

SOLA INTERNATIONAL INC

Form 10-Q

November 04, 2004

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**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, DC 20549**

**FORM 10-Q**

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

**For the quarterly period ended September 30, 2004**

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 1-13606

**SOLA INTERNATIONAL INC.**

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of  
incorporation or organization)

94-3189941

(I.R.S. employer identification no.)

10590 West Ocean Air Drive, Suite 300, San Diego, CA 92130

(Address of principal executive offices)

(zip code)

(858) 509-9899

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes (X) No ( )

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes (X) No ( )

As of October 29, 2004, 32,218,060 shares of the registrant's common stock, par value \$0.01 per share, which is the only class of common stock of the registrant, were outstanding.

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**SOLA INTERNATIONAL INC.**

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Ended September 30, 2004**

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****SOLA INTERNATIONAL INC.****Unaudited Consolidated Balance Sheets****(in thousands, except per share data)**

|   | <b>September 30,<br/>2004</b> | <b>March 31,<br/>2004</b> |
|---|-------------------------------|---------------------------|
|   | <hr/>                         | <hr/>                     |
| <b>ASSETS</b>   |                               |                           |
| Current assets:   |                               |                           |
| Cash and cash equivalents   | \$ 122,263                    | \$ 102,604                |
| Accounts receivable, net  | 141,752                       | 145,920                   |
| Inventories   | 89,779                        | 86,662                    |
| Deferred tax assets   | 17,713                        | 17,664                    |
| Prepaid and other current assets  | 27,304                        | 22,511                    |
|   | <hr/>                         | <hr/>                     |
| Total current assets  | 398,811                       | 375,361                   |
| Property, plant and equipment, net of accumulated depreciation of \$169,300 and \$166,485, respectively | 170,647                       | 181,021                   |
| Goodwill, net   | 226,695                       | 225,194                   |
| Deferred tax assets   | 49,080                        | 53,639                    |
| Other assets  | 16,479                        | 17,713                    |
|   | <hr/>                         | <hr/>                     |
| Total assets  | <b>\$ 861,712</b>             | <b>\$ 852,928</b>         |
|   | <hr/>                         | <hr/>                     |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |                               |                           |
| Current liabilities:  |                               |                           |
| Accounts payable  | \$ 58,682                     | \$ 63,280                 |
| Accrued liabilities   | 53,379                        | 49,043                    |
| Accrued payroll and related compensation  | 32,124                        | 36,390                    |
| Current portion of long-term debt   | 14,025                        | 11,933                    |
| Deferred taxes payable  | 639                           | 639                       |
|   | <hr/>                         | <hr/>                     |
| Total current liabilities   | 158,849                       | 161,285                   |
| Long-term debt  | 165,293                       | 171,364                   |
| Senior notes  | 103,397                       | 104,086                   |
| Deferred taxes payable  | 4,271                         | 3,852                     |
| Other liabilities   | 17,484                        | 17,000                    |

|   |                   |                   |
|---|-------------------|-------------------|
| Total liabilities   | <u>449,294</u>    | <u>457,587</u>    |
| Commitments and contingencies   |                   |                   |
| Stockholders' equity:   |                   |                   |
| Preferred stock, \$0.01 par value; 5,000 shares authorized; no shares issued  |                   |                   |
| Common stock, \$0.01 par value; 50,000 shares authorized; 32,586 and 32,550 shares issued as of September 30, 2004 and March 31, 2004, and 32,218 and 32,182 shares outstanding as of September 30, 2004 and March 31, 2004, respectively |                   |                   |
|   | 326               | 325               |
| Additional paid-in capital  | 408,880           | 408,463           |
| Retained earnings   | 33,040            | 14,395            |
| Accumulated other comprehensive loss  | (27,441)          | (25,455)          |
| Common stock in treasury, at cost 368 shares at September 30, 2004 and March 31, 2004   | <u>(2,387)</u>    | <u>(2,387)</u>    |
| Total stockholders' equity  | <u>412,418</u>    | <u>395,341</u>    |
| Total liabilities and stockholders' equity  | <u>\$ 861,712</u> | <u>\$ 852,928</u> |

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****SOLA INTERNATIONAL INC.****Unaudited Consolidated Statements of Operations****(in thousands, except per share data)**

|  | <b>Three Months Ended<br/>September 30,</b> |                 | <b>Six Months Ended<br/>September 30,</b> |                 |
|--|---|-----------------|---|-----------------|
|  | <b>2004</b>                                 | <b>2003</b>     | <b>2004</b>                               | <b>2003</b>     |
| Net sales  | \$ 166,241                                  | \$ 158,663      | \$ 331,397                                | \$ 312,642      |
| Cost of sales  | <u>100,941</u>                              | <u>95,989</u>   | <u>199,023</u>                            | <u>187,607</u>  |
| Gross profit   | <u>65,300</u>                               | <u>62,674</u>   | <u>132,374</u>                            | <u>125,035</u>  |
| Research and development expenses                              | 1,945                                       | 2,419           | 3,776                                     | 4,902           |
| Selling and marketing expenses                                 | 27,647                                      | 28,347          | 56,697                                    | 56,332          |
| General and administrative expenses                            | <u>17,411</u>                               | <u>11,269</u>   | <u>35,195</u>                             | <u>23,346</u>   |
| Operating expenses   | <u>47,003</u>                               | <u>42,035</u>   | <u>95,668</u>                             | <u>84,580</u>   |
| Operating income   | 18,297                                      | 20,639          | 36,706                                    | 40,455          |
| Interest income  | 462   | 345             | 766                                       | 735             |
| Interest expense   | (4,363)                                     | (9,165)         | (8,558)                                   | (18,389)        |
| Loss on extinguishment of debt                                 |   |                 | <u>(95)</u>                               |                 |
| Foreign currency gain/(loss)                                   | <u>846</u>                                  | <u>(2,184)</u>  | <u>1,548</u>                              | <u>(12,165)</u> |
| Income before provision for income taxes and minority interest | 15,242                                      | 9,635           | 30,367                                    | 10,636          |
| Provision for income taxes                                     | (5,901)                                     | (2,795)         | (11,547)                                  | (3,085)         |
| Minority interest  | <u>(100)</u>                                | <u>(157)</u>    | <u>(175)</u>                              | <u>(350)</u>    |
| Net income   | <u>\$ 9,241</u>                             | <u>\$ 6,683</u> | <u>\$ 18,645</u>                          | <u>\$ 7,201</u> |
| <b>Net income per share basic</b>                              | <u>\$ 0.29</u>                              | <u>\$ 0.27</u>  | <u>\$ 0.58</u>                            | <u>\$ 0.29</u>  |

|  |                |                |                |                |
|--|----------------|----------------|----------------|----------------|
| Weighted average common shares<br>outstanding                  | 32,201         | 24,905         | 32,194         | 24,814         |
| <b>Net income per share    diluted</b>                         | <b>\$ 0.28</b> | <b>\$ 0.26</b> | <b>\$ 0.57</b> | <b>\$ 0.29</b> |
|  | <hr/>          | <hr/>          | <hr/>          | <hr/>          |
| Weighted average common and<br>dilutive securities outstanding | 32,524         | 25,294         | 32,558         | 25,192         |

The accompanying notes are an integral part of these consolidated financial statements.



**Table of Contents****SOLA INTERNATIONAL INC.****Unaudited Consolidated Statements of Cash Flows****(in thousands)****Six months ended  
September 30,****2004****2003****Cash flows from operating activities:**

|   |                |                |
|---|----------------|----------------|
| Net income  | \$ 18,645      | \$ 7,201       |
| Adjustments to reconcile net income to net cash provided by operating activities: |                |                |
| Minority interest in earnings   | 175            | 350            |
| Depreciation  | 14,032         | 11,588         |
| Amortization of other intangibles   | 164            | 162            |
| Amortization of debt issuance costs   | 690            | 1,650          |
| Loss on extinguishment of debt  | 95             |                |
| Allowance for doubtful accounts and notes   | 347            | 343            |
| Tax benefit from exercise of stock options  | 63             | 483            |
| Non-cash portion of restructuring charges   | 1,091          |                |
| Deferred taxes  | 4,678          | (212)          |
| Foreign currency loss   | 213            | 13,889         |
| Loss/(gain) on disposal/sale of property, plant and equipment                     | 682            | (1)            |
| Changes in assets and liabilities, net of acquisitions:                           |                |                |
| Trade accounts receivable   | 3,526          | 3,362          |
| Inventories   | (3,291)        | (6,182)        |
| Prepaid and other assets  | (4,304)        | (9,028)        |
| Accounts payable  | (5,833)        | (14,141)       |
| Accrued and other current liabilities   | (137)          | (80)           |
| Other liabilities   | 114            | (2,969)        |
|   | <u>30,950</u>  | <u>6,415</u>   |
| <b>Cash flows from investing activities:</b>                                      |                |                |
| Capital expenditures  | (4,104)        | (6,753)        |
| Mold expenditures   | (2,074)        | (2,131)        |
| Proceeds from sale/disposal of property, plant and equipment                      | 824            | 271            |
| Purchases of businesses   |                | (888)          |
| Disposal of joint ventures  |                | 1,635          |
|   | <u>(5,354)</u> | <u>(7,866)</u> |

**Cash flows from financing activities:**

|  |                   |                   |
|--|-------------------|-------------------|
| Proceeds from the exercise of stock options                  | 418               | 2,767             |
| Net payments under notes payable to banks                    | (4,375)           | (522)             |
| Borrowings on long-term debt                                 | 347               | 1,218             |
| Payments on long-term debt                                   | (1,456)           | (2,471)           |
| Repayment of senior notes                                    | (891)             |                   |
|  | <u>          </u> | <u>          </u> |
| Net cash used in financing activities                        | (5,957)           | 992               |
|  | <u>          </u> | <u>          </u> |
| Effect of exchange rate changes on cash and cash equivalents | 20                | 1,551             |
|  | <u>          </u> | <u>          </u> |
| Net increase in cash and cash equivalents                    | 19,659            | 1,092             |
| Cash and cash equivalents at beginning of period             | 102,604           | 58,679            |
|  | <u>          </u> | <u>          </u> |
| Cash and cash equivalents at end of period                   | \$122,263         | \$ 59,771         |
|  | <u>          </u> | <u>          </u> |

The accompanying notes are an integral part of these consolidated financial statements.

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**SOLA INTERNATIONAL INC.**

**Notes to Consolidated Financial Statements**

**(Unaudited)**

**1. Basis of Presentation**

*(a) Financial Statement Preparation*

The accompanying interim consolidated financial statements have been prepared by the Company, without audit, in accordance with the instructions to Form 10-Q and, therefore, do not necessarily include all information and footnotes necessary for a fair presentation of its consolidated financial position, results of operations and cash flows in accordance with accounting principles generally accepted in the United States.

In the opinion of management, the unaudited financial information for the interim periods presented reflects all adjustments, which are only normal and recurring, necessary for a fair presentation. These consolidated financial statements should be read in conjunction with the consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2004. Operating results for interim periods are not necessarily indicative of operating results for an entire fiscal year.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States ( US GAAP ) requires management to make estimates and assumptions that affect the reported amounts and the disclosure of contingent amounts in the Company's financial statements and the accompanying notes. Actual results could differ from those estimates. Certain prior year amounts have been reclassified to conform to the current year presentation.

*(b) Principles of Consolidation*

The Company's consolidated financial statements include the assets, liabilities and operating results of majority-owned subsidiaries and other subsidiaries controlled by the Company. The ownership of other interest holders of consolidated subsidiaries, if any, is reflected as minority interest. All significant intercompany accounts and transactions are eliminated.

*(c) Use of Estimates*

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities, at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. In the future, the Company may realize actual results that differ from the current reported estimates.

**2. Stock-Based Compensation**

The Company applies an intrinsic value-based method of accounting to account for its employee and director stock options. Under this method, compensation expense is measured on the date of grant by comparing the current market price of the underlying stock to the exercise price. If the exercise price is less than the market price, unearned compensation expense is recorded on the date of grant, and subsequently amortized to compensation expense on a straight-line basis over the applicable vesting period of the option.

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As required by US GAAP, the Company makes proforma disclosures of its earnings assuming that a fair value-based method had been used to account for its employee and director stock options rather than an intrinsic value-based method. The fair value of stock options under SFAS No. 123 was determined by utilizing the Black-Scholes

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option-pricing model with the following assumptions for the periods ended September 30, 2004 and 2003, respectively: risk-free interest rates of 2.99% and 2.68%, volatility factors of the expected market price of the Company's common stock of 0.5515 and 0.5865, no dividend yield and a weighted-average expected life of 4 years. The Company's reported net income for the three and six months ended September 30, 2004 and 2003 do not reflect any stock-based employee compensation, as all options under the Company's stock option plans were granted with an exercise price equivalent to the market value of the underlying common stock on the date of grant. Had compensation expense been recognized for stock-based compensation plans under the fair value-based method, the Company would have recorded the following net income and net income per share amounts (in thousands, except per share amounts):

|  | <b>Three Months Ended<br/>September 30,</b> |                | <b>Six Months Ended<br/>September 30,</b> |                |
|--|---|----------------|---|----------------|
|  | <b>2004</b>                                 | <b>2003</b>    | <b>2004</b>                               | <b>2003</b>    |
| Net income, as reported  | \$9,241                                     | \$6,683        | \$18,645                                  | \$7,201        |
| Deduct: Stock-based<br>employee<br>compensation expense<br>determined under the<br>fair value-based<br>method for all awards,<br>net of related tax effect | <u>(719)</u>                                | <u>(452)</u>   | <u>(1,078)</u>                            | <u>(808)</u>   |
| Pro forma net income   | <u>\$8,522</u>                              | <u>\$6,231</u> | <u>\$17,567</u>                           | <u>\$6,393</u> |
| Net income per share:  |   |                |   |                |
| Basic, as reported   | \$ 0.29                                     | \$ 0.27        | \$ 0.58                                   | \$ 0.29        |
| Basic, pro forma   | \$ 0.26                                     | \$ 0.25        | \$ 0.55                                   | \$ 0.26        |
| Diluted, as reported   | \$ 0.28                                     | \$ 0.26        | \$ 0.57                                   | \$ 0.29        |
| Diluted, pro forma   | \$ 0.26                                     | \$ 0.25        | \$ 0.54                                   | \$ 0.25        |

**3. Supplemental Balance Sheet Information**

Inventories (in thousands):

|                  | <b>September 30,<br/>2004</b> | <b>March 31,<br/>2004</b> |
|------------------|-------------------------------|---------------------------|
| Raw materials    | \$12,472                      | \$11,428                  |
| Work in progress | 3,116                         | 3,283                     |
| Finished goods   | <u>74,191</u>                 | <u>71,951</u>             |
| Inventories      | \$89,779                      | \$86,662                  |

Accounts receivable, net (in thousands):

|   | <b>September<br/>30,<br/>2004</b> | <b>March 31,<br/>2004</b> |
|---|-----------------------------------|---------------------------|
| Accounts receivable, gross                        | \$ 153,216                        | \$ 157,532                |
| Allowance for doubtful accounts and sales returns | <u>(11,464)</u>                   | <u>(11,612)</u>           |
| Accounts receivable, net                          | <u>\$ 141,752</u>                 | <u>\$ 145,920</u>         |

Goodwill, net (in thousands):

|  |                  |
|--|------------------|
| Ending balance as of March 31, 2004                  | \$225,194        |
| Additional consideration on prior period acquisition | 1,614            |
| Impact of foreign currency exchange rates            | <u>(113)</u>     |
| Ending balance as of September 30, 2004              | <u>\$226,695</u> |

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During the fourth quarter of fiscal 2004, we acquired all of the outstanding stock of a Troy, Michigan based lens coating laboratory for \$17.2 million, which included cash of \$15.3 million and debt assumed of \$1.9 million. During May 2004, we amended the purchase agreement to convert the additional consideration, which had been contingent payments, to additional purchase price in the form of a note in the aggregate amount of \$1.6 million at 6%, payable by February 2006. This amount is reflected as an increase in goodwill during the six months ended September 30, 2004.

Accrued liabilities (in thousands):

|                                      | <b>September<br/>30,<br/>2004</b> | <b>March 31,<br/>2004</b> |
|--------------------------------------|-----------------------------------|---------------------------|
| Accrued restructuring charges        | \$ 1,685                          | \$ 3,612                  |
| Marketing and promotional<br>accrual | 14,860                            | 14,554                    |
| Income taxes payable                 | 7,216                             | 4,290                     |
| Other accrued liabilities            | 29,618                            | 26,587                    |
|                                      | <u>\$53,379</u>                   | <u>\$49,043</u>           |

**4. Defined Contribution Plans**

The Company sponsors several defined contribution plans covering substantially all U.S. and U.K. employees. Under the U.S. 401(k) retirement plan, the Company provides 50% matching contributions up to a maximum of 6% of the employee's compensation during the plan year. Contributions were \$0.2 million and \$0.4 million for each of the three and six months ended September 30, 2004 and 2003, respectively. Under the U.K. plan, the Company matches pension contributions of up to 8% of the employee's pensionable salary. There were no contributions for the three months ended September 30, 2004 and 2003, respectively. For each of the six months ended September 30, 2004 and 2003, contributions were \$0.1 million.

**5. Defined Benefit Retirement Plans**

The Company sponsors a defined benefit plan ( Domestic Pension Plan ) covering substantially all full-time United States employees. The Company also sponsors a contributory defined benefit pension plans covering certain employees in Australia, Japan, Ireland and the United Kingdom ( International Pension Plans ). Effective March 31, 2003, the Company discontinued any further accruals to the participants of its Domestic Pension Plan and all benefit levels as of a normal retirement date were frozen for all Domestic Pension Plan participants.

Net periodic benefit cost for the Company's pension plans for the three months ended September 30, 2004 and 2003 consisted of the following (in thousands):

| <b>Domestic Pension<br/>Plan<br/>Three Months Ended</b> | <b>International Pension<br/>Plans<br/>Three Months Ended</b> |
|---|---|
|---|---|

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|                                       | September 30, |       | September 30, |        |
|---------------------------------------|---------------|-------|---------------|--------|
|                                       | 2004          | 2003  | 2004          | 2003   |
| Service cost                          | \$            | \$    | \$ 652        | \$ 689 |
| Interest cost                         | 340           | 315   | 457           | 581    |
| Expected return on plan assets        | (338)         | (251) | (491)         | (607)  |
| Amortization of transition obligation |               |       | (7)           | (19)   |
| SFAS 88 expense                       |               |       | (14)          | (12)   |
| Prior service cost                    |               |       | 17            | 9      |
| Amortization of gain                  |               |       | 22            | 44     |
|                                       | —             | —     | —             | —      |
| Net periodic benefit cost             | \$ 2          | \$ 64 | \$ 636        | \$ 685 |
|                                       | —             | —     | —             | —      |



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Net periodic benefit cost for the Company's pension plans for the six months ended September 30, 2004 and 2003 consists of the following (in thousands):

|                                       | <b>Domestic Pension Plan</b>          |                   | <b>International Pension Plans</b>    |                   |
|---------------------------------------|---------------------------------------|-------------------|---------------------------------------|-------------------|
|                                       | <b>Six Months Ended September 30,</b> |                   | <b>Six Months Ended September 30,</b> |                   |
|                                       | <b>2004</b>                           | <b>2003</b>       | <b>2004</b>                           | <b>2003</b>       |
| Service cost                          | \$                                    | \$                | \$ 1,229                              | \$ 1,355          |
| Interest cost                         | 680                                   | 629               | 1,020                                 | 1,327             |
| Expected return on plan assets        | (676)                                 | (501)             | (1,106)                               | (1,364)           |
| Amortization of transition obligation |                                       |                   | (13)                                  | (26)              |
| SFAS 88 expense                       |                                       |                   | (14)                                  | (22)              |
| Prior service cost                    |                                       |                   | 176                                   | 14                |
| Amortization of gain                  |                                       |                   | 53                                    | 101               |
|                                       | <u>          </u>                     | <u>          </u> | <u>          </u>                     | <u>          </u> |
| Net periodic benefit cost             | \$ 4                                  | \$ 128            | \$ 1,345                              | \$ 1,385          |
|                                       | <u>          </u>                     | <u>          </u> | <u>          </u>                     | <u>          </u> |

During the three and six months ended September 30, 2004, the Company made no contributions to the Domestic Plan and approximately \$0.7 million and \$1.1 million, respectively, was contributed to the International Pension Plans. The Company expects to contribute up to a total of approximately \$2.6 million to the International Pension Plans during fiscal year 2005.

**6. Restructuring and Impairment Charges due to Strategic Initiatives**

During the six months ended September 30, 2004, management continued to implement its plan to streamline the Company's operations. Pursuant to this plan, the Company recorded \$2.6 million and \$3.6 million in restructuring and impairment charges during the three and six months ended September 30, 2004, respectively.

During the three and six months ended September 30, 2004, the Company recorded pre-tax charges totalling \$1.9 million and \$2.5 million, respectively, related to work force reductions in facilities in Europe and Asia. The workforce reductions consisted of 52 and 81 employees from manufacturing for the three and six months ended September 30, 2004, respectively. The affected employees were notified of their involuntary termination during the three and six months ended September 30, 2004. Services required to receive termination benefits were rendered prior to September 30, 2004. The Company accrued the fair market value of the related liability as of the termination date with the corresponding restructuring charges recorded in general and administrative expenses in the accompanying statement of operations for the three and six months ended September 30, 2004.

Asset impairment charges totalling \$0.7 million and \$1.1 million associated with long-lived asset write-downs

were recorded during the three and six months ended September 30, 2004, respectively, due to the execution of restructuring activities at the Company's North American and Asian facilities. Management identified certain long-lived assets and evaluated the recoverability of the related carrying amounts as of September 30, 2004. Some of the identified assets were previously utilized in the manufacturing process of specialized lenses. Due to the unique properties of these assets, resale value does not exist. In addition, management identified certain building-related assets that will be or that have been disposed. Accordingly, the Company determined that the carrying value of the long-lived assets exceeded its fair value and recorded an impairment charge totalling \$1.1 million, equal to the remaining net book value as of September 30, 2004 or the date on which the assets were disposed. These charges are included in general and administrative expenses in the accompanying statement of operations for the three and six months ended September 30, 2004.

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The following table presents details of the above restructuring charges for the six months ended September 30, 2004, along with liabilities associated with restructuring and impairment as of September 30, 2004 (in thousands):

|  | <b>Workforce<br/>Reductions</b> | <b>Impairments</b>          | <b>Total</b>                |
|--|---------------------------------|-----------------------------|-----------------------------|
|  | <u>                    </u>     | <u>                    </u> | <u>                    </u> |
| Restructuring and impairment liability<br>as of March 31, 2004     | \$ 3,612                        | \$                          | \$ 3,612                    |
| Charge to operations, six months<br>ended September 30             | 2,531                           | 1,091                       | 3,622                       |
| Utilized:  |                                 |                             |                             |
| Non-cash   |                                 | (1,091)                     | (1,091)                     |
| Cash   | (4,458)                         |                             | (4,458)                     |
|  | <u>                    </u>     | <u>                    </u> | <u>                    </u> |
| Restructuring and impairment liability<br>as of September 30, 2004 | <u>\$ 1,685</u>                 | <u>\$</u>                   | <u>\$ 1,685</u>             |

Management expects to extinguish the restructuring and impairment liability of \$1.7 million by June 2005.

**7. Long-term debt**

|                             | <b>September 30,<br/>2004</b> | <b>March 31,<br/>2004</b>   |
|-----------------------------|-------------------------------|-----------------------------|
|                             | <u>                    </u>   | <u>                    </u> |
| Primary credit<br>agreement | \$ 170,625                    | \$ 175,000                  |
| Other long-term debt        | 8,693                         | 8,297                       |
|                             | <u>                    </u>   | <u>                    </u> |
| Long-term debt              | 179,318                       | 183,297                     |
| Less current portion        | 14,025                        | 11,933                      |
|                             | <u>                    </u>   | <u>                    </u> |
|                             | <u>\$ 165,293</u>             | <u>\$ 171,364</u>           |

The Company's primary credit agreement consists of a \$175 million six-year term loan, bearing interest at LIBOR plus 2.50% and a \$50 million five-year revolving credit facility priced at LIBOR plus 3.00%. Borrowings under the credit agreement are secured by a pledge of 100% of the stock of any future domestic subsidiaries and 65% of the stock of the Company's significant foreign subsidiaries, as well as a security interest in the accounts receivable, inventory and certain other assets of the Company and its domestic subsidiaries. As of September 30, 2004 and March 31, 2004, zero and \$1.3 million, respectively, was utilized under the revolving credit facility.

The weighted average interest rate on the Company's fixed and variable rate of debt was 6.92% and 3.67% as of September 30, 2004 and 9.6% and 1.7% as of September 30, 2003, respectively.

The Company made principal payments on the term loan of \$2.2 million and \$4.4 million during the three months and six months ended September 30, 2004, resulting in an outstanding term loan balance of \$170.6 million at the end of the period.

Under the terms of the Company's credit agreements, the Company is obligated to abide by certain affirmative and negative covenants including, but not limited to, interest coverage ratio, fixed charge coverage ratio, total leverage ratio, minimum net worth, maximum senior secured debt ratio and a minimum liquidity. As of September 30, 2004, the Company is in compliance with all these covenants.

## **8. Senior Notes**

During the first quarter of fiscal 2005, the Company purchased an additional \$0.8 million of its outstanding 11% Euro-denominated notes, including accrued interest, in the open market. The Company incurred \$0.1 million for tender premiums and write-off of debt issuance costs.

The following is the detail of the Company's outstanding Senior Notes (in thousands):

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|                                 | <b>September 30,<br/>2004</b> | <b>March 31,<br/>2004</b> |
|---------------------------------|-------------------------------|---------------------------|
|                                 | <hr/>                         | <hr/>                     |
| 6 7/8% senior notes due<br>2008 | \$ 94,867                     | \$ 94,848                 |
| 11% senior notes due<br>2008    | 8,530                         | 9,238                     |
|                                 | <hr/>                         | <hr/>                     |
| Total senior notes              | \$103,397                     | \$104,086                 |
|                                 | <hr/>                         | <hr/>                     |

**9. Guarantees, including indirect guarantees of indebtedness of others**

The Company has issued a \$0.5 million standby letter of credit expiring April 25, 2005 as a guarantee of a third party's debt. In the event that certain obligors default on their payment obligations that are subject to the Company's standby letters of credit, the Company would be required to repay such obligations. If the obligors default on their payment obligations, the Company has recourse provisions that would enable it to recover fixed assets with an estimated fair value of approximately \$0.6 million.

**10. Consolidated Statement of Comprehensive Income**

Other comprehensive income includes foreign currency translation adjustments that are not adjusted for income taxes as they relate to indefinite investments in non-U.S. subsidiaries. The following is the consolidated statement of comprehensive income for the three months ended September 30, 2004 and 2003 (in thousands):

|  | <b>Three Months Ended<br/>September 30,</b> |             | <b>Six Months Ended<br/>September 30,</b> |             |
|--|---|-------------|---|-------------|
|  | <b>2004</b>                                 | <b>2003</b> | <b>2004</b>                               | <b>2003</b> |
|  | <hr/>                                       | <hr/>       | <hr/>                                     | <hr/>       |
| Net income                               | \$ 9,241                                    | \$6,683     | \$18,645                                  | \$ 7,201    |
| Other comprehensive income/(loss):       |   |             |   |             |
| Foreign currency translation (loss)/gain | 4,614                                       | 2,082       | (1,986)                                   | 11,375      |
|  | <hr/>                                       | <hr/>       | <hr/>                                     | <hr/>       |
| Comprehensive income                     | \$13,855                                    | \$8,765     | \$16,659                                  | \$18,576    |
|  | <hr/>                                       | <hr/>       | <hr/>                                     | <hr/>       |

**11. Earnings Per Share**

The following table sets forth the computation of basic and diluted earnings per share for the three and six months ended September 30, 2004 and 2003 (in thousands, except per share data):

|  | <b>Three Months Ended<br/>September 30,</b> |             | <b>Six Months Ended<br/>September 30,</b> |             |
|--|---|-------------|---|-------------|
|  | <b>2004</b>                                 | <b>2003</b> | <b>2004</b>                               | <b>2003</b> |
| <b>Numerator:</b>  |   |             |   |             |
| Net income   | \$ 9,241                                    | \$ 6,683    | \$18,645                                  | \$ 7,201    |
| <b>Denominator:</b>  |   |             |   |             |
| Weighted average common<br>shares outstanding                            | 32,201                                      | 24,905      | 32,194                                    | 24,814      |
| Effect of dilutive<br>securities-employee stock<br>options               | 323   | 389         | 364                                       | 378         |
| Weighted average common<br>shares and dilutive securities<br>outstanding | 32,524                                      | 25,294      | 32,558                                    | 25,192      |
| <b>Net income per share-basic</b>  | \$ 0.29                                     | \$ 0.27     | \$ 0.58                                   | \$ 0.29     |
| <b>Net income per share-diluted</b>                                      | \$ 0.28                                     | \$ 0.26     | \$ 0.57                                   | \$ 0.29     |

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For the three months ended September 30, 2004, options to purchase approximately 0.4 million shares of common stock at prices ranging from \$23.10 to \$37.25 per share were not included in the calculation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares. For the three months ended September 30, 2003, stock options to purchase approximately 0.5 million shares of common stock at prices ranging from \$17.34 to \$38.38 per share were not included in the calculation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares.

For the six months ended September 30, 2004, options to purchase approximately 0.4 million shares of common stock at prices ranging from \$23.10 to \$37.25 per share were not included in the calculation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares. For the six months ended September 30, 2003, stock options to purchase approximately 0.7 million shares of common stock at prices ranging from \$16.50 to \$38.38 per share were not included in the calculation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares.

## **12. Commitments and Contingencies**

The Company periodically evaluates all pending or threatened contingencies or commitments, if any, that are reasonably likely to have a material adverse effect on its operations or financial position. The Company assesses the probability of an adverse outcome and determines if it is remote, reasonably possible or probable as defined in accordance with the provisions of SFAS No. 5, Accounting for Contingencies. If information available prior to the issuance of the Company's financial statements indicates that it is probable that an asset had been impaired or a liability had been incurred at the date of the Company's financial statements, and the amount of the loss, or the range of probable loss can be reasonably estimated, then such loss is accrued and charged to operations. If no accrual is made for a loss contingency because one or both of the conditions pursuant to SFAS No. 5 are not met, but the probability of an adverse outcome is at least reasonably possible, the Company will disclose the nature of the contingency and provide an estimate of the possible loss or range of loss, or state that such an estimate cannot be made.

In the ordinary course of business, the Company may become involved in various legal proceedings or claims. However, litigation is subject to inherent uncertainties, and an adverse result in these or other matters may arise from time to time that may harm the Company's business. Management is currently not aware of any such legal proceedings or claims that it believes will have, individually or in the aggregate, a material adverse effect on the Company's business, financial condition or operating results.

## **13. Subsequent Event**

Subsequent to the period ended September 30, 2004, the Company has agreed to purchase the 24% minority interest in its China joint venture for \$6 million cash. The joint venture, which will become a wholly owned subsidiary, consists primarily of the Company's lens manufacturing plant, laboratory and sales office in Guangzhou. The transaction is anticipated to close during the Company's third quarter ended December 31, 2004. The inclusion of the financial results of the joint venture's operations for the period ending December 31, 2004 are not expected to have a material impact on the Company's Statement of Operations.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion of the Company's financial condition and results of operations should be read in conjunction with the Company's consolidated financial statements and notes thereto included elsewhere herein. This discussion contains forward-looking statements that involve risks, uncertainties and assumptions. Our actual results

may be materially different from the results we discuss in the forward-looking statements. For more information, refer to [Information Relating to Forward-Looking Statements](#) below.



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### **Overview**

SOLA International Inc. ( SOLA , we , our , us, or the Company ) is a leading designer, manufacturer and distributor of a broad range of spectacle lenses. We hold a strong manufacturing and technology position worldwide in the growing plastic lens segment of this market, and we believe we occupy the number two market position globally in terms of volume of plastic lenses sold. We have extensive international presence with sales operations in 27 countries. We do not sell our products directly to the consumer but operate through a variety of distribution systems that include sales to national and international retail chains, sales to independent optometrists and opticians, and sales to independent wholesalers. We offer a diverse range of lens designs and plastic materials. In particular, we are focused on the following four key value-added product types:

progressive lenses, or lenses with a continuous gradient of differentiated corrective power;

photochromic lenses, or lenses that have a built-in adjustable tint that changes with the amount of available natural light;

coated lenses, which include lenses with anti-reflective coatings and anti-scratch coatings; and

high-index specialty plastic lenses that are made from thin and light-weight materials, such as polycarbonate.

We operate in three primary geographies: North America, Europe and Rest of World (consisting primarily of Australia, Japan, China, and South America), and our primary brands, SOLA and American Optical, are recognized by the trade in most major regions of the world. Our top customers include several of the leading North American and European retail chains, including Wal-Mart, Alain Afflelou, Specsavers, LensCrafters and U.S. Vision, and some of the leading managed care organizations, including Kaiser Permanente and Vision Service Plan.

### **Critical Accounting Policies and Estimates**

We have identified certain critical accounting policies, and utilize significant judgments and estimates in the preparation of our consolidated financial statements. You should refer to our Annual Report on Form 10-K filed on June 24, 2004 for a discussion of our policies on revenue recognition, allowance for doubtful accounts, valuation of inventory, valuation of long-lived and intangible assets and goodwill, accounting for income taxes and accrual for contingencies. There have been no changes to critical accounting policies and estimates since March 31, 2004. The preparation of our financial statements in conformity with accounting principles generally accepted in the United States of America requires us to make estimates and judgments that affect the reported amounts of assets and liabilities, stockholders' equity, sales and expenses, and related disclosures of contingent assets and liabilities. On a periodic basis, we evaluate our estimates, including those related to revenue recognition, valuation of inventory, valuation of long-lived assets including identifiable intangibles and goodwill, accounting for income taxes including the related accruals for contingencies. These estimates are based on the information that is currently available and on various other assumptions that are believed to be reasonable under the circumstances. Actual results could vary from those estimates under different assumptions or conditions.

### ***Results of Operations***

*Three months ended September 30, 2004 compared to three months ended September 30, 2003*

#### ***Net Sales***

Our net sales were \$166.2 million in the three months ended September 30, 2004 as compared to net sales of \$158.7 million in the same period for the prior year, an increase of \$7.5 million or 4.8%. Using constant exchange

rates, total net sales increased 0.4%, with North America decreasing 2.3% and Europe and Rest of World increasing 1.7% and 3.8%, respectively. In North America, demand from Wal-Mart was partially offset by strong sales growth in the Company's prescription laboratory business. Europe's growth occurred despite a significant slowdown

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in demand from the German market that resulted from the German government's elimination of certain subsidies on eyeglass purchases effective January 1, 2004. The increase in Rest of World sales resulted from sales and marketing initiatives implemented by our newly appointed general managers in Asia Pacific and Latin America. Net sales performance by region, on an as reported basis, was as follows:

North America decreased \$1.7 million or 2.4%;

Europe increased by \$7.0 million or 11.6%; and

Rest of World increased by \$2.2 million or 7.7%.

The following table presents the reconciliation of constant currency results to as reported results (in millions, except percentage data):

| <b>Region</b> | <b>Net sales,<br/>as<br/>reported<br/>for the<br/>three<br/>months<br/>ended<br/>September<br/>30,<br/>2003</b> | <b>Constant<br/>Currency<br/>Adjustment</b> | <b>Adjusted<br/>net<br/>sales for<br/>the<br/>three<br/>months<br/>ended<br/>September<br/>30,<br/>2003</b> | <b>Net sales,<br/>as<br/>reported<br/>for the<br/>three<br/>months<br/>ended<br/>September<br/>30,<br/>2004</b> | <b>Percent<br/>inc/(dec)<br/>on<br/>Constant<br/>Currency<br/>Basis</b> |
|---------------|---|---|---|---|---|
| North America | \$ 68.6   | \$ (0.1)                                    | \$ 68.5   | \$ 66.9   | (2.3)%  |
| Europe        | 60.4  | 5.8   | 66.2  | 67.4  | 1.7%  |
| Rest of World | 29.7  | 1.1   | 30.8  | 31.9  | 3.8%  |
| <b>Total</b>  | <b>\$ 158.7</b>   | <b>\$ 6.8</b>                               | <b>\$ 165.5</b>   | <b>\$ 166.2</b>   | <b>0.4%</b>   |

Company management believes that constant currency sales growth provides a better representation of true operating results because changes in currency rates are beyond management's control and can cause reported results to fluctuate significantly.

**Gross Profit**

Our gross profit totalled \$65.3 million for the three months ended September 30, 2004 as compared to \$62.7 million for the same period in the prior year, an increase of \$2.6 million or 4.1%. Gross profit as a percentage of net sales was 39.3% for the three months ended September 30, 2004 as compared to 39.5% for the prior year period. Our gross margins depend principally on our manufacturing costs and product and customer mix. Product gross margins can vary from below 15% to over 70%. Customer gross margins typically range from 20% to 50%, depending on the mix of products sold, the quantity sold and the overall trading conditions applied to those sales. The primary drivers of manufacturing costs are productivity, energy and labor costs and plant depreciation. The reduction of certain of these high-cost overheads resulting from our restructuring in fiscal 2004 is being largely offset by higher production costs in Europe and slightly lower gross margins in our Sunlens business. While we continually adjust the

volume and mix of our factory output to match changes in overall customer demand, changes in the product mix that result from marketing initiatives and the launch of new products also occur. Adjustments to our factory output enable us to control and minimize our investment in finished goods inventories, but can result in varying production costs from period to period. These periodic changes in cost are reflected in gross margin when the product is sold.

***Operating Expenses***

Our operating expenses for the three months ended September 30, 2004 totaled \$47.0 million as compared to \$42.0 million for the same period in the prior year. This increase of \$5.0 million was related primarily to (i) \$2.6

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million of restructuring and impairment charges, (ii) a \$1.8 million impact resulting from increases in foreign exchange rates, (iii) a \$1.0 million increase in costs related to implementation of additional internal controls associated with Section 404 of the Sarbanes-Oxley Act, (iv) a \$0.7 million increase in personnel costs associated with newly acquired laboratories (v) a \$0.4 million increase in prescription laboratory related development costs, and (vi) partially offsetting cost reductions of \$0.7 million and \$0.5 million in research and development and sales and marketing costs, respectively. Operating expenses as a percentage of net sales for the three months ended September 30, 2004 and 2003 were 28.3% and 26.5%, respectively. Excluding the impact of restructuring and impairment charges, which amounted to 1.6% of net sales for the three months ended September 30, 2004, operating expenses as a percentage of net sales were 26.7% and 26.5% for the three months ended September 30, 2004 and 2003, respectively.

Research and development expenses were \$1.9 million or 1.1% of net sales in the three months ended September 30, 2004 and \$2.4 million or 1.5% of net sales for the three months ended September 30, 2003. The decrease of \$0.5 million or 19.6% in research and development expenses was due to reduced spending and headcount reductions associated with the restructuring charges implemented in the three months ended March 31, 2004. Selling and marketing expenses decreased \$0.7 million, or 2.5%, to \$27.6 million for the three months ended September 30, 2004 from \$28.3 million for the prior-year period. The decrease during the three months ended September 30, 2004 occurred because we accelerated our marketing program rollouts, which shifted marketing spending to the three months ended June 30, 2004 as compared to the three months ended September 30, 2004.

Our general and administrative expenses, which included \$2.6 million of restructuring and impairment charges, were \$17.4 million in the three months ended September 30, 2004. Excluding restructuring and impairment charges, general and administrative expenses were \$14.8 million for the three month period ended September 30, 2004 and \$11.3 million in the prior year period, an increase of \$3.5 million, or 31.4%. The increase was the result of (i) \$0.3 million impact due to increases in foreign exchange rates, (ii) \$1.0 million in expenses associated with the implementation of additional internal controls associated with Section 404 of the Sarbanes-Oxley Act, (iii) a \$0.4 million increase in prescription laboratory related development costs, (iv) an offsetting \$0.3 million decrease in royalty income, (v) \$0.4 million in additional personnel costs associated with newly acquired laboratories, and (vi) \$0.4 million increase in bad debt recovery. The remainder was attributed to costs associated with higher revenues and cost inflation. As a percentage of net sales, general and administrative expenses increased to 10.5%, or 8.9% excluding 1.6% of net sales attributable to restructuring charges, for the three months ended September 30, 2004 compared to 7.1% for the three months ended September 30, 2003. The following table presents the reconciliation of general and administrative expenses adjusted to exclude restructuring and impairment charges previously disclosed (in millions, except percentage data):

|  | <b>Three months<br/>ended<br/>September 30,<br/>2004</b> | <b>Percent of<br/>Sales</b> | <b>Three months<br/>ended<br/>September 30,<br/>2003</b> | <b>Percent of<br/>Sales</b> |
|--|--|-----------------------------|--|-----------------------------|
| Net sales, as reported   | \$ 166.2   | 100.0%                      | \$ 158.7   | 100.0%                      |
| General and administrative expenses,<br>as reported.                                       | \$ 17.4  | 10.5%                       | \$ 11.3  | 7.1%                        |
| Restructuring and impairment charges<br>included in general and administrative<br>expenses | (2.6)  | (1.6)%                      |  |                             |

|   |                   |                   |                   |
|---|-------------------|-------------------|-------------------|
|   | _____             |                   | _____             |
| General and administrative expenses,<br>as adjusted | \$ 14.8           | 8.9%              | \$ 11.3           |
|   | <u>          </u> | <u>          </u> | <u>          </u> |

During the three months ended September 30, 2004, we recorded pre-tax restructuring charges totalling \$1.9 million related primarily to work force reductions in our subsidiaries in Europe. The workforce reductions consisted of 52 employees from manufacturing. Asset impairment charges amounting to \$0.7 million associated with long-lived asset write-downs were recorded during the three months ended September 30, 2004 as part of restructuring

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activities, primarily in our North American and European facilities. The following table presents details of the restructuring charges for the three months ended September 30, 2004 and related liabilities associated with the strategic initiatives as of September 30, 2004 (in thousands):

|   | <b>Workforce<br/>Reductions</b> | <b>Impairments</b> | <b>Total</b>      |
|---|---------------------------------|--------------------|-------------------|
|   | <u>          </u>               | <u>          </u>  | <u>          </u> |
| Restructuring and impairment liability as of June 30, 2004      | \$ 650                          | \$                 | \$ 650            |
| Charge to operations, three months ended September 30           | 1,948                           | 656                | 2,604             |
| Utilized:   |                                 |                    |                   |
| Non-cash  |                                 | (656)              | (656)             |
| Cash  | (913)                           |                    | (913)             |
|   | <u>          </u>               | <u>          </u>  | <u>          </u> |
| Restructuring and impairment liability as of September 30, 2004 | <u>\$1,685</u>                  | <u>\$</u>          | <u>\$1,685</u>    |

Management expects to extinguish the restructuring and impairment liability of \$1.7 million by June 2005.

***Net Interest Expense and Foreign Currency Gain/(Loss)***

Our net interest expense amounted to \$3.9 million for the three months ended September 30, 2004 as compared to \$8.8 million for the three months ended September 30, 2003, a decrease of \$4.9 million. The decrease was due primarily to the repurchase of the 11% Euro-denominated bonds pursuant to our refinancing during the three months ended December 31, 2003, partially offset by the impact of the change in the Euro-U.S. Dollar exchange rates between periods. During the three months ended September 30, 2004, we recorded a net foreign exchange gain of \$0.8 million compared to a \$2.2 million net foreign exchange loss for the three months ended September 30, 2003.

***Provision for Income Taxes***

Our combined state, federal and foreign effective tax rate was 38.7% for the three months ended September 30, 2004 compared to 29.0% for the three months ended September 30, 2003. The increase in our effective tax rate for the three months ended September 30, 2004 is due primarily to our refinancing of long-term debt, which resulted in increased profitability and tax exposure in our higher tax rate jurisdictions. We have net deferred tax assets on our balance sheet as of September 30, 2004 of \$61.9 million, net of a valuation allowance of \$18.6 million. The utilization of these deferred tax assets depend upon our ability to generate taxable income in the future in geographies where we are able to utilize these assets.

***Minority Interest***

Our minority interest loss totalled \$0.1 million for the three months ended September 30, 2004 compared to minority interest loss of \$0.2 million for the three months ended September 30, 2003, a decrease of \$0.1 million.

***Results of Operations***

*Six months ended September 30, 2004 compared to six months ended September 30, 2003*

***Net Sales***

Our net sales were \$331.4 million in the six months ended September 30, 2004 as compared to \$312.6 million in the same period for the prior year, an increase of \$18.8 million or 6.0%. Using constant exchange rates, total net sales increased 2.0%, with North America decreasing 1.0% while Europe and Rest of World increased 3.0% and 6.6%, respectively. In North America, reduced demand from Wal-Mart and



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customers in Canada was partially offset by strong sales from our prescription labs. Europe's growth occurred despite a significant slowdown in demand from the German market that resulted from the German government's elimination of certain subsidies on eyeglass purchases effective January 1, 2004. The increase in Rest of World sales resulted from sales and marketing initiatives implemented by our newly appointed general managers in Asia Pacific and Latin America. Net sales performance by region on an as reported basis was as follows:

North America decreased \$1.6 million or 1.2%;

Europe increased by \$14.1 million or 11.6%; and

Rest of World increased by \$6.3 million or 11.4%.

The following table presents the reconciliation of constant currency results to as reported results (in millions, except percentage data):

| Region        | Net sales,<br>as<br>reported<br>for the<br>six months<br>ended<br>September<br>30,<br>2003 |                                   | Adjusted<br>net<br>sales for<br>the six<br>months<br>ended<br>September<br>30,<br>2003 | Net sales,<br>as<br>reported<br>for the<br>six months<br>ended<br>September<br>30,<br>2004 |        | Percent<br>inc/(dec)<br>on<br>Constant<br>Currency<br>Basis |
|---------------|--|-----------------------------------|--|--|--------|---|
|               | Constant<br>Currency<br>Adjustment   | ended<br>September<br>30,<br>2004 |  | ended<br>September<br>30,<br>2004  |        |   |
| North America | \$ (0.3)   | \$ 135.6                          | \$ 135.3   | \$ 134.0   | (1.0)% |   |
| Europe        | 10.1   | 121.6                             | 131.7  | 135.7  | 3.0%   |   |
| Rest of World | 2.6  | 55.4                              | 58.0   | 61.7   | 6.6%   |   |
| Total         | \$ 12.4  | \$ 312.6                          | \$ 325.0   | \$ 331.4   | 2.0%   |   |

Company management believes that constant currency sales growth provides a better representation of underlying operating results because changes in currency rates are largely beyond management's control and can cause reported results to fluctuate significantly.

**Gross Profit**

Our gross profit totalled \$132.4 million for the six months ended September 30, 2004, compared to \$125.0 million for the same period in the prior year, an increase of \$7.3 million or 5.9%. Gross profit as a percentage of net sales was 39.9% for the six months ended September 30, 2004 as compared to 40.0% for the prior year period. Our gross margins depend principally on our manufacturing costs and product and customer mix. Product gross margins can vary from below 15% to over 70%. Customer gross margins typically range from 20% to 50%, depending on the mix of products sold, the quantity sold and the overall trading conditions applied to those sales. The primary drivers of manufacturing costs are productivity, energy and labor costs and plant depreciation. The reduction of certain of these

high overhead costs resulting from our restructuring in fiscal 2004 is being largely offset by higher production costs in Europe, and slightly lower gross margins in our Sunlens business. While we continually adjust the volume and mix of our factory output to match changes in overall customer demand, changes in the product mix that result from marketing initiatives and the launch of new products also occur. Adjustments to our factory output enable us to control and minimize our investment in finished goods inventories, but can result in varying production costs from period to period. These periodic changes in cost are reflected in gross margin when the product is sold.

***Operating Expenses***

Our operating expenses for the six months ended September 30, 2004 totalled \$95.7 million as compared to \$84.6 million for the same period in the prior year. This increase of \$11.1 million was related primarily to (i) a \$3.6

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million impact from increases in foreign exchange rates, (ii) the inclusion of \$3.6 million in restructuring and impairment charges, (iii) expenses amounting to \$2.1 million associated with the completion of our fiscal 2004 audit and associated restatement of the fiscal 2003 results along with related expenses necessary to comply with Section 404 of the Sarbanes-Oxley Act, (iv) a \$0.9 million increase in performance incentives, (v) \$1.4 million increase in personnel costs associated with newly acquired laboratories, (vi) a \$0.7 million increase in prescription development costs, (vii) a partially offsetting \$1.1 million decrease in research and development costs. Excluding the impact of restructuring and impairment charges of \$3.6 million, operating expenses for the six months ended September 30, 2004 were \$92.0 million versus \$84.6 million the same period a year ago. On an as reported basis, operating expenses for the six months ended September 30, 2004 and 2003 as a percentage of net sales were 28.9% and 27.1%, respectively. Excluding restructuring and impairment charges, which amounted to 1.1% of net sales for the six months ended September 30, 2004, operating expenses as a percentage of net sales were 27.8% as compared to 27.1% for the comparable year earlier period.

Research and development expenses were \$3.8 million or 1.1% of net sales in the six months ended September 30, 2004 and \$4.9 million or 1.6% of net sales for the six months ended September 30, 2003. The decrease of \$1.1 million or 23.0% in our research and development expenses was due to reduced spending and headcount reductions associated with the restructuring and impairment charges in the quarter ended March 31, 2004. Selling and marketing expenses of \$56.7 million or 17.1% of net sales in the six months ended September 30, 2004 increased by \$0.4 million compared to \$56.3 million or 18.0% of net sales in the prior-year period.

Our general and administrative expenses were \$35.2 million in the six months ended September 30, 2004 and included the \$3.6 million of restructuring and impairment charges. Excluding these restructuring and impairment charges, general and administrative expenses were \$31.6 million in the six months ended September 30, 2004 and \$23.4 million in the prior year period, an increase of \$8.2 million or 35.2%. This increase related primarily to (i) \$0.8 million resulting from increases in foreign exchange rates, (ii) \$2.1 million associated with the completion of our fiscal 2004 audit and associated restatement of the fiscal 2003 results and related expenses to implement additional internal controls associated with compliance with Section 404 of the Sarbanes-Oxley Act, (iii) a \$0.9 million increase in performance incentives, (iv) a \$0.9 million increase in personnel costs associated with newly acquired laboratories, (v) a \$0.7 million increase in prescription laboratory related development costs, (vi) a \$0.4 million increase in bad debt recovery, and (vii) \$0.8 million associated with adjustments to prior year accruals. The remainder was attributed to costs associated with higher revenues and cost inflation. As a percentage of net sales, general and administrative expenses increased to 10.1%, or 9.5% excluding 0.6% of net sales attributable to restructuring charges, for the six months ended September 30, 2004 compared to 7.5% for the comparable year earlier period. The following table presents the reconciliation of general and administrative expenses to US GAAP results (in millions except percentage data):

|  | <b>Six months<br/>ended<br/>September 30,<br/>2004</b> | <b>Percent of<br/>Sales</b> | <b>Six months<br/>ended<br/>September 30,<br/>2003</b> | <b>Percent of<br/>Sales</b> |
|--|--|-----------------------------|--|-----------------------------|
| Net sales, as reported   | \$ 331.4   | 100.0%                      | \$ 312.6   | 100.0%                      |
| General and administrative expenses,<br>as reported                            | \$ 35.2  | 10.6%                       | \$ 23.4  | 7.5%                        |
| Restructuring and impairment charges<br>included in general and administrative | (3.6)  | (1.1)%                      |  |                             |

expenses

|   |                   |      |                   |      |
|---|-------------------|------|-------------------|------|
|   | _____             |      | _____             |      |
| General and administrative expenses,<br>as adjusted | \$ 31.6           | 9.5% | \$ 23.4           | 7.5% |
|   | <u>          </u> |      | <u>          </u> |      |

During the six months ended September 30, 2004, we recorded pre-tax restructuring charges totalling \$2.5 million related primarily to work force reductions in our subsidiaries in North America and Asia. The workforce reductions consisted of 81 employees from manufacturing. Asset impairment charges amounting to \$1.1 million associated with long-lived asset write-downs were recorded during the six months ended September 30, 2004 as part of restructuring

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activities in our North American, European and Asian facilities. The following table presents details of the restructuring charges for the six months ended September 30, 2004 and related liabilities associated with the strategic initiatives as of September 30, 2004 (in thousands):

|   | <b>Workforce<br/>Reductions</b> | <b>Impairments</b> | <b>Total</b> |
|---|---------------------------------|--------------------|--------------|
|   | <hr/>                           | <hr/>              | <hr/>        |
| Restructuring and impairment liability as of March 31, 2004.    | \$ 3,612                        | \$                 | \$ 3,612     |
| Charge to operations, six months ended September 30             | 2,531                           | 1,091              | 3,622        |
| Utilized:   |                                 |                    |              |
| Non-cash  |                                 | (1,091)            | (1,091)      |
| Cash  | (4,458)                         |                    | (4,458)      |
|   | <hr/>                           | <hr/>              | <hr/>        |
| Restructuring and impairment liability as of September 30, 2004 | \$ 1,685                        | \$                 | \$ 1,685     |
|   | <hr/>                           | <hr/>              | <hr/>        |

Management expects to extinguish the restructuring and impairment liability of \$1.7 million by June 2005.

***Net Interest Expense and Foreign Currency Gain/(Loss)***

Our net interest expense amounted to \$7.8 million for the six months ended September 30, 2004 compared to \$17.7 million for the six months ended September 30, 2003, a decrease of \$9.9 million. The decrease was due primarily to the repurchase of the 11% Euro-denominated bonds pursuant to our refinancing during the six months ended December 31, 2003, offset by the impact of the change in the Euro-U.S. Dollar exchange rates between periods. During the six months ended September 30, 2004, we recorded a net foreign exchange gain of \$1.5 million compared to a \$12.2 million net foreign exchange loss for the six months ended September 30, 2003.

***Provision for Income Taxes***

Our combined state, federal and foreign effective tax rate was 38.0% for the six months ended September 30, 2004 compared to a 29.0% provision for the six months ended September 30, 2003. The increase in our effective tax rate for the six months ended September 30, 2004 is primarily due to our refinancing of long-term debt, which resulted in increased profitability in higher tax rate jurisdictions. We have net deferred tax assets on our balance sheet as of September 30, 2004 of \$61.9 million, net of a valuation allowance of \$18.6 million. The utilization of these deferred tax assets depend upon our ability to generate taxable income in the future in the geographies where we can utilize deferred tax benefits.

***Minority Interest***

Our minority interest loss totalled \$0.2 million for the six months ended September 30, 2004 compared to minority interest loss of \$0.4 million for the six months ended September 30, 2003, a decrease of \$0.2 million.

***Liquidity and Capital Resources***

Our operating activities generated \$31.0 million in cash in the six months ended September 30, 2004 compared to \$6.4 million for the six months ended September 30, 2003. The increase resulted from higher sales revenues and gross profits, reduced interest expenses resulting from our Euro-denominated debt repurchase, foreign currency gains as compared to losses in the previous year, and improved asset and working capital management. Included in net income for the six months ended September 30, 2003 was an unrealized \$10.3 million foreign currency loss (\$12.2 million unrealized) on net long-term Euro-denominated debt, foreign exchange contracts and Euro-denominated cash reserves (net of tax). Cash flow from operations was not impacted by the unrealized currency loss since it was non-cash in nature and, as a result, it has been added back to net income for cash flow reporting purposes. Also contributing to the increased cash provided by operations was the decrease in net deferred tax assets. This decrease

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was due primarily to the utilization of unused U.S. net operating loss carryforwards.

During fiscal 2004, management implemented a plan to further efforts initiated under the fiscal 1999 strategic initiatives. Charges incurred under these new initiatives totalled \$2.6 million during the six months ended September 30, 2004, and related primarily to work force reductions and asset impairment. Cash outlays related to initiatives were \$4.5 million during the six months ended September 30, 2004, with an additional \$1.7 million in strategic initiative liabilities remaining at September 30, 2004. Management anticipates these liabilities to be settled by June 2005. As a result of these initiatives, management estimates that we will eliminate approximately \$4 to \$6 million in operating costs annually.

Our inventories as a percentage of annualized net sales for the three months ended September 30, 2004 and 2003 were 13.7% and 16.4%, respectively. Inventories as of September 30, 2004 increased by \$3.1 million compared to March 31, 2004. The reductions in rates of sales growth from North American chain retailers, a restoration of raw materials inventory that was depleted during March and increased production costs in Europe were the principal factors increasing our inventory costs.

As a percentage of annualized net sales, accounts receivable were 20.7% for the six months ended September 30, 2004 as compared to 20.5% for the year earlier period. Accounts receivable at September 30, 2004 decreased \$4.2 million as compared to March 31, 2004. Excluding the impact of currency of \$2.3 million, receivables decreased \$1.9 million, due primarily to seasonally high sales in three months ended March 31, 2004 and stronger collection activity during six months ended September 30, 2004. The following table presents the reconciliation of net trade accounts receivable, exclusive of foreign currency impact, to as reported results (in thousands):

|   |            |
|---|------------|
| March 31, 2004 net trade accounts receivable, as reported                                     | \$ 145,920 |
| Impact of currency fluctuations on accounts receivable during period                          | (2,309)    |
|   | <hr/>      |
| March 31, 2004 net trade accounts receivable, excluding currency impact                       | 143,611    |
| September 30, 2004 net trade accounts receivable, as reported                                 | 141,752    |
|   | <hr/>      |
| Decrease in net trade accounts receivable, exclusive of foreign currency impact during period | \$ (1,859) |
|   | <hr/>      |

During the six months ended September 30, 2004, net cash expended on investing activities amounted to \$5.4 million. We invested \$4.1 million in capital goods and \$2.1 million in molds, which was partially offset by \$0.8 million in proceeds from the sale of property, plant and equipment. This compares to \$7.9 million in net cash expended on investment activities in the comparable prior year period, which included \$0.9 million related to the acquisition of laboratories, \$6.8 million of capital expenditures and \$2.1 million related to investments in molds, which was partially offset by proceeds from the sale of capital assets and the disposal of joint venture assets. We anticipate capital expenditures, including molds, of approximately \$20-\$25 million for the fiscal year 2005.

During the six months ended September 30, 2004, our net cash used in financing activities amounted to \$5.9 million. These activities primarily consisted of payments on senior notes, long-term debt, and our remaining Euro-denominated debt. This compares to \$1.0 million in net cash from financing activities in the comparable year earlier period, which consisted of \$2.8 million in proceeds from the sale of stock options and \$1.2 million in proceeds from the sale of long-term debt, partially offset by \$3.0 in debt repayments.

During the first six months of fiscal 2005, the Company purchased an additional \$0.8 million of its outstanding 11% Euro-denominated notes, including accrued interest, in the open market. The Company incurred \$0.1 million for tender premiums and write-off of debt issuance costs.

The total borrowing capacity available to the Company is \$67.7 million. Our foreign subsidiaries maintain local credit facilities to provide credit for overdraft, working capital and fixed asset investment purposes. As of September 30, 2004, the total borrowing capacity available to our foreign subsidiaries under these local facilities was



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approximately \$17.7 million, of which \$1.3 million had been utilized.

Under the terms of our various credit agreements, we are obligated to abide by certain affirmative and negative covenants including, but not limited to, interest coverage ratio, fixed charge coverage ratio, total leverage ratio, minimum net worth, maximum senior secured debt ratio and a minimum liquidity. As of September 30, 2004, we are in compliance with all covenants contained in our credit agreements.

During the fourth quarter of fiscal 2004, we acquired all of the outstanding stock of a Troy, Michigan based lens coating laboratory for \$17.2 million, which included cash of \$15.3 million and debt assumed of \$1.9 million. In May 2004, we amended the purchase agreement to convert the additional consideration, which had been contingent payments, to additional purchase price in the form of a note in the aggregate amount of \$1.6 million at 6%, payable by February 2006. This amount is reflected as an increase in goodwill during the first quarter of fiscal 2005.

While we are currently studying the impact of the one-time favorable foreign dividend provisions recently enacted as part of the American Jobs Creation Act of 2004 (the Act), based on the tax laws in effect as of September 30, 2004, it is our intention to continue to indefinitely reinvest our undistributed foreign earnings. Accordingly, no deferred tax liability was recorded in connection with the Act.

Subsequent to the period ended September 30, 2004, the Company has agreed to purchase the remaining shares of its 24% minority interest in its China joint venture for \$6 million cash. The joint venture, which will become a wholly owned subsidiary, consists primarily of the Company's lens manufacturing plant, laboratory and sales office in Guangzhou. The transaction is anticipated to close during the Company's third quarter ended December 31, 2004. The inclusion of the financial results of the joint venture's operations for the period ending December 31, 2004 are not expected to have a material impact on the Company's Statement of Operations.

In order to continue our operations and meet our significant liquidity requirements, we must maintain profitable operations or obtain additional funds through equity or debt financing, bank financing, and other sources. We believe that our existing cash balances, credit facilities, internally generated funds and other potential financing alternatives will be sufficient to meet our capital, operating and debt service requirements for at least the next twelve months. If we are unable to generate adequate cash flow from sales of our products, we may need to seek additional sources of capital. There can be no assurance that we will be able to obtain additional debt or equity financing on terms acceptable to us, or at all. If adequate funds are not available, we could be required to delay development or commercialization of certain products, reduce our marketing, customer support or other product support costs, or eliminate other resources devoted to product development. Accordingly, failure to obtain sufficient funds on acceptable terms when and if needed could have a material adverse effect on our business, results of operations and financial condition.

***Currency Exchange Rates***

As a result of our worldwide operations, currency exchange rate fluctuations tend to affect our results of operations and financial position. The principal effect of currency exchange rates on our results of operations and financial position is the impact of translation adjustments for subsidiaries where the local currency is the functional currency. Translation adjustments for functional local currencies have been recorded in other comprehensive income, a component of Shareholder's Equity.

Venezuela has been determined to be hyperinflationary in the six months ended September 30, 2004 as defined under the provisions of Emerging Issues Task Force (EITF) Issue No. D-55, Determining a Highly Inflationary Economy under FASB Statement No. 52 and EITF Issue No. D-56, Accounting for a Change in Functional Currency and Deferred Taxes When an Economy Becomes Highly Inflationary. Accordingly, the results of our subsidiary in

Venezuela is being accounted for in accordance with the provisions of these pronouncements.

Because a portion of our debt and associated interest is non-U.S. Dollar denominated, we may hedge against certain currency fluctuations by entering into currency swaps or forward contracts. As of September 30, 2004, we have several foreign exchange contracts outstanding to hedge portions of our accounts payable and accounts receivable exposure. We do not hold derivative financial instruments for speculative or trading purposes.

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### ***Seasonality***

Our business is somewhat seasonal, with fiscal third quarter results (October through December) generally weaker than the other three quarters as a result of lower sales during the holiday season, and fiscal fourth quarter results generally the strongest.

### ***Inflation***

Inflation continues to affect the cost of the goods and services that we use in some of our production locations. Our ability to recover higher costs through increased selling prices is limited by the competitive environment that exists in many of the markets we compete in. In a number of our markets, we are subject to price erosion in many of our standard product lines. We seek to mitigate the adverse effects of inflation through cost containment and productivity and manufacturing process improvements. For a description of the effects of inflation on our reported revenues and profits and the measures taken by us in response to inflationary conditions, see [Currency Exchange Rates](#) above.

### ***Information Relating to Forward-Looking Statements***

This quarterly report, including [Management's Discussion and Analysis of Financial Condition and Results of Operations](#) and [Notes to Consolidated Financial Statements](#), contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, including statements regarding, among other items, the impact of inflation and future income tax rates and capital expenditures. These forward-looking statements reflect our current views with respect to future events and financial performance. The words *may*, *will*, *could*, *intend*, *would*, *believe*, *expect*, *anticipate*, *estimate*, *plan*, *expectation*, *intention* and similar expressions identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Actual results could differ materially from the forward-looking statements as a result of known and unknown risks, uncertainties and other factors, including those described in the [Risk Factors](#) and [Business-Environmental Matters](#) sections of our Form 10-K for the fiscal year ended March 31, 2004.

### **Management Assessment of Operating Results; Use of Non-GAAP Financial Measures**

This report discloses certain financial measures that are considered non-GAAP measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position, or cash flows that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with accounting principles generally accepted in the United States of America (GAAP). While these financial measures are not determined in accordance with GAAP and should not be viewed as an alternative to GAAP measures, we believe that they provide useful information to both management and investors. These measures may exclude the translation effect of foreign currency and certain expenses, gains and losses that may not be indicative of our core operating results. We believe these financial measures are useful to investors in allowing for greater transparency to supplemental information used by management in its financial and operational decision-making. In addition, we have historically reported similar financial measures to our investors and believe that the inclusion of comparative numbers provides consistency in our financial reporting.

This report includes non-GAAP presentations of sales growth, operating expenses, operating expenses as a percentage of net sales, accounts receivable and general and administrative expenses, which may be adjusted for the translation effect of foreign currency, restructuring and impairment charges and/or costs associated with SOLA's recapitalization. We believe that excluding these items provides management and investors with insight into the underlying results of operations by excluding the effects of significant, discrete items and facilitates comparisons

among SOLA and other companies.

**Table of Contents****Item 3. Quantitative and Qualitative Disclosures About Market Risk****Quantitative Disclosures**

We are exposed to market risks inherent in our operations, primarily related to interest rate risk and currency risk. These risks arise from transactions and operations entered into in the normal course of business.

*Interest Rate Risk.* We are subject to interest rate risk on our existing long-term debt and any future financing requirements. During the first two quarters of fiscal 2004, fixed rate debt consisted primarily of outstanding balances on Senior Notes.

The following table presents the future principal cash flows and weighted average interest rates expected on our existing long-term debt instruments. Fair values have been determined based on quoted market prices as of September 30, 2004:

|                                      | Expected Maturity Date (as of September 30, 2004) |                |                |                |                |            |           |               |
|--------------------------------------|---|----------------|----------------|----------------|----------------|------------|-----------|---------------|
|                                      | Fiscal<br>2005                                    | Fiscal<br>2006 | Fiscal<br>2007 | Fiscal<br>2008 | Fiscal<br>2009 | Thereafter | Total     | Fair<br>Value |
|                                      | (Dollars in thousands)                            |                |                |                |                |            |           |               |
| Long-term debt:                      |   |                |                |                |                |            |           |               |
| Fixed rate debt                      | \$2,370   | \$ 3,893       | \$ 1,602       | \$103,698      | \$ 108         | \$ 252     | \$111,923 | \$114,119     |
| Weighted<br>average interest<br>rate | 2.63%   | 5.31%          | 4.67%          | 7.12%          | 5.38%          | 5.06%      | 6.92%     |               |
| Long-term debt:                      |   |                |                |                |                |            |           |               |
| Variable rate<br>debt                | \$4,420   | \$13,196       | \$13,175       | \$ 17,501      | \$26,250       | \$96,250   | \$170,792 | \$170,792     |
| Weighted<br>average interest<br>rate | 3.65%   | 3.66%          | 3.66%          | 3.67%          | 3.67%          | 3.67%      | 3.67%     |               |

*Currency Rate Risk.* Our subsidiaries primarily operate in foreign markets and predominantly have their local currencies as their functional currencies. These subsidiaries do not have third party borrowings in currencies other than their local currencies. Accordingly, there are no quantitative disclosures related to borrowings by our subsidiaries. However, we are exposed to currency exchange rate fluctuations on our Euro-denominated 11% Senior Notes, where the functional currency is the U.S Dollar.

The following table presents the future principal cash flows and weighted average interest rates expected on the 11% Senior Notes, due 2008, as well as the contract amount and weighted average settlement price of the outstanding forward exchange contracts. Fair values have been determined based on quoted market prices as of September 30, 2004:

**Table of Contents****Expected Maturity Date (as of September 30, 2004)**

|                                   | <b>Fiscal<br/>2005</b> | <b>Fiscal<br/>2005</b> | <b>Fiscal<br/>2007</b> | <b>Fiscal<br/>2008</b> | <b>Fiscal<br/>2009<br/>Thereafter</b> | <b>Total</b> | <b>Fair Value</b> |
|-----------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------------------------|--------------|-------------------|
| <b>(Dollars in thousands)</b>     |                        |                        |                        |                        |                                       |              |                   |
| Long-term debt:                   |                        |                        |                        |                        |                                       |              |                   |
| Fixed rate debt                   |                        |                        |                        | \$8,530                |                                       | \$ 8,530     | \$ 9,383          |
| Weighted average interest rate    |                        |                        |                        | 11%                    |                                       | 11%          |                   |
| Forward exchange contracts:       |                        |                        |                        |                        |                                       |              |                   |
| Contract amounts due              |                        |                        |                        |                        |                                       |              |                   |
| October 2004                      | \$ 3,610               |                        |                        |                        |                                       | \$ 3,610     | \$ 3,618          |
| Contract amounts due              |                        |                        |                        |                        |                                       |              |                   |
| November 2004                     | \$ 2,091               |                        |                        |                        |                                       | \$ 2,091     | \$ 2,089          |
| Contract amounts due              |                        |                        |                        |                        |                                       |              |                   |
| December 2004                     | \$ 2,212               |                        |                        |                        |                                       | \$ 2,212     | \$ 2,210          |
| Contract amounts due              |                        |                        |                        |                        |                                       |              |                   |
| January 2005                      | \$ 1,944               |                        |                        |                        |                                       | \$ 1,944     | \$ 1,940          |
| Contract amounts due              |                        |                        |                        |                        |                                       |              |                   |
| February 2005                     | \$ 1,621               |                        |                        |                        |                                       | \$ 1,621     | \$ 1,617          |
| Contract amounts due              |                        |                        |                        |                        |                                       |              |                   |
| March 2005                        | \$11,407               |                        |                        |                        |                                       | \$11,407     | \$17,002          |
| Weighted average settlement price | 0.50                   |                        |                        |                        |                                       | 0.50         |                   |

**Qualitative Disclosures**

*Interest Rate Risk.* Our primary interest rate risk exposures relate to:

our ability to pay or refinance long-term borrowings at maturity at market rates;

the impact of interest rate movements on our ability to meet interest expense requirements and financial covenants; and

the impact of interest rate movements on our ability to obtain adequate financing to fund future operations or business acquisitions.

The interest rate on our 6 7/8% Senior Notes is fixed and is not affected by changes in interest rates. However, changes in interest rates could impact our anticipated interest income on cash and cash equivalents and interest expense on our \$175 million of variable-rate debt. As a result, a 1% change in interest rates from those in existence at September 30, 2004 could have a \$1.7 million impact on our net interest expense for the twelve months ended September 30, 2005.

*Currency Rate Risk.* Our primary currency rate risk exposures relate to:

our global operations, whereby approximately 61% of our revenues are derived from operations outside the United States, denominated in currencies other than the U.S. Dollar;

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the ability of our operations to satisfy cash flow requirements of predominantly Euro and U.S. Dollar denominated long-term debt without the need to repatriate earnings and profits, which are denominated in currencies other than the Euro and U.S. Dollar;

our investments in foreign subsidiaries being primarily directly from the U.S. parent, resulting in U.S. Dollar investments in foreign currency functional companies; and

the location of our operating subsidiaries in a number of countries that have experienced exchange rate changes against the U.S. Dollar, such as Brazil, Mexico, Venezuela, certain Asian countries, and countries located within the European Union.

We manage our currency rate risks through a variety of measures. In certain limited instances, subsidiaries, after obtaining approval from our head office, will enter into forward exchange contracts in connection with inter-company purchases and sales of products. These contracts do not extend longer than one year and are immaterial to the overall operations of the group. We do not hold derivative financial instruments for speculative or trading purposes. Although currency fluctuations are currently not a material risk to our operating results, we will continue to monitor our exposure to currency fluctuations and when appropriate, use financial hedging techniques to minimize the effect of these fluctuations in the future. We cannot assure you that exchange rate fluctuations will not harm our business. Subsidiaries operating in high inflation environments protect margins by methods that include increasing prices monthly at a rate appropriate to cover anticipated inflation, compounding interest charges on sales invoices daily and holding cash balances in U.S. dollar denominated accounts where possible. We disclose constant exchange rate net sales performances in the aggregate, as well as by region, in Management's Discussion and Analysis of Financial Condition and Results of Operations. For more information, see "Currency Exchange Rates" above.

**Item 4. Controls and Procedures**

The Audit Committee was advised by the Company's independent registered public accounting firm that they had identified deficiencies in the Company's internal controls in May 2004 in connection with the audit of our fiscal 2004 financial statements. The deficiencies relate to limitations in the capacity of our finance and accounting personnel, which restrict our ability to gather, analyze and report information relative to our financial statement assertions in a timely manner, including:

inadequate staffing and resources allocated to the corporate tax function, leading to the untimely identification and resolution of complex tax related matters, and failure to perform timely review, substantiation and evaluation of certain tax account balances;

inadequate staffing and supervision over the corporate consolidation, review, and financial close function, leading to the untimely identification and resolution of accounting matters as a result of failure to perform timely review, substantiation and evaluation of certain account balances and financial information from subsidiary locations; and

as a result of the foregoing, limitations in our ability to perform adequate formal review and documentation of our accounting policies and procedures in accordance with accounting principles generally accepted in the United States of America.

The Audit Committee was advised by the Company's external auditors that they had concluded that these internal control deficiencies constitute reportable conditions and, collectively, a "material weakness" as defined in Statement of Auditing Standards No. 60 as a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. These internal control deficiencies had caused our disclosure controls and procedures not to be effective at a reasonable assurance

level.



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We have assigned a high priority to the short-term and long-term improvement of our internal controls over financial reporting. The process began last October 2003 with plans presented by our CFO, who joined SOLA last September, to the Board of Directors to improve internal controls and financial reporting. We believe that we have developed a plan that addresses the material weakness in our internal controls that should provide for adequate financial reporting in future periods.

To date, we have implemented internal control improvements by first strengthening our monitoring controls over the company. For example, we implemented detailed line item reviews with country controllers and corporate staff in the second quarter of fiscal 2005. Other actions we have put in place include implementing more rigorous documentation of accounting issues and creating an audit checklist for country controllers. We have also relocated and integrated our North American accounting group with our corporate accounting group to achieve better connectivity between regional accounting and corporate consolidation and analysis. We have also taken other actions focused on improving timeliness and accuracy of reporting financial information from entities globally.

In addition to the foregoing action, we have implemented processes including:

engaging outside consultants to supplement our internal tax staff;

requiring reporting of monthly/quarterly tax liabilities by our country controllers;

establishing a tax audit checklist for our country controllers;

identifying and analyzing process and staffing improvements related to interaction of our corporate accounting and finance group with our regional accounting and finance groups;

adding three CPA positions at corporate accounting, including a Director of Internal Audit, which we completed during the six months ended September 30, 2004; and

restructuring management reporting to require detailed variance reporting tied to our plan and our prior year, as well as the identification of quarterly risks and opportunities.

Since the end of the first quarter of fiscal 2005, we have implemented the following additional processes, which we believe will improve our internal control over financial reporting in future periods:

accounting issues are internally researched and resolved on a timely basis and are proactively and independently reviewed by our newly hired Director of Accounting Compliance and other Corporate finance staff;

detailed monthly/quarterly reporting packages are completed by all divisions to capture required financial information for management analyses and disclosure;

all divisions complete a quarterly disclosure questionnaire that is required by our newly established Disclosure Committee;

we have filled the position of Director of Financial Planning and Analysis; and

we have hired an in-house general counsel who will be actively involved in the review process of all future periodic reports.

We will continue to evaluate the effectiveness of our disclosure controls and procedures and internal control over financial reporting on an on-going basis and will take further action and implement improvements, as necessary.



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Also, we consider the implementation of Section 404 of the Sarbanes-Oxley Section Act (the Act) to be part of our plan to improve controls and are well into the implementation, including expenditures of approximately of \$2.5 \$3.5 million anticipated in fiscal 2005. We are using outside resources combined with internal resources to achieve implementation. The steps we have taken and continue to take to fully address the conditions identified as a material weakness, which steps are discussed above, are an important part of our implementation of the Act. In addition, in our efforts to comply with the Act we are taking the additional steps with respect to the review and documentation of our internal control over financial reporting that we believe are typical of other public companies of similar size and scope of operations. The steps we have taken to date and the steps we are still in the process of implementing are subject to continuing management review and testing by our internal and external auditors.

We will use our best efforts to fully address the conditions identified as a material weakness and to otherwise meet the compliance requirements of the Act by the March 31, 2005 deadline; however, given the effort needed to fully comply with the Act, we may not be able to take all actions required by that deadline. If we are unable to implement all of the required actions effectively and efficiently by the deadline, it could harm our operations, financial reporting or financial results and could result in our being unable to obtain an unqualified opinion from our independent registered public accounting firm. If we are unable to obtain an unqualified opinion from our independent registered public accounting firm, our shares could be delisted from the NYSE, which could limit the liquidity of our shares. In addition, it could result in breaches of covenants under our debt obligations, which could limit our ability to borrow or result in those obligations being accelerated.

As of September 30, 2004, management, including our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer determined that the deficiencies described above caused our disclosure controls and procedures not to be effective at a reasonable assurance level. However, the Chief Executive Officer and Chief Financial Officer noted that the Company is actively seeking to remedy the deficiencies identified herein and did not note any other material weaknesses or significant deficiencies in our disclosure controls and procedures during their evaluation.

We believe the foregoing measures implemented during the second quarter of fiscal 2005, as well as the measures we continue to implement, will likely materially improve our internal control over financial reporting in future periods.

**PART II OTHER INFORMATION**

Item 1. Legal Proceedings

Not applicable

Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities

Not applicable

Item 3. Defaults upon Senior Securities

Not applicable

Item 4. Submission of Matters to a Vote of Security Holders

The following matter was submitted to a vote of the security holders at our Annual Meeting of Stockholders on July 21, 2004:

Election of Directors. Votes as follows:

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|                     | <b>Total Vote for Each<br/>Director</b> | <b>Total Vote Withheld from<br/>Each Director</b> |
|---------------------|---|---|
| Jeremy C. Bishop    | 28,935,449                              | 444,329   |
| Maurice J. Cunniffe | 15,996,690                              | 13,383,088  |
| Charles F. Smith    | 29,008,427                              | 371,351   |
| Columbe M. Nicholas | 29,009,627                              | 370,151   |
| Robert A. Muh       | 28,300,657                              | 1,079,121   |
| Jackson L. Schultz  | 28,189,657                              | 1,190,121   |

There were no abstentions or broker non-votes.

## Item 5. Other Information

Not applicable

## Item 6. Exhibits and Reports of Form 8-K

| <b>Exhibit No.</b> | <b>Description</b>  | <b>Reference</b> |
|--------------------|---|------------------|
| 10.1               | Employment Agreement between SOLA International Inc. and Jamie A. Wade, dated August 16, 2004.  | Filed herewith.  |
| 31.1               | Periodic Report Certification by Chief Executive Officer of Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                             | Filed herewith.  |
| 31.2               | Periodic Report Certification by Chief Financial Officer of Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                             | Filed herewith.  |
| 32.1               | Periodic Report Certification by Chief Executive Officer and Chief Financial Officer of Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. | Filed herewith.  |

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SOLA International Inc.  
(Registrant)

Dated: November 3, 2004

By: /s/ RONALD F. DUTT  
Ronald F. Dutt  
Executive Vice President and Chief  
Financial Officer

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Exhibit Index

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| 32.1                         | Periodic Report Certification by Chief Executive Officer and Chief Financial Officer of Quarterly Report on Form 10-Q for the six months ended September 30, 2004, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |