in the financial and insurance markets and have significantly increased the political, economic and social instability in some of the geographic areas in which we operate. Acts of terrorism, either domestically or abroad, could create further uncertainties and instability. To the extent this results in disruption or delays of our manufacturing capabilities or shipments of our products, our business, operating results and financial condition could be adversely affected.

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Inaccurate projections of demand for our product can cause large fluctuations in our quarterly results.

We often ship a high percentage of our total quarterly sales in the third month of the quarter, which makes it difficult for us to forecast our financial results before the end of the quarter. In addition, our quarterly projections and results may be subject to significant fluctuations as a result of a number of other factors including:

the timing of orders from and shipment of products to major customers;

our product mix;

changes in the prices of our products;

manufacturing delays or interruptions;

acceptance by customers of competing products in lieu of our products;

variations in the cost of components for our products;

limited availability of components that we obtain from a single or a limited number of suppliers;

competition and consolidation in the data storage industry;

seasonal and other fluctuations in demand for PCs often due to technological advances; and

availability and rates of transportation.

Rapidly changing conditions in the hard disk drive industry make it difficult to predict actual results.

We have made and continue to make a number of estimates and assumptions relating to our consolidated financial reporting. The highly technical nature of our products and the rapidly changing market conditions with which we deal means that actual results may differ significantly from our estimates and assumptions. These changes have impacted our financial results in the past and may continue to do so in the future. Key estimates and assumptions for us include:

accruals for warranty costs related to product defects;

price protection adjustments and other sales promotions and allowances on products sold to retailers, resellers and distributors;

inventory adjustments for write-down of inventories to lower of cost or market value (net realizable value);

reserves for doubtful accounts;

accruals for product returns;

accruals for litigation and other contingencies; and

reserves for deferred tax assets.

The market price of our common stock is volatile.

The market price of our common stock has been, and may continue to be, extremely volatile. Factors such as the following may significantly affect the market price of our common stock:

actual or anticipated fluctuations in our operating results;

announcements of technological innovations by us or our competitors which may decrease the volume and profitability of sales of our existing products and increase the risk of inventory obsolescence;

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new products introduced by us or our competitors;

periods of severe pricing pressures due to oversupply or price erosion resulting from competitive pressures or industry consolidation;

developments with respect to patents or proprietary rights;

conditions and trends in the hard disk drive, computer, data and content management, storage and communication industries; and

changes in financial estimates by securities analysts relating specifically to us or the hard disk drive industry in general.

In addition, general economic conditions may cause the stock market to experience extreme price and volume fluctuations from time to time that particularly affect the stock prices of many high technology companies. These fluctuations often appear to be unrelated to the operating performance of the companies.

Securities class action lawsuits are often brought against companies after periods of volatility in the market price of their securities. A number of such suits have been filed against us in the past, and should any new lawsuits be filed, such matters could result in substantial costs and a diversion of resources and management's attention.

We may be unable to raise future capital through debt or equity financing.

Due to the risks described herein, in the future we may be unable to maintain adequate financial resources for capital expenditures, expansion or acquisition activity, working capital and research and development. We have a credit facility which matures on September 19, 2008. If we decide to increase or accelerate our capital expenditures or research and development efforts, or if results of operations do not meet our expectations, we could require additional debt or equity financing. However, we cannot ensure that additional financing will be available to us or available on acceptable terms. An equity financing could also be dilutive to our existing stockholders.

If our internal controls are found to be ineffective, our financial results or our stock price may be adversely affected.

Our evaluation resulted in our conclusion that as of March 31, 2006, in compliance with Section 302 of the Sarbanes-Oxley Act of 2002, our disclosure controls and procedures were effective. We believe that we currently have adequate internal control procedures in place for future periods; however, if our internal controls are found to be ineffective, our financial results or our stock price may be adversely affected.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Disclosure About Foreign Currency Risk

Although the majority of our transactions are in U.S. Dollars, some transactions are based in various foreign currencies. We purchase short-term, forward exchange contracts to hedge the impact of foreign currency fluctuations on certain underlying assets, liabilities and commitments for operating expenses and product costs denominated in foreign currencies. The purpose of entering into these hedge transactions is to minimize the impact of foreign currency fluctuations on the results of operations. The resulting impact from these hedge contracts is to offset a majority of the currency gains and losses in our local currency expenses. The contract maturity dates do not exceed six months. We do not purchase short-term forward exchange contracts for speculative purposes. Currently, we focus on hedging our foreign currency risk related to the Thai Baht, the Euro and the British Pound Sterling. Thai Baht contracts are designated as cash flow hedges under Statement of Financial Accounting Standards No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, while all other contracts are designated as fair value hedges under Statement of Financial Accounting Standards No. 52, Foreign Currency Translation.

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As of March 31, 2006, we had the following purchased foreign currency forward exchange contracts outstanding (in millions, except weighted average contract rate):

	Contract Amount	March 31, 2006 Weighted Average Contract Rate *	Unrealized Gain
Foreign currency forward contracts:			
Thai Baht	\$ 116.8	39.36	\$ 1.2
Euro	1.3	0.82	
British Pound Sterling	1.7	0.57	

* Expressed in units of foreign currency per U.S. dollar.

During the three month periods ended March 31, 2006 and April 1, 2005, total net realized transaction and forward exchange contract currency gains and losses were not material to the condensed consolidated financial statements.

Disclosure About Other Market Risks*Variable Interest Rate Risk*

At our option, borrowings under the Senior Credit Facility would bear interest at either LIBOR (with option periods of one to three months) or a base rate, plus a margin. If LIBOR or the base rate increases, our interest payments would also increase. At March 31, 2006, we had a \$28 million term loan outstanding under the Senior Credit Facility. A one percent increase in the variable rate of interest on the Senior Credit Facility would increase interest expense by approximately \$0.3 million annually.

Item 4. CONTROLS AND PROCEDURES

Under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures as required by Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures were effective. There were no changes in our internal control over financial reporting during the quarter ended March 31, 2006 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION**Item 1. LEGAL PROCEEDINGS**

In the normal course of business, we are subject to legal proceedings, lawsuits and other claims. We believe that any monetary liability or financial impact to us from these matters, individually and in the aggregate, beyond what we have provided for at March 31, 2006, would not be material to our financial condition. However, the ultimate amount of monetary liability or financial impact with respect to these matters is very uncertain and difficult to predict, and could therefore differ materially from our projections.

Table of Contents**Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

(c) The following table provides information about repurchases by us of our common stock during the quarter ended March 31, 2006:

				Total Number of Shares Purchased As Part of Publicly Announced Program	Maximum Value of Shares that May Yet be Purchased Under the Program(1)
		Total Number of Shares Purchased	Average Price Paid per Share		
Dec. 31, 2005	Jan. 27, 2006		\$		\$ 163,159,179
Jan. 28, 2006	Feb. 24, 2006	11,171(2)	\$ 21.7400		\$ 163,159,179
Feb. 25, 2006	Mar. 31, 2006	905,362(3)	\$ 19.3619	900,000	\$ 145,740,573
Total		916,533	\$ 19.3909	900,000	\$ 145,740,573

(1) On November 21, 2005, we announced that our Board of Directors had authorized us to repurchase an additional \$150 million of our common stock in open market transactions. The new \$150 million authorization is in addition to our Board of Directors original authorization to purchase \$100 million of our common stock announced on May 5, 2004. The term of the

program is a
five year period
from
November 17,
2005 to
November 17,
2010.

- (2) Represents
shares delivered
by our
employees to us
to satisfy
tax-withholding
obligations upon
the vesting of
restricted stock.
- (3) Represents
900,000 shares
purchased in
open-market
transactions and
5,362 shares
delivered by our
employees to us
to satisfy
tax-withholding
obligations upon
the vesting of
restricted stock.

The \$125 million Senior Credit Facility prohibits us from paying cash dividends on our common stock.

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Item 6. EXHIBITS

Exhibit No.	Description
3.1	Amended and Restated Certificate of Incorporation of Western Digital Corporation, as amended to date (Incorporated by reference to the Company's Quarterly Report on Form 10-Q (File No. 1-08703), as filed with the Securities and Exchange Commission on February 8, 2006)
3.3	Amended and Restated Bylaws of Western Digital Corporation, as adopted September 20, 2005 (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities and Exchange Commission on September 26, 2005)
10.1.3	Western Digital Corporation Amended and Restated 2004 Performance Incentive Plan Non-Employee Director Option Grant Program, effective as of November 17, 2005, and Form of Notice of Grant of Stock Option and Option Agreement - Non-Employee Directors *
10.1.7	Form of Notice of Grant of Stock Units and Stock Unit Award Agreement - Executives, under the Western Digital Corporation Amended and Restated 2004 Performance Incentive Plan (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities and Exchange Commission on February 22, 2006)*
10.1.8	Form of Notice of Grant of Stock Units and Stock Unit Award Agreement, under the Western Digital Corporation Amended and Restated 2004 Performance Incentive Plan (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities and Exchange Commission on February 22, 2006)*
10.1.9	Form of Notice of Grant of Long-Term Cash Award and Long-Term Cash Award Agreement Executives, under the Western Digital Corporation Amended and Restated 2004 Performance Incentive Plan (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities and Exchange Commission on February 22, 2006)*
10.1.10	Form of Notice of Grant of Long-Term Cash Award and Long-Term Cash Award Agreement Employees, under the Western Digital Corporation Amended and Restated 2004 Performance Incentive Plan (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities and Exchange Commission on February 22, 2006)*
10.12.2	Second Amendment to Western Digital Corporation 401(k) Plan, effective as of March 28, 2005 *
10.12.3	Third Amendment to Western Digital Corporation 401(k) Plan, effective as of March 31, 2006 *
10.18.1	Letter Agreement, dated February 16, 2006, between the Company and Hossein M. Moghadam *
10.20	Western Digital Corporation Amended and Restated Change of Control Severance Plan, amended as of February 16, 2006 (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities and Exchange Commission on February 22, 2006)*
10.21.1	Letter Agreement, dated February 16, 2006, between the Company and Stephen D. Milligan *
10.36	Western Digital Corporation Executive Severance Plan, effective February 16, 2006 (Incorporated by reference to the Company's Current Report on Form 8-K (File No. 1-08703), as filed with the Securities

and Exchange Commission on February 22, 2006)*

- 10.37 Letter Agreement, dated February 16, 2006, between the Company and Raymond M. Bukaty *
- 31.1 Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

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32.1 Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

32.2 Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Exhibit filed
with this Report.

* Compensation
plan, contract or
arrangement
required to be
filed as an
exhibit pursuant
to applicable
rules of the
Securities and
Exchange
Commission.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WESTERN DIGITAL CORPORATION
Registrant

/s/ Stephen D. Milligan
Stephen D. Milligan
Senior Vice President and Chief Financial
Officer (Principal Financial Officer)

/s/ Joseph R. Carrillo
Joseph R. Carrillo
Vice President and Corporate Controller
(Principal Accounting Officer)

Date: May 8, 2006

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