

KOMATSU LTD  
Form 20-F  
June 29, 2010

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 20-F**

(Mark One)

- REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934**
- or**
- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the fiscal year ended March 31, 2010**
- or**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**
- or**
- SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**Date of event requiring this shell company report \_\_\_\_\_**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**COMMISSION FILE NUMBER: 1-7239**

**KABUSHIKI KAISHA KOMATSU SEISAKUSHO**

(Exact name of Registrant as specified in its charter)

**KOMATSU LTD.**

(Translation of Registrant's name into English)

**JAPAN**

(Jurisdiction of incorporation or organization)

**2-3-6 Akasaka, Minato-ku, Tokyo 107-8414, Japan**

(Address of principal executive offices)

**Yasushi Sakano or Masaki Takeda**

**Telephone: +81-3-5561-2628**

**Facsimile: +81-3-3586-0374**

**Address: 2-3-6 Akasaka, Minato-ku, Tokyo 107-8414, Japan**

(Name, Telephone, E-mail and/or Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act.

Title of each class	Name of each exchange on which registered
None	N/A

Securities registered or to be registered pursuant to Section 12(g) of the Act.

None

(Title of Class)

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.

Common Stock\*  
(Title of Class)

\* 16,818,060  
American  
Depositary  
Shares  
evidenced by  
American  
Depositary  
Receipts, each  
American  
Depositary  
Share  
representing 1  
share of  
Common Stock  
of Komatsu Ltd.

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report.

968,039,976 shares (excluding 30,704,084 shares of Treasury Stock)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  
Yes  No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP  International Financial Reporting Standards as issued by the International Accounting Standards Board  
 Other

If "Other" has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow.

Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No



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In this document, KOMATSU LTD. is hereinafter referred to as the Company, and together with its consolidated subsidiaries as Komatsu.

Cautionary Statement with respect to forward-looking statements:

This annual report contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results and business strategies. These statements can be identified by the use of terms such as will, believes, should, projects, plans, expects and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured. Any forward-looking statements speak only as of the date of this annual report, and the Company assumes no duty to update such statements.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for Komatsu's principal products, owing to changes in the economic conditions in Komatsu's principal markets; changes in exchange rates or the impact of increased competition; unanticipated costs or delays encountered in achieving Komatsu's objectives with respect to globalized product sourcing and new information technology tools; uncertainties as to the results of Komatsu's research and development efforts and its ability to access and protect certain intellectual property rights; the impact of regulatory changes and accounting principles and practices; and the introduction, success and timing of business initiatives and strategies.

Important information regarding risks and uncertainties is also set forth elsewhere in this annual report, including in D. Risk Factors included in Item 3. Key Information, Item 4. Information on the Company, Item 5. Operating and Financial Review and Prospects and Item 11. Quantitative and Qualitative Disclosures About Market Risk.

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Not applicable.

**Item 2. Offer Statistics and Expected Timetable**

Not applicable.

**Item 3. Key Information****A. Selected Financial Data**

The following data for each of the fiscal years ended March 31, 2006 through March 31, 2010 have been derived from the Company's audited consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles ( U.S. GAAP ). It should be read in conjunction with the Company's audited consolidated balance sheets as of March 31, 2009 and 2010, the related consolidated statements of income, shareholders' equity and cash flows for the three fiscal years ended March 31, 2010 and the notes thereto that appear elsewhere in this annual report.

**Selected Financial Data**

	(Millions of yen, except per share amounts)				
	2010	2009	2008	2007	2006
<b>Income Statement Data:</b>					
Net sales 1)	1,431,564	2,021,743	2,243,023	1,893,343	1,612,140
Operating income 1)	67,035	151,948	332,850	244,741	163,428
Income from continuing operations before income taxes and equity in earnings of affiliated companies 1)	64,979	128,782	322,210	236,491	155,779
Income taxes 1)	25,364	42,293	115,794	79,745	43,970
Income from continuing operations attributable to Komatsu Ltd. less applicable income taxes 1)	33,559	78,797	203,826	153,264	109,141
Income from discontinued operations attributable to Komatsu Ltd. less applicable income taxes 1)			4,967	11,374	5,149
Net income attributable to Komatsu Ltd.	33,559	78,797	208,793	164,638	114,290

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	(Millions of yen, except per share amounts)				
	2010	2009	2008	2007	2006
<b>Per Share Data:</b>					
Income from continuing operations attributable to Komatsu Ltd. less applicable income taxes					
- Basic	34.67	79.95	204.88	154.25	109.94
- Diluted	34.65	79.89	204.61	153.97	109.75
Net income attributable to Komatsu Ltd.					
- Basic	34.67	79.95	209.87	165.70	115.13
- Diluted	34.65	79.89	209.59	165.40	114.93
Cash dividends					
Yen	26.00	44.00	38.00	23.00	14.00
U.S. cents 2)	27.96	44.44	38.00		
<b>Depreciation and amortization</b>	91,319	98,354	75,664	72,709	72,640
<b>Capital Investment 1) 3)</b>	96,191	162,512	145,730	129,680	113,934
<b>Research and development expenses 1)</b>	46,449	53,736	49,673	46,306	44,560

## (Millions of yen)

<b>Balance Sheet Data:</b>					
Total assets	1,959,055	1,969,059	2,105,146	1,843,982	1,652,125
Komatsu Ltd. shareholders equity	833,975	814,941	887,126	776,717	622,997
Capital stock	67,870	67,870	67,870	67,870	67,870
Number of shares issued at year-end	998,744,060	998,744,060	998,744,060	998,744,060	998,744,060
Number of shares outstanding at year-end	968,039,976	967,822,292	995,103,847	993,786,759	993,645,492

Notes:

- 1) In the fiscal year ended March 31, 2007, Komatsu disposed of its majority interest in Komatsu Electronic Metals Co., Ltd. ( KEM ). In the fiscal year ended

March 31, 2008,  
Komatsu sold  
the outdoor  
power  
equipment  
( OPE ) business  
of Komatsu  
Zenoah Co. and  
its subsidiaries.  
As a result,  
operating results  
and the gain  
recognized on  
the sale of KEM  
and its  
subsidiaries as  
well as the OPE  
business of  
Komatsu  
Zenoah Co. and  
its subsidiaries  
are presented as  
Income from  
discontinued  
operations  
attributable to  
Komatsu Ltd.  
less applicable  
income taxes.

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- 2) The conversion rate between the Japanese yen to the U.S. dollar for the fiscal year ended March 31, 2010 is ¥93 to U.S.\$1.00, the approximate buying rate of Japanese yen as of noon on March 31, 2010 in The City of New York as reported by the Federal Reserve Board.
  
- 3) The term Capital Investment as used in the above Selected Financial Data should be distinguished from the term Capital Expenditures as used in the consolidated statements of cash flows. The term Capital Investment as used in the above Selected Financial Data is defined to refer to costs relating to the purchase of property, plant and equipment including properties under

capital leases on an accrual basis which reflects the effect of timing differences between acquisition dates and payment dates. Komatsu's management uses this financial indicator to manage its capital investment and believes that this indicator is useful to investors in that this indicator presents accrual based capital investment in addition to the cash based capital expenditures provided in the consolidated statements of cash flows.

The following table provides the noon buying rates for Japanese yen in The City of New York as reported by the Federal Reserve Bank of New York and the Federal Reserve Board expressed in Japanese yen per U.S. dollar for the periods indicated. The average Japanese yen exchange rates represent average noon buying rates on the last business day of each month for the respective period. On June 18, 2010, the noon buying rate in The City of New York as reported by the Federal Reserve Board for Japanese yen was ¥90.79 = U.S.\$1.00.

**Yen Exchange Rates per U.S. dollar:**

	(Yen)			
	Average	High	Low	Period-End
Year ended March 31				
2006	113.67	104.64	119.66	117.48
2007	116.55	112.26	121.02	117.56
2008	113.61	96.88	124.09	99.85
2009	100.85	87.80	110.48	99.15
2010	92.49	86.12	100.71	93.40
		High	Low	Period-End
2009				

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December	86.62	93.08	93.08
2010			
January	89.41	93.31	90.38
February	88.84	91.94	88.84
March	88.43	93.40	93.40
April	92.03	94.51	94.24
May	89.89	94.68	90.81

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**B. Capitalization and Indebtedness**

Not applicable.

**C. Reasons for the Offer and Use of Proceeds**

Not applicable.

**D. Risk Factors**

Given the business environment in which Komatsu operates, Komatsu is exposed to a variety of risks. Komatsu has identified the following risks as its primary risks based on information currently available to it. The statements set forth in this section should be considered carefully in conjunction with Item 5. Operating and Financial Review and Prospects and the Consolidated Financial Statements that appear elsewhere in this annual report on Form 20-F. The risks discussed below are risks that may, individually or in the aggregate, make Komatsu's actual results differ materially from its expected or past results. It should be noted, however, that it is impossible to predict or identify all risks that may be applicable to Komatsu. The below list of risks should not be considered to be a complete list of risks that could materially affect Komatsu's results of operations and/or financial condition. Komatsu's results of operations and/or financial condition may also be affected in the future by other risks that are currently unknown or that are not currently considered significant or material.

**(1) Economic and market conditions**

As Komatsu is engaged in business on a global scale, the economic and market conditions and competitive environment in which Komatsu operates differ from region to region. In addition, demand for Komatsu's products, as well as the business environment in which Komatsu operates, may change substantially as a result of changes in the economic and market conditions of each such region.

In economically-advanced regions in which Komatsu operates, Komatsu's business is generally affected by cyclical changes in the economies of such regions. Therefore, factors which are beyond Komatsu's control, such as levels of housing starts, industrial production, public investments in infrastructure development and private-sector capital outlays, may affect demand for Komatsu's products.



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In recent years, Komatsu has derived a greater percentage of its business from newly-developing markets, such as China, India, Russia, the Middle East and Africa. In line with such increase in business, Komatsu has been making capital investments in such markets. Particularly in China, Komatsu has been making aggressive investments to expand the production capacity of its subsidiaries and reinforce its sales and service operations. If a temporary confusion or stagnation were to occur in the Chinese economy, Komatsu's business results would be adversely affected. In addition, in the other newly-developing markets, Komatsu constantly pays careful attention to the changes in demand for its products. However, their economies depend upon a number of unstable factors, such as commodity prices and considerable reliance on exports to economically-advanced countries, and thus, changes in these factors could adversely affect Komatsu's business results.

Furthermore, when economic and/or market conditions change more drastically than forecasted by Komatsu, Komatsu may also experience, among others, fewer orders of its products, an increase in cancellation of orders by customers and a delay in the collection of receivables.

These changes in the economic and market conditions and the business environment in which Komatsu operates may lead to a decline in sales, and inefficient inventory levels and/or production capacities, thereby causing Komatsu to record lower profitability and incur additional expenses and losses. As a result, Komatsu's results of operations may be adversely affected.

**(2) Foreign currency exchange rate fluctuations**

Komatsu conducts its business operations on a global scale, and a substantial portion of its overseas sales is affected by foreign currency exchange rate fluctuations. In general, an appreciation of the Japanese yen against another currency would adversely affect Komatsu's results of operations, while a depreciation of the Japanese yen against another currency would have a favorable impact thereon. In addition, foreign currency exchange rate fluctuations may also affect the comparative prices between products sold by Komatsu and products sold by its foreign competitors in the same market, as well as the cost of materials used in the production of such products. Komatsu strives to alleviate the effect of such foreign currency exchange rate fluctuations by, for example, locating its production bases globally and positioning such bases closer to the respective markets in which the products manufactured by such bases are sold. Komatsu also engages in hedging activities to minimize the effects of short-term foreign currency exchange rate fluctuations. Despite Komatsu's efforts, if the foreign currency exchange rates fluctuate beyond Komatsu's projected fluctuation range, Komatsu's results of operations may be adversely affected.

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**(3) Fluctuations in financial markets**

While Komatsu is currently working on improving the efficiency of its assets to reduce its interest-bearing debt, its aggregate short- and long-term interest-bearing debt was approximately ¥590 billion as of March 31, 2010. Although Komatsu has strived to reduce the effect of interest rate fluctuations by promoting the procurement of funds at fixed interest rates, an increase in interest rates may increase Komatsu's interest expenses with respect to its interest-bearing debt subject to floating interest rates, thereby adversely affecting Komatsu's results of operations. In addition, fluctuations in the financial markets, such as fluctuations in the fair value of marketable securities and interest rates, may also increase the unfunded obligation portion of Komatsu's pension plans or pension liabilities, which may result in an increase in pension expenses. Such an increase in interest expenses and pension expenses may adversely affect Komatsu's results of operations and financial condition.

**(4) Laws and regulations of different countries**

Komatsu is subject to various governmental regulations and approval procedures in the countries in which it operates. If the government of a given country were to enact new laws and regulations, such as laws and regulations relating to import/export duties, quotas, currency restrictions and taxation, Komatsu may be required to bear increased expenses in order to comply with such regulations. With respect to transfer pricing between Komatsu and its affiliated companies, Komatsu is careful to comply with applicable taxation laws of Japan and the concerned foreign governments. Nevertheless, it is possible that Komatsu may be viewed by the concerned tax authorities as having used inappropriate pricing. If intergovernmental negotiations were to fail, Komatsu may be charged with double or additional taxation. Such developments could have an unfavorable impact on Komatsu's business results.

**(5) Environmental laws and regulations**

Komatsu's products and business operations are required to comply with increasingly stringent environmental laws and regulations in the numerous countries in which Komatsu operates. Komatsu expends a significant share of its management resources, such as research and development expenses, to comply with regulations concerning air and wastewater emission levels of its manufacturing facilities and products. If the existing standards were amended, Komatsu may be required to bear increased costs and to make further capital investments to comply with such new standards. Incurrence of such additional environmental compliance costs may adversely affect Komatsu's results of operations.

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**(6) Product and quality liability**

While Komatsu endeavors to sustain and improve the quality and reliability of its operations and products based on stringent standards established internally, Komatsu may face product and quality liability claims or become exposed to other liabilities if unexpected defects in its products result in recalls or accidents. If the costs for addressing such claims or other liabilities are not covered by Komatsu's existing insurance policies or other protective means, such claims may adversely affect its financial condition.

**(7) Alliances and collaborative relationships**

Komatsu has entered into various alliances and collaborative relationships with distributors, suppliers and other companies in its industry to reinforce its international competitiveness. Through such arrangements, Komatsu is working to improve its product development, production, sales and service capabilities. While Komatsu expects its alliances and collaborative relationships to be successful, Komatsu's failure to attain expected results or the termination of such alliances or collaborative relationships may adversely affect Komatsu's results of operations.

**(8) Procurement, production and other matters**

Komatsu's procurement of parts and materials for its products is exposed to fluctuations in commodity prices, mainly in the price of steel materials. Price increases in commodities may increase the cost of materials and therefore the production cost of Komatsu's products. In addition, a shortage of product parts and materials, bankruptcies of suppliers or production discontinuation by suppliers of products used by Komatsu may make it difficult for Komatsu to engage in the timely procurement of parts and materials and manufacture of its products, thereby lowering Komatsu's production efficiency. In an effort to reduce any adverse effect to its business as a result of an increase in the cost of materials, Komatsu strives to reduce other costs and pass on any increase in the cost of materials to its customers through price adjustments of its products. Komatsu strives to minimize the effects of possible procurement or manufacturing issues by securing new suppliers or promoting closer collaboration among its related business divisions. However, if the increase in commodity prices were to exceed Komatsu's expectations or a prolonged shortage of materials and parts were to occur, Komatsu's results of operations may be adversely affected.

**(9) Information security, intellectual property and other matters**

Komatsu may obtain confidential information concerning its customers and individuals in the normal course of its business. Komatsu also holds confidential business and technological information. Komatsu safeguards such confidential information with the utmost care. To safeguard such confidential information from unauthorized access, tampering, destruction, leakage, losses and other damages, Komatsu employs appropriate safety measures, including implementing technological safety measures and strengthening its information management capabilities. If a leak of confidential information concerning customers and individuals were to occur, Komatsu may become liable for damages, or its reputation or its customers' confidence in Komatsu may be adversely affected. In addition, if Komatsu's confidential business and technological information were leaked or misused by a third party, or Komatsu's intellectual properties were infringed upon by a third party, or Komatsu were held liable for infringing on a third party's intellectual property rights, Komatsu's business results may be adversely affected.

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**(10) Natural calamities, wars, terrorism, accidents and other matters**

Komatsu conducts its business operations on a global scale and operates and maintains development, production, sales and other business facilities in many countries. If natural disasters, such as earthquakes and floods, epidemics, wars, terrorist acts, accidents, such as fires and explosions, unforeseeable criticism or interference by third parties or computer virus infections in regions in which Komatsu operates were to occur and cause extensive damage to one or more of its facilities that then could not become fully operational within a short period of time, delays or disruption in the procurement of materials and parts or the production and sales of Komatsu's products and services may result. Such delays or disruptions may adversely affect Komatsu's results of operations.

**Item 4. Information on the Company**

**A. History and Development of the Company**

The Company was incorporated in May 1921 as a joint stock corporation (kabushiki kaisha) in accordance with Japanese law under the name Kabushiki Kaisha Komatsu Seisakusho (Komatsu Ltd. in English). Its registered office is located at 2-3-6 Akasaka, Minato-ku, Tokyo 107-8414, Japan, and its telephone number is +81-3-5561-2628 (Finance & Treasury Department).

Shortly after its formation in 1921, the Company commenced the production and marketing of sheet-forming presses. In 1931, the Company produced Japan's first crawler-type farm tractor and in the 1940s the Company began its production of bulldozers in Japan. The Company broadened its product line-up by beginning production of motor graders and dump trucks in the 1950s and wheel loaders and hydraulic excavators in the 1960s.

The history and development of Komatsu's global operations can be divided into three phases: (1) exports from Japan, (2) offshore production and (3) management of its global production and distribution network.

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Since its first export to Argentina in 1955, Komatsu has gradually increased exports of its products. Komatsu established its first liaison office in India in 1964 and established sales companies in Europe, the United States and Asia between 1967 and 1971.

During the 1970s and 1980s, Komatsu started establishing its production facilities offshore and enhanced its offshore production by locating manufacturing plants close to their respective markets. In 1975, Komatsu commenced offshore production with the production of bulldozers in Brazil by Komatsu do Brasil Ltda., its first manufacturing plant outside Japan. Subsequently, Komatsu increased its global presence by establishing manufacturing plants in Indonesia, the United Kingdom and the United States during the 1980s. For example, during the 1980s, Komatsu established a joint venture company in the United States with Dresser Industries Inc. named Komatsu Dresser Company (now known as Komatsu America Corp., KAC ).

During the 1990s, Komatsu strengthened its overseas manufacturing capabilities and made efforts to optimize its production and distribution network on a global basis through various methods, including forming alliances and entering into joint ventures. For instance, Komatsu established Komatsu Cummins Engine Co., Ltd. and Industrial Power Alliance Ltd. in Japan and Cummins Komatsu Engine Company in the United States, with Cummins Engine Company (now known as Cummins Inc.). In addition, Komatsu entered into three joint ventures in China, and a joint venture with Mannesmann Demag of Germany to establish Demag Komatsu GmbH (now known as Komatsu Mining Germany GmbH).

The following are some of the significant transactions in the development of Komatsu's business in recent years. In September 2006, the Company entered into an agreement with SUMCO CORPORATION ( SUMCO ) pursuant to which the Company agreed to accept SUMCO's tender offer for KEM. In October 2006, the Company sold 51.0% of its equity ownership in its consolidated subsidiary, KEM, to SUMCO. Prior to this disposition, the Company held a 61.9% equity interest in KEM.

In October 2006 and December 2006, the Company completed two transactions to acquire an aggregate 29.3% equity interest in NIPPEI TOYAMA CORPORATION ( NIPPEI TOYAMA ), one of the leading manufacturers in the field of transfer machines used in the processing of automobile engines, various grinding machines, wire saws used in the semiconductor and solar application industries, and laser cutting machines.

In January 2007, the Company signed a definitive agreement to sell the OPE business of Komatsu Zenoah Co. to a Japanese subsidiary of Husqvarna AB of Sweden. After Komatsu Zenoah Co. split its OPE business and established Zenoah Co., Komatsu Zenoah Co. was merged into Komatsu Utility Co., Ltd. in April 2007, as a result of which Komatsu Utility Co., Ltd. became Zenoah Co.'s parent company. In the same month, Komatsu Utility Co., Ltd. sold all of its shares of Zenoah Co. to HUSQVARNA JAPAN LTD. (now known as Husqvarna Zenoah Co., Ltd.), thereby completing the sale of the OPE business.

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In January 2008, to generate more synergy, the Company launched a takeover bid to obtain all issued shares of NIPPEI TOYAMA, which resulted in the Company owning 93.7% of the equity interest.

In August 2008, the Company and NIPPEI TOYAMA implemented a share exchange and NIPPEI TOYAMA became a wholly owned subsidiary of the Company. In October 2008, NIPPEI TOYAMA changed its name and is now known as Komatsu NTC Ltd.

In April 2009, Komatsu Tokyo Ltd. ( Komatsu Tokyo ), a wholly owned subsidiary of the Company, merged with 11 other consolidated subsidiaries of the Company, consisting of 10 sales subsidiaries and Komatsu All Parts Support Ltd., through an absorption-type merger. In the same month, the Company transferred its sales and service business for construction equipment (excluding underground construction equipment) in Japan to Komatsu Tokyo through an absorption-type company split. Upon the completion of these transactions, Komatsu Tokyo changed its name and is now known as Komatsu Construction Equipment Sales and Service Japan Ltd.

In April 2010, Komatsu Industries Corporation ( Komatsu Industries ), a wholly owned subsidiary of the Company, took over the product development and sales and service operations of the large-sized press business, previously conducted by the Company's Industrial Machinery Division, by way of an absorption-type corporate split.

**PRINCIPAL CAPITAL INVESTMENT**

Komatsu invests capital each year in the development and production of new products and the improvement of the operating efficiency of its production infrastructure, primarily focusing on the Construction, Mining and Utility Equipment operating segment. Komatsu's capital investment for the fiscal years ended March 31, 2010, 2009 and 2008 were ¥96,191 million, ¥162,512 million and ¥145,730 million, respectively. Capital investment for the fiscal year ended March 31, 2010 by operating segment was as follows.

**Table of Contents****Capital Investment by Operating Segment**

	<b>Millions of Yen Fiscal Year ended March 31, 2010</b>	<b>Percentage Change as compared to the Fiscal Year ended March 31, 2009</b>
Construction, Mining and Utility Equipment	¥ 92,979	-39.2%
Industrial Machinery and Others	3,212	-66.9%
<b>Total</b>	<b>¥ 96,191</b>	<b>-40.8%</b>

## Notes:

- 1) Amounts include certain leased machinery and equipment accounted for as capital leases in accordance with Financial Accounting Standards Board Accounting Standards Codification 840.
- 2) The term Capital Investment as used in the above table should be distinguished from the term Capital Expenditures as used in the consolidated statements of cash flows. The term Capital Investment as used in the above table is

defined to refer to costs relating to the purchase of property, plant and equipment including properties under capital leases on an accrual basis which reflects the effect of timing differences between acquisition dates and payment dates. Komatsu's management uses this financial indicator to manage its capital investment and believes that this indicator is useful to investors in that this indicator presents accrual based capital investment in addition to the cash based capital expenditures provided in the consolidated statements of cash flows.

Demand for Komatsu products decreased in the fiscal year ended March 31, 2010 due primarily to the global financial crisis. Although Komatsu decreased its capital investments in the construction, mining and utility equipment business for the fiscal year ended March 31, 2010, Komatsu continued to make capital investments, including investments to reorganize its production operations in Japan and the United States so as to put in place a more flexible production infrastructure that enables Komatsu to adjust quickly to market demands. Komatsu also made capital investments in the industrial machinery and others business for the fiscal year ended March 31, 2010 to improve its productivity and efficiency by making improvements to its production infrastructure, such as closing down the Komatsu Plant (where some of the facility and equipment had become obsolete) and transferring the production of products manufactured at such plant to the Kanazawa Plant (where the facility and equipment are more up-to-date).



While Komatsu did not complete any new main facilities during the fiscal year ended March 31, 2010, the following table sets forth in further detail new constructions, expansions and overhauls of Komatsu's main facilities that were in progress during the fiscal year ended March 31, 2010:

Operating segment	Main facilities
Construction, Mining and Utility Equipment	Construction of Komatsu Manufacturing Rus, LLC's new plant Products: Medium-sized hydraulic excavators and forklift trucks Location: Yaroslavl, Russia
	Relocation and expansion of Komatsu (Changzhou) Construction Machinery Corp.'s plant Products: Hydraulic excavators, wheel loaders, dump trucks, etc. Location: Changzhou, Jiangsu, China
	Expansion of Komatsu Castex Ltd.'s manufacturing facilities for key components (i.e., iron castings) Products: Cylinder blocks, etc. Location: Himi City, Toyama, Japan

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Komatsu's capital investments for the fiscal year ended March 31, 2010 were primarily financed by funds on hand and bank borrowings.

For information on Komatsu's expected principal capital investments for the fiscal year ended March 31, 2011, see Item 4.D. Property, Plants and Equipment.

**B. Business Overview****GENERAL**

Komatsu is a global company that engages in the manufacturing, development, marketing and sale of a diversified range of industrial-use products and services. With Quality and Reliability as the cornerstone of its management policy, Komatsu is committed to providing safe and innovative products and services that satisfy its customers' needs and expectations.

The manufacturing operations of Komatsu are conducted primarily at plants located in Japan, the United States, Brazil, the United Kingdom, Germany, Sweden, Italy, Indonesia, China, Thailand and India. Komatsu's products are primarily sold under the Komatsu brand name and almost all of its sales and service activities are conducted through its sales subsidiaries and independent distributors who primarily sell products to retail dealers in their respective geographic area.

**PRODUCTS AND SERVICES**

The following table sets forth Komatsu's net sales by operating segments for the fiscal years ended March 31, 2010, 2009 and 2008, which is reproduced from the Company's audited consolidated financial statements.

**Net Sales by Operating Segments**

	(Millions of Yen)					
	Fiscal Year Ended March 31, 2010		Fiscal Year Ended March 31, 2009		Fiscal Year Ended March 31, 2008	
Construction, Mining and Utility Equipment	¥ 1,268,575	88.6%	¥ 1,744,733	86.3%	¥ 2,048,711	91.3%
Industrial Machinery and Others	162,989	11.4%	277,010	13.7%	194,312	8.7%
Total	¥ 1,431,564	100.0%	¥ 2,021,743	100.0%	¥ 2,243,023	100.0%

Note: Starting with the fiscal year ended March 31, 2009, Komatsu reclassified the forklift truck business of Komatsu Utility Co., Ltd. and the businesses of Komatsu Logistics Corp. (both of which were formerly in the Industrial Machinery, Vehicles and Others operating segment) so that such businesses are part of Komatsu's construction and mining equipment business, and accordingly, changed its operating segments by renaming the Construction and Mining Equipment operating segment as the Construction, Mining and Utility Equipment operating segment and the Industrial Machinery, Vehicles and Others operating segment as the Industrial Machinery and Others operating segment. As a result of this reclassification, the financial data for the fiscal year ended March 31, 2008 in the above table have been retrospectively reclassified using the new operating segments.

**Table of Contents****(1) Construction, Mining and Utility Equipment**

The Construction, Mining and Utility Equipment operating segment has been Komatsu's mainstay operating segment during the last several decades. Net sales from this operating segment accounted for 88.6% of Komatsu's total net sales for the fiscal year ended March 31, 2010.

Komatsu offers various types of construction, mining and utility equipment, ranging from super-large machines capable of mining applications to general construction equipment and mini construction equipment for urban use. Komatsu's range of products in this operating segment also includes a wide variety of attachments to be used with its products. Komatsu's principal products in this operating segment fall into the following categories:

<b>Category</b>	<b>Principal Products</b>
Excavating Equipment	Hydraulic excavators, mini excavators and backhoe loaders
Loading Equipment	Wheel loaders, mini wheel loaders and skid steer loaders
Grading and Roadbed Preparation Equipment	Bulldozers, motor graders and vibratory rollers
Hauling Equipment	Off-highway dump trucks, articulated dump trucks and crawler carriers
Forestry Equipment	Harvesters, forwarders and feller-bunchers
Tunneling Machines	Shield machines, tunnel-boring machines and small-diameter pipe jacking machines
Recycling Equipment	Mobile debris crushers, mobile soil recyclers and mobile tub grinders
Industrial Vehicles	Forklift trucks
Other Equipment	Railroad maintenance equipment
Engines and Components	Diesel engines, diesel generator sets and hydraulic equipment
Casting Products	Steel castings and iron castings
Logistics	Packing and transport

To remain competitive in this operating segment, Komatsu introduced the DANTOTSU Strategy in 2003 and has been working to increase the number of DANTOTSU products. DANTOTSU means "unique and unrivaled" in Japanese. Komatsu only designates a product as DANTOTSU if such product is considered unique and unrivaled as compared to those produced by Komatsu's competitors, due to the fact that such product is equipped with one or more features that its competitors cannot match for some time. Since the introduction of DANTOTSU products, Komatsu has been working to replace many of its product models with DANTOTSU products. The current line-up of DANTOTSU products include WA500 and WA600 wheel loaders and the D51-22 bulldozer to name a few. Komatsu plans to continue making model changes to replace some of its existing construction, mining and utility equipment product models with DANTOTSU products.

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In addition to manufacturing and developing new products, Komatsu has been focused on downstream businesses, such as the used equipment business and the rental equipment business. Komatsu Used Equipment Corp. has been facilitating the sale of used equipment by holding annual auctions in several locations in Japan since the mid-1990s. The principal products developed and introduced to the market in the Construction, Mining and Utility Equipment operating segment during the fiscal year ended March 31, 2010 are listed below:

Company	Product	Model
Komatsu Ltd.	Hydraulic Excavators	PC78UU-8, PC130F-7, PC200LC-8E0Hybrid, PC600-8E0, PC600LC-8E0, PC600-8R, PC600LC-8R, PC650-8E0, PC650LC-8E0, PC700LC-8E0, PC700LC-8R, PC8000-6
	Bulldozers	D375A-6R
	Motor Graders	GD555-5, GD655-5, GD675-5
Komatsu Utility Co., Ltd.	Hydraulic Excavators, Forklifts Trucks	PC05-1A, PC58UUT-5 FD20-17, FD25-17, FD30-17, FD35A-17, FB15-12, FD18-12, FD20A-12, FB15MU-12, FB18MU-12, FB20MU-12

## (2) Industrial Machinery and Others

Net sales from the Industrial Machinery and Others operating segment accounted for 11.4% of Komatsu's total net sales for the fiscal year ended March 31, 2010. The products available in this operating segment are used by a wide range of businesses and include industrial machinery, such as forging and sheet metal machinery and other services. Komatsu's principal products in this operating segment fall into the following categories:

Category	Principal Products
Metal Forging and Stamping Presses	Large-sized presses, servo presses, small- and medium-sized presses and forging presses
Sheet Metal Machines	Laser cutting machines, fine-plasma cutting machines, press brakes and shears
Machine Tools	Transfer machines, machining centers, crankshaft millers, grinding machines and wire saws
Defense Systems	Ammunition and armored personnel carriers
Temperature-control equipment	Thermoelectric modules and temperature-control equipment for semiconductor manufacturing
Others	Commercial-use prefabricated structures

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The principal products developed and introduced to the market in the Industrial Machinery and Others operating segment during the fiscal year ended March 31, 2010 include the high speed palletizing system for large-size presses, plasma cutting machines, the crankshaft milling machine, new milling machines for a vehicle engine's crankshaft (GPM190F-5 and 200F-5), the large size wire-sawing machine (PV800) that can be used to saw materials used in solar batteries and chip ID markers.

**PRINCIPAL MARKETS**

Komatsu operates and competes in the following six principal markets: (1) Japan, (2) the Americas, (3) Europe and Commonwealth of Independent States ( CIS ), (4) China, (5) Asia (excluding Japan and China) and Oceania and (6) the Middle East and Africa.

In this annual report, information regarding net sales by geographic segment is presented in the following two ways: (1) by sales destination (based on the country where the purchaser is located) and (2) by sales origin (based on the country where the seller is located). The following table sets forth Komatsu's net sales recognized by sales destination for the fiscal years ended March 31, 2010, 2009 and 2008. Net sales data by sales origin are set forth in Item 5.A. Operating and Financial Review and Prospectus as well as Note 23 to the Company's audited consolidated financial statements, included elsewhere in this report.

	(Millions of Yen)					
	Fiscal Year Ended March 31, 2010		Fiscal Year Ended March 31, 2009		Fiscal Year Ended March 31, 2008	
Japan	¥ 323,813	22.6%	¥ 452,172	22.4%	¥ 505,185	22.5%
Americas	323,984	22.7%	503,450	24.9%	541,160	24.1%
Europe and CIS	127,377	8.9%	284,029	14.0%	427,679	19.1%
China	270,870	18.9%	236,226	11.7%	189,902	8.5%
Asia (excluding Japan and China) and Oceania	299,864	20.9%	335,574	16.6%	348,462	15.5%
Middle East and Africa	85,656	6.0%	210,292	10.4%	230,635	10.3%
Total	¥ 1,431,564	100.0%	¥ 2,021,743	100.0%	¥ 2,243,023	100.0%

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**SALES AND DISTRIBUTION**

Komatsu's international and domestic sales and distribution for its Construction, Mining and Utility Equipment operating segment are conducted primarily through a network of subsidiaries, affiliates and independent distributors, and to a lesser extent by its partners of jointly-owned companies.

Komatsu's construction, mining and utility equipment sales and distribution operations in Japan focus principally on retail sales to customers, partly on an installment basis. In addition, Komatsu has enhanced its equipment rental services business in Japan by using rental companies to act as its agents, especially for its construction and utility equipment, in response to strong demand from customers. Distributors and dealers form the core of Komatsu's service network in Japan, providing total customer-support services.

Komatsu's overseas construction, mining and utility equipment sales and service network consists of approximately 420 distributors. Komatsu supplies its products to distributors around the world through unaffiliated trading companies and the Company's subsidiaries and affiliated companies. Komatsu's liaison offices provide both sales support and technical support to independent distributors. The Company's major sales subsidiaries and affiliates are located in the United States, Brazil, Chile, Belgium, Germany, France, Italy, Sweden, Russia, China, Singapore, Indonesia, India, Australia, the United Arab Emirates and South Africa. These subsidiaries and affiliates provide technical assistance to Komatsu's distributors and carry spare parts so that such parts can be delivered on a timely basis to its customers and distributors. These subsidiaries and affiliates as well as Komatsu's distributors provide the services that customers may require with respect to their construction, mining and utility equipment outside of Japan.

Komatsu's sales of products in the Industrial Machinery and Others operating segment include direct sales to customers and sales through distributors, dealers and trading companies. For example, large presses are mainly sold directly to customers while small- and medium-sized presses are primarily sold through distributors and dealers.

**SOURCES OF SUPPLY**

As it is neither economical nor efficient for Komatsu to manufacture all of its necessary components and parts, Komatsu produces some of its major equipment components internally and purchases other components and parts, such as electrical components, tires, hoses and batteries, from specialized suppliers. Specialized suppliers are Komatsu's business partners that supply components and parts that are particularly important to maintaining the quality of Komatsu's products or business partners who specialize in supplying particular components and parts. Komatsu also procures some of its parts, such as metal forgings, machine components, sheet metal parts and various accessories, from other business partners. Therefore, the fluctuations in prices of materials for such components, such as steel materials, may affect Komatsu's results of operations. In addition, a shortage of product parts and materials, bankruptcies of suppliers or production discontinuation by suppliers of products used by Komatsu may make it difficult for Komatsu to engage in the timely procurement of parts and materials and manufacture of its products. Komatsu believes, however, that it has adequate and reliable sources of supply for its material components, parts and raw materials, and that it has appropriate alternative sources available for such supplies consistent with its prudent business practices.

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**SEASONALITY**

In general, Komatsu's businesses have historically experienced some seasonal fluctuations in sales. While there are variations by market and product, Komatsu's consolidated sales volume is customarily the highest during the fourth quarter. However, this seasonality has generally not been material to Komatsu's results of operations.

**PATENTS AND LICENSES**

Komatsu holds numerous Japanese and foreign patents, design patents and utility model registrations relating to its products. It also has a number of applications pending for Japanese and foreign patents. Under Japanese law, a utility model registration is a right granted with respect to inventions of less originality than those which qualify for patents. Komatsu also manufactures a variety of products under licensing agreements with various other companies. While Komatsu considers all of its patents and licenses to be important for the operation of its business, it does not consider any of its patents or licenses or any related group of them to be so important that its expiration or termination would materially affect Komatsu's business as a whole, nor does it believe that any category of its activities is materially dependent upon patents or licenses, or patent or license protection. Komatsu also owns and maintains a substantial number of trademarks and trade names that are registered or otherwise protected under the laws of various jurisdictions.

**COMPETITIVE ENVIRONMENT**

*Construction, Mining and Utility Equipment*

As a manufacturer of a full line-up of construction and mining equipment, Komatsu provides a broad range of products from super-large equipment for mining use to general construction equipment and mini construction equipment for urban use.

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While there is intense competition in all of the product categories in this operating segment, Komatsu continues to be one of the market leaders in respect of construction and mining equipment in every geographic region in which it operates. In many countries in the Asian market, Komatsu is the market leader in respect of construction and mining equipment.

Komatsu's competitors in the construction and mining equipment business consist of global competitors, regional competitors and locally specialized competitors. Major global competitors include Caterpillar Inc. ( Caterpillar ), Hitachi Construction Machinery Co., Ltd. ( Hitachi Construction ), Volvo Construction Equipment NV ( Volvo ) and CNH Global N.V. The competitive environment differs according to regions and product models.

Although demand for construction equipment in North America continues to experience a sharp downturn, it is still the largest market for construction equipment in the world and Caterpillar is the market leader in North America based on sales. Deere & Company, which has formed an alliance with Hitachi Construction, also holds a strong market position in construction equipment in North America based on sales. With respect to mining equipment, Komatsu's main competitor in North America is Caterpillar, a mining equipment manufacturer with a full line-up of products. In Europe, in addition to global manufacturers with a full line-up of construction equipment, such as Caterpillar and Volvo, there are many regional or locally specialized competitors who have firm footings in the local construction equipment markets. Komatsu competes with different competitors in each country or region in Europe and it is expected that the construction equipment markets in Europe will continue to be very competitive.

In Asia, Komatsu's competitors in the construction equipment market include Caterpillar, Hitachi Construction and Korean manufacturers, such as Hyundai Heavy Industries Co., Ltd. and Doosan Infracore Co., Ltd. In China, where demand has turned around in the first half of the fiscal year ended March 31, 2010 and started to record growth. Komatsu competes with a number of locally specialized construction equipment manufacturers in addition to the above-mentioned competitors. With respect to mining equipment, Komatsu's main competitor in Asia and China is Caterpillar, a mining equipment manufacturer with a full line-up of products.

As for industrial vehicles, Komatsu competes with global competitors that offer a full line-up of forklift trucks, such as Toyota Motor Corporation, as well as locally specialized manufacturers. The major markets for forklift trucks have traditionally been Europe, the United States and Japan. Recently, China has overtaken Europe and has developed into the largest market for forklift trucks. While European and U.S. manufacturers of forklift trucks sell not only forklift trucks but also warehousing equipment, Komatsu and other Japanese manufacturers (excluding Toyota Motor Corporation) of forklift trucks primarily focus on forklift trucks. In China, Komatsu competes with a number of locally specialized manufacturers in addition to European and U.S. manufacturers.



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Komatsu believes that the following strengths provide Komatsu with a competitive advantage in the global construction, mining and utility equipment market:

*DANTOTSU products*

DANTOTSU products are products that have truly outstanding features or qualities in terms of, among others, fuel efficiency, information and communication technology ( ICT ) and environmental features, such as lower carbon dioxide (CO<sub>2</sub>) emissions and fuel consumption, which Komatsu believes its competitors will not be able to match for some time.

*KOMTRAX (Komatsu Machine Tracking System)*

KOMTRAX is a system that Komatsu pioneered the development of and introduced to the market in 2001. Using KOMTRAX, customers can manage the operation of their construction equipment by utilizing information technology applications, such as global positioning system ( GPS ) and mobile telecommunication technologies. Using the information collected through KOMTRAX, such as location and operation time, customers who operate equipment equipped with KOMTRAX are able to operate the equipment more efficiently and cost effectively because they are able to decrease fuel use and maintenance expenses. In addition, more recently, this system has enabled distributors and dealers to improve their parts and service operations.

*AHS (Autonomous Haulage System)*

AHS is a system that controls the operation of super-large autonomous dump trucks that are used in large-scale mines. Komatsu first introduced AHS in copper mines in northern Chile, where it is currently in full use. Komatsu started to provide AHS for use in iron ore mines in western Australia at the end of 2008 as its second installation. Komatsu is the only company that can provide this type of system in the mining equipment industry.

*Hybrid*

In June 2008, Komatsu launched the world's first hybrid hydraulic excavator that consumes less fuel and emits less CO<sub>2</sub>. Komatsu believes that it has a competitive advantage in the market with respect to this type of equipment not only because it was one of the first to develop and market this type of equipment but also because it is equipped with advanced technologies that reduce CO<sub>2</sub> emissions and fuel consumption, which is a feature that customers have been focused on in recent years.

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*Industrial Machinery and Others*

In the Industrial Machinery and Others operating segment, Komatsu's principal products include (1) metal forging and stamping presses, (2) sheet metal machines and (3) machine tools. As discussed below, the market for these products is highly competitive.

*(1) Metal Forging and Stamping Presses*

Komatsu manufactures and sells stamping presses that are used to press doors and roofs of automobiles and various other parts into shapes. Komatsu's stamping presses can be divided into large-sized presses, and medium- and small-sized presses.

With respect to large-sized presses, which are mainly sold to automobile manufacturers, Komatsu considers Ishikawajima-Harima Heavy Industries Co., Ltd., Hitachi Zosen Fukui Corporation and AIDA Engineering, Ltd. ( AIDA ) of Japan and Schuler AG of Germany to be its major competitors. In Japan, Japanese manufacturers, including Komatsu, have an advantage over non-Japanese manufacturers. Likewise, in Germany, German manufacturers enjoy dominant positions and have a competitive advantage over non-German manufacturers. In other markets, regional and locally specialized competitors in addition to the above-mentioned major manufacturers compete with each other, making the market highly competitive. For the fiscal year ended March 31, 2010, demand for large-sized presses decreased due primarily to the continuous restraint in capital investments exercised by automobile manufacturers on a global basis, in line with the drastic deterioration of the global economy. Nevertheless, Komatsu strengthened its marketing activities of large-sized presses in the emerging markets. For example, Komatsu focused on sales promotion activities in China and India as it expanded the product line-up of its AC Servo motor-driven large-sized presses, enhanced its technological edge, reinforced its global service operations and strengthened its collaboration with mold builders.

With respect to small- and medium-sized presses, Asia (including Japan) and North America are Komatsu's largest markets. Major competitors of Komatsu for these products include AIDA and Amada Co., Ltd. ( Amada ) of Japan, The Minster Machine Company of the United States and Chin Fong Machine Industrial Co., Ltd. of Taiwan. During the fiscal year ended March 31, 2010, Komatsu continued to increase the product line-up of its AC Servo motor-driven presses, which contributed to the increase in sales of small- and medium-sized presses. Despite the downturn in the global economy and the difficult market conditions, which continued to exist partly because companies in the automobile industry and the electronics industry continued to exercise restraint in their capital investments, Komatsu started the production of small- and medium-sized presses in China in the fiscal year ended March 31, 2010 with the goal of increasing sales of such presses in China.

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*(2) Sheet Metal Machines*

Komatsu's sheet metal machines business is primarily focused on machines that cut and bend steel sheets, and Japan is the major market for such machines. Komatsu's competitors consist of other Japanese manufacturers, such as Amada, Mitsubishi Electric Corporation, Yamazaki Mazak Corporation and Koike Sanso Kogyo Co., Ltd. Amada enjoys a large market share in this business due to its large product line-up.

One of the principal products of Komatsu's sheet metal machine business is its plasma cutting machines. With technology that is original to Komatsu, Komatsu's plasma cutting machines boast high productivity and outstanding cost performance in terms of both operating and initial costs while maintaining a cutting quality that is equivalent to that of laser cutting machines. Such features are highly valued in this market and has enabled Komatsu to improve its profitability in this business.

In addition, Komatsu's 3D laser cutting machines that can be used to cut three dimensional objects are highly valued in the sheet metal machine market.

*(3) Machine Tools*

The principal products of Komatsu's machine tool business are machine tools that are used to cut and fabricate engine parts (transfer machines, crankshaft millers and grinding machines), general-purpose machining centers and wire saws. Major competitors in the market for machine tools used to cut and fabricate engine parts include JTEKT Corporation and ENSHU Limited of Japan and Gebrüder Heller Maschinenfabrik GmbH of Germany. Major competitors in the machining center include Japanese manufacturers such as Mori Seiki Co., Ltd. and Okuma Corporation.

Komatsu believes that it continues to maintain a competitive edge in the global market for machine tools used to cut and fabricate engine parts based on its technological edge and broad product line-up.

Although capital investments by automobile manufacturers decreased sharply during the fiscal year ended March 31, 2010 as compared to the fiscal year ended March 31, 2009, Komatsu was able to maintain its high position in the global market for machine tools used to cut and fabricate engine parts due to the steps it took to reinforce its sales in China, North America and Europe, expand its product line-up and establish a sales arrangement whereby customers can purchase through Komatsu all of the machinery (including some machinery not manufactured by Komatsu) necessary to manufacture an engine.

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In addition, the market for wire saws that are used to slice silicon ingots, which are used to manufacture solar cells, has expanded rapidly in recent years due to the increase in demand for solar power generator devices. Major competitors in the wire saw market include Swiss manufacturers HCT Shaping Systems SA and Meyer Burger Technology AG. Komatsu's wire saws have been highly valued in the wire saw market because it uses advanced technologies, such as technologies that regulate the wire appropriately to enable it to cut silicon ingots.

**REGULATIONS**

Komatsu is subject to a wide range of laws and regulations in the countries and regions where it operates, including safety regulations, restrictions on emissions, noise and vibration from its products, various environmental controls regulating the manufacturing processes, such as the management of toxic chemicals and hazardous wastes, green procurement and recycling. Komatsu's operations and products are designed to comply with all applicable laws and regulations currently in effect in the relevant jurisdictions. Komatsu expects to remain in substantial compliance with existing applicable laws and regulations and does not expect that the costs of compliance with foreseeable laws and regulations will have a material effect upon its financial position and results of operations. Some of the important laws and regulations that affect Komatsu's businesses are summarized below.

*Regulations regarding engine emissions*

The Ministry of Land, Infrastructure and Transport of Japan ( MLIT ) introduced the approval system for low-emission type construction equipment used in construction in 1997, setting the maximum emission levels by model and power range. Under this system, manufacturers are required to file an application with MLIT for the approval of their low-emission type construction equipment which meets the standards set forth by MLIT. While the maximum emission levels set by MLIT are not legally binding, they must be complied with in Japan in practice since only construction equipment that has obtained the required approvals is allowed to be used in construction projects under the direct control of MLIT. In 2003, MLIT lowered such maximum emission levels established in 1997 and the revised limits are known in Japan as the Tier II standards. In 2006, a new law took effect in Japan to control exhaust emissions from off-road specific vehicles in the power range over 19kW, including those used at construction sites. In connection with the implementation of this new law, maximum emission levels were lowered further. Such new limits are known as the Tier III standards, compliance with which has been mandatory in Japan since 2006. MLIT and related ministries are expected to introduce new maximum emission levels, which are expected to become effective in two stages in Japan, first in 2011 and second in 2014. These new limits that are currently being considered by MLIT and related ministries are similar to the maximum emission level limits that are scheduled to be phased-in in the U.S. (Tier IV standards) and Europe (Stage 3B) starting in 2011.

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In the United States, the U.S. Environmental Protection Agency ( EPA ) establishes emission standards for construction equipment and introduced the Tier I standards for equipment of 130kW or greater in 1996. Since then, the EPA has lowered emission standards and the Tier III standards, which are currently in effect, have been phased-in since 2006. The even more stringent Tier IV standards are scheduled to be phased-in starting 2011.

In Europe, the Engine Emissions Directive 97/68/EC regarding measures against emission of gaseous and particulate pollutants from internal combustion engines to be installed in off-road mobile machinery went into effect in 1999 and the second stage of the directive was implemented from 2002 to 2004. The first part of the third stage of this directive (Stage 3A) was implemented in 2006 to 2008. The next stage (Stage 3B) is scheduled to be phased-in starting 2011, similar to Japan and the United States.

Komatsu and its products are in compliance with all regulatory standards that have already taken effect and Komatsu continues to make progress in its preparations to comply with the Tier IV (Stage 3B) standards that are to be phased-in in Japan, the United States and Europe starting in 2011.

*Regulations regarding noise and vibration*

In Japan, MLIT established the approval system for low-noise emission and low-vibration type construction equipment in 1983. Under this system, manufacturers are required to file an application with MLIT for the approval of their low-noise and low-vibration type construction equipment which meets the standards set forth by MLIT. Initially, this approval system for noise emission and vibration was only used for noise emission. The current measurement method and limits on noise emission levels for the type approval system have been in effect since October 1997.

While the maximum standards for noise emission established by MLIT are not legally binding, these maximum standards must be complied with in Japan in practice since only construction equipment that has obtained the required approvals is allowed to be used in construction projects under the direct control of MLIT. The type approval system has been in use for low-vibration type construction equipment since October 1996. Similar to the type approval system for noise emission, the maximum standards for vibration set by MLIT are not legally binding. However, unlike the type approval system for noise emission, construction equipment, such as vibratory hammers and hydraulic excavators, that have not obtained such approvals are allowed to be used in construction projects under the direct control of MLIT.

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In Europe, Directive 95/27/EC of the European Parliament and of the Council of June 1995 amending Council Directive 86/662/EEC on the limitation of noise emitted by hydraulic excavators, rope-operated excavators, dozers, loaders and excavator-loaders has been in effect since January 1997. This directive defined the maximum sound-power levels of airborne noise emitted by these earth-moving machines under dynamic operating conditions and required manufacturers to obtain an EC type-examination certificate. The second stage of this directive, which requires further noise reduction, has been in effect since January 2006. Separately, in January 2002, Directive 2000/14/EC of the European Parliament and of the Council relating to the noise emission in the environment by equipment for use outdoors went into effect. This regulation applies to a wide range of product types from gardening equipment to construction and waste-management equipment and requires such products to bear a CE-mark and indicate their guaranteed sound-power level before they could be sold in the European market. Under such directive, manufacturers are required to confirm that the noise emitted from their products would not exceed the guaranteed sound-power level. The second stage of this directive, which requires further noise reduction, has been in effect since January 2006.

Komatsu and its products are in compliance with all regulatory standards that have already taken effect and Komatsu continues to make progress in its preparations to comply with the latest noise and vibration standards that are to become effective in the future.

*Regulations regarding hazardous substances*

Responding to the increase in environmental conservation awareness around the world, Komatsu has been making efforts for several decades to reduce the use of asbestos, lead and other substances of environmental concern. In response to the enactment of the European regulation addressing Registration, Evaluation, Authorisation and Restriction of Chemicals ( REACH ) in June 2007, Komatsu reviewed the list of substances approved for limited use and revised the designation of certain substances within its manufacturing plants to reduced or banned as appropriate. Through cooperation with suppliers, Komatsu has initiated a system to strengthen its control over substances of environmental concern used in its products, as manufacturers like Komatsu are required by REACH to provide information to consumers (i.e., customers that purchased the equipment new or used) about the name(s) and the amount(s) of substance(s) used in each machine/part.

Komatsu and its products are in compliance with all regulatory standards that have already taken effect and Komatsu continues to make progress in its preparations to comply with the latest regulations regarding hazardous substances that are to become effective in the future.

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*Regulations regarding Health and Safety requirement*

Komatsu believes that it is essential that manufacturers of construction equipment consider the machine operator's health and safety when developing and manufacturing construction equipment. Komatsu has been making efforts to improve the health and safety features of its construction equipment for quite some time.

In Europe, the Machinery Directive 89/392/EEC, which sets forth the essential requirements on machine safety, was published in 1989 and became effective in 1995. These requirements relate to the design and construction of machinery and are intended to promote the health and safety of the operator when machinery is used. Since then Komatsu has been in compliance with this Directive. The Directive was amended by several Directives and codified into Directive 98/37/EC in 1998. Based on Directive 98/37/EC, the new Machinery Directive 2006/42/EC was published in 2006 and became effective on December 29, 2009.

The new Machinery Directive updated Directive 98/37/EC in several respects. Such updates include requiring manufacturers to provide clearer instructions as to the operation of the equipment and to improve the visibility of the operator of the equipment. More specifically, the new Machinery Directive requires the operation and maintenance manuals of the equipment to be written in the 24 official languages of the member states of the European Union at the time the equipment is sold in the European market. The new Machinery Directive also requires the manufacturer to take appropriate steps so that an operator of an equipment in each of the member states of the European Union understands any information regarding the equipment that is written on the equipment. To avoid any misunderstandings as to the operation or handling of the equipment due to language differences, a manufacturer can either (1) use decals solely consisting of pictograms or (2) translate the text of any decals into every official language of the member states of the European Union. In addition, as the new Machinery Directive requires operators of large-size machines to have rear visibility, Komatsu has made rear view cameras or mirror systems a standard feature of large-size machines it sells in Europe. The new Machinery Directive also requires the manufacturer to disclose in each operation and maintenance manual issued in Europe the declared level of noise or vibration level and the uncertainty figures (which is the mean value and deviation of noise or vibration data collected on several machines of the same model).

Komatsu and its products are in compliance with all regulatory standards that have already taken effect and Komatsu continues to make progress in its preparations to comply with the latest regulations regarding health and safety standards that are to become effective in the future.

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**MANAGEMENT POLICY AND STRATEGIES**

Below describes Komatsu's basic management policy and its mid- to long-range management plans.

*Basic Management Policy*

The cornerstone of Komatsu's management is commitment to Quality and Reliability for maximization of its corporate value. This commitment is not limited to delivering safe and innovative products and services which incorporate the viewpoints of customers. Komatsu is continuing its efforts to enhance the Quality and Reliability of all organizations, businesses, employees and management of the entire Komatsu Group. It is the top management task of Komatsu to continue improving the Quality and Reliability of all these, year after year.

*New Mid- to Long-Range Management Plan and Issues Ahead*

To improve its profitability, strengthen its financial position, enhance its market position in Greater Asia and so forth, Komatsu worked on the Global Teamwork for 15 mid-range management plan for three years, from April 2007 to the end of March 2010. For the fiscal year ended March 31, 2008, Komatsu attained an operating margin of 14.8%, virtually achieving the goal of 15%, against the backdrop of good tailwind on the market in addition to its own efforts, such as the development of DANTOTSU products. Komatsu sustained a high ratio up through the first half of the following fiscal year.

In the wake of the financial crisis triggered in the United States in September 2008, world economies went into recession, reducing the volume of global demand for construction equipment to half the size of the peak period recorded in April through June, 2008. Komatsu also weathered a similarly drastic drop in demand in its other businesses. In response to this change in the business environment, Komatsu quickly promoted structural reforms, such as the reorganization of production on a global scale and consolidation of sales operation, and cut down its inventories and fixed costs. As a result, Komatsu has sculpted its corporate structure into a leaner and stronger entity. Today, market demand for construction and mining equipment has upturned for recovery in China and other emerging countries in Asia and Latin America. Komatsu anticipates that economic growth in these emerging countries will drive global demand upward. Komatsu is going to turn its rudder sharply for growth again as it capitalizes on market recovery by taking advantage of its solid corporate strength built through previous structural reforms. To generate further growth through teamwork among all employees and with distributors and suppliers around the world, Komatsu looked ahead and started the new three-year management plan Global Teamwork for Tomorrow in April this year.



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In the new management plan, Komatsu has positioned China, Asia, Oceania, Latin America, Africa and some other emerging economies as Strategic Markets. Together with this move, Komatsu is going to work on the following activities of importance in order to further refine its accumulated strengths of ICT applications: development of key components, manufacturing technologies, global sales and service networks, and flexible procurement and production. Komatsu will generate positive outcomes. Komatsu is also continuing its efforts to anchor The KOMATSU Way\* by encouraging all employees of the Komatsu Group to acquire it through their Kaizen (improvement) activities, while emphasizing the importance of Brand Management designed to build on relationships with customers and promote mutual business growth with them. Komatsu is going to materialize these two efforts in the form of human resource development needed for global business expansion.

**1) Promotion of ICT Applications**

Komatsu has refined its ICT applications mainly in the domain of construction and mining equipment as represented by KOMRAX (Komatsu Machine Tracking System) for construction equipment and Autonomous Haulage System for use in large-scale mines. Komatsu is continuing its applications of leading-edge ICT to machine management, machine control and construction management to enhance its product competitiveness. Komatsu is also going to proactively promote ICT applications to industrial machinery and forklift trucks. Furthermore, Komatsu is going to advance its utilization of KOMTRAX-originated information to improve customers' productivity and its sales and production planning.

**2) Development of Environment-Friendly Products**

To help Komatsu's customers reduce CO<sub>2</sub> emissions from their equipment, Komatsu is going to advance its hybrid and HST (hydrostatic transmission) technologies for construction equipment and forklift trucks and its AC Servo technology for presses in the industrial machinery business. With respect to hybrid hydraulic excavators, in particular, Komatsu is going to lead other companies in worldwide marketing. In the domain of mining equipment, Komatsu is going to generate steady results in the Biodiesel Fuel Project Komatsu has recently started.

Starting in and after 2011, the new emission control regulations which require further reduction of NO<sub>x</sub> (nitrogen oxides) and PM (particulate matters) will be effective in Japan, the United States and Europe. Komatsu is going to continue its efforts to develop new regulations-compliant products by integrating leading-edge technologies into its strategic advantage of in-house development and manufacturing capabilities for engines, hydraulic units and control systems and to ensure their smooth market introduction.

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**3) Expansion of Sales and Service Operations in Strategic Markets**

In Strategic Markets with high growth potential and in the domain of mining equipment, Komatsu is going to make a difference from competitors by not only supplying products featuring excellent QCDS (quality, costs, delivery and safety) but also enhancing operating rates of customers' equipment through quick and responsive delivery of parts and service. To this end, Komatsu is going to upgrade its sales and service capabilities by developing and strengthening distributors, expanding service support bases, reinforcing parts and Reman businesses and supporting customers through ICT applications. Also, in the domains of industrial machinery and forklift trucks, Komatsu is going to promote more synergy effects with the construction equipment operation and improve sales and service networks in response to an expanding weight on Strategic Markets centering on China.

**4) Promotion of Continuous Kaizen (Improvement) by Strengthening Workplace Capability**

While growth of emerging economies offers Komatsu a great chance to expand its business, Komatsu needs to expect new competition with companies of emerging economies in addition to conventional competition. To win this global mega competition, it is important for Komatsu to continuously refine its capability and cost competitiveness to meet the changes, as Komatsu advances its engagement in activities for growth which are defined in the new mid-range management plan. To this end, it is absolutely necessary for Komatsu to demonstrate workplace capability, i.e., the power to continue its Kaizen (improvement) activities. With this workplace capability and effective ICT utilization, Komatsu is going to further heighten its operational flexibility of global production, optimize logistics, and reduce its production costs substantially. Komatsu is also going to continue efforts to reform and streamline its administrative work. Through these Kaizen (improvement) activities, Komatsu is going to further enhance its workplace capability and promote human resource development.

Based on the belief that Komatsu's corporate value is the total sum given to it by society and all of its stakeholders, Komatsu is further strengthening its corporate governance to ensure sound and transparent management, while improving management efficiency. Being committed to promoting thorough compliance, Komatsu will also ensure that all employees share The KOMATSU Way. In addition to improving its business performance, Komatsu will facilitate the development of both corporate strength and social responsibility in a well balanced manner.

\* *The KOMATSU Way:*

When the founder of Komatsu established the Company in 1921, he defined the guiding principles of the Company to be overseas expansion, quality first, technology innovation and human resource development. Komatsu's management believes that Komatsu's strengths were forged by earlier generations of employees based on these principles and these principles are still ingrained in the minds of Komatsu employees today. Komatsu's management defines The KOMATSU Way to consist of Komatsu's strengths, the beliefs that support the strengths, and the basic attitudes and patterns of behavior. Komatsu's management believes that Komatsu can further enhance its reliability and achieve growth if its employees continue to believe in and pursue The KOMATSU Way.

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Below are the financial targets that management has established for the Global Teamwork for Tomorrow mid-range management plan.

**Numerical Targets of the Global Teamwork for Tomorrow**

Items	Targets for Fiscal Year Ending March 31, 2013
Operating margin	15% or above
ROE: Return on equity 1)	20%
Net debt-to-equity ratio 2)	0.4 or below
Excluding debt of retail finance companies	0.2 or below
Consolidated payout ratio	20 - 40% (stably)

Notes:

- 1) ROE = Net income attributable to Komatsu Ltd. for the fiscal year / [(shareholders equity at the beginning of the fiscal year + shareholders equity at the end of the fiscal year) / 2]
- 2) Net debt-to-equity ratio = (Interest-bearing debt - cash and cash equivalents - time deposits) / shareholders equity

Guidelines for the Numeric Targets of the Global Teamwork for Tomorrow

Items	Fiscal Year Ending March 31, 2013		
Guideline on sales	JPY2,000 billion ± JPY100 billion		
Guidelines on exchange rate	USD1	EUR1	RMB1
	JPY90	JPY125	JPY13.5

**C. Organizational Structure**

As of March 31, 2010, the Komatsu group includes the Company, 143 consolidated subsidiaries and 40 affiliates accounted for by the equity method. The Company is the parent of the Komatsu group. The following is a list of the principal consolidated subsidiaries as of March 31, 2010.

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Name	Country of Incorporation	Ownership Interest (proportion of voting power held) (%)
Komatsu Utility Co., Ltd.	Japan	100.0
Komatsu Castex Ltd.	Japan	100.0
Komatsu Construction Equipment Sales and Service Japan Ltd.	Japan	100.0
Komatsu Used Equipment Corp.	Japan	100.0
Komatsu Rental Japan Ltd.	Japan	79.0
Komatsu Forklift Japan Ltd.	Japan	100.0
Komatsu Logistics Corp.	Japan	100.0
Komatsu Industries Corporation	Japan	100.0
Komatsu Machinery Corporation	Japan	100.0
Komatsu NTC Ltd.	Japan	100.0
Komatsu Business Support Ltd.	Japan	100.0
Komatsu America Corp.	U.S.A.	100.0
Komatsu do Brasil Ltda.	Brazil	100.0
Komatsu Brasil International Ltda.	Brazil	100.0
Komatsu Holding South America Ltda.	Chile	100.0
Komatsu Cummins Chile Ltda.	Chile	81.8
Komatsu Financial Limited Partnership	U.S.A.	100.0
Komatsu Europe International N.V.	Belgium	100.0
Komatsu UK Ltd.	U.K.	100.0
Komatsu Hanomag GmbH	Germany	100.0
Komatsu Mining Germany GmbH	Germany	100.0
Komatsu Deutschland GmbH	Germany	100.0
Komatsu France S.A.S.	France	100.0
Komatsu Utility Europe S.p.A.	Italy	100.0
Komatsu Italia S.p.A.	Italy	100.0
Komatsu Forest AB	Sweden	100.0
Komatsu CIS LLC	Russia	100.0
Komatsu Financial Europe N.V.	Belgium	100.0
Komatsu Southern Africa (Pty) Ltd.	South Africa	80.0
Komatsu Asia & Pacific Pte Ltd.	Singapore	100.0
PT Komatsu Indonesia	Indonesia	94.9
Bangkok Komatsu Co., Ltd.	Thailand	74.8
Komatsu Australia Pty. Ltd.	Australia	60.0
Komatsu Australia Corporate Finance Pty. Ltd.	Australia	60.0
Komatsu (China) Ltd.	China	100.0
Komatsu (Changzhou) Construction Machinery Corp.	China	85.0
Komatsu Shantui Construction Machinery Co., Ltd.	China	60.0
Komatsu Financial Leasing China Ltd.	China	100.0

## Notes:

- 1) Percentage of ownership interest includes

indirect  
ownership.

- 2) The Company's significant subsidiaries (as such term is defined in Rule 1-02(w) of Regulation S-X) are Komatsu America Corp. and Komatsu (China) Ltd.

**Table of Contents****D. Property, Plants and Equipment**

Komatsu's manufacturing operations for the Construction, Mining and Utility Equipment operating segment are conducted in 45 plants, 12 of which are located in Japan. As of March 31, 2010, 24 principal plants (out of 45 plants) had an aggregate manufacturing floor space of 1,665 thousand square meters (17,923 thousand square feet). Komatsu uses additional floor space at such plants and elsewhere as laboratories, office space and employee housing and welfare facilities. Komatsu is capable of increasing production output at its manufacturing facilities by adjusting their manufacturing schedules.

Komatsu owns most of the manufacturing facilities and the land on which such facilities are located. A portion of the properties owned by Komatsu is subject to mortgages or other types of liens. As of March 31, 2010, the net book value of the property owned by Komatsu was ¥525,100 million, of which ¥4,660 million was subject to encumbrances.

The name and location of Komatsu's principal plants, their approximate aggregate floor space, and the principal products manufactured therein as of March 31, 2010 are as follows:

Name and Location	Floor Space		Principal products
	Thousand sq. meter	Thousand sq. ft	
<b>Japan:</b>			
Awazu Plant Komatsu, Ishikawa	247	2,659	Small- and medium-sized hydraulic excavators, small- and medium-sized wheel loaders, small- and medium-sized bulldozers, motor graders
Kanazawa Plant Kanazawa, Ishikawa	25	269	Super-large hydraulic excavators, presses
Osaka Plant Hirakata, Osaka	169	1,819	Medium- and large-sized hydraulic excavators, large-sized bulldozers, recycling equipment
Oyama Plant 1) Oyama, Tochigi	225	2,422	Diesel engines, hydraulic equipment, axle
Ibaraki Plant Hitachinaka, Ibaraki	51	549	Large-sized wheel loaders, dump trucks
Koriyama Plant Koriyama, Fukushima	30	323	Hydraulic equipment
Komatsu Utility Co., Ltd. Oyama, Tochigi	75	807	Forklift trucks, mini excavators, mini wheel loaders
Komatsu Castex Ltd. Himi, Toyama	91	980	Steel castings, iron castings, pattern for casting
Komatsu NTC Ltd. Nanto, Toyama	68	732	Transfer machines, machining centers, laser cutting machines, grinding machines

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<b>Name and Location</b>	<b>Floor Space</b>		<b>Principal products</b>
	Thousand sq. meter	Thousand sq. ft	
<b>The Americas</b>			
Komatsu America Corp. Tennessee, U.S.A.	31	334	Medium-sized hydraulic excavators, articulated dump trucks
South Carolina, U.S.A. Illinois, U.S.A.	18	194	Wheel loaders, forklift trucks
Hensley Industries, Inc. Texas, U.S.A.	62	667	Large-sized dump trucks
Komatsu do Brasil Ltda. São Paulo, Brazil	29	312	Buckets, teeth, edges, adapters
	68	732	Medium-sized hydraulic excavators, small- and medium-sized wheel loaders, medium-sized bulldozers, motor graders
<b>Europe</b>			
Komatsu UK Ltd. Birtley, UK	60	646	Medium- and large-sized hydraulic excavators
Komatsu Hanomag GmbH Hannover, Germany	77	829	Wheeled hydraulic excavators, small- and medium-sized wheel loaders, mini wheel loaders
Komatsu Forest AB Umea, Sweden	14	151	Forestry equipment (wheel type)
Komatsu Mining Germany GmbH Düsseldorf, Germany	23	248	Super-large hydraulic excavators
Komatsu Utility Europe S.p.A. Este, Italy	48	517	Mini excavators, backhoe loaders, skid steer loaders
<b>Asia (excluding Japan) and Oceania</b>			
PT Komatsu Indonesia Jakarta, Indonesia	139	1,496	Medium-sized hydraulic excavators, small- and medium-sized bulldozers, motor graders, dump trucks and hydraulic equipment
PT Komatsu Undercarriage Indonesia Bekasi, Indonesia	12	129	Undercarriage components and spare parts
Komatsu (Changzhou) Construction Machinery Corporation Jiangsu, China	16	172	Medium-sized hydraulic excavators, medium-sized wheel loaders, dump trucks
Komatsu Shantui Construction Machinery Co., Ltd. Shandong, China	63	678	Small- and medium-sized hydraulic excavators
Bangkok Komatsu Co., Ltd. Chonburi, Thailand	24	258	Medium-sized hydraulic excavators, wheel loaders and backhoe loaders

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Note:

1) Komatsu Cummins Engine Co., Ltd. and a portion of Komatsu Castex Ltd. are located at the Oyama Plant.

The head office of the Company is located in an office building in Tokyo, Japan which Komatsu owns. Komatsu considers that its manufacturing plants and other facilities are well maintained and believes that its plant capacity is adequate for its current operating requirements. To the best of management's knowledge, management does not believe that there are any significant environmental issues that may materially affect Komatsu's utilization of its assets.

**Plans for Capital Investments**

As of the filing date of this annual report, Komatsu plans to make capital investments of ¥86,977 million in the fiscal year ending March 31, 2011. The amount of capital investment expected to be made in the fiscal year ending March 31, 2011, the principal investment objectives and the sources of funding by operating segment are set forth in the below table.

<b>Operating Segment</b>	<b>Approximate expected capital investment amount in the fiscal year ending March 31, 2011 (Millions of Yen)</b>	<b>Principal investment objectives</b>	<b>Sources of funding</b>
Construction, Mining and Utility Equipment	84,784	To reorganize production and to develop and manufacture new products, etc.	Funds on hand, bank borrowings, etc.
Industrial Machinery and Others	2,193	To renew obsolete equipment and to streamline production, etc.	Funds on hand, bank borrowings, etc.
Total	86,977		

Note: Capital investment amounts exclude consumption tax.

With respect to the Construction, Mining and Utility Equipment operating segment, Komatsu plans to continue making investments to reorganize its production operations so as to put in place a more flexible production infrastructure that enables Komatsu to adjust quickly to market demands, and make investments in China and Asia where Komatsu anticipates further market growth. In addition, Komatsu plans to make investments to develop hybrid construction equipment and products that comply with the latest engine emission standards. With respect to the Industrial Machinery and Others operating segment, Komatsu plans to make investments to renew obsolete equipment and streamline its production operations.





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**Item 4A. Unresolved Staff Comments**

None.

**Item 5. Operating and Financial Review and Prospects**

**A. Operating Results**

**Overview**

The following discussion and analysis provides information that Komatsu's management believes to be relevant in understanding Komatsu's consolidated financial condition and results of operations. For the convenience of the reader, Japanese yen amounts have been converted to U.S. dollar amounts at the rate of ¥93 to U.S.\$1.00, the approximate buying rate of Japanese yen as of noon on March 31, 2010 in New York City as reported by the Federal Reserve Board.

*Komatsu's Business*

Komatsu is a global organization engaged primarily in the manufacturing, development, marketing and sale of industrial-use equipment and products. Komatsu classifies its business segments into the following two operating segments: (1) Construction, Mining and Utility Equipment and (2) Industrial Machinery and Others.

For the fiscal year ended March 31, 2010, the Construction, Mining and Utility Equipment operating segment and the Industrial Machinery and Others operating segment accounted for approximately 88.6% and 11.4% of consolidated net sales, respectively. Of the consolidated net sales for the fiscal year ended March 31, 2010, 22.6% of net sales were derived from sales to customers located in Japan and 77.4% of net sales were derived from sales to customers located outside of Japan. For additional information regarding Komatsu's products, competitive position, organizational structure, and property, plant and equipment, see Item 4. Information on the Company.

The average exchange rate between the Japanese yen and the U.S. dollar was ¥92.49 for the fiscal year ended March 31, 2010 and ¥100.85 for the fiscal year ended March 31, 2009. For additional discussion on the effect of foreign currency exchange rate fluctuations on Komatsu's business, see Risk Factors in Item 3.D. Key Information and Comparison of Fiscal Years ended March 31, 2010 and 2009 in Item 5.A. Operating Results.

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*General Overview*

During the fiscal year ended March 31, 2010, some of the world's economies showed signs of recovery, reflecting positive effects of the economic stimulus packages of their respective governments. In particular, the Chinese economy, with the support of its government's massive economic stimulus measures, led the other economies by turning around its economy in the first half of the fiscal year and recording growth. The positive effects of China's economic growth have reached the surrounding Asian countries and countries that produce natural resources, helping such countries' economic recovery. On the other hand, the pace of economic recovery of developed countries and regions, such as Japan, North America and Europe, was dull, which resulted in a challenging overall business environment.

In light of such economic environment, Komatsu continued to adjust its production levels around the world and was able to achieve an appropriate level of inventories in the first half of the fiscal year. Komatsu also reorganized its production infrastructure in both the Construction, Mining and Utility Equipment operating segment and the Industrial Machinery and Others operating segment. More specifically, with respect to the Construction, Mining and Utility Equipment operating segment, Komatsu (1) closed down the Mooka Plant and transferred the production of products manufactured at such plant to the Ibaraki Plant and other plants in Japan, (2) expanded the production capacity for electric motors and other key components for hybrid hydraulic excavators at its Shonan Plant and (3) closed down some of its manufacturing facilities in North America. With respect to the Industrial Machinery and Others operating segment, Komatsu (1) closed down the Komatsu Plant and transferred the production of products manufactured at such plant to the Kanazawa Plant and (2) integrated its product development and sales and service operations of the large-size press business previously conducted by the Company into Komatsu Industries to further streamline its press business, develop new markets and expand its business in China and other emerging economies. In addition, Komatsu also reorganized its distributor network to realign its sales infrastructure for construction equipment and forklift trucks in Japan.

At the same time, Komatsu worked to substantially decrease fixed costs, such as (1) R&D expenses, and (2) personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which it was able to reduce through structural reforms such as the ones described above.

On the other hand, to improve sales and profits, Komatsu (1) reinforced its businesses that utilize ICT, such as the KOMTRAX, (2) strengthened its sales operations in China by implementing an ICT system that enables Komatsu and its distributors to exchange real-time information in order to minimize excess inventory, (3) strengthened its sales operations in the mining equipment business and (4) worked to strengthen its parts and service businesses.

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*Summary of Operating Results*

Due primarily to the decrease in global demand for its products, which did not return to the levels reached prior to the financial meltdown, and the appreciation of the Japanese yen against other major currencies, Komatsu's consolidated business results for the fiscal year ended March 31, 2010 decreased as compared to the fiscal year ended March 31, 2009.

Consolidated net sales for the fiscal year ended March 31, 2010 decreased by 29.2% from the fiscal year ended March 31, 2009 to ¥1,431,564 million (U.S.\$15,393 million) due primarily to decreased sales in the Construction, Mining and Utility Equipment operating segment as well as the Industrial Machinery and Others operating segment. While the demand for construction, mining and utility equipment started to recover in some emerging economies that are rich in natural resources, such as Indonesia, India and Brazil, in addition to China, such recovery was not sufficient to fully offset the decrease in demand for construction, mining and utility equipment in developed countries and regions, such as Japan, North America and Europe. Demand for industrial machinery and other equipment decreased as customers to which Komatsu supplies such products continued to limit their capital investments in light of the global economic downturn. In addition, unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies, also contributed to the decrease in net sales. Operating income for the fiscal year ended March 31, 2010 was ¥67,035 million (U.S.\$721 million), which decreased by 55.9% as compared to the fiscal year ended March 31, 2009. This decrease in operating income was due primarily to negative factors such as (1) the decrease in demand for Komatsu products and (2) unfavorable changes in foreign exchange rates, which outweighed positive factors such as (1) the decrease in fixed costs, such as R&D expenses, and personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms, (2) the realization of product sales at higher prices and (3) the decrease in expenses relating to structural reforms of its production and sales operations.

Income from continuing operations before income taxes and equity in earnings of affiliated companies for the fiscal year ended March 31, 2010 decreased by 49.5% from the fiscal year ended March 31, 2009 to ¥64,979 million (U.S.\$699 million).

Net income attributable to Komatsu Ltd. for the fiscal year ended March 31, 2010 decreased by 57.4% to ¥33,559 million (U.S.\$361 million) from the fiscal year ended March 31, 2009.

**Table of Contents***Key Management Indices*

Komatsu's management uses the following six financial indicators to assess its financial condition and results of operations: (1) net sales, (2) segment profit, (3) operating income, (4) operating margin, (5) return on equity ratio ( ROE ) and (6) net debt-to-equity ratio ( Net DER ). Set forth below is the summary of operating results for the fiscal years ended March 31, 2010 and 2009.

Management considers segment profit, which is determined in a manner that is consistent with Japanese accounting principles, to be one of its key management indices because it enables management to evaluate financial data without taking into account the effect of nonrecurring events and other factors unrelated to business activities, such as impairment loss or interest income/expense. Based on such evaluation of financial data, management assesses performance and determines how to allocate resources.

<b>Management Indices</b>	<b>Results for Fiscal Year Ended March 31,</b>		<b>Percentage</b>
	<b>2010</b>	<b>2009</b>	<b>Change</b>
Net Sales	¥ 1,431,564 million	¥ 2,021,743 million	-29.2%
Segment Profit <sup>1)</sup>	¥ 80,719 million	¥ 188,658 million	-57.2%
Operating Income	¥ 67,035 million	¥ 151,948 million	-55.9%
Operating Margin <sup>2)</sup>	4.7%	7.5%	-2.8 points
ROE <sup>3)</sup>	4.1%	9.3%	-5.2 points
Net DER <sup>4)</sup>	0.60	0.62	-0.02

Notes:

- 1) Segment Profit =  
Net Sales - {(Cost  
of Sales) + (Selling,  
General and  
Administrative  
Expenses)}

For additional  
information, see  
Note 23 to the  
Consolidated  
Financial  
Statements.

- 2) Operating Margin =  
Operating  
Income/Net Sales
- 3) ROE = Net Income  
attributable to  
Komatsu Ltd. for  
the fiscal  
year/{(Komatsu  
Ltd. Shareholders  
Equity at the  
beginning of the

fiscal year) +  
 (Komatsu Ltd.  
 Shareholders  
 Equity at the end of  
 the fiscal year)/2}

- 4) Net Debt-to-Equity  
 Ratio =  
 (Interest-bearing  
 Debt - Cash and  
 Cash Equivalents -  
 Time  
 Deposits)/Komatsu  
 Ltd. Shareholders  
 Equity

*Net Sales*

Consolidated net sales for the fiscal year ended March 31, 2010 decreased by 29.2%, or ¥590,179 million, to ¥1,431,564 million (U.S.\$15,393 million) from ¥2,021,743 million for the fiscal year ended March 31, 2009. This decrease was due primarily to decreased sales in the Construction, Mining and Utility Equipment operating segment as well as the Industrial Machinery and Others operating segment. While demand for construction, mining and utility equipment started to recover in some emerging economies that are rich in natural resources, such as Indonesia, India and Brazil, in addition to China, such recovery was not sufficient to fully offset the decrease in demand for construction, mining and utility equipment in developed countries and regions, such as Japan, North America and Europe. Demand for industrial machinery and other equipment decreased as customers to which Komatsu supplies such products continued to limit their capital investments in light of the global economic downturn. In addition, unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies, also contributed to the decrease in net sales.

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*Segment Profit*

Consolidated segment profit for the fiscal year ended March 31, 2010 decreased by 57.2% to ¥80,719 million (U.S.\$868 million) as compared to the fiscal year ended March 31, 2009. This decrease in segment profit was due primarily to negative factors such as (1) the decrease in demand for Komatsu products and (2) unfavorable changes in foreign exchange rates, which outweighed positive factors such as (1) the decrease in fixed costs, such as R&D expenses, and personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms, (2) the realization of product sales at higher prices and (3) the decrease in the prices of materials used in the production of Komatsu products.

*Operating Income, Operating Margin*

Operating income for the fiscal year ended March 31, 2010 was ¥67,035 million (U.S.\$721 million), down by 55.9% or ¥84,913 million from ¥151,948 million for the fiscal year ended March 31, 2009. This decrease in operating income was due primarily to negative factors such as (1) the decrease in demand for Komatsu products and (2) unfavorable changes in foreign exchange rates, which outweighed positive factors such as (1) the decrease in fixed costs, such as R&D expenses, and personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms, (2) the realization of product sales at higher prices and (3) the decrease in expenses relating to structural reforms of its production and sales operations.

Operating margin for the fiscal year ended March 31, 2010 decreased by 2.8 percentage points to 4.7% from 7.5% for the fiscal year ended March 31, 2009.

**Table of Contents***ROE*

Net income attributable to Komatsu Ltd. in the fiscal year ended March 31, 2010 decreased by 57.4% to ¥33,559 million (U.S.\$361 million) compared with the fiscal year ended March 31, 2009 due primarily to the decrease in operating income. As a result, ROE for the fiscal year ended March 31, 2010 decreased by 5.2 percentage points to 4.1% from 9.3% in the fiscal year ended March 31, 2009.

*Net DER*

Komatsu's aggregate interest-bearing debt as of March 31, 2010 was ¥586,379 million (U.S.\$6,305 million), which decreased by ¥13,476 million as compared to March 31, 2009. This decrease was due primarily to Komatsu's efforts to reduce inventory to appropriate levels.

Net interest-bearing debt after deducting cash and deposits also decreased by ¥6,430 million to ¥502,818 million (U.S.\$5,407 million) in the fiscal year ended March 31, 2010. As a result, Net DER for the fiscal year ended March 31, 2010 decreased to 0.60 from 0.62 for the fiscal year ended March 31, 2009.

*Critical Accounting Policies*

Komatsu prepares its consolidated financial statements in conformity with U.S. GAAP. Komatsu's management regularly makes certain estimates and judgments that Komatsu believes are reasonable based upon available information. These estimates and judgments affect the reported amounts of assets and liabilities as of the date of the financial statements, the reported amounts of income and expenses during the periods presented, and the disclosed information regarding contingent liabilities and debts. These estimates and judgments are based on Komatsu's historical experience, terms of existing contracts, Komatsu's observance of trends in the industry, information provided by its customers and information available from other outside sources, as appropriate.

By their nature, these estimates and judgments are subject to an inherent degree of uncertainty, and may differ from actual results. For a summary of Komatsu's significant accounting policies, including the critical accounting policies discussed below, see Note 1 to the Consolidated Financial Statements. Komatsu's management believes that the following accounting policies are critical in fully understanding and evaluating Komatsu's reported financial results.

*(1) Allowance for Doubtful Receivables*

Komatsu estimates the collectability of its trade receivables taking into consideration numerous factors including the current financial position by each customer. Komatsu establishes an allowance for expected losses based on individual credit information, historical experience and assessment of overdue receivables. Komatsu continually analyzes data obtained from internal and external sources in order to become familiar with customers' credit situations. Since Komatsu's historical loss experiences have fallen within their original estimates and established provisions, Komatsu's management believes its allowance for doubtful receivables to be adequate. If the composition of Komatsu's trade receivable were to change or the financial position of each customer were to change due to an unexpected significant shift in the economic environment, it is possible that the accuracy of its estimates could be affected and thus its financial position and results of operations could be materially affected. For additional information, see Note 5 to the Consolidated Financial Statements.



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(2) Deferred Income Tax Assets and Uncertain Tax Positions

Komatsu estimates income taxes and income tax payable in accordance with applicable tax laws in each of the jurisdictions in which it operates. Net operating loss carry forwards and temporary differences resulting from differing treatment of items for taxation and financial accounting and reporting purposes are recognized on Komatsu's consolidated balance sheet by adjusting the effect for deferred income tax assets and liabilities. Komatsu is required to assess the likelihood that each of its group company's deferred tax assets will be recovered from future taxable income estimated for each group company and the available tax planning strategies. Komatsu's management estimates its future taxable income and considers the likelihood of recovery of deferred tax assets based on the management plan authorized by the board of directors, periodic operational reports of each group company, future market conditions and tax planning strategies, and, to the extent Komatsu's management believes that any such recovery is not likely, each group company establishes a valuation allowance to reduce the amount of deferred tax assets reflected in the consolidated balance sheet. Changes to the amount and timing of future taxable income determined by Komatsu's management could result in increases to the valuation allowance.

Benefits derived from uncertain tax positions are recognized when a particular tax position meets the more-likely-than-not recognition threshold based on the technical merits of such position. A benefit is measured as the largest amount of benefit that is greater than 50 percent likely of being realized upon a final settlement with the appropriate taxing authority. Komatsu assesses the likelihood of sustaining such tax positions at each reporting date, with any changes in estimate reflected in the financial statements for the period during which such changes occur, until such time as the positions are effectively settled.

While Komatsu's management believes that all deferred tax assets after adjustments for valuation allowance will be realized and all material uncertain tax positions that are recognized will be successfully sustained, Komatsu may be required to adjust its deferred tax assets or valuation allowance or reserve for unrecognized tax benefits if its estimates differ from actual results due to poor operating results, lower future taxable income as compared to estimated taxable income or different interpretations of tax laws by the relevant tax authorities. These adjustments to the valuation allowance or recognized tax benefits could materially affect Komatsu's financial position and results of operations. For additional information, see Note 16 to the Consolidated Financial Statements.

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**(3) Valuation of Long-Lived Assets and Goodwill**

Komatsu's long-lived assets are reviewed for potential impairment whenever events or changes in circumstance indicate that the carrying amount of an asset may not be recoverable, such as a decrease in future cash flows caused by a change in business environment. The recoverability of assets to be held and used is measured by comparing the carrying amount of a particular asset to the estimated future undiscounted cash flow expected to be generated by such asset. Such future undiscounted cash flow is estimated in accordance with Komatsu's management plan. The management plan is established by taking into consideration, to the extent possible, management's best estimates on the fluctuation of sales prices, changes in manufacturing costs and sales, general and administrative expenses based on expected sales volumes derived from market forecasts available through outside research institutions and through customers.

If the carrying amount of an asset exceeds its future undiscounted cash flow and such asset is considered unrecoverable and identified as an impaired asset, Komatsu recognizes an impairment loss based on the amount by which the carrying amount of the asset exceeds its fair value. Fair value is customarily measured based on the asset's future discounted cash flow, and the rate used to discount such cash flow is the weighted average capital cost reflecting the fluctuation risk of future cash flow in the capital markets. As an alternative to such customary method, fair value may also be measured based on an independent appraisal. Long-lived assets to be disposed of are reported at the lower of the carrying amount or fair value less costs of sales.

Komatsu reviews its goodwill annually for impairment as of March 31. An impairment of goodwill is deemed to occur when the carrying amount of the reporting unit, including goodwill, exceeds its estimated fair value. Impairment losses on goodwill are recognized by conducting a two step test. The first of the two step test, which is used to identify potential impairment, compares the fair value of a reporting unit with its carrying amount, including goodwill. If the carrying amount of a reporting unit exceeds its fair value, the second step of the test is performed. The second step of the test, which is used to measure the amount of impairment loss, compares the implied fair value of the goodwill of the reporting unit with the carrying amount of that goodwill. Determination of the implied fair value of the goodwill requires management to estimate the fair value of other identifiable assets and liabilities of the reporting unit based on discounted cash flows, appraisals or other valuation methods. If the carrying amount of the goodwill of the reporting unit exceeds the implied fair value of that goodwill, an impairment loss is recognized in an amount equal to that excess.

In the event that Komatsu's strategy or market conditions in which it operates changes, estimates of future cash flows to be generated by an asset and evaluations of fair value would be affected, and the assessment of the ability to recover the carrying amount of long-lived assets and goodwill may change. Accordingly, such changes in assessment could materially affect Komatsu's financial position and results of operations.

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(4) Fair Value of Financial Instruments

The fair values of derivative financial instruments, consisting principally of foreign currency contracts and interest swap agreements, are estimated by obtaining quotes from brokers based on observable market inputs.

While fair value estimates are made at a specific point in time based on relevant market information and information about the financial instruments, these estimates are subjective in nature. The estimated fair values may change due to uncertainties of the financial markets, and may therefore differ from actual results. The fair values of marketable investment securities are stated at market price.

In the case of a decrease in market price, in periodically assessing other-than-temporary impairment of marketable investment securities and investments in affiliates, Komatsu considers the period and amount of its decline, and the financial conditions and prospects of each subject company. While Komatsu believes that there are no major impairments of its investment securities or investments in affiliates at present, if the performance and business conditions of a subject company deteriorate due to a change in business circumstances, Komatsu may recognize an impairment of its investments.

(5) Pension Liabilities and Expenses

The amount of Komatsu's pension obligations and net period pension costs are dependent on certain assumptions used to calculate such amounts. These assumptions are described in Note 13 to the Consolidated Financial Statements and include the discount rate, expected rate of return on plan assets and rates of increase in compensation. In accordance with U.S. GAAP, actual results that differ from these assumptions are accumulated and amortized over future service years of employees and therefore generally affect Komatsu's recognized expenses and recorded obligations during such future periods.

The discount rate is determined based on the rates of return of high-quality fixed income investments currently available and expected to be available until the maturity of the pension benefits. The expected long-term rate of return on plan assets is determined by taking into consideration the current expectations for future returns and actual historical returns of each plan asset category.

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While Komatsu believes that its assumptions are appropriate, in the event that actual results differ significantly from these assumptions or significant changes are made to these assumptions, Komatsu's pension obligations and future expenses may be affected.

The following table illustrates the sensitivity of pension obligations and net periodic pension costs to changes in discount rates and expected long-term rate of return on pension plan assets, while holding all other assumptions constant, for Komatsu's pension plans as of March 31, 2010.

Change in assumption	Pension obligations (Billions of Yen)	Net periodic pension costs (Billions of Yen)
0.5% increase/ decrease in discount rate	-11.2 /+12.1	-1.1 /+1.1
0.5% increase/ decrease in expected long-term rate of return		-0.5 /+0.5

*Recent Accounting Standards Not Yet Adopted*

In December 2009, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update ( ASU ) 2009-16, Accounting for Transfers of Financial Assets. ASU 2009-16 eliminates the concept of a qualifying special-purpose entity ( QSPE ), establishes more stringent conditions for reporting a transfer of a portion of a financial asset as a sale, clarifies the financial-asset derecognition criteria and revises the initial measurement of a transferor's interest in transferred financial assets. ASU 2009-16 is effective for the fiscal periods beginning on or after November 15, 2009 and is required to be adopted by Komatsu in the fiscal year beginning April 1, 2010. Komatsu is currently evaluating the effect that the adoption of ASU 2009-16 will have on its consolidated results of operations and financial condition but expects it will not have a material impact.

In December 2009, the FASB issued ASU 2009-17, Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities. ASU 2009-17 prescribes a change in the approach to determine the primary beneficiary of a variable interest entity and also requires ongoing reassessments of whether an enterprise is the primary beneficiary of a variable interest entity. ASU 2009-17 is effective for the fiscal periods beginning on or after November 15, 2009 and is required to be adopted by Komatsu in the fiscal year beginning April 1, 2010. Komatsu is currently evaluating the effect that the adoption of ASU 2009-17 will have on its consolidated results of operations and financial condition but expects it will not have a material impact.

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In October 2009, the FASB issued ASU 2009-13, Multiple-Deliverable Revenue Arrangements. ASU 2009-13 eliminates the residual method of revenue recognition and requires the use of management's best estimate of selling price for individual elements of an arrangement if vendor specific objective evidence or third-party evidence is unavailable. ASU 2009-13 is effective for the fiscal periods beginning on or after June 15, 2010 and is required to be adopted by Komatsu in the fiscal year beginning April 1, 2011. Komatsu is currently evaluating the effect that the adoption of ASU 2009-13 will have on its consolidated results of operations and financial condition but expects it will not have a material impact.

In October 2009, the FASB issued ASU 2009-14, Certain Revenue Arrangements That Include Software Elements. ASU 2009-14 amends the scope of pre-existing software revenue guidance by removing tangible products containing software components and non-software components that function together to deliver the tangible product's essential functionality. ASU 2009-14 is effective for the fiscal periods beginning on or after June 15, 2010 and is required to be adopted by Komatsu in the fiscal year beginning April 1, 2011. Komatsu is currently evaluating the effect that the adoption of ASU 2009-14 will have on its consolidated results of operations and financial condition but expects it will not have a material impact.

**Comparison of the Fiscal Years ended March 31, 2010 and 2009**

The following tables set forth selected consolidated financial and operating data, including numerical data expressed as a percentage of total consolidated net sales for the periods indicated, and the changes in each consolidated financial line item between the indicated fiscal years.

**Consolidated Statements of Income**

	Millions of Yen		Percentage		Millions of	
	Fiscal Years Ended March 31,		change		U.S.	
	2010	2009	2010 vs.	2009	dollars	
Net sales	¥ 1,431,564	100.0%	¥ 2,021,743	100.0%	-29.2%	\$ 15,393
Cost of sales	1,101,559	76.9%	1,510,408	74.7%	-27.1%	11,845
Selling, general and administrative expenses	249,286	17.4%	322,677	16.0%	-22.7%	2,680
Impairment loss on long-lived assets	3,332	0.2%	16,414	0.8%	-79.7%	36
Impairment loss on goodwill			2,003	0.1%	-100.0%	

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	Millions of Yen			Percentage		Millions
	Fiscal Years Ended March 31,			change		of
	2010		2009	2010 vs.	2009	U.S.
<b>Other operating expenses, net</b>	<b>(10,352)</b>	-0.7%	(18,293)	-0.9%	-43.4%	<b>(111)</b>
<b>Operating income</b>	<b>67,035</b>	4.7%	151,948	7.5%	-55.9%	<b>721</b>
<b>Other income (expenses), net</b>	<b>(2,056)</b>		(23,166)		-91.1%	<b>(22)</b>
Interest and dividend income	<b>6,158</b>		8,621		-28.6%	<b>66</b>
Interest expense	<b>(8,502)</b>		(14,576)		-41.7%	<b>(91)</b>
Other, net	<b>288</b>		(17,211)		-101.7%	<b>3</b>
<b>Income from continuing operations before income taxes and equity in earnings of affiliated companies</b>	<b>64,979</b>	4.5%	128,782	6.4%	-49.5%	<b>699</b>
<b>Income taxes</b>						
Current	<b>32,722</b>		60,511			<b>352</b>
Deferred	<b>(7,358)</b>		(18,218)			<b>(79)</b>
<b>Total</b>	<b>25,364</b>	1.8%	42,293	2.1%	-40.0%	<b>273</b>
<b>Income from continuing operations before equity in earnings of affiliated companies</b>	<b>39,615</b>	2.8%	86,489	4.3%	-54.2%	<b>426</b>
<b>Equity in earnings of affiliated companies</b>	<b>1,588</b>	0.1%	396	0.0%	301.0%	<b>17</b>
<b>Net income</b>	<b>41,203</b>	2.9%	86,885	4.3%	-52.6%	<b>443</b>
<b>Less net income attributable to noncontrolling interests</b>	<b>(7,644)</b>	-0.5%	(8,088)	-0.4%	-5.5%	<b>(82)</b>
<b>Net income attributable to Komatsu Ltd.</b>	<b>¥ 33,559</b>	2.3%	<b>¥ 78,797</b>	3.9%	-57.4%	<b>\$ 361</b>
			<b>Yen</b>			<b>U.S. cents</b>
<b>Per share data</b>						
<b>Net income attributable to Komatsu Ltd.:</b>						
Basic	<b>34.67</b>		79.95			<b>37.28</b>
Diluted	<b>34.65</b>		79.89			<b>37.26</b>
<b>Cash dividends per share</b>	<b>¥ 26.00</b>		<b>¥ 44.00</b>			<b>€ 27.96</b>

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	Millions of Yen				Percentage change 2010 vs. 2009	Millions of U.S. dollars  2010
	Fiscal Years Ended March 31,					
	2010		2009			
<b>Segment profit</b>	<b>80,719</b>	5.6%	188,658	9.3%	-57.2%	<b>\$ 868</b>

Note:

Segment profit is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales. For additional information, see Note 23 to the Consolidated Financial Statements.

*Net Sales*

Consolidated net sales for the fiscal year ended March 31, 2010 decreased by 29.2%, or ¥590,179 million, to ¥1,431,564 million (U.S.\$15,393 million) from ¥2,021,743 million for the fiscal year ended March 31, 2009. This decrease was due primarily to decreased sales in the Construction, Mining and Utility Equipment operating segment as well as decreased sales in the Industrial Machinery and Others operating segment. Unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies, also contributed to the decrease in net sales.

For the fiscal year ended March 31, 2010, net sales to customers for the Construction, Mining and Utility Equipment operating segment decreased by 27.3%, or ¥476,158, to ¥1,268,575 million (U.S.\$13,641 million) as compared to the fiscal year ended March 31, 2009. While demand for construction, mining and utility equipment recovered in China and showed signs of recovery in certain emerging economies that are rich in natural resources, such as Indonesia, India and Brazil, such trend was not generally observed in developed countries and regions, such as Japan, North America and Europe. Despite various governments' efforts to stimulate their respective economies through stimulus packages, demand for construction, mining and utility equipment continued to decrease in developed countries as a result of the economic downturn. In light of such circumstances, Komatsu continued to suspend equipment sales to its dealers and distributors in developed countries to support their efforts to quickly adjust inventory levels, which further decreased Komatsu's net sales. In addition, unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies, decreased net sales in the Construction, Mining and Utility Equipment operating segment by approximately ¥69.8 billion. While Komatsu was successful in realizing product sales at higher prices, this success did not offset the decrease in sales discussed above.

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As the automobile and other industries to which Komatsu supplied industrial machinery and other products continued to limit their capital investments in light of the global economic downturn, as evidenced by the reduction in the number of new orders, net sales to customers in the Industrial Machinery and Others operating segment decreased by 41.2%, or ¥114,021 million, to ¥162,989 million (U.S.\$1,753 million) as compared to the fiscal year ended March 31, 2009.

*Cost of Sales*

Cost of sales on a consolidated basis decreased by 27.1%, or ¥408,849 million, to ¥1,101,559 million (U.S.\$11,845 million) for the fiscal year ended March 31, 2010 from ¥1,510,408 million for the fiscal year ended March 31, 2009, due primarily to decreased sales. Despite various efforts undertaken by Komatsu, such as the realization of sales of products at higher prices and the reduction of production costs (as a result of the decrease in the prices of materials used in the production of Komatsu products), cost of sales to sales ratio increased by 2.2 percentage points to 76.9% for the fiscal year ended March 31, 2010 from 74.7% for the fiscal year ended March 31, 2009. This increase was mainly due to (1) unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies and (2) certain costs not being fully absorbed due to reduced production volumes.

*Selling, General and Administrative Expenses*

Selling, general and administrative expenses decreased by 22.7% for the fiscal year ended March 31, 2010 to ¥249,286 million (U.S.\$2,680 million) from ¥322,677 million for the fiscal year ended March 31, 2009, due primarily to (1) the decrease in selling expenses, such as expenses to transport products, as a result of decreased sales volume for the Construction, Mining and Utility Equipment operating segment, (2) the decrease in R&D expenses as Komatsu prioritized its R&D expenditures and postponed certain R&D activities and (3) the decrease in expenses associated with other activities aimed at reducing other fixed costs, such as personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms.

*Impairment Loss on Long-Lived Assets*

Consolidated impairment loss on long-lived assets for the fiscal year ended March 31, 2010 decreased by 79.7%, or ¥13,082 million, to ¥3,332 million (U.S.\$36 million) as compared to ¥16,414 million for the fiscal year ended March 31, 2009. This decrease was due primarily to the fact that Komatsu did not record any impairment loss similar to the loss recorded in the fiscal year ended March 31, 2009 in connection with the closing of the Mooka plant and the Komatsu plant. For information about impairment loss on long-lived assets by segment, see Note 23 to the Consolidated Financial Statements.



**Table of Contents***Other Operating Expenses, net*

For the fiscal year ended March 31, 2010, consolidated other operating expenses, net decreased by ¥7,941 million to ¥10,352 million as compared to ¥18,293 million for the fiscal year ended March 31, 2009. While Komatsu would have recorded income for the fiscal year ended March 31, 2010 as a result of gains recorded on the sale of some of its properties, such gains were fully offset by expenses incurred in connection with losses resulting from the disposal or sale of fixed assets. In addition, Komatsu recorded a decrease of its expenses associated with structural reforms of its production and sales operations, such as reorganization and relocation costs, during the fiscal year ended March 31, 2010, which also contributed to the decrease in other operating expenses.

*Operating Income*

Consolidated operating income for the fiscal year ended March 31, 2010 decreased by 55.9%, or ¥84,913 million, to ¥67,035 million (U.S.\$721 million) as compared to ¥151,948 million for the fiscal year ended March 31, 2009. This decrease in operating income was due primarily to negative factors such as (1) the decrease in demand for Komatsu products and (2) unfavorable changes in foreign exchange rates, which outweighed positive factors such as (1) the decrease in fixed costs, such as R&D expenses, and personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms, (2) the realization of product sales at higher prices and (3) the decrease in expenses relating to structural reforms of its production and sales operations.

As a result, operating margin for the fiscal year ended March 31, 2010 decreased by 2.8 percentage points to 4.7% from 7.5% for the fiscal year ended March 31, 2009.

*Other Income (Expenses), net*

Consolidated other expenses, net for the fiscal year ended March 31, 2010 decreased by 91.1%, or ¥21,110 million, to ¥2,056 million (U.S.\$22 million) as compared to ¥23,166 million for the fiscal year ended March 31, 2009. This decrease was due primarily to the decrease in foreign exchange rate losses and losses recorded as a result of impairments in Komatsu's securities investments. Foreign exchange rate losses decreased by ¥12,868 million for the fiscal year ended March 31, 2010 to a gain of ¥1,066 million as compared to a loss of ¥11,802 million for the fiscal year ended March 31, 2009 mainly due to the favorable changes in foreign exchange rates, such as the depreciation of the U.S. dollar against the Canadian Dollar and Russian Ruble. In addition, Komatsu recorded losses on its securities investments of ¥204 million for the fiscal year ended March 31, 2010, a decrease of ¥9,237 million as compared to ¥9,441 million for the fiscal year ended March 31, 2009. This decrease in losses on its securities investments was due primarily to the overall recovery in the stock markets. Interest expense for the fiscal year ended March 31, 2010 decreased by 41.7%, or ¥6,074 million, to ¥8,502 million as compared to ¥14,576 million for the fiscal year ended March 31, 2009, due primarily to lower interest rates and the decrease in borrowings from external sources, and contributed to the decrease in other expenses. Interest and dividend income decreased by 28.6%, or ¥2,463 million, to ¥6,158 million for the fiscal year ended March 31, 2010 as compared to ¥8,621 million for the fiscal year ended March 31, 2009, due primarily to a decrease in interest rates.

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*Income from Continuing Operations Before Income Taxes and Equity in Earnings of Affiliated Companies*

As a result of the above factors, consolidated income from continuing operations before income taxes and equity in earnings of affiliated companies for the fiscal year ended March 31, 2010 decreased by 49.5%, or ¥63,803 million, to ¥64,979 million (U.S.\$699 million) as compared to ¥128,782 million for the fiscal year ended March 31, 2009.

*Income Taxes*

Consolidated income tax expense for the fiscal year ended March 31, 2010 decreased by ¥16,929 million to ¥25,364 million (U.S.\$273 million) from ¥42,293 million for the fiscal year ended March 31, 2009. The actual effective tax rate for the fiscal year ended March 31, 2010 increased to 39.0% from 32.8% for the fiscal year ended March 31, 2009. This increase was due primarily to an increase in non-deductible expenses and valuation allowance of consolidated subsidiaries. The increase in the valuation allowance was mainly the result of additional valuation allowances recorded on deferred tax assets for net operating loss carryforwards at certain subsidiaries.

The difference between the Japanese statutory tax rate of 40.8% and the actual effective tax rate of 39.0% was caused by income of certain foreign subsidiaries being taxed at a rate lower than the Japanese statutory tax rate, which was offset in part by an increase in non-deductible expenses and valuation allowance. For additional information, see Note 16 to the Consolidated Financial Statements.

*Income from Continuing Operations Before Equity in Earnings of Affiliated Companies*

As a result of the above factors, consolidated income from continuing operations before equity in earnings of affiliated companies for the fiscal year ended March 31, 2010 decreased by ¥46,874 million to ¥39,615 million (U.S.\$426 million) as compared to ¥86,489 million for the fiscal year ended March 31, 2009.

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*Equity in Earnings of Affiliated Companies*

Consolidated equity in earnings of affiliated companies for the fiscal year ended March 31, 2010 increased by ¥1,192 million to ¥1,588 million (U.S.\$17 million) as compared to ¥396 million for the fiscal year ended March 31, 2009, due primarily to increased earnings recorded by affiliated companies held under the equity accounting method, such as L&T-Komatsu Limited whose products were in greater demand in the Indian market.

*Net income*

As a result of the above factors, consolidated net income for the fiscal year ended March 31, 2010 decreased by ¥45,682 million to ¥41,203 million (U.S.\$443 million) as compared to ¥86,885 million for the fiscal year ended March 31, 2009.

*Net Income Attributable to Noncontrolling Interests*

Net income attributable to noncontrolling interests for the fiscal year ended March 31, 2010 decreased by ¥444 million to ¥7,644 million (U.S.\$82 million) as compared to ¥8,088 million for the fiscal year ended March 31, 2009. Noncontrolling interests in income of consolidated subsidiaries decreased mainly as a result of declined earnings recorded primarily by subsidiaries in the Construction, Mining and Utility Equipment operating segment, such as Komatsu Australia Pty. Ltd.

*Net Income Attributable to Komatsu Ltd.*

As a result of the above, consolidated net income attributable to Komatsu Ltd. for the fiscal year ended March 31, 2010 decreased by 57.4%, or ¥45,238 million, to ¥33,559 million (U.S.\$361 million) as compared to ¥78,797 million for the fiscal year ended March 31, 2009. Accordingly, basic net income attributable to Komatsu Ltd. per share fell to ¥34.67 for the fiscal year ended March 31, 2010 from ¥79.95 for the fiscal year ended March 31, 2009. Diluted net income attributable to Komatsu Ltd. per share fell to ¥34.65 for the fiscal year ended March 31, 2010 from ¥79.89 for the fiscal year ended March 31, 2009.

**Table of Contents***Segment Profit*

Segment profit, which is one of Komatsu's key management indices, is determined in a manner that is consistent with Japanese accounting principles by subtracting cost of sales and selling, general and administrative expenses from net sales. Komatsu considers segment profit to be one of its key management indices because it enables management to evaluate financial data without taking into account the effect of nonrecurring events and other factors unrelated to business activities, such as impairment loss or interest income/expense. For information about impairment loss by segment, see Note 23 to the Consolidated Financial Statements. Based on such evaluation of financial data, management assesses performance and determines how to allocate resources.

Segment profit on a consolidated basis decreased by 57.2%, or ¥107,939 million, to ¥80,719 million (U.S.\$868 million) for the fiscal year ended March 31, 2010 from ¥188,658 million for the fiscal year ended March 31, 2009. This decrease in segment profit was due primarily to negative factors such as (1) the decrease in demand for Komatsu products and (2) unfavorable changes in foreign exchange rates, which outweighed positive factors such as (1) the decrease in fixed costs, such as R&D expenses, and personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms, (2) the realization of product sales at higher prices and (3) the decrease in the prices of materials used in the production of Komatsu products.

For information regarding segment profit by operating segments and geographic segments, see *Performance by Operating Segments* and *Performance by Geographic Segments* (based on the geographic origin of the seller) below.

**Performance by Operating Segments**

The following table presents net sales and segment profit broken down by operating segments for the fiscal years ended March 31, 2010 and 2009. In evaluating the financial data for each operating segment, Komatsu's management considers sales by the location of its customers to be particularly helpful for the Construction, Mining and Utility Equipment operating segment, its primary operating segment. Accordingly, in addition to providing performance information by operating segments, the below table and related discussion provide information regarding sales in the Construction, Mining and Utility Equipment operating segment broken down by geographic locations of Komatsu's customer. Performance information by geographic segments (which are separately identified by management), which provides performance information based on the geographic location of the seller (as opposed to the customer), is provided under *Performance by Geographic Segments* (based on the geographic origin of the seller).

**Table of Contents****Performance by Operating Segments**

	Millions of Yen Fiscal Years Ended March 31,		Percentage Change 2010 vs. 2009	Millions of U.S. dollars  2010
	2010	2009		
<b>Net sales:</b>				
Construction, Mining and Utility Equipment Customers	¥ 1,268,575	¥ 1,744,733	-27.3%	\$ 13,641
Japan	228,505	309,895	-26.3%	2,457
Americas	306,135	462,405	-33.8%	3,292
Europe and CIS	122,018	273,259	-55.3%	1,312
China	244,509	179,221	36.4%	2,629
Asia (excluding Japan, China) and Oceania	281,878	309,721	-9.0%	3,031
Middle East and Africa	85,530	210,232	-59.3%	920
Intersegment	2,690	4,653	-42.2%	29
<b>Total</b>	<b>1,271,265</b>	<b>1,749,386</b>	<b>-27.3%</b>	<b>13,670</b>
Industrial Machinery and Others				
Customers	162,989	277,010	-41.2%	1,753
Intersegment	15,619	26,389	-40.8%	168
<b>Total</b>	<b>178,608</b>	<b>303,399</b>	<b>-41.1%</b>	<b>1,921</b>
Elimination	(18,309)	(31,042)	-41.0%	(197)
<b>Consolidated Net Sales</b>	<b>¥ 1,431,564</b>	<b>¥ 2,021,743</b>	<b>-29.2%</b>	<b>\$ 15,393</b>
<b>Segment Profit:</b>				
Construction, Mining and Utility Equipment	¥ 83,061	¥ 180,455	-54.0%	\$ 893
Industrial Machinery and Others	2,998	12,891	-76.7%	32
<b>Total</b>	<b>86,059</b>	<b>193,346</b>	<b>-55.5%</b>	<b>925</b>
Corporate expenses and elimination	(5,340)	(4,688)	13.9%	(57)
<b>Consolidated Segment Profit</b>	<b>¥ 80,719</b>	<b>¥ 188,658</b>	<b>-57.2%</b>	<b>\$ 868</b>

Notes:

- Transfers between segments are made at estimated

arm s-length  
prices.

- 2) Segment profit is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales. For additional information, see Note 23 to the Consolidated Financial Statements.

**Table of Contents***Construction, Mining and Utility Equipment**Net sales*

Consolidated net sales to customers in the Construction, Mining and Utility Equipment operating segment for the fiscal year ended March 31, 2010 decreased by 27.3%, or ¥476,158 million, to ¥1,268,575 million (U.S.\$13,641 million) as compared to ¥1,744,733 million for the fiscal year ended March 31, 2009. This decrease in sales was due primarily to negative factors such as (1) the decrease in demand for Komatsu products during the fiscal year (which decreased net sales of this operating segment by approximately ¥433.9 billion) and (2) unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies (which decreased net sales in this operating segment by approximately ¥69.8 billion), which outweighed positive factors, such as the realization of product sales at higher prices (which increased net sales in this operating segment by approximately ¥27.5 billion).

Net sales to customers in Japan (based on sales destination) for the fiscal year ended March 31, 2010 decreased by 26.3%, or ¥81,390 million, to ¥228,505 million (U.S.\$2,457 million) as compared to ¥309,895 million for the fiscal year ended March 31, 2009. While public-sector investment remained firm in the fiscal year ended March 31, 2010, due primarily to the economic stimulus package provided by the Japanese government, private-sector capital investment and residential investment continued to remain slack. As a result, overall demand for construction, mining and utility equipment in Japan decreased from the previous fiscal year. Accordingly, Komatsu's sales of construction, mining and utility equipment in Japan decreased compared to the previous fiscal year.

Net sales to customers in the Americas (based on sales destination) for the fiscal year ended March 31, 2010 decreased by 33.8%, or ¥156,270 million, to ¥306,135 million (U.S.\$3,292 million) as compared to ¥462,405 million for the fiscal year ended March 31, 2009. While the operating rate of construction equipment in North America showed signs that the market had bottomed out during the fiscal year ended March 31, 2010, demand for such equipment fell short of increasing as a result of the continuing economic uncertainty. As a result, the business environment in North America remained challenging. In light of such market conditions, Komatsu (1) reorganized its production and sales operations in North America by, among other things, closing certain manufacturing facilities and merging certain sales companies, and (2) continued to make efforts to reduce distributors' inventory to appropriate levels. In Latin America, market demand that decreased after the financial crisis showed signs of recovery in Brazil and some other countries. To capture such recovery in demand in Latin America, Komatsu reinforced its sales and service operations by establishing a new subsidiary in Chile and opening a service support center in Mexico. The positive signs in Latin America, however, were not sufficient to fully offset the decrease in demand in North America. As a result, overall sales in the Americas for the fiscal year ended March 31, 2010 decreased as compared to the fiscal year ended March 31, 2009.

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Net sales to customers in Europe and CIS (based on sales destination) for the fiscal year ended March 31, 2010 decreased by 55.3%, or ¥151,241 million to ¥122,018 million (U.S.\$1,312 million) as compared to ¥273,259 million for the fiscal year ended March 31, 2009. A sharp drop in demand for construction, mining and utility equipment in Europe and CIS continued during the fiscal year ended March 31, 2010, against the backdrop of sluggish economies. Under such circumstances, Komatsu doubled sales promotion and other efforts in collaboration with its distributors in Europe, while reinforcing its product support capability for mines in CIS. However, net sales to customers in Europe and CIS (based on sales destination) for the fiscal year ended March 31, 2010 decreased due primarily to Komatsu's continuing efforts to (1) reduce distributors' inventory to an appropriate level and (2) decrease the number of construction, mining and utility equipment models that are manufactured in Europe, which action was undertaken to improve manufacturing efficiency and profitability by eliminating models that were no longer in demand.

Net sales to customers in China (based on sales destination) for the fiscal year ended March 31, 2010 increased by 36.4%, or ¥65,288 million to ¥244,509 million (U.S.\$2,629 million) as compared to ¥179,221 million for the fiscal year ended March 31, 2009. Demand for construction, mining and utility equipment increased in China in light of the Chinese government's economic stimulus measures, which advanced large-scale infrastructure developments, such as railways and highways projects, and resulted in an increase in year-on-year monthly demand since June 2009. The increase in year-on-year monthly demand was particularly significant after the Chinese New Year in February 2010. By increasing its production capacity at its existing plants, teaming up with its distributors to aggressively market its products and implementing an ICT system that enables Komatsu and its distributors to exchange real-time information in order to minimize excess inventory, Komatsu recorded an increase in net sales to customers in China for the fiscal year ended March 31, 2010. As a result, sales in China increased to account for 19.3% of total sales of the Construction, Mining and Utility Equipment operating segment.

Net sales to customers in Asia and Oceania (based on sales destination) for the fiscal year ended March 31, 2010 decreased by 9.0%, or ¥27,843 million to ¥281,878 million (U.S.\$3,031 million) as compared to ¥309,721 million for the fiscal year ended March 31, 2009. In Indonesia, India and Thailand, year-on-year monthly demand showed signs of recovery in the second half of the fiscal year ended March 31, 2010. Demand remained firm for mining-related equipment in Australia throughout the entire fiscal year. Against this backdrop, Komatsu strived to strengthen its operations by (1) enhancing its global Reman (Re-manufacturing) capability by establishing and reorganizing its Reman entities in Indonesia and (2) reinforcing its market and product support capabilities by entering into a joint-venture arrangement with its distributors in Thailand. Notwithstanding such efforts, while sales picked up quickly in Asia in and after the third quarter, such increase in sales was not sufficient to fully offset the decrease in demand from customers in Asia and Oceania in the first half of the fiscal year ended March 31, 2010. As a result, Komatsu recorded a decrease in net sales in Asia and Oceania for the fiscal year ended March 31, 2010.



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Net sales to customers in Middle East and Africa (based on sales destination) for the full fiscal year ended March 31, 2010 decreased by 59.3%, or ¥124,702 million to ¥85,530 million (U.S.\$920 million) as compared to ¥210,232 million for the fiscal year ended March 31, 2009. Although commodity prices showed signs of an increase from the drastic plunge in 2008, market demand failed to recover in the Middle East and Africa as affected by the recessionary economies. In light of such market conditions and Komatsu's continuing efforts to reduce distributors inventories, net sales to customers in the Middle East and Africa for the fiscal year ended March 31, 2010 decreased.

*Segment Profit*

Segment profit for the Construction, Mining and Utility Equipment operating segment for the fiscal year ended March 31, 2010 decreased by 54.0%, or ¥97,394 million, to ¥83,061 million (U.S.\$893 million) from ¥180,455 million for the fiscal year ended March 31, 2009.

This decrease in segment profit was due primarily to negative factors such as (1) the decrease in demand for Komatsu products (which decreased segment profit by approximately ¥139.9 billion) and (2) unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies (which decreased segment profit by approximately ¥34.9 billion), which outweighed positive factors such as (1) the decrease in fixed costs, such as R&D expenses, and personnel expenses and facility related expenses (that is, depreciation expenses relating to fixed assets), which Komatsu was able to reduce through structural reforms (which increased segment profit by approximately ¥43.3 billion), (2) the realization of product sales at higher prices (which increased segment profit by approximately ¥27.5 billion) and (3) the decrease in the prices of materials used in the production of Komatsu products (which increased segment profit by approximately ¥6.6 billion).

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*Industrial Machinery and Others*

*Net Sales*

Consolidated net sales to customers in the Industrial Machinery and Others operating segment for the fiscal year ended March 31, 2010 decreased by 41.2%, or ¥114,021 million, to ¥162,989 million (U.S.\$1,753 million) as compared to ¥277,010 million for the fiscal year ended March 31, 2009. During the fiscal year ended March 31, 2010, the automobile and other industries to which Komatsu supplied industrial machinery and other products continued to limit their capital investments in light of the global economic downturn. As a result, new orders for Komatsu products decreased sharply and resulted in a decrease in net sales in the Industrial Machinery and Others operating segment.

*Segment Profit*

Segment profit for the Industrial Machinery and Others operating segment for the fiscal year ended March 31, 2010 decreased by 76.7%, or ¥9,893 million, to ¥2,998 million (U.S.\$32 million) from ¥12,891 million for the fiscal year ended March 31, 2009. This decrease was due primarily to the decrease in demand for Komatsu products (which decreased segment profit by approximately ¥15.7 billion), which fully offset the decrease in costs, such as fixed costs (which increased segment profit by approximately ¥5.8 billion).

**Table of Contents****Performance by Geographic Segments (based on the geographic origin of the seller)**

The following table presents net sales and segment profit broken down by the geographic origin of the seller for the fiscal years ended March 31, 2010 and 2009.

**Performance by Geographic Segments**

	Millions of Yen		Percentage Change 2010 vs. 2009	Millions of U.S. dollars 2010
	Fiscal Years Ended March 31, 2010	2009		
<b>Net sales:</b>				
Japan	¥ 716,719	¥ 1,212,449	-40.9%	\$ 7,707
Americas	347,717	511,821	-32.1%	3,739
Europe and CIS	162,610	294,398	-44.8%	1,748
Others	490,256	481,250	1.9%	5,272
Elimination	(285,738)	(478,175)	-40.2%	(3,073)
Consolidated	¥ 1,431,564	¥ 2,021,743	-29.2%	\$ 15,393
<b>Segment Profit (Loss):</b>				
Japan	¥ (19,783)	¥ 37,876	-152.2%	\$ (213)
Americas	33,982	52,133	-34.8%	365
Europe and CIS	10,460	22,279	-53.0%	112
Others	60,151	61,008	-1.4%	647
Corporate and elimination	(4,091)	15,362	-126.6%	(43)
Consolidated	¥ 80,719	¥ 188,658	-57.2%	\$ 868

Note: Segment profit (loss) is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales. For additional information, see Note 23 to the Consolidated Financial Statements.

*Japan  
Net Sales*

Net sales in the Japan geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 40.9%, or ¥495,730 million, to ¥716,719 million (U.S.\$7,707 million) as compared to ¥1,212,449 million for the fiscal year ended March 31, 2009. This decrease was due primarily to the decrease in sales of construction, mining and utility equipment as both domestic sales and export of such equipment decreased due mainly to the weak Japanese economy and the significant drop in global demand for such equipment.

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In addition, decreased sales mainly of small- and medium- sized presses and sheet metal machines due primarily to the decrease in capital investments by customers in the automobile and other industries also contributed to the decrease in net sales in this geographic segment.

*Segment Profit (Loss)*

Segment profit (loss) for the Japan geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 152.2%, or ¥57,659 million, from ¥37,876 million to ¥(19,783) million (U.S.\$(213) million) as compared to the fiscal year ended March 31, 2009. This decrease in segment profit was due primarily to the decrease in sales of construction, mining and utility equipment and unfavorable changes in foreign exchange rates.

*Americas*

*Net Sales*

Net sales in the Americas geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 32.1%, or ¥164,104 million, from ¥511,821 million to ¥347,717 million (U.S. \$3,739 million) as compared to the fiscal year ended March 31, 2009. This decrease was due primarily to an overall decline in demand for construction, mining and utility equipment and Komatsu's continuing efforts to reduce the inventory of its distributors to appropriate levels.

*Segment Profit*

Segment profit for the Americas geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 34.8%, or ¥18,151 million, from ¥52,133 million to ¥33,982 million (U.S.\$365 million) as compared to the fiscal year ended March 31, 2009 due primarily to the decrease in net sales as discussed above.

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*Europe and CIS*

*Net Sales*

Net sales in the Europe and CIS geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 44.8%, or ¥131,788 million, to ¥162,610 million (U.S.\$1,748 million) as compared to ¥294,398 million for the fiscal year ended March 31, 2009. This decrease was due primarily to a sharp drop in demand in Europe and CIS of construction, mining and utility equipment. In addition, Komatsu efforts to suspend equipment sales to its dealers and distributors to reduce their inventory to appropriate levels also contributed to the decrease in net sales in this geographic segment.

*Segment Profit*

Segment profit for the Europe and CIS geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 53.0%, or ¥ 11,819 million, to ¥10,460 million (U.S.\$112 million) as compared to ¥22,279 million for the fiscal year ended March 31, 2009 due primarily to the decrease in net sales as discussed above.

*Others*

*Net Sales*

Net sales in the Others geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 increased by 1.9%, or ¥9,006 million, to ¥490,256 million (U.S.\$5,272 million) as compared to ¥481,250 million for the fiscal year ended March 31, 2009. This increase was due primarily to the significant increase in demand in China, which fully offset the decrease in demand in other regions.

*Segment Profit*

Segment profit for the Others geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2010 decreased by 1.4%, or ¥857 million, to ¥60,151 million (U.S.\$647 million) as compared to ¥61,008 million for the fiscal year ended March 31, 2009 due primarily to the mixed sales conditions as discussed above.

**Table of Contents****Comparison of the Fiscal Years ended March 31, 2009 and 2008**

The following tables set forth selected consolidated financial and operating data, including numerical data expressed as a percentage of total consolidated net sales for the periods indicated, and the changes in each consolidated financial line item between the indicated fiscal years.

**Consolidated Statements of Income**

	Millions of Yen				Percentage change 2009 vs. 2008
	Fiscal Years Ended March 31,				
	2009		2008		
Net sales	¥ 2,021,743	100.0%	¥ 2,243,023	100.0%	-9.9%
Cost of sales	1,510,408	74.7%	1,590,963	70.9%	-5.1%
Selling, general and administrative expenses	322,677	16.0%	317,474	14.2%	1.6%
Impairment loss on long-lived assets	16,414	0.8%	2,447	0.1%	570.8%
Impairment loss on goodwill	2,003	0.1%	2,870	0.1%	-30.2%
Other operating income (expenses), net	(18,293)	-0.9%	3,581	0.1%	-610.8%
Operating income	151,948	7.5%	332,850	14.8%	-54.3%
Other income (expenses), net	(23,166)		(10,640)		117.7%
Interest and dividend income	8,621		10,265		-16.0%
Interest expense	(14,576)		(16,699)		-12.7%
Other, net	(17,211)		(4,206)		
Income from continuing operations before income taxes and equity in earnings of affiliated companies	128,782	6.4%	322,210	14.4%	-60.0%
Income taxes					
Current	60,511		104,142		
Deferred	(18,218)		11,652		
Total	42,293	2.1%	115,794	5.2%	-63.5%

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	Millions of Yen				Percentage change 2009 vs. 2008
	Fiscal Years Ended March 31,				
	2009		2008		
<b>Income from continuing operations before equity in earnings of affiliated companies</b>	<b>86,489</b>	4.3%	206,416	9.2%	-58.1%
<b>Equity in earnings of affiliated companies</b>	<b>396</b>	0.0%	6,845	0.3%	-94.2%
<b>Income from continuing operations</b>	<b>86,885</b>	4.3%	213,261	9.5%	-59.3%
<b>Income from discontinued operations less applicable income taxes</b>			4,967	0.2%	-100.0%
<b>Net income</b>	<b>¥ 86,885</b>	4.3%	<b>¥ 218,228</b>	9.7%	-60.2%
<b>Less net income attributable to noncontrolling interests</b>	<b>(8,088)</b>	-0.4%	<b>(9,435)</b>	-0.4%	-14.3%
<b>Net income attributable to Komatsu Ltd.</b>	<b>¥ 78,797</b>	3.9%	<b>¥ 208,793</b>	9.3%	-62.3%

## Yen

## Per share data

**Income from continuing operations attributable to Komatsu Ltd.:**

Basic	¥ 79.95	¥ 204.88
Diluted	79.89	204.61

**Income from discontinued operations attributable to Komatsu Ltd.:**

Basic		4.99
Diluted		4.98

**Net income attributable to Komatsu Ltd.:**

Basic	79.95	209.87
Diluted	79.89	209.59

<b>Cash dividends per share</b>	<b>¥ 44.00</b>	<b>¥ 38.00</b>
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	Millions of Yen		Fiscal Years Ended March 31,		Percentage change 2009 vs. 2008
	2009		2008		
<b>Segment profit</b>	<b>188,658</b>	9.3%	334,586	14.9%	-43.6%
Notes:					

1) In the fiscal year ended March 31, 2008, Komatsu sold the OPE business of Komatsu Zenoah Co. and its subsidiaries. As a result, operating results and the gain recognized on the sale of the OPE business of Komatsu Zenoah Co. and its subsidiaries are presented as Income from discontinued operations less applicable income taxes for the fiscal year ended March 31, 2008.

2) Segment profit is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales. For additional information, see Note 23 to the Consolidated

Financial  
Statements.

*Net Sales*

Consolidated net sales for the fiscal year ended March 31, 2009 decreased by 9.9%, or ¥221,280 million, to ¥2,021,743 million from ¥2,243,023 million for the fiscal year ended March 31, 2008. This decrease was due primarily to decreased sales in the Construction, Mining and Utility Equipment operating segment, which was partially offset by the increase in sales of the Industrial Machinery and Others operating segment due to the addition of Komatsu NTC Ltd. as a consolidated subsidiary in March 2008. Unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies, also contributed to the decrease in net sales.

For the fiscal year ended March 31, 2009, net sales to customers in the Construction, Mining and Utility Equipment operating segment decreased by 14.8%, or ¥303,978 million, to ¥1,744,733 million as compared to the fiscal year ended March 31, 2008. This decrease reflected the significant decrease in demand for construction, mining and utility equipment as a result of the global economic recession. Net sales of construction, mining and utility equipment became particularly challenging during the second half of the fiscal year with demand also decreasing in emerging economies and commodity-exporting countries. In light of such circumstances, Komatsu suspended equipment sales to its dealers and distributors to support their efforts to quickly adjust inventory levels, which decreased Komatsu's net sales. In addition, unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies, decreased net sales in the Construction, Mining and Utility Equipment operating segment by approximately ¥152.7 billion.

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The decrease in net sales to customers in the Construction, Mining and Utility Equipment operating segment was partially offset by the increase in net sales to customers in the Industrial Machinery and Others operating segment, which increased by 42.6%, or ¥82,698 million, to ¥277,010 million as compared to the fiscal year ended March 31, 2008 due primarily to the addition of Komatsu NTC Ltd. as a consolidated subsidiary in March 2008. A wide range of client industries, including the automobile manufacturing industry, rapidly restrained their capital investment and created a challenging environment for the Industrial Machinery and Others operating segment during the second half of the fiscal year. Excluding the net sales of Komatsu NTC Ltd., net sales to customers in the Industrial Machinery and Others operating segment would have decreased by 13.4% or ¥26,100 million in the fiscal year ended March 31, 2009. Foreign exchange rate fluctuations had only a limited effect on net sales in the Industrial Machinery and Others operating segment.

*Cost of Sales*

Cost of sales on a consolidated basis decreased by 5.1%, or ¥80,555 million, to ¥1,510,408 million for the fiscal year ended March 31, 2009 from ¥1,590,963 million for the fiscal year ended March 31, 2008, due primarily to decreased sales. Despite various efforts undertaken by Komatsu, such as realization of sales of products at higher prices and reduction of production cost, cost of sales to sales ratio increased by 3.8 percentage points to 74.7% for the fiscal year ended March 31, 2009 from 70.9% for the fiscal year ended March 31, 2008. This increase was mainly due to (1) the increase in prices of materials used in the production of Komatsu products, (2) the adverse impact of foreign exchange rate fluctuations upon sales in relation to cost of sales and (3) certain costs not being fully absorbed due to reduced production volumes.

*Selling, General and Administrative Expenses*

Selling, general and administrative expenses increased by 1.6% for the fiscal year ended March 31, 2009 to ¥322,677 million from ¥317,474 million for the fiscal year ended March 31, 2008, due primarily to research and development activities relating to the Construction, Mining and Utility Equipment operating segment, including expenses incurred in connection with the development of new DANTOTSU products and next generation engines that comply with the latest emissions regulations that will become effective in the near future. The addition of BIGRENTAL Co., Ltd. and Komatsu NTC Ltd. as consolidated subsidiaries also contributed to the increase in selling, general and administrative expenses.

*Impairment Loss on Long-Lived Assets*

Consolidated impairment loss on long-lived assets for the fiscal year ended March 31, 2009 increased by ¥13,967 million, to ¥16,414 million as compared to ¥2,447 million for the fiscal year ended March 31, 2008. This increase was due primarily to the impairment loss recorded in connection with the decision to close the Mooka plant and the Komatsu plant and transfer the production capacity of such plants to other Komatsu plants and facilities. For information about impairment loss on long-lived assets by segment, see Note 23 to the Consolidated Financial Statements.

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*Impairment loss on goodwill*

Consolidated impairment loss on goodwill for the fiscal year ended March 31, 2009 decreased by ¥867 million, to ¥2,003 million as compared to ¥2,870 million for the fiscal year ended March 31, 2008. Komatsu recognized an impairment loss of ¥2,003 million on goodwill allocated to a reporting unit in Japan that is engaged in the rental business, which is included in the Construction, Mining and Utility Equipment operating segment, due to unfavorable business circumstances.

*Other Operating Income (Expenses), net*

For the fiscal year ended March 31, 2009, Komatsu recorded consolidated other operating expenses of ¥18,293 million as compared to consolidated other operating income of ¥3,581 million for the fiscal year ended March 31, 2008. While Komatsu would have recorded an income for the fiscal year ended March 31, 2009 as a result of gain recorded on the sale of some of its properties, such gain was fully offset by expenses incurred in connection with losses resulting from the disposal or sale of fixed assets. Komatsu also recorded expenses associated with structural reforms that it implemented during the fiscal year ended March 31, 2009 with respect to its production and sales operations, such as reorganization and relocation costs.

*Operating Income*

Consolidated operating income for the fiscal year ended March 31, 2009 decreased by 54.3%, or ¥180,902 million, to ¥151,948 million as compared to ¥332,850 million for the fiscal year ended March 31, 2008. This decrease in operating income was due primarily to negative factors such as (1) the increase in prices of materials used in the production of Komatsu products, (2) the decrease in demand for Komatsu products during the second half of the fiscal year, (3) unfavorable changes in foreign exchange rates, (4) expenses associated with structural reforms of production and sales operations, (5) the decrease in equipment sales to dealers and distributors to support their efforts to quickly adjust inventory levels, which resulted in certain costs not being fully absorbed due to reduced production volumes and (6) higher fixed costs, such as R&D expenses and depreciation, which outweighed positive factors, such as the realization of product sales at higher prices.

As a result, operating margin for the fiscal year ended March 31, 2009 decreased by 7.3 percentage points to 7.5% from 14.8% for the fiscal year ended March 31, 2008.

**Table of Contents***Other Income (Expenses), net*

Consolidated other expenses for the fiscal year ended March 31, 2009 increased by 117.7%, or ¥12,526 million, to ¥23,166 million as compared to ¥10,640 million for the fiscal year ended March 31, 2008. This increase was due primarily to foreign exchange rate losses and losses recorded as a result of impairment in securities investments. Foreign exchange rate losses increased by ¥8,335 million for the fiscal year ended March 31, 2009 to ¥11,802 million as compared to ¥3,467 million for the fiscal year ended March 31, 2008 in light of the unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies. In addition, Komatsu recorded a loss on securities investments of ¥9,441 million for the fiscal year ended March 31, 2009, an increase of ¥9,152 million as compared to ¥289 million for the fiscal year ended March 31, 2008. This increase in loss on securities investments was due primarily to the overall decline in the stock markets. While interest expense for the fiscal year ended March 31, 2009 decreased by 12.7%, or ¥2,123 million, to ¥14,576 million as compared to ¥16,699 million for the fiscal year ended March 31, 2008, due primarily to lower interest rates, interest expenses also contributed to the increase in other expenses. The increase in other income resulting from the above factors was partially offset by interest and dividend income, which decreased by 16.0%, or ¥1,644 million, to ¥8,621 million for the fiscal year ended March 31, 2009 as compared to ¥10,265 million for the fiscal year ended March 31, 2008, due primarily to lower interest rates.

*Income from Continuing Operations Before Income Taxes and Equity in Earnings of Affiliated Companies*

As a result of the above factors, consolidated income from continuing operations before income taxes and equity in earnings of affiliated companies for the fiscal year ended March 31, 2009 decreased by 60.0%, or ¥193,428 million, to ¥128,782 million as compared to ¥322,210 million for the fiscal year ended March 31, 2008.

*Income Taxes*

Consolidated income tax expense for the fiscal year ended March 31, 2009 decreased by ¥73,501 million to ¥42,293 million from ¥115,794 million for the fiscal year ended March 31, 2008. The actual effective tax rate for the fiscal year ended March 31, 2009 decreased to 32.8% from 35.9% for the fiscal year ended March 31, 2008. This decrease was due to the fact that the proportion of income before income taxes and equity in earnings of affiliated companies derived from countries with lower tax rates increased in relation to the total income before income taxes and equity in earnings of affiliated companies for the fiscal year ended March 31, 2009.

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The difference between the Japanese statutory tax rate of 40.8% and the actual effective tax rate of 32.8% was caused by income of certain foreign subsidiaries taxed at a rate lower than the Japanese statutory tax rate and a realization of previously reserved tax benefits on operating losses of subsidiaries, which were offset in part by an increase in valuation allowance and non-deductible expenses. For additional information, see Note 16 to the Consolidated Financial Statements.

*Income from Continuing Operations Before Equity in Earnings of Affiliated Companies*

As a result of the above factors, consolidated income from continuing operations before equity in earnings of affiliated companies for the fiscal year ended March 31, 2009 decreased by ¥119,927 million to ¥86,489 million as compared to ¥206,416 million for the fiscal year ended March 31, 2008.

*Equity in Earnings of Affiliated Companies*

Consolidated equity in earnings of affiliated companies for the fiscal year ended March 31, 2009 decreased by ¥6,449 million to ¥396 million as compared to ¥6,845 million for the fiscal year ended March 31, 2008, due primarily to decreased earnings recorded by affiliated companies held under the equity accounting method, such as L&T-Komatsu Limited and Gigaphoton Inc., as well as the absence of earnings of an affiliated company of Komatsu NTC Ltd. that was recorded during the fiscal year ended March 31, 2008 before Komatsu NTC Ltd. became a consolidated subsidiary in March 2008.

*Income from Continuing Operations*

As a result of the above, consolidated income from continuing operations for the fiscal year ended March 31, 2009 decreased by 59.3%, or ¥126,376 million, to ¥86,885 million as compared to ¥213,261 million for the fiscal year ended March 31, 2008.

*Income from Discontinued Operations Less Applicable Income Taxes*

There was no consolidated income from discontinued operations less applicable income taxes for the fiscal year ended March 31, 2009, which was ¥4,967 million for the fiscal year ended March 31, 2008.

*Net Income*

As a result of the above factors, consolidated net income for the fiscal year ended March 31, 2009 decreased by ¥131,343 million to ¥86,885 million as compared to ¥218,228 million for the fiscal year ended March 31, 2008.

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*Net Income Attributable to Noncontrolling Interests*

Net income attributable to noncontrolling interests for the fiscal year ended March 31, 2009 decreased by ¥1,347 million to ¥8,088 million as compared to ¥9,435 million for the fiscal year ended March 31, 2008. Net income attributable to noncontrolling interests decreased mainly as a result of declined earnings recorded primarily by subsidiaries in the Construction, Mining and Utility Equipment operating segment, such as Komatsu Shantui Construction Machinery Co., Ltd. and Bangkok Komatsu Co., Ltd.

*Net Income Attributable to Komatsu Ltd.*

As a result of the above factors, Komatsu's consolidated net income attributable to Komatsu Ltd. for the fiscal year ended March 31, 2009 decreased by 62.3%, or ¥129,996 million, to ¥78,797 million as compared to ¥208,793 million for the fiscal year ended March 31, 2008. Accordingly, basic net income attributable to Komatsu Ltd. per share fell to ¥79.95 for the fiscal year ended March 31, 2009 from ¥209.87 for the fiscal year ended March 31, 2008. Diluted net income attributable to Komatsu Ltd. per share fell to ¥79.89 for the fiscal year ended March 31, 2009 from ¥209.59 for the fiscal year ended March 31, 2008.

*Segment Profit*

Segment profit, which is one of Komatsu's key management indices, is determined in a manner that is consistent with Japanese accounting principles by subtracting cost of sales and selling, general and administrative expenses from net sales. Komatsu considers segment profit to be one of its key management indices because it enables management to evaluate financial data for each operating and geographic segment separately, without the effect of nonrecurring events and other factors unrelated to business activities, such as impairment loss or interest income/expense. For information about impairment loss by segment, see Note 23 to the Consolidated Financial Statements. Based on such evaluation of financial data for each operating and geographic segment, management assesses the performance of each such operating and geographic segment and determines how to allocate resources to each such segment.

Segment profit on a consolidated basis decreased by 43.6%, or ¥145,928 million, to ¥188,658 million for the fiscal year ended March 31, 2009 from ¥334,586 million for the fiscal year ended March 31, 2008.

This decrease in segment profit was due primarily to negative factors such as (1) the increase in prices of materials used in the production of Komatsu products, (2) the decrease in demand for Komatsu products during the second half of the fiscal year, (3) unfavorable changes in foreign exchange rates, (4) the decrease in equipment sales to dealers and distributors to support their efforts to quickly adjust inventory levels, which resulted in certain costs not being fully absorbed due to reduced production volumes and (5) higher fixed costs, such as R&D expenses and depreciation, which outweighed positive factors, such as the realization of product sales at higher prices.



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For information regarding segment profit by operating segments and geographic segments, see Performance by Operating Segments and Performance by Geographic Segments (based on the geographic origin of the seller) below.

**Performance by Operating Segments**

The following table presents net sales and segment profit broken down by operating segments for the fiscal years ended March 31, 2009 and 2008. In evaluating the financial data for each operating segment, Komatsu's management considers sales by the location of its customers to be particularly helpful for the Construction, Mining and Utility Equipment operating segment, its primary operating segment. Accordingly, in addition to providing performance information by operating segments, the below table and related discussion provide information regarding sales in the Construction, Mining and Utility Equipment operating segment broken down by geographic locations of Komatsu's customer. Performance information by geographic segments (which are separately identified by management), which provides performance information based on the geographic location of the seller (as opposed to the customer), is provided under Performance by Geographic Segments (based on the geographic origin of the seller).

	<b>Millions of Yen</b>		<b>Percentage Change 2009 vs. 2008</b>
	<b>Fiscal Years Ended March 31, 2009</b>	<b>2008</b>	
<b>Net sales:</b>			
Construction, Mining and Utility Equipment Customers	¥ 1,744,733	¥ 2,048,711	-14.8%
Japan	309,895	370,744	-16.4%
Americas	462,405	510,552	-9.4%
Europe and CIS	273,259	427,029	-36.0%
China	179,221	181,468	-1.2%
Asia (excluding Japan, China) and Oceania	309,721	328,725	-5.8%
Middle East and Africa	210,232	230,193	-8.7%
Intersegment	4,653	6,127	-24.1%
<b>Total</b>	<b>1,749,386</b>	<b>2,054,838</b>	<b>-14.9%</b>

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	<b>Millions of Yen</b>		
	<b>Fiscal Years Ended</b>		
	<b>March 31,</b>		<b>Percentage</b>
	<b>2009</b>	<b>2008</b>	<b>Change</b>
			<b>2009 vs. 2008</b>
Industrial Machinery and Others			
Customers	<b>277,010</b>	194,312	42.6%
Intersegment	<b>26,389</b>	23,376	12.9%
Total	<b>303,399</b>	217,688	39.4%
Elimination	<b>(31,042)</b>	(29,503)	5.2%
Consolidated Net Sales	<b>¥ 2,021,743</b>	¥ 2,243,023	-9.9%
<b>Segment Profit:</b>			
Construction, Mining and Utility Equipment	<b>¥ 180,455</b>	¥ 317,895	-43.2%
Industrial Machinery and Others	<b>12,891</b>	19,947	-35.4%
Total	<b>193,346</b>	337,842	-42.8%
Corporate expenses and elimination	<b>(4,688)</b>	(3,256)	44.0%
Consolidated Segment Profit	<b>¥ 188,658</b>	¥ 334,586	-43.6%

## Notes:

- 1) Transfers between segments are made at estimated arm s-length prices.
- 2) Starting with the fiscal year ended March 31, 2009, Komatsu reclassified the forklift truck business of Komatsu Utility Co., Ltd. and the businesses of Komatsu Logistics Corp.

(both of which were formerly in the Industrial Machinery, Vehicles and Others operating segment) so that such businesses are part of Komatsu's construction and mining equipment business, and accordingly, changed its operating segments by renaming the Construction and Mining Equipment operating segment as the Construction, Mining and Utility Equipment operating segment and the Industrial Machinery, Vehicles and Others operating segment as the Industrial Machinery and Others operating segment. As a result of this reclassification, the financial data for the fiscal year ended March 31, 2008 in the above table have been retrospectively reclassified using the new

operating  
segments.

- 3) Segment profit is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales. For additional information, see Note 23 to the Consolidated Financial Statements.

*Construction, Mining and Utility Equipment*

*Net sales*

Consolidated net sales to customers in the Construction, Mining and Utility Equipment operating segment for the fiscal year ended March 31, 2009 decreased by 14.8%, or ¥303,978 million, to ¥1,744,733 million as compared to ¥2,048,711 million for the fiscal year ended March 31, 2008.

This decrease in sales was due primarily to negative factors, such as (1) the significant drop in demand on a global basis of Komatsu's construction, mining and utility equipment (which decreased net sales of this operating segment by approximately ¥193.3 billion), (2) unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar and the Euro (which decreased net sales in this operating segment by approximately ¥152.7 billion) and (3) Komatsu's decision to suspend equipment sales to dealers and distributors to support their efforts to quickly adjust inventory levels to the new business environment (which decreased net sales in this operating segment by approximately ¥30.0 billion), which outweighed positive factors, such as the realization of product sales at higher prices (which increased net sales in this operating segment by approximately ¥70.6 billion).

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Net sales to customers in Japan (based on sales destination) for the fiscal year ended March 31, 2009 decreased by 16.4%, or ¥60,849 million, to ¥309,895 million as compared to ¥370,744 million for the fiscal year ended March 31, 2008. In the fiscal year ended March 31, 2009, demand fell sharply in Japan as a result of slack public-sector investments and reduced private-sector investments against the backdrop of the worsened economy in the second half of the fiscal year and sluggish housing starts. In addition, the decrease in the number of exports of used equipment from Japan due to lower demand for used equipment outside of Japan adversely affected demand for new equipment in Japan, because customers in Japan tend to trade in their old equipment for new equipment. Despite such market conditions, Komatsu strived to realize higher prices and expand its rental equipment business. In light of the significant decrease in demand, however, sales in Japan declined from the fiscal year ended March 31, 2008.

Net sales to customers in the Americas (based on sales destination) for the fiscal year ended March 31, 2009 decreased by 9.4%, or ¥48,147 million, to ¥462,405 million as compared to ¥510,552 million for the fiscal year ended March 31, 2008. Although demand for mining equipment remained strong in North America, demand for construction equipment decreased due primarily to reduced U.S. housing starts and the slack economy resulting from the financial crisis. In addition, Komatsu's decision to suspend sales to dealers and distributors in North America to support their efforts to bring down their inventory to an appropriate level in light of the new business environment also contributed to the decrease in net sales in North America. While Komatsu continued its efforts to realize higher prices, such efforts were not sufficient to offset the significant decrease in demand. As a result, Komatsu recorded a decrease in net sales to customers in North America for the fiscal year ended March 31, 2009. As a percentage of total sales to customers in the Americas, sales to customers in North America for the fiscal year ended March 31, 2009 was 53.6% as compared to 63.2% for the fiscal year ended March 31, 2008. Despite decreased sales to customers in North America, demand expanded in Latin America. In response to such increased demand, Komatsu made adjustment to its local operations in Latin America to strengthen its marketing capability. While sales to customers in Latin America for the fiscal year ended March 31, 2009 increased to 46.4% of the total net sales to customers in the Americas as compared to 36.8% for the fiscal year ended March 31, 2008, it fell short of fully offsetting the sales decrease in North America. Accordingly, sales in the Americas decreased from the fiscal year ended March 31, 2008.

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Net sales to customers in Europe and CIS (based on sales destination) for the fiscal year ended March 31, 2009 decreased by 36.0%, or ¥153,770 million, to ¥273,259 million as compared to ¥427,029 million for the fiscal year ended March 31, 2008. European economies which showed signs of contraction in the first half of the fiscal year deteriorated further in the second half of the fiscal year in light of the global financial crisis. As a result, demand for construction equipment decreased significantly in Europe. In CIS, decreased demand for construction equipment became more articulated in light of the global financial crisis and the decrease in commodity prices in the second half of the fiscal year. In addition to lower demand in both regions, the decrease in net sales to customers in Europe and CIS was partly due to Komatsu's proactive efforts to support dealers and distributors in this region adjust their inventory to an appropriate level by suspending sales to them. The depreciation of the Euro and the Russian ruble against the Japanese yen also contributed to the decrease in sales to customers in Europe and CIS.

Net sales to customers in China (based on sales destination) for the fiscal year ended March 31, 2009 decreased by 1.2%, or ¥2,247 million, to ¥179,221 million as compared to ¥181,468 million for the fiscal year ended March 31, 2008. While demand decreased in China in the second half of the fiscal year due primarily to the global financial crisis, such decrease was not as drastic as the other regions as demand for Komatsu products has begun to show signs of recovery since February 2009, as public work projects, such as the post-earthquake reconstruction project in Sichuan Province, became active in light of the support provided by the Chinese government's economic stimulus package. As a result, sales in China only decreased slightly from the fiscal year ended March 31, 2008.

Net sales to customers in Asia and Oceania (based on sales destination) for the fiscal year ended March 31, 2009 decreased by 5.8%, or ¥19,004 million, to ¥309,721 million as compared to ¥328,725 million for the fiscal year ended March 31, 2008. The decrease in demand became more evident in both Asia and Oceania in the second half of the fiscal year, reflecting recessionary economies and a significant decline in commodity prices. While working to realize higher prices of its products, Komatsu also strived to reduce inventory and delivery lead-times by encouraging (1) information sharing between local plants and distributors in Southeast Asia and (2) pre-delivery installation of optional features in plants, which Komatsu Australia Pty. Ltd. used to do at its facility. Despite such efforts, sales in Asia and Oceania declined from the fiscal year ended March 31, 2008, reflecting the significant fall in demand and sharp depreciation of the Australian dollar to the Japanese yen in the second half of the fiscal year.

Net sales to customers in the Middle East and Africa (based on sales destination) for the fiscal year ended March 31, 2009 decreased by 8.7%, or ¥19,961 million, to ¥210,232 million as compared to ¥230,193 million for the fiscal year ended March 31, 2008. Similar to the other regions, demand rapidly fell in the Middle East and Africa as a result of the financial crisis and the significant decrease in the price of crude oil and other commodities. In light of such circumstances, Komatsu made concerted efforts to reinforce its sales and product support capabilities in the Middle East and Africa by expanding its training programs for distributors. Due largely to the significant decrease in demand and the sharp depreciation of the rand (the currency of South Africa, which is one of the major markets in Africa) relative to the Japanese yen, however, sales in the Middle East and Africa decreased from the fiscal year ended March 31, 2008.

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*Segment Profit*

Segment profit for the Construction, Mining and Utility Equipment operating segment for the fiscal year ended March 31, 2009 decreased by 43.2%, or ¥137,440 million, to ¥180,455 million from ¥317,895 million for the fiscal year ended March 31, 2008.

This decrease in segment profit was due primarily to negative factors such as (1) the increase in prices of materials used in the production of Komatsu products (which decreased segment profit by approximately ¥66.5 billion), (2) the decrease in demand for Komatsu products during the second half of the fiscal year (which decreased segment profit by approximately ¥54.1 billion), (3) unfavorable changes in foreign exchange rates, such as the appreciation of the Japanese yen against the U.S. dollar, the Euro and other currencies (which decreased segment profit by approximately ¥53.5 billion), (4) the decrease in equipment sales to dealers and distributors to support their efforts to quickly adjust inventory levels, which resulted in certain costs not being fully absorbed due to reduced production volumes (which decreased segment profit by approximately ¥17.0 billion) and (5) higher fixed costs, such as R&D expenses and depreciation (which decreased segment profit by approximately ¥16.9 billion), which outweighed positive factors, such as the realization of product sales at higher prices (which increased segment profit by approximately ¥70.6 billion).

*Industrial Machinery and Others*

*Net Sales*

Consolidated net sales to customers in the Industrial Machinery and Others operating segment for the fiscal year ended March 31, 2009 increased by 42.6%, or ¥82,698 million, to ¥277,010 million as compared to ¥194,312 million for the fiscal year ended March 31, 2008. This increase was due primarily to the addition of Komatsu NTC Ltd. as a consolidated subsidiary in March 2008, which increased net sales by approximately ¥108.7 billion. While sales of large presses, such as AC Servo presses and high-speed transfer lines, remained strong, sales of sheet metal machines and small- and medium-sized presses decreased significantly as the automobile manufacturing and other client industries restrained capital investments in the second half of the fiscal year. Meanwhile, sales of wire saws made by Komatsu NTC Ltd. steadily expanded against the backdrop of accelerating growth of the solar cell market. Excluding the net sales of Komatsu NTC Ltd., net sales to customers in the Industrial Machinery and Others operating segment would have decreased by 13.4% or ¥26,100 million in the fiscal year ended March 31, 2009.

**Table of Contents***Segment Profit*

Segment profit for the Industrial Machinery and Others operating segment for the fiscal year ended March 31, 2009 decreased by 35.4%, or ¥7,056 million, to ¥12,891 million from ¥19,947 million for the fiscal year ended March 31, 2008. This decrease was due primarily to negative factors, such as the decrease in segment profit of subsidiaries other than Komatsu NTC Ltd., which was mainly due to decreased sales by such subsidiaries (which decreased segment profit by approximately ¥10.0 billion), and the adjustments made in connection with the addition of Komatsu NTC Ltd. as a consolidated subsidiary in March 2008 (which decreased segment profit by approximately ¥1.5 billion), which outweighed the increase in segment profit derived from the ordinary business of Komatsu NTC Ltd. (which increased segment profit by approximately ¥4.5 billion).

**Performance by Geographic Segments (based on the geographic origin of the seller)**

The following table presents net sales and segment profit broken down by the geographic origin of the seller for the fiscal years ended March 31, 2009 and 2008.

**Performance by Geographic Segments**

	Millions of Yen		Percentage Change 2009 vs. 2008
	Fiscal Years Ended March 31,		
	2009	2008	
<b>Net sales:</b>			
Japan	¥ 1,212,449	¥ 1,292,314	-6.2%
Americas	511,821	567,243	-9.8%
Europe and CIS	294,398	452,222	-34.9%
Others	481,250	517,887	-7.1%
Elimination	(478,175)	(586,643)	-18.5%
Consolidated	¥ 2,021,743	¥ 2,243,023	-9.9%
<b>Segment Profit:</b>			
Japan	¥ 37,876	¥ 173,063	-78.1%
Americas	52,133	56,667	-8.0%
Europe and CIS	22,279	44,088	-49.5%
Others	61,008	68,204	-10.6%
Corporate and elimination	15,362	(7,436)	-306.6%
Consolidated	¥ 188,658	¥ 334,586	-43.6%

Note: Segment profit is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales. For additional



information, see  
Note 23 to the  
Consolidated  
Financial  
Statements.

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*Japan*

*Net Sales*

Net sales in the Japan geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 6.2%, or ¥79,865 million, to ¥1,212,449 million as compared to ¥1,292,314 million for the fiscal year ended March 31, 2008. This decrease was due primarily to the decrease in sales of construction, mining and utility equipment as both domestic sales and export of such equipment decreased due mainly to the slack Japanese economy and the significant drop in global demand in the second half of the fiscal year as a result of the financial crisis. Komatsu's decision to suspend sales of equipment to dealers and distributors to support their efforts to quickly adjust their inventory levels also contributed to the decrease.

In addition, decreased sales mainly of small- and medium- sized presses and sheet metal machines due primarily to the decrease in capital investments by a wide range of client industries, including the automobile manufacturing industry, also contributed to the decrease in net sales in this geographic segment. While the addition of Komatsu NTC Ltd. as a consolidated subsidiary in March 2008 increased net sales, such increase was not sufficient to fully offset the decrease in net sales as a result of the various factors discussed above.

*Segment Profit*

Segment profit for the Japan geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 78.1%, or ¥135,187 million, from ¥173,063 million to ¥37,876 million as compared to the fiscal year ended March 31, 2008. This decrease in segment profit was due primarily to (1) the increase in prices of materials, (2) the decrease in demand, (3) unfavorable changes in foreign exchange rates, (4) the decrease in equipment sales to dealers and distributors to support their efforts to quickly adjust inventory levels, which resulted in certain costs not being fully absorbed due to reduced production volumes, and (5) higher fixed costs.

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*Americas*

*Net Sales*

Net sales in the Americas geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 9.8%, or ¥55,422 million, from ¥567,243 million to ¥511,821 million as compared to the fiscal year ended March 31, 2008. This decrease was due primarily to reduced U.S. housing starts and the slowdown in the North American economy. While exports of super-large dump trucks to commodity-exporting countries remained strong and sales in Latin America increased, such increase in sales was not sufficient to fully offset the overall decrease in net sales of other equipment.

*Segment Profit*

Segment profit for the Americas geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 8.0%, or ¥4,534 million, from ¥56,667 million to ¥52,133 million as compared to the fiscal year ended March 31, 2008 due primarily to the decrease in net sales as discussed above.

*Europe and CIS*

*Net Sales*

Net sales in the Europe and CIS geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 34.9%, or ¥157,824 million, to ¥294,398 million as compared to ¥452,222 million for the fiscal year ended March 31, 2008. This decrease was due primarily to further decrease in demand in Europe as the economic slowdown spread from Western Europe to Central and Eastern Europe. In addition, Komatsu's decision to suspend equipment sales to dealers and distributors to support their efforts to quickly adjust their inventory levels also contributed to the decrease. While exports of super-large hydraulic excavators to commodity-exporting countries remained strong, the increase in sales of such excavators was not sufficient to fully offset the overall decrease in net sales.

*Segment Profit*

Segment profit for the Europe and CIS geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 49.5%, or ¥ 21,809 million, to ¥22,279 million as compared to ¥44,088 million for the fiscal year ended March 31, 2008 due primarily to the decrease in net sales as discussed above.

**Table of Contents***Others**Net Sales*

Net sales in the Others geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 7.1%, or ¥36,637 million, to ¥481,250 million as compared to ¥517,887 million for the fiscal year ended March 31, 2008. This decrease was due primarily to the significant decrease in demand in the second half of the fiscal year.

*Segment Profit*

Segment profit for the Others geographic segment (based on the geographic origin of the seller) for the fiscal year ended March 31, 2009 decreased by 10.6%, or ¥7,196 million, to ¥61,008 million as compared to ¥68,204 million for the fiscal year ended March 31, 2008 due primarily to the decrease in net sales as discussed above.

**B. Liquidity and Capital Resources***Cash Flow*

Set forth below is the condensed consolidated statements of cash flows for the fiscal years ended March 31, 2010, 2009 and 2008.

**Condensed Consolidated Statements of Cash Flows**

	Millions of yen			Millions of U.S. dollars
	Fiscal Years Ended March 31,			
	2010	2009	2008	2010
Net cash provided by operating activities	¥ 182,161	¥ 78,775	¥ 160,985	\$ 1,959
Net cash used in investing activities	(72,967)	(145,368)	(128,182)	(785)
Net cash provided by (used in) financing activities	(116,363)	57,219	(17,422)	(1,251)
Effect of exchange rate change on cash and cash equivalents	(965)	(2,073)	(5,570)	(10)
Net increase (decrease) in cash and cash equivalents	(8,134)	(11,447)	9,811	(87)
Cash and cash equivalents, beginning of year	90,563	102,010	92,199	973
Cash and cash equivalents, end of year	¥ 82,429	¥ 90,563	¥ 102,010	\$ 886

## Fiscal Year ended March 31, 2010

Net cash provided by operating activities increased by ¥103,386 million from the previous fiscal year, to ¥182,161 million (U.S.\$1,959 million), mainly due to a decrease in inventories.

Net cash used in investing activities declined by ¥72,401 million from the previous fiscal year, to ¥72,967 million (U.S.\$785 million), mainly due to restrained capital investments in both Japan and overseas.

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Net cash used in financing activities totaled ¥116,363 million (U.S.\$1,251 million), an increase of ¥173,582 million from the previous fiscal year, mainly due to repayments on short-term debt.

As a result, cash and cash equivalents, as of March 31, 2010, totaled ¥82,429 million (U.S.\$886 million), a decrease of ¥8,134 million from the previous fiscal year.

Fiscal Year ended March 31, 2009

Net cash provided by operating activities for the fiscal year ended March 31, 2009 decreased by ¥82,210 million to ¥78,775 million as compared to the fiscal year ended March 31, 2008, due mainly to decreased net income.

Net cash used in investing activities for the fiscal year ended March 31, 2009 increased by ¥17,186 million to ¥145,368 million as compared to the fiscal year ended March 31, 2008, due mainly to investments made to improve productivity of plants in Japan and overseas.

Net cash provided by financing activities for the fiscal year ended March 31, 2009 increased by ¥74,641 million to ¥57,219 million as compared to the fiscal year ended March 31, 2008, reflecting proceeds received from the issuance of long-term debt and an increase in short-term debt.

As a result of the above, cash and cash equivalents as of March 31, 2009 totaled ¥90,563 million, a decrease of ¥11,447 million compared to the balance as of March 31, 2008.

*Capital Investment*

Komatsu's management defines Capital Investment as costs relating to the purchase of property, plant and equipment including properties under capital leases on an accrual basis, which reflects the effect of timing differences between acquisition dates and payment dates. Komatsu's management uses this financial indicator to manage its capital investment and believes that this indicator is useful to investors in that this indicator presents accrual based capital investment in addition to the cash based capital expenditures provided in the consolidated statements of cash flows.

Demand for Komatsu products decreased in the fiscal year ended March 31, 2010 due primarily to the global financial crisis. Although Komatsu decreased its capital investments in the construction, mining and utility equipment business for the fiscal year ended March 31, 2010, Komatsu continued to make capital investments, including investments to reorganized its production operations in Japan and the United States so as to put in place a more flexible production infrastructure that enables Komatsu to quickly adjust to market demands. Komatsu also made capital investments in the industrial machinery and others business for the fiscal year ended March 31, 2010 to improve its productivity and efficiency by making improvements to its production infrastructure, such as closing down the Komatsu Plant (where some of the facility and equipment had become obsolete) and transferring the production of products manufactured at such plant to the Kanazawa Plant (where the facility and equipment are more up-to-date).

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As a result, Komatsu's capital investment on a consolidated basis for the fiscal year ended March 31, 2010 was ¥96,191 million (U.S.\$1,034 million), a decrease of ¥66,321 million from the fiscal year ended March 31, 2009. Komatsu plans to make investments totaling ¥86,977 million for the fiscal year ended March 31, 2011.

*Source of Funds and Liquidity Management*

Komatsu's principal capital resources policy is to maintain sufficient capital resources to be able to respond promptly to future capital needs in connection with its operations and to maintain an appropriate level of liquidity. Consistent with this policy, Komatsu has secured various sources of funding, such as loans, corporate bonds, notes, securitized receivables and lines of credit. Komatsu expects to use cash generated from its operations, and funds procured through such external sources to satisfy future capital expenditures and working capital needs. In addition, Komatsu manages funds held by it and its subsidiaries through a group-wide cash management system in order to improve the efficiency and effectiveness of its cash management. Transfers of funds from subsidiaries in the form of cash dividend, loans or advances are restricted under regulatory requirements of countries in which some of Komatsu's subsidiaries are located. Nonetheless, Komatsu does not expect these restrictions to have a significant impact on its ability to meet its cash obligations.

Komatsu's short-term funding needs have been met mainly by cash flows from its operating activities, as well as by bank loans and the issuance of commercial paper. As of March 31, 2010, certain consolidated subsidiaries of the Company maintained committed credit line agreements totaling ¥50,082 million (U.S.\$539 million) with financial institutions to secure liquidity. As of March 31, 2010, ¥23,741 million (U.S.\$255 million) was available to be used under such credit line agreements, which contain customary covenants. Komatsu is not subject to any covenants limiting its ability to incur additional indebtedness. In addition, the Company has a ¥160,000 million (U.S.\$1,720 million) commercial paper program, ¥129,000 million (U.S.\$1,387 million) of which was unused as of March 31, 2010. The amount of capital raised through its commercial paper program has depended upon Komatsu's financing needs, investor demand and market conditions, as well as the ratings outlook for Komatsu.

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To fulfill Komatsu's medium- to long-term funding needs, the Company has established a bond program under which it can issue up to ¥100,000 million (U.S.\$1,075 million) of variable-term bonds. In addition, the Company, Komatsu Finance America Inc., Komatsu Europe Coordination Center N.V. and Komatsu Capital Europe S.A. have established a U.S.\$1.2 billion Euro Medium Term Note ( EMTN ) program. As of March 31, 2010, the principal amount of bonds outstanding under the bond program was ¥60,000 million (U.S.\$ 645 million) and the principal amount of notes outstanding under the EMTN program was ¥68,142 million (U.S.\$733 million). The amount of capital raised through such programs has depended upon Komatsu's financing needs, investor demand and market conditions, as well as the ratings outlook for Komatsu.

Komatsu has also established programs to securitize trade notes and accounts receivables for the purpose of accelerating the receipt of cash related to its finance receivables and diversifying its sources of funding. As of March 31, 2010, the balance of such off-balance sheet securitized receivables was ¥22,004 million (U.S.\$237 million). For additional information about the interest rate structure and maturity dates for these borrowings, see Note 12 to the Consolidated Financial Statements.

*Fiscal 2010 Financial Position*

Komatsu's short-term debt as of March 31, 2010, which primarily consisted of short-term bank loans and commercial paper, decreased by ¥96,649 million from March 31, 2009 to ¥123,438 million (U.S.\$1,327 million). Such short-term debt was used for working capital purposes.

Komatsu's long-term debt as of March 31, 2010, including debt that is scheduled to mature as of March 31, 2011, increased by ¥83,173 million from March 31, 2009 to ¥462,941 million (U.S.\$4,978 million). As of March 31, 2010, Komatsu's long-term debt, excluding market value adjustment, consisted of (1) ¥231,848 million in loans from banks, insurance companies and other financial institutions, and so on, (2) ¥90,000 million in unsecured bonds, (3) ¥72,951 million in capital lease obligations and (4) ¥68,142 million in EMTN. Such long-term debt was used primarily for capital expenditures and long-term working capital needs. For information about the interest rate structure and maturity dates for these borrowings, see Note 12 to the Consolidated Financial Statements.

As a result, Komatsu's interest-bearing debt as of March 31, 2010, including its capital lease obligations, decreased by ¥13,476 million from March 31, 2009 to ¥586,379 million (U.S.\$6,305 million). Net interest-bearing debt after deducting cash and deposits as of March 31, 2010 also decreased by ¥6,430 million from March 31, 2009 to ¥502,818 million (U.S.\$5,407 million). As a result, Komatsu's net debt-to-equity ratio as of March 31, 2010 improved and was 0.60, compared to 0.62 as of March 31, 2009.

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As of March 31, 2010, total current assets decreased by ¥63,118 million to ¥1,040,121 million (U.S. \$11,184 million), while total current liability decreased by ¥90,541 million to ¥641,746 million (U.S. \$6,900 million). As a result, the current ratio, which is calculated by dividing current assets by current liabilities, as of March 31, 2010, was 162.1%, which reflected an increase of 11.4 percentage points from the fiscal year ended March 31, 2009.

Based on expected cash flow from its operating activities, the available sources of funds and current cash and cash equivalent balances, Komatsu believes that it has sufficient means to satisfy its liquidity needs and future obligations. Komatsu committed to make capital investments totaling approximately ¥4.7 billion (U.S.\$51 million) as of March 31, 2010. With respect to the Construction, Mining and Utility Equipment operating segment, Komatsu plans to continue making investments to reorganize its production operations to put in place a more flexible production infrastructure that enables Komatsu to quickly adjust to market demands, and make investments in China and Asia where Komatsu anticipates further market growth. In addition, Komatsu plans to make investments to develop hybrid construction equipment and products that comply with the latest engine emission standards. With respect to the Industrial Machinery and Others operating segment, Komatsu plans to make investments to renew obsolete equipment and streamline its production operations.

*Credit Ratings*

The Company obtains credit ratings from three rating agencies: Standard and Poor's Ratings Services ( S&P ), Moody's Investors Service, Inc. ( Moody's ) and Rating and Investment Information, Inc. ( R&I ). As of March 31, 2010, the Company's issuer ratings were as follows:

S&P: A (long-term)

Moody's: A2 (long-term)

R&I: AA- (long-term), a-1+ (short-term)



**Table of Contents****C. Research and Development, Patents and Licenses, etc.**

Komatsu is actively engaged in research and development activities for new technologies, new products and new services consistent with its commitment to provide Quality and Reliability. Komatsu's research and development activities are conducted by various groups within Komatsu. With respect to the Construction, Mining and Utility Equipment operating segment, the Research Division and the Development Division as well as development centers that focus on construction, mining and utility equipment are involved in research and development activities. The Industrial Machinery Division and the technology departments of Komatsu's subsidiaries and affiliates are responsible for research and development activities relating to the Industrial Machinery and Others operating segment.

The following table presents Komatsu's research and development expenses for the fiscal years ended March 31, 2010, 2009 and 2008. Research and development expenses are recognized when incurred.

R&D expenses	Millions of yen			Millions of
	Fiscal Years Ended March 31,			U.S. dollars
	2010	2009	2008	2010
Construction, Mining and Utility Equipment	¥ 40,359	¥ 47,036	¥ 44,036	\$ 434
Industrial Machinery and Others	6,090	6,700	5,637	65
Total	¥ 46,449	¥ 53,736	¥ 49,673	\$ 499

Note: From the fiscal year ended March 31, 2009, Komatsu reclassified its operating segments. Accordingly, the financial data for the fiscal years ended March 31, 2008 in the above table have been retrospectively adjusted to reflect the reclassification using the new operating segments.

The objectives of the research and development activities by operating segment for the fiscal years ended March 31, 2010, 2009 and 2008 are described below.

**(1) Construction, Mining and Utility Equipment**

In order to develop construction, mining and utility equipment that can be used in various parts of the world, Komatsu has established research and development centers in Japan and overseas and has encouraged joint research and development programs as well as personnel exchanges. With the goal of assisting its customers improve their productivity, Komatsu's medium- and long-term research and development objectives are as follows: (1) to make

advancements in the use of information and communication technology and (2) to increase the environmental friendliness of its products.

Komatsu has been engaged in the research and development of ICT, including remote management technology (which enables remote management of equipment by obtaining information regarding machine locations, operating conditions and vehicle health, using state-of-the-art remote sensing and telecommunication technologies), control technology and artificial intelligence. Equipment with control systems and management systems using these technologies has been rapidly penetrating the construction and mining equipment market. Komatsu is striving to achieve the complete automation of its equipment and is making advances to in the active use of ICT in its construction and mining equipment taking into consideration customer needs and preferences.

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Komatsu has made advances in research and development relating to energy conservation, component recycling and reuse, and the evaluation of environmental loads through lifecycle assessment techniques based on the belief that it is possible to reduce environmental burdens while achieving economic efficiency. In particular, in recent years, Komatsu's first priority in research and development has been to develop technology to reduce fuel consumption by its machines, which leads to both CO<sub>2</sub> emission reduction and economic benefits to customers. For example, Komatsu introduced the world's first hybrid hydraulic excavator (PC200-8 Hybrid) to the Japanese and Chinese markets. The hybrid excavator typically consumes about 25% less fuel at maximum levels as compared to conventional excavators and also emits lower levels of NO<sub>x</sub> and CO<sub>2</sub>. Komatsu is also developing new engines for its diesel-engine machines to meet the stringent clean-air standards that are to be phased in by Japan, the US and the EU starting in 2011. Komatsu is continuously seeking to develop new technology to meet stricter exhaust gas emission standards that are to become effective in the future. In addition, Komatsu is working to improve the working conditions for machine operators by improving safety measures and reducing noise and vibration levels of its machines.

(2) Industrial Machinery and Others

Research and development in the Industrial Machinery and Others operating segment is principally conducted in the fields of large presses (which was conducted by Komatsu Ltd. through the fiscal year ended March 31, 2010 and is now being conducted by Komatsu Industries Corporation), sheet-metal forging machines (which is conducted by Komatsu Industries Corporation), machine tools (which is conducted by Komatsu Machinery Corporation and Komatsu NTC Ltd.) and other industrial machinery (which is conducted by Komatsu Engineering Co., Ltd. and KELK Ltd.).

In the field of large size presses, Komatsu has been focused on developing functional enhancements to its AC servo presses to respond to the customers' growing need to reduce production costs. With respect to sheet-metal machines, Komatsu Industrial Corporation in cooperation with the Komatsu Research Division has developed a 100Kw plasma power source having the world's best output level. In addition, Komatsu Industrial Corporation has released the large size TWISTER type TFPL-Blade through which high-speed high precision cutting of mild steel up to 50mm thickness has become possible. Komatsu has also installed its KOMTRAX system as a standard feature on new small size AC servo presses, sheet-metal machines and Komatsu NTC's LASER cutting machines.

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With respect to machine tools, Komatsu Machinery Corporation has developed the largest crankshaft milling machine (GPM1600E) and a new milling machine for vehicle engine s crankshaft (GPM250B-2).

In terms of other products, Komatsu Engineering Co. has made improvements to the precision of its Chip ID Marker. Komatsu believes that it is one of the leaders in the development and application of the LASER irradiation technology, which enables customers to physically write manufacturing history on the top surface of individual IC chips on the wafer. In addition, KELK Ltd. has promoted the research and development of high-performance temperature control equipment, high-performance thermoelectric module heat exchange units and micro thermo-modules for use in optical communications.

**D. Trend Information**

*Construction, Mining and Utility Equipment Operating Segment*

In the wake of the financial crisis triggered in the United States in September 2008, world economies went into recession, reducing the volume of global demand for construction equipment to half the size of its peak period recorded in April through June of 2008. While some world economies, such as China, Latin America and other developing countries in Asia that produce natural resources, showed signs of recovery during the fiscal year ended March 31, 2010 reflecting positive effects of the economic stimulus packages of their respective governments, the pace of economic recovery has been dull, bringing about a challenging overall business environment. However, Komatsu anticipates that growth in such economies will drive global demand for construction, mining and utility equipment upward.

In response to the recent drastic change in the business environment, Komatsu has implemented various structural reforms, such as reorganizing its production facilities on a global basis and consolidating its sales operations, decreased its inventories and reduced its fixed costs. Through these reforms, Komatsu has streamlined its corporate structure so that it is leaner yet stronger. As a result, Komatsu believes that it is well positioned to take advantage of the market recovery when global demand for construction, mining and utility equipment increases.

In the new mid-range management plan Global Teamwork for Tomorrow, Komatsu has positioned China, Asia, Oceania, Latin America, Africa and some other emerging countries as Strategic Markets and Japan, North America and Europe as Conventional Markets. In the next three-year period, Komatsu anticipates that annual demand for construction equipment will grow on average 16% for Strategic Markets and 10% for Conventional Markets. On a worldwide basis, Komatsu anticipates the demand for construction equipment will grow 14% in the next three-year period.

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*Industrial Machinery and Others Operating Segment*

With more than half of the sales of this operating segment being dependent on the automobile manufacturing industry, this operating segment is substantially affected by capital investments made by automobile manufacturers. At present, major automobile manufacturers are continuing to cut back their capital investments. As a result, new orders are continuing to decrease in all businesses which belong to this operating segment, such as large presses, small- and medium-sized sheet metal and press machines, and machine tools. Since Komatsu expects the industrial machinery and other business environment to remain challenging, Komatsu has been working to reorganize its production facilities, such as closing its Komatsu Plant and transferring production to its Kanazawa Plant, in addition to continuing to decrease fixed costs. In order to further streamline the press business, develop new markets and expand business in China and other emerging economies, Komatsu has embarked on the process of integrating the development and service operations of its large press business into Komatsu Industries Corp. Because Komatsu anticipates growth in the solar cell market in light of the environmental friendliness of such products, Komatsu also has been working to enhance the product competitiveness of wire saws made by Komatsu NTC Ltd. as wire saws are used to manufacture solar cells. In addition, because Komatsu believes that its KOMTRAX system enables customers to operate equipment more efficiently and effectively by decreasing fuel use and maintenance expenses, Komatsu has commenced sales of industrial machinery, such as small and medium-sized presses, that are equipped with its KOMTRAX system as a standard feature.

*Forward looking statements*

This annual report contains forward-looking statements which reflect management's current views with respect to certain future events, including expected financial position, operating results, and business strategies. These statements can be identified by the use of terms such as will, believes, should, projects and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for Komatsu's principal products, owing to changes in the economic conditions in Komatsu's principal markets; changes in exchange rates or the impact of increased competition; unanticipated cost or delays encountered in achieving Komatsu's objectives with respect to globalized product sourcing and new Information Technology tools; uncertainties as to the results of Komatsu's research and development efforts and its ability to access and protect certain intellectual property rights; and, the impact of regulatory changes and accounting principles and practices.

**Table of Contents****E. Off-Balance Sheet Arrangements**

Komatsu has several accounts receivable securitization programs, which are sources of capital for Komatsu. As of March 31, 2010, Komatsu had securitized accounts receivable of ¥22,004 million (U.S.\$237 million) or approximately 3.5% of its total receivables as of that date.

The securitized receivables, net of retained interests, are removed from the consolidated balance sheet when they are sold. Komatsu has entered into contractual arrangements with special purpose entities solely for the purpose of securitizing its receivables. A downgrading or worsening of the quality of Komatsu's receivables portfolio could restrict it from using its receivables securitization programs.

Cash flows received for all securitization activities from the sale of trade notes and accounts receivable for the fiscal years ended March 31, 2010 and 2009 were ¥13,072 million (U.S.\$141 million) and ¥243,495 million, respectively. Certain consolidated subsidiaries retain responsibility to service sold trade receivables and accounts receivable that are sold pursuant to a securitization transaction. However, contractual servicing fees are not received from the third parties separately. The investors and the trusts that hold the receivables have no or limited recourse rights to certain subsidiaries' assets in case of debtor's default. Appropriate reserves have been established for potential losses relating to the limited recourse of the sold receivables. Also certain subsidiaries, except for a certain U.S. subsidiary, as transferor do not retain any interest in the receivables sold.

The components of securitized trade receivables and other assets managed together as of March 31, 2010 and 2009 were as follows:

	<b>Millions of yen</b>		<b>Millions of U.S. dollars</b>
	<b>Fiscal Years Ended March 31,</b>		
	<b>2010</b>	2009	<b>2010</b>
Total amount of trade receivables that are managed and securitized	¥ <b>635,610</b>	¥ 595,968	\$ <b>6,835</b>
Assets transferred	<b>(22,004)</b>	(103,768)	<b>(237)</b>
Total amount of trade receivables on balance sheet	¥ <b>613,606</b>	¥ 492,200	\$ <b>6,598</b>

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A certain U.S. subsidiary's retained interests, which are included in the recourse provisions, are subordinate to investors' interests. The value of such U.S. subsidiary's retained interests are estimated based on the present value of future expected cash flows, using certain key assumptions such as a weighted average life, prepayment speed over the life and expected credit losses over the life.

*Commitments and Contingent Liabilities*

As of March 31, 2010, Komatsu had ¥9,850 million (U.S.\$106 million) of contingent liabilities with financial institutions for discounted and transferred receivables on a recourse basis.

Komatsu provides guarantees to third parties in connection with loans borrowed by its employees and affiliated companies and other companies. These guarantees relate mainly to housing loans extended to Komatsu's employees. The guarantees that support loans borrowed by Komatsu's affiliated companies and other companies are issued to enhance the creditworthiness of these affiliated companies and other companies.

For each guarantee issued, Komatsu is required to perform under such guarantee if the borrower defaults on a payment required to be made by the applicable contract's terms. The contract terms range from 10 years to 30 years in the case of employees' housing loans, and from 1 to 10 years in the case of loans borrowed by Komatsu's affiliated companies and other companies. The maximum aggregate amount of undiscounted payments Komatsu would have had to make in the event that a payment default were to occur for these loans was ¥88,379 million (U.S.\$950 million) as of March 31, 2010. The fair value of the liabilities recognized for Komatsu's obligations as guarantor under these guarantees as of March 31, 2010 were believed to be insignificant by Komatsu's management. Some of these guarantees were secured by collateral or insurance issued to the Company.

Komatsu's management believes that losses from these contingent liabilities, if any, would not have a material effect on the consolidated financial statements of Komatsu.

Komatsu is involved in certain legal actions and claims arising in the ordinary course of its business. It is the opinion of Komatsu's management and legal counsel that such litigation and claims will be resolved without any material effect on Komatsu's financial position.

Komatsu has business activities with customers, dealers and associates around the world and their trade receivables from such parties are well diversified to minimize credit risk concentrations. Komatsu's management does not expect to incur losses on their trade receivables in excess of established allowances.

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Komatsu also issues contractual product warranties under which they generally guarantee the performance of products delivered and services rendered for a certain period or term. Changes in accrued product warranty costs for the fiscal years ended March 31, 2010 and 2009 are summarized below:

	Millions of yen		Millions of U.S. dollars
	Fiscal Years Ended March 31,		2010
	2010	2009	
Balance at beginning of year	¥ 28,256	¥ 31,890	\$ 304
Addition	21,149	25,288	227
Utilization	(25,477)	(26,369)	(274)
Other	(170)	(2,553)	(2)
Balance at end of year	¥ 23,758	¥ 28,256	\$ 255

**F. Tabular Disclosure of Contractual Obligations**

The following tables set forth Komatsu's contractual obligations as of March 31, 2010.

	Millions of yen				
	Total	Cash payments due by period			More than 5 years
Less than 1 year		1-3 years	3-5 years		
Short-term debt obligations	¥ 123,438	¥ 123,438	¥	¥	¥
Long-term debt obligations (excluding Capital lease obligations)	382,819	82,521	198,158	101,065	1,075
Capital (Finance) lease obligations	72,951	21,590	41,255	8,860	1,246
Operating lease obligations	13,426	4,783	4,847	1,719	2,077
Interest on interest-bearing debt (including Capital lease obligations)	14,836	8,664	5,033	1,113	26
Pension and other postretirement obligations	4,384	4,384			
Total	¥ 611,854	¥ 245,380	¥ 249,293	¥ 112,757	¥ 4,424



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	Millions of U.S. dollars				
	Cash payments due by period				
	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Short-term debt obligations	\$ 1,327	\$ 1,327	\$	\$	\$
Long-term debt obligations (excluding Capital lease obligations)	4,116	886	2,131	1,087	12
Capital (finance) lease obligations	784	232	444	95	13
Operating lease obligations	144	52	52	18	22
Interest on interest-bearing debt (including Capital lease obligations)	160	94	54	12	0
Pension and other postretirement obligations	47	47			
<b>Total</b>	<b>\$ 6,578</b>	<b>\$ 2,638</b>	<b>\$ 2,681</b>	<b>\$ 1,212</b>	<b>\$ 47</b>

Long-term debt obligations exclude market value adjustments of ¥7,171 million (U.S.\$77 million).

Interest on interest-bearing debt is based on rates in effect as of March 31, 2010.

Pension and other postretirement obligations reflect contributions expected to be made during the year ending March 31, 2011 only, as the amounts of funding obligations beyond the next year are not yet determinable.

Obligations related to derivative activities are summarized in Foreign Exchange Risk and Interest Rate Risk under Item 11. Quantitative and Qualitative Disclosures about Market Risk.

**G. Safe Harbor**

Any information disclosed under Item 5.F. Tabular Disclosure of Contractual Obligations, that is not historical in nature is deemed to be a forward-looking statement. See Cautionary Statement with respect to forward-looking statements for more information.

**Table of Contents****Item 6. Directors, Senior Management and Employees****A. Directors and Senior Management**

Set forth below are the Directors and Corporate Auditors of the Company, their date of birth, current position with the Company, prior positions, the dates when they assumed such positions and other principal business activities performed outside the Company as of June 24, 2010. The Company's senior management is comprised of all of the directors (excluding outside directors) listed below.

**Board of Directors****Masahiro Sakane**

Date of Birth: Jan. 7, 1941  
 Director Since: Jun. 1989  
 Current Positions: Chairman of the Board and Director (since Jun. 2010)

## Prior Positions:

Jun. 2007 Chairman of the Board and Representative Director  
 Jun. 2003 President, Representative Director and Chief Executive Officer  
 Jun. 2001 President and Representative Director  
 Jun. 1999 Executive Vice President and Representative Director  
 Jun. 1997 Executive Managing Director  
 Jun. 1994 Managing Director  
 Jun. 1989 Director  
 Jun. 1989 General Manager, Business Development Division  
 Apr. 1963 Joined the Company

## Principal Business Activities outside the Company:

Outside Director of Nomura Holdings, Inc.  
 Outside Director of Tokyo Electron Limited

**Kunio Noji\***

Date of Birth: Nov. 17, 1946  
 Director Since: Jun. 2001  
 Current Positions: President, Representative Director and Chief Executive Officer (since Jun. 2007)

## Prior Positions:

Apr. 2003 Director and Senior Executive Officer (Senmu)  
 Jun. 2001 Managing Director  
 Jun. 2000 Senior Executive Officer (Joumu)  
 Jun. 1999 Executive Officer  
 Jun. 1997 Director  
 Mar. 1997 General Manager, Information Systems Division  
 Apr. 1969 Joined the Company

## Principal Business Activities outside the Company:

None

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**Yoshinori Komamura\***

Date of Birth: Feb. 20, 1948  
Director Since: Jun. 2005  
Current Positions: Executive Vice President and Representative Director (since Jun. 2010)  
President of Construction and Mining Equipment Marketing Division (since Apr. 2005)

Prior Positions:  
Apr. 2007 Senior Executive Officer (Senmu)  
Jun. 2005 Director  
Apr. 2005 Senior Executive Officer (Joumu)  
Jun. 1999 President and Representative Director of Komatsu Europe International N.V.  
Apr. 1970 Joined the Company

Principal Business Activities outside the Company:  
None

**Yasuo Suzuki\***

Date of Birth: Jan. 28, 1948  
Director Since: Jun. 2004  
Current Positions: Director (since Jun. 2004)  
Senior Executive Officer (Senmu) (since Apr. 2007)  
President of Industrial Machinery Division (since Apr. 2009)  
In charge of the Ishikawa Prefecture Area (since Apr. 2004)

Prior Positions:  
Apr. 2008 President, Industrial Machinery General Headquarters  
Apr. 2004 Senior Executive Officer (Joumu)  
Jun. 2002 Executive Officer  
Apr. 2002 President, Industry Machinery Division  
Apr. 1970 Joined the Company

Principal Business Activities outside the Company:  
Outside Director of Fuji Technica Inc.

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**Kenji Kinoshita\***

Date of Birth: Oct. 7, 1947  
 Director Since: Jun. 2007  
 Current Positions: Director (since Jun. 2007)  
 Chief Financial Officer ( CFO ) (since Jun. 2001)  
 Senior Executive Officer (Senmu) (since Apr. 2008)  
 Supervising Investor Relations (since Apr. 2010)

Prior Positions:  
 Apr. 2004 Senior Executive Officer (Joumu)  
 Jun. 2000 Executive Officer  
 Jan. 1996 General Manager, Finance and Treasury Dept., Accounting Division  
 Jul. 1971 Joined the Company

Principal Business Activities outside the Company:  
 None

**Masao Fuchigami\***

Date of Birth: May 19, 1949  
 Director Since: Jun. 2009  
 Current Positions: Director (since Jun. 2009)  
 Senior Executive Officer (Senmu) (since Apr. 2009)  
 Supervising Environment, Research, Design & Development and Quality Assurance (since Apr. 2009)

Prior Positions:  
 Apr. 2007 Senior Executive Officer (Joumu)  
 Jun. 2002 President of Research Division  
 Jun. 2001 Executive Officer  
 Sep. 1995 General Manager of the 4<sup>th</sup> Research Dept., Central Research Center, Research Division  
 Apr. 1972 Joined the Company

Principal Business Activities outside the Company:  
 None

**Tetsuji Ohashi\***

Date of Birth: Mar. 23, 1954  
 Director Since: Jun. 2009  
 Current Positions: Director (since Jun. 2009)  
 Senior Executive Officer (Joumu) (since Apr. 2008)  
 President of Production Division (since Apr. 2007)  
 Supervising Production and e-KOMATSU (since Apr. 2007)

Prior Positions:  
 Apr. 2007 Executive Officer  
 Oct. 1998 General Manager of Planning & Coordination Dept. of Awazu Plant, Production Division  
 Apr. 1977 Joined the Company

Principal Business Activities outside the Company:  
None

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**Kensuke Hotta**

Date of Birth: Oct. 12, 1938  
 Director Since: Jun. 2008  
 Current Position: Outside Director (since Jun. 2008)

Prior Positions (outside the Company):

Dec. 2008 Chairman and Representative Director of Greenhill & Co. Japan Ltd. (current position)  
 Dec. 2007 Senior Advisor of Morgan Stanley Japan Securities Co., Ltd. (now known as Morgan Stanley MUFG Securities Co., Ltd.)  
 Oct. 2007 Chairman and Representative Director of Hotta Partners Inc. (current position)  
 Apr. 2006 Chairman and Representative Director of Morgan Stanley Japan Securities Co., Ltd. (now known as Morgan Stanley MUFG Securities Co., Ltd.)  
 Jan. 2001 Chairman of Morgan Stanley Japan Limited  
 Jun. 1997 Deputy President and Representative Director of the Sumitomo Bank, Ltd. (now known as Sumitomo Mitsui Banking Corporation, hereinafter the Bank )  
 Oct. 1992 Senior Managing Director and Representative Director of the Bank  
 Oct. 1990 Managing Director of the Bank  
 Jun. 1987 Director of the Bank  
 Apr. 1962 Joined the Bank

Principal Business Activities outside the Company:

Chairman and Representative Director of Greenhill & Co. Japan Ltd.  
 Chairman and Representative Director of Hotta Partners Inc.  
 Outside Corporate Auditor of Mitsui O.S.K. Lines, Ltd.  
 Outside Corporate Auditor of SEIREN CO., LTD.

**Noriaki Kano**

Date of Birth: Apr. 29, 1940  
 Director Since: Jun. 2008  
 Current Position: Outside Director (since Jun. 2008)

Prior Positions (outside the Company):

Jun. 2006 Professor Emeritus at Tokyo University of Science (current position)  
 Oct. 1982 Professor at Faculty of Engineering, Tokyo University of Science

Principal Business Activities outside the Company:

Professor Emeritus at Tokyo University of Science

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**Kouichi Ikeda**

Date of Birth: Apr. 21, 1940  
 Director Since: Jun. 2010  
 Current Position: Outside Director (since Jun. 2010)

Prior Positions (outside the Company):

Mar. 2010 Corporate Advisor of Asahi Breweries, Ltd. (current position)  
 Mar. 2006 Chairman of the Board and Chief Executive Officer of Asahi Brewers, Ltd.  
 Jan. 2002 President and Chief Operating Officer of Asahi Brewers, Ltd.  
 Mar. 2001 Senior Managing Director and Senior Managing Executive Officer of Asahi Brewers, Ltd.  
 Mar. 2000 Senior Managing Executive Officer of Asahi Brewers, Ltd.  
 Mar. 1999 Senior Managing Director of Asahi Brewers, Ltd.  
 Mar. 1997 Managing Director of Asahi Brewers, Ltd.  
 Mar. 1996 Director of Asahi Brewers, Ltd.  
 Apr. 1963 Joined Asahi Brewers, Ltd.

Principal Business Activities outside the Company:

None

**Corporate Auditors**

**Masaji Kitamura**

Date of Birth: Aug. 19, 1947  
 Corporate Auditor Since: Jun. 2008  
 Current Positions: Corporate Auditor (Full Time) (since Jun. 2008)

Prior Positions:

Apr. 2007 Senior Executive Officer (Joumu)  
 Apr. 2005 President of Construction and Mining Equipment Strategy Division  
 Apr. 2003 Executive Officer  
 Jun. 1994 President of Procurement Division of Osaka Plant, Construction Equipment Division  
 Apr. 1971 Joined the Company

Principal Business Activities outside the Company:

None

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**Kyoji Torii**

Date of Birth: Sep. 5, 1951  
 Corporate Auditor Since: Jun. 2009  
 Current Positions: Corporate Auditor (Full Time) (since Jun. 2009)

Prior Positions:  
 Jun. 2009 Assistant to Corporate Auditor  
 Jun. 2007 General Manager of Planning & Administration Dept., Defense Systems Division  
 Jun. 1999 General Manager of Affiliated Companies Dept.  
 Apr. 1974 Joined the Company

Principal Business Activities outside the Company:  
 None

**Makoto Okitsu**

Date of Birth: Dec. 2, 1939  
 Corporate Auditor Since: Jun. 2006  
 Current Position: Outside Corporate Auditor (since Jun. 2006)

Prior Positions (outside the Company):  
 Jun. 2008 Advisor of Teijin Limited (current position)  
 Jun. 2006 Chairman and Director of Teijin Limited  
 Jun. 2005 Chairman and Director of Nabtesco Corporation  
 (previously known as Teijin Seiki Co., Ltd.)  
 Jun. 2005 Chairman and Representative Director of Teijin Limited  
 Jun. 2004 Director of Teijin Limited  
 Sep. 2003 President and Representative Director of Nabtesco Corporation  
 Jun. 1999 Director of Teijin Limited  
 Jun. 1998 President and Representative Director of Teijin Seiki Co., Ltd.  
 Jun. 1996 Managing Director of Teijin Seiki Co., Ltd.  
 Jun. 1994 Director of Teijin Seiki Co., Ltd.  
 Apr. 1963 Joined Teijin Limited

Principal Business Activities outside the Company:  
 Advisor to Teijin Limited



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**Hiroyuki Kamano**

Date of Birth: Jul. 21, 1945  
Corporate Auditor Since: Jun. 2007  
Current Position: Outside Corporate Auditor (since Jun. 2007)

Prior Positions (outside the Company):

Oct. 1988 Partner of the Kamano Sogo Law Offices  
Apr. 1981 Registered as attorney-at-law (bengoshi)  
Dec. 1978 Retired from the Ministry of Foreign Affairs  
Apr. 1971 Entered the Ministry of Foreign Affairs

Principal Business Activities outside the Company:

Partner (attorney-at-law) of Kamano Sogo Law Offices  
Outside Director of Sumitomo Life Insurance Company

**Kunihiro Matsuo**

Date of Birth: Sep. 13, 1942  
Corporate Auditor Since: Jun. 2009  
Current Position: Outside Corporate Auditor (since Jun. 2009)

Prior Positions (outside the Company):

Sep. 2006 Registered as attorney-at-law (bengoshi)  
Jun. 2006 Retired from the position of Prosecutor-General of Supreme Public Prosecutors Office  
Jun. 2004 Prosecutor- General of Supreme Public Prosecutors Office  
Sep. 2003 Superintending Prosecutor of Tokyo High Public Prosecutors Office  
May 1998 Prosecutor of Supreme Public Prosecutors Office  
Apr. 1988 Counsellor of Minister's Secretariat, Ministry of Justice  
Apr. 1968 Appointed as Prosecutor of Tokyo District Public Prosecutors Office

Principal Business Activities outside the Company:

Attorney-at-Law  
Outside Director of Asahi Glass Co., Ltd.  
Outside Director of Tokyo Stock Exchange Group, Inc.  
Outside Corporate Auditor of Toyota Motor Corporation  
Outside Corporate Auditor of Mitsui & Co., Ltd.  
Outside Corporate Auditor of Sompo Japan Insurance Inc.

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Notes:

- 1) Directors Kensuke Hotta, Noriaki Kano and Kouichi Ikeda satisfy the requirements for outside director set forth in Article 2, Item 15 of the Corporation Act of Japan.
- 2) Corporate auditors Makoto Okitsu, Hiroyuki Kamano and Kunihiro Matsuo satisfy the requirements for outside corporate auditors set forth in Article 2, Item 16 of the Corporation Act of Japan.
- 3) The Company determined that Directors Kensuke Hotta, Noriaki Kano and Kouichi Ikeda satisfy the definition of Independent Director and Corporate Auditors Makoto Okitsu, Hiroyuki Kamano and Kunihiro Matsuo satisfy the definition of Independent Corporate Auditor as set forth by the Tokyo Stock Exchange and the Osaka Stock Exchange, and have notified each such Exchanges of such designation.
- 4) The Company introduced an executive officer system in June 1999. As of June 24, 2010, the Company has 31 officers including 6 persons simultaneously holding the position of director. Such persons have been marked with an asterisk in the above table.
- 5) There are no family relationships between any of the directors or corporate auditors of the Company.
- 6) There are no arrangements or understandings with major shareholders, customers, suppliers or others, pursuant to which any of the directors or corporate auditors of the Company were selected as a director or member of senior management.

*Corporate Governance*

*Basic Stance on Corporate Governance*

To become a company which enjoys an ever larger trust of all stakeholders by maximizing its corporate value, Komatsu is working to strengthen corporate governance, improve management efficiency, advocate corporate ethics and ensure sound management on a group-wide basis. To further improve transparency of the management to shareholders and investors, Komatsu discloses information in a fair and timely manner and actively engages in investor relations activities by holding meetings in Japan and abroad to explain business results.

*Current State of Progress Concerning Corporate Governance*

Current Conditions Concerning Management Organizations Relating to Decision-Making, Execution and Supervisory and Other Corporate Governance Functions

**a. Organizational Framework**

In 1999, Komatsu introduced the executive officer system and has since worked to separate management decision-making and supervisory functions within the confines of the law. At the same time, in addition to having reduced the number of members of the Board of Directors of the Company and appointed outside directors and corporate auditors, the Company has been implementing operational reforms of its Board of Directors through which Board members can discuss important management issues thoroughly and make decisions promptly in order to enhance the effectiveness of the Board of Directors.

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The Company's Board of Directors meets every month, discusses and adopts resolutions concerning important matters and determines management policies of Komatsu. The Company's Board of Directors also closely supervises and monitors the performance of management duties by representative and other directors. Three outside directors, each of whom satisfy the requirements for independence as set forth under the listed company rules of the Tokyo Stock Exchange and the Osaka Securities Exchange, have been appointed to the Company's Board of Directors (which consisted of ten persons as of March 31, 2010) to enhance management transparency and objectivity.

With respect to corporate auditors (which consisted of five persons as of March 31, 2010), Komatsu has consistently made sure that at least half of them are outside corporate auditors. Currently, all three outside corporate auditors also satisfy the requirements for independence as set forth under the listed company rules of the Tokyo Stock Exchange and the Osaka Securities Exchange. Each corporate auditor attends the Company's Board of Directors meetings and other important meetings and audits the performance of duties by directors. The Board of Corporate Auditors of the Company performs such audit functions by meeting every month, determines audit policies, establishes scope of responsibilities and accountability and receives periodic status update reports from the directors as to the performance of his or her management duties. The Company has established the Office of Auditors' Staff and assigned 5 employees who work as full-time and part-time assistants to the corporate auditors.

**b. Support for Outside Directors (and Outside Corporate Auditors)**

As a general rule, the Company provides the outside directors (and the outside corporate auditors) with the materials for Board meetings beforehand to ensure sufficient time for review. Concerning particularly important resolution matters, the Board of Directors discusses them in the Board meeting prior to the Board meeting where the concerned matters are scheduled for resolution. In this manner, the Company ensures that the directors will have sufficient time to review the matters before they resolve them and that they will be able to utilize the matters, which were pointed out during the earlier discussion, as proposals for review when resolving the concerned matters.

**c. Collaboration between Corporate Auditors and Independent Public Accounting Firm**

When making audit plans, corporate auditors exchange opinions with the contracted independent public accounting firm concerning audit policies, audit items focused upon and audit approaches in order to accomplish effective and efficient auditing. Corporate auditors also observe the independent public accounting firm when the firm audits Komatsu's business bases, affiliated companies and other related entities. Corporate Auditors and the independent public accounting firm also hold meetings to exchange audit information as needed during a given fiscal year, thus improving mutual collaboration and engaging in expeditious auditing. In addition, Corporate Auditors receive review reports from the independent public accounting firm at the end of the first, second and third quarter and check important matters at the end of the second quarter and fiscal year-end. Furthermore, corporate auditors evaluate the methods and results of the independent public accounting firm by hearing their audit summary and receiving their audit report.

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When the Board of Corporate Auditors approves of audit and non-audit work by the accounting firm, the Board defines the policies, procedures and other related matters and conducts preliminary reviews of individual procedures in order to maintain the independence of the accounting firm from Komatsu.

**d. Collaboration between Corporate Auditors and the Internal Audit Department**

The Internal Audit Department, in cooperation with other related departments, regularly audits business bases and affiliated companies both in Japan and overseas, evaluates the effectiveness of their internal control, reinforces their risk management and work to prevent frauds and errors. Corporate auditors observe audits by the Internal Audit Department, form their own audit opinions, and give advice and recommendations to the Internal Audit Department. In addition to reporting the audit results above to the Board of Corporate Auditors, the Internal Audit Department maintains close and substantive collaborations with corporate auditors, for example, by providing information on a routine basis. There are 23 employees in the Internal Audit Department.

**e. Collaboration between the Internal Audit Department and Independent Public Accounting Firm**

In assessing the effectiveness of internal control, Internal Audit Department and independent public accounting firm collaborate as needed by exchanging opinions and sharing information.

In order to ensure that each Outside Director and Outside Corporate Auditor can fully play the expected role and that the Company can invite best qualified people in the future, the Company has entered into limited liability agreements that limit the liability of the Outside Corporate Auditors in the event of dereliction of duty in accordance with Article 427, Paragraph 1 of the Corporation Act. The limit on liability provided in said agreement shall be as prescribed by laws and regulations.

Komatsu has entered into an audit contract with KPMG AZSA & Co. and receives audit services for its accounts in connection with both non-consolidated and consolidated financial statements. Komatsu has also entered into consultation contracts with a number of law firms, receiving advice on important legal issues as needed, in an effort to reduce its legal risk.

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In 1995, Komatsu established the International Advisory Board ( IAB ) to obtain objective advice and suggestions concerning Komatsu as a global company from internationally leading figures. IAB meets twice a year to exchange opinions on various matters.

**B. Compensation**

In an effort to maintain an objective and transparent remuneration system, the policy and levels of remuneration for Directors and Corporate Auditors of the Company are deliberated by the Compensation Advisory Committee, which consists of four external members (two Outside Corporate Auditors, one Outside Director and one outside expert) and one internal member. Taking its recommendations into consideration, the remuneration for Directors is determined by the Board of Directors and the remuneration for Corporate Auditors is determined by discussions amongst the Corporate Auditors. Such remuneration for Directors and Corporate Auditors must be within the aggregate remuneration limits approved at a meeting of the shareholders. After such remuneration for Directors and Corporate Auditors are determined by the Board of Directors and Corporate Auditors, respectively, the determined remuneration is subject to approval at the general meeting of shareholders in accordance with the Corporation Act of Japan.

With regards to remuneration levels, comparison of other key, globally active manufacturers in Japan is made by the Compensation Advisory Committee and is reflected in its recommendations.

The remuneration for Directors is composed of a fixed, monthly remuneration and a variable remuneration linked to Komatsu's consolidated performance and stock price fluctuations. The variable remuneration consists of the annual bonus, reflecting business results, and stock options, granted to give Directors the same perspective on earnings as shareholders, both of which have the purpose of motivating the Directors to manage the Company with the goal of enhancing corporate value.

Taking the recommendations of the Compensation Advisory Committee into consideration, at a meeting of the Board of Directors held on April 27, 2010, the Board of Directors approved the following revisions and parameters to the Company's variable remuneration system for Directors. The variable remuneration for Directors is linked to Komatsu's consolidated performance as measured by Komatsu's consolidated return-on-equity and return-on-asset performance indicators, subject to certain adjustment indicators for growth and segment profit margins as set forth in further detail in the below table. The variable remuneration can range from 0% up to a maximum of 60% of the total annual remuneration paid to Directors. Two-thirds of the total amount of the variable remuneration is expected to be paid out in the form of cash bonuses, and the remaining one-third in the form of stock-based remuneration. In the event that the variable remuneration is 0%, only the fixed, monthly remuneration will be paid out to Directors.

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	Indicator	Ratio
Basic Indicators	Consolidated ROE (Net income attributable to Komatsu Ltd. divided by Komatsu Ltd. shareholders' equity)	70%
	Consolidated ROA (Income before income taxes and equity in earnings of affiliated companies divided by total assets)	30%
Adjustment Indicators	Adjustment according to growth rate of consolidated sales and profit margin of segment	

The remuneration for Corporate Auditors only consists of a fixed, monthly remuneration. This remuneration arrangement is designed to support their independent position, with authority to audit the execution of duties by the Directors and without being influenced by changes in the corporate performance of the Company.

The aggregate compensation, including bonuses and stock options, paid by the Company for the fiscal year ended March 31, 2010 to all directors and corporate auditors for services in all capacities, was ¥723 million. The breakdown of the compensation is set forth below.

Remuneration	Number of Persons Paid	Amount of Remuneration paid		Reference Including bonuses and stock options
		(Millions of Yen)		
Directors	12		613	
(Outside Directors included above)	(3)		(67)	
Corporate Auditors	7		110	
(Outside Corporate Auditors included above)	(4)		(40)	
Total	19	¥	723	
(Outside Directors and Outside Corporate Auditors included above)	(7)	¥	(107)	

Below are the names, titles and amounts of remuneration paid to persons by the Company whose remuneration (including bonuses and stock options) equaled or exceeded ¥100 million for the fiscal year ended March 31, 2010.

(Millions of Yen)

Name and Title	Monetary Remuneration			Non-Monetary Remuneration, Etc.	Total Amount of Remuneration Paid
	Salary	Bonus	Total	Stock Options	
Masahiro Sakane, Chairman of the Board and Director	79	13	92	28	120
Kunio Noji, President Representative Director and Chief Executive Officer	86	14	101	28	129

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Notes:

- 1) The remuneration value for Stock Options included in the Total Amount of Remuneration Paid is the amount that has been recorded by the Company from an accounting perspective as Non-Monetary Compensation, etc. for the fiscal year ended March 31, 2010. More specifically, each of the above persons have been granted the right to subscribe for or purchase 44,000 shares of common stock of the Company (at an exercise price per share of ¥1,729). In accordance with the Accounting Standards Board of Japan Statement No. 8 Accounting Standard for Share-based Payment, the remuneration value for Stock Options that has

been recorded by the Company from an accounting perspective for the fiscal year ended March 31, 2010 has been calculated by multiplying the fair value per share (¥643 per share) as of the grant date (September 1, 2009) by the number of shares granted.

- 2) The retirement allowance system for directors and corporate auditors has been abolished as of June 2007.
- 3) The figures in the above table have been rounded to the nearest Yen one million. Accordingly, the amounts do not necessarily add up to figures provided under Monetary Remuneration Total or Total Amount of Remuneration Paid.

*Bonuses*

Bonuses to be received by the directors are determined by a resolution adopted at the ordinary general meeting of shareholders of the Company held in June of each year. Bonuses so paid are not deductible by the Company for tax purposes, and are reported for financial reporting purposes under selling, general and administrative expenses as a charge against income for the fiscal year in which they are paid. The Company does not grant bonuses to corporate



auditors.

*Retirement Allowance*

At the ordinary general meeting of shareholders held on June 22, 2007, a resolution was passed to abolish the retirement benefit system for directors and corporate auditors and to pay each director and corporate auditor the amount of retirement benefits for the period of service up to June 22, 2007 at the time of their respective retirement. Accordingly, Komatsu did not make any provision for retirement allowance for the fiscal year ended March 31, 2010 and will not make any provision for retirement allowance in the future.

*Stock Options*

Komatsu has stock option plans for (1) directors of the Company and (2) certain employees of the Company and directors of major subsidiaries of the Company. Under these plans, the Company may grant rights to subscribe for or purchase shares of common stock of the Company ( Stock Acquisition Rights ) upon approval by shareholders at the ordinary general meeting of shareholders. The Company does not grant Stock Acquisition Rights to corporate auditors.

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At the 138th ordinary general meeting of shareholders held on June 22, 2007, the shareholders approved the establishment of the maximum limit of ¥360 million for the yearly remuneration for directors of the Company in the form of stock options (of which no more than ¥50 million is allocated for outside directors). Within this maximum limit, the Company may issue Stock Acquisition Rights as stock options upon resolution of the Board of Directors. The maximum number of Stock Acquisition Rights to be issued on a date within one year from the day of the ordinary general meeting of shareholders of the respective fiscal year is 239 units (of which a total number of 33 units is allocated for outside directors). The maximum number of shares of common stock of the Company subject to Stock Acquisition Rights is 239,000 shares (of which 33,000 shares are allocated for outside directors).

During the fiscal year ended March 31, 2010, the Company granted to its Directors 239 Stock Acquisition Rights conferring the right to purchase a total number of 239,000 shares of common stock of the Company. The exercise price for these Stock Acquisition Rights granted as of September 1, 2009 was ¥1,729 per share. These Stock Acquisition Rights are exercisable from September 1, 2010 to August 31, 2017.

At the 141st ordinary general meeting of shareholders held on June 23, 2010, the shareholders approved the establishment of the maximum limit of ¥360 million for the yearly remuneration for directors of the Company in the form of stock options (of which no more than ¥50 million is allocated for outside directors). Within this maximum limit, the Company may issue Stock Acquisition Rights as stock options upon resolution of the Board of Directors. The maximum number of Stock Acquisition Rights to be issued on a date within one year from the day of the ordinary general meeting of shareholders of the respective fiscal year is 2,390 units (of which a total number of 330 units is allocated for outside directors). The maximum number of shares of common stock of the Company subject to Stock Acquisition Rights is 239,000 shares (of which 33,000 shares are allocated for outside directors).

For additional information regarding the stock acquisition rights granted to Directors and certain employees of the Company and Directors of its subsidiaries during the fiscal year ended March 31, 2010, see Item 6.E. Share Ownership.

**C. Board Practices**

All directors and corporate auditors are elected at a general meeting of shareholders. Directors serve a one year term and corporate auditors serve a four year term pursuant to the Company's Articles of Incorporation. However, a director or a corporate auditor may serve any number of consecutive terms.

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The Board of Directors elects from its members a certain number of Representative Directors who have the power severally to represent the Company in all matters, and elects a President from the Representative Directors. At its discretion, the Board of Directors may also elect a Chairman from among its members and may grant special titles to one or more directors as it deems necessary. At the present time, the Chairman and the President are Representative Directors.

The corporate auditors of the Company are not required to be, and are not, certified public accountants. Each corporate auditor audits the performance of the directors, and may at any time request the directors to report on the business activities of the Company or investigate the business as well as the financial situation of the Company. Certain powers are provided under the Corporation Act of Japan to enable the corporate auditors to carry out these functions. Further, each corporate auditor continues to perform the function of examining the annual financial documents and the rendering of an opinion thereon for the general meeting of shareholders. The corporate auditors may not at the same time be directors, managers or employees of the Company or of any of its subsidiaries. The Company does not have an audit committee.

For information relating to the period during which each of the Company's directors and corporate auditors have served in their respective offices, see Item 6.A.

The Company does not have a remuneration committee but does have a Compensation Council that is composed of a majority of external experts as noted in Item 6.A. Corporate Governance.

None of the directors have entered into service contracts with the Company or any of its subsidiaries providing for benefits upon termination of employment.

For additional information regarding director compensation, see Item 6.B. Compensation.

**D. Employees**

The following table shows the number of employees of the Company by operating segment as of March 31, 2010, 2009 and 2008.

**Number of employees by operating segment**

	<b>2010</b>	As of March 31, 2009	2008
Construction, Mining and Utility Equipment	<b>33,766</b>	34,986	34,549
	<b>(3,926)</b>	(7,354)	(7,408)
Industrial Machinery and Others	<b>4,180</b>	4,340	4,251
	<b>(901)</b>	(1,395)	(1,108)
Corporate	<b>572</b>	529	467
	<b>(113)</b>	(92)	(72)
<b>Total</b>	<b>38,518</b>	39,855	39,267
	<b>(4,940)</b>	(8,841)	(8,588)

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Notes:

- 1) The numbers in parentheses refer to the average number of temporary employees during the relevant fiscal year ended March 31, which are not included in the number of employees.
- 2) The number of employees under Corporate refers to employees working for administrative departments who cannot be classified into the two operating segments.
- 3) The number of employees as of March 31, 2010 decreased by 1,337 as compared to the number as of March 31, 2009. This decrease was due primarily to the reduction of production volume and structural reforms of Komatsu's production and

sales operations.

- 4) Starting with the fiscal year ended March 31, 2009, Komatsu reclassified the forklift truck business of Komatsu Utility Co., Ltd. and the businesses of Komatsu Logistics Corp. (both of which were formerly in the Industrial Machinery, Vehicles and Others operating segment) so that such businesses are part of Komatsu's construction and mining equipment business, and accordingly, changed its operating segments by renaming the Construction and Mining Equipment operating segment as the Construction, Mining and Utility Equipment operating segment and the Industrial Machinery, Vehicles and Others operating segment as the Industrial

Machinery and  
Others operating  
segment. As a  
result of this  
reclassification,  
the numbers for  
the fiscal years  
ended  
March 31, 2008  
in the above  
table have been  
retrospectively  
reclassified  
using the new  
operating  
segments.

The Company has a labor contract with the Komatsu Labor Union covering conditions of employment. This contract, which provides that all employees except management and certain other enumerated personnel must become union members, has been renegotiated every two years and its present term runs until September 2010. The employees of the Company's principal Japanese subsidiaries are covered by separate labor contracts between such subsidiaries and the unions representing their employees. These contracts contain provisions generally similar to those contained in the Company's contract with the Komatsu Labor Union. Certain overseas employees of the Company and subsidiaries are also covered by labor contracts between their employer and unions in the relevant locale representing the employees. Management and the Komatsu Labor Union have negotiations and meetings on a regular basis in order to discuss various issues and share concerns relating to the financial condition of Komatsu. The Company believes that management has a good relationship with the Komatsu Labor Union.

**Table of Contents****E. Share Ownership**

The following table sets forth the number of shares owned by the directors and corporate auditors of the Company as of May 31, 2010.

<b>Name</b>	<b>Position</b>	<b>Number of shares held (in thousands)</b>
Masahiro Sakane	Chairman of the Board, Director	102
Kunio Noji	President, Representative Director	73
	Executive Vice President, Representative	
Yoshinori Komamura	Director	28
Yasuo Suzuki	Director	24
Kenji Kinoshita	Director	36
Masao Fuchigami	Director	15
Tetsuji Ohashi	Director	20
Kensuke Hotta	Director	1
Noriaki Kano	Director	6
Kouichi Ikeda	Director	
Masaji Kitamura	Corporate Auditor (Full time)	10
Kyoji Torii	Corporate Auditor (Full time)	17
Makoto Okitsu	Corporate Auditor	
Hiroyuki Kamano	Corporate Auditor	3
Kunihiro Matsuo	Corporate Auditor	
<b>Total</b>		<b>338</b>

Note: The number of shares for each director and corporate auditor are rounded down. Accordingly, the sum of the amounts indicated in the Number of shares held (in thousands) column may not add up to the figure provided as the Total.

The following table sets forth the number of Stock Acquisition Rights granted by the Company to Masahiro Sakane and Kunio Noji for the execution of their respective duties as of March 31, 2010.

**Number of Stock**

<b>Name</b>	<b>Grant Date</b>	<b>Acquisition Rights</b>	<b>Exercise Price (Yen per Share)</b>	<b>Expiration Date</b>
Masahiro Sakane	08/01/2006	64	2,325	07/31/2014
	09/03/2007	44	3,661	08/31/2015
	09/01/2008	34	2,499	08/31/2016
	09/01/2009	44	1,729	08/31/2017
Kunio Noji	08/01/2006	37	2,325	07/31/2014
	09/03/2007	44	3,661	08/31/2015
	09/01/2008	34	2,499	08/31/2016
	09/01/2009	44	1,729	08/31/2017

Note: Stock Acquisition Rights grant the right to subscribe for or purchase shares of common stock of the Company. The number of shares of common stock that can be subscribed for or purchased with one Stock Acquisition Right is 1,000 shares.



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Each of the directors and corporate auditors owns less than one percent of the issued and outstanding shares of common stock of the Company. The number of shares listed above does not include options that are exercisable for shares of the Company's common stock. Directors and corporate auditors are entitled to voting rights that do not differ in any respect from voting rights granted to other shareholders of the common stock of the Company.

As noted in Item 6.B. Compensation, during the fiscal year ended March 31, 2010, directors of the Company were granted 239 Stock Acquisition Rights (conferring the right to purchase a total number of 239,000 shares of common stock of the Company), and the exercise price for these Stock Acquisition Rights granted as of September 1, 2009 was ¥1,729 per share. These Stock Acquisition Rights are exercisable from September 1, 2010 to August 31, 2017.

Pursuant to approval by the shareholders at the ordinary general meeting of shareholders, certain employees of the Company and directors of major subsidiaries of the Company were granted in the aggregate 403 Stock Acquisition Rights (conferring the right to purchase a total number of 403,000 shares of common stock of the Company) during the fiscal year ended March 31, 2010. The exercise price for these Stock Acquisition Rights granted as of September 1, 2009 was ¥1,729 per share. These Stock Acquisition Rights are exercisable from September 1, 2010 to August 31, 2017.

At the 141st ordinary general meeting of shareholders held on June 23, 2010, it was approved that the Company grant no more than 558 Stock Acquisition Rights (conferring the right to purchase a total number of 55,800 shares of common stock of the Company) as stock options to employees of the Company and directors of major subsidiaries of the Company. At such ordinary general meeting of shareholders, the Company's Board of Directors was given the authority to issue such Stock Acquisition Rights as stock options to employees of the Company and directors of major subsidiaries of the Company as it deems appropriate.

**Table of Contents****Item 7. Major Shareholders and Related Party Transactions****A. Major Shareholders**

The following table shows the number of the Company's shares held by the 10 major shareholders of the Company and their ownership percentage as of March 31, 2010.

**Major Shareholders as of March 31, 2010**

<b>Name of Major Shareholders</b>	<b>Number of Shares Held (in thousands)</b>	<b>Percentage (%)</b>
Japan Trustee Services Bank, Ltd. (Trust Account)	51,931	5.19
Taiyo Life Insurance Company	42,000	4.20
The Master Trust Bank of Japan, Ltd. (Trust Account)	39,468	3.95
Nippon Life Insurance Co.	33,283	3.33
JPMorgan Chase Bank 380055	23,344	2.33
State Street Bank and Trust Company	22,950	2.29
CBNY-IVY Funds Inc Asset Strategy Fund	20,661	2.06
Sumitomo Mitsui Banking Corporation	17,835	1.78
The Bank of New York Mellon as Depository Bank for Depository Receipt Holders	16,818	1.68
NIPPONKOA Insurance Co., Ltd.	13,962	1.39
<b>Total of Top 10 Shareholders</b>	<b>282,255</b>	<b>28.26</b>

Notes:

- 1) The figures for each shareholder are rounded. Accordingly, the sum of the amounts indicated in each column does not necessarily add up to the figures provided as Total of Top 10 Shareholders.
- 2) 30,157 thousand shares of treasury stock held by the Company are excluded from the Major Shareholders list

above.

- 3) Shares held by the Japan Trustee Services Bank, Ltd. and The Master Trust Bank of Japan, Ltd. are held through trusts.

To the best knowledge of the Company, no significant change has occurred in the ownership percentage of the major shareholders listed above during the past three years except for the following changes in ownership as of March 31, 2010 as compared to March 31, 2009: (1) the increase of State Street Bank and Trust Company's ownership percentage to 2.29% from 0.87%, CBNY-IVY Funds Inc Asset Strategy Fund's ownership percentage to 2.06% from 0.0%, and (2) the decrease of Japan Trustee Services Bank, Ltd. (Trust Account 4G)'s ownership percentage to 0.0% from 4.91%, Japan Trustee Services Bank, Ltd. (Trust Account)'s ownership percentage to 5.19% from 6.29%, The Master Trust Bank of Japan, Ltd. (Trust Account)'s ownership percentage to 3.95% from 5.17%.

The Company's major shareholders are not entitled to any voting rights that are not provided to the other shareholders. As of March 31, 2010, 19.4% of the shares of common stock issued (998,744,060 shares) were held of record by 212 residents of the United States.

To the best knowledge of the Company, the Company is not, directly or indirectly, controlled by another corporation or another entity, by the Government of Japan or by any foreign government, nor does any person own more than 10% of the Company's common stock.

There are no arrangements that are known to the Company the operation of which may at a subsequent date result in a change in control of the Company.

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**B. Related Party Transactions**

In the ordinary course of business, Komatsu purchases and sells materials, supplies and services from and to its affiliates accounted for by the equity method. Komatsu regularly has trade accounts and other receivables payable by, and accounts payable to, its affiliates accounted for by the equity method. Furthermore, Komatsu has made loans to or received borrowings from its affiliates accounted for by the equity method for the fiscal year ended March 31, 2010. Komatsu believes all of these transactions with, and loans to and borrowings from, its affiliates accounted for by the equity method to be arms-length transactions. In addition, Komatsu does not consider the amounts of these transactions with, or loans to or borrowings from, its affiliates accounted for by the equity method to be material to its business.

For additional information, see Note 8 to the Consolidated Financial Statements included elsewhere in this report.

**C. Interests of Experts and Counsel**

Not applicable.

**Item 8. Financial Information**

**A. Consolidated Statements and Other Financial Information**

See the Consolidated Financial Statements and Notes to the Consolidated Financial Statements included in the Company's Financial Report to Shareholders for the fiscal year ended March 31, 2010 attached hereto.

**Legal Proceedings**

Komatsu is involved in certain legal actions and claims arising out of the ordinary course of its business. It is the opinion of Komatsu's management and its legal counsel that such litigation and claims will be resolved without any material effect on Komatsu's financial position or profitability.

**Dividend Policy**

The Company makes effort to provide steady dividend payments, taking into consideration the consolidated business results in determining the amount of profit to redistribute. The Company's goal is to provide a consolidated dividend payout ratio of 20% or higher and the Company maintains a policy of not decreasing dividends as long as the consolidated payout ratio does not surpass 40%. The Company distributes dividends twice a year (i.e., year-end dividends and interim dividends). The resolutions for the distributions of year-end dividends and of interim dividends are adopted at the ordinary general meeting of shareholders and at the meeting of the Board of Directors. For the fiscal year ended March 31, 2010, the Company set interim dividends of ¥8.0 per share, and year-end dividends of ¥8.0 per share, for a total annual per share dividend of ¥16.0.

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Any retained earnings will be used to expand Komatsu's business and to strengthen its business bases by making effective investments to further globalize its operations and to develop and introduce new products using the technologies in which Komatsu enjoys technological advantages.

The Company may distribute interim dividends pursuant to Article 454, Paragraph 5 of the Corporation Act of Japan. Under the Articles of Incorporation of the Company, the Company may distribute interim dividends upon adoption of resolutions by the Board of Directors. The record date for interim dividends is September 30 of each year.

**B. Significant Changes**

No significant change has occurred since the date of the Company's annual financial statements.

**Item 9. The Offer and Listing**

**A. Offer and Listing Details**

The shares of common stock of the Company have been listed on the Tokyo Stock Exchange ( TSE ) and the Osaka Stock Exchange in Japan since May 1949.

In the United States, the Company's American Depositary Shares ( ADSs ) are traded over-the-counter in the form of ADRs and are issued and exchanged by The Bank of New York Mellon in New York as the depository. The Bank of New York Mellon replaced Citibank, N.A. as depository on September 29, 2008. During the fiscal year ended March 31, 2010, the Company changed the ratio of its ADSs. Prior to February 16, 2010, each ADS represented four shares of the Company's common stock. On and after February 16, 2010, each ADS represents one share of the Company's common stock.

As of March 31, 2010, 968,039,976 shares were outstanding out of a total of 998,744,060 shares of common stock issued. This incorporates 16,818,060 ADSs (equivalent to 16,818,060 shares of common stock when using the current ratio of one ADS representing one common stock, or approximately 1.7% of the total number of shares of common stock outstanding) held by 18 registered ADR holders.

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The following table sets forth the reported high and low sales prices of the Company's stock on the TSE and the reported high and low sales prices of ADSs for the periods indicated.

Period	TSE (Japanese Yen)		ADS (U.S. dollars)	
	High	Low	High	Low
<b>Annual highs and lows</b>				
The fiscal year ended March 31, 2006	2,255	715	19.06	6.72
The fiscal year ended March 31, 2007	2,870	1,857	23.80	16.60
The fiscal year ended March 31, 2008	4,090	2,175	34.68	20.68
The fiscal year ended March 31, 2009	3,440	702	32.62	8.18
The fiscal year ended March 31, 2010	2,099	1,090	22.93	11.25
<b>Quarterly highs and lows</b>				
The fiscal year ended March 31, 2009				
1 <sup>st</sup> quarter	3,440	2,600	32.62	26.06
2 <sup>nd</sup> quarter	3,050	1,603	28.31	15.00
3 <sup>rd</sup> quarter	1,730	702	15.87	8.18
4 <sup>th</sup> quarter	1,323	897	13.89	9.60
The fiscal year ended March 31, 2010				
1 <sup>st</sup> quarter	1,621	1,090	16.57	11.25
2 <sup>nd</sup> quarter	1,808	1,286	20.00	14.01
3 <sup>rd</sup> quarter	1,962	1,565	21.45	17.43
4 <sup>th</sup> quarter	2,099	1,683	22.93	19.13
<b>Monthly highs and lows</b>				
December 2009	1,962	1,691	21.45	20.01
January 2010	2,099	1,778	22.93	19.93
February 2010	1,862	1,683	21.00	19.13
March 2010	1,989	1,765	21.75	19.85
April 2010	2,023	1,801	21.53	19.25
May 2010	1,851	1,588	20.60	17.50

Note: During the fiscal year ended March 31, 2010, the Company changed the ratio of common stock represented by ADSs. Prior to February 16, 2010, each ADS represented four shares of the

Company's  
common stock.  
On and after  
February 16,  
2010, each ADS  
represents one  
share of the  
Company's  
common stock.  
The high and  
low sales prices  
set forth in the  
above table  
prior to  
March 2010  
have been  
revised by  
dividing the  
actual sales  
price that were  
reported using  
the ratio of one  
ADS to four  
common stock  
(the ratio that  
was in effect  
prior to  
March 2010) by  
four.

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**B. Plan of Distribution**

Not applicable.

**C. Markets**

See Item 9.A. Offer and listing details.

**D. Selling Shareholders**

Not applicable.

**E. Dilution**

Not applicable.

**F. Expenses of the Issue**

Not applicable.

**Item 10. Additional Information**

**A. Share Capital**

Not applicable.

**B. Memorandum and Articles of Association**

**I. Organization and Registration**

The Company is a joint stock corporation (*kabushiki kaisha*) incorporated in Japan under the Corporation Act of Japan. It is registered in the Commercial Register (*Shogyo Tokibo*) maintained by the Minato Branch Office of Tokyo Legal Affairs Bureau, which has the jurisdiction over the district in which the Company's head office is currently located.



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**II. Objectives and Purposes**

The objectives and purposes of the Company, provided in Article 2 of the Company's Articles of Incorporation, is to engage in the following businesses:

1. Manufacture, repair, sale and purchase of construction machinery, agricultural machinery, industrial machinery, automobiles, internal combustion engines and various types of other machinery and equipment and parts thereof.
2. Manufacture, sale and purchase of various iron and steel goods.
3. Smelting, processing, sale and purchase of various types of iron and steel, pig-iron, ferroalloys and other special metals.
4. Manufacture, sale and purchase of various types of electric materials and equipment.
5. Manufacture, sale and purchase of various synthetic resin products.
6. Manufacture, repair, sale and purchase of various armaments and parts thereof.
7. Mining industry, and sale and purchase of minerals.
8. Designing, executing, supervising and contracting various types of civil engineering and construction work for plants, dwelling house, and other structures.
9. Sale and purchase of lumber, processed lumber products and various types of civil engineering and construction materials, machinery and equipment.
10. Sale, purchase and lease of real property.
11. Manufacture, sale and repair of industrial waste and general waste treatment devices.
12. Collection, transportation, treatment and recycling of industrial waste and general waste, sale of such recycled products, and consulting on these matters.
13. Development, creation, sales and consulting on computer software and computer systems.
14. Electronic commerce using networks such as the internet.
15. Information processing and information providing service.
16. Financing services.
17. All business incidental to each and every one of the preceding items.
18. Investing in other companies or promoting the organization of other companies.

The objectives and purposes of other companies in which the Company may invest may not necessarily be restricted by the objectives and purposes of the Company.



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III. Directors

The Corporation Act of Japan provides that the Directors must refrain from engaging in any business competing with the Company (Art. 356, Paragraph 1, Item 1) or effecting a transaction involving a conflict of interest (Art. 356, Paragraph 1, Items 2 and 3) unless approved by the Board of Directors (Art. 365, Paragraph 1, Art. 356, Paragraph 1). It also provides that any Director who has a material interest in the subject matter of a resolution to be taken by the Board of Directors cannot vote in such resolution (Art. 369, Paragraph 2). Neither the Articles of Incorporation nor the Regulations of the Board of Directors of the Company have any additional provisions regarding a Director's power to vote on a proposal, arrangement or contract in which the Director is materially interested. The Corporation Act of Japan does not have an explicit provision concerning a director's obligation not to use the corporation's opportunity for his or her personal benefit or for the benefit of a third party, although such a conduct may be restricted by the duty of faithfulness (Art. 355).

With respect to directors' compensation, the Corporation Act of Japan requires that, unless otherwise specified in the Articles of Incorporation (which specification does not exist in the case of the Company), the amount (if a fixed amount is payable), the calculation method (if the amount is unfixed) or the substance (in the case of non-cash benefits) of directors' compensation shall be determined at a general meeting of shareholders (Art. 361, Paragraph 1). The Board of Directors of the Company may determine the other details of their compensation in accordance with what are determined by a general meeting of shareholders as above.

The Corporation Act of Japan provides that the incurrence by a company of a significant amount of borrowings from a third party needs approval of the company's board of directors (Art. 362, Paragraph 4, Item 2). The Company's Regulations of the Board of Directors contain corresponding provisions. (The Articles of Incorporation of the Company have no specific provisions as to a borrowing power exercisable by the directors.) There is no mandatory retirement age for Directors under the Corporation Act of Japan, the Articles of Incorporation or the Regulations of the Board of Directors of the Company. There is no requirement concerning the number of shares an individual must hold in order to qualify as a Director of the Company under the Corporation Act of Japan, the Articles of Incorporation nor the Regulations of the Board of Directors of the Company.

IV. Common Stock

Set forth below is information relating to the Company's shares of common stock, including brief summaries of the relevant provisions of its Articles of Incorporation and Share Handling Regulations, as currently in effect, and of the Corporation Act of Japan and related legislation.

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General

The Company's authorized share capital is 3,955,000,000 shares, of which 998,744,060 shares were issued as of May 31, 2010. Under the Corporation Act of Japan and the Law Concerning Book-Entry Transfer of Corporate Bonds, Stocks and Other Securities (including regulations promulgated thereunder; the Book-Entry Law ), the listed companies issue no share certificates and any share certificates of such companies are invalid after January 5, 2009, though the holder of the share certificates may have applied for registration through certain procedure until January 5, 2010. Shares of such companies must be registered, and are transferable by an agreement between the transferor and the transferee but such transfer may not be asserted against a third party without its registration. In order to assert shareholders' rights against the Company, a shareholder must have its name and address registered on the shareholder register under the Corporation Act of Japan and the Book-Entry Law, in accordance with the Company's Share Handling Regulations.

A holder of shares must register its shares in the transfer account of the Japan Securities Depository Center, Inc. (hereinafter referred to as JASDEC ) or the account management institutions of the securities companies, etc. at which shareholders have established transfer accounts (hereinafter referred to as the Securities Companies ). Modification of entries in the shareholders' register shall be generally made through notifications from JASDEC, including notifications and the like for all shareholder information (excluding such notices as set forth in Art. 154, Paragraph 3 of the Book-Entry Law). A shareholder shall place his/her name and address etc. on file through Securities Companies and JASDEC, as prescribed by JASDEC. If a shareholder resides in a foreign country, he/she or his/her statutory agent shall appoint a standing proxy in Japan or specify a place in Japan to receive notices, and shall place the name or title and address of the standing proxy and the place to receive notice on file through Securities Companies and JASDEC, as prescribed by JASDEC.

When a shareholder makes any request or exercises any other shareholders' right, he/she shall attach or provide items attesting that he/she made the request by himself/herself. Provided, however, that this shall not apply when it can be verified by the Company that the request was made by the shareholder himself/herself.

The registered holder of deposited shares underlying the ADSs is the depository for the ADSs. Accordingly, holders of ADSs will not be able to directly assert shareholders' rights.

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## Rights of Shareholders

*Dividends from Surplus*

Under the Corporation Act of Japan, a joint stock corporation can make distribution of dividends from surplus to its shareholders (or pledgees) by the resolution of its shareholders' meeting anytime. Under the Company's Articles of Incorporation, it is only stipulated that the record date of year-end dividends shall be March 31 of each year, but it does not prevent the Company from making distribution of dividends from surplus based on other record dates. In addition, under the Corporation Act of Japan, a joint stock corporation can stipulate in its Articles of Incorporation, that it may distribute interim dividends to its shareholders (or pledgees) once per business year by resolution of its Board of Directors. Under the Company's Articles of Incorporation, the Company may, by resolution of the Board of Directors, distribute interim dividends, on the record date of which is September 30 in each year. Furthermore, under the Corporation Act of Japan, the Company can stipulate that if the length of term of office of its directors is not longer than one (1) year, it can stipulate that it can basically (i.e., other than the cases where its non-consolidated annual financial statements and certain documents relating to the latest fiscal year do not present fairly its assets and profit or loss, as required by ordinances of the Ministry of Justice) make distribution of dividends from surplus to its shareholders (or pledgees) by the resolution of its Board of Directors in its Articles of Incorporation. The Company has not stipulated such clauses in its Articles of Incorporation.

Dividends from surplus will usually be distributed in cash, but it can be distributed in kind under the Corporation Act of Japan. If a distribution of dividend from surplus is to be made in kind, the Company may, pursuant to a resolution of a general meeting of shareholders or the Board of Directors which determines to make the distribution, grant rights to its shareholders to require the Company to make such distribution in cash instead of in kind to shareholders. If no such rights are granted to shareholders, the relevant dividends from surplus must be approved by a special resolution of a general meeting of shareholders.

The Corporation Act of Japan requires that, until the aggregate amount of the Company's legal reserve and additional paid-in capital is at least one-quarter of its stated capital, it set aside in its legal reserve and/or additional paid-in capital an amount equal to at least one-tenth of the amount of the dividends of surplus distributed.

The distributable amount of surplus is calculated by making some adjustments to the amount of surplus.

Under the Corporation Act of Japan, the amount of surplus is calculated by the following formula:

- (1) base amount + (2) additional amount - (3) subtractive amount, where
- (1) the total amount of other capital surplus and other retained earnings as of the end of the last business year.
  - (2) (a) the amount of the consideration for treasury stock disposed of after the end of the last business year less the book value thereof;

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- (b) the amount of reduction of stated capital made after the end of the last business year less the portion thereof that has been transferred to additional paid-in capital or legal reserve (if any);
- (c) the amount of reduction of additional paid-in capital or legal reserve made after the end of the last business year less the portion thereof that has been transferred to stated capital (if any).
- (3) (a) the book value of treasury stock cancelled after the end of the last business year;
- (b) the total book value of surplus reduced by the distribution of dividends from surplus made after the end of the last business year;
- (c) other amounts set forth in ordinances of the Ministry of Justice.

The distributable amount of surplus is calculated by the following formula:

the amount of surplus + (B) additional amounts - (C) subtractive amounts, where

- (A) the amount of surplus
- (B) (a) the amount of profit in the extraordinary financial statements
- (b) the amount of consideration for any of its treasury stock disposed of recorded in the extraordinary financial statements
- (C) (a) the book value of its treasury stock
- (b) the amount of consideration for any of its treasury stock disposed of after the end of the last business year
- (c) the amount of loss in the extraordinary financial statements
- (d) other amounts set forth in ordinances of the Ministry of Justice

Under the Corporation Act of Japan, a joint stock corporation can make extraordinary financial statements anytime during business years. If such extraordinary financial statements have been prepared and have been approved by the Board of Directors or (if so required by the Corporation Act of Japan) by a general meeting of shareholders, then the distributable amount of surplus must be adjusted as stated above.

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*Stock Splits*

The Corporation Act of Japan permits the Company, by resolution of its Board of Directors, to make stock splits, regardless of the value of net assets (as appearing in its latest non-consolidated balance sheet) per share.

Under the Corporation Act of Japan, by resolution of the Company's Board of Directors, the Company may increase the authorized shares up to the number reflecting the rate of stock splits and amend its Articles of Incorporation by resolution of its Board of Directors to this effect without the approval of a shareholders' meeting. Before a stock split, the Company must give public notice of the stock split specifying the record date not less than two weeks prior to such record date.

*Japanese Unit Share System*

On June 14, 2006, the Board of Directors of the Company adopted a resolution to decrease the number of shares constituting one unit of the Company to 100 shares effective as of August 1, 2006. Accordingly, since August 1, 2006, 100 shares of common stock constitute one trading unit. Prior to this change, the Company's Articles of Incorporation provided that 1,000 shares of common stock constitute one unit. The Corporation Act of Japan permits the Company, by resolution of its Board of Directors, to reduce the number of shares which constitutes one unit or abolish the unit share system, and amend its Articles of Incorporation to this effect without the approval of a shareholders' meeting.

*Transferability of Shares Representing Less than One Unit.*

After January 5, 2009, shares representing less than one unit are automatically registered in the transfer account, and upon such registration shares representing less than one unit may be transferable through the book entry system, although such shares may not be sold in the market under the rules of the relevant stock exchange. A holder of shares representing less than one unit also continues to collect such shares so that they constitute one unit and then sell them as one unit of shares in the market.

As the transfers of ADRs do not require a change in the ownership of the underlying shares, holders of ADRs evidencing ADSs, that constitute less than one unit of shares are not affected by these restrictions in their ability to transfer the ADRs. However, because transfers of less than one unit of the underlying shares are not normally permitted in the market in Japan, the deposit agreement provides that the right of ADR holders to surrender their ADRs and withdraw the underlying shares for sale in Japan may only be exercised as to whole units.

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*Right of a Holder of Shares Representing Less than One Unit to Require the Company to Purchase Its Shares.*

A holder of shares representing less than one unit may, at any time, require the Company to purchase their shares through Securities Companies and JASDEC. These shares will be purchased at (a) the closing price of the shares of the Company reported by the Tokyo Stock Exchange on the day on which the application for the purchase request reached the handling office of the transfer agent, multiplied by the number of shares or (b) in case that no trading is effected at the Tokyo Stock Exchange on that day, the price of the first trade effected thereafter, multiplied by the number of shares. As a practical matter, however, because holders of ADRs representing less than one unit are not able to withdraw the underlying shares from deposit, these holders will not be able to exercise this right.

*Right of a Holder of Shares Representing Less than One Unit to Purchase from the Company its Shares up to a Whole Unit.*

The Articles of Incorporation of the Company provide that in the case that a shareholder holding Less-Than-One-Unit Shares requests that the Company sell a certain number of Less-Than-One-Unit Shares so that the shares owned by such shareholder combined with such additional shares may constitute one unit through Securities Companies and JASDEC. These shares will be sold at (a) the closing price of the share of the Company reported at a market operated by the Tokyo Stock Exchange on the day on which the application for additional purchase become effective, multiplied by the number of shares applied for additional purchase or (b) in the case that no trading is effected on such day or if the Tokyo Stock Exchange is closed on such day, the price at which the share of the Company is first traded thereafter, multiplied by the number of shares applied for additional purchase.

*Voting Rights of a Holder of Shares Representing Less than One Unit.*

A holder of shares representing less than one unit cannot exercise any voting rights of those shares. In calculating the quorum for various voting purposes, the aggregate number of shares representing less than one unit will be excluded from the number of outstanding shares. A holder of shares representing one or more whole units will have one vote for each whole unit represented.

A holder of shares representing less than one unit does not have any rights relating to voting, such as the right to participate in a demand for the resignation of a director, the right to participate in a demand for the convocation of a general meeting of shareholders and the right to join with other shareholders to propose an agenda item to be addressed at a general meeting of shareholders.



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In addition, under the Corporation Act of Japan, a joint stock corporation can further restrict the rights of a holder of shares constituting less than one unit. Under the Company's Articles of Incorporation, a holder of shares constituting less than one unit does not have rights, other than the following:

to receive annual and interim dividends,

to receive shares and/or cash by way of consolidation, subdivision, gratis issue of shares to shareholders, exchange or transfer of shares, corporate split or merger,

to receive shares, cash and/or other assets in which a shareholder of the Company has the option to acquire or which the Company has the option to acquire,

to participate in any distribution of surplus assets upon liquidation,

to request the Company to purchase shares constituting less than one unit, and

any other rights which are prohibited from being restricted by Art. 189, Paragraph 2 of the Corporation Act of Japan and ordinances of the Ministry of Justice.

*Ordinary and Extraordinary General Meeting of Shareholders*

The Company usually holds its ordinary general meeting of shareholders in June of each year in Minato-ku, Tokyo or in a neighboring district. In addition, the Company may hold an extraordinary general meeting of shareholders whenever necessary by giving at least two weeks' advance notice. Under the Corporation Act of Japan and the Company's Articles of Incorporation, notice of any shareholders' meeting must be given to each shareholder having voting rights or, in the case of a non-resident shareholder, to his or her resident proxy or mailing address in Japan, at least two weeks prior to the date of the meeting.

*Voting Rights*

A shareholder is generally entitled to one vote per one unit of shares as described in this paragraph and under *Japanese Unit Share System* above. In general, under the Corporation Act of Japan, a resolution can be adopted at a general meeting of shareholders by a majority of the shares having voting rights represented at the meeting. The Corporation Act of Japan and the Company's Articles of Incorporation require a quorum for the election of directors and corporate auditors of not less than one-third of the total number of outstanding shares having voting rights. The Company's shareholders are not entitled to cumulative voting in the election of directors under the Company's Articles of Incorporation. A corporate shareholder whose operation can be substantially controlled by the Company based on the reasons such as that the Company directly or indirectly owns not less than one-quarter of the total voting rights of such shareholder does not have voting rights. Shareholders may exercise their voting rights through proxies in accordance with the Company's Articles of Incorporation, provided that those proxies are also shareholders who have voting rights.

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Pursuant to the Corporation Act of Japan and the Company's Articles of Incorporation, a quorum of, not less than one-third of the outstanding shares with voting rights must be present at a shareholders' meeting to approve any material corporate actions such as:

a reduction of stated capital;

amendment of the articles of incorporation (except amendments which the board of directors are authorized to make under the Corporation Act of Japan as described in "Stock Splits" and "Japanese Unit Share System" above);

establishment of a 100% parent-subsidary relationship by way of share exchange or share transfer;

a dissolution, merger or consolidation;

a corporate split;

the transfer of the whole or an important part of the Company's business;

taking over of the whole of the business of any other corporation; or,

any issuance of new shares at a specially favorable price, bonds or debentures with share acquisition rights to subscribe for new shares with specially favorable conditions or share acquisition rights with specially favorable conditions to persons other than shareholders, and the like.

At least two-thirds of the outstanding shares having voting rights present at the meeting must approve these actions. The voting rights of holders of ADSs are exercised by the depositary based on instructions from those holders.

*Share Acquisition Rights*

A Share Acquisition Right shall mean the right under which, upon the exercise thereof against the Company by a person who has such right (hereinafter referred to as a "Share Acquisition Rights Holder"), the Company shall be obliged to issue new shares, or in lieu of such issuance, to transfer the shares that it owns, to such Share Acquisition Rights Holder.

The Company may basically issue Share Acquisition Rights as Share Acquisition Rights on their own or attached to bonds or debentures to any persons by the resolution of its board of directors. Holders of shares do not have the right to receive, upon the exercise thereof against the Company, an allotment of Share Acquisition Rights to be issued by the Company (hereinafter referred to as a "Right to Subscribe for Share Acquisition Rights") under the Company's Articles of Incorporation when it issues Share Acquisition Rights. Under the Corporation Act of Japan, the board of directors may, however, determine that shareholders be given Right to Subscribe for Share Acquisition Rights in connection with a particular issue of Share Acquisition Rights. In the case of an issue of Share Acquisition Rights, public or individual notice (public notice is basically made via internet on the Company's website) must be given to each of the shareholders at least two weeks prior to the allotment date unless the terms of such issuance are already disclosed in a securities registration statement or other disclosure document.

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Share Acquisition Rights may be made transferable or nontransferable by the resolution of the board of directors under the Corporation Act of Japan.

*Liquidation Rights*

In the event of liquidation, the assets remaining after payment of all debts, liquidation expenses and taxes will be distributed among the shareholders in proportion to the number of shares they own.

*Liability to Further Calls or Assessments*

All of the Company's currently outstanding shares, including shares represented by the ADSs, are fully paid and nonassessable.

*Transfer Agent*

Mitsubishi UFJ Trust and Banking Corporation ( Mitsubishi UFJ Trust ) is the transfer agent for the Company's shares. Mitsubishi UFJ Trust's office is located at 4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo, Japan. Mitsubishi UFJ Trust maintains the Company's register of shareholders and records transfers of record ownership.

*Record Date*

The close of business on March 31 is the record date for the Company's year-end dividends, if payable. September 30 is the record date for interim dividends, if payable. A holder of shares constituting one or more whole units who is registered as a holder on the Company's register of shareholders at the close of business as of March 31 is also entitled to exercise shareholders' voting rights at the ordinary general meeting of shareholders with respect to the fiscal year ending on March 31. In addition, the Company may set a record date for determining the shareholders entitled to the rights by giving at least two weeks' public notice which is basically made via internet on the Company's website.

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The shares generally trade ex-dividend or ex-rights in the Japanese stock exchanges on the second business day before a record date (or if the record date is not a business day, the third business day prior thereto), for the purpose of dividends or rights offerings.

*Acquisition of Own Shares*

Under the Corporation Act of Japan, the Company may acquire its shares for any purposes subject to the authorization of shareholders at a general shareholders' meeting. In addition, the Company is authorized to purchase its shares pursuant to a resolution of the board of directors pursuant to its Articles of Incorporation. The acquisition is generally subject to the condition that the aggregate amount of the purchase price must not exceed the distributable amount of surplus mentioned in *Dividends from Surplus*.

In the case of shares listed on a Japanese stock exchange or traded in the over-the-counter market, acquisition shall be made through the market or by way of tender offer by the close of the following ordinary general meeting, subject to certain exceptions such as where acquisition of the shares from a specified person is authorized by the approval of two-thirds of outstanding shares having voting rights present at the shareholders' meeting at which a quorum of at least one-third of the outstanding shares having voting rights must be present.

In addition, the Company may acquire its shares by means of repurchase of any number of shares constituting less than one unit upon the request of the holder of those shares, as described under *Japanese Unit Share System* above.

*Holding of Shares by Foreign Investors*

Other than the Japanese unit share system that is described in *Rights of Shareholders - Japanese Unit Share System* below, there are no limitations on the rights of non-residents or foreign shareholders to hold or exercise voting rights on the Company's shares imposed by the laws of Japan or the Company's Articles of Incorporation or other constituent documents.

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**C. Material Contracts**

All contracts entered into by Komatsu or any member of Komatsu during the two years immediately preceding this report were entered into in the ordinary course of business.

**D. Exchange Controls**

**THE FOREIGN EXCHANGE AND FOREIGN TRADE LAW OF JAPAN**

The Foreign Exchange and Foreign Trade Law of Japan, as amended, and the cabinet orders and ministerial ordinances thereunder (collectively, the Foreign Exchange Law ), regulate certain transactions involving a non-resident of Japan (as defined below) or a foreign investor (as defined below), including issuance of securities by a resident of Japan outside of Japan, transfer of securities between a resident of Japan and a non-resident of Japan, inward direct investment by a foreign investor, and a payment from Japan to a foreign country or by a resident of Japan to a non-resident of Japan.

Non-residents of Japan include individuals who are not resident in Japan and corporations whose principal offices are located outside of Japan. Generally, branches and other offices of Japanese corporations located outside of Japan are regarded as non-residents of Japan, but branches and other offices of non-resident corporations located within Japan are regarded as residents of Japan. Foreign investors are defined to be: (1) individuals not resident in Japan, (2) corporations which are organized under the laws of foreign countries or whose principal offices are located outside of Japan, (3) corporations of which not less than 50% of the voting rights are held directly or indirectly by (1) or (2) above, and (4) corporations in which: (a) a majority of the officers are non-resident individuals or (b) a majority of the officers having the power to represent the corporation are non-resident individuals.

The following is a summary of the pertinent provisions under the Foreign Exchange Law insofar as they affect debt securities of the Company, shares of the Company's common stock or depositary receipts representing such shares.

**Debt Securities**

The Foreign Exchange Law requires that a resident of Japan whose debt securities are being issued or offered outside of Japan file a post facto report of capital transaction with the Minister of Finance. Under the Foreign Exchange Law, payment of the principal of and interest on these debt securities (including any additional amounts payable pursuant to the terms of the securities) may in general be made by the issuer without any restrictions. The Foreign Exchange Law gives the Minister of Finance the power in certain limited and exceptional circumstances to require prior approval for any such capital transaction (or for such payment).

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Acquisition of Shares

The Foreign Exchange Law requires that a resident of Japan whose shares are being issued or offered outside of Japan file a post facto report of capital transaction with the Minister of Finance.

In general, the acquisition of shares in a Japanese corporation listed on any stock exchange in Japan or traded on the over-the-counter market in Japan (the listed shares ) from a resident of Japan by a non-resident of Japan requires the resident of Japan to file a post facto report with the Minister of Finance of the transaction. The Foreign Exchange Law gives the Minister of Finance the power in certain limited and exceptional circumstances to require prior approval for any such acquisition.

If a foreign investor intends to acquire the listed shares and as a result of such acquisition the aggregate of the shares in the relevant corporation already held by that foreign investor and certain related parties (as specified under the Foreign Exchange Law) and the number of such shares proposed to be acquired by that foreign investor would be 10% or more of the total issued shares, such foreign investor will generally be subject to a requirement to provide a post facto report to the Minister of Finance and any other competent Minister having jurisdiction over the business of the issuer by the 15th day of the month following the month in which it acquired such shares. In certain exceptional cases, prior notification may be required. In case the prior notification requirement is applicable, the Minister of Finance and the competent Minister will ultimately have the power to order the alternation or suspension of the acquisition in certain special circumstances.

While prior approval, as described above, is not required, in the case where a resident of Japan transfers shares of a Japanese company for consideration exceeding 100 million yen to a non-resident, the resident of Japan who transfers the shares is required to report the transfer to the Minister of Finance within 20 days from the date of the transfer, unless the transfer was made through a bank, securities company or financial futures trader licensed under Japanese law.

Dividends and Proceeds of Sale

Under the Foreign Exchange Law, dividends paid on the shares of a Japanese corporation (including those in the form of depositary receipts) held by non-residents of Japan and the proceeds of any sale of such shares within Japan may in general be converted into any foreign currency and repatriated abroad. The acquisition of shares by non-resident shareholders by way of stock splits is not subject to any of the prior notification and/or post facto reporting requirements.

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**Exercise or Transfer of Share Acquisition Rights**

The acquisition by a foreign investor of shares in a Japanese corporation upon the exercise of acquisition rights in respect of share acquisition rights or bonds with share acquisition rights issued inside or outside of Japan is subject to the formalities and restrictions described in the second paragraph under Acquisitions of Shares above. However, if a foreign investor wishes to dispose of, rather than exercise, any acquisition rights, such foreign investor may sell the rights inside or outside of Japan without material foreign exchange restriction; provided that the resident of Japan who acquired such rights is in general subject to post facto reporting requirements.

**Depository Receipts**

When shares are deposited with a depository located outside of Japan and depository receipts are issued in exchange therefor, the depository is treated like any other foreign investor acquiring shares.

**THE FINANCIAL INSTRUMENTS AND EXCHANGE LAW**

The Financial Instruments and Exchange Law of Japan requires any person who has become, beneficially and solely or jointly, a holder of more than 5% of the total outstanding voting shares of capital stock of a company listed on any Japanese stock exchange to file with the relevant Local Finance Bureau of the Minister of Finance within five business days a report concerning such share ownership. A similar report must also be made in respect of any subsequent change of 1% or more in any such holding. Copies of any such report must also be furnished to the issuer of such shares and all Japanese stock exchanges on which the shares are listed. For this purpose, shares issuable exercise of rights for subscription of shares held by such holder are taken into account in determining both the size of a holding and a company's total outstanding share capital.

**E. Taxation**

**JAPANESE TAXATION**

The discussion of Japanese taxation set forth below is intended only as a summary and does not purport to be a complete analysis or discussion of all the potential Japanese tax consequences that may be relevant to the ownership of the Company's shares or ADSs by a person who is not a resident of Japan.

A non-resident of Japan or a non-Japanese corporation is generally subject to a Japanese withholding tax on cash dividends. Stock splits and allotment of shares without consideration, in general, are not subject to Japanese withholding tax since they are characterized merely as an increase in the number of shares (as opposed to an increase in the value of the shares) from a Japanese tax perspective. Due to the 2001 Japanese tax legislation effective April 1, 2001, a conversion of retained earnings or legal earned reserve into stated capital is not deemed a dividend payment to shareholders for Japanese tax purposes and therefore such a conversion does not trigger Japanese withholding taxation.

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In the absence of any applicable treaty or agreement reducing the maximum rate of withholding tax, the standard rate of Japanese withholding tax applicable to dividends paid by Japanese corporations to non-residents of Japan or non-Japanese corporations is generally 20%. However, with respect to dividends paid on listed shares issued by a Japanese corporation (such as the shares of common stock of the Company) to any corporate or individual shareholders (including those shareholders who are non-Japanese corporations or Japanese non-resident individuals), except for any individual shareholder who holds 5% or more of the total shares issued by the relevant Japanese corporation, the aforementioned standard 20% withholding tax rate is reduced to (i) 7% for dividends due and payable on or before December 31, 2011 and (ii) 15% for dividends due and payable on or after January 1, 2012.

Pursuant to the Convention Between the Government of the United States of America and the Government of Japan for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Income (the Treaty), (i) the withholding tax rate on dividends is generally 10% for portfolio investors who are qualified U.S. residents eligible to enjoy treaty benefits and (ii) the dividends are exempt from Japanese taxation by way of withholding or otherwise for pension funds which are qualified U.S. residents eligible to enjoy treaty benefits, unless the dividends are derived from the carrying on of a business, directly or indirectly, by such pension funds. For Japanese tax purposes, a treaty rate generally supersedes the tax rate under Japanese tax law. However, due to the so-called preservation doctrine under the Treaty, and/or due to the Special Measurement Law for the Income Tax Law, Corporation Tax Law and Local Taxes Law with respect to the Implementation of Tax Treaties, if the tax rate under Japanese tax law is lower than the treaty rate (which is currently the case with respect to the treaty), the Japanese tax rate applies (which, as discussed above, is currently 7% with respect to dividends paid on the Company's shares).

The amount of withholding tax imposed on dividends payable to the holders of the Company's shares or ADSs who reside in a country other than the United States is dependent upon the provisions of such treaties or agreements as may exist between such country and Japan.

Gains derived from the sale outside Japan of shares of common stock or ADSs by a non-resident of Japan or a non-Japanese corporation, or from the sale of the shares within Japan by a non-resident of Japan as an occasional transaction or by a non-Japanese corporation not having a permanent establishment in Japan, are in general not subject to Japanese income or corporation taxes. Japanese inheritance and gift taxes at progressive rates may be payable by an individual who has acquired shares of common stock or ADSs as a distributee, legatee or donee.



**Table of Contents****CERTAIN U.S. FEDERAL INCOME TAX CONSIDERATIONS****General**

The following is a summary of certain U.S. federal income tax consequences of the acquisition, ownership, and disposition of shares of common stock and ADSs of the Company to U.S. holders (as defined below). This summary does not purport to be a comprehensive description of all of the tax consequences of the acquisition, ownership and disposition of shares of common stock or ADSs. This summary applies only to shares of common stock and ADSs acquired by U.S. holders and held as capital assets, within the meaning of section 1221(a) of the Internal Revenue Code of 1986, as amended (the Code), and does not apply to persons in special tax situations, including, but not limited to, a person with a functional currency other than the U.S. dollar, a person that actually or constructively owns 10% or more of the Company's voting stock, a tax-exempt organization, a bank, a financial institution, a real estate investment trust, a regulated investment company, a partnership or other flow-through entity, a dealer in securities or currencies, an insurance company, a securities trader electing to account for its investment in shares of common stock or ADSs on a mark-to-market basis, a person that owns shares of common stock or ADSs through a partnership or other entity treated as a partnership for U.S. federal income tax purposes or through a flow-through entity, a person who acquired shares of common stock or ADSs pursuant to the exercise of any employee stock option or otherwise as compensation, or a person holding shares of common stock or ADSs in a hedging transaction or as part of a straddle or conversion transaction or other integrated financial transaction. In addition, this summary does not address the application, or the potential application, of the alternative minimum tax.

This discussion is based on current provisions of the Code, final, temporary and proposed U.S. Treasury regulations, judicial opinions, published positions of the Internal Revenue Service (the IRS) and other applicable authorities, all as in effect on the date hereof and all of which are subject to differing interpretations or change, possibly with retroactive effect. The Company has not sought, and will not seek, any ruling from the IRS or any opinion of counsel with respect to the tax consequences discussed herein, and there can be no assurance that the IRS will not take a contrary position or that any position taken by the IRS would not be sustained.

As used in this summary, the term "U.S. holder" means a beneficial owner of shares of common stock or ADSs of the Company that is for U.S. federal income tax purposes (i) a citizen or resident of the United States, (ii) a corporation (including an entity treated as a corporation for U.S. federal income tax purposes) that is created or organized in or under the laws of the United States, any State thereof or the District of Columbia, (iii) an estate the income of which is subject to U.S. federal income tax regardless of its source, or (iv) a trust if a court within the United States is able to exercise primary supervision over the administration of the trust and one or more United States persons have the authority to control all substantial decisions of the trust. Certain trusts not described in clause (iv) above in existence on August 20, 1996, that elect to be treated as United States persons will also be U.S. holders for purposes of the following discussion.

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If a partnership is a beneficial owner of shares of common stock or ADSs, the treatment of a partner in the partnership generally will depend upon the status of the partner and the activities of the partnership. A beneficial owner of shares of common stock or ADSs that is a partnership and partners in such a partnership should consult their tax advisors regarding the U.S. federal income tax consequences of acquiring, owning, and disposing of shares of common stock or ADSs.

This discussion is only a summary of certain U.S. federal income tax consequences of the acquisition, ownership and disposition of shares of common stock or ADSs. Investors should consult their own tax advisors with respect to the particular tax consequences of the acquisition, ownership and disposition of shares of common stock or ADSs, including the effect of any state, local, foreign or other tax laws. In addition, this summary assumes that the Company has not been, is not currently, and will not be treated as a passive foreign investment company (a PFIC ) for U.S. federal income tax purposes. See the discussion below under Passive Foreign Investment Company Rules.

**Treatment of ADSs**

In general, a U.S. holder of ADSs evidencing shares of common stock will be treated as the beneficial owner of the underlying shares of common stock represented and evidenced by those ADSs for U.S. federal income tax purposes. Deposits or withdrawals of shares of common stock by U.S. holders in exchange for ADSs generally will not result in the recognition of gain or loss for U.S. federal income tax purposes.

The United States Department of the Treasury (the U.S. Treasury ) has expressed concerns that U.S. holders of foreign securities may be claiming foreign tax credits in situations where an intermediary in the chain of ownership between the holder of a foreign security or an ADS and the issuer of the security has taken actions inconsistent with the ownership of the underlying security by the person claiming the credit, such as a disposition of such security. Such actions could also be inconsistent with the claiming of the reduced rate of tax applicable to dividends received by certain non-corporate U.S. holders. Accordingly, the analysis of the creditability of Japanese taxes and the availability of the reduced tax rate for dividends received by certain non-corporate U.S. holders, each as described below, could be affected by actions taken by the depository or others or by future actions taken by the U.S. Treasury.

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## Taxation of Distributions on Shares of Common Stock or ADSs

Subject to the discussion below under **Passive Foreign Investment Company Rules**, the gross amount of distributions paid on shares of common stock or ADSs, other than certain pro rata distributions of shares of common stock, will generally be taxable as dividends to the extent paid out of the Company's current or accumulated earnings and profits (as determined under U.S. federal income tax principles). Because the Company does not maintain calculations of its earnings and profits under U.S. federal income tax principles, it is expected that distributions generally will be reported (where required) to U.S. holders as dividends. Such dividends will include any amounts withheld in respect of Japanese taxes and will not be eligible for the dividends-received deduction generally allowed to U.S. corporations. Subject to applicable limitations that may vary depending upon a U.S. holder's individual circumstances (including with respect to certain short-term and hedged positions) and the discussion below under **Passive Foreign Investment Company Rules**, dividends received by certain non-corporate U.S. holders in taxable years beginning before January 1, 2011 that constitute qualified dividend income will be taxable at a maximum rate of 15% provided that certain conditions are met. Non-corporate U.S. holders should consult their own tax advisors regarding the availability of the reduced rate and to determine whether they are subject to any special rules that limit their ability to be taxed at this reduced rate.

Dividends paid in a foreign currency, such as Japanese yen, will be included in a U.S. holder's income in a U.S. dollar amount calculated by reference to the exchange rate in effect on the date the dividend is actually or constructively received by the U.S. holder, in the case of shares of common stock, or by the depository, in the case of ADSs, regardless of whether the payment is in fact converted into U.S. dollars on such date. A U.S. holder will have a tax basis in such foreign currency equal to the U.S. dollar value of the foreign currency calculated by reference to the exchange rate in effect on the date of such receipt. Gain or loss, if any, realized by a U.S. holder on a subsequent sale or other disposition of the foreign currency will be ordinary income or loss, and will be income or loss from sources within the United States for U.S. foreign tax credit purposes. Prospective investors should consult their own tax advisors concerning the calculation and U.S. federal income tax treatment of foreign currency gain or loss.

For foreign tax credit purposes, dividends included in gross income by a U.S. holder in respect of shares of common stock or ADSs will generally constitute income from sources outside the United States. Japanese income taxes withheld from dividends on shares of common stock or ADSs may be claimed by a U.S. holder as a credit against U.S. federal income tax liability or, in the alternative, as a deduction in the computation of such U.S. holder's taxable income, subject, in each case, to certain conditions and limitations. For U.S. foreign tax credit limitation purposes, dividends will generally be treated as **passive category income** or, in certain cases, **general category income**. The U.S. federal income tax rules relating to foreign tax credits are extremely complex. U.S. holders should consult their own tax advisors concerning the availability of foreign tax credits based upon their particular situations.

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**Sales and Other Dispositions of Shares of Common Stock or ADSs**

Subject to the discussion below under **Passive Foreign Investment Company Rules**, for U.S. federal income tax purposes, upon a sale or other taxable disposition of a share of common stock or an ADS, a U.S. holder will recognize gain or loss in an amount equal to the difference between the amount realized (determined in U.S. dollars) on the disposition and such U.S. holder's adjusted tax basis (determined in U.S. dollars) in the share of common stock or ADS (as the case may be). Any such gain or loss generally will constitute capital gain or loss, and will be long-term capital gain or loss if such U.S. holder held the share of common stock or the ADS (as the case may be) for more than one year as of the date of the disposition. The deduction of capital losses is subject to limitations under the Code. In addition, such gain or loss generally will be gain or loss from sources within the United States for foreign tax credit purposes.

**Passive Foreign Investment Company Rules**

The Company believes that it should not be a PFIC for U.S. federal income tax purposes for its taxable year ended March 31, 2009. In general, the Company will be a PFIC for any taxable year in which (i) at least 75% of its gross income is passive income, or (ii) the average percentage of its assets, as determined under applicable provisions of U.S. federal income tax laws, during the taxable year which produce passive income or which are held for the production of passive income is at least 50%. Passive income for this purpose generally includes dividends, interest, royalties, rents, annuities, gains from commodities and securities transactions and certain other types of income. The PFIC determination is made annually and generally will depend upon the composition of the Company's income and assets. There can be no assurance that the Company has not been, is not or will not be considered a PFIC for any taxable year. If the Company were treated as a PFIC for any taxable year during which a U.S. holder held shares of common stock or ADSs, certain adverse tax consequences could apply to such U.S. holder.

If the Company were treated as a PFIC for any taxable year during which a U.S. holder held shares of common stock or ADSs, any gain recognized by the U.S. holder on the disposition of such shares of common stock or ADSs as well as any excess distribution received by the U.S. holder (i.e., generally, any distribution in respect of shares of common stock or ADSs in excess of 125% of the average of the annual distributions on such securities received by a U.S. holder during the preceding three taxable years or such U.S. holder's holding period, whichever is shorter) would be allocated ratably to each day in the U.S. holder's holding period for such securities. The amount of any such gain or excess distribution allocable to the year of the disposition or distribution or to any year before the Company became a PFIC will be taxed as ordinary income. The amount of any such gain or distribution allocable to taxable years in which the Company was a PFIC and thereafter, other than the year of the disposition or distribution, would be subject to tax at the highest rate in effect in each such taxable year for individuals or corporations, as appropriate, and an interest charge would be imposed on the tax liability attributable to such allocated amounts.

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Certain elections (including a mark-to-market election) may be available to a U.S. holder that may mitigate the adverse tax consequences resulting from PFIC status. However, if the Company were to be treated as a PFIC, U.S. holders may not be able to mitigate the adverse tax consequences resulting from PFIC status by electing to treat the Company as a qualified electing fund because the Company may not provide the information that a U.S. holder requires to make such an election.

In addition, if the Company were treated as a PFIC in a taxable year in which it pays a dividend or the prior taxable year, the 15% tax rate with respect to qualified dividend income, discussed above under Taxation of Distributions on Shares of Common Stock or ADSs, would not apply.

U.S. holders should consult their own tax advisors regarding the potential application of the PFIC rules to shares of common stock or ADSs.

**Information Reporting and Backup Withholding**

In general, information reporting requirements will apply to distributions on shares of common stock and ADSs, and to the proceeds received on the disposition of shares of common stock and ADSs paid within the United States (and in certain cases, outside the United States), unless an exemption is established. A backup withholding tax at the applicable statutory rate may apply to such amounts if a U.S. holder (i) fails to establish properly that such U.S. holder is entitled to an exemption, (ii) fails to furnish or certify a correct taxpayer identification number to the payor in the manner required, (iii) is notified by the IRS that such U.S. holder has failed to report payments of interest or dividends properly, or (iv) under certain circumstances, fails to certify that such U.S. holder has not been notified by the IRS that backup withholding applies due to the failure to report interest or dividend payments. The amount of any backup withholding will be allowed as a credit against or refund of the U.S. holder's U.S. federal income tax liability provided that the required information is furnished to the IRS in a timely manner.

Recently enacted legislation will require certain types of U.S. holders to report information with respect to their investments in the shares of common stock or ADSs not held through an account with a U.S. financial institution to the IRS. If a U.S. holder fails to report information required under this legislation, such U.S. holder could become subject to substantial penalties. U.S. holders are encouraged to consult with their own tax advisors regarding the possible implications of this legislation on their investment in the shares of common stock or ADSs.

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**The preceding summary of certain U.S. federal income tax considerations is for general information only and is not intended to be construed as tax advice. Accordingly, prospective investors should consult their own tax advisors as to the particular tax consequences to them of the acquisition, ownership and disposition of shares of common stock and ADSs, including the applicability and effect of any U.S. federal, state, local or foreign tax laws, and of any proposed changes in applicable law.**

**F. Dividends and Paying Agents**

Not applicable.

**G. Statements by Experts**

Not applicable.

**H. Documents on Display**

The Company is subject to the informational requirements of the Securities Exchange Act of 1934, as amended. In accordance with these requirements, the Company files annual reports on Form 20-F and other reports on Form 6-K with the U.S. Securities and Exchange Commission (the "SEC"). These materials, including this annual report and exhibits thereto, may be inspected and copied at the SEC's Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC in the U.S. at 1-800-SEC-0330. The materials filed via the Electronic Data Gathering, Analysis, and Retrieval system are also available for inspection on the SEC's website (<http://www.sec.gov>).

**I. Subsidiary Information**

Not applicable.

**Item 11. Quantitative and Qualitative Disclosures About Market Risk**

**Market Risk Exposure**

Komatsu is exposed to market risk primarily from changes in foreign currency exchange rates and interest rates with respect to its international operations and foreign currency denominated receivables and debts. In order to manage these risks that arise in the normal course of its business, Komatsu has entered into various derivative financial transactions pursuant to its policies and procedures. Komatsu does not enter into derivative financial transactions for trading or speculative purposes. Komatsu is exposed to credit-related losses in the event of nonperformance by counterparties to the derivative financial instruments. However, because of the counterparties' credit ratings, Komatsu does not expect any of its existing counterparties to default on their obligations.

**Table of Contents****Foreign Exchange Risk**

To reduce foreign exchange risks against foreign currency denominated assets, liabilities and certain forecasted transactions, Komatsu executes forward exchange contracts and option contracts in a range of 50% to 100% based on its projected cash flow in foreign currencies. The following table provides information concerning derivative financial instruments of Komatsu in relation to foreign currency exchange transactions that existed as of March 31, 2010, which are translated into Japanese yen at the rate used on that date, together with the related weighted average contractual exchange rates as of March 31, 2010. The notional amount of option contracts was ¥949 million (U.S.\$10 million).

**Forward Exchange Contracts**

Forwards to sell foreign currencies:	Millions of yen (except average contractual rates)					Total
	US\$/Yen	EUR/Yen	US\$/EUR	Others		
Contract amounts	¥ 32,530	¥ 3,227	¥ 1,813	¥ 2,639	¥	40,209
Average contractual rates	90.50Yen/US\$	127.51Yen/EUR	0.72EUR/US\$			
Fair value	(851)	70	(40)	19		(802)

Forwards to buy foreign currencies:	Millions of yen (except average contractual rates)						Total
	Yen/Yuan	GBP/EUR	US\$/CLP	US\$/Yuan	US\$/ZAR	Others	
Contract amounts	¥ 17,668	¥ 6,069	¥ 4,407	¥ 3,019	¥ 2,593	¥ 15,053	¥ 48,809
Average contractual rates	112.26Yen/Yuan	0.89GBP/EUR	0.0019US\$/CLP	0.14US\$/Yuan	0.13US\$/ZAR		
Fair value	(478)	7	(42)	4	(95)	(509)	(1,113)

Almost all of the above forward exchange contracts are expected to mature during the fiscal year ending March 31, 2011.

**Table of Contents****Currency Option**

	Millions of yen (except average contractual rates)		
	US\$/EUR	Others	Total
Purchase to sell foreign currencies:			
Contract amounts	¥ 233		¥ 233
Average contractual rates	1.335US\$/EUR		
Fair value	5		5

	Millions of yen (except average contractual rates)		
	GBP/EUR	Others	Total
Purchase to buy foreign currencies:			
Contract amounts	¥ 716		¥ 716
Average contractual rates	0.897EUR/GBP		
Fair value	12		12

All of the above currency options are expected to mature during the fiscal year ending March 31, 2011.

For the convenience of the reader, the below tables provide the U.S. dollar equivalent of the Japanese yen contract amounts for each transaction set forth in the above tables, calculated at the rate of U.S.\$1.00 to ¥93.

**Forward Exchange Contracts**

Forwards to sell foreign currencies:	Thousands of U.S. dollars				
	US\$/Yen	EUR/Yen	US\$/EUR	Others	Total
Contract amounts	\$ 349,785	\$ 34,699	\$ 19,495	\$ 28,376	\$ 432,355
Fair value	(9,151)	753	(430)	204	(8,624)

Forwards to buy foreign currencies:	Thousands of U.S. dollars						
	Yen/Yuan	GBP/EUR	US\$/CLP	US\$/Yuan	US\$/ZAR	Others	Total
Contract amounts	\$ 189,978	\$ 65,258	\$ 47,387	\$ 32,462	\$ 27,882	\$ 161,861	\$ 524,828
Fair value	(5,140)	75	(452)	43	(1,022)	(5,472)	(11,968)



**Table of Contents****Currency Option**

	Thousands of U.S. dollars		
	US\$/EUR	Others	Total
Purchase to sell foreign currencies:			
Contract amounts	\$ 2,505		\$ 2,505
Fair value	54		54

	Thousands of U.S. dollars		
	GBP/EUR	Others	Total
Purchase to buy foreign currencies:			
Contract amounts	\$ 7,699		\$ 7,699
Fair value	129		129

**Interest Rate Risk**

To reduce interest rate risk, Komatsu has engaged in certain interest rate swaps, cross-currency swaps and interest cap option transactions for interest payments and interest receipts. Certain interest rate swap contracts are not qualified as hedges for financial reporting purposes and are recorded at the fair value with the gains and losses thereof recognized as income and expense.

The following tables provide information concerning long-term debt excluding capital lease obligations (including those obligations that are due within one year), interest rate swaps, cross-currency swaps and interest caps. For debt obligations, the tables present the weighted average interest rate, fair value and principal cash flows by expected maturity dates. For interest rate swaps and cross-currency swaps, the following tables present the weighted average receive and pay interest rates, fair value and notional amounts. For interest caps, the following tables present average strike rates, fair value and notional amounts.

**Long-term debt excluding capital lease obligations (including due within one year)**

	Average interest rate	Fair value	Total	Millions of yen					
				Expected maturity date					
				2011	2012	2013	2014	2015	Thereafter
Japanese yen bonds	1.45%	¥ 88,974	¥ 90,000	¥	¥	¥ 30,000	¥ 30,000	¥ 30,000	¥
Euro medium-term notes (relating to variable interest rate)	0.72%	68,142	60,971	25,073	23,489	10,630	1,779		
Loans, principally from banks (relating to variable interest rate)	2.81%	65,950	65,950	15,425	22,028	24,513	3,098	28	858
Loans, principally from banks (relating to fixed interest rate)	2.05%	164,899	165,898	42,023	48,101	39,397	15,362	20,798	217
Total		¥ 387,965	¥ 382,819	¥ 82,521	¥ 93,618	¥ 104,540	¥ 50,239	¥ 50,826	¥ 1,075



**Table of Contents****Interest rate swaps, cross-currency swaps and interest caps**

	Average interest rate		Fair value	Total	Millions of yen Expected maturity date					
	Receive	Pay			2011	2012	2013	2014	2015	Thereafter
U.S. dollar interest rate swap	0.30%	3.01%	¥ (1,176)	¥ 61,821	¥ 34,050	¥ 18,443	¥ 8,629	¥ 227	¥ 75	¥ 397
Yen/US\$ cross-currency swap	1.00%	0.58%	6,926	49,251	18,500	22,686	8,065			
EUR interest rate swap	0.98%	3.93%	(774)	22,772	10,006	7,078	4,144	1,223	321	
Yen/EUR cross-currency swap	0.84%	1.04%	2,050	12,922		10,922		2,000		
EUR interest cap		5.00%	0	6,246	6,246					
AUD interest rate swap	4.13%	6.08%	(358)	30,471	7,366	7,436	7,221	4,714	1,904	1,830
Others			(46)	1,004	664	137	66	18	119	
Total			¥ 6,622	¥ 184,487	¥ 76,832	¥ 66,702	¥ 28,125	¥ 8,182	¥ 2,419	¥ 2,227

For the convenience of the reader, the below tables provide the U.S. dollar equivalent of the Japanese yen contract amounts for each transaction set forth in the above tables, calculated at the rate of U.S.\$1.00 to ¥93.

**Long-term debt excluding capital lease obligations (including due within one year)**

	Average interest rate	Fair value	Total	Thousands of U.S. dollars Expected maturity date					
				2011	2012	2013	2014	2015	Thereafter
Japanese yen bonds	1.45%	\$ 956,710	\$ 967,743	\$	\$	\$ 322,581	\$ 322,581	\$ 322,581	\$
Euro medium-term notes (relating to variable interest rate)	0.72%	732,710	655,602	269,602	252,570	114,301	19,129		
Loans, principally from banks (relating to variable interest rate)	2.81%	709,140	709,140	165,860	236,860	263,581	33,312	301	9,226
Loans, principally from banks	2.05%	1,773,108	1,783,849	451,860	517,215	423,624	165,183	223,634	2,333

(relating to  
fixed interest  
rate)

Total	\$ 4,171,668	\$ 4,116,334	\$ 887,322	\$ 1,006,645	\$ 1,124,087	\$ 540,205	\$ 546,516	\$ 11,559
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**Table of Contents****Interest rate swaps, cross-currency swaps and interest caps**

	Average interest rate		Fair value	Total	Thousands of U.S. dollars Expected maturity date					
	Receive	Pay			2011	2012	2013	2014	2015	Thereafter
U.S. dollar interest rate swap	0.30%	3.01%	\$(12,645)	\$ 664,742	\$ 366,129	\$ 198,312	\$ 92,785	\$ 2,441	\$ 806	\$ 4,269
Yen/US\$ cross-currency swap	1.00%	0.58%	74,473	529,581	198,926	243,935	86,720			
EUR interest rate swap	0.98%	3.93%	(8,323)	244,860	107,590	76,108	44,559	13,151	3,452	
Yen/EUR cross-currency swap	0.84%	1.04%	22,043	138,946		117,441		21,505		
EUR interest cap		5.00%	0	67,161	67,161					
AUD interest rate swap	4.13%	6.08%	(3,849)	327,645	79,205	79,957	77,645	50,688	20,473	19,677
Others			(495)	10,796	7,139	1,473	710	194	1,280	
<b>Total</b>			<b>\$ 71,204</b>	<b>\$ 1,983,731</b>	<b>\$ 826,150</b>	<b>\$ 717,226</b>	<b>\$ 302,419</b>	<b>\$ 87,979</b>	<b>\$ 26,011</b>	<b>\$ 23,946</b>

For additional information about derivative financial instruments, see Note 20 to the Consolidated Financial Statements included elsewhere in this report.

**Item 12. Description of Securities Other than Equity Securities****A. Debt Securities**

Not applicable.

**B. Warrants and Rights**

Not applicable.

**C. Other Securities**

Not applicable.

**D. American Depositary Shares**

*Fees and Charges for Holders of American Depositary Receipts*

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The Bank of New York Mellon, as depositary for the Company's ADSs (the "Depositary"), collects its fees for delivery and surrender of ADSs directly from investors depositing shares or surrendering ADSs for the purpose of withdrawal, or from intermediaries acting for them. The Depositary collects fees for making distributions to investors by deducting those fees from the amounts distributed or by selling a portion of distributable property to pay the fees. The Depositary may collect its annual fee for depositary services by deducting such fee from cash distributions, by directly billing investors or by charging the book-entry system accounts of participants acting for them. The Depositary may generally refuse to provide services until its fees for those services are paid.

The below table sets forth the fees that an investor depositing or withdrawing shares must pay to the Depositary for certain services:

<p>Investor depositing or withdrawing shares must pay:                  \$5.00 (or less) per 100 ADSs (or portion of 100 ADSs)</p> <p>\$0.02 (or less) per ADS                  A fee equivalent to the fee that would be payable if securities distributed had been shares and the shares had been deposited for issuance of ADSs                  Registration fees</p> <p>Expenses of the Depositary</p> <p>Taxes and other governmental charges the Depositary or custodian must pay on any ADSs or shares underlying ADSs</p>	<p>For:                  Issuance of ADSs, including issuances resulting from a distribution, sale or exercise of shares or rights or other property                  Cancellation of ADSs for the purpose of withdrawal including if the depositary agreement is terminated                  Any cash distribution to ADS registered holders                  Distribution of securities distributed to holders of deposited securities which are distributed by the Depositary to ADS registered holders                  Registration of transfer of shares on Komatsu's share register to the name of the depositary or its nominee or the custodian or its nominee when shares are deposited or withdrawn                  Cable, telex, and facsimile transmissions (when expressly provided in the depositary agreement)                  Converting foreign currency to US dollars                  As necessary</p>
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For the fiscal year ended March 31, 2010, the Company received from the Depositary \$30,000 for the expenses (including legal fees) incurred in 2008 relating to the establishment of the ADR program with the Depositary, \$30,000 for the expenses incurred in 2008 relating to the maintenance of the program, and \$30,000 for the expenses incurred relating to the 2009 Annual General Meeting of Shareholders.

*Fees to be Paid in the Future*

The Depositary has agreed to reimburse the Company for expenses incurred by the Company that relate to the establishment and maintenance of the ADR program. The Depositary has also agreed to pay the standard out-of-pocket maintenance costs for the ADRs, which consist of the expenses for postage and envelopes for mailing annual and interim financial reports, printing and distributing dividend checks, electronic filing of U.S. Federal tax information, mailing required tax forms, stationery, postage, facsimile and telephone calls. The Depositary has also agreed to reimburse the Company annually for certain investor relations programs or special investor relations promotional activities. While there are limits on the amount of expenses for which the Depositary will reimburse the Company for these investor relations activities, the amount of reimbursement available to the Company is not necessarily tied to the amount of fees the Depositary collects from investors.

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**PART II**

**Item 13. Defaults, Dividend Arrearages and Delinquencies**

None.

**Item 14. Material Modifications to the Rights of Security Holders and Use of Proceeds**

None.

**Item 15. Controls and Procedures**

*Evaluation of disclosure controls and procedures*

Komatsu's management performed an evaluation of the effectiveness of the design and operation of its disclosure controls and procedures under the supervision and with the participation of its Chief Executive Officer and Chief Financial Officer. Based on Komatsu's evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that as of March 31, 2010, the end of the period covered by this report, the disclosure controls and procedures were adequate and effective.

*Management's report on internal control over financial reporting*

The management of Komatsu is responsible for establishing and maintaining adequate internal control over financial reporting. Komatsu's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of its financial reporting and the preparation of financial statements for external purposes in accordance with U.S. GAAP. Komatsu's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of Komatsu, (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. GAAP, and that receipts and expenditures of Komatsu are being made only in accordance with authorizations of management and directors of Komatsu and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of Komatsu's assets that could have a material effect on its financial statements.

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Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Management assessed the effectiveness of Komatsu's internal control over financial reporting as of March 31, 2010. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control – Integrated Framework.

Based on its assessment, management concluded that, as of March 31, 2010, Komatsu's internal control over financial reporting was effective.

Komatsu's management excluded from its assessment of the effectiveness of Komatsu's internal control over financial reporting as of March 31, 2010 an assessment of internal control over financial reporting of Komatsu Australia Corporate Finance Pty. Ltd. ( KACF ), which Komatsu acquired during the fiscal year ended March 31, 2010. KACF had total assets of ¥55,059 million and total revenues of ¥7,693 million that were reflected in the consolidated financial statements of the Company as of and for the fiscal year ended March 31, 2010.

Komatsu's independent registered public accounting firm, KPMG AZSA & Co., has issued an audit report on the effectiveness of Komatsu's internal control over financial reporting as of March 31, 2010.

*Changes in internal control over financial reporting*

There has been no change in Komatsu's internal control over financial reporting that occurred during the period covered by this annual report that has materially affected, or is reasonably likely to materially affect, its internal control over financial reporting.



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**Item 16. [Reserved]**

**Item 16A. Audit Committee Financial Expert**

The Board of Corporate Auditors of the Company has determined that Mr. Kyoji Torii qualifies as an audit committee financial expert as such term is defined under the rules of the SEC. Mr. Torii meets the independence requirements imposed on corporate auditors under the Corporation Act of Japan. Mr. Torii has long engaged in accounting-related duties at the Company, and has extensive experience and expertise regarding financial affairs and accounting matters. Since joining the Company in 1974, Mr. Torii has worked in the fields of accounting and finance. Mr. Torii served as the chief project manager of the Tax & Corporate Controlling Dept. from 1998 to 1999, the general manager of the Affiliated Companies Dept. from 1999 to 2002 and the general manager of the Planning & Administration Dept., Defense Systems Division from 2007 to 2009.

Mr. Torii was elected as one of the corporate auditors of the Company at the ordinary general meeting of shareholders held in June 2009. See Item 6.A. for additional information regarding Mr. Torii.

**Item 16B. Code of Ethics**

In order to ensure that Komatsu's business is conducted honestly, ethically and in compliance with applicable laws, rules and regulations by its senior officers (including directors, executive officers, presidents of divisions, general managers of administrative departments at the Company as well as managers of the Finance & Treasury and Corporate Accounting departments at the Company), Komatsu has adopted the Code of Ethics for Senior Officers that stipulates the ethical duties and rules of conduct that its senior officers are required to comply with. This Code of Ethics for Senior Officers has been filed as Exhibit 11 hereto.

In addition, beginning in 1998, Komatsu has published a booklet entitled Komatsu's Code of Worldwide Business Conduct. Komatsu distributes this booklet to all of its worldwide employees and management officers in order to ensure that they understand how important it is to observe the rules of the business community. The content of the latest edition of this booklet published in January 2007 is available on the Company's website at

<http://www.komatsu.com/CompanyInfo/profile/conduct/>.

No amendments have been made to the Code of Ethics for Senior Officers or Komatsu's Code of Worldwide Business Conduct during the fiscal year ended March 31, 2010.

**Item 16C. Principal Accountant Fees and Services**

Audit and Non-Audit Fees

KPMG AZSA & Co. and the various member firms of KPMG International served as Komatsu's principal independent registered public accounting firm for the fiscal years ended March 31, 2010 and 2009. Set forth below are the fees for services rendered by KPMG AZSA & Co. and the various member firms of KPMG International for the fiscal years ended March 31, 2010 and 2009.

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	(Millions of Yen)	
	<b>Fiscal Year ended March 31,</b>	
	<b>2010</b>	<b>2009</b>
Audit fees	¥ 1,687	¥ 1,812
Audit-related fees	23	27
Tax fees	32	48
All other fees	3	4
<b>Total</b>	<b>¥ 1,745</b>	<b>¥ 1,891</b>

Audit fees include fees billed for services rendered in connection with the audit of Komatsu's annual and semiannual consolidated financial statements, the review of consolidated quarterly financial statements and the review of associated documents filed with regulatory organizations.

Audit-related fees include fees billed for due diligence services related to mergers and acquisitions, agreed-upon or expanded audit procedures and the review of Komatsu's internal control procedures.

Tax fees include fees billed for tax compliance, the review of tax return documents, documentation relating to transfer pricing, international and domestic indirect tax.

All other fees consist of fees for all other services not included in any of the above categories.

#### Pre-Approval Policies and Procedures of the Board of Corporate Auditors

In accordance with the SEC rules regarding auditor independence, the Board of Corporate Auditors of the Company has established pre-approval policies and procedures for audit and non-audit services that are provided by its principal independent registered public accounting firm. These policies and procedures apply when the Company and/or its consolidated subsidiaries wish to engage an accounting firm for audit services and when the Company and/or its consolidated subsidiaries wish to engage the principal independent registered public accounting firm for permissible non-audit services.

When engaging an accounting firm for audit services, pre-approval is required prior to the commencement of such services. Similarly, when engaging the principal independent registered public accounting firm for permissible non-audit services (i.e., audit-related services, tax services and all other services), pre-approval must be obtained prior to the commencement of the services.

For the fiscal year ended March 31, 2010, no services were provided for which pre-approval was waived pursuant to paragraph (c)(7)(i)(C) of Rule 2-01 of Regulation S-X.

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**Item 16D. Exemptions from the Listing Standards for Audit Committees**

Not applicable.

**Item 16E. Purchases of Equity Securities by the Issuer and Affiliated Purchasers**

Not applicable.

**Item 16F. Change in Registrant's Certifying Accountant**

Not applicable.

**Item 16G. Corporate Governance**

Not applicable.

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**PART III**

**Item 17. Financial Statements**

Not applicable.

**Item 18. Financial Statements**

See Consolidated Financial Statements attached hereto.

**Item 19. Exhibits**

- 1.1 Articles of Incorporation of Komatsu Ltd., as amended (Translation)
- 1.2 Regulations of The Board of Directors (Translation)
- 2 Share Handling Regulations, as amended (Translation)
- 8 Significant subsidiaries of Komatsu Ltd., including additional subsidiaries that management has deemed to be significant, as of March 31, 2010 (See Item 4. Information on the Company Organizational Structure )
- 11 Code of Ethics for Senior Officers (Translation)
- 12 a. Certification of the CEO of the Company required pursuant to Rule 15d-14(a).
- 12 b. Certification of the CFO of the Company required pursuant to Rule 15d-14(a).
- 13 a. Certification of the CEO of the Company required pursuant to Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code.
- 13 b. Certification of the CFO of the Company required pursuant to Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code.

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**SIGNATURES**

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

**KOMATSU LTD.**

Date: June 29, 2010

By: /s/ Kenji Kinoshita

**Name:** KENJI KINOSHITA

**Position:** Director and Senior Executive  
Officer, Chief Financial Officer

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**KOMATSU LTD. AND CONSOLIDATED SUBSIDIARIES**  
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**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders

Komatsu Ltd.:

We have audited the accompanying consolidated balance sheets of Komatsu Ltd. and subsidiaries as of March 31, 2010 and 2009, and the related consolidated statements of income, equity and cash flows for each of the years in the three-year period ended March 31, 2010. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Komatsu Ltd. and subsidiaries as of March 31, 2010 and 2009, and the results of their operations and their cash flows for each of the years in the three-year period ended March 31, 2010, in conformity with U.S. generally accepted accounting principles.

As described in Note 1 to the consolidated financial statements, the Company adopted retrospectively the presentation and disclosure provisions of FASB Accounting Standards Codification Topic 810, Consolidation in the fiscal year ended March 31, 2010.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Komatsu Ltd.'s internal control over financial reporting as of March 31, 2010, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated June 29, 2010 expressed an unqualified opinion on the effectiveness of Komatsu Ltd.'s internal control over financial reporting.

The accompanying consolidated financial statements as of and for the year ended March 31, 2010 have been translated into United States dollars solely for convenience of the reader. We have audited the translation and, in our opinion, the consolidated financial statements expressed in yen have been translated into dollars on the basis set forth in Note 1 to the consolidated financial statements.

/s/ KPMG AZSA & Co.

Tokyo, Japan

June 29, 2010

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**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders

Komatsu Ltd.:

We have audited the internal control over financial reporting of Komatsu Ltd. as of March 31, 2010, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Report on Internal Control over Financial Reporting, which appears in Item 15. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Komatsu Ltd. maintained, in all material respects, effective internal control over financial reporting as of March 31, 2010, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company acquired Komatsu Australia Corporate Finance Pty. Ltd. (KACF) during the year ended March 31, 2010, and the Company’s management excluded from its assessment of the effectiveness of the internal control over financial reporting of Komatsu Ltd. as of March 31, 2010, the internal control over financial reporting of KACF associated with total assets of 55,059 million yen and total revenues of 7,693 million yen included in the consolidated financial statements of Komatsu Ltd. and subsidiaries as of and for the year ended March 31, 2010. Our audit of internal control over financial reporting of Komatsu Ltd. also excluded an evaluation of the internal control over financial reporting of KACF.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Komatsu Ltd. and subsidiaries as of March 31, 2010 and 2009, and the related consolidated statements of income, equity and cash flows for each of the years in the three-year period ended March 31, 2010, expressed in Japanese yen, and our report dated June 29, 2010 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG AZSA & Co.

Tokyo, Japan

June 29, 2010





**Table of Contents****Consolidated Balance Sheets**

Komatsu Ltd. and Consolidated Subsidiaries

March 31, 2010 and 2009

	Millions of yen		Thousands of U.S. dollars (Note 1)
<b>Assets</b>	<b>2010</b>	<b>2009</b>	<b>2010</b>
<b>Current assets</b>			
Cash and cash equivalents (Note 10)	¥ 82,429	¥ 90,563	\$ 886,333
Time deposits	1,132	44	12,172
Trade notes and accounts receivable, less allowance for doubtful receivables of ¥14,941 million (\$160,656 thousand) in 2010 and ¥15,330 million in 2009 (Notes 1, 5 and 26)	447,693	373,901	4,813,903
Inventories (Notes 1 and 6)	396,416	507,357	4,262,538
Deferred income taxes and other current assets (Notes 1, 7, 10, 16, 20, 21, 22, 24 and 26)	112,451	131,374	1,209,151
<b>Total current assets</b>	<b>1,040,121</b>	<b>1,103,239</b>	<b>11,184,097</b>
<b>Long-term trade receivables (Note 5)</b>	<b>150,972</b>	<b>102,969</b>	<b>1,623,355</b>
<b>Investments</b>			
Investments in and advances to affiliated companies (Notes 1 and 8)	24,002	19,249	258,086
Investment securities (Notes 1, 7, 21 and 22)	60,467	53,854	650,183
Other	2,399	12,017	25,795
<b>Total investments</b>	<b>86,868</b>	<b>85,120</b>	<b>934,064</b>
<b>Property, plant and equipment less accumulated depreciation</b> (Notes 1, 9, 10 and 17)	<b>525,100</b>	<b>525,462</b>	<b>5,646,237</b>
<b>Goodwill (Notes 1 and 11)</b>	<b>29,570</b>	<b>28,661</b>	<b>317,957</b>
<b>Other intangible assets (Notes 1 and 11)</b>	<b>61,729</b>	<b>60,346</b>	<b>663,753</b>
<b>Deferred income taxes and other assets (Notes 1, 16, 20, 21, 22 and 26)</b>	<b>64,695</b>	<b>63,262</b>	<b>695,645</b>
	¥ 1,959,055	¥ 1,969,059	\$ 21,065,108

The accompanying Notes to Consolidated Financial Statements are an integral part of these balance sheets.



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	Millions of yen		Thousands of U.S. dollars (Note 1)
	2010	2009	2010
<b>Liabilities and Equity</b>			
<b>Current liabilities</b>			
Short-term debt (Note 12)	¥ 123,438	¥ 220,087	\$ 1,327,290
Current maturities of long-term debt (Notes 10, 12, 17 and 21)	105,956	87,662	1,139,312
Trade notes, bills and accounts payable	207,024	214,375	2,226,065
Income taxes payable (Note 16)	22,004	10,818	236,602
Deferred income taxes and other current liabilities (Notes 1, 16, 20, 21, 22 and 24)	183,324	199,345	1,971,226
<b>Total current liabilities</b>	<b>641,746</b>	<b>732,287</b>	<b>6,900,495</b>
<b>Long-term liabilities</b>			
Long-term debt (Notes 10, 12, 17 and 21)	356,985	292,106	3,838,548
Liability for pension and retirement benefits (Notes 1 and 13)	46,354	53,822	498,430
Deferred income taxes and other liabilities (Notes 1, 16, 20, 21 and 22)	37,171	42,510	399,689
<b>Total long-term liabilities</b>	<b>440,510</b>	<b>388,438</b>	<b>4,736,667</b>
<b>Total liabilities</b>	<b>1,082,256</b>	<b>1,120,725</b>	<b>11,637,162</b>
<b>Commitments and contingent liabilities (Note 19)</b>			
<b>Equity</b>			
<b>Komatsu Ltd. shareholders equity (Notes 1 and 14)</b>			
Common stock:			
Authorized 3,955,000,000 shares in 2010 and 2009			
Issued 998,744,060 shares in 2010 and 2009			
Outstanding 968,039,976 shares in 2010 and 967,822,292 shares in 2009	67,870	67,870	729,785
Capital surplus	140,421	140,092	1,509,903
Retained earnings:			
Appropriated for legal reserve	31,983	28,472	343,903
Unappropriated	724,090	719,222	7,785,914
Accumulated other comprehensive income (loss) (Notes 1, 7, 13 and 15)	(95,634)	(105,744)	(1,028,323)
Treasury stock at cost, 30,704,084 shares in 2010 and 30,921,768 shares in 2009 (Notes 14)	(34,755)	(34,971)	(373,709)
<b>Total Komatsu Ltd. shareholders equity</b>	<b>833,975</b>	<b>814,941</b>	<b>8,967,473</b>
<b>Noncontrolling interests</b>	<b>42,824</b>	<b>33,393</b>	<b>460,473</b>

<b>Total equity</b>	<b>876,799</b>	848,334	<b>9,427,946</b>
	<b>¥ 1,959,055</b>	¥ 1,969,059	<b>\$ 21,065,108</b>

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**Table of Contents****Consolidated Statements of Income**

Komatsu Ltd. and Consolidated Subsidiaries  
Years ended March 31, 2010, 2009 and 2008

	2010	Millions of yen 2009	2008	Thousands of U.S. dollars (Note 1) 2010
Net sales (Notes 1 and 8)	¥ 1,431,564	¥ 2,021,743	¥ 2,243,023	\$ 15,393,161
Cost of sales (Notes 17 and 25)	1,101,559	1,510,408	1,590,963	11,844,720
Selling, general and administrative expenses (Notes 17 and 25)	249,286	322,677	317,474	2,680,495
Impairment loss on long-lived assets (Note 1, 9 and 25)	3,332	16,414	2,447	35,828
Impairment loss on goodwill (Note 1 and 11)		2,003	2,870	
Other operating income (expenses), net (Note 25)	(10,352)	(18,293)	3,581	(111,312)
<b>Operating income</b>	<b>67,035</b>	<b>151,948</b>	<b>332,850</b>	<b>720,806</b>
<b>Other income (expenses), net</b> (Note 25)	<b>(2,056)</b>	<b>(23,166)</b>	<b>(10,640)</b>	<b>(22,107)</b>
Interest and dividend income	6,158	8,621	10,265	66,215
Interest expense	(8,502)	(14,576)	(16,699)	(91,419)
Other, net	288	(17,211)	(4,206)	3,097
<b>Income from continuing operations before income taxes and equity in earnings of affiliated companies</b>	<b>64,979</b>	<b>128,782</b>	<b>322,210</b>	<b>698,699</b>
<b>Income taxes</b> (Notes 1 and 16)				
Current	32,722	60,511	104,142	351,849
Deferred	(7,358)	(18,218)	11,652	(79,118)
Total	25,364	42,293	115,794	272,731
<b>Income from continuing operations before equity in earnings of affiliated companies</b>	<b>39,615</b>	<b>86,489</b>	<b>206,416</b>	<b>425,968</b>
<b>Equity in earnings of affiliated companies</b>	<b>1,588</b>	<b>396</b>	<b>6,845</b>	<b>17,075</b>
<b>Income from continuing operations</b>	<b>41,203</b>	<b>86,885</b>	<b>213,261</b>	<b>443,043</b>
<b>Income from discontinued operations less applicable income taxes</b> (Note 4)			4,967	

<b>Net income</b>	<b>41,203</b>	86,885	218,228	<b>443,043</b>
<b>Less net income attributable to noncontrolling interests</b>	<b>(7,644)</b>	(8,088)	(9,435)	<b>(82,194)</b>
<b>Net income attributable to Komatsu Ltd.</b>	<b>¥ 33,559</b>	¥ 78,797	¥ 208,793	<b>\$ 360,849</b>

	Yen			U.S. cents
<b>Per share data (Notes 1 and 18):</b>				
<b>Income from continuing operations attributable to Komatsu Ltd.:</b>				
Basic	¥ 34.67	¥ 79.95	¥ 204.88	¢ 37.28
Diluted	34.65	79.89	204.61	37.26
<b>Income from discontinued operations attributable to Komatsu Ltd.:</b>				
Basic			4.99	
Diluted			4.98	
<b>Net income attributable to Komatsu Ltd.:</b>				
Basic	34.67	79.95	209.87	37.28
Diluted	34.65	79.89	209.59	37.26
<b>Cash dividends per share (Note 1)</b>	<b>26.00</b>	44.00	38.00	<b>27.96</b>

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

**Table of Contents**Consolidated Statements of Equity

Komatsu Ltd. and Consolidated Subsidiaries

Years ended March 31, 2010, 2009 and 2008

	Millions of yen								
	Common stock	Capital surplus	Retained earnings Appropriated for legal reserve	Unappro- priated	Accumulated other comprehensive income (loss)	Treasury stock	Total Komatsu Ltd. shareholder equity	Non- controlling interests	Total equity
Balance at March 31, 2007	¥ 67,870	¥ 137,155	¥ 24,267	¥ 517,450	¥ 33,501	¥ (3,526)	¥ 776,717	¥ 19,774	¥ 796,491
Cash dividends				(37,810)			(37,810)	(4,156)	(41,966)
Transfer to retained earnings appropriated for legal reserve			2,447	(2,447)					
Other changes Comprehensive income (loss)								7,416	7,416
Net income				208,793			208,793	9,435	218,228
Other comprehensive income (loss), for the period, net of tax (Note 15)									
Foreign currency translation adjustments					(43,661)		(43,661)	(2,225)	(45,886)
Net unrealized holding gains (losses) on securities available for sale					(15,071)		(15,071)	(7)	(15,078)
Pension liability adjustments					(3,908)		(3,908)	2	(3,906)
Net unrealized holding gains on derivative instruments					360		360		360
Comprehensive income							146,513	7,205	153,718



Issuance and exercise of stock acquisition rights (Notes 1 and 14)	598		598	598
Purchase of treasury stock		(340)	(340)	(340)
Sales of treasury stock	417	1,031	1,448	1,448
Balance at March 31, 2008	¥67,870	¥138,170	¥26,714	¥685,986
		¥ (28,779)	¥ (2,835)	¥ 887,126
			¥ 30,239	¥ 917,365
Cash dividends		(43,803)	(43,803)	(3,939)
Transfer to retained earnings appropriated for legal reserve	1,758	(1,758)		
Other changes Comprehensive income (loss)				3,335
Net income		78,797	78,797	8,088
Other comprehensive income (loss), for the period, net of tax (Note 15)				
Foreign currency translation adjustments		(49,695)	(49,695)	(4,333)
Net unrealized holding gains (losses) on securities available for sale		(16,090)	(16,090)	4
Pension liability adjustments		(10,027)	(10,027)	(1)
Net unrealized holding gains (losses) on derivative instruments		(1,153)	(1,153)	
Comprehensive income			1,832	3,758
				5,590

Issuance and exercise of stock acquisition rights (Notes 1 and 14)	352		352		352				
Purchase of treasury stock		(33,090)	(33,090)		(33,090)				
Sales of treasury stock	1,570	954	2,524		2,524				
<b>Balance at March 31, 2009</b>	<b>¥ 67,870</b>	<b>¥ 140,092</b>	<b>¥ 28,472</b>	<b>¥ 719,222</b>	<b>¥ (105,744)</b>	<b>¥ (34,971)</b>	<b>¥ 814,941</b>	<b>¥ 33,393</b>	<b>¥ 848,334</b>
Cash dividends		(25,180)			(25,180)	(3,368)	(28,548)		
Transfer to retained earnings appropriated for legal reserve		3,511	(3,511)						
Other changes						2,531	2,531		
Comprehensive income (loss)									
Net income			33,559			33,559	7,644	41,203	
Other comprehensive income (loss), for the period, net of tax (Note15)									
Foreign currency translation adjustments				(904)		(904)	1,897	993	
Net unrealized holding gains on securities available for sale				5,480		5,480		5,480	
Pension liability adjustments				4,920		4,920	2	4,922	
Net unrealized holding gains on derivative instruments				614		614	725	1,339	
Comprehensive income						43,669	10,268	53,937	

Issuance and exercise of stock acquisition rights (Notes 1 and 14)	<b>413</b>				<b>413</b>				<b>413</b>
Purchase of treasury stock					<b>(40)</b>				<b>(40)</b>
Sales of treasury stock	<b>(84)</b>				<b>256</b>			<b>172</b>	<b>172</b>
<b>Balance at March 31, 2010</b>	<b>¥67,870</b>	<b>¥140,421</b>	<b>¥31,983</b>	<b>¥724,090</b>	<b>¥ (95,634)</b>	<b>¥(34,755)</b>	<b>¥ 833,975</b>	<b>¥42,824</b>	<b>¥876,799</b>

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Thousands of U.S. dollars (Note 1)							
		Retained	Accumulated		Total		
		earnings	other		Komatsu		
		Appropriated			Ltd.		Non-
		for					controlling
Common	Capital	legal	Unappro-	comprehensive	Treasury	shareholders	
stock	surplus	reserve	priated	income	stock	equity	interests
				(loss)			