

PMC COMMERCIAL TRUST /TX

Form 10-K

March 16, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10 K**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Fiscal Year Ended December 31, 2009**

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-13610

**PMC COMMERCIAL TRUST**

(Exact name of registrant as specified in its charter)

**Texas**

**75-6446078**

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

**17950 Preston Road, Suite 600, Dallas, TX 75252**

**(972) 349-3200**

(Address of principal executive offices)

(Registrant's telephone number)

Securities registered pursuant to Section 12(b) of the Act:

**Title of Each Class**

**Name of Each Exchange on Which Registered**

Common shares of beneficial interest, \$.01 par value

NYSE Amex

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark whether the Registrant is a well-known seasoned issuer (as defined in Rule 405 of the Securities Act).

YES  NO

Indicate by check mark whether the Registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

YES  NO

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES  NO

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files).

YES  NO

Edgar Filing: PMC COMMERCIAL TRUST /TX - Form 10-K

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting  
company

(Do not check if a smaller reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Exchange Act Rule 12b-2).

YES  NO

The aggregate market value of common shares held by non-affiliates of the Registrant, based upon the closing sale price of the Common Shares of Beneficial Interest on June 30, 2009 as reported on the NYSE Amex, was approximately \$66 million. Common Shares of Beneficial Interest held by each officer and trust manager and by each person who owns 10% or more of the outstanding Common Shares of Beneficial Interest have been excluded because such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes.

As of March 1, 2010, the Registrant had outstanding 10,548,354 Common Shares of Beneficial Interest.

**DOCUMENTS INCORPORATED BY REFERENCE:**

Portions of the Registrant's Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders are incorporated by reference into Part III of this Form 10-K.

**PMC COMMERCIAL TRUST**  
**Form 10-K**  
**For the Year Ended December 31, 2009**

**TABLE OF CONTENTS**

| <b>ITEM</b>  | <b>PAGE</b> |
|--|-------------|
| <b><u>PART I</u></b>   |             |
| <u>1. Business</u>   | 2           |
| <u>1A. Risk Factors</u>  | 9           |
| <u>1B. Unresolved Staff Comments</u>   | 19          |
| <u>2. Properties</u>   | 19          |
| <u>3. Legal Proceedings</u>  | 19          |
| <u>4. Reserved</u>   | 19          |
| <b><u>PART II</u></b>  |             |
| <u>5. Market for Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities</u> | 20          |
| <u>6. Selected Financial Data</u>  | 22          |
| <u>7. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>                        | 23          |
| <u>7A. Quantitative and Qualitative Disclosures About Market Risk</u>  | 51          |
| <u>8. Financial Statements and Supplementary Data</u>  | 54          |
| <u>9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>                         | 54          |
| <u>9A. Controls and Procedures</u>   | 54          |
| <u>9B. Other Information</u>   | 55          |
| <b><u>PART III</u></b>   |             |
| <u>10. Directors, Executive Officers and Corporate Governance</u>  | 56          |
| <u>11. Executive Compensation</u>  | 56          |
| <u>12. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters</u>              | 57          |
| <u>13. Certain Relationships and Related Transactions and Director Independence</u>                                    | 57          |
| <u>14. Principal Accountant Fees and Services</u>  | 57          |
| <b><u>PART IV</u></b>  |             |
| <u>15. Exhibits and Financial Statement Schedules</u>  | 58          |
| <u>Signatures</u>  | 59          |
| <u>Consolidated Financial Statements</u>   | F-1         |
| <u>Exhibits</u>  | E-1         |
| <u>EX-21.1</u>   |             |
| <u>EX-23.1</u>   |             |
| <u>EX-31.1</u>   |             |
| <u>EX-31.2</u>   |             |
| <u>EX-32.1</u>   |             |
| <u>EX-32.2</u>   |             |



**Table of Contents****Forward-Looking Statements**

*This Form 10-K contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which are intended to be covered by the safe harbors created thereby. These statements include the plans and objectives of management for future operations, including plans and objectives relating to future growth of our loans receivable and availability of funds. Such forward-looking statements can be identified by the use of forward-looking terminology such as may, will, expect, intend, believe, anticipate, estimate, or continue, or the negative thereof or other variations or similar words or phrases. The forward-looking statements included herein are based on current expectations that involve numerous risks and uncertainties identified in this Form 10-K, including, without limitation, the risks identified under the caption Item 1A. Risk Factors. Assumptions relating to the foregoing involve judgments with respect to, among other things, future economic, competitive and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Form 10-K will prove to be accurate. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by us or any other person that our objectives and plans will be achieved. Readers are cautioned not to place undue reliance on forward-looking statements. Forward-looking statements speak only as of the date they are made. We do not undertake to update them to reflect changes that occur after the date they are made.*

**PART I****Item 1. BUSINESS****INTRODUCTION**

PMC Commercial Trust ( PMC Commercial ) and together with its wholly-owned subsidiaries, the Company, ( our or we ) is a real estate investment trust ( REIT ) organized in 1993 that primarily originates loans to small businesses collateralized by first liens on the real estate of the related business. Our loans are predominantly (93% at December 31, 2009) to borrowers in the limited service hospitality industry. As a REIT, we seek to maximize shareholder value through long-term growth in dividends paid to our shareholders. We must distribute at least 90% of our REIT taxable income to shareholders to maintain our REIT status. See Tax Status. Our common shares are traded on the NYSE Amex under the symbol PCC.

We generate revenue primarily from the yield and other fees earned on our investments. Our operations are located in Dallas, Texas and historically have included originating, servicing and selling commercial loans. During the years ended December 31, 2009 and 2008, our total revenues were approximately \$16.3 million and \$23.1 million, respectively, and our net income was approximately \$6.8 million and \$9.8 million, respectively. See Item 8. Financial Statements and Supplementary Data.

We originate loans through PMC Commercial and its wholly-owned lending subsidiaries: First Western SBLC, Inc. ( First Western ), PMC Investment Corporation ( PMIC ) and Western Financial Capital Corporation ( Western Financial ). First Western is licensed as a small business lending company ( SBLC ) that originates loans through the Small Business Administration s ( SBA ) 7(a) Guaranteed Loan Program ( SBA 7(a) Program ). Currently, the majority of our loan originations are under the SBA 7(a) Program. PMIC and Western Financial are small business investment companies ( SBICs ).

First Western is a national Preferred Lender, as designated by the SBA, and originates, sells and services small business loans. As a non-bank SBA 7(a) Program lender, First Western is able to originate loans on which a substantial portion of the loan (generally 75% to 85%) is guaranteed as to payment of principal and interest by the SBA. Due to the existence of the SBA guarantee, we are able to originate loans that meet the criteria of the SBA 7(a) Program and have less stringent underwriting criteria than our non-SBA 7(a) Program loan originations. See Lending Activities SBA Programs.

Our ability to generate interest income, as well as other revenue sources, is dependent on economic, regulatory and competitive factors that influence interest rates and loan originations, and our ability to secure financing for our investment activities. The amount of revenue earned will vary based on:

The volume of loans funded;

The volume of loans which prepay;

2

---

**Table of Contents**

The timing and availability of leverage;

The amount and timing of premium income recognition;

The amount of non-performing loans;

The interest rate and type of loans originated (whether fixed or variable); and

The general level of interest rates.

During periods of falling interest rates, due to the significance of our variable-rate loans, our interest income is subject to interest rate risk. See Item 7a. Quantitative and Qualitative Disclosures About Market Risk.

Generally, in order to fund new loans, we need to borrow funds or sell loans. Since 2004, our working capital has been provided through credit facilities and the issuance of junior subordinated notes. Prior to that, our primary source of funds was structured loan transactions/securitizations. In structured loan transactions, we contributed loans to special purpose entities ( SPEs ) in exchange for cash and a subordinate financial interest in that entity. At the current time, the market for commercial loan asset-backed securitizations is limited. Due to (1) the current limited market for our type of securitization and the prospect that this market may never recover to its prior form or may return with costs or structures that we may not be able to accept and (2) reduced availability from our revolving credit facility, we continued to focus our lending activities almost exclusively on originating loans under the SBA 7(a) Program.

On December 29, 2009, we amended our revolving credit facility (the Revolver ) which extended its maturity to December 31, 2010 and entered into a security agreement which provided collateral security for its borrowings. The interest rate payable under the Revolver was increased to LIBOR plus 3% or the bank's prime rate. The immediate amount available under the Revolver was reduced from \$45 million to \$40 million. During February 2010, we voluntarily reduced the amount available to \$35 million since this amount was better aligned with our working capital needs during the first quarter of 2010. The amount available will be further reduced by \$5 million each quarter commencing June 30, 2010 at which time the available amount will be reduced to \$30 million. The amount available may be further reduced if the aggregate amount of prepayments received by PMC Commercial and First Western on their loan portfolios exceeds \$12 million in which case the amount available under the Revolver will be further reduced by an aggregate amount equal to 75% of such excess effective as of the last day of each fiscal quarter beginning March 31, 2010. The amount available under the Revolver will be further reduced to \$20 million on December 31, 2010 at which time the Revolver will also mature. At December 31, 2009, we had \$23 million outstanding under the Revolver.

**LENDING ACTIVITIES**

**Overview**

We are a national lender that primarily originates loans to small businesses, principally in the limited service hospitality industry. In addition to first liens on the real estate of the related business, our loans are typically personally guaranteed by the principals of the entities obligated on the loans.

We identify loan origination opportunities through personal contacts, internet referrals, attendance at trade shows and meetings, direct mailings, advertisements in trade publications and other marketing methods. We also generate loans through referrals from real estate and loan brokers, franchise representatives, existing borrowers, lawyers and accountants. Payments are sometimes made to non-affiliated individuals who assist in generating loan applications, with such payments generally not exceeding 1% of the principal amount of the originated loan.

**Limited Service Hospitality Industry**

Our outstanding loans are generally collateralized by first liens on limited service hospitality properties and are typically for owner-operated facilities operating under national franchises, including, among others, Comfort Inn, Hampton Inn & Suites, Holiday Inn Express and Best Western. We believe that franchise operations offer attractive lending opportunities because such businesses generally employ proven business concepts, have national reservation systems and advertising, consistent product quality, are screened and monitored by franchisors and generally have a higher rate of success when compared to other independently operated hospitality businesses.



Lodging demand in the United States generally appears to correlate to changes in U.S. GDP, with typically a two to three quarter lag. Leading lodging industry analysts, including PricewaterhouseCoopers LLP, have noted the following:

Economic growth is expected to gradually accelerate during 2010;

Occupancy levels are expected to slightly increase by the end of 2010 due to increasing demand and slowing supply growth; and

**Table of Contents**

Average daily room rates are expected to decline during 2010 due to projected declines in revenue per available room.

**Loan Originations and Underwriting**

We believe that we successfully compete in certain sectors of the commercial real estate finance market due to our understanding of our borrowers' businesses and our responsive customer service.

We consider traditional real estate underwriting criteria such as:

The underlying cash flow of the tenant or owner-occupant;

The components, value and replacement cost of the borrower's collateral (primarily real estate);

The industry and competitive environment in which the borrower operates;

The financial strength of the guarantors;

Analysis of local market conditions;

The ease with which the collateral can be liquidated;

The existence of any secondary repayment sources;

Analysis of the property operator; and

The existence of a franchise relationship.

Upon receipt of a completed loan application, our credit department conducts: (1) a detailed analysis of the potential loan, which typically includes an appraisal and a valuation by our credit department of the property that will collateralize the loan to ensure compliance with loan-to-value percentages, (2) a site inspection for real estate collateralized loans, (3) a review of the borrower's business experience, (4) a review of the borrower's credit history, and (5) an analysis of the borrower's debt-service-coverage, debt-to-equity and other applicable ratios. All appraisals are performed by an approved, licensed third party appraiser and address the market value, replacement cost and cash flow value approaches. We also utilize local market economic information to the extent available.

We believe that our typical non-SBA 7(a) Program loan is distinguished from those of some of our competitors by the following characteristics:

*Substantial down payments are required.* We usually require an initial down payment of not less than 20% of the total cost of the project being financed. Our experience has shown that the likelihood of full repayment of a loan increases if the owner/operator is required to make an initial and substantial financial commitment to the project being financed.

*Cash outs are typically not permitted.* Generally, we will not make a loan in an amount greater than the lesser of 80% of either the replacement cost or current appraised value of the property which is collateral for the loan. For example, a hotel property may have been originally constructed for a cost of \$2.0 million, with the owner/operator initially borrowing \$1.6 million of that amount. At the time of the borrower's loan refinancing request, the property securing the loan is appraised at \$4.0 million. Some of our competitors might loan from 70% to 90% or more of the new appraised value of the property and permit the owner/operator to receive a cash distribution from the proceeds. Generally, we would not permit this type of "cash-out" distribution.

*The obligor is personally liable for the loan.* We typically require the principals of the borrower to personally guarantee the loan.

Our non-SBA 7(a) Program has been inactive since the middle of 2008 and we are currently originating primarily variable-rate loans based on the prime rate under our SBA 7(a) Program.



**Table of Contents**

General information on our loans receivable, net, was as follows:

|                        | 2009                          |        | At December 31,                         |                          | 2008   |   |
|------------------------|-------------------------------|--------|---|--------------------------|--------|---|
|                        | Loans Receivable,<br>net      |        | Weighted<br>Average<br>Interest<br>Rate | Loans Receivable,<br>net |        | Weighted<br>Average<br>Interest<br>Rate |
|                        | Amount                        | %      |   | Amount                   | %      |   |
|                        | <i>(Dollars in thousands)</i> |        |   |                          |        |   |
| Variable-rate<br>LIBOR | \$ 132,162                    | 67.2%  | 4.0%                                    | \$ 123,081               | 68.4%  | 7.5%                                    |
| Fixed-rate             | 45,678                        | 23.2%  | 9.0%                                    | 39,297                   | 21.9%  | 9.0%                                    |
| Variable-rate<br>prime | 18,802                        | 9.6%   | 5.4%                                    | 17,429                   | 9.7%   | 6.9%                                    |
| Total                  | \$ 196,642                    | 100.0% | 5.3%                                    | \$ 179,807               | 100.0% | 7.7%                                    |

The increase in variable-rate-LIBOR and fixed-rate loans from 2008 to 2009 is primarily due to the consolidation of previously off-balance sheet securitizations.

Our variable-rate loans generally require monthly payments of principal and interest, reset on a quarterly basis, to amortize the principal over the remaining life of the loan. Fixed-rate loans generally require level monthly payments of principal and interest calculated to amortize the principal over the remaining life of the loan.

**Industry Concentration**

The distribution of our loan portfolio by industry was as follows at December 31, 2009:

|   | Retained Portfolio            |            |                       | Aggregate Portfolio   |            |                       |
|---|-------------------------------|------------|-----------------------|-----------------------|------------|-----------------------|
|   | Number<br>of<br>Loans         | Cost (1)   | % of<br>Total<br>Cost | Number<br>of<br>Loans | Cost (1)   | % of<br>Total<br>Cost |
|   | <i>(Dollars in thousands)</i> |            |                       |                       |            |                       |
| Hotels and motels<br>Convenience<br>stores/service stations | 179                           | \$ 183,885 | 92.7%                 | 206                   | \$ 241,949 | 88.5%                 |
| Services  | 14                            | 8,626      | 4.4%                  | 16                    | 12,708     | 4.6%                  |
| Restaurants   | 23                            | 1,688      | 0.9%                  | 24                    | 5,179      | 1.9%                  |
| Retail  | 28                            | 1,362      | 0.7%                  | 28                    | 4,856      | 1.8%                  |
| Other   | 8                             | 607        | 0.3%                  | 8                     | 1,728      | 0.6%                  |
|   | 19                            | 2,079      | 1.0%                  | 22                    | 7,267      | 2.6%                  |
|   | 271                           | \$ 198,247 | 100.0%                | 304                   | \$ 273,687 | 100.0%                |

(1) *Loan portfolio outstanding before loan loss reserves and deferred commitment fees.*



**Table of Contents****Loan Portfolio Statistics**

Information on our loans receivable ( Retained Portfolio ), loans which have been sold (either to the qualified special purpose entities or secondary market sales of SBA 7(a) Program loans) and on which we had retained interests (the Sold Loans ) and our Retained Portfolio combined with our Sold Loans (the Aggregate Portfolio ) was as follows:

|  | At December 31,               |                       |                       |                        |                       |                       |
|--|-------------------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|
|  | Aggregate<br>Portfolio        | 2009<br>Sold<br>Loans | Retained<br>Portfolio | Aggregate<br>Portfolio | 2008<br>Sold<br>Loans | Retained<br>Portfolio |
|  | <i>(Dollars in thousands)</i> |                       |                       |                        |                       |                       |
| Portfolio outstanding (1)                      | \$ 273,687                    | \$ 75,440             | \$ 198,247            | \$ 275,530             | \$ 94,925             | \$ 180,605            |
| Weighted average interest rate                 | 5.7%                          | 6.7%                  | 5.3%                  | 7.9%                   | 8.2%                  | 7.7%                  |
| Average yield (2)                              | 5.9%                          | 6.8%                  | 5.5%                  | 8.4%                   | 8.2%                  | 8.4%                  |
| Weighted average contractual maturity in years | 14.9                          | 14.6                  | 15.0                  | 14.7                   | 12.1                  | 16.0                  |
| Impaired loans (3)                             | \$ 5,650                      | \$ 2,125              | \$ 3,525              | \$ 13,339              | \$ 1,544              | \$ 11,795             |
| Hospitality industry concentration %           | 88.4%                         | 77.0%                 | 92.7%                 | 88.9%                  | 85.2%                 | 90.8%                 |
| Texas concentration % (4)                      | 22.6%                         | 23.6%                 | 22.2%                 | 22.9%                  | 22.2%                 | 23.2%                 |

(1) *Loan portfolio outstanding before loan loss reserves and deferred commitment fees.*

(2) *The calculation of average yield divides our interest income, prepayment fees and other loan related fees, adjusted by the provision for loan losses, by the weighted average outstanding portfolio.*

(3) *Includes loans on which the collection of the balance of principal is considered unlikely and on which the fair value of the*

*collateral is less than the remaining unamortized principal balance ( Problem Loans ) and the principal balance of loans which have been identified as potential problem loans for which it is expected that a full recovery of the principal balance will be received through either collection efforts or liquidation of collateral ( Special Mention Loans, and together with Problem Loans, Impaired Loans ). We do not include the remaining outstanding principal of serviced loans pertaining to the government guaranteed portion of loans sold into the secondary market since the SBA has guaranteed payment of principal on these loans.*

*(4) No other concentrations*

*greater than or  
equal to 10%  
existed at  
December 31,  
2009.*

### **Loans Funded**

The following table is a breakdown of loans funded during the years indicated:

|                           | Years Ended December 31, |           |           |           |           |
|---------------------------|--------------------------|-----------|-----------|-----------|-----------|
|                           | 2009                     | 2008      | 2007      | 2006      | 2005      |
|                           | <i>(In thousands)</i>    |           |           |           |           |
| Commercial mortgage loans | \$ 2,425                 | \$ 19,739 | \$ 28,416 | \$ 36,855 | \$ 35,434 |
| SBA 7(a) Program loans    | 28,010                   | 10,971    | 2,888     | 8,537     | 10,703    |
| SBA 504 program loans (1) |                          | 3,877     | 2,452     | 6,294     | 3,805     |
| Total loans funded        | \$ 30,435                | \$ 34,587 | \$ 33,756 | \$ 51,686 | \$ 49,942 |

*(1) Represents  
second  
mortgages  
originated  
through the SBA  
504 Program  
which have been  
repaid by  
certified  
development  
companies.*



## **Table of Contents**

### **SBA Programs**

#### ***General***

We utilize programs established by the SBA to generate loan origination opportunities and provide us with a funding source as follows:

We have an SBLC that originates loans through the SBA 7(a) Program;

We participate as a private lender in the SBA 504 Program which allows us to originate first mortgage loans with lower loan-to-value ratios;

We have two licensed SBICs regulated under the Small Business Investment Act of 1958, as amended. Our SBICs use long-term funds provided by the SBA, together with their own capital, to provide long-term collateralized loans to eligible small businesses, as defined under SBA regulations.

Our regulated SBA subsidiaries are periodically examined and audited by the SBA to determine compliance with SBA regulations.

#### ***SBA 7(a) Program***

Under the SBA 7(a) Program, the SBA typically guarantees 75% of qualified loans over \$150,000. While the eligibility requirements of the SBA 7(a) Program vary by the industry of the borrower and other factors, the general eligibility requirements are that: (1) gross sales of the borrower cannot exceed size standards set by the SBA (*i.e.*, \$7.0 million for limited service hospitality properties, etc.), (2) liquid assets of the borrower and affiliates cannot exceed specified limits, and (3) the maximum aggregate SBA loan guarantees to a borrower cannot exceed \$1.5 million. Maximum maturities for SBA 7(a) Program loans are 25 years for real estate and between seven and 10 years for the purchase of machinery, furniture, fixtures and/or equipment. In order to operate as an SBLC, a licensee is required to maintain a minimum net worth (as defined by SBA regulations) of the greater of (1) 10% of its outstanding loans receivable and other investments or (2) \$1.0 million, and is subject to certain other regulatory restrictions such as change in control provisions. See Item 1A. Risk Factors.

#### ***SBA 504 Program***

The SBA 504 Program assists small businesses in obtaining subordinated, long-term financing by guaranteeing debentures available through certified development companies ( CDCs ) for the purpose of acquiring land, building, machinery and equipment and for modernizing, renovating or restoring existing facilities and sites. A typical finance structure for an SBA 504 Program project would include a first mortgage covering 50% of the project cost from a private lender, a second mortgage obtained from a CDC covering up to 40% of the project cost and a contribution of at least 10% of the project cost by the principals of the small businesses being assisted. We typically require at least a 20% contribution of the equity in a project by our borrowers. The SBA does not guarantee the first mortgage. Although the total sizes of projects utilizing the SBA 504 Program are unlimited, currently the maximum amount of subordinated debt in any individual project is generally \$1.5 million (or \$2 million for certain projects). Typical project costs range in size from \$1.0 million to \$6.0 million. Our SBA 504 Program has been inactive since the beginning of 2008 due to our limited liquidity.

#### ***SBIC Program***

We originate loans to small businesses through our SBICs. According to SBA regulations, SBICs may make long-term loans to small businesses and invest in the equity securities of such businesses. Under present SBA regulations, eligible small businesses include those that have a net worth not exceeding \$18 million and have average annual fully taxable net income not exceeding \$6.0 million for the most recent two fiscal years. An SBIC can issue debentures whose principal and interest is guaranteed to be paid to the debt holder in the event of non-payment by the SBIC. As a result, the debentures' costs of funds are usually lower compared to alternative fixed-rate sources of funds available to us.

### **STRUCTURED LOAN TRANSACTIONS**

While the securitization market is not currently a viable financing vehicle for us, prior to 2004, structured loan transactions were our primary method of obtaining funds for new loan originations. In structured loan transactions, we contributed loans to an SPE in exchange for a subordinated financial interest in that entity and obtained an opinion of

counsel that the contribution of the loans to the SPE constituted a true sale of the loans. The SPE issued notes payable through a private placement to third parties and then distributed a portion of the notes payable proceeds to us. The notes payable are collateralized solely by the assets of the SPE. Since the SPEs met the

## **Table of Contents**

definition of qualified SPEs ( QSPEs ), we accounted for the structured loan transactions as sales of our loans; and as a result, neither the loans contributed to the QSPE nor the notes payable issued by the QSPE were included in our consolidated financial statements. The terms of the notes payable issued by the QSPEs provide that the partners of these QSPEs are not liable for any payment on the notes. Accordingly, if the QSPEs fail to pay the principal or interest due on the notes, the sole recourse of the holders of the notes is against the assets of the QSPEs. We have no obligation to pay the notes, nor do the holders of the notes have any recourse against our assets. We service the loans pursuant to the transaction documents.

When structured loan sale transactions were completed, our ownership interests in the QSPEs were accounted for as retained interests in transferred assets ( Retained Interests ) and recorded at the present value of the estimated future cash flows to be received from the QSPE.

All of our securitization transactions provide a clean-up call. A clean-up call is an option to repurchase the remaining transferred assets when the amount of the outstanding assets (or corresponding notes payable outstanding) falls to a level at which the cost of servicing those assets becomes burdensome.

## **TAX STATUS**

PMC Commercial has elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended (the Code ). As a REIT, PMC Commercial is generally not subject to Federal income tax (including any applicable alternative minimum tax) to the extent that it distributes at least 90% of its REIT taxable income to shareholders. Certain of PMC Commercial 's subsidiaries, including First Western and PMVIC, have elected to be treated as taxable REIT subsidiaries; thus, their earnings are subject to U.S. Federal income tax. To the extent PMC Commercial 's taxable REIT subsidiaries retain their earnings and profits, these earnings and profits will be unavailable for distribution to our shareholders.

PMC Commercial may, however, be subject to certain Federal excise taxes and state and local taxes on its income and property. If PMC Commercial fails to qualify as a REIT in any taxable year, it will be subject to Federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and will not be able to qualify as a REIT for four subsequent taxable years. REITs are subject to a number of organizational and operational requirements under the Code. See Item 1A. Risk Factors REIT Related Risks for additional tax status information.

## **EMPLOYEES**

We employed 31 individuals including marketing professionals, investment professionals, operations professionals and administrative staff as of December 31, 2009. In addition, we have employment agreements with our executive officers. Our operations are conducted from our Dallas, Texas office. We believe the relationship with our employees is good.

## **COMPETITION**

When originating loans we compete with other specialty commercial lenders, banks, broker dealers, other REITs, savings and loan associations, insurance companies and other entities that originate loans. Many of these competitors have greater financial and managerial resources than us, are able to provide services we are not able to provide (*i.e.*, depository services), and may be better able to withstand the impact of economic downturns.

*Variable-rate lending:* For our variable-rate loan products, we believe we compete effectively on the basis of interest rates, our long-term maturities and payment schedules, the quality of our service, our reputation as a lender, timely credit analysis and greater responsiveness to renewal and refinancing requests from borrowers.

*Fixed-rate lending:* As a result of the prolonged period in which the yield curve was inverted or flat (*i.e.*, compression of long-term and short-term interest rates) combined with increased competition from fixed-rate lenders, our margins for fixed-rate loans contracted to the point where it was no longer economically viable for us to compete for fixed-rate loans. In the current market, borrowers are looking predominately for fixed-rate loans; however, our ability to offer fixed-rate loans is constrained by our cost and availability of funds. Consequently, we are currently committing almost exclusively to loans with a variable rate.

**Table of Contents**

**SECURITIES EXCHANGE ACT REPORTS**

We file with or furnish to the Securities and Exchange Commission ( SEC ) in accordance with the Securities Exchange Act of 1934, as amended (the Exchange Act ) our annual reports on Form 10-K, our quarterly reports on Form 10-Q and our current reports on Form 8-K. These reports are available free of charge on our website, www.pmctrust.com/investors, as soon as reasonably practicable after we electronically file the information with the SEC. We are providing the address to our internet site solely for the information of investors. We do not intend the address to be an active link or to otherwise incorporate the contents of the website into this report.

**Item 1A. RISK FACTORS**

*Due to the complexity of the Company, a wide range of factors could materially affect future developments and our performance. In addition to the factors affecting specific business operations identified in connection with the description of these operations and the financial results of these operations described elsewhere in this report, management has identified the following important factors that could cause actual results to differ materially from those reflected in forward-looking statements or from our historical results. These factors, which are not all-inclusive, could have a material impact on our asset valuations, results of operations or financial condition. These factors could also impair our ability to maintain dividend distributions at current or anticipated levels.*

**Investment Risks Lending Activities**

**Changes in economic conditions could have a continuing adverse effect on our profitability.**

Turmoil in the financial markets has adversely affected economic activity. This turmoil and the recession subjects our borrowers to financial stress which could impair the ability of our borrowers to satisfy their obligations to us. During periods of economic stress, delinquencies and losses may increase and losses may be substantial.

In addition, an increase in price levels generally, or in price levels in a particular sector such as the energy sector, could result in a shift in consumer demand away from limited service hospitality properties which collateralize the majority of our loans.

**Commercial mortgage loans expose us to a high degree of risk associated with investing in real estate.**

The performance and value of our loans depends upon many factors beyond our control. Commercial real estate has experienced significant fluctuations in the past and cyclical performance that impacts the value of our real estate collateralized loans. The ultimate performance and value of our loans are subject to risks associated with the ownership and operation of the properties which collateralize our loans, including the property owner's ability to operate the property with sufficient cash flow to meet debt service requirements. The performance and value of the properties collateralizing our loans may be adversely affected by:

Changes in national economic conditions;

Changes in local real estate market conditions due to changes in national or local economic conditions or changes in local property market characteristics;

The extent of the impact of the disruptions in the credit markets;

The lack of demand for commercial real estate collateralized loans used in asset-backed securitizations which may be substantially reduced as a result of the disruptions in the credit markets;

Competition from other properties;

Changes in interest rates and the condition of the debt and equity capital markets;

The ongoing need for capital improvements;

Increases in real estate tax rates and other operating expenses (including utilities);

Adverse changes in governmental rules and fiscal policies; acts of God, including earthquakes, hurricanes and other natural disasters; acts of war or terrorism; or a decrease in the availability of or an increase in the cost of insurance;

Adverse changes in zoning laws;

The impact of environmental legislation and compliance with environmental laws; and,

Other factors that are beyond our control or the control of the commercial property owners.

In the event that any of the properties underlying our loans experience any of the foregoing events or occurrences, the value of, and return on, such loans may be negatively impacted. Moreover, our profitability and the market price of our common shares may be negatively impacted.

**Table of Contents**

**Payment defaults and other credit risks in our investment portfolio have increased, and may to continue to increase, which has caused, and may continue to cause, adverse effects on our cash flows, net income and ability to make distributions.**

Recessionary economic conditions and adverse developments in the credit markets have led to business contraction, liquidity issues and other problems for many of the businesses we finance. As a result, payment defaults and other credit risks in our investment portfolio have substantially increased, and may continue to increase, which has caused, and may continue to cause, adverse effects on our cash flows, net income and ability to make distributions.

There is typically no public market or established trading market for the loans we originate. The illiquid nature of our loans may adversely affect our ability to dispose of such loans at times when it may be advantageous or necessary for us to liquidate such investments.

To the extent one or several of our borrowers experience significant operating difficulties and we are forced to liquidate the collateral underlying the loan, future losses may be substantial. The determination of whether significant doubt exists and whether a loan loss reserve is necessary requires judgment and consideration of the facts and circumstances existing at the evaluation date. Changes to the facts and circumstances of the borrower and/or the physical condition of the collateral underlying the loan, the hospitality industry and the economy may require the establishment of significant additional loan loss reserves.

We have increased, and may continue to increase, our loan loss reserves due to current general business and economic conditions and increased credit and liquidity risks which have had, and may continue to have, an adverse effect on our financial performance. Our loan portfolio has been adversely affected by, and may continue to be adversely affected by, adverse economic developments affecting the business sectors in which our borrowers operate, primarily the limited service hospitality industry, reductions in the value of commercial real estate generally and the reduced availability of refinancing for commercial real estate investments as they mature. There can be no assurance that the loan loss reserves we establish in any particular reporting period will be sufficient or will not increase in a subsequent reporting period.

**The commercial real estate loans we originate are subject to the risks of default and foreclosure which could result in losses to us.**

The commercial real estate loans we originate are collateralized by income-producing properties (primarily limited service hospitality properties) and we are subject to risks of default and foreclosure. In the event of any default under a mortgage loan held directly by us, we will bear a risk of loss of principal to the extent of any deficiency between the value of the collateral and the unpaid principal balance of the mortgage loan, which could have a material adverse effect on our cash flows from operations. If a borrower defaults on one of our commercial real estate loans and the underlying property collateralizing the loan is insufficient to satisfy the outstanding balance of the loan, we may suffer a loss. In addition, during the foreclosure process we may incur costs related to the protection of our collateral including unpaid real estate taxes, legal fees, insurance and operating shortfalls to the extent the property is being operated by a court-appointed receiver.

Foreclosure and bankruptcy are complex and sometimes lengthy processes that are subject to Federal and state laws and regulations. An action to foreclose on a property is subject to many of the delays and expenses of other lawsuits if the defendant raises defenses or counterclaims. In the event of a default by a mortgagor, these restrictions, among other things, may impede our ability to foreclose on or sell the mortgaged property or to obtain proceeds sufficient to repay all amounts due to us on the mortgage loan. Borrowers have the option of seeking Federal bankruptcy protection which could delay the foreclosure process or modify the terms of the loan agreement. Typically, delays in the foreclosure process will have a negative impact on our results of operations and/or financial condition due to direct and indirect costs incurred and possible deterioration of the value of the collateral.

Our ability to sell any properties we may own as a result of foreclosure will be impacted by changes in economic and other conditions. Our ability to sell these properties and the prices we receive on their sale may be affected by many factors, including but not limited to, the number of potential buyers, the number of competing properties on the market and other market conditions. If we are required to hold a property for an extended period of time or choose to operate the property, it could have a negative impact on our results of operations and/or financial condition due to

direct and indirect costs incurred and possible deterioration of the value of the collateral.

**Table of Contents****There are significant risks in lending to small businesses.**

Our loans receivable consist primarily of loans to small, privately-owned businesses. There is no publicly available information about these businesses; therefore, we must rely on our own due diligence to obtain information in connection with our investment decisions. Our borrowers may not meet net income, cash flow and other coverage tests typically imposed by banks. A borrower's ability to repay its loan may be adversely impacted by numerous factors, including a downturn in its industry or other negative local or macro economic conditions. Deterioration in a borrower's financial condition and prospects may be accompanied by deterioration in the collateral for the loan. In addition, small businesses typically depend on the management talents and efforts of one person or a small group of people for their success. The loss of services of one or more of these persons could have an adverse impact on the operations of the small business. Small companies are typically more vulnerable to customer preferences, market conditions and economic downturns and often need additional capital to expand or compete. These factors may have an impact on the ultimate recovery of our loans receivable from such businesses. Loans to small businesses, therefore, involve a high degree of business and financial risk, which can result in substantial losses and accordingly should be considered speculative.

**We depend on the accuracy and completeness of information provided by potential borrowers and guarantors.**

In deciding whether to extend credit or enter into transactions with potential borrowers and/or their guarantors, we rely on certain information furnished to us by or on behalf of potential borrowers and/or guarantors, including financial statements, construction invoices and other financial information. We also rely on representations of potential borrowers and/or guarantors as to the accuracy and completeness of that information. Our financial condition and results of operations could be negatively impacted to the extent we rely on financial statements or other information that is materially misleading.

**Longer term loans and our real estate owned may be illiquid and their value may decrease.**

Our commercial real estate loans and real estate acquired through foreclosure are relatively illiquid investments and we may be unable to vary our portfolio promptly in response to changing economic, financial and investment conditions. As a result, the fair market value of these investments may decrease in the future.

**Changes in interest rates could negatively affect lending operations, which could result in reduced earnings and dividends.**

As a result of our current dependence on variable-rate loans, our interest income will be reduced during low interest rate environments. To the extent that LIBOR or the prime rate decreases, interest income on our loans will decline.

Changes in interest rates do not have an immediate impact on the interest income of our fixed-rate loans. Our interest rate risk on our fixed-rate loans is primarily due to loan prepayments and maturities. The average maturity of our loan portfolio is less than its average contractual terms because of prepayments. Assuming market liquidity, the average life of mortgage loans tends to increase when the current mortgage rates are substantially higher than rates on existing mortgage loans and, conversely, decrease when the current mortgage rates are substantially lower than rates on existing mortgage loans (due to refinancings of fixed-rate loans at lower rates).

Our net income is materially dependent upon the spread between the rate at which we borrow funds and the rate at which we loan these funds. During periods of changing interest rates, interest rate mismatches could negatively impact our net income, dividend yield, and the market price of our common shares.

At the present time, we are originating variable-rate loans and have certain debt which is long-term and at fixed interest rates and certain preferred stock which is long-term with a fixed dividend yield. If the yield on loans originated with funds obtained from fixed-rate borrowings or preferred stock fails to cover the cost of such funds, our cash flow will be reduced.

**Competition might prevent us from originating loans at favorable yields, which would harm our results of operations and our ability to continue paying dividends at current or anticipated levels.**

Our net income depends on our ability to originate loans at favorable spreads over our cost of funds. In originating loans, we compete with other specialty commercial lenders, banks, broker dealers, other REITs, savings and loan associations, insurance companies and other entities that originate loans, many of which have greater





**Table of Contents**

financial resources than us. As a result, we may not be able to originate sufficient loans at favorable spreads over our cost of funds, which would harm our results of operations and consequently, our ability to continue paying dividends at current or anticipated levels.

**Our operating results will depend, in part, on the effectiveness of our marketing programs.**

In general, due to the highly competitive nature of our business, we must execute efficient and effective promotional and marketing programs with respect to our businesses. We may, from time to time, change our marketing strategies, including the timing or nature of promotional programs. The effectiveness of our marketing and promotion practices is important to our ability to locate potential borrowers and retain existing borrowers. If our marketing programs are not successful, our results of operations and financial condition may be adversely affected.

**Liquidity and Capital Resources Risks**

*In general, in order for us to repay indebtedness on a timely basis, we may be required to dispose of assets when we would not otherwise do so and at prices which may be below the net book value of such assets. Dispositions of assets could have a material adverse effect on our financial condition and results of operations.*

**If an event of default occurs under our Revolver, the lender is permitted to accelerate repayment of the outstanding obligation.**

The occurrence of an event of default permits the lender under the Revolver to accelerate repayment of all amounts due, to terminate commitments thereunder, and allows the mortgage loan collateral held as security for the Revolver to be liquidated by the lender to satisfy any balance outstanding and due pursuant to the Revolver.

The existence of an event of default restricts us from borrowing under our Revolver and from declaring dividends or other cash distributions to our shareholders.

There can be no assurance that an event of default will not occur.

**Our operating results could be negatively impacted by our inability to access certain financial markets.**

We rely upon access to capital markets as a source of liquidity to satisfy our working capital needs, grow our business and invest in loans. Turmoil in the capital markets has constrained equity and debt capital available for investment in commercial real estate. Prolonged recessionary conditions, continued distress in the limited service hospitality industry and increased loan losses could further limit access to these markets and may restrict us from continuing our current business strategy or implementing new business strategies.

**Our operating results could be negatively impacted by our inability to extend the maturity of, or replace, our Revolver on acceptable terms, if at all.**

If we are unable to replace or extend our Revolver upon its maturity (December 31, 2010) or if the terms of the extension were cost prohibitive, we could be required to repay the outstanding balance which would become immediately due or may choose to accept terms which are significantly less favorable in terms of costs or restrictions than the current terms of our facility. Our investments are predominantly long-term; therefore, if the Revolver matures without an extension or replacement, we could be forced to liquidate or otherwise dispose of assets at a time we would not ordinarily do so and/or at prices which we may not believe are reasonable. In addition, if the Revolver is not extended or replaced, we would need an additional source of funds to originate loans and grow. Our results of operations, prospects and financial condition could be negatively impacted if the Revolver is not extended or is extended with a significant increase in rate, fees or restrictions.

**Turmoil in financial markets could increase our cost of borrowing and impede access to or increase the cost of financing our operations or investments.**

To the extent credit and equity markets continue to experience significant disruption, many businesses will be unable to obtain financing on acceptable terms, if at all. In addition, when equity markets experience rapid and wide fluctuations in value, credit availability could diminish or disappear. During periods of credit and equity market disruptions, our cost of borrowing may increase and it may be more difficult or impossible to obtain financing for our operations or investments on acceptable terms.

**Table of Contents**

**The market demand for structured loan transactions may not return to previous levels which would negatively affect our earnings and the potential for growth.**

Continued unavailability of the asset-backed securities market to us could have a material adverse effect on our financial condition and our results of operations. Our long-term ability to grow may depend on our ability to sell asset-backed securities through structured loan transactions. In the current economic market, the availability of funds has been diminished and/or has become non-existent or the spread charged for funds has increased. In addition, political or geopolitical events could impact the availability and cost of capital.

A number of factors could impair our ability, or alter our decision, to complete a structured loan transaction. These factors include, but are not limited to:

Investors in the type of asset-backed securities that we place are limited and may increase our cost of capital by widening the spreads (over a benchmark such as LIBOR or treasury rates) they require in order to begin purchasing these asset-backed securities again;

A deterioration in the performance of our loans or the loans of our prior transactions (for example, higher than expected loan losses or delinquencies) may deter potential investors from purchasing our asset-backed securities assuming investor demand for our asset-backed securities returns;

A deterioration in the operations or market perception of the limited service sector of the hospitality industry may deter potential investors from purchasing our asset-backed securities or lower the available rating from the rating agencies assuming investor demand for our asset-backed securities returns; and

A change in the underlying criteria utilized by the rating agencies may cause transactions to receive lower ratings than previously issued thereby increasing the cost on our transactions.

Currently, a market for our type of securitization does not exist. Continued unavailability or an increased cost of this source of funds could have a material adverse effect on our financial condition and results of operations since working capital may not be available or available at acceptable spreads to fund future loan originations or to acquire real estate.

**The market demand for secondary market sales may decline or be temporarily suspended.**

The market for the sale of the government guaranteed portion of SBA 7(a) Program loans may diminish and/or the premiums, if any, achieved on selling loans into that market may be reduced which could have a material adverse effect on our ability to create availability under our Revolver and originate new loans. This market dislocation could be a result of decreased investor demand for asset-backed securities and/or increased investor yield requirements.

**Continuation of the unprecedented market volatility may have an impact on our access to capital markets.**

The capital and credit markets have experienced volatility and disruption. The volatility and disruption reached unprecedented levels including decreased liquidity to acquire the government guaranteed portion of loans which are typically sold in the secondary market. In addition, the capital markets tightened credit availability to companies without regard to their underlying financial strength. If recent levels of market disruption and volatility were to continue or deteriorate, we may experience an adverse effect, which may be material, on our ability to access capital markets and on our financial condition and results of operations.

**We use leverage to fund our capital needs which magnifies the effect of changing interest rates on our earnings.**

We have borrowed funds and intend to borrow additional funds for our capital needs. Private lenders and the SBA have fixed dollar claims on our assets superior to the claims of the holders of our common shares. Leverage magnifies the effect that rising or falling interest rates have on our earnings. Any increase in the interest rate earned on investments in excess of the interest rate on the funds obtained from borrowings would cause our net income and earnings per share to increase more than they would without leverage, while any decrease in the interest rate earned by us on investments would cause net income and earnings per share to decline by a greater amount than they would without leverage. Leverage is thus generally considered a speculative investment technique.

**Table of Contents**

**Investment Risks    General**

**We have concentrations of investments which may negatively impact our financial condition and results of operations.**

Substantially all of our revenue is generated from loans collateralized by hospitality properties. At December 31, 2009, our loans were approximately 93% concentrated in the hospitality industry and approximately 91% of the loans sold to our QSPEs were concentrated in the hospitality industry. Any economic factors that negatively impact the hospitality industry, including recessions, depressed commercial real estate markets, travel restrictions, gasoline prices, bankruptcies or other political or geopolitical events, could have a material adverse effect on our financial condition and results of operations.

At December 31, 2009, approximately 22% of our loans were collateralized by properties in Texas and approximately 20% of the loans sold to our QSPEs were collateralized by properties in Texas. No other state had a concentration of 10% or greater of our Retained Portfolio, Sold Loans or Aggregate Portfolio at December 31, 2009. A decline in economic conditions in any state in which we have a concentration of investments could have a material adverse effect on our financial condition and results of operations.

We have not loaned more than 10% of our assets to any single borrower; however, we have an affiliated group of obligors representing greater than 5% of our loans receivable (7%) at December 31, 2009. A decline in the financial status of this group could have a material adverse effect on our financial condition and results of operations.

**We are subject to prepayment risk on our loans receivable which could result in losses or reduced earnings and negatively affect our cash available for distribution to shareholders.**

We will experience prepayments on our loans receivable. Assuming capital availability, during decreasing interest rate environments and when competition is greater, prepayments of our fixed-rate loans have generally been re-loaned or committed to be re-loaned at lower interest rates than the prepaid loans receivable. For prepayments on variable-rate loans, if the spread we charge over LIBOR or the prime rate were to decrease, the lower interest rates we would receive on these new loans receivable would have an adverse effect on our results of operations and, depending upon the rate of future prepayments, may further impact our results of operations.

In addition, our SBLC sells the government guaranteed portion of its originated loans through private placements ( Secondary Market Loan Sales ). The value of the Retained Interests related to these sales is particularly sensitive to prepayments. Our Retained Interests in these loan sales consists only of the spread between the interest collected from the borrower and the interest paid to the purchaser of the guaranteed portion of the loan. Therefore, to the extent the prepayments of these loans exceed estimates, the estimated fair value of the associated Retained Interests will be reduced.

**Changes in our business strategy or restructuring of our business may increase our costs or otherwise affect the profitability of our business.**

As changes in our business environment occur, we may need to adjust our business strategies to meet these changes or we may otherwise find it necessary to restructure our operations. In addition, external events such as changes in macro-economic conditions may impair the value of our assets. If these changes or events occur, we may incur costs to change our business strategy and may need to write-down the value of our assets. We may also need to invest in new businesses that have short-term returns that are negative or low and whose ultimate business prospects are uncertain. In any of these events, our costs may increase, we may have significant charges associated with the write-down of assets or return on new investments may be lower than prior to the change in strategy or restructuring.

**Our Board of Trust Managers may change operating policies and strategies without shareholder approval or prior notice and such change could harm our business and results of operations and the value of our common shares.**

Our Board of Trust Managers has the authority to modify or waive our current operating policies and strategies, including PMC Commercial's election to operate as a REIT, without prior notice and without shareholder approval. We cannot predict the effect any changes to our current operating policies and strategies would have on our business, operating results and value of our common shares; however, the effect could be adverse.

**Table of Contents**

**We may not be able to successfully integrate new investments, which could decrease our profitability.**

Our future business and financial performance depend, in part, on our ability to grow through successfully integrating new investments. We may incur significant costs in the evaluation of new investment opportunities. Successfully integrating new investments puts pressure on our marketing and management resources and we may fail to invest sufficient funds to make it successful. If we are not successful in the integration of new investments, our results of operations could be materially adversely affected, our revenues could decrease and our profitability could decline.

**Operating Risks**

**The occurrence of further adverse developments in the mortgage finance and credit markets may affect our business.**

The mortgage industry is under enormous pressure due to numerous economic and industry related factors. Many companies operating in the mortgage sector have failed and others are facing serious operating and financial challenges. At the same time, many mortgage securities have been downgraded and delinquencies and credit performance of mortgage loans have deteriorated. We face significant challenges due to these adverse conditions in pricing and financing our mortgage assets. There can be no assurance that these conditions have stabilized or that they will not worsen. These adverse changes in the mortgage finance and credit markets may eliminate or reduce the availability of, or increase the cost of, significant sources of funding for us.

**Economic slowdowns, negative political events and changes in the competitive environment have affected and could adversely affect future operating results.**

Several factors impact the hospitality industry. Many of the businesses to which we have made, or will make, loans are susceptible to economic slowdowns or recessions. Generally, during economic downturns there may be reductions in business travel and consumers take fewer vacations. In addition, the environment for travel can be significantly affected by a variety of factors including adverse weather conditions or natural disasters, health concerns, international, political or military developments and terrorist attacks. Bankruptcies, recessions, or other political or geopolitical events could continue to negatively affect our borrowers. Our non-performing assets may continue to increase during these periods. These conditions could lead to additional losses in our portfolio and a further decrease in our interest income, net income and the value of our assets.

We believe the risks associated with our operations are more severe during periods of economic slowdown or recession. Declining real estate values may further reduce the level of new mortgage loan originations, since borrowers often use existing property value increases to support investment in additional properties.

Borrowers may also be less able to meet their debt service, property tax, insurance and/or franchise fee requirements if the real estate economy continues to weaken. Furthermore, declining real estate values significantly increase the likelihood that we will incur losses on our loans in the event of default because the value of our collateral may be insufficient to cover our exposure. Increased payment defaults, foreclosures and/or losses could adversely affect our results of operations, financial condition, liquidity, business prospects and our ability to make dividend distributions.

If revenue for the limited service sector of the hospitality industry were to experience significant sustained reductions, the ability of our borrowers to meet their obligations could be impaired and loan losses could increase.

Many of our competitors have greater financial and managerial resources than us and are able to provide services that we are not able to provide (*i.e.*, depository services). As a result of these competitors' size and diversified income resources, they may be better able to withstand the impact of economic downturns.

**Table of Contents**

**There may be significant fluctuations in our quarterly results which may adversely affect our share price.**

Our quarterly operating results fluctuate based on a number of factors, including, among others:

Interest rate changes;

Expenses related to real estate owned or assets currently in the foreclosure process;

The amount of non-performing loans;

The volume and timing of loan originations and prepayments of our loans receivable;

The recognition of gains or losses on investments;

The level of competition in our markets; and

General economic conditions, especially those which affect the hospitality industry.

As a result of the above factors, quarterly results should not be relied upon as being indicative of performance in future quarters.

**If we lower our dividend, the market value of our common shares may decline.**

The level of our dividend is established by our Board of Trust Managers from time to time based on a variety of factors, including market conditions, REIT taxable income and maintenance of REIT status. Various factors could cause our Board of Trust Managers to decrease our dividend level, including continued credit market dislocations, terms of our Revolver covenants, additional borrower defaults resulting in a material reduction in our cash flows or material losses resulting from loan liquidations. If we lower our dividend, the market value of our common shares could be adversely affected.

**We have risk and substantial expenses associated with holding and/or operating our real estate owned.**

Our real estate owned is subject to a variety of risks including, but not limited to:

We are currently dependent upon third party managers to operate and manage our real estate owned. As a REIT, PMC Commercial cannot directly operate hospitality real estate owned;

Our real estate owned may be operated at a loss and such losses may be substantial;

Our insurance coverage may not be sufficient to fully insure our businesses and assets from claims and/or liabilities, including environmental liabilities;

We may be required to make significant capital improvements to maintain our real estate owned;

In conjunction with the operations of our real estate owned, we are subject to numerous Federal and state laws and government regulations including environmental, occupational health and safety, state and local taxes and laws relating to access for disabled persons; and

Under various laws and regulations, we may be considered liable for the costs of remediating or removing hazardous substances found on our property, regardless of whether we were responsible for its presence.

The ultimate costs may be material to our financial statements or results of operations.

**We depend on our key personnel, and the loss of any of our key personnel could adversely affect our operations.**

We depend on the diligence, experience and skill of our key personnel (executive officers) who provide management services for the selection, acquisition, structuring, monitoring and sale of our portfolio assets and the borrowings used to acquire these assets. The loss of any executive officer could harm our business, financial condition, cash flow and results of operations.

**We operate in a highly regulated environment and subsequent changes could adversely affect our financial condition or results of operations.**

As a company whose common shares are publicly traded, we are subject to the rules and regulations of the SEC. In addition, many of our operations are regulated by the SBA. Changes in laws that govern our entities may significantly affect our business. Laws and regulations may be changed from time to time, and the interpretations of the relevant laws and regulations are also subject to change. Any change in the laws or regulations governing our business could have a material impact on our financial condition or results of operations.

At any time, U.S. Federal income tax laws governing REITs or the administrative interpretations of those laws may be amended. Any of those new laws or interpretations thereof may take effect retroactively and could adversely affect our financial condition or results of operations. The Jobs and Growth Tax Relief Reconciliation Act of 2003 reduced the tax rate on both dividends and long-term capital gains for most non-corporate taxpayers to 15% through 2010. This reduced maximum tax rate generally does not apply to ordinary REIT dividends, which continue

## **Table of Contents**

to be subject to tax at the higher tax rates applicable to ordinary income (a maximum rate of 35%). However, the 15% maximum tax rate does apply to certain REIT distributions. This legislation may cause shares in non-REIT corporations to be a more attractive investment to individual investors than shares in REITs and may adversely affect the market price of our common shares.

### **The discontinuation of government sponsored programs implemented to provide stability to financial markets may have a material adverse impact on us.**

In response to recent market disruptions, legislators and financial regulators implemented a number of mechanisms designed to add stability to the financial markets. These programs and other legislative and regulatory efforts related to the financial markets appeared to stabilize the liquidity available in global financial markets. However, many of the government sponsored programs were temporary and have been discontinued. Should the expiration of these or other legislative or regulatory initiatives cause instability and cause a reduction in liquidity to the financial markets, our business, financial condition, results of operations and prospects could be materially adversely affected. Even if legislative or regulatory initiatives or other efforts successfully stabilize and add liquidity to the financial markets, we may need to modify our strategies, businesses or operations, and we may incur increased constraints or additional costs in order to satisfy new regulatory requirements or to compete in a changed business environment. Given the volatile nature of the current market disruption and the uncertainties underlying efforts to mitigate or reverse the disruption, we may not timely anticipate or manage existing, new or additional risks, contingencies or developments. Our failure to do so could materially and adversely affect our business, financial condition, results of operations and prospects.

### **REIT Related Risks**

#### **Failure to qualify as a REIT would subject PMC Commercial to U.S. Federal income tax.**

If a company meets certain income and asset diversification and income distribution requirements under the Code, it can qualify as a REIT and be entitled to pass-through tax treatment. We would cease to qualify for pass-through tax treatment if we were unable to comply with these requirements. PMC Commercial is also subject to a non-deductible 4% excise tax (and, in certain cases, corporate level income tax) if we fail to make certain distributions. Failure to qualify as a REIT would subject us to Federal income tax as if we were an ordinary corporation, resulting in a substantial reduction in both our net assets and the amount of income available for distribution to our shareholders.

We believe that we have operated in a manner that allows us to qualify as a REIT under the Code and intend to continue to so operate. Although we believe that we are organized and operate as a REIT, no assurance can be given that we will continue to remain qualified as a REIT. Qualification as a REIT involves the application of technical and complex provisions of the Code for which there are limited judicial or administrative interpretations and involves the determination of various factual matters and circumstances not entirely within our control. In addition, no assurance can be given that new legislation, regulations, administrative interpretations or court decisions will not significantly change the tax laws with respect to qualification as a REIT or the Federal income tax consequences of such qualification.

In addition, compliance with the REIT qualification tests could restrict our ability to take advantage of attractive investment opportunities in non-qualifying assets, which would negatively affect the cash available for distribution to our shareholders.

If PMC Commercial fails to qualify as a REIT, we may, among other things:

Not be allowed a deduction for distributions to our shareholders in computing our taxable income;

Be subject to U.S. Federal income tax, including any applicable alternative minimum tax, on our taxable income at regular corporate rates;

Be subject to increased state and local taxes; and,

Unless entitled to relief under certain statutory provisions, be disqualified from treatment as a REIT for the taxable year in which we lost our qualification and the four taxable years following the year during which we lost our qualification.



As a result of these factors, failure to qualify as a REIT could also impair our ability to expand our business and raise capital, substantially reduce the funds available for distribution to our shareholders and may reduce the market price of our common shares.

**Table of Contents****Ownership limitations associated with our REIT status may restrict change of control or business combination opportunities.**

In order for PMC Commercial to qualify as a REIT, no more than 50% in value of our outstanding common shares may be owned, directly or indirectly, by five or fewer individuals during the last half of any calendar year. Individuals include natural persons, private foundations, some employee benefit plans and trusts, and some charitable trusts.

To preserve PMC Commercial's REIT status, our declaration of trust generally prohibits any shareholder from directly or indirectly owning more than 9.8% of any class or series of our outstanding common shares or preferred shares without specific waiver from our Board of Trust Managers. The ownership limitation could have the effect of discouraging a takeover or other transaction in which holders of our common shares might receive a premium for their shares over the then prevailing market price or which holders might believe to be otherwise in their best interests.

**Failure to make required distributions to our shareholders would subject us to tax.**

In order to qualify as a REIT, an entity generally must distribute to its shareholders, each taxable year, at least 90% of its taxable income, other than any net capital gain and excluding the non-distributed taxable income of taxable REIT subsidiaries. As a result, our shareholders receive periodic distributions from us. Such distributions are taxable as ordinary income to the extent that they are made out of current or accumulated earnings and profits. To the extent that a REIT satisfies the 90% distribution requirement, but distributes less than 100% of its taxable income, it will be subject to Federal corporate income tax on its undistributed income. In addition, the REIT will incur a 4% nondeductible excise tax on the amount, if any, by which its distributions in any calendar year are less than the sum of:

85% of its ordinary income for that year;

95% of its capital gain net income for that year; and

100% of its undistributed taxable income from prior years.

We have paid out, and intend to continue to pay out, our REIT taxable income to shareholders in a manner intended to satisfy the 90% distribution requirement and to avoid Federal corporate income tax.

Our taxable income may substantially exceed our net income as determined based on generally accepted accounting principles ( GAAP ) because, for example, capital losses will be deducted in determining GAAP income, but may not be deductible in computing taxable income. In addition, we may invest in assets that generate taxable income in excess of economic income or in advance of the corresponding cash flow from the assets, referred to as excess non-cash income. Although some types of non-cash income are excluded in determining the 90% distribution requirement, we will incur Federal corporate income tax and the 4% excise tax with respect to any non-cash income items if we do not distribute those items on an annual basis. As a result of the foregoing, we may generate less cash flow than taxable income in a particular year. In that event, we may be required to use cash reserves, incur debt, or liquidate non-cash assets at rates or times that we regard as unfavorable in order to satisfy the distribution requirement and to avoid federal corporate income tax and the 4% excise tax in that year.

**Our ownership of and relationship with our taxable REIT subsidiaries will be limited, and a failure to comply with the limits would jeopardize our REIT status and may result in the application of a 100% excise tax.**

Subject to certain restrictions, a REIT may own up to 100% of the stock of one or more taxable REIT subsidiaries. A taxable REIT subsidiary may earn income that would not be qualifying income if earned directly by the parent REIT. Both the subsidiary and the REIT must jointly elect to treat the subsidiary as a taxable REIT subsidiary. A corporation of which a taxable REIT subsidiary directly or indirectly owns more than 35% of the voting power or value of the stock will automatically be treated as a taxable REIT subsidiary. Overall, as of December 31, 2009, no more than 25% of the value of a REIT's assets may consist of stock or securities of one or more taxable REIT subsidiaries. A taxable REIT subsidiary generally will pay income tax at regular corporate rates on any taxable income that it earns. In addition, the taxable REIT subsidiary rules limit the deductibility of interest paid or accrued by a taxable REIT subsidiary to its parent REIT to assure that the taxable REIT subsidiary is subject to an appropriate level of corporate taxation. The rules also impose a 100% excise tax on certain transactions between a taxable REIT subsidiary and its parent REIT that are not conducted on an arm's-length basis.

Our taxable REIT subsidiaries are subject to normal corporate income taxes. We continuously monitor the value of our investments in taxable REIT subsidiaries for the purpose of ensuring compliance with the rule that no more than 25% of the value of our assets may consist of taxable REIT subsidiary stock and securities (which is

**Table of Contents**

applied at the end of each calendar quarter). The aggregate value of our taxable REIT subsidiary stock and securities is less than 25% of the value of our total assets (including our taxable REIT subsidiary stock and securities) as of December 31, 2009. In addition, we will scrutinize all of our transactions with our taxable REIT subsidiaries for the purpose of ensuring that they are entered into on arm's-length terms in order to avoid incurring the 100% excise tax described above. There are no distribution requirements applicable to the taxable REIT subsidiaries and after-tax earnings may be retained. There can be no assurance, however, that we will be able to comply with the 25% limitation on ownership of taxable REIT subsidiary stock and securities on an ongoing basis so as to maintain REIT status or to avoid application of the 100% excise tax imposed on certain non-arm's-length transactions.

**Item 1B. UNRESOLVED STAFF COMMENTS**

None.

**Item 2. PROPERTIES**

We lease office space for our corporate headquarters in Dallas, Texas under an operating lease which expires in October 2011.

**Item 3. LEGAL PROCEEDINGS**

We had significant outstanding claims against Arlington Hospitality, Inc.'s and its subsidiary Arlington Inns, Inc.'s (together Arlington) bankruptcy estates. Arlington objected to our claims and initiated a complaint in the bankruptcy seeking, among other things, return of certain payments Arlington made pursuant to the property leases and the master lease agreement.

While confident a substantial portion of our claims would have been allowed and the claims against us would have been disallowed, due to the exorbitant cost of defense coupled with the likelihood of reduced available assets in the debtors' estates to pay claims, we executed an agreement with Arlington to settle our claims against Arlington and Arlington's claims against us. The settlement provides that Arlington will dismiss its claims seeking the return of certain payments made pursuant to the property leases and master lease agreement, and substantially reduces our claims against the Arlington estates. The settlement further provides for mutual releases among the parties. The Bankruptcy Court approved the settlement. Accordingly, there are no remaining assets or liabilities recorded in the accompanying consolidated financial statements related to this matter. However, the settlement will only become final upon the Bankruptcy Court's approval of Arlington's liquidation plan which was filed during the third quarter of 2007. Due to the complexity of the bankruptcy, we cannot estimate when, or if, the liquidation plan will be approved.

In the normal course of business we are periodically party to certain legal actions and proceedings involving matters that are generally incidental to our business (*i.e.*, collection of loans receivable). In management's opinion, the resolution of these legal actions and proceedings will not have a material adverse effect on our consolidated financial statements.

**Item 4. RESERVED**

**Table of Contents****PART II****Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED SHAREHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common shares are currently traded on the NYSE Amex under the symbol PCC. Prior to the fourth quarter of 2008, our common shares were traded on the American Stock Exchange. The following table sets forth, for the periods indicated, the high and low sales prices as reported on the applicable exchange and the regular and special dividends per share declared by us for each such period.

| Quarter Ended      | High     | Low     | Regular<br>Dividends<br>Per<br>Share | Special<br>Dividends<br>Per<br>Share |
|--------------------|----------|---------|--------------------------------------|--------------------------------------|
| December 31, 2009  | \$ 8.00  | \$ 7.02 | \$ 0.160                             |                                      |
| September 30, 2009 | \$ 7.70  | \$ 6.20 | \$ 0.160                             |                                      |
| June 30, 2009      | \$ 8.45  | \$ 5.35 | \$ 0.160                             |                                      |
| March 31, 2009     | \$ 8.46  | \$ 4.21 | \$ 0.225                             |                                      |
| December 31, 2008  | \$ 9.05  | \$ 4.67 | \$ 0.225                             | \$ 0.140                             |
| September 30, 2008 | \$ 8.60  | \$ 7.02 | \$ 0.225                             |                                      |
| June 30, 2008      | \$ 8.63  | \$ 6.82 | \$ 0.225                             |                                      |
| March 31, 2008     | \$ 11.15 | \$ 6.86 | \$ 0.200                             |                                      |

On March 1, 2010, there were approximately 825 holders of record of our common shares, excluding stockholders whose shares were held by brokerage firms, depositories and other institutional firms in street name for their customers. The last reported sales price of our common shares on March 1, 2010 was \$7.20.

Our shareholders are entitled to receive dividends when and as declared by our Board of Trust Managers (the Board). In determining dividend policy, our Board considers many factors including, but not limited to, current cash flows available for dividend distribution, expectations for future earnings, REIT taxable income and maintenance of REIT status, the economic environment, competition, our ability to obtain leverage and our loan portfolio performance. In order to maintain REIT status, PMC Commercial is required to pay out 90% of REIT taxable income. Consequently, the dividend rate on a quarterly basis will not necessarily correlate directly to any single factor such as REIT taxable income or earnings expectations.

We declared a special dividend in the fourth quarter of 2008. We determined this special dividend was warranted as taxable income was greater than distributions prior to 2008. In addition, the declaration of this special dividend helped to alleviate the 4% excise tax that would have been charged during 2008.

We have certain covenants within our Revolver that limit our ability to pay out returns of capital as part of our dividends. These restrictions have not historically limited the amount of dividends we have paid and management does not believe that they will restrict future dividend payments. See Selected Financial Data in Item 6, Management's Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources in Item 7 and Financial Statements and Supplementary Data in Item 8 for additional information concerning dividends.

We have not had any sales of unregistered securities during the last three years.

See Item 12 in this Form 10-K for information regarding our equity compensation plans.

**Table of Contents****Performance Graph**

The following information in Item 5 is not deemed to be soliciting material or to be filed with the SEC or subject to Regulation 14A or 14C under the Securities Exchange Act of 1934 ( Exchange Act ) or to the liabilities of Section 18 of the Exchange Act, and will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Exchange Act, except to the extent the Company specifically incorporates it by reference into such a filing.

The line graph below compares the percentage change in the cumulative total shareholder return on our common shares of beneficial interest with the cumulative total return of the Russell 2000 and our Peer Group which consists of the publicly traded REITs listed on the NYSE, NYSE Amex (and its predecessors, AMEX and NYSE Alternext US) and the NASDAQ for the period from December 31, 2004 through December 31, 2009 assuming an investment of \$100 on December 31, 2004 and the reinvestment of dividends. The share price performance shown on the graph is not necessarily indicative of future price performance.

| <i>Index</i>                    | <b>2004</b> | <b>2005</b> | <i>December 31,</i> |             | <b>2008</b> | <b>2009</b> |
|---------------------------------|-------------|-------------|---------------------|-------------|-------------|-------------|
|                                 |             |             | <b>2006</b>         | <b>2007</b> |             |             |
| PMC Commercial Trust            | 100.00      | 88.82       | 118.95              | 93.37       | 73.86       | 83.09       |
| Russell 2000                    | 100.00      | 104.55      | 123.76              | 121.82      | 80.66       | 102.58      |
| PMC Commercial Trust Peer Group | 100.00      | 78.19       | 109.93              | 84.68       | 55.29       | 70.25       |

*Source: SNL Financial LC*

**Table of Contents****Item 6. SELECTED FINANCIAL DATA**

The following is a summary of our Selected Financial Data as of and for the five years in the period ended December 31, 2009. The following data should be read in conjunction with our consolidated financial statements and the notes thereto and Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations appearing elsewhere in this Form 10-K. The selected financial data presented below has been derived from our consolidated financial statements.

|  | Years Ended December 31,                            |           |           |           |           |
|--|---|-----------|-----------|-----------|-----------|
|  | 2009  | 2008      | 2007      | 2006      | 2005      |
|  | <i>(In thousands, except per share information)</i> |           |           |           |           |
| Total revenues (1)                               | \$ 16,267   | \$ 23,117 | \$ 27,295 | \$ 28,973 | \$ 24,437 |
| Income from continuing operations (1)            | \$ 6,057  | \$ 9,022  | \$ 12,094 | \$ 13,532 | \$ 9,345  |
| Discontinued operations                          | \$ 704  | \$ 784    | \$ 1,041  | \$ 2,152  | \$ 1,952  |
| Net income                                       | \$ 6,761  | \$ 9,806  | \$ 13,135 | \$ 15,684 | \$ 11,297 |
| Basic weighted average common shares outstanding | 10,573  | 10,767    | 10,760    | 10,748    | 10,874    |
| Basic and diluted earnings per common share:     |   |           |           |           |           |
| Income from continuing operations                | \$ 0.57   | \$ 0.84   | \$ 1.12   | \$ 1.26   | \$ 0.86   |
| Net income                                       | \$ 0.64   | \$ 0.91   | \$ 1.22   | \$ 1.46   | \$ 1.04   |
| Dividends declared, common                       | \$ 7,445  | \$ 10,908 | \$ 12,915 | \$ 13,975 | \$ 13,569 |
| Dividends per common share                       | \$ 0.705  | \$ 1.015  | \$ 1.20   | \$ 1.30   | \$ 1.25   |

|  | At December 31,       |            |            |            |            |
|--|-----------------------|------------|------------|------------|------------|
|  | 2009                  | 2008       | 2007       | 2006       | 2005       |
|  | <i>(In thousands)</i> |            |            |            |            |
| Loans receivable, net (2)                | \$ 196,642            | \$ 179,807 | \$ 165,969 | \$ 169,181 | \$ 157,574 |
| Retained Interests                       | \$ 12,527             | \$ 33,248  | \$ 48,616  | \$ 55,724  | \$ 62,991  |
| Real estate investments                  | \$                    | \$         | \$         | \$ 4,414   | \$ 23,550  |
| Total assets                             | \$ 228,243            | \$ 227,524 | \$ 231,420 | \$ 240,404 | \$ 259,192 |
| Debt                                     | \$ 66,534             | \$ 57,938  | \$ 59,185  | \$ 64,841  | \$ 84,040  |
| Redeemable preferred stock of subsidiary | \$ 1,975              | \$ 3,876   | \$ 3,768   | \$ 3,668   | \$ 3,575   |

(1) *The decrease in total revenues and income from continuing operations is primarily due to declines in LIBOR. At December 31, 2009, approximately 67% of our loans are based*

*on LIBOR.*  
(2) *Our loans  
receivable  
increased  
during 2009  
primarily due to  
the  
consolidation of  
several  
previously  
off-balance  
sheet  
securitizations  
which reached  
their  
clean-up call  
option.*



**Table of Contents**

**Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion should be read in conjunction with our Consolidated Financial Statements and the related notes that appear elsewhere in this document. For a more detailed description of the risks affecting our financial condition and results of operations, see Risk Factors in Item 1A of this Form 10-K.*

**Business Overview**

We are primarily a commercial mortgage lender that originates loans to small businesses that are principally collateralized by first liens on the real estate of the related business. Our outstanding loans are predominantly (93% at December 31, 2009) to borrowers in the limited service hospitality industry.

We are organized as a REIT. Our loan underwriting is consistent and, among other things, typically requires (1) significant equity investments by the borrower in the property, (2) personal guarantees from the borrower, (3) operating experience by the borrower and (4) evidence of adequate repayment ability. We do not originate any higher-risk loans such as option ARM products, junior lien mortgages, high loan-to-value ratio mortgages, interest only loans, subprime loans or loans with initial teaser rates. We also do not originate any residential mortgage loans.

Our business of originating loans is affected by general commercial real estate fundamentals and the overall economic environment. We have designed our strategy to be flexible so that we can adjust our loan activities in anticipation of, and in reaction to, changes in the commercial real estate capital and property markets and the overall economy as well as changes to the specific characteristics of the underlying real estate assets that serve as collateral for the majority of our investments.

**Executive Summary**

We are a specialty commercial finance company that specializes in lending to the limited service hospitality industry. In general, both the commercial finance and hospitality industries experienced turbulence during 2009 which continued into 2010. We believe the current economic environment is complicated and risky and will continue to present increasing challenges to us and our industry. We continue to believe our commercial lending business has strong long-term fundamentals. However, due to these economic conditions, we have experienced, and continue to experience, the following:

Loan origination limitations;

Reduced operating margins due to lack of economies of scale;

Limited access to capital, and if such capital is available, at increased costs that may be significant;

An increase in watch list loans and borrower requests for deferments of payments;

An increase in real estate owned and foreclosure proceedings with a corresponding increase in expenses related to these assets;

An inability to engage in structured loan transactions; and

Reduced cash available for distribution to shareholders, particularly as our portfolio yield is reduced by lower variable interest rates, scheduled maturities, prepayments and non-performing loans.

We seek to position ourselves to be able to take advantage of opportunities once market conditions improve and to maximize shareholder value over time. To do this, we will continue to focus on:

Paying dividends to our shareholders;

Originating quality assets and earning interest and fees;

Enhancing cash flows from our investment portfolios;

Repositioning non-performing assets;

Exploring alternative financing sources; and

Exploring alternative strategic activities.

We believe that these are the appropriate steps to position us for long-term growth.

**Liquidity**

Recessionary economic conditions contributed to the abrupt and significant devaluations of assets directly or indirectly linked to the real estate finance markets. The attendant removal of liquidity, both long and short-term,

## **Table of Contents**

from the capital markets has significantly hampered our ability to operate our business strategy. These challenges are impacting our ability to fully utilize our lending platform and have reduced yields on our assets as interest rates declined.

The current liquidity crisis and recession continue to severely restrict leverage availability throughout the economy. A major part of our business plan was to originate loans and then sell those loans through privately-placed structured loan transactions while retaining residual interests in the loans sold by retaining a subordinate financial interest. This was successful and allowed us to grow our portfolio of serviced loans to approximately \$500 million during 2004. The use of the securitization market to sell our loans was a principal driver of this portfolio growth. While we believe that our retained portfolio of loans could be structured as a securitization, due to the current liquidity crisis, a market for our type of securitization may not be available at terms which are acceptable in the near future.

As we continue to assess the impact of the change in the credit and capital markets on our long-term business strategy, we are focusing on actively managing our existing investment portfolio, identifying the best course of action for loan originations utilizing the SBA 7(a) Program loan platform and evaluating potential benefits from alternative business strategies.

Due to the anticipation of capital constraints, during 2008 we significantly restricted non-SBA 7(a) Program loan origination activity and implemented cost reduction initiatives to streamline our sales, credit and servicing, as well as outsourcing some functions. Annual savings for the cost reduction initiatives during the 12 months subsequent to their implementation were approximately \$1.2 million.

Concurrent with the fundamental changes in credit markets and our anticipated reduced liquidity needs resulting from our lending shift to SBA 7(a) Program loan originations, our Revolver was extended as follows: (1) the amount available was reduced during 2010 from \$45 million available during 2009, (2) we provided collateral as security to our lender and (3) the interest rate was increased from LIBOR plus 1.63% to LIBOR plus 3.00% or from the lender's prime rate less 0.75% to the lender's prime rate. The amount available under the Revolver was reduced to \$40 million at December 31, 2009. During February 2010, we voluntarily reduced the amount available to \$35 million since this amount was better aligned with our working capital needs during the first quarter of 2010. The amount available will be further reduced by \$5 million each quarter commencing June 30, 2010 at which time the amount available will be reduced to \$30 million. The amount available under the Revolver will be reduced to \$20 million on December 31, 2010 at which time the Revolver will also mature.

While we do not believe that our SBA 7(a) Program loan origination activity will be impacted during 2010, with the reduced availability during 2010 under our Revolver, we may not be able to take advantage of opportunities to expand our SBA 7(a) Program origination platform. We currently are targeting 2010 SBA 7(a) Program loan origination volume of between \$30 million and \$40 million. We anticipate funding needs for these originations to be between \$6.0 million and \$9.0 million during 2010 after sale of the guaranteed portion of the loans. Historically, we have also obtained liquidity from principal payments and prepayments on our loan portfolio. The amount of prepayment activity, that was robust during the years prior to 2009, was hindered by economic conditions. Consequently, during 2009, principal payments and prepayments we received that could be used for working capital were approximately \$11.0 million compared to approximately \$24.4 million during 2008. To the extent principal collections available for working capital were to be significantly further reduced, or to the extent we need additional capital for unanticipated items, we may need to curtail our SBA 7(a) Program loan commitments. To the extent we need additional funds for working capital, there can be no assurance that we would be able to increase the amount available under any short-term credit facilities or identify other sources of funds with acceptable terms.

### **General Economic Environment**

#### ***Commercial Real Estate and Lodging Industry***

During 2009, there was an increase in mortgage defaults in the broader commercial real estate market and a belief that these defaults will increase. This increase is due in part to credit market turmoil and declining property cash flows and property values. In addition, when there are more foreclosures on commercial real estate properties, the property values typically decline even further as supply exceeds demand in the market for the properties underlying these mortgages. We have experienced an increase in foreclosure activity. In conjunction with this increase and our real estate owned, we have experienced, and will likely continue to experience, (1) an increase in expenses as costs

associated with these properties are incurred and (2) loan losses and/or impairment losses. Further, our ability to sell our real estate owned will be affected by many factors, including but not limited to, the

## **Table of Contents**

number of potential buyers, number of competing properties on the market and other market conditions.

Lodging demand in the United States generally appears to correlate to changes in U.S. GDP, with typically a two to three quarter lag. The hospitality industry including the limited service hospitality segment experienced reduced revenue per available room ( RevPAR ), occupancy and average daily room rates ( ADRs ). Leading lodging industry analysts, including PricewaterhouseCoopers LLP, have noted the following:

Economic growth is expected to gradually accelerate during 2010;

Occupancy levels are expected to slightly increase by the end of 2010 due to increasing demand and slowing supply growth; and

ADRs are expected to decrease during 2010 due to projected declines in RevPAR.

### ***Market Conditions***

At this time, we are uncertain as to how long the present economic conditions will remain and what shape the economy will take in the future. As a result of the prolonged recessionary economic turmoil, the availability of capital for providers of real estate financing is severely restricted. As a result, capital providers (including banks and insurance companies) substantially reduced the availability and increased the cost of debt capital for many companies originating commercial mortgages.

Banks and other lending institutions have tightened lending standards and restricted credit. The structured credit markets, including the asset-backed securities ( ABS ) markets, seized up. The turmoil continued to spread with almost all capital markets being negatively impacted and liquidity in these markets remaining severely limited. While delinquencies in the commercial real estate markets remained low during 2008, the lack of liquidity in ABS, commercial mortgage-backed securities ( CMBS ) and other commercial mortgage markets negatively impacted commercial real estate sales and financing activity during 2009. While we believe these conditions are temporary and the commercial real estate market fundamentals will return over the long-term, we are unable to predict how long these conditions will continue and what long-term impact they may have on the market.

In response to the market disruptions, legislators and financial regulators implemented a number of mechanisms designed to add stability to the financial markets. These programs and other legislative and regulatory efforts related to the financial markets provided increased liquidity in global financial markets. However, many of the government sponsored programs were temporary and have been discontinued. Should the expiration of these or other legislative or regulatory initiatives cause instability and cause a reduction in liquidity to the financial markets, our business, financial condition, results of operations and prospects could be materially adversely affected. Even if legislative or regulatory initiatives or other efforts successfully stabilize and add liquidity to the financial markets, we may need to modify our strategies, businesses or operations, and we may incur increased constraints or additional costs in order to satisfy new regulatory requirements or to compete in a changed business environment. Given the volatile nature of the current market disruption and the uncertainties underlying efforts to mitigate or reverse the disruption, we may not timely anticipate or manage existing, new or additional risks, contingencies or developments. Our failure to do so could materially and adversely affect our business, financial condition, results of operations and prospects.

### **Strategic Alternatives**

The current credit and capital market environment remains unstable and we continue to review and analyze potential strategic alternatives. While we continue to explore and evaluate strategic opportunities as they present themselves, our primary focus is presently on maximizing the value of our current investment portfolio and business strategy and exploring opportunities for alternative liquidity sources.

### **SBA 7(a) Program**

As a result of our reduced liquidity, we are focusing on origination of SBA 7(a) Program loans which require less capital due to the ability to sell the government guaranteed portion of such loans. We utilize the SBA 7(a) Program to originate small business loans and then sell the government guaranteed portion to investors who then bundle and sell those loans using the ABS market.

As a result of the liquidity crisis, the market for Secondary Market Loan Sales was adversely affected during the fourth quarter of 2008. During 2009, this market rebounded and at December 31, 2009 was at levels approximating

the market prior to the liquidity crisis. There can be no assurance that this market will continue with premiums at this level or that liquidity will be available.

**Table of Contents**

The American Recovery and Reinvestment Act (the Stimulus Bill ) passed in February 2009, contained provisions that benefitted the SBA which we believe had a positive impact on our lending operations. The Stimulus Bill provided the SBA with temporary funding to eliminate fees on SBA 7(a) Program loans and provided increased SBA guarantee percentages on SBA 7(a) Program loans of up to 90% for certain loans until March 2010, as extended. There is currently legislation being reviewed by Congress that contains provisions to allow the SBA to support larger loans and provide more financing options to a larger segment of small businesses including (1) increasing the 7(a) loan limit from \$2 million to \$5 million, (2) allowing the 504 loan program to refinance short-term commercial real estate debt into long-term, fixed-rate loans and (3) extending the authorization to provide 90% guarantees on 7(a) loans and fee elimination for borrowers on 7(a) and 504 loans through December 31, 2010. We believe that we would benefit from the increase in 7(a) loan limits, extension of 90% guarantees on 7(a) loans and fee elimination for borrowers on 7(a) loans. We are not currently utilizing the 504 program due to our limited liquidity.

**Loan Portfolio Performance**

Economic conditions have subjected many of our borrowers to financial stress. The operations of many of the limited service hospitality properties collateralizing our loans have been negatively impacted by the prolonged economic recession. We have experienced, and continue to experience, increases in payment delinquencies, slow pays, insufficient funds payments, late fees, non-payment or lack of timely payment of real estate taxes and franchise fees and borrower requests for deferments of payment. In addition, we have recently experienced an increase in real estate owned and foreclosure activities.

For real estate secured loans, due to our borrowers' equity in their properties, the value of the underlying collateral, the operations of the businesses and other factors such as having recourse to the guarantors, we have not historically experienced significant losses. However, if the economy or the commercial real estate market does not improve, we could experience an increase in credit losses. Additional changes to the facts and circumstances of the individual borrowers, the limited service hospitality industry and the economy may require the establishment of significant additional loan loss reserves and the effect on our results of operations and financial condition may be material.

We continue to actively monitor and manage our potential problem loans. In a limited number of instances, where it is likely to maximize our return, we will consider restructuring loans. As we continue to pursue ways of improving our overall recovery and repayment on these loans, we may experience reductions in net investment income and cash flow. Bank and CMBS financing has become less available as a source of refinancing for our borrowers, which slowed the pace of prepayments by our borrowers while also creating new lending opportunities for us. Liquidity for commercial properties including hospitality properties remains limited since banks are hesitant to lend and the securitization market for commercial real estate assets remains limited.

**Loan Activity**

During 2009, we funded \$30.4 million of loans. Depending on liquidity, we anticipate that fundings during 2010 will be \$30 million to \$40 million. These originations will be predominantly through the SBA 7(a) Program.

We had a significant amount of prepayments of our serviced loans from 2006 to 2008. The result was a reduction in our total serviced portfolio outstanding from its peak of approximately \$498 million during 2004 to \$274 million at December 31, 2009. We saw high levels of prepayment activity during the first half of 2008; however, the credit market disruptions have had a moderating effect. Our prepayment activity slowed during the last half of 2008 and during 2009 and we anticipate that the amount of prepayments will continue at relatively low levels during 2010.

In addition to our Retained Portfolio of \$198.2 million at December 31, 2009, we service approximately \$75.5 million of aggregate principal balance remaining on loans that were sold in structured loan sale transactions and Secondary Market Loan Sales. Since we retain a residual interest in the cash flows from our sold loans, the performance of these loans impacts our profitability and our cash available for dividend distributions. In addition, due to a change in accounting rules, beginning January 1, 2010, the aggregate principal balance remaining on loans that were sold in structured loan sale transactions will be consolidated and included in our Retained Portfolio. Therefore, we provide information on both our Retained Portfolio and our Aggregate Portfolio.

**Table of Contents**

Information on our Aggregate Portfolio, including prepayment trends, was as follows:

|                         | 2009       | 2008       | December 31,                  |            | 2005       | 2004       |
|-------------------------|------------|------------|-------------------------------|------------|------------|------------|
|                         |            |            | 2007                          | 2006       |            |            |
|                         |            |            | <i>(Dollars in thousands)</i> |            |            |            |
| Aggregate Portfolio (1) | \$ 273,687 | \$ 275,530 | \$ 326,368                    | \$ 397,567 | \$ 447,220 | \$ 468,158 |
| Loans funded            | \$ 30,435  | \$ 34,587  | \$ 33,756                     | \$ 51,686  | \$ 49,942  | \$ 49,733  |
| Prepayments (2)         | \$ 12,795  | \$ 68,556  | \$ 84,137                     | \$ 91,710  | \$ 41,049  | \$ 15,931  |
| % Prepayments (3)       | 4.6%       | 21.0%      | 21.2%                         | 20.5%      | 8.8%       | 3.2%       |

(1) *Portfolio outstanding before loan loss reserves and deferred commitment fees.*

(2) *Does not include balloon maturities of SBA 504 program loans.*

(3) *Represents prepayments as a percentage of our Aggregate Portfolio outstanding as of the beginning of the applicable year.*

**Market Interest Rates**

The net interest margin for our leveraged portfolio is dependent upon the difference between the cost of our borrowed funds and the rate at which we invest these funds (the net interest spread). The interest rate yield curve combined with increased competition has caused margin compression (*i.e.*, the margins we currently receive between the interest rate we charge our borrowers and the interest rate we are charged by our lenders have compressed). The margin compression lowers our profitability and may have an impact on our ability to maintain our dividend at the current or anticipated amounts.

On our variable-rate loans, we charge a spread over a base rate, either LIBOR or the prime rate which is set on the first day of each quarter. For the first quarter of 2010, the LIBOR and prime rates are 0.25% and 3.25%, respectively. Historically, the base rates were as follows:

|                | 2009  | 2008  | 2007  |
|----------------|-------|-------|-------|
| <i>LIBOR</i>   |       |       |       |
| First Quarter  | 1.44% | 4.73% | 5.36% |
| Second Quarter | 1.21% | 2.70% | 5.35% |



Edgar Filing: PMC COMMERCIAL TRUST /TX - Form 10-K

|                |              |              |              |
|----------------|--------------|--------------|--------------|
| Third Quarter  | 0.60%        | 2.79%        | 5.36%        |
| Fourth Quarter | 0.29%        | 3.88%        | 5.23%        |
| <i>Average</i> | <i>0.88%</i> | <i>3.53%</i> | <i>5.33%</i> |

*Prime Rate*

|                |              |              |              |
|----------------|--------------|--------------|--------------|
| First Quarter  | 3.25%        | 7.25%        | 8.25%        |
| Second Quarter | 3.25%        | 5.25%        | 8.25%        |
| Third Quarter  | 3.25%        | 5.00%        | 8.25%        |
| Fourth Quarter | 3.25%        | 5.00%        | 7.75%        |
| <i>Average</i> | <i>3.25%</i> | <i>5.63%</i> | <i>8.13%</i> |

Most of our retained loans (approximately \$151.0 million) and our consolidated debt (approximately \$58.4 million) are based on LIBOR or the prime rate. On the net difference of \$92.6 million between our variable-rate loans and debt, interest rate reductions will have a negative impact on our future earnings. In general, a 100 basis point reduction in variable interest rates will cause a reduction in our net interest income of approximately \$0.9 million assuming no other portfolio changes.

**Table of Contents****LOAN PORTFOLIO INFORMATION AND STATISTICS****General**

Loans funded during 2009 and 2008 were \$30.4 million and \$34.6 million, respectively. Depending on liquidity, we anticipate loan fundings to be between \$30 million and \$40 million during 2010. At December 31, 2009 and 2008, our outstanding commitments to fund new loans were approximately \$20.7 million and \$10.0 million, respectively. All of our commitments are for variable-rate SBA 7(a) Program loans which provide an interest rate match with our present sources of funds and these loans also provide an SBA guarantee for 75% to 90% of the loan amount.

**Retained Loan Portfolio Rollforwards**

The following table summarizes our loan activity for the five-year period ended December 31, 2009:

|  | Years Ended December 31, |            |            |            |            |
|--|--------------------------|------------|------------|------------|------------|
|  | 2009                     | 2008       | 2007       | 2006       | 2005       |
|  | <i>(In thousands)</i>    |            |            |            |            |
| Loans receivable, net beginning of year    | \$ 179,807               | \$ 165,969 | \$ 169,181 | \$ 157,574 | \$ 128,234 |
| Loans originated (1)                       | 62,998                   | 55,950     | 44,419     | 71,530     | 58,852     |
| Principal reductions (1)                   | (39,636)                 | (42,026)   | (42,615)   | (55,955)   | (23,791)   |
| Loans transferred to real estate owned (2) | (4,948)                  |            | (4,917)    | (3,730)    | (5,657)    |
| Other adjustments (3)                      | (1,579)                  | (86)       | (99)       | (238)      | (64)       |
| Loans receivable, net end of year          | \$ 196,642               | \$ 179,807 | \$ 165,969 | \$ 169,181 | \$ 157,574 |

(1) See detailed information below.

(2) Loans on which the collateral was foreclosed upon and the assets were subsequently classified as real estate owned.

(3) Represents the net change in loan loss reserves, discounts and deferred commitment fees. The increase in 2009 from prior years is due to increases in general and

*specific loan  
loss reserves  
and retained  
loan discounts  
on Secondary  
Market Loan  
Sales.*

**Table of Contents**

Detailed information on our loans originated and principal reductions for the five-year period ended December 31, 2009 was as follows:

|   | 2009      | Years Ended December 31, |           |           | 2005      |
|---|-----------|--------------------------|-----------|-----------|-----------|
|   |           | 2008                     | 2007      | 2006      |           |
|   |           | <i>(In thousands)</i>    |           |           |           |
| Loans Originated:   |           |                          |           |           |           |
| Loans Funded:   |           |                          |           |           |           |
| Commercial mortgage loans   | \$ 2,425  | \$ 19,739                | \$ 28,416 | \$ 36,855 | \$ 35,849 |
| SBA 7(a) Program loans  | 28,010    | 10,971                   | 2,888     | 8,537     | 10,703    |
| SBA 504 program loans (1)   |           | 3,877                    | 2,452     | 6,294     | 3,805     |
| Total loans funded  | 30,435    | 34,587                   | 33,756    | 51,686    | 50,357    |
| Non-cash Loan Originations:   |           |                          |           |           |           |
| 2003 Joint Venture (2)  | 19,993    |                          |           |           |           |
| 2002 Joint Venture (3)  | 12,570    |                          |           |           |           |
| 2001 Joint Venture (3)  |           | 13,760                   |           |           |           |
| 1999 Partnership (3)  |           | 7,603                    |           |           |           |
| Loans originated in connection with the sales of real estate owned and hotel properties |           |                          | 10,663    | 19,844    | 8,495     |
| Total loans originated  | \$ 62,998 | \$ 55,950                | \$ 44,419 | \$ 71,530 | \$ 58,852 |
| Principal Repayments (4):   |           |                          |           |           |           |
| Prepayments   | \$ 5,600  | \$ 27,938                | \$ 26,549 | \$ 40,686 | \$ 9,367  |
| Proceeds from the sale of SBA 7(a) guaranteed loans                                     | 24,996    | 4,059                    | 1,971     | 6,373     | 7,785     |
| Scheduled principal payments  | 9,040     | 5,330                    | 6,010     | 6,554     | 4,459     |
| Balloon maturities of SBA 504 program loans   |           | 4,699                    | 8,085     | 2,342     | 2,180     |
| Total principal repayments  | \$ 39,636 | \$ 42,026                | \$ 42,615 | \$ 55,955 | \$ 23,791 |

(1) Represents second mortgages originated through the SBA 504 Program which are repaid by certified development companies.

(2)

*We attained, but did not exercise, our clean-up call provisions resulting in loans which were previously off-balance sheet now being included in our Retained Portfolio.*

(3) *We exercised our clean-up call provisions resulting in loans which were previously off-balance sheet now being included in our Retained Portfolio.*

(4) *Does not include principal reductions for loans transferred to real estate owned.*

#### **Prepayment Activity**

The timing and volume of our prepayment activity for both our variable and fixed-rate loans fluctuate and are impacted by numerous factors including the following:

The competitive lending environment (*i.e.*, availability of alternative financing);

The current and anticipated interest rate environment;

The market value of limited service hospitality properties; and

The amount of the prepayment fee and the length of prepayment prohibition, if any.

It is difficult for us to accurately predict the volume or timing of prepayments since the factors listed above are not all-inclusive and changes in one factor are not isolated from changes in another which might magnify or counteract the rate or volume of prepayment activity.

When loans receivable are repaid prior to their maturity, we may receive prepayment fees. Prepayment fees result in one-time increases in our income. Many of the prepayment fees for our aggregate fixed-rate loans receivable are based upon a yield maintenance premium which provides for greater prepayment fees as current market interest rates decrease. For our aggregate fixed-rate loans receivable, these fees are generally greater for those loans with higher interest rates although the prepayment fees typically decline as the loans get closer to their maturity. In addition, certain loans receivable have prepayment prohibitions of up to five years. Prepayment fees for



**Table of Contents**

our aggregate variable-rate loans receivable and fixed-rate loans receivable whose prepayment prohibition have expired are generally not significant. In general, the proceeds from the prepayments we receive are either used to repay debt, invested initially in temporary investments or if related to our SBICs held for use in their operations.

Our SBLC typically sells the government guaranteed portion of its originated loans through private placements. We historically had Retained Interests in these loan sales which consisted only of the spread between the interest collected from the borrower and the interest paid to the purchaser of the guaranteed portion of the loan. These Retained Interests are especially sensitive to prepayments. Therefore, to the extent the prepayments of these loans exceed estimates, there may be a significant impact on the value of the associated Retained Interests. In addition, loans originated under the SBA 7(a) Program do not have prepayment fees which are retained by us.

**Impaired Loan Data**

Our policy with respect to loans which are in arrears as to interest payments for a period in excess of 60 days is generally to discontinue the accrual of interest income. To the extent a loan becomes a Problem Loan (as defined below), we will deliver a default notice and begin foreclosure and liquidation proceedings when we determine that pursuit of these remedies is the most appropriate course of action.

Senior management closely monitors our impaired loans which are classified into two categories: Problem Loans and Special Mention Loans (together, Impaired Loans). Our Problem Loans are loans which are not complying with their contractual terms, the collection of the balance of the principal is considered impaired and on which the fair value of the collateral is less than the remaining unamortized principal balance. Our Special Mention Loans are those loans receivable that are either not complying or had previously not complied with their contractual terms but we expect a full recovery of the principal balance through either collection efforts or liquidation of collateral.

In addition to Impaired Loans, we have watch list loans as determined by management. Watch list loans are generally loans for which the borrowers are current on their payments; however, they may be delinquent on their property taxes, have franchise issues (non-payment of fees and/or failure to meet franchise standards), insurance defaults or other contractual deficiencies.

At December 31, 2009 and 2008, we had loan loss reserves of \$1,257,000 and \$480,000, respectively, including general loan loss reserves of \$650,000 and \$275,000, respectively. Our provision for loan losses (excluding reductions of loan losses) as a percentage of our weighted average outstanding loans receivable was 0.57% and 0.27% during 2009 and 2008, respectively. To the extent one or several of our loans experience significant operating difficulties and we are forced to liquidate the loans, future losses may be substantial.

During the five-year period ended December 31, 2009, our aggregate provision for loan losses, net, was approximately \$1.9 million or 23 basis points per year of our five-year average loans receivable. Our total loan loss reserves and general loan loss reserves as a percentage of our outstanding portfolio were approximately 63 basis points and 33 basis points, respectively, at December 31, 2009. In addition to our general loan loss reserve, the retained portion of our loans held by our SBA 7(a) subsidiary with a face amount of approximately \$16.7 million at December 31, 2009 is carried at approximately \$15.2 million (a \$1.5 million discount).

Management has classified our loans receivable as follows (balances represent our investment in the loans prior to loan loss reserves and deferred commitment fees):

|                 | 2009       |        | December 31,<br>2008          |        | 2007       |        |
|-----------------|------------|--------|-------------------------------|--------|------------|--------|
|                 | Amount     | %      | Amount                        | %      | Amount     | %      |
|                 |            |        | <i>(Dollars in thousands)</i> |        |            |        |
| Satisfactory    | \$ 177,129 | 89.3%  | \$ 156,303                    | 86.6%  | \$ 160,648 | 96.5%  |
| Watch List      | 17,593     | 8.9%   | 12,507                        | 6.9%   | 2,662      | 1.6%   |
| Special Mention | 759        | 0.4%   | 9,294                         | 5.1%   | 3,064      | 1.8%   |
| Problem         | 2,766      | 1.4%   | 2,501                         | 1.4%   | 49         | 0.1%   |
|                 | \$ 198,247 | 100.0% | \$ 180,605                    | 100.0% | \$ 166,423 | 100.0% |

The increase in our watch list loans is primarily due to a significant affiliated group of obligors who failed to pay property taxes when due.



**Table of Contents****Retained Interests**

Our Retained Interests primarily consisted of (1) the required overcollateralization (the overcollateralized piece), which is the retention of a portion of each of the Sold Loans, (2) the reserve fund, which represents the required cash balance owned by the QSPE and (3) the interest-only strip receivable (the interest-only strip receivable), which represents the future excess funds to be generated by the QSPE after payment of all obligations of the QSPE. In addition, First Western has historically had Retained Interests related to the sale of the guaranteed portion of loans originated pursuant to the SBA 7(a) Program.

We retained a portion of the default and prepayment risk associated with the underlying loans of our Retained Interests. Actual defaults and prepayments, with respect to estimating future cash flows for purposes of valuing our Retained Interests will vary from our assumptions, possibly to a material degree, and slower (faster) than anticipated prepayments of principal or lower (higher) than anticipated loan losses will increase (decrease) the fair value of our Retained Interests and related cash flows. We regularly measure our loan loss, prepayment and other assumptions against the actual performance of the loans sold. As a result of the lack of available market inputs, at the time our securitization transactions were completed and for each quarterly valuation update, we utilized a cash flow model to determine the estimated fair value of our Retained Interests.

Based on loss of QSPE status resulting from a change in accounting rules, our off-balance sheet securitizations will be consolidated beginning January 1, 2010 and we will no longer record Retained Interests related to the sale of the guaranteed portion of SBA 7(a) Program loans.

**Real Estate Owned and Foreclosure Activity**

We begin foreclosure and liquidation proceedings when we determine the pursuit of these remedies is the most appropriate course of action. Foreclosure and bankruptcy are complex and sometimes lengthy processes that are subject to Federal and state laws and regulations. We are currently in the process of foreclosure proceedings on several properties collateralizing our serviced loans. Historically, subsequent to commencement of the foreclosure process, many borrowers brought their loans current; thus, we stopped the foreclosure process. Alternatively, borrowers have the option of seeking Federal bankruptcy protection which could delay the foreclosure process or modify the terms of the loan agreement. Typically, delays in the foreclosure process will have a negative impact on our results of operations and/or financial condition due to direct and indirect costs incurred and possible deterioration of the collateral. It is difficult to determine what impact the current market disruptions will have on our borrowers whose collateral is in the process of foreclosure and the borrowers' ability to become current on their loans.

With regard to properties acquired through foreclosure, deferred maintenance issues may have to be addressed as part of the operation of the property or it may not be economically justifiable to operate the property prior to its sale. To the extent keeping the property in operation is deemed to assist in attaining a higher value upon sale, we will take steps to do so including hiring third party management companies to operate the property.

We did not have any real estate owned at December 31, 2008. We foreclosed on the underlying collateral (a golf course, retail establishment and limited service hospitality property) of three loans during the last half of 2009. The estimated fair value of the combined collateral, based upon an expectation of the estimated fair value at the time of foreclosure, was approximately \$5.5 million. In January 2010, we sold the golf course for cash proceeds of \$2.5 million and recorded a gain of approximately \$76,000. In February 2010, we entered into an agreement to sell our limited service hospitality property for \$2.3 million. The sale will be financed by PMC Commercial and is expected to close in March 2010 although there can be no assurance that this sale will be completed. No gain or loss is expected to be recorded upon the sale. We are currently marketing to sell the remaining property. In addition, we have experienced and are experiencing net operating losses and holding costs in conjunction with our real estate owned. We expect these costs (included in discontinued operations on our consolidated income statement) to continue until the properties are sold.

In connection with the sale of our real estate owned, we may finance a portion of the purchase price of the property. These loans will typically bear market rates of interest. While these loans are evaluated using the same methodology as our loans receivable, certain lending criteria may not be able to be achieved.

Our non-accrual loans at December 31, 2009 total \$3,151,000. Of this, \$2,342,000 represents loans collateralized by two hospitality properties which are in the process of foreclosure. One property is located in Illinois while the other

is located in South Carolina.

**Table of Contents**

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Our discussion and analysis of our financial condition and our results of operations is based upon our consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. Our management has discussed the development and selection of these critical accounting policies and estimates with the audit committee of our Board, and the audit committee has reviewed the disclosures relating to these policies and estimates included in this annual report.

We believe the following critical accounting considerations and significant accounting policies represent our more significant judgments and estimates used in the preparation of our consolidated financial statements.

**Determination of Loan Loss Reserves**

We evaluate our loans for possible impairment on a quarterly basis. Our impairment analysis includes general and specific loan loss reserves.

The determination of whether significant doubt exists and whether a specific loan loss reserve is necessary requires judgment and consideration of the facts and circumstances existing at the evaluation date. Our evaluation of the possible establishment of a specific loan loss reserve is based on, among other things, a review of our historical loss experience, the financial strength of any guarantors, adverse circumstances that may affect the ability of the borrower to repay interest and/or principal and, to the extent the payment of the loan appears impaired, the estimated fair value of the collateral. The estimated fair value of the collateral is determined based on the appraised value, tax assessed value and/or cash flows.

We have a quarterly review process to identify and evaluate potential exposure to loan losses. Loans that require specific identification review (and to the extent required, a specific identification reserve) are identified based on one or more negative characteristics including, but not limited to, non-payment or lack of timely payment of interest and/or principal, non-payment or lack of timely payment of property taxes for an extended period of time, insurance defaults and/or franchise defaults. For each specifically identified loan, an evaluation is prepared to identify the exposure to loss. The specific identification evaluation begins with an estimation of underlying collateral values using appraisals, broker price opinions, tax assessed value and/or revenue analysis. Appraisals are ordered on a case-by-case basis when management believes that the economic characteristics of the property warrant that a current appraisal be performed. We generally obtain FIRREA appraisals from certified appraisers from national companies. Management uses appraisals as tools in conjunction with other determinants of collateral value as described above to estimate collateral values; not as the sole determinant of value due to the current economic environment. The property valuation takes into consideration current information on property values in general and value changes in commercial real estate and/or hospitality properties. The probability of liquidation is then determined based on many factors and is unique to each individual loan. These probability determinations include macroeconomic factors, the location of the property and economic environment where the property is located, industry specific factors relating primarily to the hospitality industry (and further the limited service segment of the hospitality industry), our historical experience with similar borrowers and/or individual borrower or collateral circumstances, and in certain circumstances, the strength of the guarantors. The liquidation probability is then applied to the specifically identified exposure to loss (the difference between our outstanding loan balance and the estimated net realizable value) to establish the specifically identified reserve for that loan.

The general loan loss reserve is established when available information indicates that it is probable a loss has occurred in the portfolio and the amount of the loss can be reasonably estimated. Significant judgment is required in determining the general loan loss reserve, including estimates of the likelihood of default and the estimated fair value of the collateral. Our general loan loss reserve was initially established on December 31, 2008 in response to the overall portfolio performance trends and economic conditions in order to adequately reserve for all loans (including performing loans and the portion of specifically identified loans for which probability of liquidation of less than 100% was utilized). The general loan loss reserve includes those loans which may have negative characteristics which have not yet become known to us and for potential future increases in liquidation probabilities as loans deteriorate. The general loan loss reserve uses a consistent methodology to determine a loss percentage to be applied to outstanding

loan balances. These loss percentages are based on many factors, primarily cumulative

**Table of Contents**

and recent loss history, general economic conditions and more specifically current trends in the limited service hospitality industry.

We continue to see increases in borrower requests for deferments, slow pays, insufficient funds payments, payment deficiencies, late fees and non-payment of real estate taxes and/or franchise fees. Additional changes to the facts and circumstances of the individual borrowers, the limited service hospitality industry and the economy may require the establishment of significant additional loan loss reserves and the effect on our results of operations may be material.

**Valuation of Real Estate Owned and Impaired Loans**

Real estate owned consists of properties acquired through foreclosure in partial or total satisfaction of non-performing loans. Real estate owned in satisfaction of a loan is recorded at estimated fair value less costs to sell at the date of foreclosure. Any excess of the carrying value of the loan over the fair value of the property less estimated costs to sell is charged-off to the loan loss reserve when title to the property is obtained. Any excess of the estimated fair value of the property less estimated costs to sell and the carrying value is recorded as gain on foreclosure within discontinued operations when title to the property is obtained.

We have a quarterly review process to identify and evaluate potential exposure to impairment losses on our real estate owned. This evaluation uses management's judgment of the estimated fair value of our real estate owned. Adjustments to the carrying value are generally based on management's assessment of the appraised value of the collateral, tax assessed value of the collateral, operating statistics to the extent available and/or discussions with potential purchasers and are recorded as impairment losses in discontinued operations on our consolidated statements of income.

Management's estimation of the fair value of real estate owned is a Level 3 valuation in the fair value hierarchy established for disclosure of how a company values its assets. In general, quoted market prices from active markets for the identical asset (Level 1 inputs), if available, should be used to value an asset. If quoted prices are not available for the identical asset, then a determination should be made if Level 2 inputs are available. Level 2 inputs include quoted prices for similar assets in active markets or for identical or similar assets in markets that are not active (*i.e.*, markets in which there are few transactions for the asset, the prices are not current, price quotations vary substantially, or in which little information is released publicly). There is limited reliable market information for our real estate owned and we utilize other methodologies to value the asset such as revenue information and tax assessed value, thus there are no Level 1 or Level 2 determinations available. Level 3 inputs are unobservable inputs for the asset that are used to measure fair value when observable inputs are not available. These inputs include our expectations about the assumptions that market participants would use in pricing the asset in a current transaction and information provided by individuals interested in acquiring our real estate owned.

In addition, we use Level 3 inputs to determine the estimated fair value of our Impaired Loans. Adjustments to the carrying value of Impaired Loans are generally based on management's assessment of the appraised value of the collateral, tax assessed value of the collateral and/or operating statistics to the extent available and are recorded as loan loss reserves.

**Valuation of Retained Interests**

Due to the limited number of entities that conduct structured loan sale transactions with similar assets, the small size of our Retained Interests and the limited number of buyers for such assets, no readily ascertainable market exists for our Retained Interests. Therefore, we utilized our own data and assumptions to determine the value of our Retained Interests, in conjunction with our knowledge of similar markets for our type of Retained Interests. Based on these factors, our estimate of fair value may vary significantly from what a willing buyer would pay for these assets.

The estimated fair value of our Retained Interests was determined based on the present value of estimated future cash flows from the QSPEs. The estimated future cash flows were calculated based on assumptions including, among other things, prepayment speeds and loan losses. We regularly measured loan loss and prepayment assumptions against the actual performance of the loans receivable sold and to the extent adjustments to our assumptions were deemed necessary, they were made on a quarterly basis. Although we believe that assumptions as to the future cash flows of the structured loan sale transactions are reasonable, actual rates of loss or prepayments may vary significantly from those assumed. There has been no significant change in the methodology employed in valuing these assets.



**Table of Contents**

As a result of the lack of available market inputs, at the time our securitization transactions were completed and for each quarterly valuation update, we utilized a cash flow model to determine the estimated fair value of our Retained Interests.

The discount rates utilized in computing the net present value of future cash flows were based on an estimate of the inherent risks associated with each cash flow stream. The riskiest component of our Retained Interests was the interest-only strip receivable which was subject to prepayment risk and risk of loss as a result of monetary default by an underlying loan. The discount rates for the interest-only strip receivable take into account the uncertainty resulting from the potential for prepayments and/or losses exceeding estimates and current and anticipated economic conditions. The reserve funds are available to repay the noteholders if the excess spread is not sufficient to satisfy the noteholder requirements (*i.e.*, if loan defaults occur). In addition, the reserve fund is restricted until the transaction matures; accordingly, the discount rate utilized takes into account the risk premium for this restriction. Our overcollateralized piece is discounted based on a risk premium assuming that the reserve fund and excess spread are insufficient to pay the balances due to the noteholders. Although we believe these estimates of discount rates are reasonable estimates of market rate, purchasers of these types of investments may utilize different discount rates in determining their value of the estimated future cash flows.

The following is a sensitivity analysis of our Retained Interests as of December 31, 2009 to highlight the volatility that results when loan losses and discount rates are different than our assumptions:

| Changed Assumption                            | Estimated<br>Fair<br>Value | Asset Change<br>(1)<br>(In thousands) |
|---|----------------------------|---------------------------------------|
| Losses increase by 100 basis points per annum | \$ 12,186                  | (\$341)                               |
| Losses increase by 200 basis points per annum | \$ 11,873                  | (\$654)                               |
| Discount rates increase by 300 basis points   | \$ 11,868                  | (\$659)                               |
| Discount rates increase by 500 basis points   | \$ 11,451                  | (\$1,076)                             |

(1) Any depreciation of our Retained Interests is either included in the accompanying statement of income as a permanent impairment or on our consolidated balance sheet in beneficiaries equity as an unrealized loss.

Due to the short-term weighted average remaining life of our Retained Interests and the relatively small value of our interest-only strip receivables, there is no material asset change for increases in prepayment rates.

These sensitivities are hypothetical and should be used with caution. Values based on changes in these assumptions generally cannot be extrapolated since the relationship of the change in assumptions to the change in value may not be

linear. The effect of a variation in a particular assumption on the estimated fair value of our Retained Interests is calculated without changing any other assumption. In reality, changes in one factor are not isolated from changes in another which might magnify or counteract the sensitivities.

### **Revenue Recognition Policies**

#### ***Interest Income***

Interest income includes interest earned on loans and our short-term investments and the amortization of net loan origination fees and discounts. Interest income on loans is accrued as earned with the accrual of interest generally suspended when the related loan becomes a non-accrual loan. A loan receivable is generally classified as non-accrual (a Non-Accrual Loan ) if (1) it is past due as to payment of principal or interest for a period of more than 60 days, (2) any portion of the loan is classified as doubtful or is charged-off or (3) if the repayment in full of the principal and/or interest is in doubt. Generally, loans are charged-off when management determines that we will be unable to collect any remaining amounts due under the loan agreement, either through liquidation of collateral or other means. Interest income on a Non-Accrual Loan is recognized on either the cash basis or the cost recovery basis.

Origination fees and direct loan origination costs, net, are deferred and amortized to income as an adjustment of yield over the life of the related loan receivable using a method which approximates the effective interest method.



**Table of Contents**

For loans originated under the SBA 7(a) Program, upon sale of the SBA guaranteed portion of the loans, the unguaranteed portion of the loans retained by us is valued on a relative fair value basis and a discount (the Retained Loan Discount ) is recorded as a reduction in basis of the retained portion of the loan.

For loans purchased at a discount and loans recorded with a Retained Loan Discount, these discounts are recognized as an adjustment of yield over the life of the related loan receivable using a method which approximates the effective interest method.

**Income from Retained Interests**

The income from our Retained Interests primarily represents the accretion (recognized using the effective interest method) on our Retained Interests which is determined based on estimates of future cash flows and includes any fees collected (*i.e.*, late fees, prepayment fees, etc.) by the QSPEs in excess of anticipated fees. We update our cash flow assumptions on a quarterly basis and any changes to cash flow assumptions impact the yield on our Retained Interests.

**RESULTS OF OPERATIONS****Year Ended December 31, 2009 Compared to the Year Ended December 31, 2008****Overview**

|                                   | Years Ended  |           | Change     |         |
|-----------------------------------|--|-----------|------------|---------|
|                                   | 2009   | 2008      | \$         | %       |
|                                   | <i>(Dollars in thousands, except per share data)</i> |           |            |         |
| Total revenues                    | \$ 16,267  | \$ 23,117 | \$ (6,850) | (29.6%) |
| Total expenses                    | \$ 10,377  | \$ 13,776 | \$ (3,399) | (24.7%) |
| Income from continuing operations | \$ 6,057   | \$ 9,022  | \$ (2,965) | (32.9%) |
| Discontinued operations           | \$ 704   | \$ 784    | \$ (80)    | (10.2%) |
| Net income                        | \$ 6,761   | \$ 9,806  | \$ (3,045) | (31.1%) |

Net income decreased from 2008 to 2009 primarily due to:

A decrease in our net interest margin of \$2,230,000 primarily due to a decrease in LIBOR; and

A decrease in yield generated from our Retained Interests of approximately \$3,503,000 due to the attainment of clean-up call options causing a reduction in the weighted average balance of our Retained Interests and a reduction in the amount of fees received upon prepayment of the loans.

The above reductions in net income were partially offset by:

A reduction in overhead (salaries and related benefits and general and administrative expenses) of \$1,042,000 due primarily to our 2008 cost reduction initiatives; and

A one-time charge for severance costs of \$1,808,000 during 2008 as a result of our cost reduction initiatives announced in October 2008.

Based on loss of QSPE status resulting from a change in accounting rules, our off-balance sheet securitizations will be consolidated beginning January 1, 2010. At December 31, 2009, our off-balance sheet securitizations had loans receivable of \$27.8 million, restricted cash and cash equivalents of \$3.4 million and structured notes of \$19.5 million. Upon consolidation, we will no longer record income from Retained Interests or servicing fee income related to these off-balance sheet securitizations. Instead, we will record interest income and interest expense.

More detailed comparative information on the composition of and changes in our revenues and expenses is provided below.

**Table of Contents****Revenues**

The decrease in interest income of \$3,360,000 was primarily attributable to decreases in LIBOR partially offset by an increase in our weighted average loans receivable outstanding. Our weighted average loans receivable increased to approximately \$190.2 million during 2009 from \$180.0 million during 2008 primarily due to the consolidation of loans previously included in off-balance sheet entities. At December 31, 2009, approximately 77% of our retained loans had variable interest rates. The average base LIBOR rate charged to our borrowers decreased from 3.5% during 2008 to 0.9% during 2009. During 2009, our average outstanding LIBOR based loans were approximately \$126.0 million. The 260 basis point reduction in LIBOR caused an approximate \$3.3 million reduction in interest income. The base LIBOR is 0.25% for the first quarter of 2010. To the extent variable rates decline further, they will have a negative impact on our earnings.

Income from Retained Interests decreased primarily due to a 45% decrease in the weighted average balance of our Retained Interests outstanding to \$21.4 million during 2009 compared to \$38.9 million during 2008 due primarily to attainment of clean-up call options and a reduction in yield. The yield on our Retained Interests, which is comprised of the income earned less permanent impairments, decreased to 10.6% during 2009 from 15.0% during 2008. In addition, there was a decrease in unanticipated prepayment fees of approximately \$1.3 million on the sold loans of the QSPEs. Based upon loss of QSPE status described above, only minimal income from Retained Interests will be recognized in future periods. Income from Retained Interests in future periods will consist solely of accretion income on the excess spread generated from the sale of the guaranteed portion of our SBA 7(a) Program loans prior to December 31, 2009. Beginning January 1, 2010, due to a change in accounting rules, we will no longer record Retained Interests upon sale of the guaranteed portion of our SBA 7(a) Program loans.

Other income consisted of the following:

|                           | Years Ended December<br>31, |          |
|---------------------------|-----------------------------|----------|
|                           | 2009                        | 2008     |
|                           | <i>(In thousands)</i>       |          |
| Premium income            | \$ 1,343                    | \$ 223   |
| Servicing income          | 370                         | 469      |
| Other loan related income | 224                         | 369      |
| Prepayment fees           | 126                         | 771      |
| Other                     | 162                         | 380      |
|                           | \$ 2,225                    | \$ 2,212 |

Premium income results from Secondary Market Loan Sales. Of the \$25.0 million of guaranteed portion of SBA 7(a) loans sold during 2009, \$16.3 million were sold for cash premiums with an average premium collected of 8%. Beginning January 1, 2010, due to a change in accounting rules, any premium income to be recognized will be deferred for a period of at least 90 days until any potential contingency period for having to refund these premiums has been satisfied. Therefore, no premium income will be recorded during the first quarter of 2010. In addition, loan transactions for excess servicing spread previously recorded as a gain upon completion of the transaction will now be accounted for as a participating interest and no gain will be recognized. As a result of government initiatives that increased the maximum guaranteed percentage of loans from 75% to 90%, we were able to increase our volume of loan sales which benefitted our premium income during 2009. The guarantee percentage increase was extended through March 2010 and current legislation is being discussed that may further extend the increased guarantee percentage. The outcome of this legislation will have an impact on our income generated from Secondary Market Loan Sales.

We saw high levels of prepayment activity during the first half of 2008; however, our prepayment activity was significantly reduced during the last half of 2008 and during 2009. We anticipate that the amount of prepayments will continue at relatively low levels during 2010. Prepayment fee income is dependent upon a number of factors and is

not generally predictable as the mix of loans prepaying is not known.

**Table of Contents****Interest Expense**

Interest expense consisted of the following:

|                           | Years Ended December<br>31, |          |
|---------------------------|-----------------------------|----------|
|                           | 2009                        | 2008     |
|                           | <i>(In thousands)</i>       |          |
| Junior subordinated notes | \$ 1,143                    | \$ 1,803 |
| Revolver                  | 667                         | 793      |
| Debentures payable        | 497                         | 498      |
| Structured notes          | 281                         | 100      |
| Conduit facility          |                             | 434      |
| Other                     | 281                         | 281      |
|                           | \$ 2,869                    | \$ 3,909 |

The weighted average cost of our funds was 4.1% during 2009 compared to 5.5% during 2008. Interest expense on the junior subordinated notes decreased as a result of decreases in LIBOR. The conduit facility matured on May 2, 2008 and was repaid using proceeds from our Revolver. The weighted average outstanding on our Revolver increased to \$25.0 million during 2009 from \$17.4 million during 2008. As a result of the extension of our Revolver, the interest rate was increased by 1.375% for LIBOR-based borrowings and 0.75% for prime rate borrowings effective December 29, 2009. Based on the 2009 weighted average outstanding balance outstanding on the Revolver of \$25.0 million, assuming LIBOR-based borrowings, interest expense would have been greater by approximately \$350,000 during 2009.

During May 2009, we redeemed 20,000 shares of \$100 par value, 4% cumulative preferred stock of one of our SBICs held by the SBA due in September 2009. No gain or loss was recorded on the redemption. During March 2010, we redeemed the remaining 20,000 shares of \$100 par value, 4% cumulative preferred stock of one of our SBICs held by the SBA due in May 2010. No gain or loss was recorded on the redemption.

In September 2009, we repaid the remaining structured notes of the 2002 Joint Venture which had a fixed interest rate of 6.67%. In addition, beginning in September 2009, we consolidated the 2003 Joint Venture including its structured notes of \$8.6 million which bear interest at LIBOR plus 2.5%.

Effective January 1, 2010, due to a change in accounting rules, we will consolidate the structured notes of the 2000 Joint Venture and PMC Capital L.P. 1998 totaling \$19.5 million and their related interest expense. The 2000 Joint Venture notes of \$14.7 million bear interest at a fixed rate of 7.28% while the PMC Capital L.P. 1998 notes of \$4.8 million bear interest at the prime rate less 1.0%.

**Other Expenses**

General and administrative expense decreased from \$2,304,000 during 2008 to \$2,096,000 during 2009. General and administrative expenses during 2009 are comprised of (1) corporate overhead including legal and professional expenses, sales and marketing expenses, public company and regulatory costs and (2) expenses related to assets currently in the process of foreclosure. Our corporate overhead decreased by \$437,000 primarily as a result of decreased professional fees and our cost reduction initiatives. Expenses related to assets currently in the process of foreclosure totaled \$229,000 during 2009. These expenses incurred during the foreclosure process for problem loans are primarily related to property taxes incurred, legal fees, protection of the asset and operating deficits funded to receivers. We expect to continue to incur general and administrative expenses related to these problem loans until the foreclosure processes are completed; however, we are unable to estimate these expenses at this time and these expenses may be material. Once the foreclosure processes are completed, we expect that we will incur net losses which will be included in discontinued operations related to these properties. We did not have any assets in the process of foreclosure during 2008.

Salaries and related benefits expense decreased from \$4,705,000 during 2008 to \$3,871,000 during 2009 due primarily to a reduction in workforce which was announced in October 2008. Annual savings from the cost reduction initiatives during the 12 months subsequent to their implementation were approximately \$1.2 million which was primarily a reduction of salaries and related benefits. We expect that our salaries and related benefits

**Table of Contents**

expense in 2010 will remain consistent with 2009 salaries and related benefits expense.

Permanent impairments on Retained Interests (write-downs of the value of our Retained Interests) were \$552,000 and \$521,000 for 2009 and 2008, respectively, resulting primarily from reductions in expected future cash flows due primarily to increased prepayments and loan losses. Due to the consolidation of our QSPEs effective January 1, 2010 we will no longer have Retained Interests related to these QSPEs; therefore, we expect minimal or no permanent impairments on our remaining secondary market Retained Interests during 2010.

Provision for loans losses, net, increased to \$989,000 during 2009 compared to \$439,000 during 2008. We recorded a provision for loan losses, net, of \$614,000 related to our specific loan loss reserves during 2009 due primarily to devaluations of commercial real estate collateralizing our limited service hospitality loans. We increased our general provision for loan losses by \$375,000 during 2009 primarily due to the weakened economy and recession, devaluations of commercial real estate, increased Watch list loans and rising borrower delinquencies and deferment requests.

Income tax benefit (provision) was a benefit of \$167,000 during 2009 compared to a provision of \$319,000 during 2008. This change was primarily due to (1) reduced earnings of one of our taxable REIT subsidiaries, (2) a deferred benefit resulting from increased loan loss reserves, and (3) a deferred benefit resulting from sale of loans of our SBA subsidiary.

**Discontinued Operations**

Our discontinued operations consisted of the following:

|                               | Years Ended December<br>31, |        |
|-------------------------------|-----------------------------|--------|
|                               | 2009                        | 2008   |
|                               | <i>(In thousands)</i>       |        |
| Gains on sales of real estate | \$ 721                      | \$ 784 |
| Gain on foreclosure           | 389                         |        |
| Net losses                    | (406)                       |        |
| Discontinued operations       | \$ 704                      | \$ 784 |

Gains on sales of real estate represent income recognition on previously deferred gains. At December 31, 2009, our remaining deferred gains were approximately \$0.7 million. Deferred gains are recorded to income as principal is received on the related loans until the required amount of cash proceeds are obtained from the purchaser to qualify for full accrual gain treatment. Assuming timely collection of principal and interest, we anticipate only minimal recognition of deferred gains during 2010.

Gain on foreclosure represents the initial gain recorded on the foreclosure of the collateral underlying a limited service hospitality property as its estimated fair value less costs to sell was greater than the carrying cost of the loan. While there can be no assurance that a transaction will be completed at a price at or above our estimates, we entered into an agreement to sell our limited service hospitality property at the recorded value in the property. The sale is expected to close in March 2010.

We incurred net holding period losses included in discontinued operations of \$406,000 during 2009 of which approximately \$345,000 represents the losses from operating a golf course acquired in July 2009 and the remainder relates to our other properties acquired in 2009 (a retail establishment and a limited service hospitality property). In January 2010, we sold the golf course for cash proceeds of \$2.5 million and recorded a gain of approximately \$76,000. We expect to generate net holding period losses for our properties acquired through foreclosure until the properties are sold.

**Table of Contents****Year Ended December 31, 2008 Compared to the Year Ended December 31, 2007****Overview**

|                                   | Years Ended  |           | Change     |         |
|-----------------------------------|--|-----------|------------|---------|
|                                   | December 31,<br>2008                                 | 2007      | \$         | %       |
|                                   | <i>(Dollars in thousands, except per share data)</i> |           |            |         |
| Total revenues                    | \$ 23,117  | \$ 27,295 | \$ (4,178) | (15.3%) |
| Total expenses                    | \$ 13,776  | \$ 14,717 | \$ (941)   | (6.4%)  |
| Income from continuing operations | \$ 9,022   | \$ 12,094 | \$ (3,072) | (25.4%) |
| Discontinued operations           | \$ 784   | \$ 1,041  | \$ (257)   | (24.7%) |
| Net income                        | \$ 9,806   | \$ 13,135 | \$ (3,329) | (25.3%) |

Net income decreased from 2007 to 2008 primarily due to:

A decrease in our net interest margin of \$431,000 primarily due to a decrease in variable interest rates;

A decrease in yield generated from our Retained Interests of approximately \$2.1 million due to the continued run-off of the underlying loans causing a reduction in our investment in Retained Interests and a reduction in the amount of fees received upon prepayment of the loans; and

A one-time charge for severance costs of approximately \$1.8 million during 2008 as a result of our cost reduction initiatives announced in October 2008.

The above reductions in net income were partially offset by:

A reduction in overhead (salaries and related benefits and general and administrative expenses) of \$766,000 due primarily to our cost reduction initiatives and a decrease in professional fees; and

A reduction in impairments and provisions for loss of \$489,000.

More detailed comparative information on the composition of and changes in our revenues and expenses is provided below.

**Revenues**

The decrease in interest income loans was primarily attributable to decreases in interest rates partially offset by an increase in our weighted average loans receivable outstanding. Our weighted average loans receivable increased to approximately \$180.0 million during 2008 from \$165.2 million during 2007 primarily due to the consolidation of loans previously included in off-balance sheet entities (approximately \$21.4 million) during June 2008. At December 31, 2008, approximately 78% of our retained loans had variable interest rates. The average base LIBOR rate charged to our borrowers decreased from 5.3% during 2007 to 3.5% during 2008.

Income from Retained Interests decreased primarily due to a 26% decrease in the weighted average balance of our Retained Interests outstanding of \$13.9 million to \$38.9 million during 2008 compared to \$52.8 million during 2007 due primarily to the repayment of the 1999 Partnership and 2001 Joint Venture structured notes and exercise of the related clean-up calls. In addition, there was a decrease in unanticipated prepayment fees of approximately \$417,000 on the sold loans of the QSPEs. Our Retained Interests will reduce as loans prepay. The yield on our Retained Interests, which is comprised of the income earned less permanent impairments, increased to 15.0% during 2008 from 13.9% during 2007. Excluding permanent impairments on our Retained Interests, the yield increased to 16.4% during 2008 compared to 16.0% during 2007.

**Table of Contents**

Other income consisted of the following:

|                           | Years Ended December<br>31, |          |
|---------------------------|-----------------------------|----------|
|                           | 2008                        | 2007     |
|                           | <i>(In thousands)</i>       |          |
| Prepayment fees           | \$ 771                      | \$ 615   |
| Servicing income          | 469                         | 754      |
| Other loan related income | 369                         | 572      |
| Premium income            | 223                         | 220      |
| Other                     | 380                         | 226      |
|                           | \$ 2,212                    | \$ 2,387 |

We earn fees for servicing all loans held by the QSPEs and loans sold into the secondary market. As these fees are based on the principal balances of Sold Loans outstanding, they will decrease over time as scheduled principal payments and prepayments occur and/or clean-up calls are achieved, unless there is an increase in loans sold into the secondary market.

We saw high levels of prepayment activity during the first half of 2008; however, we believe that the credit market disruptions have had a moderating effect. Our prepayment activity slowed during the last half of 2008. Prepayment fee income is dependent upon a number of factors and is not generally predictable as the mix of loans prepaying is not known.

Premium income results from Secondary Market Loan Sales. To the extent we continue to increase our volume of SBA 7(a) Program loans originated and are able to sell the government guaranteed portion of these loans for a premium or excess servicing spread, there should be a corresponding increase in premium income. We did not sell any loans into the secondary market during the fourth quarter of 2008 due to market conditions.

**Interest Expense**

Interest expense consisted of the following:

|                           | Years Ended December<br>31, |          |
|---------------------------|-----------------------------|----------|
|                           | 2008                        | 2007     |
|                           | <i>(In thousands)</i>       |          |
| Junior subordinated notes | \$ 1,803                    | \$ 2,381 |
| Revolving credit facility | 793                         | 99       |
| Conduit facility          | 434                         | 2,108    |
| Debentures payable        | 498                         | 497      |
| Structured notes          | 100                         |          |
| Other                     | 281                         | 318      |
|                           | \$ 3,909                    | \$ 5,403 |

Interest expense on the junior subordinated notes decreased as a result of decreases in variable interest rates. The weighted average cost of our funds was 5.5% during 2008 compared to 7.1% during 2007. The conduit facility matured on May 2, 2008 and was repaid using proceeds from our Revolver. The structured notes related to the 2001 Joint Venture and were repaid on August 15, 2008.

**Other Expenses**

Our general and administrative expense decreased 15% from \$2,717,000 during 2007 to \$2,304,000 during 2008 due primarily to decreases in shareholder related costs and legal expenses. Our salaries and related benefits expense



decreased 7% from \$5,058,000 during 2007 to \$4,705,000 during 2008 due primarily to a reduction in workforce which was announced in October 2008. We incurred severance and related benefits expense during 2008 of \$1,808,000 which represents a one-time severance cost as a result of a reduction in workforce announced in October 2008.

**Table of Contents**

Permanent impairments on Retained Interests (write-downs of the value of our Retained Interests) were \$521,000 and \$1,111,000 for 2008 and 2007, respectively, resulting primarily from reductions in expected future cash flows due primarily to increased prepayments.

Provision for loans losses, net, increased to \$439,000 during 2008 compared to \$99,000 during 2007. To the extent the weakened economy causes reductions in travel to the types of limited service hospitality properties that collateralize our loans, delinquencies and loan losses may rise.

**Discontinued Operations**

Our discontinued operations consisted of the following:

|                              | Years Ended December  |          |
|------------------------------|-----------------------|----------|
|                              | 31,                   |          |
|                              | 2008                  | 2007     |
|                              | <i>(In thousands)</i> |          |
| Gain on sales of real estate | \$ 784                | \$ 1,735 |
| Net losses                   |                       | (461)    |
| Impairment losses            |                       | (233)    |
| Discontinued operations      | \$ 784                | \$ 1,041 |

We recorded gains on sales of real estate of \$784,000 during 2008 due to income recognition on previously unamortized deferred gains. We recorded gains of \$1,735,000 during 2007 resulting primarily from (1) the sale of two hotel properties for approximately \$5.5 million generating gains of \$1.1 million and certain real estate owned for approximately \$7.6 million generating gains of approximately \$185,000 and (2) the recognition of \$420,000 in gain relating to the repayment in full of principal on a loan originated in connection with the sale of a hotel property with a deferred gain. At December 31, 2008, our remaining deferred gains were approximately \$1.4 million. Deferred gains are recorded to income as principal is received on the related loans until the required amount of cash proceeds are obtained from the purchaser to qualify for full accrual gain treatment.

Net losses from discontinued operations were \$461,000 during 2007 primarily resulting from fees for the prepayment of two mortgage notes of approximately \$452,000 incurred in connection with the sale of the related hotel properties. As of June 30, 2007, we had sold or leased all of our hotel properties.

Impairment losses were \$233,000 for 2007 related to an estimated decline in fair value of real estate owned. There were no impairment losses during 2008.

**Table of Contents****SELECTED QUARTERLY FINANCIAL INFORMATION**

The following represents our selected quarterly financial data which, in the opinion of management, reflects adjustments (comprising only normal recurring adjustments) necessary for fair presentation.

|                | Year Ended December 31, 2009                     |  |               |                       |
|----------------|--|--|---------------|-----------------------|
|                | Revenues   | Income<br>From<br>Continuing<br>Operations | Net<br>Income | Earnings<br>Per Share |
|                | <i>(In thousands, except earnings per share)</i> |  |               |                       |
| First Quarter  | \$ 3,991   | \$ 1,596                                   | \$ 1,626      | \$ 0.15               |
| Second Quarter | 3,872  | 1,544                                      | 1,564         | 0.15                  |
| Third Quarter  | 4,237  | 1,469                                      | 1,895         | 0.18                  |
| Fourth Quarter | 4,167  | 1,448                                      | 1,676         | 0.16                  |
|                | \$ 16,267  | \$ 6,057                                   | \$ 6,761      | \$ 0.64               |

|                | Year Ended December 31, 2008                                      |  |               |                       |
|----------------|---|--|---------------|-----------------------|
|                | Revenues  | Income<br>From<br>Continuing<br>Operations | Net<br>Income | Earnings<br>Per Share |
|                | <i>(In thousands, except earnings per share and<br/>footnote)</i> |  |               |                       |
| First Quarter  | \$ 6,422  | \$ 3,045                                   | \$ 3,383      | \$ 0.31               |
| Second Quarter | 6,214   | 3,105                                      | 3,529         | 0.33                  |
| Third Quarter  | 5,080   | 587  | 603(1)        | 0.06                  |
| Fourth Quarter | 5,401   | 2,285                                      | 2,291         | 0.21                  |
|                | \$ 23,117   | \$ 9,022                                   | \$ 9,806      | \$ 0.91               |

(1) Includes severance and related benefits of \$1,573,000 related to our cost reduction initiatives.

**LIQUIDITY AND CAPITAL RESOURCES****Cash Flow Analysis**

Information on our cash flow was as follows:

|                                       | Years Ended<br>December 31, |          | Change   |
|---------------------------------------|-----------------------------|----------|----------|
|                                       | 2009                        | 2008     |          |
|                                       | <i>(In thousands)</i>       |          |          |
| Cash provided by operating activities | \$ 5,860                    | \$ 5,969 | \$ (109) |

|                                       |             |             |            |
|---------------------------------------|-------------|-------------|------------|
| Cash provided by investing activities | \$ 9,676    | \$ 12,435   | \$ (2,759) |
| Cash used in financing activities     | \$ (18,304) | \$ (19,283) | \$ 979     |

***Operating Activities***

Our net cash flow from operating activities is primarily used to fund our dividends. Our net cash flows from operating activities do not correlate to cash available for dividends; therefore, we adjust net cash provided by operating activities to Modified Cash. Management believes that our modified cash available for dividend distributions ( Modified Cash ) is a more appropriate indicator of operating cash coverage of our dividend payments than cash flow from operating activities. Modified Cash is calculated by adjusting our cash from operating activities by (1) the change in operating assets and liabilities and (2) loans funded, held, for sale, net of proceeds from sale of guaranteed loans ( Operating Loan Activity ). Modified Cash is one of the measurements used by our Board in its determination of dividends and their timing. In respect to our dividend policy, we believe that the disclosure of Modified Cash adds additional transparency to our dividend calculation and intentions. However, Modified Cash

**Table of Contents**

may differ significantly from dividends paid due to timing differences between book income and taxable income and timing of payment of dividends to eliminate or reduce Federal income taxes or excise taxes at the REIT level.

The following reconciles net cash flow from operating activities to Modified Cash:

|  | Years Ended<br>December 31, |          |
|--|-----------------------------|----------|
|  | 2009                        | 2008     |
|  | <i>(In thousands)</i>       |          |
| Net cash provided by operating activities  | \$ 5,860                    | \$ 5,969 |
| Change in operating assets and liabilities | 1,049                       | (682)    |
| Operating Loan Activity                    | (612)                       | 4,338    |
| Modified Cash                              | \$ 6,297                    | \$ 9,625 |

To the extent Modified Cash does not cover the current dividend distribution rate or if additional cash is needed based on our working capital needs, the Board may choose to modify its current dividend policy. During 2009 and 2008, dividends paid were greater than our Modified Cash by \$3,384,000 and \$609,000, respectively. The excess distribution during 2009 includes the payment of approximately \$1.5 million of special dividends related to taxable income during 2008. To the extent we need working capital to fund any shortfall in operating cash flows to cover our dividend distribution, we would need to borrow the funds from our Revolver or use funds from the repayment of principal on our loans receivable.

**Investing Activities**

Our primary investing activity is the origination of loans and collections on our investment portfolio. During 2009 and 2008, the primary source of funds was principal collected on loans receivable in excess of loans funded of \$8,589,000 and \$11,777,000, respectively.

Due to the current economic environment, prepayment activity on our loan portfolio has been significantly reduced. We anticipate that principal payments to be received in 2010 will range from \$11.0 million to \$13.0 million. In addition, our need for capital to fund new loans has been reduced by virtue of the focus of loan origination activity to SBA 7(a) Program loans and the increase in the guarantee percentage available for loan commitments prior to February 2010. We anticipate funding needs between \$6.0 million and \$9.0 million during 2010 after sale of the guaranteed portion of the loans. To the extent our loan origination liquidity needs were to exceed our principal repayments and any proceeds from liquidating the collateral of our problem loans, we would use our Revolver to fund the shortfall.

**Financing Activities**

We used funds in financing activities during 2009 and 2008 primarily to pay dividends of \$9,681,000 and \$10,234,000, respectively. In addition, during 2009, we (1) redeemed \$2,000,000 of redeemable preferred stock of subsidiary due in September 2009 using cash available of our SBIC subsidiary, (2) exercised the clean-up call option and repaid the structured notes of the 2002 Joint Venture of \$5,517,000 using the reserve fund, cash on hand and proceeds from our Revolver and (3) repurchased common shares under our share repurchase plan for \$1,076,000. During 2009, the net activity from our Revolver was a \$300,000 source of funds. During 2008 we repaid \$7,205,000 in structured notes of one of our securitizations and repurchased common shares for \$594,000. In addition, our conduit facility matured May 2, 2008 and the balance outstanding on the conduit facility (approximately \$22 million) was repaid using proceeds from our Revolver.

**Sources and Uses of Funds****Liquidity Summary**

Liquidity is a measure of our ability to meet potential cash requirements, including ongoing commitments to repay borrowings, fund loans and other investments, pay dividends, fund debt service and for other general corporate purposes. Our primary sources of funds to meet our short-term liquidity needs, including working capital, dividends, debt service and additional investments, if any, consist of (1) cash flow from operations (including Secondary Market

Loan Sales), (2) proceeds from principal and interest payments, (3) borrowings under any short-

**Table of Contents**

term credit facilities. We believe these sources of funds will be sufficient to meet our liquidity requirements in the short-term. To the extent it were necessary and to the extent available to us, we may utilize (1) proceeds from potential loan and asset sales, (2) new financings or additional securitization offerings and (3) proceeds from potential common or preferred equity offerings for additional liquidity.

In addition to our Revolver, our debt obligations include (1) approximately \$27.1 million of subordinate long-term variable-rate financing through our trust preferred security ( TruPS ) issuance, with a cost of the 90-day LIBOR plus 325 basis points which matures in 2035, (2) fixed-rate SBA debentures and redeemable preferred stock obligations of our SBICs totaling approximately \$10.2 million and maturing commencing with \$2.0 million in May 2010 and (3) structured notes related to the 2003 Joint Venture of \$8.3 million. At December 31, 2009, we had approximately \$7.2 million in cash on hand at our SBICs which may be used to satisfy their obligations. During March 2010, we repaid the \$2.0 million of redeemable preferred stock of our SBIC using the SBIC's cash on hand.

Based on loss of QSPE status resulting from a change in accounting rules, our off-balance sheet securitizations will be consolidated beginning January 1, 2010. This change should not have a negative effect on our debt covenant compliance, financial position or liquidity.

Due to continued market turbulence, we do not anticipate having the ability in the next six months to access debt capital through new or increased warehouse lines, new securitization issuances or new trust preferred issuances. However, there are indications that the securitization market may be available in the near future although the costs are not known and we may not be able to structure a transaction that is cost efficient. We continue to explore ways to extend or refinance our short-term Revolver; however, in the event we are not able to extend or refinance our Revolver or successfully secure alternative financing, we will rely on cash flows from operations (including Secondary Market Loan Sales), principal payments (including prepayments), and (if necessary) proceeds from asset and loans sales to satisfy these requirements.

If we are unable to make required payments under our borrowings, breach any representation or warranty of our borrowings or violate any covenant, our lenders may accelerate the maturity of our debt. If we are unable to repay our borrowings in such a situation, we may need to prematurely sell assets or our lenders could force us to take other actions. In connection with an event of default under our Revolver, the lender is permitted to accelerate repayment of all amounts due, terminate commitments thereunder, and allows the mortgage loan collateral held as security for the Revolver to be liquidated by the lender to satisfy any balance outstanding and due pursuant to the Revolver. Any such event may have a material adverse effect on our liquidity, the value of our common shares and the ability to pay dividends to our shareholders.

***Sources of Funds***

In general, we require liquidity to originate new loans and repay principal and interest on our debt. Our operating revenues are typically utilized to pay our operating expenses and dividends. During 2009, we utilized principal collections on existing loans and Retained Interests and borrowings under our Revolver as our primary sources of funds. In addition, historically we utilized a combination of the following sources to generate funds:

Structured loan financings or sales;

Issuance of SBA debentures;

Secondary Market Loan Sales;

Issuance of junior subordinated notes; and/or

Common equity issuance.

As discussed previously, these markets (with the exception of SBA debentures and Secondary Market Loan Sales) are not available to us at the present time and there can be no assurance that they will be available in the future. At our current share price, we do not intend to issue common shares. Since 2004, our working capital was provided through credit facilities and the issuance of junior subordinated notes. Prior to 2004, our primary source of long-term funds was structured loan sale transactions. At the current time, there is a limited market for commercial loan asset-backed

securitizations. We cannot anticipate when, or if, this market will be available to us in the future. Until this market becomes more readily available, our ability to grow is limited.

The limited amount of capital available to originate new loans has caused us to significantly restrict non-SBA 7(a) Program loan origination activity. Depending on the availability of other sources of capital including principal prepayments on our unrestricted loans, we may have to curtail some SBA 7(a) Program lending opportunities in 2010. A reduction in the availability of the above sources of funds could have a material adverse



**Table of Contents**

impact on our financial condition and results of operations. If these sources are not available in the future, we may have to originate loans at further reduced levels or sell assets, potentially on unfavorable terms.

Our Revolver matures December 31, 2010. There can be no assurance that we will be able to extend or refinance our Revolver upon its maturity. As a result, our ability to grow will be limited unless we are subsequently able to increase the aggregate availability under any extension or replacement of the Revolver or secure additional financing. To the extent we need additional capital for unanticipated items, there can be no assurance that we would be able to increase the amount available under any short-term credit facilities or identify other sources of funds at an acceptable cost, if at all.

We rely on Secondary Market Loan Sales to create availability and/or repay principal due under our Revolver. Once fully funded, we typically sell the government guaranteed portion of our SBA 7(a) Program loans pursuant to Secondary Market Loan Sales. The market demand for Secondary Market Loan Sales may decline or be temporarily suspended. To the extent we are unable to execute Secondary Market Loan Sales in the normal course of business, our financial condition and results of operations could be adversely affected.

We continue to have debt-to-equity ratios well below 1:1 with the ratio being approximately 0.5:1 at December 31, 2009. This ratio is well below that of typical specialty commercial finance companies.

As a REIT we must distribute to our shareholders at least 90% of our REIT taxable income to maintain our tax status under the Code. Accordingly, to the extent the sources above represent taxable income, such amounts have historically been distributed to our shareholders. In general, if we receive less cash from our portfolio of investments, we can lower the dividend so as not to cause any material cash shortfall. During 2010, we anticipate that our cash flows from operating activities, as adjusted, will be utilized to fund our expected 2010 dividend distributions and generally will not be available to fund portfolio growth or for the repayment of principal due on our debt.

Our Revolver requires us to comply with certain covenants, the most restrictive of which provides for a maximum amount of problem assets as defined in the agreement. The maximum problem assets cannot exceed 10% of beneficiaries' equity calculated on a quarterly basis. In addition, we have (1) an asset coverage test based on our cash and cash equivalents and loans receivable as a ratio to our senior debt of 1.25 times, (2) a covenant that limits our ability to pay out returns of capital as part of our dividends and (3) a minimum equity requirement of \$145 million. At December 31, 2009, we were in compliance with the covenants of this facility. While we anticipate maintaining compliance with these covenants during 2010, there can be no assurance that we will be able to do so.

***Uses of Funds***

Currently, the primary use of our funds is to originate loans and for repayment of the principal and interest of our debt. Our outstanding commitments to fund new loans were \$20.7 million at December 31, 2009, all of which were for prime-rate based loans to be originated by First Western, the government guaranteed portion of which is intended to be sold into the secondary market. Our net working capital outlay would be approximately \$3.2 million related to these loans; however, the loans cannot be sold until they are fully funded. Commitments have fixed expiration dates. Since some commitments expire without the proposed loan closing, total committed amounts do not necessarily represent future cash requirements. We expect that fundings during 2010 will range from \$30 million to \$40 million. In addition, we use funds for operating deficits and holding costs of our real estate owned and properties in the process of foreclosure.

There may be several months between when the initial balance of an SBA 7(a) Program loan is funded and it is fully funded and can be sold pursuant to Secondary Market Loan Sales. In these instances, our liquidity would be affected in the short-term. In addition, once fully funded, we anticipate the ability to sell the government guaranteed portion of our SBA 7(a) Program loans into the secondary market pursuant to Secondary Market Loan Sales. The market demand for our Secondary Market Loan Sales may decline or be temporarily suspended. To the extent we are unable to execute Secondary Market Loan Sales in the normal course of business, our financial condition and results of operation could be adversely affected.

The interest rate payable under the Revolver is LIBOR plus 3% or the bank's prime rate. The amount available under the Revolver is \$35 million. The amount available will be reduced by \$5 million each quarter commencing June 30, 2010 at which time the available amount will be reduced to \$30 million. The amount available may be further reduced if the aggregate amount of prepayments received by PMC Commercial and First Western on their loan

portfolios exceeds \$12 million in which case the amount available under the Revolver will be

45

---

**Table of Contents**

further reduced by an aggregate amount equal to 75% of such excess effective as of the last day of each fiscal quarter beginning March 31, 2010. While not anticipated, if we were to receive more than \$12 million in principal prepayments, since we anticipate most of the initial \$12 million of prepayments would have been used to reduce the outstanding balance on our Revolver, we do not believe the further reductions in availability will have any impact on us. The amount available under the Revolver will further reduce to \$20 million on December 31, 2010 at which time the Revolver will also mature.

One of our SBICs has \$2.0 million of redeemable preferred stock due in May 2010. We repaid this redeemable preferred stock during March 2010 using the SBIC's cash on hand.

We may pay dividends in excess of our funds from operating activities to maintain our REIT status or as approved by our Board. During 2009, our sources of funds for our dividend distributions of approximately \$9.7 million were cash flows from operating activities of \$5.9 million and principal collections on our loans of \$3.8 million. See Cash Flow Analysis Operating Activities for a discussion on shortfalls.

**Seasonality**

Generally, we are not subject to seasonal trends. However, since we primarily lend to the limited service hospitality industry, loan delinquencies and requests for deferments typically rise temporarily after the summer months due primarily to reductions in business travel and consumer vacations.

**Table of Contents****SUMMARIZED CONTRACTUAL OBLIGATIONS, COMMITMENTS AND CONTINGENCIES**

The following summarizes our contractual obligations at December 31, 2009:

| Contractual Obligations (1)                    | Total            | Payments Due by Period |                 |                 |                      |
|--|------------------|------------------------|-----------------|-----------------|----------------------|
|  |                  | Less than<br>1 year    | 1 to 3<br>years | 3 to 5<br>years | More than<br>5 years |
| <i>Debt:</i>                                   |                  |                        |                 |                 |                      |
| Debentures payable (2)                         | \$ 8,190         | \$                     | \$              | \$ 4,190        | \$ 4,000             |
| Structured notes (3)                           | 8,291            | \$ 1,239               | \$ 2,637        | \$ 2,791        | \$ 1,624             |
| Redeemable preferred stock of subsidiary (4)   | 2,000            | 2,000                  |                 |                 |                      |
| Revolver                                       | 23,000           | 23,000                 |                 |                 |                      |
| Junior subordinated debt (5)                   | 27,070           |                        |                 |                 | 27,070               |
| <i>Interest:</i>                               |                  |                        |                 |                 |                      |
| Consolidated debt (6)                          | 28,040           | 2,474                  | 3,236           | 2,841           | 19,489               |
| Mortgage note of unconsolidated subsidiary     | 96               | 89                     | 7               |                 |                      |
| <i>Other Contractual Obligations:</i>          |                  |                        |                 |                 |                      |
| Mortgage note of unconsolidated subsidiary (7) | 1,089            | 83                     | 1,006           |                 |                      |
| Severance and related benefits                 | 161              | 20                     | 141             |                 |                      |
| Operating lease (8)                            | 401              | 214                    | 187             |                 |                      |
| <b>Total contractual cash obligations</b>      | <b>\$ 98,338</b> | <b>\$ 29,119</b>       | <b>\$ 7,214</b> | <b>\$ 9,822</b> | <b>\$ 52,183</b>     |

(1) Does not include structured notes of \$19.5 million (\$4.8 million at prime less 1.0% and \$14.7 million fixed at 7.28%) and related interest expense of our QSPEs which are off-balance sheet at December 31, 2009 but will be consolidated beginning

*January 1, 2010. In addition, does not include \$3.0 million of cumulative preferred stock of subsidiary (valued at \$900,000 on our consolidated balance sheet) and related dividends (recorded as interest expense) of \$90,000 annually which is perpetual and thus has no maturity date.*

- (2) Debentures payable are presented at face value.*
- (3) Represents the structured notes relating to the 2003 Joint Venture. Principal payments of these structured notes are dependent upon cash flows received from the underlying loans. Our estimate of their repayment is based on scheduled principal payments on the underlying loans. Our estimate will differ from actual amounts*

*to the extent we experience prepayments and/or losses.*

- (4) *The 4% preferred stock of our subsidiary (presented at par value) is required to be repaid at par in May 2010.*

*Dividends of \$80,000 are due annually on the 4% preferred stock of our subsidiary (recorded as interest expense).*

- (5) *The junior subordinated notes may be redeemed at our option, without penalty, beginning March 30, 2010 and are subordinated to PMC*

*Commercial s existing debt.*

- (6) *Calculated using the variable rate in effect at December 31, 2009. In addition, for our Revolver, assumes current balance outstanding through maturity date.*

- (7) *Represents a mortgage note with a fixed*

*interest rate of  
8.5% of an  
unconsolidated  
subsidiary due  
January 1,  
2011.*

- (8) *Represents  
future minimum  
lease payments  
under our  
operating lease  
for office space.*

**Table of Contents**

Our commitments at December 31, 2009 are summarized as follows:

| Commitments      | Total<br>Amounts<br>Committed | Amount of Commitment Expiration Per Period |                 |                 |                  |
|------------------|-------------------------------|--|-----------------|-----------------|------------------|
|                  |                               | Less<br>than<br>1 year                     | 1 to 3<br>years | 3 to 5<br>years | After 5<br>years |
|                  |                               | <i>(In thousands)</i>                      |                 |                 |                  |
| Loan commitments | \$ 20,677                     | \$ 20,677                                  | \$              | \$              | \$               |

See Note 18 to the Consolidated Financial Statements for a detailed discussion of commitments and contingencies.

**OFF-BALANCE SHEET ARRANGEMENTS**

Our off-balance sheet structured loan sale transactions were accounted for as sales and the SPE met the definition of a QSPE; as a result, neither the loans contributed to the QSPE nor the notes payable issued by the QSPE were included in our consolidated financial statements. On January 1, 2010, our condensed consolidated balance sheet, including the impact of consolidation of our off-balance sheet securitizations, is as follows *(in thousands)*:

| <b>ASSETS</b>                           |                   |
|---|-------------------|
| Loans receivable, net                   | \$ 224,395        |
| Other                                   | 23,628            |
| <b>Total assets</b>                     | <b>\$ 248,023</b> |
| <b>LIABILITIES AND EQUITY</b>           |                   |
| <b>Liabilities:</b>                     |                   |
| Structured notes and debentures payable | 35,988            |
| Other                                   | 59,376            |
| <b>Total liabilities</b>                | <b>95,364</b>     |
| <b>Total equity</b>                     | <b>152,659</b>    |
| <b>Total liabilities and equity</b>     | <b>\$ 248,023</b> |

During 2006, we entered into a lease agreement for one of our hotel properties. The property had a mortgage with a principal balance of \$1.3 million with a significant prepayment penalty. Therefore, we structured the lease with the potential buyer of the property for a term equal to the term remaining on the mortgage (matures January 1, 2011) and then a purchase with a price of \$1,825,000. Based on this lease agreement, including the fixed price purchase option, the subsidiary was determined to be a variable interest entity. Since we do not expect to absorb the majority of the entity's future expected losses or receive the entity's expected residual returns, PMC Commercial Trust is not considered to be the primary beneficiary. Thus, the subsidiary was no longer consolidated in PMC Commercial Trust's financial statements and the equity method was used to account for our investment in the subsidiary effective September 29, 2006.

**IMPACT OF RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS**

See Note 1 of the Consolidated Financial Statements for a full description of recent accounting pronouncements including the respective dates adopted or expected dates of adoption and effect, if any, on our results of operations and financial condition.

**RELATED PARTY TRANSACTIONS**



Servicing fee income for the years ended December 31, 2009, 2008 and 2007 for loans held by the QSPEs was approximately \$135,000, \$287,000 and \$495,000, respectively.

**Table of Contents**

We received approximately \$2.9 million, \$6.8 million and \$13.4 million in cash distributions from the QSPEs during 2009, 2008 and 2007, respectively.

On June 2, 2008, we exercised our option to repay the structured notes of the 1999 Partnership. We used the reserve fund of \$1.2 million, cash on hand and borrowings under our Revolver totaling \$2.8 million in order to repay the approximately \$4.0 million of structured notes. On August 15, 2008, we exercised our option to repay the structured notes of the 2001 Joint Venture. We used the reserve fund of \$1.6 million, cash on hand and borrowings under our Revolver totaling \$5.5 million in order to repay the approximately \$7.1 million of structured notes. On September 15, 2009, we exercised our option to repay the structured notes of the 2002 Joint Venture. We used the reserve fund of \$1.4 million and cash on hand and borrowings under our Revolver totaling \$4.1 million in order to repay the approximately \$5.5 million of structured notes.

We entered into a consulting agreement with our former chief operating officer for consulting services in October 2008. Payments under the consulting agreement totaled approximately \$50,000 and \$10,000 during 2009 and 2008, respectively. This agreement will terminate on April 1, 2010.

**DIVIDENDS**

During 2009, our dividends were declared as follows:

| Record Date        | Date Paid        | Amount<br>Per<br>Share | Type    |
|--------------------|------------------|------------------------|---------|
| March 31, 2009     | April 13, 2009   | \$ 0.225               | Regular |
| June 30, 2009      | July 13, 2009    | 0.160                  | Regular |
| September 30, 2009 | October 13, 2009 | 0.160                  | Regular |
| December 31, 2009  | January 11, 2010 | 0.160                  | Regular |
|                    |                  | \$ 0.705               |         |

Our shareholders are entitled to receive dividends when and as declared by our Board. In determining dividend policy, our Board considers many factors including, but not limited to expectations for future earnings, REIT taxable income and maintenance of REIT status, the economic environment, our ability to obtain leverage, our loan portfolio performance and actual and anticipated Modified Cash. In order to maintain REIT status, PMC Commercial is required to pay out 90% of REIT taxable income. Consequently, the dividend rate on a quarterly basis will not necessarily correlate directly to any individual factor.

In order to meet our 2008 taxable income distribution requirements, we made an election under the Code to treat a portion of the distributions declared in 2009 as distributions of 2008's REIT taxable income. These distributions are known as spillover dividends. As a result, our dividends declared in 2009 exceeded our 2009 REIT taxable income. Our spillover dividends as of December 31, 2009 approximate \$1.4 million.

We anticipate that our Board will maintain our quarterly dividend at \$0.16 per share for the first quarter dividend to be paid in April 2010. We anticipate that the Board will adjust the dividend as needed, on a quarterly basis, thereafter.

We have certain covenants within our debt facilities that limit our ability to pay out returns of capital as part of our dividends. These restrictions have not historically limited the amount of dividends we have paid and management does not believe that they will restrict future dividend payments.

**Table of Contents****REIT TAXABLE INCOME**

REIT taxable income is a financial measure that is presented quarterly to assist investors in analyzing our performance and is one of the factors utilized by our Board in determining the level of dividends to be paid to our shareholders.

The following reconciles net income to REIT taxable income:

|   | Years Ended December 31, |           |           |
|---|--------------------------|-----------|-----------|
|   | 2009                     | 2008      | 2007      |
|   | <i>(In thousands)</i>    |           |           |
| Net income  | \$ 6,761                 | \$ 9,806  | \$ 13,135 |
| Book/tax difference on depreciation                           | (56)                     | (60)      | (65)      |
| Book/tax difference on gains related to real estate           | (1,110)                  | (784)     | 236       |
| Book/tax difference on Retained Interests, net                | (212)                    | 57        | 1,631     |
| Severance accrual (payments)                                  | (1,435)                  | 1,596     |           |
| Impairment losses   |                          |           | 233       |
| Book/tax difference on rent and related receivables           |                          |           | (1,152)   |
| Book/tax difference on amortization and accretion             | (232)                    | (345)     | (239)     |
| Loan valuation  | 497                      | 430       | (299)     |
| Other book/tax differences, net                               | (38)                     | (177)     | 189       |
| Subtotal  | 4,175                    | 10,523    | 13,669    |
| Less: taxable REIT subsidiaries net loss (income), net of tax | 413                      | (587)     | (852)     |
| Dividend distribution from taxable REIT subsidiary            |                          | 2,000     |           |
| REIT taxable income   | \$ 4,588                 | \$ 11,936 | \$ 12,817 |
| Distributions declared  | \$ 7,445                 | \$ 10,908 | \$ 12,915 |
| Weighted average common shares outstanding                    | 10,573                   | 10,767    | 10,760    |

As a REIT, PMC Commercial generally will not be subject to corporate level Federal income tax on net income that is currently distributed to shareholders provided the distribution exceeds 90% of REIT taxable income. We may make an election under the Code to treat distributions declared in the current year as distributions of the prior year's taxable income. Upon election, the Code provides that, in certain circumstances, a dividend declared subsequent to the close of an entity's taxable year and prior to the extended due date of the entity's tax return may be considered as having been made in the prior tax year in satisfaction of income distribution requirements.

Our taxable REIT subsidiaries' net income has not historically been distributed to PMC Commercial. To the extent the subsidiaries distribute their retained earnings through dividends to PMC Commercial, these dividends would be included in REIT taxable income when distributed. From 2005 to 2009, approximately \$3.7 million of earnings were accumulated. We distributed \$2.0 million of earnings from one of our taxable REIT subsidiaries to PMC Commercial during 2008.

**Table of Contents**

**Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*We are subject to market risk including liquidity risk, real estate risk and interest rate risk as described below. Although management believes that the quantitative analysis on interest rate risk below is indicative of our sensitivity to interest rate changes, it does not adjust for potential changes in credit quality, size and composition of our consolidated balance sheet and other business developments that could affect our financial position and net income. Accordingly, no assurances can be given that actual results would not differ materially from the potential outcome simulated by these estimates.*

Market risk is the exposure to loss resulting from changes in various market metrics. The primary risks that we are exposed to are liquidity risk, real estate risk and interest rate risk.

**LIQUIDITY RISK**

Liquidity risk is the potential that we would be unable to meet our obligations as they come due because of an inability to liquidate assets or obtain funding. We are subject to changes in the debt and collateralized mortgage markets. These markets are currently experiencing disruptions, which could have an adverse impact on our earnings and financial condition.

Current conditions in the debt markets include reduced liquidity and increased risk adjusted premiums. These conditions have increased the cost and reduced the availability of financing sources. The market for trading in ABS continues to experience disruptions resulting from reduced investor demand for these securities and increased investor yield requirements. In light of these market conditions, we expect to finance our loan portfolio in the short-term with our current capital and any available short-term credit facilities. See Liquidity and Capital Resources Liquidity Summary .

**REAL ESTATE RISK**

The value of our commercial mortgage loans and our ability to sell such loans, if necessary, are impacted by market conditions that affect the properties that are collateral for our loans. In addition, market conditions affect the value of our real estate owned. Property values and operating income from the properties may be affected adversely by a number of factors, including, but not limited to:

National, regional and local economic conditions;

Significant rises in gasoline prices within a short period of time if there is a concurrent decrease in business and leisure travel;

Local real estate conditions (including an oversupply of commercial real estate);

Natural disasters, including hurricanes and earthquakes, acts of war and/or terrorism and other events that may cause performance declines and/or losses to the owners and operators of the real estate securing our loans;

Changes or continued weakness in the demand for limited service hospitality properties;

Construction quality, construction cost, age and design;

Demographic factors;

Increases in operating expenses (such as energy costs) for the owners of the property; and

Limitations in the availability and cost of leverage.

In the event property operating income decreases, a borrower may have difficulty repaying our loans, which could result in losses to us. In addition, decreases in property values reduce the value of the collateral and the potential proceeds available to a borrower to repay our loans, which could also cause us to suffer losses. Decreases in property values reduce the value of our real estate owned which could cause us to suffer losses.



**Table of Contents**

The following analysis of our provision for loan losses quantifies the negative impact to our net income from increased losses on our Retained Portfolio:

| Provision for Loan Losses                           | Years ended December |        |
|---|----------------------|--------|
|   | 2009                 | 2008   |
| As reported (1)                                     | \$ 1,076             | \$ 488 |
| Annual loan losses increase by 50 basis points (2)  | 2,027                | 1,388  |
| Annual loan losses increase by 100 basis points (2) | 2,977                | 2,287  |

- (1) Excludes reductions of loan losses
- (2) Represents provision for loan losses based on increases in losses as a percentage of our weighted average loans receivable for the periods indicated.

**INTEREST RATE RISK**

Interest rate risk is highly sensitive to many factors, including governmental monetary and tax policies, domestic and international economic and political considerations and other factors.

Since our loans are predominantly variable-rate, based on LIBOR and the prime rate, our operating results will depend in large part on LIBOR and the prime rate. One of the primary determinates of our operating results is the difference between the income from our loans and our borrowing costs. As a result, most of our borrowings are based on LIBOR or the prime rate. The objective of this strategy is to minimize the impact of interest rate changes on our net interest income.

**VALUATION OF LOANS**

Our loans are recorded at cost and adjusted by net loan origination fees and discounts (which are recognized as adjustments of yield over the life of the loan) and loan loss reserves. In order to determine the estimated fair value of our loans, we use a present value technique for the anticipated future cash flows using certain assumptions including a current discount rate, potential prepayment risks and loan losses. If we were required to sell our loans at a time when we would not otherwise do so, there can be no assurance that management's estimates of fair values would be obtained and losses could be incurred.

Our loans are 77% variable-rate at spreads over LIBOR or the prime rate. Increases or decreases in interest rates will generally not have a material impact on the fair value of our variable-rate loans. We had \$151.0 million, net, of variable-rate loans at December 31, 2009. The estimated fair value of our variable-rate loans (approximately \$143.8 million at December 31, 2009) is dependent upon several factors including changes in interest rates and the market for the type of loans that we have originated.

We had \$45.7 million and \$39.3 million of fixed-rate loans at December 31, 2009 and 2008, respectively. The estimated fair value of our fixed interest rate loans approximates their cost and is dependent upon several factors including changes in interest rates and the market for the types of loans that we have originated. Since changes in market interest rates do not affect the interest rates on our fixed-rate loans, any changes in these rates do not have an immediate impact on our interest income. Our interest rate risk on our fixed-rate loans is primarily related to loan prepayments and maturities.

The average maturity of our loan portfolio is less than its average contractual terms because of prepayments. Assuming market liquidity, the average life of mortgage loans tends to increase when the current mortgage rates are substantially higher than rates on existing mortgage loans and, conversely, decrease when the current mortgage rates are substantially lower than rates on existing mortgage loans (due to refinancings of fixed-rate loans).

**INTEREST RATE SENSITIVITY**

At December 31, 2009 and 2008, we had \$151.0 million and \$140.5 million of variable-rate loans, respectively, and \$58.4 million and \$49.8 million of variable-rate debt, respectively. On the difference between our variable-rate loans outstanding and our variable-rate debt (\$92.6 million and \$90.7 million at December 31, 2009

**Table of Contents**

and 2008, respectively) we have interest rate risk. To the extent variable rates decrease our interest income net of interest expense would decrease.

The sensitivity of our variable-rate loans and debt to changes in interest rates is regularly monitored and analyzed by measuring the characteristics of our assets and liabilities. We assess interest rate risk in terms of the potential effect on interest income net of interest expense in an effort to ensure that we are insulated from any significant adverse effects from changes in interest rates. As a result of our predominantly variable-rate portfolio, our earnings are susceptible to being reduced during periods of lower interest rates. Based on our analysis of the sensitivity of interest income and interest expense at December 31, 2009 and 2008, if the consolidated balance sheet were to remain constant and no actions were taken to alter the existing interest rate sensitivity, each hypothetical 100 basis point reduction in interest rates would have reduced net income by approximately \$926,000 and \$907,000, respectively, on an annual basis. In addition, as a REIT, the use of hedging interest rate risk is typically only provided on debt instruments due to potential negative REIT compliance to the extent the hedging strategy was based on our investments. Benefits derived from hedging strategies not based on debt instruments (*i.e.*, investments) may be deemed bad income for REIT qualification purposes. The use of a hedge strategy (on our debt instruments) would only be beneficial to fix our cost of funds and hedge against rising interest rates.

**DEBT**

Our debt was comprised of SBA debentures, structured notes, junior subordinated notes, the Revolver and redeemable preferred stock of subsidiary. At December 31, 2009 and 2008, approximately \$10.1 million and \$12.0 million of our consolidated debt had fixed rates of interest and therefore was not affected by changes in interest rates. Our fixed-rate debt at December 31, 2009 was comprised of SBA debentures and redeemable preferred stock of subsidiary. Our variable-rate debt is based on LIBOR and the prime rate and thus subject to adverse changes in market interest rates. Assuming there were no increases or decreases in the balance outstanding under our variable-rate debt at December 31, 2009, each hypothetical 100 basis point increase in interest rates would increase interest expense and therefore decrease net income by approximately \$584,000.

The following presents the principal amounts by year of expected maturity, weighted average interest rates and estimated fair values to evaluate the expected cash flows and sensitivity to interest rate changes of our outstanding debt at December 31, 2009 and 2008. The structured notes of our off-balance sheet QSPEs of \$19.5 million (\$4.8 million at prime less 1.0% and \$14.7 million fixed at 7.28%) which will be consolidated effective January 1, 2010 are not included herein.

|   | Years Ending December 31,     |          |          |          |          |            | Carrying<br>Value | Estimated<br>Fair<br>Value<br>(1) |
|---|-------------------------------|----------|----------|----------|----------|------------|-------------------|-----------------------------------|
|   | 2010                          | 2011     | 2012     | 2013     | 2014     | Thereafter |                   |                                   |
|   | <i>(Dollars in thousands)</i> |          |          |          |          |            |                   |                                   |
| Fixed-rate debt (2)                                       | \$ 1,975                      | \$       | \$       | \$ 4,173 | \$       | \$ 4,000   | \$ 10,148         | \$ 10,047                         |
| Variable-rate debt<br>(LIBOR and prime<br>rate based) (3) | 24,239                        | 1,294    | 1,343    | 1,366    | 1,425    | 28,694     | 58,361            | 45,817                            |
| Totals  | \$ 26,214                     | \$ 1,294 | \$ 1,343 | \$ 5,539 | \$ 1,425 | \$ 32,694  | \$ 68,509         | \$ 55,864                         |

(1) *The estimated fair value is based on a present value calculation*



*based on prices  
of the same or  
similar  
instruments  
after  
considering  
risk, current  
interest rates  
and remaining  
maturities.*

- (2) *The weighted  
average interest  
rate of our  
fixed-rate debt  
at December 31,  
2009 was 6.2%.*
- (3) *The weighted  
average interest  
rate of our  
variable-rate  
debt at  
December 31,  
2009 was 3.3%.*

**Table of Contents**

|   | Years Ending December 31,     |          |      |      |      |            | Carrying<br>Value | Estimated<br>Fair<br>Value<br>(1) |
|---|-------------------------------|----------|------|------|------|------------|-------------------|-----------------------------------|
|   | 2009                          | 2010     | 2011 | 2012 | 2013 | Thereafter |                   |                                   |
|   | <i>(Dollars in thousands)</i> |          |      |      |      |            |                   |                                   |
| Fixed-rate debt (2)                     | \$ 1,956                      | \$ 1,920 | \$   | \$   | \$   | \$ 8,168   | \$ 12,044         | \$ 12,090                         |
| Variable-rate debt<br>(LIBOR based) (3) | 22,700                        |          |      |      |      | 27,070     | 49,770            | 40,594                            |
| Totals                                  | \$ 24,656                     | \$ 1,920 | \$   | \$   | \$   | \$ 35,238  | \$ 61,814         | \$ 52,684                         |

(1) *The estimated fair value is based on a present value calculation based on prices of the same or similar instruments after considering risk, current interest rates and remaining maturities.*

(2) *The weighted average interest rate of our fixed-rate debt at December 31, 2008 was 6.3%.*

(3) *The weighted average interest rate of our variable-rate debt at December 31, 2008 was 5.0%.*

**Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

The information required by this Item 8 is hereby incorporated by reference to our Financial Statements beginning on page F-1 of this Form 10-K.

**Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**Item 9A. CONTROLS AND PROCEDURES****EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES**

Under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, management has evaluated the effectiveness of our disclosure controls and procedures (as defined under rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act )) as of December 31, 2009. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective in ensuring that information required to be disclosed by the Company in the reports that it files or submits to the SEC under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the SEC's rules and forms and include controls and procedures designed to ensure the information required to be disclosed by the Company in such reports is accumulated and communicated to management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

#### **MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

Management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934. The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. We reviewed the results of management's assessment with the Audit Committee of the Board of Trust Managers.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2009. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control-Integrated Framework*. Based on their assessment, management determined that as of December 31, 2009, the Company's internal control over financial reporting was effective based on those criteria.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2009 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm as stated in their report which appears herein.

**Table of Contents**

**LIMITATIONS ON THE EFFECTIVENESS OF CONTROLS**

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls or our internal controls will prevent all error and fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with associated policies or procedures. Because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected.

**CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING**

There have been no changes in our internal control over financial reporting that occurred during the quarter ended December 31, 2009 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Item 9B. OTHER INFORMATION**

None.

**Table of Contents**

**PART III**

**Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

The information required by this Item 10 with regard to directors and executive officers of the Company, compliance with Section 16(a) of the Exchange Act, the audit committee of the Board and the audit committee financial expert is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

*Code of Ethics*

We have adopted a Code of Business Conduct and Ethics for trust managers, officers and employees which is available on our website at [www.pmctrust.com](http://www.pmctrust.com). Shareholders may request a free copy of the Code of Business Conduct and Ethics from:

PMC Commercial Trust  
Attention: Investor Relations  
17950 Preston Road, Suite 600  
Dallas, Texas 75252  
(972) 349-3235  
[www.pmctrust.com](http://www.pmctrust.com)

We have also adopted a Code of Ethical Conduct for Senior Financial Officers setting forth a code of ethics applicable to our principal executive officer, principal financial officer and principal accounting officer, which is available on our website at [www.pmctrust.com](http://www.pmctrust.com). Shareholders may request a free copy of the Code of Ethical Conduct for Senior Financial Officers from the address and phone number set forth above.

*Corporate Governance Guidelines*

We have adopted Corporate Governance Guidelines which are available on our website at [www.pmctrust.com](http://www.pmctrust.com). Shareholders may request a free copy of the Corporate Governance Guidelines from the address and phone number set forth above under -Code of Ethics.

**Item 11. EXECUTIVE COMPENSATION**

The information required by this Item 11 regarding executive compensation and the compensation committee of the Board is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Table of Contents****Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED SHAREHOLDER MATTERS**

The following table provides information at December 31, 2009 with respect to our common shares, either options or restricted shares, that may be issued under existing equity compensation plans, all of which have been approved by shareholders.

| Plan<br>Category       | (a)<br>Number of<br>common<br>shares to be<br>issued upon<br>exercise of<br>outstanding<br>options | (b)<br>Weighted<br>average<br>exercise<br>price of<br>outstanding<br>options | (c)<br>Number of<br>common<br>shares remaining<br>available<br>for future<br>issuances under<br>equity<br>compensation<br>plans<br>(excluding shares<br>reflected<br>in column (a)) |
|------------------------|--|--|---|
| Equity incentive plans | 89,650   | \$ 11.77   | 342,200   |

Additional information regarding security ownership of certain beneficial owners and management and related shareholder matters is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, DIRECTOR INDEPENDENCE**

The information required by this Item 13 regarding certain relationships and related transactions and director independence is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Item 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this Item 14 regarding principal accountant fees and services is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Table of Contents**

**PART IV**

**Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

(a) Documents filed as part of this report

(1) Financial Statements -

See index to Financial Statements set forth on page F-1 of this Form 10-K.

(2) Financial Statement Schedules -

Schedule II Valuation and Qualifying Accounts

Schedule IV Mortgage Loans on Real Estate

(3) Exhibits -

See Exhibit Index beginning on page E-1 of this Form 10-K.

58

---

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on our behalf by the undersigned, hereunto duly authorized.

PMC Commercial Trust  
 By: /s/ Lance B. Rosemore  
 Lance B. Rosemore, *President*

Dated March 16, 2010

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons in the capacities and on the dates indicated.

| <b>Name</b>              | <b>Title</b>  | <b>Date</b>    |
|--------------------------|---|----------------|
| /s/ LANCE B. ROSEMORE    | Chairman of the Board of Trust  | March 16, 2010 |
| Lance B. Rosemore        | Managers, President, Chief Executive Officer, Secretary and Trust Manager (Principal Executive Officer) |                |
| /s/ BARRY N. BERLIN      | Chief Financial Officer and   | March 16, 2010 |
| Barry N. Berlin          | Executive Vice President (Principal Financial and Principal Accounting Officer)                         |                |
| /s/ NATHAN COHEN         | Trust Manager   | March 16, 2010 |
| Nathan Cohen             |   |                |
| /s/ DR. MARTHA GREENBERG | Trust Manager   | March 16, 2010 |
| Dr. Martha Greenberg     |   |                |
| /s/ BARRY A. IMBER       | Trust Manager   | March 16, 2010 |
| Barry A. Imber           |   |                |
| /s/ IRVING MUNN          | Trust Manager   | March 16, 2010 |
| Irving Munn              |   |                |



**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES  
FORM 10-K  
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

|  | <b>Page</b> |
|--|-------------|
| <u>Report of Independent Registered Public Accounting Firm</u> | F-2         |
| Financial Statements:  |             |
| <u>Consolidated Balance Sheets</u>                             | F-4         |
| <u>Consolidated Statements of Income</u>                       | F-5         |
| <u>Consolidated Statements of Comprehensive Income</u>         | F-6         |
| <u>Consolidated Statements of Equity</u>                       | F-7         |
| <u>Consolidated Statements of Cash Flows</u>                   | F-8         |
| <u>Notes to Consolidated Financial Statements</u>              | F-9         |
| <u>Schedule II Valuation and Qualifying Accounts</u>           | F-32        |
| <u>Schedule IV Mortgage Loans on Real Estate</u>               | F-33        |

F-1

---

**Table of Contents**

***Report of Independent Registered Public Accounting Firm***

To the Shareholders and Board of Trust Managers of  
PMC Commercial Trust:

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, comprehensive income, equity, and cash flows present fairly, in all material respects, the financial position of PMC Commercial Trust (the Company) and its subsidiaries at December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2009 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedules listed in the index appearing under Item 15(a)(2) present fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedules, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in

Management's Report on Internal Control over Financial Reporting, appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedules, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

**Table of Contents**

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ **PricewaterhouseCoopers LLP**

Dallas, Texas

March 16, 2010

F-3

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
*(In thousands, except share data)*

|  | <b>December 31,</b> |                   |
|--|---------------------|-------------------|
|  | <b>2009</b>         | <b>2008</b>       |
| <b>ASSETS</b>  |                     |                   |
| Loans receivable, net  | \$ 196,642          | \$ 179,807        |
| Retained interests in transferred assets   | 12,527              | 33,248            |
| Cash and cash equivalents  | 7,838               | 10,606            |
| Real estate owned  | 5,479               |                   |
| Restricted cash and cash equivalents   | 1,365               |                   |
| Other assets   | 4,392               | 3,863             |
| <b>Total assets</b>  | <b>\$ 228,243</b>   | <b>\$ 227,524</b> |
| <b>LIABILITIES AND EQUITY</b>  |                     |                   |
| <b>Liabilities:</b>  |                     |                   |
| Junior subordinated notes  | \$ 27,070           | \$ 27,070         |
| Revolving credit facility  | 23,000              | 22,700            |
| Structured notes and debentures payable  | 16,464              | 8,168             |
| Borrower advances  | 2,368               | 2,819             |
| Accounts payable and accrued expenses  | 2,364               | 2,884             |
| Redeemable preferred stock of subsidiary   | 1,975               | 3,876             |
| Dividends payable  | 1,731               | 3,967             |
| Deferred gains on property sales   | 686                 | 1,408             |
| Other liabilities  | 127                 | 270               |
| <b>Total liabilities.</b>  | <b>75,785</b>       | <b>73,162</b>     |
| <i>Commitments and contingencies</i>   |                     |                   |
| <b>Beneficiaries equity:</b>   |                     |                   |
| Common shares of beneficial interest; authorized 100,000,000 shares of \$0.01 par value; 11,084,683 and 11,066,283 shares issued at December 31, 2009 and 2008, respectively, 10,548,354 and 10,694,788 shares outstanding at December 31, 2009 and 2008, respectively | 111                 | 111               |
| Additional paid-in capital   | 152,611             | 152,460           |
| Net unrealized appreciation of retained interests in transferred assets  | 325                 | 620               |
| Cumulative net income  | 167,686             | 160,925           |
| Cumulative dividends   | (164,274)           | (156,829)         |

|   |                   |                   |
|---|-------------------|-------------------|
|   | 156,459           | 157,287           |
| Less: Treasury stock; at cost, 536,329 and 371,495 shares at December 31, 2009 and 2008, respectively | (4,901)           | (3,825)           |
| <b>Total beneficiaries equity</b>   | <b>151,558</b>    | <b>153,462</b>    |
| Noncontrolling interests cumulative preferred stock of subsidiary                                     | 900               | 900               |
| <b>Total equity</b>   | <b>152,458</b>    | <b>154,362</b>    |
| <b>Total liabilities and equity</b>   | <b>\$ 228,243</b> | <b>\$ 227,524</b> |

*The accompanying notes are an integral part of these consolidated financial statements.*

F-4

---

Table of Contents

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME**  
*(In thousands, except per share data)*

|   | <b>Years Ended December 31,</b> |             |             |
|---|---------------------------------|-------------|-------------|
|   | <b>2009</b>                     | <b>2008</b> | <b>2007</b> |
| <b>Revenues:</b>  |                                 |             |             |
| Interest income   | \$ 11,180                       | \$ 14,540   | \$ 16,465   |
| Income from retained interests in transferred assets                            | 2,862                           | 6,365       | 8,443       |
| Other income  | 2,225                           | 2,212       | 2,387       |
| <br>  |                                 |             |             |
| Total revenues  | 16,267                          | 23,117      | 27,295      |
| <br>  |                                 |             |             |
| <b>Expenses:</b>  |                                 |             |             |
| Salaries and related benefits   | 3,871                           | 4,705       | 5,058       |
| Interest  | 2,869                           | 3,999       | 5,493       |
| General and administrative  | 2,096                           | 2,304       | 2,717       |
| Provision for loan losses, net  | 989                             | 439         | 99          |
| Permanent impairments on retained interests in transferred assets               | 552                             | 521         | 1,111       |
| Severance and related benefits  |                                 | 1,808       |             |
| Provision for loss on rent and related receivables                              |                                 |             | 239         |
| <br>  |                                 |             |             |
| Total expenses  | 10,377                          | 13,776      | 14,717      |
| <br>  |                                 |             |             |
| <b>Income before income tax benefit (provision) and discontinued operations</b> | 5,890                           | 9,341       | 12,578      |
| Income tax benefit (provision)  | 167                             | (319)       | (484)       |
| <br>  |                                 |             |             |
| <b>Income from continuing operations</b>  | 6,057                           | 9,022       | 12,094      |
| <br>  |                                 |             |             |
| <b>Discontinued operations</b>  | 704                             | 784         | 1,041       |
| <br>  |                                 |             |             |
| <b>Net income</b>   | \$ 6,761                        | \$ 9,806    | \$ 13,135   |
| <br>  |                                 |             |             |
| <i>Weighted average shares outstanding:</i>                                     |                                 |             |             |
| Basic   | 10,573                          | 10,767      | 10,760      |
| Diluted   | 10,573                          | 10,767      | 10,764      |

***Basic and diluted earnings per share:***

|                                   |         |         |         |
|-----------------------------------|---------|---------|---------|
| Income from continuing operations | \$ 0.57 | \$ 0.84 | \$ 1.12 |
| Discontinued operations           | 0.07    | 0.07    | 0.10    |
| Net income                        | \$ 0.64 | \$ 0.91 | \$ 1.22 |

***The accompanying notes are an integral part of these consolidated financial statements.***

F-5

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
*(In thousands)*

|  | <b>Years Ended December 31,</b> |             |             |
|--|---------------------------------|-------------|-------------|
|  | <b>2009</b>                     | <b>2008</b> | <b>2007</b> |
| <b>Net income</b>  | \$ 6,761                        | \$ 9,806    | \$ 13,135   |
| Change in net unrealized appreciation of retained interests in transferred assets: |                                 |             |             |
| Net unrealized depreciation arising during period                                  | (206)                           | (1,172)     | (872)       |
| Realized gains included in net income  | (89)                            | (153)       | (439)       |
|  | (295)                           | (1,325)     | (1,311)     |
| <b>Comprehensive income</b>  | \$ 6,466                        | \$ 8,481    | \$ 11,824   |

*The accompanying notes are an integral part of these consolidated financial statements.*

F-6

---



Table of Contents

**PMC COMMERCIAL TRUST AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF EQUITY  
FOR THE YEARS ENDED DECEMBER 31, 2009, 2008 AND 2007**

*(In thousands, except share and per share data)*

|                                    | Common<br>Shares of<br>Beneficial<br>Interest | Par<br>Value | Paid-in<br>Capital | Net<br>Unrealized<br>Appreciation<br>of<br>Retained<br>Interests<br>in<br>Additional<br>Transferred<br>Assets | Net<br>Income | Cumulative<br>Dividends | Treasury<br>Stock | Cumulative<br>Preferred<br>Stock<br>of<br>Subsidiary | Total<br>Equity |
|------------------------------------|---|--------------|--------------------|---|---------------|-------------------------|-------------------|--|-----------------|
| <b>Balances, January 1, 2007</b>   | 10,753,803                                    | \$ 110       | \$ 152,178         | \$ 3,256  | \$ 137,984    | \$ (133,006)            | \$ (3,231)        | \$ 900   | \$ 158,191      |
| Net unrealized depreciation        |   |              |                    | (1,311)   |               |                         |                   |  | (1,311)         |
| Share-based compensation expense   | 11,230  | 1            | 153                |   |               |                         |                   |  | 154             |
| Dividends (\$1.20 per share)       |   |              |                    |   |               | (12,915)                |                   |  | (12,915)        |
| Net income                         |   |              |                    |   | 13,135        |                         |                   |  | 13,135          |
| <b>Balances, December 31, 2007</b> | 10,765,033                                    | 111          | 152,331            | 1,945   | 151,119       | (145,921)               | (3,231)           | 900  | 157,254         |
| Net unrealized depreciation        |   |              |                    | (1,325)   |               |                         |                   |  | (1,325)         |
| Share-based compensation expense   | 14,900  |              | 129                |   |               |                         |                   |  | 129             |
| Treasury shares, net               | (85,145)                                      |              |                    |   |               |                         | (594)             |  | (594)           |
| Dividends (\$1.015 per share)      |   |              |                    |   |               | (10,908)                |                   |  | (10,908)        |
| Net income                         |   |              |                    |   | 9,806         |                         |                   |  | 9,806           |
| <b>Balances, December 31, 2008</b> | 10,694,788                                    | 111          | 152,460            | 620   | 160,925       | (156,829)               | (3,825)           | 900  | 154,362         |
| Net unrealized depreciation        |   |              |                    | (295)   |               |                         |                   |  | (295)           |
| Share-based compensation expense   | 18,400  |              | 151                |   |               |                         |                   |  | 151             |
| Treasury shares, net               | (164,834)                                     |              |                    |   |               |                         | (1,076)           |  | (1,076)         |
| Dividends (\$0.705 per share)      |   |              |                    |   |               | (7,445)                 |                   |  | (7,445)         |
| Net income                         |   |              |                    |   | 6,761         |                         |                   |  | 6,761           |
| <b>Balances, December 31, 2009</b> | 10,548,354                                    | \$ 111       | \$ 152,611         | \$ 325  | \$ 167,686    | \$ (164,274)            | \$ (4,901)        | \$ 900   | \$ 152,458      |

*The accompanying notes are an integral part of these consolidated financial statements.*

F-7

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
*(In thousands)*

|   | <b>Years Ended December 31,</b> |               |               |
|---|---------------------------------|---------------|---------------|
|   | <b>2009</b>                     | <b>2008</b>   | <b>2007</b>   |
| <b>Cash flows from operating activities:</b>                                      |                                 |               |               |
| Net income  | \$ 6,761                        | \$ 9,806      | \$ 13,135     |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                 |               |               |
| Depreciation  | 25                              | 27            | 80            |
| Permanent impairments on retained interests in transferred assets                 | 552                             | 521           | 1,111         |
| Gains on foreclosure and sales of real estate                                     | (1,195)                         | (784)         | (1,735)       |
| Deferred income taxes   | (256)                           | 47            | 18            |
| Provision for loan losses, net  | 989                             | 439           | 99            |
| Provision for loss on rent and related receivables and impairment losses          |                                 |               | 472           |
| Premium income adjustment   | (23)                            | (10)          | 47            |
| Amortization and accretion, net   | (402)                           | (335)         | (186)         |
| Share-based compensation  | 151                             | 129           | 153           |
| Capitalized loan origination costs  | (239)                           | (207)         | (184)         |
| Loans funded, held for sale   | (24,384)                        | (8,397)       | (2,022)       |
| Proceeds from sale of guaranteed loans  | 24,996                          | 4,059         | 1,971         |
| Loan fees collected (remitted), net   | (65)                            | (8)           | 290           |
| Change in operating assets and liabilities:                                       |                                 |               |               |
| Borrower advances   | (451)                           | (247)         | (1,037)       |
| Accounts payable and accrued expenses   | (749)                           | 926           | (472)         |
| Other liabilities   | (140)                           | (202)         | 176           |
| Other assets  | 290                             | 205           | (183)         |
| <b>Net cash provided by operating activities</b>                                  | <b>5,860</b>                    | <b>5,969</b>  | <b>11,733</b> |
| <b>Cash flows from investing activities:</b>                                      |                                 |               |               |
| Loans funded  | (6,051)                         | (26,190)      | (31,734)      |
| Principal collected on loans receivable   | 14,640                          | 37,967        | 40,644        |
| Proceeds from sales of hotel properties, net                                      |                                 |               | 1,060         |
| Principal collected on retained interests in transferred assets                   | 308                             | 532           | 4,957         |
| Investment in retained interests in transferred assets                            | (559)                           | (2,820)       | (253)         |
| Principal collected on mortgage-backed security of affiliate                      | 162                             | 104           | 161           |
| Purchase of furniture, fixtures, and equipment                                    | (5)                             |               | (50)          |
| Proceeds received from sales of real estate owned, net                            |                                 |               | 1,116         |
| Release of (investment in) restricted investments, net                            | 1,181                           | 2,842         | (241)         |
| <b>Net cash provided by investing activities</b>                                  | <b>9,676</b>                    | <b>12,435</b> | <b>15,660</b> |
| <b>Cash flows from financing activities:</b>                                      |                                 |               |               |
| Purchase of treasury shares   | (1,076)                         | (594)         |               |

Edgar Filing: PMC COMMERCIAL TRUST /TX - Form 10-K

|  |                 |                  |                  |
|--|-----------------|------------------|------------------|
| Proceeds from revolving credit facility, net                                 | 300             | 22,700           |                  |
| Repayment of conduit facility, net   |                 | (23,950)         | (3,018)          |
| Payment of principal on mortgage and structured notes and debentures payable | (5,817)         | (7,205)          | (2,642)          |
| Redemption of redeemable preferred stock of subsidiary                       | (2,000)         |                  |                  |
| Payment of borrowing costs   | (30)            |                  |                  |
| Payment of dividends   | (9,681)         | (10,234)         | (13,987)         |
| <b>Net cash used in financing activities</b>                                 | <b>(18,304)</b> | <b>(19,283)</b>  | <b>(19,647)</b>  |
| <b>Net increase (decrease) in cash and cash equivalents</b>                  | <b>(2,768)</b>  | <b>(879)</b>     | <b>7,746</b>     |
| <b>Cash and cash equivalents, beginning of year</b>                          | <b>10,606</b>   | <b>11,485</b>    | <b>3,739</b>     |
| <b>Cash and cash equivalents, end of year</b>                                | <b>\$ 7,838</b> | <b>\$ 10,606</b> | <b>\$ 11,485</b> |

*The accompanying notes are an integral part of these consolidated financial statements.*

F-8

---

Table of Contents

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1. Summary of Significant Accounting Policies:*****Business***

PMC Commercial Trust ( PMC Commercial or together with its wholly-owned subsidiaries, we, us or our ) was organized in 1993 as a Texas real estate investment trust ( REIT ). Our common shares of beneficial interest ( Common Shares ) are traded on the NYSE Amex (symbol PCC ). We primarily obtain income from the yield and other related fee income earned on our investments from our lending activities. To date, these investments have principally been in the hospitality industry.

***Principles of Consolidation***

The accompanying consolidated financial statements have been prepared by management in accordance with U.S. generally accepted accounting principles, or GAAP. We consolidate entities that we control as well as variable interest entities ( VIEs ) for which we are the primary beneficiary. A VIE is an entity for which control is achieved through means other than voting rights. An entity should consolidate a VIE if that entity will absorb a majority of the VIE 's expected losses, receive a majority of the VIE 's expected residual returns, or both. To the extent we do not have a majority voting interest, we use the equity method to account for investments for which we have the ability to exercise significant influence over operating and financial policies. Consolidated net income includes our share of the net earnings of any VIE for which we are not the primary beneficiary. All material intercompany balances and transactions have been eliminated.

During 2005, PMC Commercial issued notes payable (the Junior Subordinated Notes ) of approximately \$27.1 million due March 30, 2035 to a special purpose subsidiary deemed to be a VIE. The Junior Subordinated Notes, included in our consolidated balance sheets, are subordinated to PMC Commercial 's existing debt. Since PMC Commercial is not considered to be the primary beneficiary, the VIE is not consolidated in PMC Commercial 's financial statements and the equity method is used to account for our investment in the VIE.

In addition, we own subordinate financial interests in non-consolidated qualifying special purpose entities ( QSPEs ) (i.e., retained interests in transferred assets ( Retained Interests )). While we are the servicer of the assets held by these QSPEs, we are required under the transaction documents to comply with strict servicing standards and are subject to the approval of the trustees and/or noteholders regarding any significant issues associated with the assets. As a result, we believe we have relinquished control of the assets sold to our QSPEs. Accordingly, the assets, liabilities, partners capital and results of operations of the QSPEs are not included in our consolidated financial statements.

Each of our QSPEs contains a clean-up call option which gives PMC Commercial the option to repay the outstanding structured notes of the QSPE. PMC Joint Venture, L.P. 2003 (the 2003 Joint Venture ) reached this option during September 2009 becoming a non-qualifying SPE; however, based on our current liquidity needs, we did not exercise the option. The subsidiary was determined to be a VIE. Since we expect to absorb the majority of the entity 's future expected losses and receive the entity 's expected residual returns, PMC Commercial Trust is considered to be the primary beneficiary. As a result, effective in September 2009, this subsidiary was consolidated in our financial statements. The following table summarizes the assets and liabilities of the 2003 Joint Venture (which represented a non-cash transaction):

|                                      | September<br>2009<br>(In<br>thousands) |
|--------------------------------------|--|
| Loans receivable                     | \$ 19,993                              |
| Restricted cash and cash equivalents | 1,136                                  |
| Other assets                         | 46                                     |
| Total assets                         | \$ 21,175                              |

|                          |    |       |
|--------------------------|----|-------|
| Structured notes payable | \$ | 8,591 |
| Other liabilities        |    | 20    |
| Total liabilities        | \$ | 8,611 |

F-9

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The assets and liabilities of the 2003 Joint Venture were previously accounted for as Retained Interests.

***Use of Estimates***

The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from our estimates. Our most sensitive estimates involved valuation of our Retained Interests, real estate owned and determination of loan loss reserves.

***Loans Receivable, net***

We primarily originate loans to small businesses collateralized by first liens on the real estate of the related business. Loans receivable are carried at their unamortized principal balance less net loan origination fees, discounts and loan loss reserves. For loans originated under the Small Business Administration's (SBA) 7(a) Guaranteed Loan Program (SBA 7(a) Program), upon sale of the SBA guaranteed portion of the loans, the unguaranteed portion of the loan retained by us is valued on a relative fair value basis and a discount (the Retained Loan Discount) is recorded as a reduction in basis of the retained portion of the loan.

We evaluate our loans for possible impairment on a quarterly basis. Our impairment analysis includes specific and general loan loss reserves. The general loan loss reserve is established when available information indicates that it is probable a loss has occurred in the portfolio and the amount of the loss can be reasonably estimated. Significant judgment is required in determining the general loan loss reserve, including estimates of the likelihood of default and the estimated fair value of the collateral. The determination of whether significant doubt exists and whether a specific loan loss reserve is necessary requires judgment and consideration of the facts and circumstances existing at the evaluation date. Our evaluation of the possible establishment of a specific loan loss reserve is based on a review of our historical loss experience, adverse circumstances that may affect the ability of the borrower to repay interest and/or principal and, to the extent the payment of the loan becomes dependent upon liquidation of the collateral, the estimated fair value of the collateral.

***Retained Interests***

Retained Interests primarily represent the subordinate interest in QSPEs created in conjunction with structured loan sale transactions. Retained Interests are carried at estimated fair value, with realized gains and permanent impairments included in net income and unrealized gains and losses recorded in beneficiaries' equity. The estimated fair value of our Retained Interests is based on estimates of the present value of future cash flows we expect to receive. Estimated future cash flows are based in part upon an estimate of prepayment speeds and loan losses. Prepayment speeds and loan losses are estimated based on the current and anticipated interest rate and competitive environments, the performance of the loan pool and our historical experience with these and similar loans receivable. The discount rates that we utilize are determined for each of the components of the Retained Interests as estimates of market rates based on interest rate levels, including risk premiums, considering the risks inherent in the transaction. There can be no assurance of the accuracy of these estimates.

***Real Estate Owned***

Real estate owned consists of properties acquired by foreclosure in partial or total satisfaction of non-performing loans. Real estate owned in satisfaction of a loan is recorded at estimated fair value less costs to sell at the date of foreclosure. Any excess of the carrying value of the loan over the estimated fair value of the property less estimated costs to sell is charged-off to the loan loss reserve when title to the property is obtained. Any excess of the estimated fair value of the property less estimated costs to sell and the carrying value is recorded as gain on foreclosure within discontinued operations when title to the property is obtained. Subsequent to foreclosure, real estate owned is valued at the lower of cost or market.

***Cash and Cash Equivalents***

We generally consider all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. Generally, we maintain cash, cash equivalents and restricted investments in accounts in excess of federally insured limits with various financial institutions. We regularly monitor the financial institutions and do not

believe a significant credit risk is associated with the deposits in excess of federally insured amounts.

F-10

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

***Restricted Cash and Cash Equivalents***

Represents the collection and reserve accounts of the 2003 Joint Venture required to be held as collateral pursuant to the transaction documents.

***Deferred Borrowing Costs***

Costs incurred in connection with the issuance of debt are being amortized to expense over the life of the related obligation using a method that approximates the effective interest method. Deferred borrowing costs are included in other assets on the consolidated balance sheets.

***Borrower Advances***

In general, as part of the monitoring process to verify that the borrowers' cash equity is utilized for its intended purpose, we receive deposits from our borrowers and release funds upon presentation of appropriate documentation. Funds held on behalf of borrowers are included as a liability on the consolidated balance sheets.

***Deferred Gains on Property Sales***

We evaluate our property sales individually to determine if they qualify for full accrual gain treatment. If the down payment received is not sufficient to qualify for full gain treatment, we record initial installment gains and defer the remaining gains. The remaining gains are recorded to income as principal is received on the related loans until the required amount of cash proceeds are obtained from the purchasers to qualify for full accrual gain treatment.

***Net Unrealized Appreciation of Retained Interests***

Net unrealized appreciation of Retained Interests represents the excess of estimated fair value of our Retained Interests over their cost basis.

***Revenue Recognition Policies***

***Interest Income***

Interest income includes interest earned on loans and our short-term investments and the amortization of net loan origination fees and discounts. Interest income on loans is accrued as earned with the accrual of interest generally suspended when the related loan becomes a non-accrual loan. A loan receivable is generally classified as non-accrual (a Non-Accrual Loan) if (1) it is past due as to payment of principal or interest for a period of more than 60 days, (2) any portion of the loan is classified as doubtful or is charged-off or (3) if the repayment in full of the principal and/or interest is in doubt. Generally, loans are charged-off when management determines that we will be unable to collect any remaining amounts due under the loan agreement, either through liquidation of collateral or other means. Interest income on a Non-Accrual Loan is recognized on either the cash basis or the cost recovery basis.

Origination fees and direct loan origination costs, net, are deferred and accreted to income as an adjustment of yield over the life of the related loan receivable using a method which approximates the effective interest method.

For loans recorded with a Retained Loan Discount, these discounts are recognized as an adjustment of yield over the life of the related loan receivable using the effective interest method.

***Income from Retained Interests***

The income from our Retained Interests primarily represents the accretion (recognized using the effective interest method) on our Retained Interests which is determined based on estimates of future cash flows and includes any fees collected (*i.e.*, late fees, prepayment fees, etc.) by the QSPEs in excess of anticipated fees. We update our cash flow assumptions on a quarterly basis and any changes to cash flow assumptions impact the yield on our Retained Interests.

***Other Income***

Other income consists primarily of premium income, servicing income, prepayment fees and other loan related income. Premium income represents the difference between the relative fair value attributable to the sale of the guaranteed portion of a loan originated under the SBA 7(a) Program and the principal balance (cost) allocated to the loan. The sale price includes the value attributable to any excess servicing spread retained by us plus any cash received. Servicing income represents the fees we receive for servicing loans of QSPEs and the sold portion of our SBA 7(a) loans and is recognized as revenue when the services are performed. Prepayment fees are recognized as revenue when loans are prepaid. Late fees and other loan related fees are recognized as revenue when chargeable, assuming collectibility is reasonably assured.





**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

***Income Taxes***

We have elected to be taxed as a REIT under the provisions of the Internal Revenue Code of 1986, as amended (the Code ). To the extent we qualify for taxation as a REIT, we generally will not be subject to a Federal corporate income tax on our taxable income that is distributed to our shareholders. We may, however, be subject to certain Federal excise taxes and state and local taxes on our income and property. If PMC Commercial fails to qualify as a REIT in any taxable year, it will be subject to Federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and will not be able to qualify as a REIT for four subsequent taxable years. In order to remain qualified as a REIT under the Code, we must satisfy various requirements in each taxable year, including, among others, limitations on share ownership, asset diversification, sources of income, and the distribution of at least 90% of our taxable income within the specified time in accordance with the Code.

PMC Commercial has wholly-owned taxable REIT subsidiaries ( TRS s ) which are subject to Federal income taxes. The income generated from the taxable REIT subsidiaries is taxed at normal corporate rates. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases.

We have established a policy on classification of penalties and interest related to audits of our Federal and state income tax returns. If incurred, our policy for recording interest and penalties associated with audits will be to record such items as a component of income before income tax provision (benefit) and discontinued operations. Penalties, if incurred, will be recorded in general and administrative expense and interest paid or received will be recorded in interest expense or interest income, respectively, in the consolidated statements of income.

***Earnings per Share***

Earnings per share is computed by dividing net income by the weighted-average number of shares outstanding. Diluted earnings per share includes the dilutive effect, if any, of share-based compensation awards.

***Distributions to Shareholders***

Distributions to shareholders are recorded on the ex-dividend date.

***Share-Based Compensation Plans***

We have options outstanding under share-based compensation plans described more fully in Note 14. We use fair value recognition provisions to account for all awards granted, modified or settled.

***Reclassifications***

Certain prior period amounts have been reclassified to conform with the current period presentation. Cumulative preferred stock of subsidiary was reclassified from the mezzanine section of the balance sheet to equity and minority interest as presented in the income statement was reclassified to interest expense. These reclassifications had no effect on previously reported net income or cash flows, but the resulting prior period reclassification does increase our overall consolidated equity.

***Subsequent Events***

In preparing the accompanying consolidated financial statements, we have reviewed, as determined necessary by our management, events that have occurred after December 31, 2009 up until the issuance of the financial statements.

***Recently Issued Accounting Pronouncements***

In July 2009, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Codification ( ASC ) topic 105 (formerly Statement of Accounting Standards No. 168, The Hierarchy of Generally Accepted Accounting Principles ). ASC 105 contains guidance which reduces the U.S. GAAP hierarchy to two levels, one that is authoritative and one that is not. This pronouncement was effective September 15, 2009. The adoption of this pronouncement did not have any effect on our consolidated financial statements.

ASC topic 860 (formerly FASB No. 166, Accounting for Transfers of Financial Assets an amendment of FASB Statement No. 140) was issued in June 2009. ASC 860 amends the accounting guidance for transfers of financial assets including (1) eliminating the concept of QSPEs for prospective securitizations, (2) a new unit of account definition that must be met for transfers of portions of financial assets to be eligible for sale accounting, (3) clarifications and changes to the derecognition criteria for a transfer to be accounted for as a sale, (4) a change to

the amount of recognized gain or loss on a transfer of financial assets accounted for as a sale when beneficial interests are received by the transferor, and

F-12

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

(5) extensive new disclosures. ASC 860 is effective for interim and annual reporting periods beginning after November 15, 2009. Earlier application is prohibited. This standard will affect our accounting for secondary market loan transactions beginning on January 1, 2010. At a minimum, any premium income to be recognized will be deferred for a period of at least 90 days since legally sold portions of loans will be treated as secured borrowings until any potential contingency period for having to refund the premiums has been satisfied. Furthermore, to the extent certain criteria in the new accounting standard are not met, we anticipate that we will be required to treat certain legally sold portion of loans (primarily those sold for excess spread instead of cash premiums) as secured borrowings. ASC topic 810 (formerly FASB No. 167, Amendments to FASB Interpretation No. 46(R) ) was issued in June 2009. ASC 810 requires an entity to perform an analysis to determine whether the entity's variable interest or interests give it a controlling financial interest in a variable interest entity. This analysis identifies the primary beneficiary of a variable interest entity as the entity that has both of the following characteristics: (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance and (2) the obligation to absorb the losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from that entity that could potentially be significant to the variable interest entity. ASC 810 is effective for interim and annual reporting periods beginning after November 15, 2009. Earlier application is prohibited. Our off-balance sheet securitizations will be consolidated beginning January 1, 2010. We will use the unpaid principal balance method to recognize assets and liabilities of the securitizations. The difference of approximately \$466,000 between the net amounts added to our consolidated balance sheet as assets and liabilities and our Retained Interests will be recognized as a cumulative effect in our beneficiaries' equity. Unrealized appreciation of Retained Interests of \$265,000 will be reversed in conjunction with the consolidation; therefore, the net effect to our beneficiaries' equity will be an increase of approximately \$201,000. See Note 3 for additional information on our off-balance sheet securitizations.

**Note 2. Loans Receivable, net:**

Loans receivable, net, consisted of the following:

|                                    | At December 31,       |            |
|------------------------------------|-----------------------|------------|
|                                    | 2009                  | 2008       |
|                                    | <i>(In thousands)</i> |            |
| Commercial mortgage loans (1)      | \$ 155,137            | \$ 138,858 |
| SBIC commercial mortgage loans (2) | 27,854                | 27,311     |
| SBA 7(a) Program loans (3)         | 15,256                | 14,436     |
| <br>                               |                       |            |
| Total loans receivable             | 198,247               | 180,605    |
| Less:                              |                       |            |
| Deferred commitment fees, net      | (348)                 | (318)      |
| Loan loss reserves                 | (1,257)               | (480)      |
| <br>                               |                       |            |
| Loans receivable, net              | \$ 196,642            | \$ 179,807 |

(1) At December 31, 2009, includes approximately \$19.8 million of loans held as collateral for

*the outstanding structured notes of the 2003 Joint Venture. The remaining loans are held as collateral for our revolving credit facility.*

(2) *Originated by our Small Business Investment Company ( SBIC ) subsidiaries.*

(3) *Net of Retained Loan Discounts of \$1.5 million and \$0.8 million at December 31, 2009 and 2008, respectively.*

F-13

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The activity in our loan loss reserves was as follows:

|                                | Years Ended December 31, |            |           |
|--------------------------------|--------------------------|------------|-----------|
|                                | 2009                     | 2008       | 2007      |
|                                | <i>(In thousands)</i>    |            |           |
| Balance, beginning of year     | \$ 480                   | \$ 42      | \$ 63     |
| Provision for loan losses      | 1,076                    | 488        | 123       |
| Reduction of loan losses       | (87)                     | (36)       | (24)      |
| Principal balances written-off | (212)                    | (14)       | (120)     |
| <br>Balance, end of year       | <br>\$ 1,257             | <br>\$ 480 | <br>\$ 42 |

Impaired loans are defined by generally accepted accounting principles as loans for which it is probable that the lender will be unable to collect all amounts due based on the original contractual terms of the loan. Information on loans considered to be impaired loans was as follows:

|   | At December 31,       |              |
|---|-----------------------|--------------|
|   | 2009                  | 2008         |
|   | <i>(In thousands)</i> |              |
| Impaired loans requiring reserves               | \$ 3,132              | \$ 2,501     |
| Impaired loans expected to be fully recoverable | 228                   | 2,382        |
| <br>Total impaired loans                        | <br>\$ 3,360          | <br>\$ 4,883 |

|                                       | Years Ended December 31, |            |          |
|---------------------------------------|--------------------------|------------|----------|
|                                       | 2009                     | 2008       | 2007     |
|                                       | <i>(In thousands)</i>    |            |          |
| Average impaired loans                | \$ 5,661                 | \$ 2,404   | \$ 1,023 |
| <br>Interest income on impaired loans | <br>\$ 83                | <br>\$ 163 | <br>\$   |

Our recorded investment in Non-Accrual Loans at December 31, 2009 and 2008 was approximately \$3,151,000 and \$4,945,000, respectively. The collateral securing the majority of our Non-Accrual Loans was in the process of foreclosure at December 31, 2009. We did not have any loans receivable past due 90 days or more which were accruing interest at December 31, 2009 or 2008.

**Note 3. Retained Interests:**

We own subordinated financial interests in QSPEs. At December 31, 2009, these are PMC Capital, L.P. 1998-1 (the 1998 Partnership ) and PMC Joint Venture, L.P. 2000 (the 2000 Joint Venture ) created in connection with structured loan sale transactions. In our structured loan sale transactions, we contributed loans receivable to a QSPE in exchange for cash and beneficial interests in that entity. The QSPE issued notes payable (the Structured Notes ) to unaffiliated parties ( Structured Noteholders ).

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Information pertaining to the off-balance sheet structured loan sale transactions outstanding at December 31, 2009 was as follows:

|   | 1998<br>Partnership           | 2000<br>Joint<br>Venture |
|---|-------------------------------|--------------------------|
|   | <i>(Dollars in thousands)</i> |                          |
| <b>At December 31, 2009:</b>                |                               |                          |
| Principal outstanding on sold loans         | \$ 5,024                      | \$ 22,912                |
| Structured Notes balance outstanding        | \$ 4,799                      | \$ 14,725                |
| Cash in the collection account              | \$ 122                        | \$ 271                   |
| Cash in the reserve account                 | \$ 1,329                      | \$ 1,674                 |
| Weighted average interest rate of loans (1) | P+1.84%                       | 9.49%                    |
| Interest rate on Structured Notes (1)       | P- 1.00%                      | 7.28%                    |
|   | 4.6% to                       |                          |
| Discount rate assumptions (2)               | 14.9%                         | 8.6% to 14.9%            |
| Constant prepayment rate assumption (3)     | 18.00%                        | 12.00%                   |
| Weighted average remaining life (4)         | 1.78 years                    | 1.50 years               |
| Aggregate principal losses assumed (5)      | 2.46%                         | 1.12%                    |
| Aggregate principal losses to date (6)      | %                             | 1.65%                    |

(1) *Variable interest rates are denoted by the spread over (under) the prime rate ( P ).*

(2) *Discount rates utilized were (i) 4.6% to 8.6% for our required overcollateralization, (ii) 9.6% for our reserve funds and (iii) 14.9% for our interest-only strip receivables.*

(3) *The prepayment rate was based on the actual performance of the loan pools, adjusted for anticipated principal prepayments considering other similar loans.*

(4) *The weighted average remaining life was calculated by summing the product of (i) the sum of the principal collections expected in each future period multiplied by (ii) the number of periods until collection, and then dividing that total by (iii) the remaining principal balance.*

(5) *Represents aggregate estimated future losses as a percentage of the remaining principal based upon per annum estimated losses that ranged from 0.8% to 1.4%.*

(6) *Represents aggregate principal losses incurred to date as a percentage of the principal outstanding at inception.*

At December 31, 2009, approximately \$0.5 million of the loans sold to the QSPEs were delinquent 60 days or longer as to payment of principal and interest.

Our SBA 7(a) subsidiary has Retained Interests related to the sale of loans originated pursuant to the SBA 7(a) Program. The SBA guaranteed portions of these loans receivable were sold to either dealers in government guaranteed loans receivable or institutional investors ( Secondary Market Loan Sales ) as the loans were fully funded. On Secondary Market Loan Sales, we may have retained an excess spread between the interest rate paid to us from our borrowers and the rate we paid to the purchaser of the guaranteed portion of the note and servicing costs ( Excess Spread ). At December 31, 2009, the aggregate principal balance of our SBA 7(a) subsidiary's loans serviced in the secondary market was approximately \$46.8 million and the weighted average Excess Spread was approximately 0.8%. In determining the estimated fair value of our Retained Interests related to Secondary Market Loan Sales, our assumptions at December 31, 2009 included a prepayment speed of 16% per annum and a discount rate of 14.5%. The estimated fair value of our Retained Interests is based upon an estimate of the discounted future cash flows we will receive. In determining the present value of expected future cash flows, estimates are made in determining the amount and timing of those cash flows and the discount rates. The amount and timing of cash flows is generally determined based on estimates of loan losses and anticipated prepayment speeds relating to the loans receivable contributed to the QSPE. Actual loan losses and prepayments may vary significantly from assumptions. The discount rates that we utilize in computing the estimated fair value are based upon estimates of the inherent risks associated with each cash flow stream.





**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The components of our Retained Interests were as follows:

- (1) Our required overcollateralization (the OC Piece). The OC Piece represents the excess of the loans receivable contributed to the QSPE over the principal amount of the Structured Notes issued by the QSPE, which serves as additional collateral for the Structured Noteholders.
- (2) The Reserve Fund and the interest earned thereon. The Reserve Fund represents cash that is required to be kept in a liquid cash account by the QSPE pursuant to the terms of the transaction documents, as collateral for the Structured Noteholders.
- (3) The interest-only strip receivable (the IO Receivable). The IO Receivable is comprised of the cash flows that are expected to be received by us in the future after payment by the QSPE of (a) all interest and principal due to the Structured Noteholders, (b) all principal and interest on the OC Piece, (c) any required funding of the Reserve Fund and (d) on-going costs of the transaction.

Our Retained Interests consisted of the following:

|                    | At December 31, 2009  |                 |                  |           |           |
|--------------------|-----------------------|-----------------|------------------|-----------|-----------|
|                    | Estimated Fair Value  |                 |                  |           |           |
|                    | OC<br>Piece           | Reserve<br>Fund | IO<br>Receivable | Total     | Cost      |
|                    | <i>(In thousands)</i> |                 |                  |           |           |
| First Western      | \$                    | \$              | \$ 994           | \$ 994    | \$ 934    |
| 1998 Partnership   | 280                   | 1,012           | 101              | 1,393     | 1,355     |
| 2000 Joint Venture | 8,495                 | 1,409           | 236              | 10,140    | 9,913     |
|                    | \$ 8,775              | \$ 2,421        | \$ 1,331         | \$ 12,527 | \$ 12,202 |

- (1) On September 15, 2009, we exercised our option to repay the structured notes of the 2002 Joint Venture. We used the reserve fund of \$1.4 million and cash on hand and borrowings under our revolving credit facility totaling \$4.1 million in order to repay the approximately

*\$5.5 million of  
structured notes.*

- (2) *The 2003 Joint  
Venture reached  
its clean-up  
call option  
during  
September 2009  
becoming a  
non-qualifying  
SPE and, as a  
result, is now  
consolidated in  
our financial  
statements.*

F-16

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following sensitivity analysis of our Retained Interests at December 31, 2009 highlights the volatility that results when loan losses and discount rates are different than our assumptions:

| Changed Assumption                            | Estimated<br>Fair<br>Value | Asset Change<br>(1) |
|---|----------------------------|---------------------|
|   | <i>(In thousands)</i>      |                     |
| Losses increase by 100 basis points per annum | \$ 12,186                  | (\$341)             |
| Losses increase by 200 basis points per annum | \$ 11,873                  | (\$654)             |
| Discount rates increase by 300 basis points   | \$ 11,868                  | (\$659)             |
| Discount rates increase by 500 basis points   | \$ 11,451                  | (\$1,076)           |

(1) Any depreciation of our Retained Interests would be either included in the accompanying statement of income as a permanent impairment or on our consolidated balance sheet in beneficiaries equity as an unrealized loss.

Due to the short-term weighted average remaining life of our Retained Interests and the relatively small value of our interest-only strip receivables, there is no material asset change for increases in prepayment rates.

These sensitivities are hypothetical and should be used with caution. Values based on changes in these assumptions generally cannot be extrapolated since the relationship of the change in assumptions to the change in estimated fair value is not linear. The effect of a variation in a particular assumption on the estimated fair value of our Retained Interests is calculated without changing any other assumption. In reality, changes in one factor are not isolated from changes in another which might magnify or counteract the sensitivities.

Our consolidated financial statements do not include the assets, liabilities, partners' capital, revenues or expenses of the QSPEs. As a result, at December 31, 2009 and 2008, our consolidated balance sheets do not include \$31.3 million and \$77.6 million in assets, respectively, and \$19.6 million and \$44.0 million in liabilities, respectively, related to these structured loan sale transactions recorded by the QSPEs. At December 31, 2009, the aggregate partners' capital of our QSPEs was approximately \$11.7 million and the estimated fair value and cost of the associated Retained Interests was approximately \$11.5 million and \$11.3 million, respectively. Due to a change in accounting rules, effective January 1, 2010, these assets and liabilities will be consolidated in our financial statements.

The income from our Retained Interests represents the accretion (recognized using the effective interest method) on our Retained Interests which is determined based on estimates of future cash flows and includes any fees collected (*i.e.*, late fees, prepayment fees, etc.) by the QSPEs in excess of anticipated fees. We update our cash flow

assumptions on a quarterly basis and any changes to cash flow assumptions impact the yield on our Retained Interests. The yield on our Retained Interests, which is comprised of the income earned less permanent impairments, was 10.6%, 15.0% and 13.9% during 2009, 2008 and 2007, respectively.

F-17

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 4. Debt:**

Information on our consolidated debt was as follows:

|   | At December 31,        |                           |                        |                           | Current<br>Range of<br>Maturities | Weighted<br>Average<br>Coupon Rate<br>at December 31, |       |
|---|------------------------|---------------------------|------------------------|---------------------------|-----------------------------------|---|-------|
|   | 2009<br>Face<br>Amount | 2009<br>Carrying<br>Value | 2008<br>Face<br>Amount | 2008<br>Carrying<br>Value |                                   | 2009  | 2008  |
| <i>(In thousands)</i>                           |                        |                           |                        |                           |                                   |   |       |
| <i>Structured notes and debentures payable:</i> |                        |                           |                        |                           |                                   |   |       |
| Debentures                                      | \$ 8,190               | \$ 8,173                  | \$ 8,190               | \$ 8,168                  | 2013 to 2015                      | 5.90%   | 5.90% |
| Structured notes                                | 8,291                  | 8,291                     |                        |                           | (1)                               | 2.79%   | NA    |
|   | 16,481                 | 16,464                    | 8,190                  | 8,168                     |                                   |   |       |
| Junior Subordinated Notes                       | 27,070                 | 27,070                    | 27,070                 | 27,070                    | 2035                              | 3.53%   | 7.01% |
| Revolving credit facility                       | 23,000                 | 23,000                    | 22,700                 | 22,700                    | 2010                              | 3.25%   | 2.50% |
| Redeemable preferred stock of subsidiary        | 2,000                  | 1,975                     | 4,000                  | 3,876                     | 2010                              | 4.00%   | 4.00% |
|   | \$ 68,551              | \$ 68,509                 | \$ 61,960              | \$ 61,814                 |                                   |   |       |

*(1) Principal payments of these structured notes are dependent upon cash flows received from the underlying loans. Our estimate of their repayment is based on scheduled principal payments on the underlying loans. Our estimate will differ from*

*actual amounts  
to the extent we  
experience  
prepayments  
and/or loan  
losses.*

Principal payments required on our consolidated debt at December 31, 2009 were as follows (face amount):

| Years Ending<br>December 31, | Total<br>( <i>In<br/>thousands</i> ) |
|------------------------------|--------------------------------------|
| 2010                         | \$ 26,239                            |
| 2011                         | 1,294                                |
| 2012                         | 1,343                                |
| 2013                         | 5,556                                |
| 2014                         | 1,425                                |
| Thereafter                   | 32,694                               |
|                              | \$ 68,551                            |

#### *Debentures*

Debentures represent amounts due to the SBA from our SBICs and have semi-annual interest only payments.

#### *Structured Notes*

Structured notes relate to our 2003 Joint Venture which was consolidated beginning in September 2009.

#### *Junior Subordinated Notes*

The Junior Subordinated Notes bear interest at a floating rate which resets on a quarterly basis at the 90-day LIBOR plus 3.25%. The Junior Subordinated Notes may be redeemed at par at our option beginning on March 30, 2010. Interest payments are due on a quarterly basis.

#### *Revolving Credit Facility*

PMC Commercial has a collateralized revolving credit facility which provided credit availability up to \$40 million which expires on December 31, 2010. During February 2010, we voluntarily reduced the amount available to \$35

F-18

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

million since this amount was better aligned with our working capital needs during the first quarter of 2010. The amount available under the revolving credit facility will be reduced by \$5 million each quarter commencing June 30, 2010 at which time the amount available will be reduced to \$30 million. The amount available may be further reduced if the aggregate amount of prepayments received by PMC Commercial and our SBA 7(a) subsidiary on their loan portfolios exceeds \$12 million in which case the amount available under the revolving credit facility will be further reduced by an aggregate amount equal to 75% of such excess effective as of the last day of each fiscal quarter beginning March 31, 2010. The amount available under the Revolver will further reduce to \$20 million on December 31, 2010 at which time the Revolver will also mature. The facility is collateralized by the loans of PMC Commercial with a carrying value at December 31, 2009 of \$134.0 million and the common stock of our SBA 7(a) subsidiary. We are charged interest on the balance outstanding under the revolving credit facility at our election of either the prime rate of the lender or 300 basis points over LIBOR. In addition, we are charged an unused fee equal to 37.5 basis points computed based on our daily available balance. The credit facility requires us to meet certain covenants, the most restrictive of which provides for a maximum amount of problem assets as defined in the agreement. The maximum problem assets cannot exceed 10% of beneficiaries' equity calculated on a quarterly basis. In addition, we have (1) an asset coverage test based on our cash and cash equivalents and loans receivable as a ratio to our senior debt of 1.25 times, (2) a covenant that limits our ability to pay out returns of capital as part of our dividends and (3) a minimum equity requirement of \$145 million. At December 31, 2009, we were in compliance with the covenants of this facility.

*Redeemable Preferred Stock of Subsidiary*

One of our SBICs has outstanding 20,000 shares of \$100 par value, 4% cumulative preferred stock held by the SBA. The redeemable preferred stock was issued during 1995 and must be redeemed at par no later than 15 years from the date of issuance. During May 2009, we redeemed 20,000 shares of \$100 par value, 4% cumulative preferred stock of one of our SBICs held by the SBA due in September 2009. No gain or loss was recorded on the redemption. During March 2010, we redeemed the remaining 20,000 shares of \$100 par value, 4% cumulative preferred stock of one of our SBICs held by the SBA due in May 2010. No gain or loss was recorded on the redemption. Dividends of \$110,000 and \$160,000 were recognized on the redeemable preferred stock of subsidiary during 2009 and 2008, respectively, and are included in interest expense in our consolidated statements of income.

*Interest Paid*

During 2009, 2008 and 2007 interest paid was \$2,669,000, \$3,919,000, and \$5,106,000, respectively.

**Note 5. Cumulative Preferred Stock of Subsidiary:**

One of our SBICs has outstanding 30,000 shares of \$100 par value, 3% cumulative preferred stock (the 3% Preferred Stock) held by the SBA. Our SBIC is entitled to redeem, in whole or part, the 3% Preferred Stock by paying the par value (\$3.0 million) of these securities plus dividends accumulated and unpaid on the date of redemption. While the 3% Preferred Stock may be redeemed, redemption is not mandatory. The 3% Preferred Stock was valued at \$900,000 when acquired in 2004. Dividends of \$90,000 were recognized on the 3% Preferred Stock during both 2009 and 2008 and are reflected in our consolidated statements of income as interest expense.

**Note 6. Earnings Per Share:**

The computations of basic earnings per common share are based on our weighted average shares outstanding. The weighted average number of common shares outstanding was approximately 10,573,000, 10,767,000 and 10,760,000 for the years ended December 31, 2009, 2008 and 2007, respectively. For purposes of calculating diluted earnings per share, the weighted average shares outstanding were increased by approximately 4,000 shares during 2007 for the dilutive effect of share options. No shares were added to the weighted average shares outstanding for purposes of calculating diluted earnings per share during 2008 or 2009 as options were anti-dilutive.

Not included in the computation of diluted earnings per share were outstanding options to purchase approximately 90,000, 59,000 and 57,000 common shares during 2009, 2008 and 2007, respectively, because the options' exercise prices were greater than the average market price of the stock.





**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 7. Dividends Paid and Declared:**

During 2009, our dividends were declared as follows:

| Record Date        | Date Paid        | Amount<br>Per Share | Type    |
|--------------------|------------------|---------------------|---------|
| March 31, 2009     | April 13, 2009   | \$ 0.225            | Regular |
| June 30, 2009      | July 13, 2009    | 0.160               | Regular |
| September 30, 2009 | October 13, 2009 | 0.160               | Regular |
| December 31, 2009  | January 11, 2010 | 0.160               | Regular |
|                    |                  | \$ 0.705            |         |

We have certain covenants within our revolving credit facility that limit our ability to pay out returns of capital as part of our dividends. These restrictions have not historically limited the amount of dividends we have paid and management does not believe that they will restrict future dividend payments.

**Note 8. Share Repurchase Program:**

Our Board of Trust Managers authorized a share repurchase program for up to \$10 million for the purchase of outstanding common shares which expires September 26, 2010. The common shares may be purchased from time to time in the open market or pursuant to negotiated transactions. We have repurchased 249,979 shares under the program for an aggregate purchase price of approximately \$1,670,000, including commissions. We are not currently purchasing shares under the program and do not anticipate purchasing additional shares under the program.

**Note 9. Income Taxes:**

PMC Commercial has elected to be taxed as a REIT under the Code. To qualify as a REIT, PMC Commercial must meet a number of organizational and operational requirements, including a requirement that we distribute at least 90% of our taxable income to our shareholders. As a REIT, PMC Commercial generally will not be subject to corporate level Federal income tax on net income that is currently distributed to shareholders. In order to meet our 2009 taxable income distribution requirements, we will make an election under the Code to treat a portion of the distributions declared and paid in 2010 as distributions of 2009's taxable income.

F-20

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following reconciles net income to REIT taxable income:

|  | Years Ended December 31, |               |               |
|--|--------------------------|---------------|---------------|
|  | 2009                     | 2008          | 2007          |
|  | <i>(In thousands)</i>    |               |               |
| Net income   | \$ 6,761                 | \$ 9,806      | \$ 13,135     |
| Book/tax difference on depreciation                                  | (56)                     | (60)          | (65)          |
| Book/tax difference on gains related to real estate                  | (1,110)                  | (784)         | 236           |
| Book/tax difference on Retained Interests, net                       | (212)                    | 57            | 1,631         |
| Severance accrual (payments)   | (1,435)                  | 1,596         |               |
| Impairment losses  |                          |               | 233           |
| Book/tax difference on rent and related receivables                  |                          |               | (1,152)       |
| Book/tax difference on amortization and accretion                    | (232)                    | (345)         | (239)         |
| Loan valuation   | 497                      | 430           | (299)         |
| Other book/tax differences, net                                      | (38)                     | (177)         | 189           |
| <br>Subtotal   | <br>4,175                | <br>10,523    | <br>13,669    |
| <br>Less: taxable REIT subsidiaries net loss (income),<br>net of tax | <br>413                  | <br>(587)     | <br>(852)     |
| Dividend distribution from taxable REIT subsidiary                   |                          | 2,000         |               |
| <br>REIT taxable income  | <br>\$ 4,588             | <br>\$ 11,936 | <br>\$ 12,817 |
| <br>Distributions declared   | <br>\$ 7,445             | <br>\$ 10,908 | <br>\$ 12,915 |
| <br>Basic weighted average common shares outstanding                 | <br>10,573               | <br>10,767    | <br>10,760    |

Dividends per share for dividend reporting purposes were as follows:

|                         | Years Ended December 31, |         |          |         |          |         |
|-------------------------|--------------------------|---------|----------|---------|----------|---------|
|                         | 2009                     |         | 2008     |         | 2007     |         |
|                         | Amount                   |         | Amount   |         | Amount   |         |
|                         | Per                      |         | Per      |         | Per      |         |
|                         | Share                    | Percent | Share    | Percent | Share    | Percent |
| Non qualified dividends | \$ 0.705                 | 100.00% | \$ 0.829 | 81.67%  | \$ 1.068 | 89.00%  |
| Qualified dividends     |                          |         | 0.186    | 18.33%  |          |         |
| Capital gains           |                          |         |          |         | 0.132    | 11.00%  |
|                         | \$ 0.705                 | 100.00% | \$ 1.015 | 100.00% | \$ 1.200 | 100.00% |

PMC Commercial has wholly-owned TRS s which are subject to Federal income taxes. The income generated from the TRS s is taxed at normal corporate rates.

We calculate our current and deferred tax provisions based on estimates and assumptions that could differ from the actual results reflected in income tax returns filed during the subsequent year. Adjustments based on the final tax returns are generally recorded in the period when the returns are filed.

F-21

---

Table of Contents

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Income tax provision (benefit) related to the TRS s consisted of the following:

|                                       | Years Ended December<br>31, |            |            |
|---------------------------------------|-----------------------------|------------|------------|
|                                       | 2009                        | 2008       | 2007       |
|                                       | <i>(In thousands)</i>       |            |            |
| Federal:                              |                             |            |            |
| Current provision                     | \$ 89                       | \$ 272     | \$ 466     |
| Deferred provision<br>(benefit)       | (256)                       | 47         | 18         |
| <br>Income tax<br>provision (benefit) | <br>\$ (167)                | <br>\$ 319 | <br>\$ 484 |

The provision (benefit) for income taxes results in effective tax rates that differ from Federal statutory rates of 34%. The reconciliation of TRS income tax attributable to net income (loss) computed at Federal statutory rates to income tax provision (benefit) was as follows:

|   | Years Ended December 31, |            |            |
|---|--------------------------|------------|------------|
|   | 2009                     | 2008       | 2007       |
|   | <i>(In thousands)</i>    |            |            |
| Income (loss) before income taxes for TRS s         | \$ (580)                 | \$ 906     | \$ 1,336   |
| <br>Expected Federal income tax provision (benefit) | <br>\$ (198)             | <br>\$ 307 | <br>\$ 468 |
| Preferred dividend of subsidiary                    | 31                       | 31         | 31         |
| Other adjustments                                   |                          | (19)       | (15)       |
| <br>Income tax provision (benefit)                  | <br>\$ (167)             | <br>\$ 319 | <br>\$ 484 |

We have identified our Federal tax returns and our state returns in Texas as major tax jurisdictions. The periods subject to examination for our Federal tax returns and state returns in Texas are the 2006 through 2008 tax years. We believe that all income tax filing positions and deductions will be sustained on audit and do not anticipate any adjustments that will result in a material change to our financial position. Therefore, no reserves for uncertain tax positions have been recorded.

Our net deferred tax asset was approximately \$394,000, \$138,000 and \$185,000 at December 31, 2009, 2008 and 2007, respectively.

We paid approximately \$109,000, \$235,000 and \$693,000 in income taxes during 2009, 2008 and 2007, respectively.

**Note 10. Other Income:**

Other income consisted of the following:

|                           | Years Ended December 31, |        |        |
|---------------------------|--------------------------|--------|--------|
|                           | 2009                     | 2008   | 2007   |
|                           | <i>(In thousands)</i>    |        |        |
| Premium income (1)        | \$ 1,343                 | \$ 223 | \$ 220 |
| Servicing income          | 370                      | 469    | 754    |
| Other loan related income | 224                      | 369    | 572    |

|                            |          |          |          |
|----------------------------|----------|----------|----------|
| Prepayment fees            | 126      | 771      | 615      |
| Equity in earnings of VIEs | 76       | 94       | 101      |
| Other                      | 86       | 286      | 125      |
|                            | \$ 2,225 | \$ 2,212 | \$ 2,387 |

(1) *Premium income results from the sale of the government guaranteed portion of our SBA 7(a) subsidiary's loans pursuant to Secondary Market Loan Sales.*

F-22

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 11. Discontinued Operations:**

Our discontinued operations consisted of the following:

|                               | Years Ended December 31, |        |          |
|-------------------------------|--------------------------|--------|----------|
|                               | 2009                     | 2008   | 2007     |
|                               | <i>(In thousands)</i>    |        |          |
| Gains on sales of real estate | \$ 721                   | \$ 784 | \$ 1,735 |
| Gain on foreclosure           | 389                      |        |          |
| Net losses                    | (406)                    |        | (461)    |
| Impairment losses             |                          |        | (233)    |
| <br>                          |                          |        |          |
| Discontinued operations       | \$ 704                   | \$ 784 | \$ 1,041 |

Gains on sales of real estate represent gains on the sales of hotel properties and income recognition of previously unamortized gains.

Gain on foreclosure represents the initial adjustment of the carrying value to the estimated fair value of our real estate owned upon foreclosure. During 2009, the estimated fair value after selling costs of the collateral underlying a limited service hospitality property included in real estate owned on our consolidated balance sheet was in excess of its cost. Net losses represent the net of revenues and expenses of our operating real estate owned and real estate investments. During 2009, net losses represent primarily the net losses related to the operation of a golf course. The golf course was sold in January 2010 for cash proceeds of \$2.5 million and we recognized a gain of approximately \$76,000. During 2007, net losses were primarily interest expense and fees on mortgages payable related to hotel properties which was included in discontinued operations. The mortgages payable were either repaid as a result of the sales or as they matured. No additional interest expense was allocated to discontinued operations.

Impairment losses represent declines in the estimated fair value of our real estate owned and real estate investments subsequent to initial valuation.

**Note 12. Dividend Reinvestment and Cash Purchase Plan:**

We have a dividend reinvestment and cash purchase plan (the Plan). Participants in the Plan have the option to reinvest all or a portion of dividends received. The purchase price of the Common Shares is 100% of the average of the closing price of the Common Shares as published for the five trading days immediately prior to the dividend record date or prior to the optional cash payment purchase date, whichever is applicable. Our transfer agent, on our behalf, uses the open market to purchase Common Shares with proceeds from the dividend reinvestment portion of the Plan.

**Note 13. Profit Sharing Plan:**

We have a profit sharing plan available to our full-time employees after one year of employment. Vesting increases ratably to 100% after the sixth year of employment. Pursuant to our profit sharing plan, approximately \$199,000, \$207,000 and \$256,000 was expensed during 2009, 2008 and 2007, respectively. Contributions to the profit sharing plan are at the discretion of our Board of Trust Managers.

**Note 14. Share-Based Compensation Plans:**

At December 31, 2009, we have options outstanding under share-based compensation plans. The 2005 Equity Incentive Plan was approved by our shareholders on June 11, 2005 and permits the grant of options to our employees, executive officers and Board of Trust Managers and restricted shares to our executive officers and Board of Trust Managers for up to 500,000 Common Shares. We believe that these awards better align the interests of our employees, executive officers and Board of Trust Managers with those of our shareholders. Option awards are granted with an exercise price equal to the market price of our Common Shares at the date of grant and vest immediately upon grant with five-year contractual terms.





**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

A summary of the status of our stock options as of December 31, 2009, 2008 and 2007 and the changes during the years ended on those dates are as follows:

|  | 2009                                |                                  | 2008                                |                                  | 2007                                |                                  |
|--|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|
|  | Number of Shares Underlying Options | Weighted Average Exercise Prices | Number of Shares Underlying Options | Weighted Average Exercise Prices | Number of Shares Underlying Options | Weighted Average Exercise Prices |
| Outstanding, January 1   | 74,650                              | \$ 12.46                         | 101,651                             | \$ 13.65                         | 142,511                             | \$ 14.06                         |
| Granted  | 15,000                              | \$ 8.35                          | 20,000                              | \$ 7.65                          | 20,000                              | \$ 14.01                         |
| Forfeited  |                                     |                                  | (25,448)                            | \$ 12.86                         | (2,092)                             | \$ 13.85                         |
| Expired  |                                     |                                  | (21,553)                            | \$ 13.12                         | (58,768)                            | \$ 14.77                         |
| Outstanding and exercisable, December 31                             | 89,650                              | \$ 11.77                         | 74,650                              | \$ 12.46                         | 101,651                             | \$ 13.65                         |
| Weighted-average fair value of stock options granted during the year | \$ 0.71                             |                                  | \$ 0.30                             |                                  | \$ 0.56                             |                                  |

Upon notification of intent to exercise stock options, our policy is to first verify that the options are exercisable, then to contact our transfer agent instructing them to issue new shares and then to collect the cash proceeds.

The fair value of each stock option granted is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

| Assumption:             | Years Ended December 31, |        |        |
|-------------------------|--------------------------|--------|--------|
|                         | 2009                     | 2008   | 2007   |
| Expected Term (years)   | 3.0                      | 3.0    | 3.0    |
| Risk-Free Interest Rate | 1.91%                    | 3.39%  | 4.99%  |
| Expected Dividend Yield | 8.44%                    | 11.44% | 8.57%  |
| Expected Volatility     | 28.04%                   | 20.19% | 13.41% |
| Forfeiture Rate         | 10.00%                   | 5.00%  | 5.00%  |

The expected term of the options represents the period of time that the options are expected to be outstanding and was determined based on our historical data. The risk-free rate was based on the 3-year U.S. Treasury rate corresponding to the expected term of the options. We used historical information to determine our expected volatility, dividend yield and forfeiture rates. We recorded compensation expense of approximately \$11,000, \$6,000 and \$11,000 during 2009, 2008 and 2007, respectively, related to these option grants.

The following table summarizes information about stock options outstanding at December 31, 2009:

| Options Outstanding and Exercisable |          |
|-------------------------------------|----------|
| Weighted Average                    | Weighted |

|    | Range of<br>Exercise Prices | Number<br>Outstanding | Remaining<br>Contract<br>Life<br>(in years) | Average<br>Exercise<br>Price |
|----|-----------------------------|-----------------------|---|------------------------------|
| \$ | 7.65 to \$8.35              | 30,500                | 4.07  | \$ 7.99                      |
| \$ | 12.72                       | 23,000                | 1.44  | \$ 12.72                     |
| \$ | 14.01 to \$14.54            | 36,150                | 1.12  | \$ 14.36                     |
| \$ | 7.65 to \$14.54             | 89,650                | 2.21  | \$ 11.77                     |

F-24

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

A summary of the status of our restricted shares as of December 31, 2009, 2008 and 2007 and the changes during the years ended on those dates are as follows:

|                      | 2009             |  | 2008             |  | 2007             |  |
|----------------------|------------------|--|------------------|--|------------------|--|
|                      | Number of Shares | Weighted Average Grant Date Fair Value Per Share | Number of Shares | Weighted Average Grant Date Fair Value Per Share | Number of Shares | Weighted Average Grant Date Fair Value Per Share |
| Balance, January 1   | 13,200           | \$ 9.05  | 10,450           | \$ 13.66   | 9,060            | \$ 13.33   |
| Granted              | 18,400           | \$ 8.35  | 16,500           | \$ 7.65  | 11,400           | \$ 14.01   |
| Vested               | (14,184)         | \$ 9.25  | (12,150)         | \$ 7.84  | (9,840)          | \$ 13.78   |
| Forfeited            |                  |  | (1,600)          | \$ 11.23   | (170)            | \$ 12.72   |
| Balance, December 31 | 17,416           | \$ 8.14  | 13,200           | \$ 9.05  | 10,450           | \$ 13.66   |

The restricted share awards vest based on two years of continuous service with one-third of the shares vesting immediately upon issuance of the shares and one-third vesting at the end of each of the next two years. Restricted share awards provide for accelerated vesting if there is a change in control (as defined in the plan). Compensation expense related to the restricted shares is being recognized over the vesting periods. We recorded compensation expense of approximately \$140,000, \$123,000 and \$143,000 during 2009, 2008 and 2007, respectively, related to our restricted share issuances. At December 31, 2009, there was approximately \$66,000 of total unrecognized compensation expense related to the restricted shares which will be recognized over the next two years.

**Note 15. Restructuring Costs:**

In October 2008, due to economic and market conditions, we announced a number of cost reduction initiatives. These initiatives included streamlining our sales, credit and servicing, as well as outsourcing some functions. These changes resulted in one-time severance charges of approximately \$1.8 million during 2008.

The table below summarizes the balance of accrued severance and related benefits, which is included in the balance of accounts payable and accrued expenses in the consolidated balance sheets, and the changes in the accrued amounts as of and for the years ended December 31, 2008 and 2009 (*in thousands*):

|                                      |          |
|--------------------------------------|----------|
| Costs incurred during 2008           | \$ 1,808 |
| Payments                             | (212)    |
| Accrued balance at December 31, 2008 | \$ 1,596 |
| Payments                             | (1,435)  |
| Accrued balance at December 31, 2009 | \$ 161   |

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 16. Supplemental Disclosure of Cash Flow Information:**

Our non-cash investing activities were as follows:

|  | Years Ended December 31, |           |          |
|--|--------------------------|-----------|----------|
|  | 2009                     | 2008      | 2007     |
|  | <i>(In thousands)</i>    |           |          |
| Consolidation of loans receivable  | \$ 12,570                | \$ 13,760 | \$       |
| Reclassification from loans receivable to real estate owned                              | \$ 4,948                 | \$        | \$ 4,917 |
| Reclassification from Retained Interests to loans receivable<br>PMC Capital, L.P. 1999-1 | \$                       | \$ 7,596  | \$       |
| Loans receivable originated in connection with sales of<br>hotel properties              | \$                       | \$        | \$ 4,380 |
| Loans receivable originated in connection with the sale of<br>real estate owned          | \$                       | \$        | \$ 6,283 |

In addition, as described in Note 1, we are now consolidating the assets and liabilities of the 2003 Joint Venture, representing a non-cash transaction. Previously, the 2003 Joint Venture was reflected as Retained Interests.

**Note 17. Fair Values of Financial Instruments:**

At December 31, 2009, we had one asset, Retained Interests, that was required to be measured at fair value on a recurring basis. Fair value, per generally accepted accounting principles, is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The hierarchy is as follows:

- Level 1: Observable inputs such as quoted prices in active markets;*
- Level 2: Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and*
- Level 3: Unobservable inputs where there is little or no market data, which requires the reporting entity to develop its own assumptions.*

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

We used Level 3 inputs to determine the estimated fair value of our Retained Interests since there is little or no market information for our Retained Interests. The following is activity for our Retained Interests:

|   | Years Ended           |           |
|---|-----------------------|-----------|
|   | December 31,          |           |
|   | 2009                  | 2008      |
|   | <i>(In thousands)</i> |           |
| Value as of beginning of period           | \$ 33,248             | \$ 48,616 |
| Investments                               | 1,261                 | 2,866     |
| Accretion (1)                             | 302                   |           |
| Principal collections                     | (308)                 | (532)     |
| Repurchases/Consolidation (2)             | (21,129)              | (15,856)  |
| Realized gains included in net income (3) | (89)                  | (153)     |
| Permanent impairments                     | (552)                 | (521)     |
| Unrealized depreciation                   | (206)                 | (1,172)   |
| Value as of end of period                 | \$ 12,527             | \$ 33,248 |
| Cost at end of period                     | \$ 12,202             | \$ 32,628 |

(1) *Represents accretion of income in excess of principal collections, included within income from Retained Interests.*

(2) *During 2009, represents the repurchase of a securitization and consolidation of a securitization based upon attainment of the clean-up call option. During 2008,*

*represents the repurchase of two securitizations.*

- (3) *Included within income from retained interests in transferred assets.*

For impaired loans measured at fair value on a nonrecurring basis during 2009 and 2008 the following table provides the carrying value of the related individual assets at year end. We used Level 3 inputs to determine the estimated fair value of our impaired loans.

|                       | Carrying Value at<br>December 31, |         | Provision for<br>Loan Losses |       |
|-----------------------|-----------------------------------|---------|------------------------------|-------|
|                       | 2009                              | 2008    | 2009                         | 2008  |
|                       | <i>(In thousands)</i>             |         |                              |       |
| Impaired<br>loans (1) | \$2,996                           | \$4,883 | \$334                        | \$130 |

- (1) *Carrying value represents our impaired loans net of loan loss reserves. Our carrying value is determined based on management's assessment of the appraised value of the collateral, tax assessed value of the collateral, and/or operating statistics to the extent available.*

For real estate owned, our carrying value approximates the estimated fair value at the time of foreclosure and the lower of cost or market thereafter. We used Level 3 inputs to determine the estimated fair value of our real estate owned. The carrying value of our real estate owned is established at the time of foreclosure based upon management's assessment of the appraised value of the collateral, tax assessed value of the collateral and/or operating statistics to the extent available. At December 31, 2009, the carrying value and estimated fair value of our real estate owned was approximately \$5.5 million. We did not have any real estate owned at December 31, 2008.

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The estimated fair values of our financial instruments were as follows:

|  | Years Ended December 31, |            |            |            |
|--|--------------------------|------------|------------|------------|
|  | 2009                     | Estimated  |            | 2008       |
|  | Carrying                 | Fair       | Carrying   | Fair       |
|  | Amount                   | Value      | Amount     | Value      |
|  | <i>(In thousands)</i>    |            |            |            |
| <b>Assets:</b>                           |                          |            |            |            |
| Loans receivable, net                    | \$ 196,642               | \$ 189,419 | \$ 179,807 | \$ 173,639 |
| Retained Interests                       | 12,527                   | 12,527     | 33,248     | 33,248     |
| Cash and cash equivalents                | 7,838                    | 7,838      | 10,606     | 10,606     |
| Restricted cash and cash equivalents     | 1,365                    | 1,365      |            |            |
| <b>Liabilities:</b>                      |                          |            |            |            |
| Structured notes and debentures payable  | 16,464                   | 16,238     | 8,168      | 8,171      |
| Redeemable preferred stock of subsidiary | 1,975                    | 2,000      | 3,876      | 3,919      |
| Revolving credit facility                | 23,000                   | 23,000     | 22,700     | 22,700     |
| Junior Subordinated Notes                | 27,070                   | 14,626     | 27,070     | 17,894     |

In general, estimates of fair value may differ from the carrying amounts of the financial assets and liabilities primarily as a result of the effects of discounting future cash flows. Considerable judgment is required to interpret market data and develop estimates of fair value. Accordingly, the estimates presented may not be indicative of the amounts we could realize in a current market exchange.

*Loans receivable, net:* Our loans receivable are recorded at cost and adjusted by net loan origination fees and discounts. In order to determine the estimated fair value of our loans receivable, we use a present value technique for the anticipated future cash flows using certain assumptions including a current discount rate, prepayment tendencies and potential loan losses. Loan loss reserves are established based on the creditor's payment history, collateral value, guarantor support and other factors. In the absence of a readily ascertainable market value, the estimated value of our loans receivable may differ from the values that would be placed on the portfolio if a ready market for the loans receivable existed.

*Retained Interests:* The assets are reflected in our consolidated financial statements at estimated fair value based on valuation techniques as described in Note 3.

*Cash and cash equivalents:* The carrying amount is a reasonable estimation of fair value due to the short maturity of these instruments.

*Restricted cash and cash equivalents:* Restricted cash and cash equivalents represent our collection and reserve accounts of the 2003 Joint Venture. The carrying amount is considered to be a reasonable estimate of their fair value due to (1) the short maturity of the collection account and (2) the reserve account can be used at any time in conjunction with the exercise of our clean-up call option.

*Structured notes and debentures payable and Junior Subordinated Notes:* The estimated fair value is based on a present value calculation based on prices of the same or similar instruments after considering market risks, current interest rates and remaining maturities.

*Redeemable preferred stock of subsidiary:* The face amount is a reasonable estimation of fair value due to the short duration to maturity.

*Revolving credit facility:* The carrying amount is a reasonable estimation of fair value as the interest rate on this instrument is variable and the short duration to maturity.

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 18. Commitments and Contingencies:***Loan Commitments*

Commitments to extend credit are agreements to lend to a customer provided the terms established in the contract are met. Our outstanding loan commitments and approvals to fund new loans were approximately \$20.7 million at December 31, 2009, all of which were for prime-based loans to be originated under the SBA 7(a) Program, the government guaranteed portion of which (generally 75% to 90% of each individual loan) may be sold pursuant to Secondary Market Loan Sales. Commitments generally have fixed expiration dates. Since some commitments are expected to expire without being drawn upon, total commitment amounts do not necessarily represent future cash requirements.

*Operating Lease*

We lease office space in Dallas, Texas under a lease which expires in October 2011. Future minimum lease payments under this lease are as follows (*in thousands*):

|      |        |
|------|--------|
| 2010 | \$ 214 |
| 2011 | 187    |
|      | \$ 401 |

Rent expense amounted to approximately \$186,000, \$175,000 and \$156,000 during 2009, 2008 and 2007, respectively.

*Employment Agreements*

We have employment agreements with our executive officers for three-year terms expiring June 30, 2012. Under certain circumstances, as defined within the agreements, the agreements provide for severance compensation to the executive officer in a lump sum payment in an amount equal to 2.99 times the average of the last three years annual compensation paid to the executive officer.

*Structured Loan Sale Transactions*

The transaction documents of the structured loan sale transactions contain provisions (the Credit Enhancement Provisions) that govern the assets and the inflow and outflow of funds of the entities formed as part of the structured loan sale transactions. The Credit Enhancement Provisions include specified limits on delinquencies, defaults and losses on the loans included in each structured loan sale transaction. If, at any measurement date, delinquencies, defaults or losses with respect to any structured loan sale transaction were to exceed the specified limits, the Credit Enhancement Provisions would require an increase in the level of credit enhancement. During the period in which specified delinquencies, defaults or losses were exceeded, excess cash flow from the entity, if any, which would otherwise be distributable to us, would be used to fund the increased credit enhancement levels up to the principal amount of such loans and would delay or reduce our distribution. In general, there can be no assurance that distribution amounts deferred under Credit Enhancement Provisions would be received in future periods or that future deferrals or losses will not occur. As a result of a delinquent and impaired loan in the 2003 Joint Venture, Credit Enhancement Provisions were triggered during the first quarter of 2009. As a consequence, cash flows related to this transaction otherwise distributable to us are being deferred and utilized to fund the increased credit enhancement requirements. Based on current cash flow assumptions, management anticipates that the funds will be received in future periods.

*Litigation*

We had significant outstanding claims against Arlington Hospitality, Inc.'s and its subsidiary Arlington Inns, Inc.'s (together Arlington) bankruptcy estates. Arlington objected to our claims and initiated a complaint in the bankruptcy seeking, among other things, the return of certain payments Arlington made pursuant to the property leases and the master lease agreement.



While confident that a substantial portion of our claims would have been allowed and the claims against us would have been disallowed, due to the exorbitant cost of defense coupled with the likelihood of reduced available assets in the debtors' estates to pay claims, we executed an agreement with Arlington to settle our claims against Arlington and Arlington's claims against us. The settlement provides that Arlington will dismiss its claims seeking the return of certain payments made pursuant to the property leases and the master lease agreement, and substantially reduces our claims against the Arlington estates. The settlement further provides for mutual releases among the parties. The

F-29

---

**Table of Contents**

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Bankruptcy Court approved the settlement. Accordingly, there are no remaining assets or liabilities recorded in the accompanying consolidated financial statements related to this matter. However, the settlement will only become final upon the Bankruptcy Court's approval of Arlington's liquidation plan which was filed during the third quarter of 2007. Due to the complexity of the bankruptcy, we cannot estimate when, or if, the liquidation plan will be approved. In the normal course of business we are periodically party to certain legal actions and proceedings involving matters that are generally incidental to our business (*i.e.*, collection of loans receivable). In management's opinion, the resolution of these legal actions and proceedings will not have a material adverse effect on our consolidated financial statements.

*Other*

If the SBA establishes that a loss on an SBA guaranteed loan is attributable to significant technical deficiencies in the manner in which the loan was originated, funded or serviced by our SBLC, the SBA may seek recovery of funds from us. With respect to the guaranteed portion of SBA loans that have been sold, the SBA will first honor its guarantee and then seek compensation from us in the event that a loss is deemed to be attributable to technical deficiencies.

Pursuant to SBA rules and regulations, distributions from our SBLC and SBICs are limited. In order to operate as a small business lending company, a licensee is required to maintain a minimum net worth (as defined by SBA regulations) of the greater of (1) 10% of the outstanding loans receivable of our SBLC or (2) \$1.0 million, as well as certain other regulatory restrictions such as change in control provisions. At December 31, 2009, dividends of approximately \$2.2 million were available for distribution.

**Note 19. Business Segments:**

Operating results and other financial data are presented for our reportable business segments. These segments are categorized by line of business which also corresponds to how they are operated. The segments historically included (1) the Lending Division, which originates loans receivable to small businesses primarily in the hospitality industry and (2) the Property Division which operated certain of our hotel properties. With respect to the operations of our Lending Division, we do not differentiate between subsidiaries or loan programs.

Our business segment data was as follows:

|  | Years Ended December 31, |                      |       |                     |                      |       |
|--|--------------------------|----------------------|-------|---------------------|----------------------|-------|
|  | 2009                     | 2008                 |       |                     |                      |       |
| Total  | Lending<br>Division      | Property<br>Division | Total | Lending<br>Division | Property<br>Division |       |
| <i>(In thousands)</i>  |                          |                      |       |                     |                      |       |
| Total revenues   | \$ 16,267                | \$ 16,225            | \$ 42 | \$ 23,117           | \$ 23,079            | \$ 38 |
| Total expenses   | 10,377                   | 10,373               | 4     | 13,776              | 13,776               |       |
| Income before income tax benefit (provision) and discontinued operations | 5,890                    | 5,852                | 38    | 9,341               | 9,303                | 38    |
| Income tax benefit (provision)   | 167                      | 167                  |       | (319)               | (319)                |       |
| Income from continuing operations  | 6,057                    | 6,019                | 38    | 9,022               | 8,984                | 38    |

Edgar Filing: PMC COMMERCIAL TRUST /TX - Form 10-K

|                         |          |          |       |          |          |       |
|-------------------------|----------|----------|-------|----------|----------|-------|
| Discontinued operations | 704      | 673      | 31    | 784      | 769      | 15    |
| Net income              | \$ 6,761 | \$ 6,692 | \$ 69 | \$ 9,806 | \$ 9,753 | \$ 53 |

F-30

---

Table of Contents

**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

|   | Year Ended December 31, 2007 |                     |                      |
|---|------------------------------|---------------------|----------------------|
|   | Total                        | Lending<br>Division | Property<br>Division |
|   | <i>(In thousands)</i>        |                     |                      |
| Total revenues  | \$ 27,295                    | \$ 27,265           | \$ 30                |
| Total expenses  | 14,717                       | 14,353              | 364                  |
| Income (loss) before income tax benefit (provision) and discontinued operations | 12,578                       | 12,912              | (334)                |
| Income tax benefit (provision)  | (484)                        | (509)               | 25                   |
| Income (loss) from continuing operations  | 12,094                       | 12,403              | (309)                |
| Discontinued operations   | 1,041                        | 7                   | 1,034                |
| Net income  | \$ 13,135                    | \$ 12,410           | \$ 725               |

F-31

---

Table of Contents

**Schedule II**  
**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**VALUATION AND QUALIFYING ACCOUNTS**  
*(In thousands)*

| Description                          | Balance<br>at<br>beginning<br>of period | Additions<br>Charged<br>to<br>costs and<br>expenses | Charged<br>to<br>other<br>accounts | Deductions             | Balance<br>at<br>end<br>of period |
|--------------------------------------|---|---|------------------------------------|------------------------|-----------------------------------|
| <b>Year ended December 31, 2007:</b> |   |   |                                    |                        |                                   |
|                                      |   |   |                                    | \$ (120)(1)<br>(24)(2) |                                   |
| Loan Loss Reserves                   | \$ 63                                   | \$ 123  | \$                                 | \$ (144)               | \$ 42                             |
| Rent and Related Receivables Reserve | \$ 2,180                                | \$  | \$                                 | \$ (2,180)             | \$                                |
| <b>Year ended December 31, 2008:</b> |   |   |                                    |                        |                                   |
|                                      |   |   |                                    | \$ (14)(1)<br>(36)(2)  |                                   |
| Loan Loss Reserves                   | \$ 42                                   | \$ 488  | \$                                 | \$ (50)                | \$ 480                            |
| <b>Year ended December 31, 2009:</b> |   |   |                                    |                        |                                   |
|                                      |   |   |                                    | \$ (212)(1)<br>(87)(2) |                                   |
| Loan Loss Reserves                   | \$ 480                                  | \$ 1,076  | \$                                 | \$ (299)               | \$ 1,257                          |

(1) Principal  
written-off.

(2) Represents  
previously  
recorded loan  
loss reserves  
which were  
reversed due to  
reductions in

expected losses  
on loans.

F-32

---

**Table of Contents**

**SCHEDULE IV**  
**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**MORTGAGE LOANS ON REAL ESTATE**  
**AS OF DECEMBER 31, 2009**

*(Dollars in thousands, except footnotes)*

**Conventional Loans 3% or greater (1):**

| Geographic | Number | Dispersion of | of    | Interest Rate | Final    | Carrying | Principal  |
|------------|--------|---------------|-------|---------------|----------|----------|------------|
| Collateral | Loans  | Variable      | Fixed | Date          | Amount   | of       | to         |
| Manassas,  | 1      | 3.29%         | NA    | 1/31/28       | \$ 6,192 | \$       | delinquent |
| Virginia   |        |               |       |               |          |          | principal  |
|            |        |               |       |               |          |          | or         |
|            |        |               |       |               |          |          | "interest" |

**Conventional Loans States 2% or greater (2) (3):**

|              |    | Size of Loans |          | Interest Rate  | Final           | Carrying           | Principal |
|--------------|----|---------------|----------|----------------|-----------------|--------------------|-----------|
|              |    | From          | To       |                |                 |                    |           |
| Texas        | 23 | \$ 0          | \$ 1,000 | 3.79% to 6.00% | 8.25% to 10.78% | 06/12/11--02/25/24 | 10,096    |
| Texas (4)    | 10 | \$ 1,000      | \$ 2,000 | 3.04% to 5.25% | 6.00% to 10.25% | 5/01/21--3/16/27   | 12,924    |
| Texas        | 3  | \$ 2,000      | \$ 3,000 | 3.54%          | 8.35%           | 11/29/26--12/4/26  | 7,370     |
| Texas        | 3  | \$ 3,000      | \$ 4,000 | 2.79%          | 8.25% to 8.35%  | 11/29/26--12/13/27 | 9,721     |
| Arizona      | 3  | \$ 0          | \$ 1,000 | 3.29% to 4.79% | 9.25%           | 4/12/21--1/30/28   | 2,287     |
| Arizona      | 4  | \$ 1,000      | \$ 2,000 | 3.29% to 4.79% | 9.25% to 10.00% | 11/18/19--1/30/28  | 6,437     |
| Arizona      | 3  | \$ 2,000      | \$ 3,000 | 4.29%          | 9.40%           | 7/08/19--12/21/25  | 7,257     |
| Arizona      | 1  | \$ 3,000      | \$ 4,000 | 3.29%          | NA              | 1/30/28            | 3,359     |
| Virginia     | 2  | \$ 1,000      | \$ 2,000 | 4.29%          | 8.90%           | 5/31/21--2/28/23   | 2,431     |
| Virginia     | 2  | \$ 2,000      | \$ 3,000 | 4.29% to 5.75% | NA              | 1/30/23--6/29/24   | 5,592     |
| Virginia     | 1  | \$ 3,000      | \$ 4,000 | 3.41%          | NA              | 3/27/27            | 3,220     |
| Ohio         | 1  | \$ 0          | \$ 1,000 | NA             | 5.29%           | 11/8/12            | 110       |
| Ohio         | 5  | \$ 1,000      | \$ 2,000 | 3.29% to 4.29% | 9.50%           | 6/25/21--5/04/27   | 7,609     |
| Ohio         | 2  | \$ 2,000      | \$ 3,000 | 3.29%          | 8.28%           | 10/30/26--4/21/28  | 5,262     |
| Ohio         | 1  | \$ 3,000      | \$ 4,000 | 3.29%          | NA              | 4/21/28            | 3,148     |
| Michigan     | 1  | \$ 0          | \$ 1,000 | 3.16%          | NA              | 4/30/27            | 963       |
| Michigan (5) | 4  | \$ 1,000      | \$ 2,000 | 3.16% to 4.29% | NA              | 2/10/26--4/30/27   | 5,569     |
| Michigan     | 1  | \$ 3,000      | \$ 4,000 | 3.79%          | NA              | 11/2/26            | 3,562     |
| Alabama      | 2  | \$ 0          | \$ 1,000 | 3.75%          | 9.50%           | 10/27/18--11/21/20 | 1,073     |
| Alabama      | 1  | \$ 1,000      | \$ 2,000 | 4.54%          | NA              | 3/1/22             | 1,887     |
| Alabama      | 2  | \$ 2,000      | \$ 3,000 | 4.29%          | NA              | 3/1/26--10/1/26    | 5,568     |
| Florida      | 1  | \$ 0          | \$ 1,000 | 3.41%          | NA              | 11/1/25            | 200       |
| Florida      | 1  | \$ 1,000      | \$ 2,000 | 4.04%          | NA              | 10/1/26            | 1,824     |
| Florida      | 2  | \$ 2,000      | \$ 3,000 | 3.41%          | 8.24%           | 1/01/24--11/1/25   | 5,417     |
| California   | 5  | \$ 0          | \$ 1,000 | 4.29% to 4.54% | 8.90% to 9.00%  | 7/10/18--12/28/24  | 3,173     |
| California   | 2  | \$ 1,000      | \$ 2,000 | 4.04% to 4.75% | NA              | 12/12/26--12/13/26 | 3,829     |
| Oregon       | 6  | \$ 0          | \$ 1,000 | 3.79% to 4.04% | 9.00% to 9.90%  | 2/02/18--9/15/25   | 4,226     |

Edgar Filing: PMC COMMERCIAL TRUST /TX - Form 10-K

|                       |     |          |          |                |                 |                   |        |                        |
|-----------------------|-----|----------|----------|----------------|-----------------|-------------------|--------|------------------------|
| Oregon North Carolina | 1   | \$ 2,000 | \$ 3,000 | 4.54%          | NA              | 9/8/25            | 2,204  |                        |
| North Carolina        | 3   | \$ 0     | \$ 1,000 | 3.79% to 4.54% | 9.50%           | 9/3/10--1/23/23   | 1,942  |                        |
| North Carolina        | 2   | \$ 1,000 | \$ 2,000 | 4.29% to 4.79% | NA              | 6/11/21--5/5/23   | 2,888  |                        |
| Georgia               | 2   | \$ 0     | \$ 1,000 | 5.45%          | 9.25%           | 3/24/19--10/19/21 | 1,237  |                        |
| Georgia               | 2   | \$ 1,000 | \$ 2,000 | 3.79%          | 8.75%           | 12/14/27--12/1/29 | 3,120  |                        |
| Iowa                  | 1   | \$ 0     | \$ 1,000 | NA             | 10.00%          | 1/1/12            | 95     |                        |
| Iowa                  | 1   | \$ 1,000 | \$ 2,000 | 4.04%          | NA              | 5/30/26           | 1,704  |                        |
| Iowa                  | 1   | \$ 2,000 | \$ 3,000 | 4.29%          | NA              | 5/12/23           | 2,518  |                        |
| Missouri              | 2   | \$ 0     | \$ 1,000 | NA             | 8.25%           | 8/31/18           | 1,103  |                        |
| Missouri              | 2   | \$ 1,000 | \$ 2,000 | 4.29%          | NA              | 12/15/25--3/7/26  | 3,084  |                        |
| Indiana               | 2   | \$ 0     | \$ 1,000 | 4.29%          | NA              | 12/4/22           | 1,473  |                        |
| Indiana               | 1   | \$ 2,000 | \$ 3,000 | 3.79%          | NA              | 2/7/23            | 2,186  |                        |
| Other (6)             | 12  | \$ 0     | \$ 1,000 | 4.54% to 5.50% | 8.75% to 10.25% | 8/20/14--9/1/26   | 8,374  | 228                    |
| Other (7)             | 13  | \$ 1,000 | \$ 2,000 | 2.79% to 4.79% | 9.25%           | 3/19/17--11/24/27 | 17,490 | 2,342                  |
| Other (8)             | 1   | \$ 2,000 | \$ 3,000 | NA             | 4.04%           | 11/3/25           | 2,318  |                        |
| General Reserve       |     |          |          |                |                 |                   | (650)  |                        |
|                       | 139 |          |          |                |                 |                   |        | \$ 181,392(9) \$ 2,570 |

Footnotes:

(1) Loan is collateralized by a commercial first mortgage on a limited service hospitality property. Payment is based on a variable interest rate adjusting quarterly until maturity. Prepayment charge is 5% for the first year, 4% for the second year, 3% for the third year, 2% for the fourth year, 1% for the fifth year and no prepayment charge thereafter.



- (2) *Approximately 92.7% of our loans are collateralized by limited service hotels.*
- (3) *There are six loans which are secured by second liens on properties which are subordinated to our first liens on the respective properties.*
- (4) *Includes a loan with a face value of \$1,382,000 and a valuation reserve of \$10,000.*
- (5) *Includes a loan with a face value of \$1,657,000 and a valuation reserve of \$63,000.*
- (6) *Includes an impaired loan with a face value of \$228,000.*
- (7) *Includes two impaired loans with a face value of \$2,806,000 and valuation reserves of \$168,000 and discounts of \$464,000.*

(8) *Includes a loan with a face value of \$2,136,000 and a valuation reserve of \$164,000.*

(9) *For Federal income tax purposes, the cost basis of our mortgage loans on real estate was approximately \$183,454,917 (unaudited).*

F-33

---

Table of Contents

**SCHEDULE IV**  
**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**MORTGAGE LOANS ON REAL ESTATE**  
**AS OF DECEMBER 31, 2009**

*(Dollars in thousands, except footnotes)*

**SBA 7(a) Loans States 2% or greater (1):**

|                                     | Number<br>of | Size of<br>Loans |        | Interest Rate(2) | Final<br>Maturity<br>Date | Carrying<br>Amount<br>of<br>Mortgages | Principal<br>amount<br>of<br>loans<br>subject<br>to<br>delinquent<br>principal<br>or<br>"interest" |
|-------------------------------------|--------------|------------------|--------|------------------|---------------------------|---------------------------------------|--|
|                                     | Loans        | From             | To     |                  |                           |                                       |  |
| Texas (3)                           | 43           | \$ 0             | \$ 500 | 4.13% to 6.00%   | 8/02/12--08/27/34         | \$ 3,369                              | \$ 45  |
| Georgia (4)                         | 9            | \$ 0             | \$ 500 | 4.25% to 6.00%   | 3/16/13--12/28/34         | 1,240                                 | 21   |
| Ohio (5)                            | 11           | \$ 0             | \$ 500 | 4.25% to 7.50%   | 5/11/13--03/28/35         | 876                                   | 108  |
| Oklahoma                            | 5            | \$ 0             | \$ 500 | 4.75% to 6.00%   | 9/9/24--12/01/32          | 560                                   |  |
| Indiana                             | 3            | \$ 0             | \$ 500 | 4.75% to 6.00%   | 11/19/19--12/01/32        | 560                                   |  |
| Missouri (6)                        | 6            | \$ 0             | \$ 500 | 5.25% to 6.00%   | 2/20/11--12/14/29         | 545                                   |  |
| South Carolina                      | 5            | \$ 0             | \$ 500 | 5.25% to 6.00%   | 8/18/18--5/30/31          | 499                                   |  |
| Wisconsin                           | 2            | \$ 0             | \$ 500 | 5.00% to 6.00%   | 3/5/32--12/16/33          | 485                                   |  |
| Michigan (7)                        | 6            | \$ 0             | \$ 500 | 5.25% to 6.00%   | 9/15/12--12/10/34         | 452                                   |  |
| Iowa (9)                            | 2            | \$ 0             | \$ 500 | 5.50% to 5.75%   | 9/29/25--11/26/33         | 418                                   | 518  |
| Alabama                             | 3            | \$ 0             | \$ 500 | 5.00%            | 7/27/25--1/22/29          | 401                                   |  |
| New Mexico                          | 2            | \$ 0             | \$ 500 | 5.75% to 6.00%   | 8/30/24--11/17/34         | 324                                   |  |
| Arkansas (9)                        | 4            | \$ 0             | \$ 500 | 5.25% to 6.00%   | 10/25/11--7/30/26         | 320                                   | 15   |
| Other (10)                          | 33           | \$ 0             | \$ 500 | 4.50% to 6.00%   | 03/21/10--10/29/32        | 1,400                                 | 83   |
| Government guaranteed portions (11) |              |                  |        |                  |                           | 3,801                                 |  |
|                                     | 134          |                  |        |                  |                           | \$ 15,250(12)                         | \$ 790   |

*Footnotes:*

(1) *Includes \$1,852,000 of loans not secured by real estate. Also includes \$723,000 of loans with subordinate lien positions.*

(2)

*Interest rates are variable at spreads over the prime rate unless otherwise noted.*

- (3) Includes four impaired loans with a face value of \$198,000, a valuation reserve of \$36,000 and a discount of \$11,000, and one of those loans has a fixed interest rate of 5.50%. It also includes one loan with a face value of \$118,000, a valuation reserve of \$1,000 and a discount of \$15,000.*
- (4) Includes an impaired loan with a face value of \$21,000, a valuation reserve of \$6,000 and a discount of \$2,000.*
- (5) Includes one impaired loan with a face value of \$129,000, a valuation reserve of \$44,000, a discount of*

*\$18,000 and  
fixed rate of  
7.50%.*

- (6) Includes two  
loans with a  
face value of  
\$108,000, a  
valuation  
reserve of  
\$4,000, a  
discount of  
\$9,000.*
- (7) Includes one  
loan with a face  
value of \$11,000  
and a valuation  
reserve of  
\$1,000.*
- (8) Includes two  
impaired loans  
with a face  
value of  
\$293,000, a  
valuation  
reserve of  
\$39,000 and a  
discount of  
\$75,000.*
- (9) Includes one  
impaired loan  
with a face  
value of  
\$25,000, a  
valuation  
reserve of  
\$9,000, a  
discount of  
\$2,000 and fixed  
rate of 5.50%.*
- (10) Includes four  
impaired loans  
with a face  
value of  
\$89,000, a  
valuation  
reserve of*

*\$62,000 and a discount of \$9,000,*

*(11) Represents the government guaranteed portions of our SBA 7(a) loans detailed above. As there is no risk of loss to us related to these portions of the guaranteed loans, the geographic information is not presented as it is not meaningful.*

*(12) For Federal income tax purposes, the cost basis of our loans was approximately \$15,862,647 (unaudited).*

F-34

---

Table of Contents

**SCHEDULE IV**  
**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**MORTGAGE LOANS ON REAL ESTATE**  
**AS OF DECEMBER 31, 2009**  
*(In thousands, except footnotes)*

|  |          |            |
|--|----------|------------|
| Balance at December 31, 2006                                   |          | \$ 169,181 |
| Additions during period:                                       |          |            |
| New mortgage loans (1)(2)                                      | 44,419   |            |
| Other accretion of loan fees and discounts                     | 435      | 44,854     |
| Deductions during period:                                      |          |            |
| Collections of principal                                       | (40,644) |            |
| Foreclosures   | (4,917)  |            |
| Cost of mortgages sold, net                                    | (2,109)  |            |
| Amortization of premium  |          |            |
| Other non cash change in loan                                  | (296)    |            |
| Other bad debt expense   | (99)     |            |
| Other deferral for collection of commitment fees, net of costs | (1)      | (48,066)   |
| Balance at December 31, 2007                                   |          | \$ 165,969 |
| Additions during period:                                       |          |            |
| New mortgage loans (3)   | 55,950   |            |
| Other deferral for collection of commitment fees, net of costs | 48       |            |
| Other accretion of loan fees and discounts                     | 448      | 56,446     |
| Deductions during period:                                      |          |            |
| Collections of principal                                       | (37,967) |            |
| Foreclosures   |          |            |
| Cost of mortgages sold, net                                    | (4,189)  |            |
| Amortization of premium  |          |            |

Edgar Filing: PMC COMMERCIAL TRUST /TX - Form 10-K

|  |          |            |
|--|----------|------------|
| Other bad debt expense, net of recoveries                      | (452)    | (42,608)   |
| Balance at December 31, 2008                                   |          | \$ 179,807 |
| Additions during period:                                       |          |            |
| New mortgage loans (4)   | 62,998   |            |
| Other non cash change in loan                                  | 100      |            |
| Other deferral for collection of commitment fees, net of costs | 304      |            |
| Other accretion of loan fees and discounts                     | 213      | 63,615     |
| Deductions during period:                                      |          |            |
| Collections of principal                                       | (14,642) |            |
| Foreclosures   | (4,948)  |            |
| Cost of mortgages sold, net                                    | (26,201) |            |
| Other bad debt expense, net of recoveries                      | (989)    | (46,780)   |
| Balance at December 31, 2009                                   |          | \$ 196,642 |

Footnotes:

(1) Includes two loans of approximately \$4,380,000 which were originated in connection with the sales of hotel properties and three loans of approximately \$6,283,000 which were originated in connection with sales of real estate owned which did not require cash expenditures.



- (2) *Includes two loans of approximately \$4,983,000 which were repurchased from securitizations during 2007.*
  
- (3) *Includes \$21,363,000 from the exercise of our clean-up call provisions related to the 2001 Joint Venture and the 1999 Partnership.*
  
- (4) *Includes \$12,570,000 from the exercise of our clean-up call provision related to the 2002 Joint Venture and \$19,993,000 from the attainment of the clean-up call provision related to the 2003 Joint Venture.*

F-35

---

**Table of Contents**

**EXHIBIT INDEX**

| <b>Exhibit<br/>Number</b> | <b>Description</b>   |
|---------------------------|--|
| 2.1                       | Agreement and Plan of Merger by and between PMC Commercial Trust and PMC Capital, Inc. dated March 27, 2003 (incorporated by reference to Annex A to the Registrant's Registration Statement on Form S-4 dated November 10, 2003).             |
| 2.2                       | Amendment No. 1 to Agreement and Plan of Merger between PMC Commercial Trust and PMC Capital, Inc. dated August 1, 2003 (incorporated by reference to Exhibit 2.5 to the Registrant's Quarterly Report on Form 10-Q filed on August 12, 2003). |
| 3.1                       | Declaration of Trust (incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910)).                                   |
| 3.1(a)                    | Amendment No. 1 to Declaration of Trust (incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910)).                |
| 3.1(b)                    | Amendment No. 2 to Declaration of Trust (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 1993).   |
| 3.1(c)                    | Amendment No. 3 to Declaration of Trust dated February 10, 2004 (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2003).   |
| 3.2                       | Bylaws (incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910)).   |
| 4.1                       | Instruments defining the rights of security holders. The instruments filed in response to items 3.1 and 3.2 are incorporated in this item by reference.  |
| 4.2                       | Debenture dated March 4, 2005 for \$4,000,000 loan with SBA (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).   |
| 4.3                       | Debenture dated September 9, 2003 for \$2,190,000 loan with SBA (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).   |
| 4.4                       | Debenture dated September 9, 2003 for \$2,000,000 loan with SBA (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).   |

**Table of Contents**

| <b>Exhibit<br/>Number</b> | <b>Description</b>   |
|---------------------------|--|
| +10.1                     | 2005 Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2005).   |
| 10.2                      | Trust Indenture between PMC Joint Venture, L.P. 2000 and BNY Midwest Trust Company, dated as of December 15, 2000 (incorporated by reference to Exhibit 2.1 to the Registrant's Current Report on Form 8-K filed on March 13, 2001).   |
| 10.3                      | Servicing Agreement by and among BNY Midwest Trust Company, PMC Joint Venture, L.P. 2000 and PMC Capital, Inc. and PMC Commercial Trust, dated as of December 15, 2000 (incorporated by reference to Exhibit 2.2 to the Registrant's Current Report on Form 8-K filed on March 13, 2001).                                    |
| 10.6                      | Servicing Agreement by and among Harris Trust Savings Bank, as Trustee and Supervisory Servicer, PMC Capital L.P. 1998-1, as Issuer, and PMC Capital, Inc. as Servicer (incorporated by reference to Exhibit 10.12 to PMC Capital, Inc.'s Annual Report on Form 10-K for the fiscal year ended December 31, 1998).           |
| 10.7                      | Trust Indenture between PMC Joint Venture, L.P. 2003-1 and The Bank of New York, as Trustee, dated September 16, 2003 (incorporated by reference to the Registrant's Current Report on Form 8-K filed October 10, 2003).   |
| 10.8                      | Servicing Agreement by and among The Bank of New York as Trustee and Supervisory Servicer, PMC Joint Venture, L.P. 2003-1 as Issuer and PMC Capital, Inc. and PMC Commercial Trust as Servicers, dated September 16, 2003 (incorporated by reference to the Registrant's Current Report on Form 8-K filed October 10, 2003). |
| 10.9                      | Revolving Credit Agreement dated February 29, 2004 between PMC Commercial and Bank One, Texas, N.A. (incorporated by reference to the Registrant's Annual Report on Form 10-K filed March 15, 2004).   |
| 10.10                     | Consulting Agreement dated October 15, 2008 between PMC Commercial Trust and Andrew S. Rosemore (incorporated by reference to Exhibit 99.1 to Registrant's Current Report on Form 8-K filed October 20, 2008).   |
| +10.13                    | Form of Executive Employment Contract (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2009).  |
| +10.14                    | Form of amendment to executive employment contract (incorporated by reference to Exhibit 99.1 to the Registrant's Current Report on Form 8-K filed December 18, 2008).   |
| 10.15                     | Purchase Agreement among PMC Commercial Trust, PMC Preferred Capital Trust-A and Taberna Preferred Funding I, Ltd. dated March 15, 2005 (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).   |

**Table of Contents**

| <b>Exhibit<br/>Number</b> | <b>Description</b>  |
|---------------------------|---|
| 10.16                     | Junior Subordinated Indenture between PMC Commercial Trust and JPMorgan Chase Bank, National Association as Trustee dated March 15, 2005 (incorporated by reference to Exhibit 10.2 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).   |
| 10.17                     | Amended and Restated Trust Agreement among PMC Commercial Trust, JPMorgan Chase Bank, National Association, Chase Bank USA, National Association and The Administrative Trustees Named Herein dated March 15, 2005 (incorporated by reference to Exhibit 10.3 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005). |
| 10.18                     | Preferred Securities Certificate (incorporated by reference to Exhibit 10.4 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).   |
| 10.19                     | Floating Rate Junior Subordinated Note due 2035 (incorporated by reference to Exhibit 10.5 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).  |
| 10.20                     | Amendment No. 1 to Revolving Credit Facility dated March 15, 2004 between PMC Commercial Trust and Bank One, Texas, N.A. (incorporated by reference to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2004).  |
| 10.21                     | Second Amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated December 29, 2004 (incorporated by reference to Exhibit 10.44 to the Registrant's Annual Report on Form 10-K filed March 16, 2005).   |
| 10.22                     | Third Amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated February 7, 2005 (incorporated by reference to Exhibit 10.45 to the Registrant's Annual Report on Form 10-K filed March 16, 2005).   |
| 10.23                     | Fourth Amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated December 28, 2005 (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).  |
| 10.24                     | Form of Indemnification Agreement (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).  |
| 10.25                     | Fifth amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated November 7, 2006 (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2006).  |
| 10.26                     | Sixth amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated November 7, 2007 (incorporated by reference to Exhibit 10.1  |

**Table of Contents**

| <b>Exhibit<br/>Number</b> | <b>Description</b>   |
|---------------------------|--|
|                           | to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2007).  |
| 10.27                     | Seventh amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated January 28, 2008 (incorporated by reference to Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed January 30, 2008).   |
| 10.28                     | Eighth amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated October 23, 2008 (incorporated by reference to Exhibit 10.3 to the Registrant's Quarterly Report on Form 10-Q filed November 7, 2008). |
| 10.29                     | Ninth Amendment to Credit Agreement between PMC Commercial Trust and JPMorgan Chase Bank, N.A. dated December 29, 2009 (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed December 31, 2009).   |
| 10.30                     | Security Agreement between PMC Commercial Trust and JPMorgan Chase Bank, National Association dated December 29, 2009 (incorporated by reference to Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed December 31, 2009).    |
| *21.1                     | Subsidiaries of the Registrant   |
| *23.1                     | Consent of PricewaterhouseCoopers LLP  |
| *31.1                     | Section 302 Officer Certification Chief Executive Officer  |
| *31.2                     | Section 302 Officer Certification Chief Financial Officer  |
| **32.1                    | Section 906 Officer Certification Chief Executive Officer  |
| **32.2                    | Section 906 Officer Certification Chief Financial Officer  |

\* Filed herewith.

\*\* Furnished  
herewith.

+ Management  
contract or  
compensatory  
plan