

CAMBIUM LEARNING GROUP, INC.

Form 10-Q

November 05, 2010

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2010**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_.**

**Commission File Number: 001-34575**

**Cambium Learning Group, Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or Other Jurisdiction of  
Incorporation or Organization)

**27-0587428**

(I.R.S. Employer Identification No.)

**1800 Valley View Lane, Suite 400, Dallas, Texas**

(Address of Principal Executive Offices)

**75234-8923**

(Zip Code)

Registrant's telephone number, including area code: **(214) 932-9500**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting  
company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's common stock, \$0.001 par value per share, outstanding as of October 31, 2010 was 43,868,676.

**TABLE OF CONTENTS**

|   | <b>Page</b> |
|---|-------------|
| <b><u>PART I FINANCIAL INFORMATION</u></b>  |             |
| <u>Item 1. Financial Statements</u>   | 3           |
| <u>Condensed Consolidated Statements of Operations (Unaudited) for the Three Months and Nine Months Ended September 30, 2010 and September 30, 2009</u> | 3           |
| <u>Condensed Consolidated Balance Sheets as of September 30, 2010 (Unaudited) and December 31, 2009</u>   | 4           |
| <u>Condensed Consolidated Statements of Cash Flows (Unaudited) for the Nine Months Ended September 30, 2010 and September 30, 2009</u>                  | 6           |
| <u>Notes to the Condensed Consolidated Financial Statements (Unaudited)</u>   | 7           |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>  | 22          |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>   | 41          |
| <u>Item 4. Controls and Procedures</u>  | 41          |
| <b><u>PART II OTHER INFORMATION</u></b>   | 41          |
| <u>Item 1. Legal Proceedings</u>  | 41          |
| <u>Item 1A. Risk Factors</u>  | 42          |
| <u>Item 6. Exhibits</u>   | 43          |
| <b><u>SIGNATURE PAGE</u></b>  | 44          |
| <b><u>EXHIBITS</u></b>  | 45          |
| <u>Exhibit 31.1</u>   |             |
| <u>Exhibit 31.2</u>   |             |
| <u>Exhibit 32.1</u>   |             |
| <u>Exhibit 32.2</u>   |             |

**Table of Contents****Part I. Financial Information****Item 1. Financial Statements.**

Cambium Learning Group, Inc. and Subsidiaries  
Condensed Consolidated Statements of Operations  
(In thousands, except per share data)  
(Unaudited)

|   | <b>Three Months Ended</b> |                  | <b>Nine Months Ended</b> |                  |
|---|---------------------------|------------------|--------------------------|------------------|
|   | <b>September</b>          | <b>September</b> | <b>September</b>         | <b>September</b> |
|   | <b>30,</b>                | <b>30,</b>       | <b>30,</b>               | <b>30,</b>       |
|   | <b>2010</b>               | <b>2009</b>      | <b>2010</b>              | <b>2009</b>      |
| Net sales   | \$ 56,607                 | \$ 40,972        | \$ 132,730               | \$ 77,742        |
| Cost of sales:  |                           |                  |                          |                  |
| Cost of sales   | 18,021                    | 10,682           | 44,550                   | 20,969           |
| Amortization expense  | 7,096                     | 4,195            | 21,083                   | 12,507           |
| Total cost of sales   | 25,117                    | 14,877           | 65,633                   | 33,476           |
| Research and development expense  | 2,543                     | 1,558            | 8,116                    | 4,117            |
| Sales and marketing expense   | 11,966                    | 5,396            | 34,199                   | 15,883           |
| General and administrative expense  | 5,608                     | 5,176            | 19,151                   | 13,399           |
| Shipping costs  | 1,122                     | 724              | 2,834                    | 1,314            |
| Depreciation and amortization expense                                     | 2,085                     | 2,359            | 7,022                    | 7,103            |
| Goodwill impairment   |                           |                  |                          | 9,105            |
| Embezzlement and related expense (recoveries)                             | 21                        | (74)             | 51                       | (195)            |
| Total costs and expenses  | 48,462                    | 30,016           | 137,006                  | 84,202           |
| Income (loss) before interest, other income<br>(expense) and income taxes | 8,145                     | 10,956           | (4,276)                  | (6,460)          |
| Net interest expense  | (4,478)                   | (4,991)          | (13,460)                 | (14,534)         |
| Other income (expense), net   | 271                       | (154)            | 176                      | (359)            |
| Income (loss) before income taxes   | 3,938                     | 5,811            | (17,560)                 | (21,353)         |
| Income tax benefit (expense)  | 8                         | (1,373)          | (111)                    | 5,043            |
| Net income (loss)   | \$ 3,946                  | \$ 4,438         | \$ (17,671)              | \$ (16,310)      |

Net income (loss) per common share:

Edgar Filing: CAMBIUM LEARNING GROUP, INC. - Form 10-Q

|  |    |      |    |      |    |        |    |        |
|--|----|------|----|------|----|--------|----|--------|
| Basic net income (loss) per common share   | \$ | 0.09 | \$ | 0.22 | \$ | (0.40) | \$ | (0.80) |
| Diluted net income (loss) per common share | \$ | 0.09 | \$ | 0.22 | \$ | (0.40) | \$ | (0.80) |

Average number of common shares and  
equivalents outstanding:

|         |        |        |        |        |
|---------|--------|--------|--------|--------|
| Basic   | 44,324 | 20,493 | 44,322 | 20,493 |
| Diluted | 44,395 | 20,493 | 44,322 | 20,493 |

The accompanying Notes to the Condensed Consolidated Financial Statements are an integral part of these statements.

**Table of Contents**

Cambium Learning Group, Inc. and Subsidiaries  
Condensed Consolidated Balance Sheets  
(In thousands, except per share data)

|   | <b>September<br/>30,<br/>2010<br/>(unaudited)</b> | <b>December 31,<br/>2009</b> |
|---|---|------------------------------|
| <b>ASSETS</b>                                       |   |                              |
| Current assets:                                     |   |                              |
| Cash and cash equivalents                           | \$ 5,838  | \$ 13,345                    |
| Accounts receivable, net                            | 34,073  | 19,127                       |
| Inventory   | 23,594  | 19,812                       |
| Deferred tax assets                                 | 6,267   | 6,267                        |
| Restricted assets, current                          | 3,177   | 9,755                        |
| Other current assets                                | 5,147   | 6,010                        |
| <br>Total current assets                            | <br>78,096  | <br>74,316                   |
| <br>Property, equipment and software at cost        | <br>30,213  | <br>24,951                   |
| Accumulated depreciation and amortization           | (7,111)   | (4,294)                      |
| <br>Net property, equipment and software            | <br>23,102  | <br>20,657                   |
| <br>Goodwill  | <br>151,915                                       | <br>151,915                  |
| Acquired curriculum and technology intangibles, net | 35,901  | 44,695                       |
| Acquired publishing rights, net                     | 42,108  | 52,312                       |
| Other intangible assets, net                        | 23,569  | 28,133                       |
| Pre-publication costs, net                          | 7,281   | 5,464                        |
| Restricted assets, less current portion             | 12,935  | 14,930                       |
| Other assets  | 13,428  | 1,419                        |
| <br>Total assets                                    | <br>\$ 388,335                                    | <br>\$ 393,841               |

The accompanying Notes to the Condensed Consolidated Financial Statements are an integral part of these statements.

**Table of Contents**

Cambium Learning Group, Inc. and Subsidiaries  
Condensed Consolidated Balance Sheets  
(In thousands, except per share data)

|   | <b>September 30,<br/>2010<br/>(unaudited)</b> | <b>December 31,<br/>2009</b> |
|---|---|------------------------------|
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |   |                              |
| Current liabilities:  |   |                              |
| Notes payable – line of credit  | \$ 11,200                                     | \$ 5,000                     |
| Current portion of long-term debt   | 1,280   | 1,280                        |
| Current portion of capital lease obligations  | 359   | 443                          |
| Accounts payable  | 5,354   | 2,308                        |
| Contingent value rights, current  | 2,847   | 3,950                        |
| Accrued expenses  | 19,951  | 23,920                       |
| Deferred revenue, current   | 30,156  | 21,465                       |
| <br>  |   |                              |
| Total current liabilities   | 71,147  | 58,366                       |
| <br>  |   |                              |
| Long-term liabilities:  |   |                              |
| Long-term debt, less current portion  | 151,112                                       | 150,487                      |
| Capital lease obligations, less current portion   | 12,424  | 12,695                       |
| Deferred revenue, less current portion  | 3,145   | 2,716                        |
| Contingent value rights, less current portion   | 5,746   | 5,649                        |
| Other liabilities   | 21,841  | 24,156                       |
| <br>  |   |                              |
| Total long-term liabilities   | 194,268                                       | 195,703                      |
| <br>  |   |                              |
| Commitments and contingencies (See Note 14)   |   |                              |
| <br>  |   |                              |
| Stockholders' equity:   |   |                              |
| Preferred stock (\$.001 par value, 15,000 shares authorized, zero shares issued and outstanding at September 30, 2010 and December 31, 2009)                          |   |                              |
| Common stock (\$.001 par value, 150,000 shares authorized, 43,869 and 43,859 shares issued and outstanding at September 30, 2010 and December 31, 2009, respectively) | 44  | 44                           |
| Capital surplus   | 259,608                                       | 258,789                      |
| Accumulated deficit   | (136,939)                                     | (119,268)                    |
| Other comprehensive income (loss):  |   |                              |
| Pension and postretirement plans  | 206   | 206                          |
| Net unrealized gain on securities   | 1   | 1                            |
| <br>  |   |                              |
| Accumulated other comprehensive income  | 207   | 207                          |

|  |            |            |
|--|------------|------------|
| Total stockholders' equity                 | 122,920    | 139,772    |
| Total liabilities and stockholders' equity | \$ 388,335 | \$ 393,841 |

The accompanying Notes to the Condensed Consolidated Financial Statements are an integral part of these statements.



**Table of Contents**

Cambium Learning Group, Inc. and Subsidiaries  
Condensed Consolidated Statements of Cash Flows  
(In thousands)  
(Unaudited)

|   | <b>Nine Months Ended</b>          |                               |
|---|-----------------------------------|-------------------------------|
|   | <b>September<br/>30,<br/>2010</b> | <b>September 30,<br/>2009</b> |
| Operating activities:   |                                   |                               |
| Net loss  | \$ (17,671)                       | \$ (16,310)                   |
| Adjustments to reconcile net loss to net cash (used in) provided by operating activities: |                                   |                               |
| Depreciation and amortization expense   | 28,105                            | 19,610                        |
| Goodwill impairment   |                                   | 9,105                         |
| Non-cash interest expense   | 1,585                             | 1,711                         |
| Gain on derivative instruments  | (992)                             | (921)                         |
| Change in fair value of contingent value rights obligation                                | 100                               |                               |
| Loss on disposal of assets  | 38                                |                               |
| Stock-based compensation  | 778                               |                               |
| Deferred income taxes   | (606)                             | (5,231)                       |
| Changes in operating assets and liabilities:  |                                   |                               |
| Accounts receivable, net  | (14,946)                          | (11,090)                      |
| Inventory   | (3,782)                           | 3,050                         |
| Other current assets  | 863                               | (435)                         |
| Other assets  | (12,009)                          | 1,421                         |
| Restricted assets   | 8,573                             |                               |
| Accounts payable  | 3,046                             | (1,328)                       |
| Accrued expenses  | (2,977)                           | 2,749                         |
| Deferred revenue  | 9,120                             | (266)                         |
| Other long-term liabilities   | (1,638)                           | (374)                         |
| Other, net  |                                   | (3)                           |
| Net cash (used in) provided by operating activities                                       | (2,413)                           | 1,688                         |
| Investing activities:   |                                   |                               |
| Cash paid for acquisitions (See Note 5)   | (1,106)                           |                               |
| Expenditures for property, equipment, and pre-publication costs                           | (8,843)                           | (2,269)                       |
| Net cash used in investing activities   | (9,949)                           | (2,269)                       |
| Financing activities:   |                                   |                               |

Edgar Filing: CAMBIUM LEARNING GROUP, INC. - Form 10-Q

|  |          |          |
|--|----------|----------|
| Repayment of debt                                  | (960)    | (5,060)  |
| Principal payments under capital lease obligations | (355)    | (202)    |
| Borrowings under revolving credit agreement        | 19,000   | 10,000   |
| Payment of revolving credit facility               | (12,800) |          |
| Proceeds from capital contributions                |          | 2,959    |
| Return of pre-merger member contributions          | (30)     |          |
| Net cash provided by financing activities          | 4,855    | 7,697    |
| Increase (decrease) in cash and cash equivalents   | (7,507)  | 7,116    |
| Cash and cash equivalents, beginning of period     | 13,345   | 2,418    |
| Cash and cash equivalents, end of period           | \$ 5,838 | \$ 9,534 |

The accompanying Notes to the Condensed Consolidated Financial Statements are an integral part of these statements.

**Table of Contents**

**Cambium Learning Group, Inc. and Subsidiaries**  
**Notes to the Condensed Consolidated Financial Statements**  
**(Unaudited)**

**Note 1 Basis of Presentation**

Cambium Learning Group, Inc. Cambium Learning Group, Inc. (the Company or we ) was incorporated under the laws of the State of Delaware in June 2009. On December 8, 2009, the Company completed the mergers of Voyager Learning Company ( VLCY ) and VSS-Cambium Holdings II Corp. ( Cambium ) into two of the Company s wholly-owned subsidiaries, resulting in VLCY and Cambium becoming its wholly-owned subsidiaries. Following the completion of the mergers, all of the outstanding capital stock of VLCY s operating subsidiaries, Voyager Expanded Learning, Inc. and LAZEL, Inc., were transferred to Cambium Learning, Inc., Cambium s operating subsidiary ( Cambium Learning ).

The transaction was accounted for as an acquisition of VLCY by Cambium, as that term is used under generally accepted accounting principles in the United States of America ( GAAP ), for accounting and financial reporting purposes under the applicable accounting guidance for business combinations. In making this determination, management considered that (a) the newly developed entity did not have any significant pre-combination activity and, therefore, did not qualify to be the accounting acquirer and (b) the former sole stockholder of Cambium is the majority holder of the combined entity, while the prior owners of VLCY became minority holders in the combined entity. As a result, the historical financial statements of Cambium have become the historical financial statements of the Company. Presentation. The Condensed Consolidated Financial Statements include the accounts of the Company and are unaudited. The condensed balance sheet as of December 31, 2009 has been derived from audited financial statements. All intercompany transactions are eliminated.

As permitted under the Securities and Exchange Commission ( SEC ) requirements for interim reporting, certain information and footnote disclosures normally included in financial statements prepared in accordance with GAAP have been omitted. The Company believes that these financial statements include all necessary and recurring adjustments for the fair presentation of the interim period results. These financial statements should be read in conjunction with the Consolidated Financial Statements and related notes included in the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2009. Due to seasonality, the results of operations for the three months and nine months ended September 30, 2010 are not necessarily indicative of the results to be expected for the year ending December 31, 2010.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Subsequent actual results may differ from those estimates.

Nature of Operations. The Company currently operates in three business segments: Voyager, a comprehensive intervention business; Sopris, a supplemental solutions business; and Cambium Learning Technologies, a technology-based education product business. Prior to the merger transaction completed on December 8, 2009, the Company had two reportable segments: Published Products and Learning Technologies.

**Note 2 Accounts Receivable**

Accounts receivable are stated net of allowances for doubtful accounts and estimated sales returns. The allowance for doubtful accounts and estimated sales returns totaled \$0.8 million at September 30, 2010, compared to \$0.3 million at December 31, 2009. The allowance for doubtful accounts is based on a review of the outstanding accounts receivable balances and historical collection experience. The reserve for sales returns is based on historical rates of return as well as other factors that in the Company s judgment could reasonably be expected to cause sales returns to differ from historical experience.

**Table of Contents****Note 3 Stock-Based Compensation**

The total amount of pre-tax expense for stock-based compensation recognized in the three and nine month periods ended September 30, 2010 was \$0.2 million and \$0.8 million, respectively. No stock based compensation expense was recorded in the comparable periods in 2009. The stock based compensation expense recorded was allocated as follows:

| <i>(in thousands)</i>              | <b>Three Months Ended<br/>September 30, 2010</b> | <b>Nine Months Ended<br/>September 30, 2010</b> |
|------------------------------------|--|---|
| Cost of sales                      | \$ 14  | \$ 44   |
| Research and development expense   | 30   | 93  |
| Sales and marketing expense        | 34   | 102   |
| General and administrative expense | 167  | 539   |
| Total                              | \$ 245   | \$ 778  |

On January 27, 2010, the Company granted 1,644,762 options under the Cambium Learning Group, Inc. 2009 Equity Incentive Plan (the Plan) with a total grant date fair value, net of forecasted forfeitures, of \$1.8 million. Seventy-five percent of these options have a per-share exercise price equal to \$4.50 and twenty-five percent of these options have an exercise price equal to \$6.50. These options vest equally over a four year service period and the term of the options is ten years from the date of grant. The following assumptions were used in the Black-Scholes option-pricing model to estimate the fair value of these awards:

|                               | <b>Quarter Ended<br/>March 31, 2010</b> |
|-------------------------------|---|
| Expected stock volatility     | 35.00%                                  |
| Risk-free interest rate       | 2.87%                                   |
| Expected years until exercise | 6.25                                    |
| Dividend yield                | 0.00%                                   |

On May 25, 2010, the Company granted 110,000 options under the Plan with a total grant date fair value, net of forecasted forfeitures, of \$0.2 million. Seventy-five percent of these options have a per-share exercise price equal to \$4.81 and twenty-five percent of these options have an exercise price equal to \$6.50. These options vest annually over a four-year service period and the term of the options is ten years from the date of grant. The following assumptions were used in the Black-Scholes option-pricing model to estimate the fair value of these awards:

|                               | <b>Quarter<br/>Ended<br/>June 30, 2010</b> |
|-------------------------------|--|
| Expected stock volatility     | 35.00%                                     |
| Risk-free interest rate       | 2.40%                                      |
| Expected years until exercise | 6.25                                       |
| Dividend yield                | 0.00%                                      |

There was no stock option activity in the third quarter of 2010.

Due to a lack of exercise history or other means to reasonably estimate future exercise behavior, the Company used the simplified method as described in applicable accounting guidance for stock based compensation to estimate the expected years until exercise on new awards.



**Table of Contents**

Restricted common stock awards of 6,000 and 4,000 shares were issued during the first and second quarters of 2010, respectively. The restrictions on the common stock awards will lapse one year from the anniversary of the grant date or upon a change in control of the Company for the 6,000 share grant and equally over a four-year period on the anniversary of the grant date or upon a change in control of the Company for the 4,000 share grant. These awards were valued based on the Company's closing stock price on the date of grant.

During the quarter ended March 31, 2010, 105,910 conversion stock options, which had been issued in replacement of share-based awards held by employees of VLCY, were cancelled. Additionally, during the nine months ended September 30, 2010, 135,000 of the options granted on January 27, 2010 were forfeited. There was no impact to expense during the period as a result of these forfeitures.

**Note 4 Net Income (Loss) per Common Share**

Basic net income (loss) per common share is computed by dividing net income (loss) by the weighted-average number of common shares outstanding during the period. Diluted net income (loss) per common share is computed by dividing net income (loss) by the weighted-average number of common shares outstanding during the period, including the potential dilution that could occur if all of the Company's outstanding stock awards that are in-the-money were exercised, using the treasury stock method. A reconciliation of the weighted-average number of common shares and equivalents outstanding used in the calculation of basic and diluted net income (loss) per common share is shown in the table below for the periods indicated:

| <i>(Shares in thousands)</i> | <b>Three Months Ended</b>         |                                   | <b>Nine Months Ended</b>          |                                   |
|------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
|                              | <b>September<br/>30,<br/>2010</b> | <b>September<br/>30,<br/>2009</b> | <b>September<br/>30,<br/>2010</b> | <b>September<br/>30,<br/>2009</b> |
| Basic                        | 44,324                            | 20,493                            | 44,322                            | 20,493                            |
| Dilutive effect of awards    | 71                                |                                   |                                   |                                   |
| Diluted                      | 44,395                            | 20,493                            | 44,322                            | 20,493                            |
| Antidilutive securities:     |                                   |                                   |                                   |                                   |
| <b>Options</b>               | 3,770                             |                                   | 3,770                             |                                   |
| <b>Warrants</b>              |                                   |                                   | 72                                |                                   |

**Note 5 Acquisitions****Acquisition of Voyager Learning Company**

On December 8, 2009, the Company acquired VLCY and its subsidiaries. The Company determined that the merger could capitalize upon potential strategic, operational and financial synergies to generate significant cash flow and strengthen the leadership position of Cambium and VLCY in education solutions for the pre-K-12 market. In reaching its decision to acquire VLCY, which resulted in the recognition of \$44.6 million of goodwill, there were a number of reasons why the Company believed the acquisition would be beneficial. These potential benefits include:

Capitalizing on the complementary nature of the companies' products to enhance certain products with minimal development costs, achieve critical mass in certain markets, facilitate the cross-selling of each other's products to established customers, and expand sales and marketing reach.

Leveraging the companies' combined implementation services and robust technological capabilities.

Combining two experienced management teams to spread best practices, attract leading authors and programs, and acquire additional product lines and business as opportunities arise.

Increasing sales into existing and new markets of certain products through complementary sales channels.

**Table of Contents**

The acquisition was accounted for as a purchase transaction. The historical financial statements of the Company include the results of VLCY from December 8, 2009, the date of acquisition. The purchase price was allocated among tangible and intangible assets acquired and liabilities assumed based on fair values at the transaction date. The excess of the purchase price over the acquired tangible and intangible assets and liabilities was recorded as goodwill. The Company acquired the stock of VLCY and, therefore, the additional goodwill resulting from this transaction is not expected to be tax deductible. Acquisition costs of zero and \$2.1 million for the three month periods ended September 30, 2010 and 2009, respectively, and zero and \$8.0 million for the nine month periods ended September 30, 2010 and 2009, respectively, are included in general and administrative expenses in the Condensed Consolidated Statements of Operations.

Consideration to the VLCY shareholders consisted of:

at the election of the stockholder, either,  
one share of Company common stock, or

\$6.50 in cash, limited to a maximum of \$67.5 million in the aggregate and prorated in accordance with the merger agreement;

plus, regardless of the election made,

an amount in cash equal to the amount of certain tax refunds specified in the merger agreement and received by VLCY prior to the closing of the mergers (reduced by the amount of the VLCY tax refunds contractually required to be placed in escrow at closing), divided by the total number of shares of VLCY common stock outstanding immediately prior to the effective time of the mergers; plus

a Contingent Value Right ( CVR ) to receive cash in an amount equal to the aggregate amount of specified tax refunds received after the closing of the mergers and various other amounts deposited in escrow on or after the closing date, reduced by any payments to be made under the escrow agreement entered into in connection with the mergers, with respect to agreed contingencies, a potential working capital adjustment and allowed expenses, divided by the total number of shares of VLCY common stock outstanding immediately prior to the effective time of the mergers.

As of September 30, 2010, a fair value of \$8.6 million has been recorded as a liability for the remaining CVR payments and \$1.1 million has been distributed to the escrow agent for distribution to holders of the CVRs. During the third quarter of 2010, a loss of \$0.1 million was recorded in general and administrative expense to reflect an increase in the estimated fair value of the CVR liability. The ultimate value of the CVRs is not known at this time; however, it is not expected to be more than \$11 million and could be as low as the \$1.1 million already distributed. The determination of fair value of the CVRs involves significant assumptions and estimates regarding the likelihood, amount and timing of cash flows related to the elements of the CVRs. Future changes in the estimate of the fair value of the CVRs will impact results of operations and could be material. As of September 30, 2010, restricted assets in an escrow account for the benefit of the CVRs were \$4.0 million.

Additionally, pursuant to the merger, a share-based award held by the Chief Executive Officer of VLCY was required to be converted into rights or options for shares of the Company with the same terms and conditions that were applicable to the rights or options for VLCY shares. Therefore, in accordance with applicable accounting guidance for business combinations, the fair value, prior to conversion, of replacement equity awards issued for pre-combination services at the date of acquisition is included in the calculation of the purchase price.



**Table of Contents**

The following represents the components of the purchase price:

*(in thousands)*

|  |            |
|--|------------|
| Cash paid to shareholders making the cash election     | \$ 67,499  |
| Cash paid to shareholders for specified tax refunds    | 15,523     |
| Fair value of shares of Company issued to shareholders | 76,907     |
| Fair value of equity awards converted at acquisition   | 22         |
| Fair value of the Contingent Value Rights              | 9,617      |
| <br>   |            |
| Total consideration                                    | \$ 169,568 |

The following represents the allocation of the purchase price:

*(in thousands)*

|                                       |            |
|---------------------------------------|------------|
| Cash and cash equivalents             | \$ 73,325  |
| Accounts receivable                   | 10,883     |
| Income tax receivable                 | 4,713      |
| Inventory                             | 11,687     |
| Other current assets                  | 11,919     |
| Property, plant and equipment         | 3,216      |
| Intangible assets                     | 50,249     |
| Curriculum in development             | 909        |
| Other assets                          | 11,891     |
| Accounts payable and accrued expenses | (14,835)   |
| Deferred revenue                      | (21,774)   |
| Capital lease obligations             | (187)      |
| Other liabilities                     | (17,075)   |
| Goodwill                              | 44,647     |
| <br>                                  |            |
| Total net assets acquired             | \$ 169,568 |

Other identified intangibles acquired consist of the following:

|                           | Voyager               | Cambium<br>Learning<br>Technologies | Useful Life |
|---------------------------|-----------------------|-------------------------------------|-------------|
|                           | <i>(in thousands)</i> |                                     |             |
| Curriculum and technology | \$ 23,700             | \$ 19,000                           | 7 years     |
| Customer relationships    | 3,880                 | 1,500                               | 7 years     |
| Tradenames and trademarks | 1,610                 | 559                                 | 15 years    |

Goodwill of \$24.9 million and \$19.7 million purchased in the acquisition was allocated to the Company's Voyager and Cambium Learning Technologies reporting units, respectively. Valuations were established giving consideration to the three basic approaches to value, with the method or methods applied for each asset depending on the nature of the asset and the type and reliability of information available for the analysis, and were based upon the Company's projected revenue growth assumptions through each asset's estimated useful life. Discounted cash flows were based upon the Company's weighted-average cost of capital of 25% and an estimated effective tax rate of 38%. Curriculum and technology and customer relationships were valued using a form of the income approach known as the excess

earnings method. Tradenames and trademarks were valued using a form of the income approach known as the relief-from-royalty method.

**Table of Contents***Supplemental Pro Forma Information*

The following unaudited supplemental pro forma information presents the results of operations as if the VLCY acquisition had occurred on January 1, 2009:

| <i>(in thousands) (unaudited)</i>             | <b>Three Months Ended<br/>September 30, 2009</b> | <b>Nine Months Ended<br/>September 30, 2009</b> |
|---|--|---|
| Net sales                                     | \$ 71,294  | \$ 145,195                                      |
| Income (loss) before income taxes             | 2,817  | (52,477)  |
| Net income (loss)                             | 2,817  | (52,477)  |
| Net income (loss) per share basic and diluted | \$ 0.06  | \$ (1.18)                                       |

The 2009 supplemental pro forma information has been adjusted to include:

the pro forma impact of the amortization of intangible assets and the reduction in deferred revenue and related deferred costs based on the purchase price allocation;

the pro forma impact of reduced interest income lost as a result of the \$58.0 million of cash used in the purchase price consideration (net of \$25.0 million contributed by the sole stockholder of the Company at the time of the merger);

the pro forma impact of certain employment agreements and stock option grants entered into on the effective date of the merger;

the elimination of merger transaction costs incurred by the Company and VLCY; and

the pro forma tax effect of the merger, which was estimated using a combined company effective tax rate of 0%.

Basic and diluted earnings (loss) per share is calculated using share equivalents outstanding at the merger date of 44.3 million. The supplemental pro forma information does not include an adjustment for certain contractual obligations, severance, retention, and other payments that became payable as a result of the merger. The majority of such payments are recorded in the historical financial statements of the Company or VLCY. Approximately \$0.1 million of such payments subject to subsequent service requirements will be recorded as expense in the fourth quarter of 2010.

The pro forma results are presented for illustrative purposes only and do not reflect the realization of potential cost savings, or any integration costs. Certain cost savings may result from the acquisition; however, there can be no assurance that these cost savings will be achieved. These pro forma results do not purport to be indicative of the results that would have actually been obtained if the acquisition occurred on January 1, 2009, nor is the pro forma data intended to be a projection of future results.

**Note 6 Fair Value Measurements**

As of September 30, 2010, financial instruments include \$5.8 million of cash and cash equivalents, restricted assets of \$16.1 million, collateral investments of \$2.0 million, the Company's \$11.2 million revolving credit facility, the \$96.2 million senior secured credit facility, \$56.2 million in senior unsecured notes, \$0.2 million of warrants, and \$8.6 million in CVRs. As of December 31, 2009, financial instruments included \$13.3 million of cash and cash equivalents, restricted assets of \$24.7 million, collateral investments of \$1.1 million, the \$5.0 million revolving credit facility, the \$97.2 million senior secured credit facility, \$54.6 million in senior unsecured notes, \$0.3 million of warrants, \$9.6 million in CVRs, and a \$1.0 million interest rate swap contract. The fair market values of cash equivalents and restricted assets are equal to their carrying value, as these investments are recorded based on quoted market prices and/or other market data for the same or comparable instruments and transactions as of the end of the reporting period. The fair value of the revolving credit facility is equal to its carrying value due to the short-term nature of the instrument and the interest rate being variable. The fair market value of the senior credit facility and

senior unsecured notes are subject to market conditions; however, limited trading activity restricts the ability to freely trade the debt. The senior credit facility bears interest at a variable rate and management believes that the carrying value of the senior credit facility approximates its fair value.

**Table of Contents**

Under the guidance for fair value measurements, valuation techniques are based on observable or unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. These two types of inputs have created the following fair value hierarchy:

Level 1 Quoted prices for identical instruments in active markets.

Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which significant value drivers are observable.

Level 3 Valuations derived from valuation techniques in which significant value drivers are unobservable.

Assets and liabilities measured at fair value on a recurring basis are as follows:

| <i>(in thousands)</i><br>Description | As of September<br>30,<br>2010 | Fair Value at Reporting Date Using  |   |  | Year-to-Date<br>Gains<br>(Losses) |
|--------------------------------------|--------------------------------|---|---|--|-----------------------------------|
|                                      |                                | Quoted<br>Prices<br>in Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |                                   |
| Restricted Assets:                   |                                |   |   |  |                                   |
| Money Market                         | \$ 16,112                      | \$ 16,112   | \$  | \$   | \$                                |
| Collateral Investments:              |                                |   |   |  |                                   |
| Money Market                         | 900                            | 900   |   |  |                                   |
| Certificate of Deposit               | 1,063                          | 1,063   |   |  |                                   |
| Warrant                              | 228                            |   | 228   |  | 52                                |
| Interest rate swap                   |                                |   |   |  | 992                               |
| CVRs                                 | 8,593                          |   |   | 8,593  | (100)                             |

The warrant was valued using the Black-Scholes pricing model. Due to the low exercise price of the warrants, the model assumptions do not significantly impact the valuation. As of September 30, 2010, a fair value of \$8.6 million has been recorded as a liability for the remaining CVR payments and \$1.1 million has been distributed to the escrow agent for distribution to holders of the CVRs. The ultimate value of the CVRs is not known at this time; however, it is not expected to be more than \$11 million and could be as low as \$1.1 million. The determination of fair value of the CVRs involves significant assumptions and estimates regarding the likelihood, amount and timing of cash flows related to the elements of the CVRs. Future changes in the estimate of the fair value of the CVRs will impact results of operations and could be material. As of September 30, 2010, restricted assets in an escrow account for the benefit of the CVRs were \$4.0 million.

Assets and liabilities measured at fair value on a non-recurring basis are as follows:

|  | Fair Value at Reporting Date Using                           |                                    |                             | Year-to-Date |
|--|--|------------------------------------|-----------------------------|--------------|
|  | Quoted<br>Prices<br>in Active<br>Markets<br>for<br>Identical | Significant<br>Other<br>Observable | Significant<br>Unobservable |              |
|  |  |                                    |                             |              |

| <i>(in thousands)</i><br>Description | As of September<br>30,<br>2010 | Assets<br>(Level 1) | Inputs<br>(Level 2) | Inputs<br>(Level 3) | Gains<br>(Losses) |
|--------------------------------------|--------------------------------|---------------------|---------------------|---------------------|-------------------|
| Goodwill                             | \$ 151,915                     | \$                  | \$                  | \$ 151,915          | \$                |

**Table of Contents**

The table below sets forth a summary of changes in the estimated fair value of the Company's Level 3 financial assets and liabilities measured on a recurring basis as of September 30, 2010:

|   | <b>Fair Value<br/>Measurements<br/>Using<br/>Significant<br/>Unobservable<br/>Inputs (Level 3)<br/>CVRs</b> |
|---|---|
| <i>(in thousands)</i>   |   |
| Balance at December 31, 2009  | \$ 9,599  |
| Payment issued to escrow agent for distribution to holders of CVRs  | (1,106)   |
| Losses for the period included in earnings attributable to the change in fair value related to liabilities as of September 30, 2010 | 100   |
| Balance at September 30, 2010   | \$ 8,593  |

**Note 7 Comprehensive Income (Loss)**

The Company recorded other comprehensive income or loss of zero for each of the three and nine month periods ended September 30, 2010 and 2009. Therefore, comprehensive income (loss) is equal to the net income (loss) for these periods.

**Note 8 Other Current Assets**

Other current assets at September 30, 2010 and December 31, 2009 consisted of the following:

|                         | <b>As of</b>                      |                              |
|-------------------------|-----------------------------------|------------------------------|
| <i>(in thousands)</i>   | <b>September<br/>30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
| Deferred costs          | \$ 2,379                          | \$ 269                       |
| Prepaid expenses        | 1,789                             | 2,019                        |
| Income taxes receivable | 979                               | 1,322                        |
| Settlement receivable   |                                   | 2,400                        |
| Total                   | \$ 5,147                          | \$ 6,010                     |

**Table of Contents****Note 9 Accrued Expenses**

Accrued expenses at September 30, 2010 and December 31, 2009 consisted of the following:

| <i>(in thousands)</i>                        | <b>September<br/>30,<br/>2010</b> | <b>As of<br/>December 31,<br/>2009</b> |
|--|-----------------------------------|--|
| Salaries, bonuses and benefits               | \$ 9,918                          | \$ 12,428                              |
| Accrued royalties                            | 1,374                             | 1,770                                  |
| Pension and post-retirement medical benefits | 1,227                             | 1,293                                  |
| Deferred compensation                        | 522                               | 633                                    |
| Interest rate swap                           |                                   | 992                                    |
| Other  | 6,910                             | 6,804                                  |
| <b>Total</b>                                 | <b>\$ 19,951</b>                  | <b>\$ 23,920</b>                       |

**Note 10 Other Liabilities**

Other liabilities at September 30, 2010 and December 31, 2009 consisted of the following:

| <i>(in thousands)</i>   | <b>September<br/>30,<br/>2010</b> | <b>As of<br/>December 31,<br/>2009</b> |
|---|-----------------------------------|--|
| Pension and post-retirement medical benefits, long-term portion | \$ 10,081                         | \$ 10,509                              |
| Long-term deferred tax liability                                | 7,550                             | 8,156                                  |
| Long-term income tax payable                                    | 1,116                             | 1,255                                  |
| Long-term deferred compensation                                 | 665                               | 1,179                                  |
| Other   | 2,429                             | 3,057                                  |
| <b>Total</b>  | <b>\$ 21,841</b>                  | <b>\$ 24,156</b>                       |

**Note 11 Pension and Other Postretirement Benefit Plans**

Components of net periodic benefit costs are:

| <i>(in thousands)</i> | <b>U.S. Defined Benefit<br/>Pension Plan</b>                 |   |
|-----------------------|--|---|
|                       | <b>Three<br/>Months<br/>Ended<br/>September<br/>30, 2010</b> | <b>Nine Months<br/>Ended<br/>September 30,<br/>2010</b> |
| Service cost          | \$   | \$  |
| Interest cost         | 146  | 438   |



Recognized net actuarial loss/(gain)

|   |    |     |    |     |
|---|----|-----|----|-----|
| Net pension and other postretirement benefit cost | \$ | 146 | \$ | 438 |
|---|----|-----|----|-----|

The Company's pension plan was acquired in the merger with VLCY and therefore the Company had no net periodic benefit costs associated with the three and nine months ended September 30, 2009.

**Table of Contents****Note 12 Restructuring**

As a result of the merger with VLCY on December 8, 2009, the Company has acted upon plans to reduce its combined work force and has recently closed its Dallas, Texas distribution facility and transferred all inventory to its distribution facility in Frederick, Colorado. The following table summarizes the restructuring plan:

|                               | Total<br>Amount<br>Expected to<br>be Incurred | Total<br>Incurred<br>as of<br>September<br>30,<br>2010 | Nine Months<br>Ended<br>September<br>30,<br>2010 | Incurred in<br>Year Ended<br>December<br>31,<br>2009 |
|-------------------------------|---|--|--|--|
| <i>(in thousands)</i>         |   |  |  |  |
| One-time termination benefits | \$ 1,069                                      | \$ 1,069   | \$ 526   | \$ 543   |
| Warehouse move costs          | 570   | 570  | 570  |  |
|                               | \$ 1,639                                      | \$ 1,639   | \$ 1,096   | \$ 543   |

The change in the accruals for restructuring-related costs, which does not impact a segment and so is included in unallocated shared services, for the nine months ended September 30, 2010 are as follows:

|                                  | One-Time<br>Termination<br>Benefits | Warehouse<br>Move Costs |
|----------------------------------|-------------------------------------|-------------------------|
| <i>(in thousands)</i>            |                                     |                         |
| Balance as of December 31, 2009  | \$ 505                              | \$                      |
| Accrual changes                  | 526                                 | 570                     |
| Payments made                    | (814)                               | (570)                   |
| Balance as of September 30, 2010 | \$ 217                              | \$                      |

**Note 13 Uncertain Tax Positions**

The Company recognizes the financial statement impacts of a tax return position when it is more likely than not, based on technical merits, that the position will ultimately be sustained. For tax positions that meet this recognition threshold, we apply our judgment, taking into account applicable tax laws, our experience managing tax audits and relevant GAAP, to determine the amount of tax benefits to recognize in our financial statements. For each position, the difference between the benefit realized on our tax return and the benefit reflected in our financial statements is recorded on our balance sheet as an unrecognized tax benefit ( UTB ). We update our UTBs at each financial statement date to reflect the impacts of audit settlements and other resolution of audit issues, expiration of statutes of limitation, developments in tax law and ongoing discussions with tax authorities. The balance of UTBs was \$10.6 million and \$15.4 million at September 30, 2010 and December 31, 2009, respectively. The decrease this quarter was due primarily to the expiration of statutes of limitation.

The Company files income tax returns in the U.S. federal jurisdiction and various state jurisdictions. All U.S. tax years prior to 2008 related to the VLCY-acquired entities have been audited by the Internal Revenue Service. Cambium and its subsidiaries have been examined by the Internal Revenue Service through the end of 2006. Various state tax authorities are in the process of examining income tax returns for various tax years through 2007.



**Table of Contents**

VLCY was formerly known as ProQuest Company. Under sale agreements with Snap-On Incorporated and Cambridge Scientific Abstracts, LP ( CSA ), the Company is liable to indemnify Snap-On Incorporated or CSA for any income taxes assessed against ProQuest Business Solutions ( PQBS ) or ProQuest Information and Learning ( PQIL ) for periods prior to VLCY's sale of PQBS or PQIL in 2006 and 2007, respectively. The Company has established a contingent liability for those matters where it is not probable that the position will be sustained and a tax receivable for those matters where it is deemed more likely than not that the position will be sustained. The amounts of the liability and receivable are based on management's best estimate given the Company's history with similar matters and interpretations of current laws and regulations in accordance with applicable accounting guidance for income tax positions.

**Note 14 Commitments and Contingencies**

The Company is involved in various legal proceedings incidental to its business. Management believes that the outcome of these proceedings will not have a material adverse effect upon the Company's consolidated operations or financial condition and the Company has recognized appropriate liabilities as necessary based on facts and circumstances known to management. The Company expenses legal costs related to legal contingencies as incurred. The Company had a potential indemnification liability related to state income taxes and related interest that had been assessed against PQIL. On August 27, 2010, PQIL received a decision and order of determination from a state taxing authority. According to the determination of the Michigan taxing authority, PQIL was liable to the state of Michigan for unpaid taxes and interest in the amount of approximately \$10.4 million. In order to expedite resolution of this matter and access the Michigan Court of Claims, the Company paid this indemnification liability to the state of Michigan on behalf of PQIL on September 7, 2010. The Company has filed an action in the Michigan Court of Claims to pursue a refund of the assessment. Management believes it is more likely than not that the Company's position will be upheld in the court of claims and a \$10.4 million tax receivable for the expected refund is recorded in other assets on the condensed consolidated balance sheet as of September 30, 2010.

This indemnification liability was identified as an agreed contingency for purposes of the CVRs issued as part of the VLCY merger consideration. In accordance with the terms of the Agreement and Plan of Mergers, dated June 20, 2009, fifty percent (50%) of any amount that is paid or due and payable with respect to each agreed contingency would offset payments due under the CVRs from an amount held for such payments by Wells Fargo Bank, N.A., as escrow agent, in an escrow account. Upon payment of the approximately \$10.4 million, the Company requested a disbursement to the Company from the escrow account in an amount equal to fifty percent (50%) of the payment, or approximately \$5.2 million. This cash disbursement was received by the Company during the quarter ended September 30, 2010. On September 20, 2010, the Company amended the Agreement and Plan of Mergers and the escrow agreement that extends the term of the escrow agreement until the later of the full distribution of the escrow funds or the final resolution of the agreed contingency. The final resolution of the tax litigation or potential settlement could result in a refund ranging from zero to approximately \$10.4 million. As of September 30, 2010, the fair value of the CVR includes a reduction of approximately \$1.0 million related to this state income tax issue. This calculated reduction amount uses management assumptions related to the likelihood of any ultimate cash outflows for this agreed-upon contingency. However, the actual impact on the CVR could be up to one-half of the \$10.4 million if PQIL's position is not ultimately upheld. Additionally, if the PQIL's position is not ultimately upheld, the Company could incur up to \$10.4 million of indemnification expense in future periods on its Statements of Operations, partially offset by any reduction to the CVRs liability.

From time to time, we may enter into firm purchase commitments for printed materials included in our inventory which we expect to use in the ordinary course of business. These commitments are typically for terms less than one year and require us to buy minimum quantities of materials with specific delivery dates at a fixed price over the term. As of September 30, 2010, these open purchase commitments totaled \$1.1 million.

## **Table of Contents**

The Company has letters of credit outstanding as of September 30, 2010 in the amount of \$2.3 million to support workers' compensation insurance coverage, certain of its credit card programs, a build-to-suit lease for warehouse space in Frederick, Colorado, and performance bonds for certain contracts. The Company maintains a \$1.1 million certificate of deposit as collateral for the workers' compensation insurance and credit card program letters of credit and for the Automated Clearinghouse (ACH) programs. The Company also maintains a \$0.9 million money market fund investment as collateral for its travel card program. The certificate of deposit and money market fund investment are recorded in other assets.

### **Note 15 Revenue Recognition for Arrangements with Multiple Deliverables**

In October 2009, new guidance was issued regarding multiple-deliverable revenue arrangements and certain arrangements that include software elements. This guidance requires entities to allocate revenue in an arrangement using estimated selling prices of the delivered goods and services based on a selling price hierarchy. The guidance eliminates the residual method of revenue allocation and requires revenue to be allocated using the relative selling price method. In addition to requiring that arrangement consideration be allocated at the inception of an arrangement to all deliverables using the relative selling price method, the guidance establishes a selling price hierarchy for determining the selling price of a deliverable, which includes (1) vendor-specific objective evidence ( VSOE ), if available, (2) third-party evidence ( TPE ), if vendor-specific objective evidence is not available, and (3) best estimate of selling price ( BESP ), if neither VSOE nor TPE is available. The objective of BESP is to determine the price at which the Company would transact a sale if the product or service were sold on a stand-alone basis. It also removes tangible products from the scope of software revenue guidance and provides guidance on determining whether software deliverables in an arrangement that includes a tangible product are covered by the scope of the software revenue guidance. This guidance must be applied on a prospective basis for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010, with early adoption permitted. Effective January 1, 2010, the Company adopted this guidance on a prospective basis for all new or materially modified arrangements entered into after the adoption date.

The Company's revenues are derived from sales of reading, math and science, and professional development solutions to school districts primarily in the United States. Sales include printed materials and often online access to educational materials for individual students, teachers, and classrooms. Revenue from the sale of printed materials for reading and math products is recognized when the product is shipped to or received by the customer based on shipping terms.

Revenue for product support, training and implementation services, and online subscriptions is recognized over the period services are delivered. Revenue for the online content sold separately or included with certain curriculum materials is recognized ratably over the subscription period, typically a school year. Revenue for the Company's professional development courses, which include an Internet delivery component, is recognized over the contractual delivery period, typically nine to twelve months. ExploreLearning and Learning A-Z derive revenue exclusively from sales of online subscriptions to their reading, math and science teaching websites and related training and professional development. Typically, the subscriptions are for a twelve to twenty-four-month period and the revenue is recognized ratably over the period the online access is available to the customer.

The division of revenue between shipped materials, online materials, and ongoing support and services was determined in accordance with the new accounting guidance for revenue arrangements with multiple deliverables. The Company is not able to establish VSOE for each of its deliverables. Whenever VSOE cannot be established, the Company reviews the offerings of its competitors to determine whether TPE can be established. TPE is determined based on the prices charged by the Company's competitors for a similar deliverable when sold separately. It may be difficult for the Company to obtain sufficient information on competitor pricing to substantiate TPE and therefore the Company may not always be able to use TPE.

The Company also uses BESP to determine the selling price of certain of its deliverables. BESP was primarily used for the printed materials for product lines acquired in the VLCY acquisition, which have historically been priced on a bundled basis with the related online materials. The Company's determination of BESP considers the anticipated margin on that deliverable, the selling price and profit margin for similar parts or services, and the Company's ongoing pricing strategy and policies.



**Table of Contents**

The Company plans to analyze the selling prices used in its allocation of arrangement consideration at least annually. Selling prices will be analyzed on a more frequent basis if a significant change in the Company's business necessitates a more timely analysis or if the Company experiences significant variances in its selling prices. The adoption of the new guidance for arrangements with multiple deliverables did not result in the change of any units of accounting or timing of revenue recognition for these units of accounting, and primarily impacted product lines acquired in the VLCY acquisition. All of the Company's significant deliverables qualify as separate units of accounting. Under the previous guidance, the Company had used the residual method to value the printed material for certain of the product lines acquired in the VLCY acquisition. Under the new guidance, the selling price of the printed materials is established using BSP and the relative fair value method of allocation is used. Because VLCY was only included in the Company's results for the 23-day period between the December 8, 2009 acquisition date and December 31, 2009, and the Company historically did not have significant sales where it could not establish VSOE on all deliverables, this change in methodology would not have had a material impact on the 2009 financial results. Revenues for the three and nine months ended September 30, 2010 were approximately \$0.4 million and \$0.7 million, respectively, higher under the new methodology than they would have been under the prior guidance.

The Company's software products often include maintenance, support or on-line services. Maintenance and support services include telephone support, bug fixes, and, for certain products, rights to upgrades and enhancements on a when-and-if available basis. On-line services include storage, assignment, scoring and reporting. These services are recognized on a straight-line basis over the period they are provided. Revenues under multiple-element software license arrangements, which may include several different software products and services sold together, are allocated to each element based on the residual method in accordance with accounting guidance for software revenue recognition. In certain instances, telephone support and software repairs are provided for free within the first year of licensing the software. The cost of providing this service is insignificant, and is accrued at the time of revenue recognition.

The adoption of the new guidance on determining whether software deliverables in an arrangement that includes a tangible product are covered by the scope of the software revenue guidance did not result in a material change to the Company's reported revenues.

**Note 16 Segment Reporting**

The Company has three reportable segments with separate management teams and infrastructures that offer various products and services, as follows:

***Voyager:***

Voyager intervention programs serve as the anchor of the Company's product portfolio, generally providing a full year's worth of literacy or math instruction to at-risk students.

***Sopris:***

Sopris programs are offered in the areas of literacy, mathematics, and behavior to supplement core programs, and include assessments and instructional resources for students and professional development materials for educators.

***Cambium Learning Technologies:***

This operating segment includes assistive and instructional technology and related services. The principal markets for these products are elementary and secondary schools.

***Other:***

This consists of unallocated shared services, such as accounting, legal and human resources and corporate-related items. Depreciation and amortization expense, interest income and expense, other income and expense, and taxes are included in other.

**Table of Contents**

The Company and its chief operating decision maker evaluate the performance of its operating segments based on income (loss) from operations before depreciation and amortization, interest income and expense, income taxes, and nonrecurring and extraordinary items. The following table represents the net sales, cost of sales and income (loss) from operations of each segment. The Company does not track assets directly by segment and the chief operating decision maker does not use assets or capital expenditures to measure a segment's operating performance, therefore this information is not presented.

Prior to the merger transaction completed on December 8, 2009, the Company had two reportable segments: Published Products and Learning Technologies. The historical 2009 segment reporting results have been adjusted for comparative purposes to reflect the current organizational structure. These reclassifications required certain assumptions and estimates.

| <i>(in thousands)</i>               | <b>Voyager</b> | <b>Sopris</b> | <b>Cambium<br/>Learning<br/>Technologies</b> | <b>Other</b> | <b>Consolidated</b> |
|-------------------------------------|----------------|---------------|--|--------------|---------------------|
| Quarter ended September 30,<br>2010 |                |               |  |              |                     |
| Net sales                           | \$ 37,376      | \$ 9,587      | \$ 9,644                                     | \$           | \$ 56,607           |
| Cost of sales                       | 13,526         | 3,171         | 1,157  | 167          | 18,021              |
| Amortization                        |                |               |  | 7,096        | 7,096               |
| Total cost of sales                 | 13,526         | 3,171         | 1,157  | 7,263        | 25,117              |
| Other expenses                      | 9,040          | 2,420         | 5,138  | 10,946       | 27,544              |
| Segment net income (loss)           | \$ 14,810      | \$ 3,996      | \$ 3,349                                     | \$ (18,209)  | \$ 3,946            |
| Quarter ended September 30,<br>2009 |                |               |  |              |                     |
| Net sales                           | \$ 25,596      | \$ 8,799      | \$ 6,577                                     | \$           | \$ 40,972           |
| Cost of sales                       | 7,278          | 2,874         | 530  |              | 10,682              |
| Amortization                        |                |               |  | 4,195        | 4,195               |
| Total cost of sales                 | 7,278          | 2,874         | 530  | 4,195        | 14,877              |
| Other expenses                      | 5,035          | 2,944         | 2,080  | 11,598       | 21,657              |
| Segment net income (loss)           | \$ 13,283      | \$ 2,981      | \$ 3,967                                     | \$ (15,793)  | \$ 4,438            |



**Table of Contents**

| <i>(in thousands)</i>                   | <b>Voyager</b> | <b>Sopris</b> | <b>Cambium<br/>Learning<br/>Technologies</b> | <b>Other</b> | <b>Consolidated</b> |
|---|----------------|---------------|--|--------------|---------------------|
| Nine months ended<br>September 30, 2010 |                |               |  |              |                     |
| Net sales                               | \$ 85,848      | \$ 19,898     | \$ 26,984                                    | \$           | \$ 132,730          |
| Cost of sales                           | 32,498         | 6,919         | 3,775  | 1,358        | 44,550              |
| Amortization                            |                |               |  | 21,083       | 21,083              |
| Total cost of sales                     | 32,498         | 6,919         | 3,775  | 22,441       | 65,633              |
| Other expenses                          | 27,749         | 6,329         | 13,643                                       | 37,047       | 84,768              |
| Segment net income (loss)               | \$ 25,601      | \$ 6,650      | \$ 9,566                                     | \$ (59,488)  | \$ (17,671)         |
| Nine months ended<br>September 30, 2009 |                |               |  |              |                     |
| Net sales                               | \$ 40,774      | \$ 21,465     | \$ 15,503                                    | \$           | \$ 77,742           |
| Cost of sales                           | 12,907         | 6,388         | 1,674  |              | 20,969              |
| Amortization                            |                |               |  | 12,507       | 12,507              |
| Total cost of sales                     | 12,907         | 6,388         | 1,674  | 12,507       | 33,476              |
| Other expenses                          | 13,978         | 7,855         | 6,188  | 32,555       | 60,576              |
| Segment net income (loss)               | \$ 13,889      | \$ 7,222      | \$ 7,641                                     | \$ (45,062)  | \$ (16,310)         |

**Note 17 Subsequent Event**

In April 2008, the Company discovered certain irregularities relating to the control and use of cash and certain other general ledger items which resulted from a substantial misappropriation of assets over a period of more than three years. These irregularities were perpetrated by a former employee, resulting in embezzlement losses, net of recoveries. On October 26, 2010, the Company received a recovery from the courts in the amount of \$0.5 million. The amended senior secured debt agreement calls for any recoveries related to the embezzlement, net of expenses incurred, to be used to pay down the outstanding principle balance of the senior secured debt. Therefore, the Company made prepayments of principle to the holders of the senior secured debt in the amount of \$0.5 million on October 27, 2010. In connection with the completion of the merger on December 8, 2009, the Company issued to VSS-Cambium Holdings III, LLC a warrant to purchase shares of our common stock (the Holdings Warrant ). This includes the Cambium Specified Asset Recoupment Amount, which is based upon the net amount of recoveries that the Company receives or received on and after June 1, 2009, including periods after the effective time of the mergers, with respect to the embezzlement matter that was discovered in April 2008. Therefore, the Company issued 33,303 additional warrants valued at \$0.1 million to VSS-Cambium Holdings III, LLC in connection with this embezzlement recovery.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

This section should be read in conjunction with the audited Consolidated Financial Statements of Cambium Learning Group, Inc. and its subsidiaries (the Company, we, us, or our ) and the notes thereto included in our Annual Report Form 10-K for the year ended December 31, 2009, as well as the accompanying interim financial statements and the notes thereto for the quarter ended September 30, 2010.

**Cautionary Note Regarding Forward-looking Statements.**

This report contains forward-looking statements within the meaning of the federal securities laws that involve risks and uncertainties, and which are based on beliefs, expectations, estimates, projections, forecasts, plans, anticipations, targets, outlooks, initiatives, visions, objectives, strategies, opportunities, drivers and intents of our management. Such statements are made in reliance upon the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this report, including statements regarding our future financial position, economic performance and results of operations, as well as our business strategy, objectives of management for future operations, and the information set forth under Management's Discussion and Analysis of Financial Condition and Results of Operations, are forward-looking statements.

Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. Forward-looking statements can be identified by, among other things, the use of forward-looking language, such as believes, expects, estimates, projects, forecasts, plans, anticipates, targets, outlooks, visions, objectives, strategies, opportunities, drivers, intents, scheduled to, seeks, may, will, or of those terms, or other variations of those terms or comparable language, or by discussions of strategy, plans, targets, models or intentions. Forward-looking statements speak only as of the date they are made, and except for our ongoing obligations under the federal securities laws, we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events, or otherwise, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements. Accordingly, you are cautioned that any such forward-looking statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to predict. Although we believe that the expectations reflected in such forward-looking statements are reasonable as of the date made, expectations may prove to have been materially different from the results expressed or implied by such forward-looking statements, as it is impossible for us to anticipate all factors that could affect our actual results. These risks and uncertainties include, but are not limited to, those described in Risk Factors in Part II, Item 1A and elsewhere in this report and in our Annual Report on Form 10-K for the year ended December 31, 2009, and those described from time to time in our future reports filed with the SEC. Unless otherwise required by law, we also disclaim any obligation to update our view of any such risks or uncertainties or to announce publicly the results of any revisions to the forward-looking statements made in this report.

**Merger Transaction**

On December 8, 2009, we completed the business combination of VSS-Cambium Holdings II Corp. ( Cambium ) and Voyager Learning Company ( VLCY ) as contemplated by the Agreement and Plan of Mergers, dated as of June 20, 2009, among us, VLCY, Vowel Acquisition Corp., our wholly-owned subsidiary, Cambium, a wholly-owned subsidiary of VSS-Cambium Holdings III, LLC, Consonant Acquisition Corp., our wholly owned subsidiary, and Vowel Representative, LLC, solely in its capacity as stockholders representative. We refer to this agreement and plan of mergers in this report as the merger agreement. Pursuant to the merger agreement, we acquired all of the common stock of each of Cambium and VLCY through the merger of Consonant Acquisition Corp. with and into Cambium, with Cambium continuing as the surviving corporation, and the concurrent merger of Vowel Acquisition Corp. with and into VLCY, with VLCY continuing as the surviving corporation. As a result of the effectiveness of the mergers, Cambium and VLCY became our wholly owned subsidiaries.

The merger transaction was accounted for as an acquisition of VLCY by Cambium, as that term is used under U.S. GAAP, for accounting and financial reporting purposes under the applicable accounting guidance for business combinations. In making this determination, management considered that (a) the newly developed entity did not have any significant pre-combination activity and, therefore, did not qualify to be the accounting acquirer, and (b) the former sole stockholder of Cambium is the majority holder of the combined entity, while the prior owners of VLCY

became minority holders in the combined entity. As a result, the historical financial statements of Cambium have become the historical financial statements of the Company. The results of VLCY are included in the Company's operations beginning with the December 8, 2009 merger date. VLCY is included for the last 23 days of 2009; therefore, third quarter 2010 results include the results of VLCY for the entire period, but third quarter 2009 results do not include the results of VLCY for any period of time.

**Table of Contents**

Subsequent to the merger transaction, we operate as three reportable segments with separate management teams and infrastructures that offer various products and services, as follows:

Voyager, our comprehensive intervention solutions;

Sopris, our supplemental solutions; and

Cambium Learning Technologies, our technology-based solutions.

Unallocated shared services, such as accounting, legal, human resources and corporate related items are recorded in a Shared Services category. Depreciation and amortization expense, interest income and expense, other income and expense, and taxes are included in this category.

Prior to the merger transaction completed on December 8, 2009, we had two reportable segments: Published Products and Learning Technologies. Our historical segment reporting results have been adjusted for comparative purposes to reflect the current organizational structure. These reclassifications required certain assumptions and estimates. See Note 16 to the financial statements for further information on our reportable segments. Also, as a result of the merger transaction and change in segments, we made a number of changes to personnel and processes as part of an overall departmental restructuring. As certain functions were consolidated, some resources were shifted to other areas of the business. In particular, some general and administrative functions were merged and, where appropriate, certain resources were shifted to customer facing functions, which are classified as costs of sales. These changes may affect comparability of pre-merger and post-merger periods.

Certain year-over-year comparisons are difficult as a result of the merger; therefore, to assist the Company with year-over-year net sales comparisons, we provide adjusted net sales in the section below entitled Non-GAAP Measures. The adjusted net sales measure and the internal order volume metric we discuss herein should not be considered a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP, however, management does believe they are useful tools for purposes of comparing pre-merger and post-merger periods.

**Overview**

Throughout the first nine months of 2010, we continued to experience adverse conditions in the education funding environment, including the elimination of Reading First funding and the continued depressed circumstance of certain state and local budgets. Numerous states enacted midyear (with their fiscal years running July 1, 2009 to June 30, 2010) budget cuts with spending reductions often impacting education funding. As school districts rely upon state and local budgets, some of our customers have found it difficult to secure alternative funding sources in the midst of these market conditions. Additionally, potential customers are more frequently utilizing a request for proposal process to complete purchases, which elongates the time required to complete a sale.

We have experienced some positive impact, both directly and indirectly, from the American Reinvestment and Recovery Act (ARRA) passed in February 2009. The ARRA provides significant new federal funding for various education initiatives through September 2011. While the education funding is for a broad set of education initiatives, we believe that schools and districts have directed, and may continue to direct, some of the new funding for programs which use our products. In some instances, if ARRA funding is not used directly for programs using our products, we may still be receiving an indirect benefit. When the ARRA funding is used to assist schools to meet their overall financial needs, other funds may be freed up to use for our programs. To date we have had some success in securing orders which are funded by ARRA funds, but not to a level that has been needed to offset net declines. As a result of these various market forces, we have experienced a decline in order volume in the first nine months of 2010 when compared with the first nine months of 2009 (combined VLCY and the Company). Order volume is an internal metric of shipments of our products and orders for online subscriptions and it serves as a leading indicator of sales.

**Table of Contents**

The following trends have had or may have an impact on our sales, profitability and EBITDA:

Declines have been realized in our internal order volume metric due to the economic crisis faced by many states and local entities. To some extent we expect the crisis will continue throughout the following quarters and have a continued depressive effect on general spending and therefore make order volume growth challenging.

The stimulus funds initially drove several large multi-year deals in 2009 that we have not seen replicated in 2010 to the same extent.

The Company has a few transactions remaining in its pipeline that are targeted for closure in 2010. These opportunities are mainly related to customer available ARRA stimulus funding and will play a significant role in determining the Company's end of year Adjusted Sales and Adjusted EBITDA.

The acquisition of VLCY in late 2009 added several online subscription-based products to our portfolio, which we expect to grow in the coming years.

We have experienced success in 2009 growing our portfolio to address the math needs of the market, including products such as Vmath, Transitional Math and Gizmos (ExploreLearning). While the Gizmos products have continued strong growth in 2010, other math-based products have declined, offsetting the Gizmos growth. We expect that the market for these products will continue to be strong and will return to growth in the future.

We believe our product diversification will strengthen our ability to sustain market share in a troubled market and capture market share when the market recovers.

We believe our focus on student outcomes through product usage and an overall partnership approach with the customer to implement our solutions, in the manner that the program was designed, results in higher student success rates, and such success, if achieved, will lead to customer retention and growth through reference sales.

We believe there is a trend of student accountability resulting in greater funding being directed to at-risk children in the United States with new funding sources, such as Race to the Top, which could provide additional funds for our products.

Efforts were taken in 2009 by both VLCY and Cambium to reduce their cost structures, including a reduction in force, to better align our cost structure to current market conditions. We expect to achieve further significant cost savings relative to 2009, partially offset by one-time integration costs.

We have identified and acted upon several key areas to invest in 2010. These are improved student data management systems, a separate dedicated sales force and development of an ecommerce engine for Sopris and continued investment in Cambium Learning Technologies, primarily in product development, sales and marketing.

**Table of Contents****Third Quarter of Fiscal 2010 Compared to the Third Quarter of Fiscal 2009**

| <i>(in thousands)</i>   | <b>Three Months Ended</b> |                   |                           |                   | <b>Year Over Year Change</b>   |                |
|---|---------------------------|-------------------|---------------------------|-------------------|--------------------------------|----------------|
|   | <b>September 30, 2010</b> |                   | <b>September 30, 2009</b> |                   | <b>Favorable/(Unfavorable)</b> |                |
|   | <b>Amount</b>             | <b>% of Sales</b> | <b>Amount</b>             | <b>% of Sales</b> | <b>\$</b>                      | <b>%</b>       |
| Net sales:  |                           |                   |                           |                   |                                |                |
| Voyager   | \$ 37,376                 | 66.0%             | \$ 25,596                 | 62.5%             | \$ 11,780                      | 46.0%          |
| Sopris  | 9,587                     | 16.9%             | 8,799                     | 21.5%             | 788                            | 9.0%           |
| Cambium Learning Technologies   | 9,644                     | 17.0%             | 6,577                     | 16.1%             | 3,067                          | 46.6%          |
| <b>Total sales</b>  | <b>56,607</b>             | <b>100.0%</b>     | <b>40,972</b>             | <b>100.0%</b>     | <b>15,635</b>                  | <b>38.2%</b>   |
| Cost of sales:  |                           |                   |                           |                   |                                |                |
| Voyager   | 13,526                    | 23.9%             | 7,278                     | 17.8%             | (6,248)                        | (85.8)%        |
| Sopris  | 3,171                     | 5.6%              | 2,874                     | 7.0%              | (297)                          | (10.3)%        |
| Cambium Learning Technologies   | 1,157                     | 2.0%              | 530                       | 1.3%              | (627)                          | (118.3)%       |
| Shared Services   | 167                       | 0.3%              |                           | 0.0%              | (167)                          | (100.0)%       |
| Amortization expense  | 7,096                     | 12.5%             | 4,195                     | 10.2%             | (2,901)                        | (69.2)%        |
| <b>Total cost of sales</b>  | <b>25,117</b>             | <b>44.4%</b>      | <b>14,877</b>             | <b>36.3%</b>      | <b>(10,240)</b>                | <b>(68.8)%</b> |
| Research and development expense  | 2,543                     | 4.5%              | 1,558                     | 3.8%              | (985)                          | (63.2)%        |
| Sales and marketing expense   | 11,966                    | 21.1%             | 5,396                     | 13.2%             | (6,570)                        | (121.8)%       |
| General and administrative expense  | 5,608                     | 9.9%              | 5,176                     | 12.6%             | (432)                          | (8.3)%         |
| Shipping costs  | 1,122                     | 2.0%              | 724                       | 1.8%              | (398)                          | (55.0)%        |
| Depreciation and amortization expense   | 2,085                     | 3.7%              | 2,359                     | 5.8%              | 274                            | 11.6%          |
| Goodwill impairment   |                           | 0.0%              |                           | 0.0%              |                                | 0.0%           |
| Embezzlement and related expense (recoveries)                                 | 21                        | 0.0%              | (74)                      | (0.2)%            | (95)                           | 128.4%         |
| <b>Income (loss) before interest, other income (expense) and income taxes</b> | <b>8,145</b>              | <b>14.4%</b>      | <b>10,956</b>             | <b>26.7%</b>      | <b>(2,811)</b>                 | <b>25.7%</b>   |
| Net interest income (expense)   | (4,478)                   | (7.9)%            | (4,991)                   | (12.2)%           | 513                            | 10.3%          |
| Other income (expense), net   | 271                       | 0.5%              | (154)                     | (0.4)%            | 425                            | 276.0%         |
| Income tax (expense) benefit  | 8                         | 0.0%              | (1,373)                   | (3.4)%            | 1,381                          | (100.6)%       |
| <b>Net loss</b>   | <b>\$ 3,946</b>           | <b>7.0%</b>       | <b>\$ 4,438</b>           | <b>10.8%</b>      | <b>\$ (492)</b>                | <b>11.1%</b>   |

**Table of Contents***Net Sales.*

Our total net sales increased \$15.6 million, or 38.2%, to \$56.6 million in the third quarter of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical third quarter 2009 net sales of \$32.6 million are not included in the Company's reported prior year sales.

The combined net sales for historical VLCY and the Company for the third quarter of 2009 would be \$73.5 million, resulting in a decrease of \$16.9 million, or 23.0%, when compared to the third quarter 2010 net sales of \$56.6 million. The decline relative to these combined amounts is partially a result of the Company recording a purchase accounting adjustment to reduce deferred revenue balances to fair value at the time of the VLCY acquisition. These adjustments reduced the amount of deferred revenue recognized in the third quarter of 2010 by approximately \$2.4 million. Including the effect of this purchase accounting adjustment with the combined net sales of historical VLCY, the Company had adjusted sales of \$59.0 million in 2010 and \$73.5 million in 2009 for a decrease of \$14.5 million, or 19.7%. This decrease is a result of a decline in order volume partially offset by timing of revenue recognition in the respective periods.

*Voyager.* The Voyager segment's net sales increased \$11.8 million, or 46.0%, to \$37.4 million in the third quarter of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical third quarter 2009 net sales related to the Voyager segment of \$26.8 million are not included in the Company's reported prior year sales. The combined net sales of historical VLCY related to the Voyager segment and the Company for the third quarter of 2009 would be \$52.4 million, resulting in a decrease of \$15.0 million, or 28.6%, when compared to the third quarter 2010 net sales of \$37.4 million. This decrease is primarily a result of a decline in order volume and to a lesser extent a purchase accounting adjustment made to reduce deferred revenue balances to fair value at the time of acquisition, which decreased deferred revenue recognized by the Voyager segment in the third quarter of 2010 by approximately \$0.6 million. These decreases were partially offset by the timing of revenue recognition in the respective periods.

*Sopris.* The Sopris segment's net sales increased \$0.8 million, or 9.0%, to \$9.6 million in the third quarter of 2010 compared to the same period in 2009, which is attributable to increased order volume. Professional development services such as *LETRS* (Language Essentials for Teachers of Reading and Spelling) and newer programs, such as *DIBELS Next*, have contributed to the increase.

*Cambium Learning Technologies.* The Cambium Learning Technologies segment's net sales increased \$3.1 million, or 46.6%, to \$9.6 million in the third quarter of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical third quarter 2009 net sales related to the Cambium Learning Technologies segment of \$5.8 million are not included in the Company's prior year sales. The combined net sales of historical VLCY related to the Cambium Learning Technologies segment and the Company for the third quarter of 2009 would be \$12.4 million, resulting in a decrease of \$2.7 million, or 22.1%, when compared to the third quarter 2010 net sales of \$9.6 million. This is primarily due to a purchase accounting adjustment that reduced the amount of deferred revenue recognized by the Cambium Learning Technologies segment in the third quarter of 2010 by approximately \$1.8 million. Adjusted for both historical VLCY and the purchase accounting adjustment, sales were \$11.4 million in 2010 and \$12.4 million in 2009 for a decrease of \$1.0 million attributable to the timing of revenue recognition in the respective periods.

Cambium Learning Technologies has consistently experienced year on year order volume growth that is translating to sales growth, although the impact of 2010 order volume is not fully reflected in net sales as a large portion of these sales are recognized over a subscription period.

*Cost of Sales.*

Cost of sales includes expenses to print, purchase, handle and warehouse our products, as well as royalty costs, and to provide services and support to customers. Cost of sales, excluding amortization, increased \$7.3 million, or 68.7%, to \$18.0 million in the third quarter of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical third quarter 2009 cost of sales of \$9.9 million are not included in the Company's prior year results. There is also a purchase accounting adjustment made to reduce deferred cost balances to fair value at the time of acquisition. The purchase accounting adjustments reduced the amount of deferred costs recognized in the third quarter of 2010 by approximately \$0.2 million. Including the effect of this purchase accounting adjustment and the combined cost of sales of historical VLCY, the Company had cost of sales of \$18.2 million in 2010 and \$20.6 million in 2009, resulting in a decrease of \$2.4 million, or 11.7%. This decrease is primarily due to decreased sales offset by the reallocation of

certain resources in the departmental restructuring to cost of sales from general and administrative expense.



**Table of Contents**

*Voyager.* Cost of sales for the Voyager segment increased \$6.2 million, or 85.8%, to \$13.5 million in the third quarter of 2010 compared to the same period in 2009 due to the VLCY acquisition.

*Sopris.* Cost of sales for the Sopris segment increased by \$0.3 million, or 10.3%, to \$3.2 million in the third quarter of 2010 compared to the same period in 2009.

*Cambium Learning Technologies.* Cost of sales for the Cambium Learning Technologies segment increased by \$0.6 million, or 118.3%, to \$1.2 million in the third quarter of 2010 compared to the same period in 2009 due to the VLCY acquisition.

*Shared Services.* Cost of sales for Shared Services for the third quarter of 2010 of \$0.2 million is related to non-recurring integration costs, which are not allocated to the segments. The integration costs primarily relate to the movement of inventory from VLCY's recently closed distribution center in Dallas, Texas, to our distribution facility in Frederick, Colorado, travel related to the warehouse integration and severance costs.

*Amortization Expense.*

Amortization expense included in cost of sales includes amortization for acquired pre-publication costs and technology, acquired publishing rights, and developed pre-publication and technology. Amortization for the third quarter of 2010 increased \$2.9 million, or 69.2%, primarily due to the intangible assets acquired in the VLCY acquisition.

*Research and Development Expense.*

Research and development expenditures include costs to research, evaluate and develop educational products, net of capitalization. Research and development expense for the third quarter of 2010 increased \$1.0 million, or 63.2%, to \$2.5 million compared to the third quarter of 2009 due to the VLCY acquisition. VLCY's historical third quarter 2009 research and development expense of \$1.3 million is not included in the Company's prior year results. The combined research and development expense for VLCY and the Company for the third quarter of 2009 would be \$2.8 million, resulting in a decrease of \$0.3 million, or 10.2%, when compared to the third quarter 2010 research and development expense of \$2.5 million. This is due to increased capitalization due to the timing of capitalizable versus non-capitalizable activities.

*Sales and Marketing Expense.*

Sales and marketing expenditures include all costs to maintain our various sales channels, including the salaries and commissions paid to our sales force, and costs related to our advertising and marketing efforts. Sales and marketing expense for the third quarter of 2010 increased \$6.6 million, or 121.8%, from the third quarter of 2009 to \$12.0 million due to the VLCY acquisition. VLCY's historical third quarter 2009 sales and marketing expense of \$8.5 million is not included in the Company's prior year results. The combined sales and marketing expense for VLCY and the Company for the third quarter of 2009 would be \$13.9 million, resulting in a decrease of \$2.0 million, or 14.1%, when compared to the third quarter 2010 sales and marketing expense of \$12.0 million. The decline is due to synergies resulting from the merger and reduced commission and bonus expense as a result of the decline in sales from prior year.

*General and Administrative Expense.*

General and administrative expenses increased \$0.4 million, or 8.3%, to \$5.6 million compared to the third quarter of 2009 due to the VLCY acquisition. VLCY's historical third quarter 2009 general and administrative expense of \$5.9 million is not included in the Company's prior year results. The combined general and administrative expense for VLCY and the Company for the third quarter of 2009 would be \$11.1 million, resulting in a decrease of \$5.5 million, or 49.5%, when compared to the third quarter 2010 general and administrative expense of \$5.6 million. The decrease is partially attributable to non-recurring transaction costs and higher legacy VLCY costs of \$3.0 million incurred in 2009 and the reallocation of certain resources to cost of sales from general and administrative expense as a result of the departmental restructuring. These reductions were partially offset by non-recurring integration costs of \$0.8 million incurred in 2010.

**Table of Contents***Net Interest Income (Expense).*

| <i>(in thousands)</i> | Three Months Ended       |                          | Year Over Year Change              |        |
|-----------------------|--------------------------|--------------------------|------------------------------------|--------|
|                       | September<br>30,<br>2010 | September<br>30,<br>2009 | Favorable /<br>(Unfavorable)<br>\$ | %      |
| Interest income       | \$ 8                     | \$ 2                     | \$ 6                               | 300.0% |
| Interest expense      | (4,486)                  | (4,993)                  | 507                                | 10.2%  |
| Total                 | \$ (4,478)               | \$ (4,991)               | \$ 513                             | 10.3%  |

Net interest expense for the third quarter of 2010 decreased \$0.5 million to \$4.5 million compared to the third quarter of 2009 primarily due to an improved credit rating obtained in the first quarter of 2010. Interest expense is primarily related to our long-term debt and build-to-suit capital lease.

*Income Tax Provision.*

We recorded an inconsequential income tax benefit during the third quarter of 2010 for year to date state income tax expense in states where the company cannot file on a unitary basis. We did not record a third quarter Federal or unitary State income tax expense against third quarter pre-tax income because the Company has a cumulative loss for the year and does not expect to book a tax benefit for the pre-tax losses during 2010. We recorded an income tax expense of \$1.4 million for an effective tax rate of 23.6% during the third quarter of 2009. Prior to the acquisition of VLCY, the Company had deferred tax liabilities in excess of deferred tax assets, which provided an objective source of future taxable income that enabled the Company to realize the tax benefit from pre-tax losses.

**Table of Contents**Nine months ended September 30, 2010 Compared to nine months ended September 30, 2009

| <i>(in thousands)</i>  | September 30,<br>2010 |                | September 30,<br>2009 |                | Year Over Year<br>Change      |                |
|--|-----------------------|----------------|-----------------------|----------------|-------------------------------|----------------|
|  | Amount                | % of<br>Sales  | Amount                | % of<br>Sales  | Favorable/(Unfavorable)<br>\$ | %              |
| Net sales:   |                       |                |                       |                |                               |                |
| Voyager  | \$ 85,848             | 64.7%          | \$ 40,774             | 52.4%          | \$ 45,074                     | 110.5%         |
| Sopris   | 19,898                | 15.0%          | 21,465                | 27.6%          | (1,567)                       | (7.3)%         |
| Cambium Learning Technologies                                    | 26,984                | 20.3%          | 15,503                | 19.9%          | 11,481                        | 74.1%          |
| <b>Total sales</b>   | <b>132,730</b>        | <b>100.0%</b>  | <b>77,742</b>         | <b>100.0%</b>  | <b>54,988</b>                 | <b>70.7%</b>   |
| Cost of sales:   |                       |                |                       |                |                               |                |
| Voyager  | 32,498                | 24.5%          | 12,907                | 16.6%          | (19,591)                      | (151.8)%       |
| Sopris   | 6,919                 | 5.2%           | 6,388                 | 8.2%           | (531)                         | (8.3)%         |
| Cambium Learning Technologies                                    | 3,775                 | 2.8%           | 1,674                 | 2.2%           | (2,101)                       | (125.5)%       |
| Shared Services  | 1,358                 | 1.0%           |                       | 0.0%           | (1,358)                       | (100.0)%       |
| Amortization expense   | 21,083                | 15.9%          | 12,507                | 16.1%          | (8,576)                       | (68.6)%        |
| <b>Total cost of sales</b>                                       | <b>65,633</b>         | <b>49.4%</b>   | <b>33,476</b>         | <b>43.1%</b>   | <b>(32,157)</b>               | <b>(96.1)%</b> |
| Research and development expense                                 | 8,116                 | 6.1%           | 4,117                 | 5.3%           | (3,999)                       | (97.1)%        |
| Sales and marketing expense                                      | 34,199                | 25.8%          | 15,883                | 20.4%          | (18,316)                      | (115.3)%       |
| General and administrative expense                               | 19,151                | 14.4%          | 13,399                | 17.2%          | (5,752)                       | (42.9)%        |
| Shipping costs   | 2,834                 | 2.1%           | 1,314                 | 1.7%           | (1,520)                       | (115.7)%       |
| Depreciation and amortization expense                            | 7,022                 | 5.3%           | 7,103                 | 9.1%           | 81                            | 1.1%           |
| Goodwill impairment  |                       | 0.0%           | 9,105                 | 11.7%          | 9,105                         | 100.0%         |
| Embezzlement and related expense<br>(recoveries)                 | 51                    | 0.0%           | (195)                 | (0.3)%         | (246)                         | (126.2)%       |
| Loss before interest, other income<br>(expense) and income taxes | (4,276)               | (3.2)%         | (6,460)               | (8.3)%         | 2,184                         | 33.8%          |
| Net interest income (expense)                                    | (13,460)              | (10.1)%        | (14,534)              | (18.7)%        | 1,074                         | 7.4%           |
| Other income (expense), net                                      | 176                   | 0.1%           | (359)                 | (0.5)%         | 535                           | 149.0%         |
| Income tax (expense) benefit                                     | (111)                 | (0.1)%         | 5,043                 | 6.5%           | (5,154)                       | (102.2)%       |
| <b>Net loss</b>  | <b>\$ (17,671)</b>    | <b>(13.3)%</b> | <b>\$ (16,310)</b>    | <b>(21.0)%</b> | <b>\$ (1,361)</b>             | <b>(8.3)%</b>  |

**Table of Contents***Net Sales.*

Our total net sales increased \$55.0 million, or 70.7%, to \$132.7 million in the first nine months of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical net sales in the first nine months of 2009 of \$79.6 million are not included in the Company's prior year sales.

The combined net sales for historical VLCY and the Company for the first nine months of 2009 would be \$157.3 million, resulting in a decrease of \$24.6 million, or 15.6%, when compared to the net sales in the first nine months of 2010 of \$132.7 million. The decline of these combined amounts is partially a result of the Company recording a purchase accounting adjustment to reduce deferred revenue balances to fair value at the time of the VLCY acquisition. These adjustments reduced the amount of deferred revenue recognized in the first nine months of 2010 by approximately \$12.1 million. Including the effect of this purchase accounting adjustment and the combined net sales of historical VLCY, the Company had adjusted sales of \$144.8 million in 2010 and \$157.3 million in 2009 for a decrease of \$12.5 million, or 7.9%. This decrease is a result of a decline in order volume partially offset by timing of revenue recognition in the respective periods.

*Voyager.* The Voyager segment's net sales increased \$45.1 million, or 110.5%, to \$85.8 million in the first nine months of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical net sales in the first nine months of 2009 related to the Voyager segment of \$63.3 million are not included in the Company's prior year sales. There is also a purchase accounting adjustment made to reduce deferred revenue balances to fair value at the time of acquisition. The purchase accounting adjustments reduced the amount of deferred revenue recognized by the Voyager segment in the first nine months of 2010 by approximately \$4.6 million. Including the effect of this purchase accounting adjustment with the combined net sales of the historical Voyager segment of VLCY, the Company had adjusted sales of \$90.4 million in 2010 and \$104.1 million in 2009 for a decrease of \$13.7 million, or 13.2%. This decrease is a result of a decline in order volume partially offset by the timing of revenue recognition in the respective periods.

*Sopris.* The Sopris segment's net sales decreased \$1.6 million, or 7.3%, to \$19.9 million in the first nine months of 2010 compared to the same period in 2009. This decline is primarily attributable to the timing of revenue recognition for certain transactions and to lower order volume, in particular, a single transaction that occurred in the first quarter 2009 for \$1.7 million related to the use of our assessment product under a licensing agreement. We have renegotiated this agreement and, under the terms of the new agreement, licensing fees for the 2010-2011 school year will occur in the fourth quarter 2010 but are expected to be lower than the 2009 fees.

*Cambium Learning Technologies.* The Cambium Learning Technologies segment's net sales increased \$11.5 million, or 74.1%, to \$27.0 million in the first nine months of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical net sales in the first nine months of 2009 related to the Cambium Learning Technologies segment of \$16.3 million are not included in the Company's prior year sales. Also, purchase accounting adjustments reduced the amount of deferred revenue recognized by the Cambium Learning Technologies segment in the first nine months of 2010 by approximately \$7.5 million. Including the effect of this purchase accounting adjustment with the combined net sales of historical VLCY related to the Cambium Learning Technologies segment, the Company had adjusted sales of \$34.5 million in the first nine months of 2010 and \$31.8 million in the first nine months of 2009 for an increase of \$2.7 million, or 8.5%. Cambium Learning Technologies has consistently experienced year on year order volume growth that is translating to sales growth, although the impact of 2010 order volume is not fully reflected in net sales as a large portion of these sales are recognized over a subscription period.

*Cost of Sales.*

Cost of sales includes expenses to print, purchase, handle and warehouse our products, as well as royalty costs, and to provide services and support to customers. Cost of sales, excluding amortization, increased \$23.6 million, or 112.5%, to \$44.6 million in the first nine months of 2010 compared to the same period in 2009 due to the VLCY acquisition. VLCY's historical cost of sales in the first nine months of 2009 of \$24.8 million are not included in the Company's prior year results. There is also a purchase accounting adjustment made to reduce deferred cost balances to fair value at the time of acquisition. The purchase accounting adjustments reduced the amount of deferred costs recognized in the first nine months of 2010 by approximately \$1.2 million. Including the effect of this purchase accounting adjustment and the combined cost of sales of historical VLCY, the Company had cost of sales of \$45.8 million in

2010 and in 2009. This is primarily due to the reallocation of certain resources in the departmental restructuring to cost of sales from general and administrative expense offset by a decrease in cost of sales due to decreased sales.

**Table of Contents**

*Voyager.* Cost of sales for the Voyager segment increased \$19.6 million, or 151.8%, to \$32.5 million in the first nine months of 2010 compared to the same period in 2009 due to the VLCY acquisition.

*Sopris.* Cost of sales for the Sopris segment increased by \$0.5 million, or 8.3%, to \$6.9 million in the first nine months of 2010 compared to the same period in 2009.

*Cambium Learning Technologies.* Cost of sales for the Cambium Learning Technologies segment increased by \$2.1 million, or 125.5%, to \$3.8 million in the first nine months of 2010 compared to the same period in 2009 due to the VLCY acquisition.

*Shared Services.* Cost of sales for Shared Services for the first nine months of 2010 of \$1.4 million is related to non-recurring integration costs, which are not allocated to the segments. The integration costs primarily relate to the movement of inventory from VLCY's closed distribution center in Dallas, Texas, to our distribution facility in Frederick, Colorado, travel related to the warehouse integration and severance costs.

*Amortization Expense.*

Amortization expense included in cost of sales includes amortization for acquired pre-publication costs and technology, acquired publishing rights, and developed pre-publication and technology. Amortization for the first nine months of 2010 increased \$8.6 million, or 68.6%, primarily due to the intangible assets acquired in the VLCY acquisition.

*Research and Development.*

Research and development expenditures include costs to research, evaluate and develop educational products, net of capitalization. Research and development expense for the first nine months of 2010 increased \$4.0 million, or 97.1%, to \$8.1 million compared to the first nine months of 2009 due to the VLCY acquisition. VLCY's historical research and development expense in the first nine months of 2009 of \$3.4 million is not included in the Company's prior year results. The combined research and development expense for VLCY and the Company for the first nine months of 2009 would be \$7.6 million, resulting in an increase of \$0.6 million, or 7.5%, when compared to the first nine months of 2010 research and development expense of \$8.1 million. This is due to increased investment in new product development, primarily in the Cambium Learning Technologies business unit, and \$0.4 million in one-time integration costs.

*Sales and Marketing Expense.*

Sales and marketing expenditures include all costs to maintain our various sales channels, including the salaries and commissions paid to our sales force, and costs related to our advertising and marketing efforts. Sales and marketing expense for the first nine months of 2010 increased \$18.3 million, or 115.3%, from the first nine months of 2009 to \$34.2 million due to the VLCY acquisition. VLCY's historical sales and marketing expense in the first nine months of 2009 of \$22.6 million is not included in the Company's prior year results. The combined sales and marketing expense for VLCY and the Company for the first nine months of 2009 would be \$38.5 million, resulting in a decrease of \$4.3 million, or 11.2%, when compared to the sales and marketing expense in the first nine months of 2010 of \$34.2 million. The decline is due to synergies resulting from the merger and reduced commission and bonus expense as a result of the decline in sales from prior year, partially offset by increased spending to expand the sales force for the Sopris and CLT segments.

**Table of Contents***General and Administrative Expense.*

General and administrative expenses increased \$5.8 million, or 42.9%, to \$19.2 million compared to the first nine months of 2009 due to the VLCY acquisition. VLCY's historical general and administrative expense in the first nine months of 2009 of \$18.4 million is not included in the Company's prior year results. The combined general and administrative expense for VLCY and the Company for the first nine months of 2009 would be \$31.8 million, resulting in a decrease of \$12.6 million, or 39.7%, when compared to the first nine months of 2010 general and administrative expense of \$19.2 million. The reduction is partially attributable to non-recurring transaction costs and increased legacy VLCY costs of \$9.3 million incurred in 2009, savings due to synergies resulting from the merger and the reallocation of certain resources to cost of sales from general and administrative expense as a result of the departmental restructuring. These decreases are partially offset by non-recurring integration costs of \$3.5 million incurred in 2010.

*Net Interest Income (Expense).*

| <i>(in thousands)</i> | Nine Months Ended        |                          | Year Over Year Change              |        |
|-----------------------|--------------------------|--------------------------|------------------------------------|--------|
|                       | September<br>30,<br>2010 | September<br>30,<br>2009 | Favorable /<br>(Unfavorable)<br>\$ | %      |
| Interest income       | \$ 14                    | \$ 5                     | \$ 9                               | 180.0% |
| Interest expense      | (13,474)                 | (14,539)                 | 1,065                              | 7.3%   |
| Total                 | \$ (13,460)              | \$ (14,534)              | \$ 1,074                           | 7.4%   |

Net interest expense for the first nine months of 2010 decreased \$1.1 million to \$13.5 million compared to the first nine months of 2009 primarily due to an improved credit rating obtained in the first quarter of 2010. Interest expense is primarily related to our long-term debt and build-to-suit capital lease.

*Income Tax Expense/Benefit.*

We recorded an income tax expense of \$0.1 million for an effective tax rate of 0.6% during the first nine months of 2010, primarily for subsidiary state income taxes where we are not permitted to file on a unitary basis. We did not record a Federal or state income tax benefit for consolidated losses incurred during the period because realization of the tax benefits from the losses is not assured beyond a reasonable doubt given the Company's recent history of cumulative losses. Therefore, during the first nine months of 2010, increases in net deferred tax assets were offset by increases in the valuation allowance. We recorded a tax benefit of \$5.0 million for an effective tax rate of 23.6% during the first nine months of 2009. Prior to the acquisition of VLCY, the Company had deferred tax liabilities in excess of deferred tax assets, which provided an objective source of future taxable income that enabled the Company to realize the tax benefit from pre-tax losses.

**Liquidity and Capital Resources**

Because sales seasonality affects operating cash flow, we normally incur a net cash deficit from all of our activities through the early part of the third quarter of the year. We typically fund these seasonal deficits through the drawdown of cash, supplemented by borrowings on our revolving senior credit facility. The primary source of liquidity is cash flow from operations and the primary liquidity requirements relate to debt service, pre-publication costs, capital investments and working capital. We believe that based on current and anticipated levels of operating performances, cash flow from operations and availability under the senior secured revolving credit facility, we will be able to make required payments of principal and interest on our debt and fund our working capital and capital expenditure requirements for the next 12 months.





**Table of Contents**

***Long-term debt***

Our long-term debt is held by our subsidiary, Cambium Learning, and, as of September 30, 2010, consists of:  
 \$96.2 million of floating rate senior secured notes due April 11, 2013; and

\$56.2 million of 13.75% senior unsecured notes due April 11, 2014.

*Senior Secured Credit Facility.* The senior secured notes were issued pursuant to a \$158 million credit agreement consisting of a \$30 million revolving credit facility and a \$128 million term loan facility. The credit agreement requires quarterly principal payments of \$320,000 in respect of the term loan facility. Our senior notes are secured by substantially all of Cambium Learning's personal property. The interest rate on the senior secured notes is based on the one-, three- or six-month LIBOR or Alternative Base Rate (ABR) plus a spread as determined by Cambium Learning's credit ratings, subject to a floor on each of the two rates. Based on ratings as of September 30, 2010, the spread for LIBOR is 5.0%. The LIBOR rate cannot be less than 3.0%, and the ABR cannot be less than 4.0%. As of September 30, 2010, the interest rate on the senior secured notes was 8.0%. As of September 30, 2010, we had \$96.2 million of principal outstanding under the term loan facility and borrowings of \$11.2 million under the revolving credit facility and, subject to borrowing base capacity limitations for outstanding letters of credit, we had \$17.3 million available to borrow under the revolving credit facility.

*Senior Unsecured Notes.* The senior unsecured notes require cash interest payments equal to 10% on a quarterly basis. Any additional interest beyond the 10% rate is added to the principal of the notes (paid in kind) and is not payable until April 11, 2014. As of September 30, 2010, the interest rate on these notes was 13.75% per annum. Assuming the all-in interest rate on the senior unsecured notes were to remain at 13.75% until April 11, 2014, the value of these notes, including accrued interest, will be \$64.2 million.

*Covenants.* The senior secured credit facility includes a total leverage ratio financial covenant. The ratio is calculated quarterly using adjusted EBITDA, which is defined as earnings before interest, taxes, depreciation, and amortization, and other adjustments allowed under the terms of the agreement, on a rolling 12-month basis. The facility also contains customary covenants, including limitations on Cambium Learning's ability to incur debt, and events of default as defined by the agreement. The senior secured credit facility limits Cambium Learning's ability to pay dividends, to make advances and to otherwise engage in inter-company transactions. Effective as of the quarter ended September 30, 2010, the senior secured credit facility requires Cambium Learning's total leverage ratio to be no greater than 5.5:1.

The senior unsecured notes include a financial covenant which requires that we maintain as of the end of each fiscal quarter consolidated adjusted EBITDA of not less than \$25.0 million (adjusted EBITDA is also on a rolling 12-month basis and is defined in substantially the same manner as under the senior secured credit facility). The senior unsecured notes also contain customary covenants, including limitations on our ability to incur debt.

If Cambium Learning fails to comply with these financial covenants, the Company has the right to make a cash contribution to the capital of Cambium Learning, the aggregate amount not to be in excess of the minimum amount necessary to cure the relevant failure to comply with the financial covenant. This right to make a cash contribution is available for no more than one fiscal quarter in a fiscal year.

We are still completing our debt compliance reporting for the September 30, 2010 fiscal period, but, based on the calculation of adjusted EBITDA per the credit agreement, we expect to report a total leverage ratio for the rolling twelve months ended September 30, 2010 of approximately 3.4:1, which is in compliance with the debt covenant requirement that the total leverage ratio be no greater than 5.5:1. Further, we are in compliance with the requirement that adjusted EBITDA per the senior unsecured credit agreement be in excess of \$25.0 million.

See Non-GAAP Measures below for a reconciliation among net loss, EBITDA and adjusted EBITDA for purposes of measuring operating performance for the three months and nine months ended September 30, 2010 and 2009. The calculation of adjusted EBITDA used for purposes of the credit agreements is on a rolling 12-month basis and includes certain additional adjustments to EBITDA recognized by Cambium Learning's lenders.



## **Table of Contents**

### ***Cash flows***

During the nine months ended September 30, 2010, cash used in operating activities was \$2.4 million, which includes net cash payments of \$5.2 million related to a state income tax assessment. Cash used in investing activities include cash paid to holders of the Contingent Value Rights ( CVR ) of \$1.1 million, and cash used for property, equipment and pre-publication costs of \$8.8 million. These outflows were partially offset by cash inflows from financing activities of \$4.9 million which were primarily due to net draws of \$6.2 million made against our revolving credit agreement offset by debt and capital lease payments of \$1.3 million.

Cash from operations is seasonal, with more cash generated in the second half of the year than in the first half of the year. Cash is historically generated during the second half of the year because the peak buying cycle of school districts generally occurs in June for a school s fiscal year end through October as schools purchase materials for the school year.

### ***Contingencies***

The Company had a potential indemnification liability related to state income taxes and related interest that had been assessed against PQIL. On August 27, 2010, PQIL received a decision and order of determination from a state taxing authority. According to the determination of the Michigan taxing authority, PQIL was liable to the state of Michigan for unpaid taxes and interest in the amount of approximately \$10.4 million. In order to expedite resolution of this matter and access the Michigan Court of Claims, the Company paid this indemnification liability to the state of Michigan on behalf of PQIL on September 7, 2010. The Company has filed an action in the Michigan Court of Claims to pursue a refund of the assessment. Management believes it is more likely than not that the Company s position will be upheld in the court of claims and a \$10.4 million tax receivable for the expected refund is recorded in other assets on the condensed consolidated balance sheet as of September 30, 2010.

This indemnification liability was identified as an agreed contingency for purposes of the CVRs issued as part of the VLCY merger consideration. In accordance with the terms of the Agreement and Plan of Mergers, dated June 20, 2009, fifty percent (50%) of any amount that is paid or due and payable with respect to each agreed contingency would offset payments due under the CVRs from an amount held for such payments by Wells Fargo Bank, N.A., as escrow agent, in an escrow account. Upon payment of the approximately \$10.4 million, the Company requested a disbursement to the Company from the escrow account in an amount equal to fifty percent (50%) of the payment, or approximately \$5.2 million. This cash disbursement was received by the Company during the quarter ended September 30, 2010. On September 20, 2010, the Company amended the Agreement and Plan of Mergers and the escrow agreement that extends the term of the escrow agreement until the later of the full distribution of the escrow funds or the final resolution of the agreed contingency. The final resolution of the tax litigation or potential settlement could result in a refund ranging from zero to approximately \$10.4 million. As of September 30, 2010, the fair value of the CVR includes a reduction of approximately \$1.0 million related to this state income tax issue. This calculated reduction amount uses management assumptions related to the likelihood of any ultimate cash outflows for this agreed-upon contingency. However, the actual impact on the CVR could be up to one-half of the \$10.4 million if PQIL s position is not ultimately upheld. Additionally, if the PQIL s position is not ultimately upheld, the Company could incur up to \$10.4 million of indemnification expense in future periods on its Statements of Operations, partially offset by any reduction to the CVRs liability.

### **Non-GAAP Measures**

Our 2009 historical financial statements include VLCY results only for the 23-day period subsequent to the December 8, 2009 acquisition date. Therefore, the 2010 results reported on a GAAP basis include the results of VLCY for both the three and nine month periods, but the 2009 results reported do not include the results of VLCY for any portion of those periods.

Further, the net losses for both the Company and VLCY as reported on a GAAP basis for both 2009 and 2010 include material non-recurring and non-operational items. We believe that earnings (loss) from operations before interest and other income (expense), income taxes, and depreciation and amortization, or EBITDA, and Adjusted EBITDA, which further excludes non-recurring and non-operational items, provide useful information for investors to assess the results of the ongoing business of the combined company.



**Table of Contents**

EBITDA and Adjusted EBITDA are not prepared in accordance with GAAP and may be different from non-GAAP financial measures used by other companies. Non-GAAP financial measures should not be considered a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. We believe that Adjusted EBITDA provides useful information to investors because it reflects the underlying performance of the ongoing operations of the combined company and provides investors with a view of the combined company's operations from management's perspective. Adjusted EBITDA removes significant one-time or certain non-cash items from earnings. We use Adjusted EBITDA to monitor and evaluate the operating performance of the combined company and as the basis to set and measure progress towards performance targets, which directly affect compensation for employees and executives. We generally use these non-GAAP measures as measures of operating performance and not as measures of liquidity.

Below are reconciliations between net income (loss) and Adjusted EBITDA for the three and nine month periods ended September 30, 2010 and 2009:

**Cambium Learning Group, Inc.**  
**Reconciliation of Adjusted Sales and Adjusted EBITDA**  
**Three Months Ended September 30, 2010**  
*(In thousands)*  
**Unaudited**

Non-recurring or non-operating costs excluded from Adjusted EBITDA:  
Adj

|                                       | Total<br>GAAP | Costs<br>(a) | Corporate<br>(b) | Expense<br>(c) | Related<br>(d) | Purchase<br>(e) | Adjustments<br>to<br>CVR<br>(h) | Adjusted<br>EBITDA |
|---------------------------------------|---------------|--------------|------------------|----------------|----------------|-----------------|---------------------------------|--------------------|
| Voyager                               | \$ 37,376     | \$           | \$               | \$             | \$             | \$ 610          | \$                              | \$ 37,986          |
| Sopris                                | 9,587         |              |                  |                |                |                 |                                 | 9,587              |
| Cambium Learning<br>Technologies      | 9,644         |              |                  |                |                | 1,790           |                                 | 11,434             |
| Total net sales                       | 56,607        |              |                  |                |                | 2,400           |                                 | 59,007             |
| Cost of sales                         | 18,021        | (69)         |                  | (14)           |                | 242             |                                 | 18,180             |
| Cost of sales amortization            | 7,096         |              |                  |                |                |                 |                                 | 7,096              |
| Total cost of sales                   | 25,117        | (69)         |                  | (14)           |                | 242             |                                 | 25,276             |
| Research and development<br>expense   | 2,543         | (62)         |                  | (30)           |                |                 |                                 | 2,451              |
| Sales and marketing<br>expenses       | 11,966        | (58)         |                  | (34)           |                | 209             |                                 | 12,083             |
| General and administrative<br>expense | 5,608         | (760)        | (360)            | (167)          |                |                 | (100)                           | 4,221              |
| Shipping costs                        | 1,122         |              |                  |                |                |                 |                                 | 1,122              |
| Depreciation and<br>amortization      | 2,085         |              |                  |                |                |                 |                                 | 2,085              |
| Embezzlement and related              | 21            |              |                  |                |                | (21)            |                                 |                    |

Edgar Filing: CAMBIUM LEARNING GROUP, INC. - Form 10-Q

|                                     |           |        |        |        |       |          |        |           |
|-------------------------------------|-----------|--------|--------|--------|-------|----------|--------|-----------|
| Income (loss) from operations       | 8,145     | 949    | 360    | 245    | 21    | 1,949    | 100    | 11,769    |
| Net interest income (expense)       | (4,478)   |        |        |        |       |          |        | (4,478)   |
| Other income (expense)              | 271       |        |        |        |       |          |        | 271       |
| Income tax benefit                  | 8         |        |        |        |       |          |        | 8         |
| Net income (loss)                   | 3,946     | 949    | 360    | 245    | 21    | 1,949    | 100    | 7,570     |
| Normal non-GAAP EBITDA Adjustments: |           |        |        |        |       |          |        |           |
| Depreciation and amortization       | 9,181     |        |        |        |       |          |        | 9,181     |
| Net interest income (expense)       | 4,478     |        |        |        |       |          |        | 4,478     |
| Other income                        | (271)     |        |        |        |       |          |        | (271)     |
| Income tax                          | (8)       |        |        |        |       |          |        | (8)       |
| EBITDA                              | \$ 17,326 | \$ 949 | \$ 360 | \$ 245 | \$ 21 | \$ 1,949 | \$ 100 | \$ 20,950 |

**Table of Contents**

**Cambium Learning Group, Inc.**  
**Reconciliation of Adjusted Sales and Adjusted EBITDA**  
**Three Months Ended September 30, 2009**  
*(In thousands)*  
**Unaudited**

Non-recurring or non-operating costs excluded from Adjusted  
EBITDA:

|  | Total<br>GAAP | VLCY      | Total<br>Combined<br>Results | Transaction<br>Costs<br>(f) | Integration<br>Costs<br>(a) | Legacy<br>Corporate<br>(b) | Stock-based<br>Compensation<br>(c) | Embezzlement<br>and<br>Related<br>(d) | Goodwill<br>Impairment<br>(g) | Adjusted<br>EBITDA |
|--|---------------|-----------|------------------------------|-----------------------------|-----------------------------|----------------------------|------------------------------------|---------------------------------------|-------------------------------|--------------------|
| Voyager                                  | \$ 25,596     | \$ 26,768 | \$ 52,364                    | \$                          | \$                          | \$                         | \$                                 | \$                                    | \$                            | \$ 52,364          |
| Sopris                                   | 8,799         |           | 8,799                        |                             |                             |                            |                                    |                                       |                               | 8,799              |
| Cambium<br>Learning<br>Technologies      | 6,577         | 5,807     | 12,384                       |                             |                             |                            |                                    |                                       |                               | 12,384             |
| Total net sales                          | 40,972        | 32,575    | 73,547                       |                             |                             |                            |                                    |                                       |                               | 73,547             |
| Cost of sales                            | 10,682        | 9,910     | 20,592                       |                             |                             |                            |                                    |                                       |                               | 20,592             |
| Cost of sales<br>amortization            | 4,195         | 4,382     | 8,577                        |                             |                             |                            |                                    |                                       |                               | 8,577              |
| Total cost of<br>sales                   | 14,877        | 14,292    | 29,169                       |                             |                             |                            |                                    |                                       |                               | 29,169             |
| Research and<br>development<br>expense   | 1,558         | 1,274     | 2,832                        |                             |                             |                            |                                    |                                       |                               | 2,832              |
| Sales and<br>marketing<br>expenses       | 5,396         | 8,541     | 13,937                       |                             |                             |                            |                                    |                                       |                               | 13,937             |
| General and<br>administrative<br>expense | 5,176         | 5,939     | 11,115                       | (2,096)                     | (511)                       | (1,237)                    | (85)                               |                                       |                               | 7,186              |
| Shipping costs                           | 724           | 784       | 1,508                        |                             |                             |                            |                                    |                                       |                               | 1,508              |
| Depreciation<br>and<br>amortization      | 2,359         | 540       | 2,899                        |                             |                             |                            |                                    |                                       |                               | 2,899              |
| Embezzlement<br>and related              | (74)          |           | (74)                         |                             |                             |                            |                                    | 74                                    |                               | 0                  |
| Goodwill<br>impairment                   |               | 5,191     | 5,191                        |                             |                             |                            |                                    |                                       | (5,191)                       | (0)                |
| Income<br>(loss) from<br>operations      | 10,956        | (3,986)   | 6,970                        | 2,096                       | 511                         | 1,237                      | 85                                 | (74)                                  | 5,191                         | 16,016             |

Edgar Filing: CAMBIUM LEARNING GROUP, INC. - Form 10-Q

|                               |           |         |           |          |        |          |       |         |          |           |
|-------------------------------|-----------|---------|-----------|----------|--------|----------|-------|---------|----------|-----------|
| Net interest income (expense) | (4,991)   | (126)   | (5,117)   |          |        |          |       |         |          | (5,117)   |
| Other income (expense)        | (154)     | (230)   | (384)     |          |        |          |       |         |          | (384)     |
| Income tax benefit            | (1,373)   | (366)   | (1,739)   |          |        |          |       |         |          | (1,739)   |
| Net income (loss)             | 4,438     | (4,708) | (270)     | 2,096    | 511    | 1,237    | 85    | (74)    | 5,191    | 8,776     |
| Normal non-GAAP EBITDA        |           |         |           |          |        |          |       |         |          |           |
| Adjustments:                  |           |         |           |          |        |          |       |         |          |           |
| Depreciation and amortization | 6,554     | 4,922   | 11,476    |          |        |          |       |         |          | 11,476    |
| Net interest income (expense) | 4,991     | 126     | 5,117     |          |        |          |       |         |          | 5,117     |
| Other income                  | 154       | 230     | 384       |          |        |          |       |         |          | 384       |
| Income tax                    | 1,373     | 366     | 1,739     |          |        |          |       |         |          | 1,739     |
| EBITDA                        | \$ 17,510 | \$ 936  | \$ 18,446 | \$ 2,096 | \$ 511 | \$ 1,237 | \$ 85 | \$ (74) | \$ 5,191 | \$ 27,492 |



**Table of Contents**

**Cambium Learning Group, Inc.**  
**Reconciliation of Adjusted Sales and Adjusted EBITDA**  
**Nine Months Ended September 30, 2010**  
*(In thousands)*  
**Unaudited**

Non-recurring or non-operating costs excluded from Adjusted EBITDA:

|                                       | Total<br>GAAP | Costs<br>(a) | Corporate<br>(b) | Expense<br>(c) | Related<br>(d) | Accounting<br>(e) | Liability<br>(h) | Adjusted<br>EBITDA |
|---------------------------------------|---------------|--------------|------------------|----------------|----------------|-------------------|------------------|--------------------|
| Voyager                               | \$ 85,848     | \$           | \$               | \$             | \$             | \$ 4,589          | \$               | \$ 90,437          |
| Sopris                                | 19,898        |              |                  |                |                |                   |                  | 19,898             |
| Cambium Learning<br>Technologies      | 26,984        |              |                  |                |                | 7,523             |                  | 34,507             |
| Total net sales                       | 132,730       |              |                  |                |                | 12,112            |                  | 144,842            |
| Cost of sales                         | 44,550        | (1,041)      |                  | (44)           |                | 1,168             |                  | 44,633             |
| Cost of sales<br>amortization         | 21,083        |              |                  |                |                |                   |                  | 21,083             |
| Total cost of sales                   | 65,633        | (1,041)      |                  | (44)           |                | 1,168             |                  | 65,716             |
| Research and<br>development expense   | 8,116         | (375)        |                  | (93)           |                |                   |                  | 7,648              |
| Sales and marketing<br>expenses       | 34,199        | (302)        |                  | (102)          |                | 926               |                  | 34,721             |
| General and<br>administrative expense | 19,151        | (3,484)      | (835)            | (539)          |                |                   | (100)            | 14,193             |
| Shipping costs                        | 2,834         | (304)        |                  |                |                |                   |                  | 2,530              |
| Depreciation and<br>amortization      | 7,022         |              |                  |                |                |                   |                  | 7,022              |
| Embezzlement and<br>related           | 51            |              |                  |                | (51)           |                   |                  |                    |
| Income (loss) from<br>operations      | (4,276)       | 5,506        | 835              | 778            | 51             | 10,018            | 100              | 13,012             |
| Net interest income<br>(expense)      | (13,460)      |              |                  |                |                |                   |                  | (13,460)           |
| Other income (expense)                | 176           |              |                  |                |                |                   |                  | 176                |
| Income tax expense                    | (111)         |              |                  |                |                |                   |                  | (111)              |
| Net income (loss)                     | (17,671)      | 5,506        | 835              | 778            | 51             | 10,018            | 100              | (383)              |

|                                     |           |          |        |        |       |           |        |           |  |        |
|-------------------------------------|-----------|----------|--------|--------|-------|-----------|--------|-----------|--|--------|
| Normal non-GAAP EBITDA Adjustments: |           |          |        |        |       |           |        |           |  |        |
| Depreciation and amortization       | 28,105    |          |        |        |       |           |        |           |  | 28,105 |
| Net interest income (expense)       | 13,460    |          |        |        |       |           |        |           |  | 13,460 |
| Other income (expense)              | (176)     |          |        |        |       |           |        |           |  | (176)  |
| Income tax                          | 111       |          |        |        |       |           |        |           |  | 111    |
| EBITDA                              | \$ 23,829 | \$ 5,506 | \$ 835 | \$ 778 | \$ 51 | \$ 10,018 | \$ 100 | \$ 41,117 |  |        |

**Table of Contents**

**Cambium Learning Group, Inc.**  
**Reconciliation of Adjusted Sales and Adjusted EBITDA**  
**Nine Months Ended September 30, 2009**  
*(In thousands)*  
**Unaudited**

Non-recurring or non-operating costs excluded from Adjusted  
EBITDA:

|  | Total<br>GAAP | VLCY      | Total<br>Combined<br>Results | Transaction<br>Costs<br>(f) | Integration<br>Costs<br>(a) | Legacy<br>Corporate<br>(b) | Stock-based<br>Compensation<br>(c) | Embezzlement<br>and<br>Related<br>(d) | Goodwill<br>Impairment<br>(g) | Adjusted<br>EBITDA |
|--|---------------|-----------|------------------------------|-----------------------------|-----------------------------|----------------------------|------------------------------------|---------------------------------------|-------------------------------|--------------------|
| Voyager                                  | \$ 40,774     | \$ 63,299 | \$ 104,073                   | \$                          | \$                          | \$                         | \$                                 | \$                                    | \$                            | \$ 104,073         |
| Sopris                                   | 21,465        |           | 21,465                       |                             |                             |                            |                                    |                                       |                               | 21,465             |
| Cambium<br>Learning<br>Technologies      | 15,503        | 16,285    | 31,788                       |                             |                             |                            |                                    |                                       |                               | 31,788             |
| Total net sales                          | 77,742        | 79,584    | 157,326                      |                             |                             |                            |                                    |                                       |                               | 157,326            |
| Cost of sales                            | 20,969        | 24,831    | 45,800                       |                             |                             |                            |                                    |                                       |                               | 45,800             |
| Cost of sales<br>amortization            | 12,507        | 12,920    | 25,427                       |                             |                             |                            |                                    |                                       |                               | 25,427             |
| Total cost of<br>sales                   | 33,476        | 37,751    | 71,227                       |                             |                             |                            |                                    |                                       |                               | 71,227             |
| Research and<br>development<br>expense   | 4,117         | 3,436     | 7,553                        |                             |                             |                            |                                    |                                       |                               | 7,553              |
| Sales and<br>marketing<br>expenses       | 15,883        | 22,615    | 38,498                       |                             |                             |                            |                                    |                                       |                               | 38,498             |
| General and<br>administrative<br>expense | 13,399        | 18,379    | 31,778                       | (8,012)                     | (673)                       | (2,142)                    | (219)                              |                                       |                               | 20,732             |
| Shipping costs                           | 1,314         | 1,467     | 2,781                        |                             |                             |                            |                                    |                                       |                               | 2,781              |
| Depreciation<br>and<br>amortization      | 7,103         | 1,685     | 8,788                        |                             |                             |                            |                                    |                                       |                               | 8,788              |
| Embezzlement<br>and related              | (195)         |           | (195)                        |                             |                             |                            |                                    | 195                                   |                               |                    |
| Goodwill<br>impairment                   | 9,105         | 27,175    | 36,280                       |                             |                             |                            |                                    |                                       | (36,280)                      |                    |
| Income<br>(loss) from<br>operations      | (6,460)       | (32,924)  | (39,384)                     | 8,012                       | 673                         | 2,142                      | 219                                | (195)                                 | 36,280                        | 7,747              |

Edgar Filing: CAMBIUM LEARNING GROUP, INC. - Form 10-Q

|                               |           |             |            |          |        |       |        |          |           |           |
|-------------------------------|-----------|-------------|------------|----------|--------|-------|--------|----------|-----------|-----------|
| Net interest income (expense) | (14,534)  | (541)       | (15,075)   |          |        |       |        |          |           | (15,075)  |
| Other income (expense)        | (359)     | 954         | 595        |          |        |       |        |          |           | 595       |
| Income tax benefit            | 5,043     | 81          | 5,124      |          |        |       |        |          |           | 5,124     |
| Net income (loss)             | (16,310)  | (32,430)    | (48,740)   | 8,012    | 673    | 2,142 | 219    | (195)    | 36,280    | (1,609)   |
| Normal non-GAAP EBITDA        |           |             |            |          |        |       |        |          |           |           |
| Adjustments:                  |           |             |            |          |        |       |        |          |           |           |
| Depreciation and amortization | 19,610    | 14,605      | 34,215     |          |        |       |        |          |           | 34,215    |
| Net interest income (expense) | 14,534    | 541         | 15,075     |          |        |       |        |          |           | 15,075    |
| Other income                  | 359       | (954)       | (595)      |          |        |       |        |          |           | (595)     |
| Income tax                    | (5,043)   | (81)        | (5,124)    |          |        |       |        |          |           | (5,124)   |
| EBITDA                        | \$ 13,150 | \$ (18,319) | \$ (5,169) | \$ 8,012 | \$ 673 | 2,142 | \$ 219 | \$ (195) | \$ 36,280 | \$ 41,962 |

(a) Adjustment is to eliminate costs directly associated with the integration of the Company and VLCY, including severance and other costs incurred to achieve synergies and the cost of retention and change in control agreements directly related to the merger. The cost for retention and change in control agreements included was \$0.1 million and

\$1.6 million for the three and nine months ended September 30, 2010, respectively. Certain capitalized costs have been incurred to achieve synergies related to the merger but are not included in this adjustment as they are not reflected on the income statement balances.

- (b) Legacy VLCY corporate costs represent corporate costs related to legacy VLCY liabilities such as pension and severance costs for former VLCY employees. For 2009, these also include internal costs related to VLCY's strategic alternative process.
- (c) VLCY's historical statements of operations include stock-based compensation expense of \$0.1 million for the third quarter of 2009 and \$0.2 million for the nine months ended

September 30, 2009. During 2010, the Company recognized stock compensation expense of \$0.2 million in the third quarter and \$0.8 million in the nine months ended September 30 related to its outstanding options, restricted stock awards, warrants, and stock appreciation rights (SARs).

- (d) During 2008, the Company discovered certain irregularities relating to the control and use of cash and certain other general ledger items which resulted from a substantial misappropriation of assets over a period of more than three years. These irregularities were perpetrated by a former employee, resulting in embezzlement losses, net of recoveries.



**Table of Contents**

(e) Under applicable accounting guidance for business combinations, an acquiring entity is required to recognize all of the assets acquired and liabilities assumed in a transaction at the acquisition date fair value. In our Condensed Consolidated Financial Statements for the quarter and nine-month period ended September 30, 2010, net sales have been reduced by \$2.4 million and \$12.1 million, respectively, due to the write-down of deferred revenue to its estimated fair value as of the merger date. The write-down was determined by estimating the cost to fulfill the related future customer obligations plus a normal profit margin.



Partially offsetting this impact, cost of sales and marketing expenses were reduced for other purchase accounting adjustments, primarily a write-down of deferred costs to zero at the acquisition date. During the quarter and nine month period ended September 30, 2010, cost of sales were reduced by \$0.2 million and \$1.2 million, respectively, and sales and marketing expenses were reduced by \$0.2 million and \$0.9 million, respectively. The adjustment of deferred revenue and deferred costs to fair value is required only at the purchase accounting date; therefore, its impact on net sales, cost of sales, and sales and marketing expense is non-recurring.

- (f) Adjustment is to eliminate

external incremental costs incurred by the Company and VLCY that are directly related to the merger transaction.

- (g) In accordance with applicable accounting guidance, goodwill and other indefinite-lived intangible assets are no longer amortized but are instead reviewed for impairment at least annually and if a triggering event is determined to have occurred in an interim period. The Company's annual impairment testing is performed as of December 1 of each year. In June 2009, we determined that the signing of the merger agreement was a triggering event requiring us to review goodwill for impairment. At the time of this review, the Company had two reporting units: Published

Products and Learning Technologies. The first step of impairment testing as of June 30, 2009 showed that the carrying value of the Published Products unit exceeded its fair value and that the second step of testing was required for this unit. The second step requires the allocation of fair value of a reporting unit to all of the assets and liabilities of that reporting unit as if the reporting unit had been acquired in a business combination. The fair value was determined using an income approach based on forecasted operating results. As a result of the second step of our second quarter 2009 impairment test, the goodwill balance for the reporting unit as of the measurement date was determined to be partially impaired, and an

impairment charge of \$9.1 million was recorded as of June 30, 2009. As of the second quarter of 2009, the estimated fair market value of the reporting unit was estimated to have fallen below the book value as a result of worsening and prolonged adverse developments in the overall education funding environment, including the reductions in Reading First funding effective 2008 and the reductions in available state and local funds. The remaining \$27.2 million impairment charge included in the reconciliation above was recorded in the historical financial statements of VLCY as a result of impairment analyses in the second and third quarters of 2009 triggered by the signing of the

merger  
agreement.

- (h) Adjustment to the CVR liability as a result of the amendments of the merger agreement and the related escrow agreement, as previously disclosed in our Current Report on Form 8-K dated September 20, 2010, and the expiration of the statute of limitations on potential tax liabilities included in the estimate of the fair value of the CVRs.

Our 2009 historical financial statements include VLCY deferred revenue only as of period ends subsequent to the December 8, 2009 acquisition date. Therefore, the 2010 balance sheet reported on a GAAP basis includes the deferred revenue balance of VLCY beginning with the quarter ended December 31, 2009.

Further, the deferred revenue balances as reported on a GAAP basis as of December 31, 2009, March 31, 2010, June 30, 2010, and September 30, 2010 include material purchase accounting adjustments related to the VLCY acquisition. We believe that the combined deferred revenue balances and adjusted deferred revenue balances, which exclude the effect of the purchase accounting adjustment, provide useful information for investors to assess the results of the ongoing business of the combined company.

**Table of Contents**

Adjusted deferred revenue is not prepared in accordance with GAAP and may be different from non-GAAP financial measures used by other companies. Non-GAAP financial measures should not be considered a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. We believe that adjusted deferred revenue provides useful information to investors for assessing the impact of deferred revenue changes on our reported GAAP and adjusted sales.

Cambium Learning Group, Inc.  
Change in Adjusted Deferred Revenue  
(in thousands)  
Unaudited

|   | As of:                  |                      |                     |                          |                         |                      |                     |                          |
|---|-------------------------|----------------------|---------------------|--------------------------|-------------------------|----------------------|---------------------|--------------------------|
|   | December<br>31,<br>2008 | March<br>31,<br>2009 | June<br>30,<br>2009 | September<br>30,<br>2009 | December<br>31,<br>2009 | March<br>31,<br>2010 | June<br>30,<br>2010 | September,<br>30<br>2010 |
| Cambium deferred revenue                  | \$ 1,910                | \$ 1,673             | \$ 1,505            | \$ 1,643                 | \$ 24,181               | \$ 21,842            | \$ 23,643           | \$ 33,301                |
| Legacy VLCY deferred revenue              | 29,507                  | 24,125               | 21,844              | 35,517                   |                         |                      |                     |                          |
| Total combined deferred revenue           | 31,417                  | 25,798               | 23,349              | 37,160                   | 24,181                  | 21,842               | 23,643              | 33,301                   |
| Purchase accounting fair value adjustment |                         |                      |                     |                          | 14,374                  | 9,222                | 4,662               | 2,262                    |
| Adjusted deferred revenue                 | 31,417                  | 25,798               | 23,349              | 37,160                   | 38,555                  | 31,064               | 28,305              | 35,563                   |
| Change in adjusted deferred revenue       |                         | \$ (5,619)           | \$ (2,449)          | \$ 13,811                | \$ 1,395                | \$ (7,491)           | \$ (2,759)          | \$ 7,258                 |

**Off-Balance Sheet Arrangements**

The Company has no off-balance sheet arrangements as of September 30, 2010 that have or are reasonably likely to have a current or future material effect on the Company's financial condition, changes in financial conditions, sales or expenses, results of operations, liquidity, capital expenditures or capital resources.

**Contractual Obligations**

In the first quarter of 2010, our subsidiary, Cambium Learning, had its credit ratings upgraded by Standard & Poor's and Moody's Investor Services. As a result of the credit rating upgrades, the spread for LIBOR under Cambium Learning's senior secured credit agreement decreased from 6.5% to 5.0%, with a continued LIBOR floor of 3.0%, and the effective interest rate became 8.0%. As a result of this interest reduction and the two quarterly payments made since December 31, 2009, the total payments over the remaining life of the senior secured notes decreased \$9.0 million from what was presented as of December 31, 2009.

On July 9, 2010, the Company entered into a lease agreement with Briargrove Place, L.L.C., to occupy approximately 32,756 rentable square feet of office space at 17855 Dallas Parkway, Dallas, Texas. The Company intends to use the premises as its corporate headquarters. The term of the lease runs from November 1, 2010 through December 31, 2018 with the option for the Company to extend the term for two extension terms of sixty months each at the then-prevailing market rental rate. The Company also has the option to terminate the lease on December 31, 2016 and pay a termination amount of \$0.6 million. The aggregate minimum lease commitment for the full term of the lease is approximately \$4.7 million. The lessor has provided the Company with a tenant improvement allowance of up to \$1.1 million.

**Recently Issued Financial Accounting Standards**

In January 2010, new guidance was issued regarding improving disclosures about fair value measurements. This standard amends the disclosure guidance with respect to fair value measurements for both interim and annual reporting periods. Specifically, this standard requires new disclosures for significant transfers of assets or liabilities between Level 1 and Level 2 in the fair value hierarchy; separate disclosures for purchases, sales, issuance and settlements of Level 3 fair value items on a gross, rather than net, basis; and more robust disclosure of the valuation techniques and inputs used to measure Level 2 and Level 3 assets and liabilities. Except for the detailed disclosures of changes in Level 3 items, which will be effective for us as of January 1, 2011, the remaining new disclosure requirements were effective for us as of January 1, 2010. We have included these new disclosures, as applicable, in Note 6 to the Condensed Consolidated Financial Statements.

In October 2009, new guidance was issued regarding multiple-deliverable revenue arrangements and certain arrangements that include software elements. See Note 15 to the Condensed Consolidated Financial Statements for disclosures related to our adoption of this guidance.

**Table of Contents**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

**Interest Rate Risk**

We have outstanding as of September 30, 2010 \$107.4 million of indebtedness under Cambium Learning's senior secured credit facility (including \$11.2 million in revolving credit outstanding but not including \$2.3 million in outstanding letters of credit) and \$56.2 million of the senior unsecured notes due on April 11, 2014, which were issued on April 12, 2007. With the expiration of our interest rate swap on June 30, 2010, all of the indebtedness under Cambium Learning's senior secured credit facility will bear interest at variable rates in future periods. As such, an increase in the variable component used in determining the interest rates on Cambium Learning's variable rate facilities would result in the interest rates under these facilities being limited by the maximum interest rate applicable to the facilities. Assuming an applicable tax rate of 38.5%, we expect that our annual earnings would decrease by approximately \$0.7 million for each one percentage point increase in the rates applicable to Cambium Learning's variable debt, and by \$6.6 million for a ten percent increase in the variable component used in determining the interest rates applicable to Cambium Learning's variable debt.

**Foreign Currency Risk**

The Company does not have material exposure to changes in foreign currency rates. As of September 30, 2010, the Company does not have any outstanding foreign currency forwards or option contracts.

**Item 4. Controls and Procedures.**

**Evaluation of Disclosure Controls and Procedures**

Management of the Company, with the participation of the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rule 13a-15(e) and Rule 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. The Company's disclosure controls and procedures are designed to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported on a timely basis and that such information is communicated to management, including the Chief Executive Officer, Chief Financial Officer and its Board of Directors, to allow timely decisions regarding required disclosure.

Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of September 30, 2010.

**Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting that occurred during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Part II. Other Information**

**Item 1. Legal Proceedings.**

The Company had a potential indemnification liability related to state income taxes and related interest that had been assessed against PQIL. On August 27, 2010, PQIL received a decision and order of determination from a state taxing authority. According to the determination of the Michigan taxing authority, PQIL was liable to the state of Michigan for unpaid taxes and interest in the amount of approximately \$10.4 million. In order to expedite resolution of this matter and access the Michigan Court of Claims, the Company paid this indemnification liability to the state of Michigan on behalf of PQIL on September 7, 2010. The Company has filed an action in the Michigan Court of Claims to pursue a refund of the assessment. Management believes it is more likely than not that the Company's position will be upheld in the court of claims and a \$10.4 million tax receivable for the expected refund is recorded in other assets on the condensed consolidated balance sheet as of September 30, 2010.



**Table of Contents**

This indemnification liability was identified as an agreed contingency for purposes of the CVRs issued as part of the VLCY merger consideration. In accordance with the terms of the Agreement and Plan of Mergers, dated June 20, 2009, fifty percent (50%) of any amount that is paid or due and payable with respect to each agreed contingency would offset payments due under the CVRs from an amount held for such payments by Wells Fargo Bank, N.A., as escrow agent, in an escrow account. Upon payment of the approximately \$10.4 million, the Company requested a disbursement to the Company from the escrow account in an amount equal to fifty percent (50%) of the payment, or approximately \$5.2 million. This cash disbursement was received by the Company during the quarter ended September 30, 2010. On September 20, 2010, the Company amended the Agreement and Plan of Mergers and the escrow agreement that extends the term of the escrow agreement until the later of the full distribution of the escrow funds or the final resolution of the agreed contingency. The final resolution of the tax litigation or potential settlement could result in a refund ranging from zero to approximately \$10.4 million. As of September 30, 2010, the fair value of the CVR includes a reduction of approximately \$1.0 million related to this state income tax issue. This calculated reduction amount uses management assumptions related to the likelihood of any ultimate cash outflows for this agreed-upon contingency. However, the actual impact on the CVR could be up to one-half of the \$10.4 million if PQIL's position is not ultimately upheld. Additionally, if the PQIL's position is not ultimately upheld, the Company could incur up to \$10.4 million of indemnification expense in future periods on its Statements of Operations, partially offset by any reduction to the CVRs liability.

**Item 1A. Risk Factors.**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors, in the Company's Annual Report on Form 10-K for the year ended December 31, 2009, as such factors could materially affect the Company's business, financial condition, or future results. In the three months ended September 30, 2010, there were no material changes to the risk factors disclosed in the Company's 2009 Annual Report on Form 10-K. The risks described in the Annual Report on Form 10-K are not the only risks the Company faces. Additional risks and uncertainties not currently known to the Company, or that the Company currently deems to be immaterial, also may have a material adverse impact on the Company's business, financial condition, or results of operations.

**Table of Contents**

**Item 6. Exhibits.**

The following exhibits are filed as part of this report. The exhibit numbers preceded by an asterisk (\*) indicate exhibits previously filed and are hereby incorporated herein by reference.

| <b>Exhibit Number</b> | <b>Description</b>  |
|-----------------------|---|
| *10.1                 | Amendment No. 1, dated September 20, 2010, to Agreement and Plan of Mergers, by and among Cambium Learning Group, Inc., Voyager Learning Company, Vowel Acquisition Corp., VSS-Cambium Holdings II Corp., Consonant Acquisition Corp. and Vowel Representative, LLC (incorporated by reference to Exhibit 10.1 of Cambium Learning Group, Inc.'s Current Report on Form 8-K dated September 20, 2010 (File No. 001-34575)). |
| *10.2                 | Amendment No. 1, dated September 20, 2010, to Escrow Agreement, by and among Wells Fargo Bank, National Association, Cambium Learning Group, Inc., Voyager Learning Company, Vowel Representative, LLC and Richard J. Surratt (incorporated by reference to Exhibit 10.2 of Cambium Learning Group, Inc.'s Current Report on Form 8-K dated September 20, 2010 (File No. 001-34575)).                                       |
| 31.1                  | Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2                  | Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1                  | Certification of the Chief Executive Officer Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2                  | Certification of the Chief Financial Officer Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has caused this report to be signed on its behalf by the undersigned duly authorized officer of the registrant.

**Date:** November 5, 2010

**CAMBIUM LEARNING GROUP, INC.**

/s/ Bradley C. Almond  
Bradley C. Almond,  
Senior Vice President and Chief Financial  
Officer  
(Principal Financial Officer)

**Table of Contents**

**EXHIBIT INDEX**

| <b>Exhibit Number</b> | <b>Description</b>  |
|-----------------------|---|
| *10.1                 | Amendment No. 1, dated September 20, 2010, to Agreement and Plan of Mergers, by and among Cambium Learning Group, Inc., Voyager Learning Company, Vowel Acquisition Corp., VSS-Cambium Holdings II Corp., Consonant Acquisition Corp. and Vowel Representative, LLC (incorporated by reference to Exhibit 10.1 of Cambium Learning Group, Inc.'s Current Report on Form 8-K dated September 20, 2010 (File No. 001-34575)). |
| *10.2                 | Amendment No. 1, dated September 20, 2010, to Escrow Agreement, by and among Wells Fargo Bank, National Association, Cambium Learning Group, Inc., Voyager Learning Company, Vowel Representative, LLC and Richard J. Surratt (incorporated by reference to Exhibit 10.2 of Cambium Learning Group, Inc.'s Current Report on Form 8-K dated September 20, 2010 (File No. 001-34575)).                                       |
| 31.1                  | Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2                  | Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1                  | Certification of the Chief Executive Officer Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2                  | Certification of the Chief Financial Officer Pursuant to 18 U.S.C Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |