

TWEETER HOME ENTERTAINMENT GROUP INC

Form 10-Q

May 10, 2005

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**Form 10-Q**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2005**

**Commission file number: 0-24091**

**Tweeter Home Entertainment Group, Inc.**

*(Exact name of Registrant as specified in its charter)*

**DELAWARE**

*(State or other jurisdiction of  
incorporation or organization)*

**04-3417513**

*(I.R.S. Employer Identification No.)*

**40 PEQUOT WAY  
CANTON, MA 02021**

*(Address of principal executive offices including zip code)*

**781-830-3000**

*(Registrant's telephone number including area code)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

**Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).** Yes  No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

**TITLE OF CLASS**  
Common Stock, \$.01 par value

**OUTSTANDING AT MAY 10, 2005**  
24,599,242



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**Table of Contents****Tweeter Home Entertainment Group, Inc. and Subsidiaries****Consolidated Balance Sheets**

	<b>March 31, 2004 (Unaudited)</b>	<b>September 30, 2004</b>	<b>March 31, 2005 (Unaudited)</b>
<b>Assets</b>			
<b>Current Assets:</b>			
Cash and cash equivalents	\$ 1,316,857	\$ 2,801,005	\$ 1,368,569
Accounts receivable, net of allowance for doubtful accounts of \$1,181,000, \$475,000, and \$682,000 at March 31, 2004, September 30, 2004, and March 31, 2005, respectively	19,747,044	17,795,922	23,940,644
Inventory	123,950,624	106,562,804	108,733,209
Deferred tax assets	7,571,302	7,801,864	
Prepaid expenses and other current assets	15,961,462	17,019,121	16,896,185
<b>Total current assets</b>	<b>168,547,289</b>	<b>151,980,716</b>	<b>150,938,607</b>
Property and equipment, net	124,376,444	124,863,799	128,144,932
Long-term investments	2,032,937	2,304,166	3,372,071
Deferred tax assets	3,932,785	14,470,743	
Intangible assets, net	1,586,667	1,246,667	906,667
Goodwill		4,885,133	4,885,133
Other assets, net	2,357,586	1,461,909	1,820,676
<b>Total</b>	<b>\$ 302,833,708</b>	<b>\$ 301,213,133</b>	<b>\$ 290,068,086</b>
<b>Liabilities and Stockholders Equity</b>			
<b>Current Liabilities:</b>			
Current portion of long-term debt	\$ 3,367,987	\$ 3,184,274	\$ 13,989,526
Current portion of deferred consideration		518,199	493,199
Accounts payable	29,521,535	41,637,673	28,134,140
Accrued expenses	20,938,093	28,362,551	30,756,574
Customer deposits	18,611,338	21,893,905	19,949,805
Deferred warranty	154,503	93,625	46,812
<b>Total current liabilities</b>	<b>72,593,456</b>	<b>95,690,227</b>	<b>93,370,056</b>
Long-Term Debt	46,936,851	35,001,930	43,816,413
<b>Other Long-Term Liabilities:</b>			
Rent related accruals	10,682,490	11,071,389	15,483,883
Deferred warranty	38,230		
Deferred consideration		3,030,413	2,787,980
<b>Total other long-term liabilities</b>	<b>10,720,720</b>	<b>14,101,802</b>	<b>18,271,863</b>
<b>Total liabilities</b>	<b>130,251,027</b>	<b>144,793,959</b>	<b>155,458,332</b>
<b>Commitments and Contingencies</b>			

## Stockholders' Equity

Preferred stock, \$.01 par value, 10,000,000 shares  
authorized, no shares issued

Common stock, \$.01 par value, 60,000,000 shares  
authorized; 25,990,183, 26,175,965, and 26,243,693 shares  
issued at March 31, 2004, September 30, 2004, and at

March 31, 2005, respectively

Additional paid in capital

Unearned equity compensation

Accumulated other comprehensive income

Accumulated deficit

Total

Less treasury stock: 1,718,106, 1,676,537, and 1,644,452  
shares at March 31, 2004, September 30, 2004, and March  
31, 2005, at cost, respectively

Total stockholders' equity

Total

	259,902	261,760	262,437
	301,659,117	304,006,333	304,533,247
	(138,494)	(75,727)	(1,410)
	378	115,391	100,556
	(127,416,593)	(146,136,052)	(168,555,005)
	174,364,310	158,171,705	136,339,825
	(1,781,629)	(1,752,531)	(1,730,071)
	172,582,681	156,419,174	134,609,754
	\$ 302,833,708	\$ 301,213,133	\$ 290,068,086

**See notes to unaudited condensed consolidated financial statements.**

**Table of Contents****Tweeter Home Entertainment Group, Inc. and Subsidiaries****Consolidated Statements of Operations  
(Unaudited)**

	<b>Three Months Ended March 31,</b>		<b>Six Months Ended March 31,</b>	
	<b>2004</b>	<b>2005</b>	<b>2004</b>	<b>2005</b>
Total revenue	\$ 185,788,229	\$ 184,692,964	\$ 436,554,860	\$ 446,667,634
Cost of sales	(112,917,216)	(109,581,927)	(268,410,593)	(266,632,763)
Gross Profit	72,871,013	75,111,037	168,144,267	180,034,871
Selling expenses	63,229,573	70,173,527	137,463,952	155,496,657
Corporate, general and administrative expenses	11,310,814	12,592,279	23,073,273	23,106,454
Amortization of intangibles	170,000	170,000	340,000	340,000
Non-cash compensation charges	5,144,186	30,573	5,279,010	74,317
Income (loss) from continuing operations	(6,983,560)	(7,855,342)	1,988,032	1,017,443
Interest expense	(652,192)	(684,432)	(1,306,785)	(1,228,232)
Interest income	100,124	607	325,797	14,041
Income (loss) from continuing operations before income taxes	(7,535,628)	(8,539,167)	1,007,044	(196,748)
Income taxes (provision) benefit	(3,014,251)	18,583,570	402,817	21,920,538
Net income (loss) from continuing operations before Income from equity investments	(4,521,377)	(27,122,737)	604,227	(22,117,286)
Income from equity investments	109,057	22,234	272,422	290,945
Net income (loss) from continuing operations	(4,412,320)	(27,100,503)	876,649	(21,826,341)
Discontinued operations:				
Pre-tax loss from discontinued operations	(240,512)	(38,581)	(543,045)	(592,612)
Income tax (provision) benefit	(96,205)	221,613	(217,218)	
Loss from discontinued operations	(144,307)	(260,194)	(325,827)	(592,612)
<b>NET INCOME (LOSS)</b>	<b>\$ (4,556,627)</b>	<b>\$ (27,360,697)</b>	<b>\$ 550,822</b>	<b>\$ (22,418,953)</b>
Basic earnings per share:				
Income(loss) from continuing operations	(0.18)	(1.10)	0.04	(0.89)
Loss from discontinued operations	(0.01)	(0.01)	(0.02)	(0.02)
Net income (loss) per share	(0.19)	(1.11)	0.02	(0.91)
Diluted earnings per share:				

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Income(loss) from continuing operations	(0.18)	(1.10)	0.04	(0.89)
Loss from discontinued operations	(0.01)	(0.01)	(0.02)	(0.02)
Net income(loss) per share	(0.19)	(1.11)	0.02	(0.91)
Weighted average shares outstanding:				
Basic	24,107,171	24,561,204	24,014,632	24,508,041
Diluted	24,107,171	24,561,204	24,824,514	24,508,041

**See notes to unaudited condensed consolidated financial statements.**



**Table of Contents****Tweeter Home Entertainment Group, Inc. and Subsidiaries****Consolidated Statements of Cash Flows  
(Unaudited)**

	<b>Six Months Ended March 31,</b>	
	<b>2004</b>	<b>2005</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ 550,822	\$ (22,418,953)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	11,376,228	12,281,200
Non-cash compensation	5,279,010	74,317
Loss on disposal of property and equipment	16,570	29,890
Provision for uncollectible accounts	249,928	232,658
Tax benefit from options exercised	50,367	43,568
Deferred income tax (benefit) provision	(358,168)	22,282,497
Amortization of deferred gain on sale leaseback	(22,421)	(22,421)
Income from equity investment	(454,037)	(484,908)
Changes in operating assets and liabilities:		
Increase in accounts receivable	(1,733,408)	(6,377,380)
Increase in inventory	(6,358,558)	(2,452,259)
Decrease (increase) in prepaid expenses and other assets	10,446,345	(454,573)
Decrease in accounts payable and accrued expenses	(4,771,108)	(11,135,382)
Decrease in customer deposits	(2,557,499)	(1,944,096)
(Increase) decrease in deferred rent	(351,342)	338,574
Decrease in deferred considerations		(267,433)
Decrease in deferred warranty	(120,910)	(46,813)
Net cash provided by (used in) operating activities	11,241,819	(10,321,514)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchase of property and equipment	(8,647,117)	(14,111,185)
Proceeds from sale of property and equipment	8,850	3,174,045
Purchase of investments		(300,000)
Distributions from equity investment	540,256	
Net cash used in investing activities	(8,098,011)	(11,237,140)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Net change in amount due to bank	(3,919,609)	10,815,418
Net (repayments) proceeds of long term debt	(1,407,415)	8,804,317
Proceeds from options exercised	1,452,868	336,534
Proceeds from employee stock purchase plan	196,756	169,949
Net cash (used in) provided by financing activities	(3,677,400)	20,126,218
<b>DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(533,592)</b>	<b>(1,432,436)</b>

<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	1,850,449	2,801,005
<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	\$ 1,316,857	\$ 1,368,569
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:</b>		
Cash paid (received) during the period for:		
Interest	\$ 1,499,134	\$ 973,137
Taxes	\$ (7,085,895)	\$ (260,763)
Non-cash activities:		
Impairment of deferred tax assets	\$	\$ 22,236,282
Deferred lease incentives	\$	\$ 4,096,341

**See notes to unaudited condensed consolidated financial statements.**

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**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. Basis of Presentation**

The unaudited condensed consolidated financial statements of Tweeter Home Entertainment Group, Inc. and its subsidiaries ( Tweeter or the Company ), included herein, should be read in conjunction with the consolidated financial statements and notes thereto included in Tweeter s Annual Report on Form 10-K for the fiscal year ended September 30, 2004.

**2. Accounting Policies**

The unaudited condensed consolidated financial statements of Tweeter have been prepared in accordance with accounting principles generally accepted in the United States of America. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation of the interim consolidated financial statements have been included. Operating results for the six-month period ended March 31, 2005 are not necessarily indicative of the results that may be expected for the fiscal year ending September 30, 2005. Tweeter typically records its highest revenue and earnings in its first fiscal quarter.

*Vendor Allowances, Allowance for Bad and Doubtful Accounts* Accounts receivable are primarily due from the vendors from which the Company buys its product. The various types of accounts receivable are for purchase rebate allowances, cooperative advertising allowances, returned merchandise and warranty work performed by the Company s service departments.

Vendor allowances are only recorded if evidence of a binding arrangement exists with the vendor and the amounts that will be received are both probable and estimable. Evidence of an arrangement takes different forms. Arrangements with vendors are principally evidenced by written contracts. In the absence of written contracts, the other documentation evidencing an arrangement are documentation received from vendors, including end-of-period settlements, vendor presentation materials, term sheets, and emails or other forms of documentation that specify the terms and conditions of the vendor allowance receivable. The Company only considers these forms of documentation binding when they are consistent with historical business practices relating to a vendor and when settlement has occurred or is reasonably assured.

Cash discounts earned for timely payments of merchandise invoices are recognized in the income statement upon the sale of the related inventory.

Purchase rebate allowances and general cooperative advertising allowances are earned based on the purchase of inventory and are recorded in accounts receivable when the inventory is purchased. The carrying value of inventory is initially reduced by the amount of purchase rebates earned, resulting in lower cost of goods sold when the inventory is sold. Certain vendor agreements include stretch goals where the level of funds earned is dependent upon the Company achieving certain purchase levels. These program funds are recorded as a reduction of inventory costs when it is determined that it is likely that the Company will achieve the goal.

Vendor allowances earned based on specific advertising activities and other activities are recognized as a reduction to advertising expense as these activities are performed and only to the extent that the cost of the activities equals or exceeds the amount of the allowances.

When the Company returns merchandise to a vendor, typically because it is defective, the Company records a receivable for the value of the merchandise returned and reduces the inventory balance.

The Company sells products that come with a manufacturer's warranty, and the Company has service centers that repair products. When the Company repairs products that are still under a manufacturer's warranty, the vendor reimburses the Company for the parts and the technician's labor. Once the product is repaired, the Company establishes a receivable for the amounts due from the vendor and records service revenue.

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*Property and Equipment*- Historically, construction allowances provided by our landlords have been classified on the balance sheet as a reduction of property, plant and equipment and amortized as a reduction of depreciation expense over the lease term. In the Consolidated Statements of Cash Flows, these allowances had been recorded as a reduction in the purchase of property and equipment. The Company undertook a review of its lease accounting practices as a result of changes in lease accounting announced by other public companies in January and February of 2005 and guidance provided by the SEC in its February 7, 2005 letter to the accounting industry. As a result of its review, the Company determined that construction allowances should be reflected as part of the lease financing and not as a reduction of the capital expenditure. For the quarter ended March 31, 2005, the Company recorded a reclassification adjustment to increase leasehold improvements by \$4.1 million and increase deferred lease incentives by the same amount for construction allowances provided to reflect the cumulative unamortized portion of construction allowances. This reclassification adjustment to the balance sheet had no effect on net loss, stockholders' equity or cash flows. As a result, the Company believes the effects of this reclassification are not material to the Company's previously issued consolidated financial statements.

*Rent Related Accruals*- Rent expense under non-cancelable operating leases is recorded on a straight-line basis over the lease term, including build-out period, which typically ranges from 90 to 120 days prior to the store opening. The excess straight-line rent expense over scheduled payment amounts is recorded as a deferred liability.

*Advertising* Gross advertising including electronic media, newspaper, buyer's guides and direct mailings, are expensed when released. Cooperative advertising funds specific to advertising activities received from vendors reduce gross advertising expense. Below are the gross advertising expense, cooperative funds received and net advertising expense for the three and six months ended March 31, 2004 and 2005.

	<b>Three Months Ended March 31,</b>		<b>Six Months Ended March 31,</b>	
	<b>2004</b>	<b>2005</b>	<b>2004</b>	<b>2005</b>
Gross advertising	\$ 9,894,189	\$ 9,445,672	\$ 25,778,991	\$ 29,115,099
Cooperative advertising funds	(174,299)	(153,433)	(1,406,466)	(160,022)
Net advertising	\$ 9,719,890	\$ 9,292,239	\$ 24,372,525	\$ 28,955,077

*Stock-based compensation* Statement of Financial Accounting Standards ( SFAS ) No. 123, Accounting for Stock-Based Compensation, addresses the financial accounting and reporting standards for stock or other equity-based compensation arrangements. The Company accounts for stock based compensation to employees using the intrinsic method. The Company provides disclosures based on the fair value as permitted by SFAS No. 123. Stock or other equity-based compensation for non-employees must be accounted for under the fair value-based method as required by SFAS No. 123 and EITF No. 96-18, Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services, and other related interpretations. Under this method, the equity-based instrument is valued at either the fair value of the consideration received or the equity instrument issued on the date of grant. The resulting compensation cost is recognized and charged to operations over the service period, which is usually the vesting period.

For purposes of determining the disclosures required by SFAS No. 123, the fair value of each stock option granted in the three and six months ended March 31, 2004 and March 31, 2005 under the Company's stock option plan was estimated on the date of grant using the Black-Scholes option-pricing model. During the quarter ended March 31, 2005, we did not issue any stock options under our 2004 Long-Term Incentive Plan. Key assumptions used to apply this pricing model were as follows:

	<b>Three Months Ended March 31,</b>		<b>Six Months Ended March 31,</b>	
	<b>2004</b>	<b>2005</b>	<b>2004</b>	<b>2005</b>
Risk free interest rate	3.04%		3.42%	3.35%
Expected life of options grants	7.2		7.2	10.0
Expected volatility of underlying stock	77.05%		79.22%	83.21%

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Had compensation cost for the Company's stock option plans and employee stock purchase plan been determined using the fair value method, pro forma net income and pro forma diluted earnings per share would have been:

	Three Months Ended March 31,		Six Months Ended March 31,	
	2004	2005	2004	2005
Net income (loss) as reported	\$ (4,556,627)	\$ (27,360,697)	\$ 550,822	\$ (22,418,953)
Total stock-based employee compensation expense recorded, net of related tax effects	80,894	30,573	161,789	74,317
Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(1,551,116)	(1,147,318)	(2,978,978)	(2,329,805)
Pro forma loss	\$ (6,026,849)	\$ (28,477,442)	\$ (2,266,367)	\$ (24,674,441)
Earnings (loss) per share				
Basic as reported	\$ (0.19)	\$ (1.11)	\$ 0.02	\$ (0.91)
Basic pro forma	\$ (0.25)	\$ (1.16)	\$ (0.09)	\$ (1.01)
Diluted as reported	\$ (0.19)	\$ (1.11)	\$ 0.02	\$ (0.91)
Diluted pro forma	\$ (0.25)	\$ (1.16)	\$ (0.09)	\$ (1.01)

See Note 8 for discussion of SFAS No. 123R, Share-Based Payment.

*Reclassifications* Certain 2004 reclassifications have been made to conform to the 2005 presentation.

**3. Income Taxes**

SFAS No. 109, Accounting for Income Taxes, requires that we record a valuation allowance when it is more likely than not that some portion or all of the deferred tax assets will not be realized. At March 31, 2005, the Company evaluated the recorded deferred tax assets and determined that it is more likely than not that the Company will not realize the deferred tax benefits related to those assets. Therefore the Company has provided a valuation allowance of approximately \$22.2 million related to net federal and state deferred tax assets. In future periods the Company will re-evaluate the likelihood of realizing benefits from the deferred tax assets and adjust the valuation allowance as deemed necessary.

**4. Earnings per Share**

The weighted average shares used in computing basic and diluted net income per share are presented in the table below. Options and warrants are not included in the earnings per share calculation when the exercise price is greater

than the average market price for the period. The number of options and warrants excluded in each period is reflected in the table.



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	Three Months Ended March 31,		Six Months Ended March 31,	
	2004	2005	2004	2005
<b>Basic Earnings (Loss) Per Share:</b>				
Numerator:				
Net income (loss) from continuing operations	\$ (4,412,320)	\$ (27,100,503)	\$ 876,649	\$ (21,826,341)
Denominator:				
Weighted average common shares outstanding	24,107,171	24,561,204	24,014,632	24,508,041
Basic earnings (loss) per share	\$ (0.18)	\$ (1.10)	\$ 0.04	\$ (0.89)
<b>Diluted Earnings (Loss) Per Share:</b>				
Numerator:				
	\$ (4,412,320)	\$ (27,100,503)	\$ 876,649	\$ (21,826,341)
Denominator:				
Weighted average shares outstanding	24,107,171	24,561,204	24,014,632	24,508,041
Potential common stock outstanding			809,882	
Total	24,107,171	24,561,204	24,824,514	24,508,041
Diluted earnings (loss) per share	\$ (0.18)	\$ (1.10)	\$ 0.04	\$ (0.89)
Anti dilutive options and warrants not included in earnings per share calculation	3,159,489	4,553,493	2,526,446	4,510,955
Price range of anti dilutive options and warrants	\$ 0.305 to \$32.125	\$ 0.305 to \$32.125	\$ 12.00 to \$32.125	\$ 0.305 to \$32.125

**5. Comprehensive Income**

Comprehensive income (loss) for the three and six months ended March 31, 2004 and March 31, 2005 was as follows:

	Three Months Ended March 31,		Six Months Ended March 31,	
	2004	2005	2004	2005
Net income (loss)	\$ (4,556,627)	\$ (27,360,697)	\$ 550,822	\$ (22,418,953)
Change in fair value of long-term investments	10,572	3,655	17,204	686

Change in fair value of interest rate forward contract	(17,956)		(895)	(15,521)
Comprehensive income (loss)	\$ (4,564,011)	\$ (27,357,042)	\$ 567,131	\$ (22,433,788)

## 6. Intangible Assets and Goodwill

Acquired amortizable intangible assets are as follows:

	As of September 30, 2004		As of March 31, 2005	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Non compete agreements and tradenames	3,400,000	2,153,333	3,400,000	2,493,333

For the six months ended March 31, 2004 and 2005, amortization expense was \$340,000. For the full fiscal year 2005, the amortization expense is estimated to be approximately \$680,000 and for fiscal year 2006, the amortization expense is estimated to be approximately \$567,000.

**Table of Contents*****Goodwill***

On July 1, 2004, the Company acquired 100% of the outstanding common stock of Sumarc Electronics Incorporated d/b/a NOW! AudioVideo (NOW!). The results of operations have been included in the consolidated financial statements since that date. NOW! is a full service specialty retailer of consumer electronics products with five North Carolina-based stores and one Tennessee-based store. This acquisition was consummated for a number of reasons, including the compatibility of NOW! with Tweeter's existing go to market strategy, the protection of growing markets in North Carolina and Tennessee, expected efficiencies of a combined infrastructure and the timing of the acquisition (i.e., prior to the fiscal 2004 holiday selling season).

The aggregate purchase price, including acquisition costs, was \$5,031,746, which included the issuance of 133,824 shares of common stock valued at \$752,091 and cash of \$4,279,655. The following table provides a preliminary allocation of the purchase price and is subject to refinement and finalization as additional information becomes available.

Current assets	\$ 2,780,174
Property and equipment	1,039,778
Goodwill	4,885,133
Total assets acquired	8,705,085
Current liabilities	1,645,156
Assumed debt	2,028,183
Total liabilities assumed	3,673,339
Total purchase price	\$ 5,031,746

The goodwill is not tax deductible. Historical pro forma results of operations have not been provided due to immateriality.

**7. Related-Party Transactions**

Tweeter has a 25% ownership interest in Tivoli Audio, LLC, a manufacturer of consumer electronic products. The Company accounts for this investment in Tivoli under the equity method of accounting, recognizing the Company's share of Tivoli's income or loss in the Company's statement of income. For the six months ended March 31, 2004 and March 31, 2005 the Company purchased approximately \$612,000 and \$360,000, respectively, of product from Tivoli. Distributions received from Tivoli amounted to \$540,000 for the six months ended March 31, 2004. There were no distributions received from Tivoli for the six months ended March 31, 2005. Amounts payable to Tivoli were \$36,800 and \$70,100 at March 31, 2004 and March 31, 2005, respectively.

On December 31, 2004, Tweeter made an initial investment of \$300,000 in Sapphire Audio, LLC, a manufacturer of consumer electronic products, to obtain a 25% ownership interest. This investment is being accounted for under the equity method of accounting. For the six months ended March 31, 2005 the Company purchased approximately \$1,493,000 of product from Sapphire Audio, LLC. There were no distributions received from Sapphire Audio, LLC for the six months ended March 31, 2005. Amounts payable to Sapphire Audio, LLC were \$581,000 at March 31, 2005.

On March 31, 2005, Tweeter entered into a sale-leaseback arrangement with Samuel Bloomberg, Chairman of Tweeter's Board of Directors. Tweeter sold its Warwick, Rhode Island retail location at 1301 Bald Hill Road, Warwick, Rhode Island to Mr. Bloomberg for the sum of \$3.0 million and has entered into a fifteen-year lease agreement (with two successive five year options of extension) with Mr. Bloomberg. The Company will pay rent of \$288,000 in each of lease years one through five, \$316,800 in each of lease years six through ten, and \$348,480 in each of the remaining five years of the lease term. Prior to entering into the transaction, Tweeter obtained three independent valuations for the facility. The Company recorded a \$169,000 loss on the sale, in its income statement for this transaction for the period ended March 31, 2005.

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### **8. New Accounting Pronouncements**

In December 2004, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 123 (revised 2004), *Share-Based Payment* ( SFAS No. 123R ), which requires the recognition of the cost of employee services received in exchange for an award of equity instruments in the financial statements and measurement based on the grant-date fair value of the award. It also requires the cost to be recognized over the period during which an employee is required to provide service in exchange for the award (presumptively the vesting period). SFAS No. 123R replaces SFAS No. 123 and supersedes APB Opinion No. 25, and its related interpretations. SFAS No. 123R is effective for periods beginning after June 15, 2005. The Company will adopt SFAS No. 123R on October 1, 2005 as required. The Company is in the process of determining which transition method it will adopt.

Adoption of SFAS No. 123R will not effect Tweeter's cash flow or financial position, but it will reduce reported net income and earnings per share because Tweeter currently uses the intrinsic value method as permitted by Opinion No. 25. Accordingly, no compensation expense is currently recognized for share purchase rights granted under the Company's employee stock option and employee stock purchase plans. Specifically, adopting SFAS No. 123R will result in Tweeter recording compensation cost for employee stock options and employee share purchase rights. The Company is evaluating the impact of the adoption of this standard.

On December 16, 2004, the FASB issued Statement No. 153, *Exchanges of Nonmonetary Assets, an amendment of APB Opinion No. 29*. Statement No. 153 addresses the measurement of exchanges of nonmonetary assets and redefines the scope of transactions that should be measured based on the fair value of the assets exchanged. Statement 153 is effective for nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. The Company does not believe adoption of Statement No. 153 will have a material effect on its consolidated financial position, results of operations or cash flows.

### **9. Subsequent events**

#### *Interim Chief Executive Officer*

On March 15, 2005 the Company announced that Jeffrey Stone, its President and Chief Executive Officer, would be leaving the Company effective April 26, 2005. The Company's Board of Directors has designated Joseph McGuire, Chief Financial Officer, to serve as Interim Chief Executive Officer effective April 26, 2005. The Board has initiated a search process and expects to move quickly to name a permanent Chief Executive Officer. Jeffrey Stone will continue to serve on the Company's Board of Directors.

#### *Store closing*

The Board of Directors voted on April 25, 2005 to close 19 stores. It expects to incur costs related to the store closings of between \$25 and \$30 million, most of which will occur during the June quarter. Of this, approximately \$10.0 million will be non-cash charges in the form of fixed asset write-offs, with the balance coming from estimated lease terminations, severance and other related closing costs. The Company expects to reduce its total workforce by approximately 6% as a result of the store closings and expects to reduce other expenses in conjunction with the store-closing plan.

#### *Proceeds from Sale of Tivoli Audio, LLC*

On May 4, 2005, the Company sold 68,750 shares, representing 31% of the Company's total investment in Tivoli Audio, LLC for \$10.3 million, the transaction decreased the Company's total ownership in Tivoli Audio, LLC from 25% to 17.25% after completion of the sale. The Company will continue to be an active participant in the investment

and expects to receive future distributions.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**INTRODUCTION**

Tweeter Home Entertainment Group, Inc. ( Tweeter or the Company ) is a specialty retailer of mid- to high-end audio and video consumer electronics products. As of March 31, 2005, Tweeter operates 177 stores under the Tweeter, hifi Buys, Sound Advice, Showcase Home Entertainment and Hillcrest names in the New England, Mid-Atlantic, Southeast, Texas, Southern California, Chicago, Florida and Phoenix markets.

**RESULTS OF OPERATIONS**

**THREE MONTHS ENDED MARCH 31, 2005 AS COMPARED TO THREE MONTHS ENDED MARCH 31, 2004**

*Total Revenue.* Total revenue includes delivered merchandise, labor, net commissions on service contracts sold, completed service center work orders, and insurance replacement and corporate sales. Total revenue from continuing operations decreased \$1.1 million, or 0.6%, to \$184.7 million for the three months ended March 31, 2005 from \$185.8 million for the three months ended March 31, 2004. Comparable store sales decreased \$7.5 million, or 4.3%, despite an increase in home installation labor sales of \$2.7 million. Comparable store sales is a term we use to compare the year-over-year sales performance of our stores. A store is included in the comparable store sales base after it is in operation for 12 full months. An acquired store is included after 12 full months from the date of acquisition. Remodeled or relocated stores are excluded from the comparable store base until they have completed 12 full months of operation from the date the remodeling was completed or the store re-opened after relocation. In addition to the comparable store sales decrease, \$8.2 million of sales were generated from new stores that have not been opened for a twelve-month period and are therefore not yet includable in the comparable store sales base. There was also a decrease in sales of \$720,000 related to stores that closed and are excluded from discontinued operations. In addition, our corporate sales/insurance replacement sales decreased by \$1.4 million, while sales at our service departments increased \$650,000.

For the quarter ended March 31, 2005, flat panel television sales grew to 24.6% of total sales compared to 18.8% for the quarter ended March 31, 2004. For the quarter ended March 31, 2005, plasma televisions represented 37.2% of the flat panel category's dollars and 34.4% of the units sold. The television monitors category decreased to 2.0% of revenue from 4.8% of revenue for the quarters ended March 31, 2005 and March 31, 2004, respectively. The projection television category decreased to 19.5% of revenue from 24.6% of revenue for the quarters ended March 31, 2005 and March 31, 2004, respectively. Home installation labor revenue grew to 5.2% of revenues from continuing operations for the quarter ended March 31, 2005 from 3.5% of revenues for the quarter ended March 31, 2004. Total digital sales represented over 61.6% of total revenue for the quarter ended March 31, 2005 as compared to 60.4% for the quarter ended March 31, 2004.

*Cost of Sales and Gross Profit.* Cost of sales includes merchandise costs, net delivery costs, distribution costs, home installation labor costs, purchase discount and vendor allowances. Cost of sales decreased \$3.3 million, or 3.0%, to \$109.6 million for the three months ended March 31, 2005 from \$112.9 million for the three months ended March 31, 2004. Gross profit increased \$2.2 million, or 3.1%, to \$75.1 million for the three months ended March 31, 2005 from \$72.9 million for the three months ended March 31, 2004. The gross margin percentage increased 150 basis points to 40.7% for the three months ended March 31, 2005 from 39.2% for the three months ended March 31, 2004. Vendor allowances increased by 230 basis points, which is a reduction of cost of sales. Distribution and labor costs increased by 80 basis points.

*Selling Expenses.* Selling expenses include the compensation of store personnel and store specific support functions, occupancy costs, store level depreciation, advertising, pre-opening expenses and credit card fees. Selling expenses increased \$7.0 million, or 11.0%, to \$70.2 million for the three months ended March 31, 2005 from \$63.2 million for the three months ended March 31, 2004. As a percentage of revenue, selling expenses increased to 38.0% for the three months ended March 31, 2005 from 34.0% for the three months ended March 31, 2004. The increase in selling expenses, as a percentage of revenue is primarily due to a 200 basis point increase in store level and in home



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installation compensation costs. In addition, insurance costs increased by 40 basis points due to settlement of some larger claims. Vehicle costs also increased by 20 basis points, which was directly attributable to the increased sales in our home installation division and an increase in fuel costs. Occupancy and depreciation costs increased by 50 and 30 basis points, respectively. Credit card fees increased by 20 basis points and supplies were 20 basis points higher than last year as well.

*Corporate, General and Administrative Expenses.* Corporate, general and administrative expenses include the costs of the finance, information systems, merchandising, marketing, human resources and training departments, related support functions and executive officers. Corporate, general and administrative expenses increased 11.3% or \$1.3 million to \$12.6 million for the three months ended March 31, 2005 from \$11.3 million for the three months ended March 31, 2004. As a percentage of total revenue, corporate, general and administrative expenses were 6.8% and 6.1% for the three months ended March 31, 2005 and the three months ended March 31, 2004, respectively. The increase is mainly attributable to an increase in compensation costs.

*Amortization of Intangibles.* Amortization of intangibles was \$170,000 for the three months ended March 31, 2005 and March 31, 2004.

*Non-cash Compensation Charge.* Non-cash compensation charge was \$30,600 and \$5.1 million for the three months ended March 31, 2005 and March 31, 2004, respectively. The \$5.1 million is attributed to the value of warrants issued to Retail Masters, LLC, a consulting firm and for equity-based executive compensation arrangements.

*Interest Expense.* Interest expense increased to \$684,000 for the three months ended March 31, 2005 compared to \$652,000 for the three months ended March 31, 2004. This increase is due to the increase in interest rates on borrowings on our revolving credit agreement during the three months ended March 31, 2005 compared to the three months ended March 31, 2004.

*Interest Income.* Interest income decreased to \$600 for the three months ended March 31, 2005 compared to \$100,000 for the three months ended March 31, 2004. During the three months ended March 31, 2004 we received \$75,000 of interest income paid by suppliers on pre-payments to secure inventory purchases. In addition, there was \$25,000 of interest income received for both overpayments on federal income taxes and interest accrued on construction escrow deposits. There were no such payments received during the three months ended March 31, 2005.

*Income from Equity Investment.* Income from equity investment decreased to \$37,000 for the three months ended March 31, 2005 from \$182,000 for the three months ended March 31, 2004 as profitability decreased.

*Income Taxes.* We are required to record a valuation allowance when it is more likely than not that some portion or all of the deferred tax assets will not be realized. At March 31, 2005, we have provided a full valuation allowance of approximately \$22.2 million related to previously recorded net federal and state deferred tax assets.

The effective tax rate for the three months ended March 31, 2005 and March 31, 2004 was (219.2%) and 40.0% respectively. The effective tax rate for the three months ended March 31, 2005 includes the deferred tax asset expense of \$22.2 million.

*Discontinued Operations.* In the fourth quarter of fiscal 2004, we closed, sold or committed to close eight stores. We completed the store closures by December 31, 2004. The decision to exit these stores was to allow us to focus on our core operating strategy. We classified the operating results of these stores as discontinued operations in the accompanying consolidated statements of operations. Prior year information has been reclassified to conform to current year presentation. Revenues from the closed stores, included in pre-tax loss from discontinued operations, amounted to \$3,494,838 and \$8,882 for the three months ended March 31, 2004 and 2005, respectively.



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*Seasonality.* Tweeter's operations, in common with other retailers, are subject to seasonal influences. Historically, Tweeter has realized more of its revenue and net earnings in the first fiscal quarter, which includes the holiday season, than in any other fiscal quarter. The net earnings of any interim quarter are seasonally disproportionate to net sales since certain selling expenses and administrative expenses are relatively fixed during the year. Therefore, interim results should not be relied upon as indicative of results for the entire fiscal year.

**SIX MONTHS ENDED MARCH 31, 2005 AS COMPARED TO SIX MONTHS ENDED MARCH 31, 2004**

*Total Revenue.* Total revenue from continuing operations increased \$10.1 million, or 2.3%, to \$446.7 million for the six months ended March 31, 2005 from \$436.6 million for the six months ended March 31, 2004. Comparable store sales decreased by \$3.9 million or 0.9%, excluding acquired and remodeled stores. In addition to the comparable store sales decrease, \$17.6 million of sales were generated from new stores that have not been opened for a twelve-month period and are therefore not yet includable in the comparable store sales base. Sales related to remodeled stores increased by \$400,000. There was also a decrease in sales of \$1.7 million related to stores that closed that are excluded from discontinued operations. In addition, our corporate sales/insurance replacement sales decreased by \$3.6 million, while our service sales increased \$1.7 million. Digital technology products continue to drive sales performance as they represented over 64% of revenues for the six months ended March 31, 2005 compared to 62% for the six months ended March 31, 2004.

*Cost of Sales and Gross Profit.* Cost of Sales decreased \$1.8 million, or 0.7%, to \$266.6 million for the six months ended March 31, 2005 from \$268.4 million for the six months ended March 31, 2004. Gross profit increased \$11.9 million, or 7.1%, to \$180.0 million for the six months ended March 31, 2005 from \$168.1 million for the six months ended March 31, 2004. The gross margin percentage increased 180 basis points to 40.3% from 38.5% last year. Contributing to the increase in gross margin percentage was a 150 basis point increase in vendor allowances, which are a reduction of cost of sales, and a 70 basis point increase in product margins, which was driven by the increase in the Company's ability to execute its plan to sell a complete basket of merchandise and services to our customers. These were offset by a 40 basis point increase in labor costs.

*Selling Expenses.* Selling expenses increased \$18.0 million, or 13.1%, to \$155.5 million for the six months ended March 31, 2005 from \$137.5 million for the six months ended March 31, 2004. As a percentage of revenue, selling expenses increased to 34.8% for the six months ended March 31, 2005 from 31.5% in the prior year period. The increase in selling expenses as a percent of revenue is primarily due to a 140 basis point increase in store level compensation costs. There was also a 100 basis point increase in gross advertising expense due to the implementation of a new advertising strategy. In addition, depreciation increased by 25 basis points, while vehicle costs, credit card fees and supplies increased by 40 basis points.

*Corporate, General and Administrative Expenses.* Corporate, general and administrative expenses for the six months ended March 31, 2005 remained flat at \$23.1 million. As a percentage of total revenue, corporate, general and administrative expenses decreased to 5.2% for the six months ended March 31, 2005 from 5.3% for the prior year period.

*Amortization of Intangibles.* Amortization of intangibles was \$340,000 for the six months ended March 31, 2005 and March 31, 2004.

*Non-cash Compensation Charge.* Non-cash compensation charge was \$74,300 and \$5.3 million for the six months ended March 31, 2005 and March 31, 2004, respectively. The \$5.3 million is attributed to the value of warrants issued to Retail Masters, LLC, a consulting firm and for equity-based executive compensation arrangements.

*Interest Expense.* Interest expense decreased to \$1.2 million for the six months ended March 31, 2005 from \$1.3 million for the six months ended March 31, 2004. This decrease is due to interest payments made in the prior years under capital lease obligations. The capital lease obligations were fully paid off prior to the three months ended March 31, 2005, thus reducing interest expense.

*Interest Income.* Interest income decreased to \$14,000 for the six months ended March 31, 2005 compared to \$326,000 for the six months ended March 31, 2004. During the six months ended March 31, 2004 we received

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\$300,000 of interest income paid by suppliers on pre-payments to secure inventory purchases. In addition, there was \$25,000 of interest income received for both overpayments on federal income taxes and interest accrued on construction escrow deposits. There were no such payments received during the six months ended March 31, 2005.

*Income from Equity Investment.* Income from equity investment increased to \$485,000 for the six months ended March 31, 2005 from \$454,000 for the six months ended March 31, 2004.

*Income Taxes.* We are required to record a valuation allowance when it is more likely than not that some portion or all of the deferred tax assets will not be realized. At March 31, 2005, we have provided a full valuation allowance of approximately \$22.2 million related to previously recorded net federal and state deferred tax assets.

The effective tax rate for the six months ended March 31, 2005 and March 31, 2004 was (2,777.0%) and 40.0% respectively. The effective tax rate for the six months ended March 31, 2005 includes the deferred tax asset expense of \$22.2 million.

*Discontinued Operations.* In the fourth quarter of fiscal 2004, we closed, sold or committed to close eight stores. We completed the store closures by December 31, 2004. The decision to exit these stores was to allow us to focus on our core operating strategy. We classified the operating results of these stores as discontinued operations in the accompanying consolidated statements of operations. Prior year information has been reclassified to conform to current year presentation. Revenues from the closed stores, included in pre-tax loss from discontinued operations, amounted to \$7,959,076 and \$494,094 for the six months ended March 31, 2004 and 2005, respectively.

**BALANCE SHEET COMPARISON: MARCH 31, 2005 AS COMPARED TO SEPTEMBER 30, 2004 and MARCH 31, 2004**

*Inventory.* Total inventory increased during the six months ended March 31, 2005 compared to September 30, 2004 by \$2.1 million. Total inventory decreased by \$15.2 million compared to March 31, 2004. The increase is attributable to the change in the Company's mix percentage as video products are driving the business. Video products have a higher cost per unit than the other categories sold by the Company. The decrease is attributable to the Company managing its inventory levels at a rate consistent with customer demands.

*Accounts Receivable.* Total accounts receivable increased by \$6.1 million during the six months ended March 31, 2005 compared to September 30, 2004. The increase was primarily attributable to monies due from vendors for allowances that were higher as a result of the increase in purchases for the quarter. Total accounts receivable increased by \$4.2 million compared to March 31, 2004 due to the similar reasons.

*Current Portion of Long-Term debt.* Current portion of long-term debt increased by \$10.8 million, and \$10.6 million at March 31, 2005 compared to September 30, 2004 and March 31, 2004. The increase is a result of the timing of accounts payable checks clearing the bank.

*Accounts Payable.* Total accounts payable decreased \$13.5 million and \$1.8 million at March 31, 2005 compared to September 30, 2004 and March 31, 2004. This is a result of a decrease in inventory payables and timing of disbursement of vendor payables.

*Rent Related Accruals.* Total rent related accruals increased \$4.4 million and \$4.8 million at March 31, 2005 compared to September 30, 2004 and March 31, 2004. This is a result of the re-classing of \$4.1 million of deferred lease incentives disclosed in Note #2.



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**LIQUIDITY AND CAPITAL RESOURCES**

Net cash used in operating activities was \$10.3 million for the six months ended March 31, 2005 compared to net cash provided by operations of \$11.2 million for the six months ended March 31, 2004. Cash used in operating activities for the six months ended March 31, 2005 was primarily the result of an increase in inventory of \$2.5 million, an increase in accounts receivables of \$6.4 million, a decrease in accounts payable and accrued expenses of \$11.1 million, and a decrease in customer deposits of \$1.9 million. The adjustments to reconcile net income (loss) to net cash provided by operating activities consisted primarily of \$12.3 million for depreciation and amortization and \$560,000 related to other items. Non-cash activities for the six months ended March 31, 2005 included an impairment charge for deferred tax assets of \$22.2 million.

At March 31, 2005, working capital was \$57.6 million, compared to \$56.3 million at September 30, 2004. The ratio of current assets to current liabilities was 1.62 to 1 at March 31, 2005 and 1.59 to 1 at September 30, 2004. The increase was primarily the result of a decrease in accounts payable and customer deposits.

Net cash used in investing activities for the six months ended March 31, 2005 consisted mainly of capital expenditures of \$14.1 million, primarily used for the building of new stores and displays.

Net cash provided by financing activities during the six months ended March 31, 2005 was \$20.1 million, which was primarily due to an increase in current portion of long-term debt and proceeds from long term debt of \$19.6 million. This increase was due to the timing and clearing of outstanding checks.

The Company has a \$90 million line of credit that will expire on April 1, 2008. Under the agreement the availability under the credit facility is based on a borrowing base tied to a percentage of eligible inventory, receivables and real estate. The interest rate on the facility ranges from 1.75% to 2.25% over LIBOR provided the Company commits the loan balances for a period of thirty days or more, or 0% to .25% over the prime rate. The line is secured by substantially all of the assets of the Company and its subsidiaries and contains various covenants and restrictions, including that: (i) the Company cannot create, incur, assume or permit additional indebtedness, (ii) the Company cannot create, incur, assume or permit any lien on any property or asset, (iii) the Company cannot merge or consolidate with any other person or permit any other person to merge or consolidate with the Company, (iv) the Company cannot purchase, hold or acquire any investment in any other person except those specifically permitted, (v) the Company cannot sell, transfer, lease, or otherwise dispose of any asset except permitted exceptions, and (vi) the Company cannot declare or make any restricted payments. The borrowers under the credit facility are subsidiaries of the Company, and the Company is the guarantor of any amounts borrowed. In addition, there is a commitment fee for the unused portion of the line of .300%. Our weighted average interest rate on outstanding borrowings under this credit facility for the six months ended March 31, 2005 and March 31, 2004 was approximately 4.8%, and 3.5%, respectively. The Company is required to have \$6.0 million on reserve when computing the available borrowing base. The administrative availability block under the agreement is presently at \$7.5 million.

As of March 31, 2005, the Company had \$9.0 million available under this revolving credit facility and \$43.8 million outstanding.

The Company believes that its existing cash, together with cash generated by operations and available borrowings under its credit facility, will be sufficient to finance its working capital and capital expenditure requirements for at least the next twelve months. Furthermore, due to the seasonality of our business, our working capital needs are significantly higher in the fiscal third and fourth quarters and there is the possibility that this could cause unforeseen capital constraints in the future. Within our credit facility, there is an option during our peak holiday season buying periods to have more availability on our credit line to meet these needs.





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**FORWARD-LOOKING STATEMENTS**

Certain statements contained in this Quarterly Report on Form 10-Q, including, without limitation, statements containing the words expects, anticipates, believes and words of similar import, constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are subject to various risks and uncertainties, including Company growth and acquisitions, dependence on key personnel, the need for additional financing, competition and seasonal fluctuations, and those referred to in the Company's Annual Report on Form 10-K filed on December 14, 2004, that could cause actual future results and events to differ materially from those currently anticipated. Readers are cautioned not to place undue reliance on these forward-looking statements.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The principle market risk inherent in our financial instruments and in our financial position is the potential for loss arising from adverse changes in interest rates. We do not enter into financial instruments for trading purposes.

At March 31, 2005, the Company had \$43.8 million of variable rate borrowings outstanding under its revolving credit agreements, which approximates fair value. A hypothetical 10% adverse change in interest rates for this variable rate debt would have an approximate \$200,000 annual impact on the Company's earnings and cash flows.

**ITEM 4. CONTROLS AND PROCEDURES**

Our interim chief executive officer, who is also our chief financial officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this quarterly report (the Evaluation Date), has concluded that as of the Evaluation Date our disclosure controls and procedures were effective and designed to ensure that material information relating to Tweeter would be made known to them by others within the company. During the period covered by this quarterly report, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

None

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

On January 25, 2005, the Company held its Annual Meeting of Stockholders. At the meeting, the stockholders elected as directors Matthew Bronfman (with 22,704,831 affirmative votes and 667,939 votes withheld) and Steven Fischman (with 23,141,902 affirmative votes and 230,868 votes withheld). The stockholders also approved the designation of Deloitte & Touche LLP to audit the books and records of the Company for the fiscal year ending September 30, 2005 (with 22,965,464 shares voting for, 311,339 against and 95,967 abstaining).

**ITEM 5. OTHER INFORMATION**

None

**ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K**

**Exhibits**

31.1 Rule 13a-14(a)/15d-14(a) Certifications.

32.1 Section 1350 Certifications.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TWEETER HOME ENTERTAINMENT GROUP, INC.

By: /s/ Joseph McGuire

Joseph McGuire,  
Chief Financial Officer and Interim Chief Executive  
Officer

Date: May 10, 2005