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MAGAL SECURITY SYSTEMS LTD

Form 20-F/A

March 25, 2004

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 20-F/A  
Amendment No. 1

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE  
SECURITIES EXCHANGE ACT OF 1934

or

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2002

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number 0-21388

Magal Security Systems Ltd.  
-----

(Exact name of Registrant as specified in its charter)

Israel  
-----

(Jurisdiction of incorporation or organization)

P.O. Box 70, Industrial Zone, Yahud 56100, Israel  
-----

(Address of principal executive offices)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

| Title of each class<br>----- | Name of each exchange on which registered<br>----- |
|------------------------------|--|
|------------------------------|--|

None

None

Securities registered or to be registered pursuant to Section 12(g) of the  
Act:

Ordinary Shares, NIS 1.0 par value per share  
-----

(Title of Class)

Securities for which there is a reporting obligation pursuant to Section  
15(d) of the Act:

None  
-----

(Title of Class)

Indicate the number of outstanding shares of each of the issuer's classes of  
capital or common stock as of the close of the period covered by the annual  
report:

7,696,517 Ordinary Shares, NIS 1.0 par value per share

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark which financial statement item the registrant has elected to follow.

Item 17  Item 18

### Explanatory Note

This Amendment No. 1 on Form 20-F/A hereby amends Items 18 and 19 of Magal Security Systems Ltd.'s annual report on Form 20-F for the fiscal year ended December 31, 2002, which was filed on June 27, 2003. This Amendment No. 1 is being filed for the purpose of providing additional details to our disclosures in the original report pursuant to comments we received from the Staff of the U.S. Securities and Exchange Commission in connection with its review of our periodic filings. The Amendment deals specifically with the inclusion of a new Note 2x in the financial statements.

This Amendment is not intended to revise other information presented in our Annual Report on Form 20-F for the fiscal year ended December 31, 2002 as originally filed and all such other information in the original filing, which remains unchanged.

This Amendment does not reflect events occurring after the filing of the original Form 20-F and does not modify or update the disclosure therein in any way other than as required to reflect the amendments discussed above. We are not amending Item 15 with respect to our internal controls and procedures since we do not believe that the cause of this Amendment was the result of any problem with our internal controls and procedures.

As a result, this Amendment continues to speak as of June 27, 2003.

### INTRODUCTION

Magal Security Systems Ltd. develops, manufactures, markets and sells complex computerized security systems, including a line of perimeter security systems, a video motion detection system and a security management system and provides video monitoring services. Our predecessor commenced operations in 1969 as a department specializing in perimeter security systems within the electronics division of Israel Aircraft Industries Ltd., or IAI. Effective April 1984, we purchased from IAI substantially all of the assets, and assumed substantially all of the related liabilities, of that department. In March 1993, we completed an initial public offering of 1,380,000 ordinary shares and in February 1997, we completed a public offering of an additional 2,085,000 ordinary shares. Our ordinary shares are traded on the Nasdaq National Market and on the Tel Aviv Stock Exchange under the symbol MAGS.

Except for the historical information contained in this annual report,

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the statements contained in this annual report are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to our business, financial condition and results of operations. Actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors, including all the risks discussed in Item 3.D. "Key Information-Risk Factors" and elsewhere in this annual report.

We urge you to consider that statements which use the terms "believe," "do not believe," "expect," "plan," "intend," "estimate," "anticipate" and similar expressions are intended to identify forward-looking statements. These statements reflect our current views with respect to future events and are based on assumptions and are subject to risks and uncertainties. Except as required by applicable law, including the securities laws of the U.S., we do not intend to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Our consolidated financial statements appearing in this annual report are prepared in U.S. dollars and in accordance with U.S. generally accepted accounting principles, or U.S. GAAP. All references in this annual report to "dollars" or "\$" are to U.S. dollars and all references in this annual report to "NIS" are to New Israeli Shekels. The representative exchange rate between the NIS and the dollar as published by the Bank of Israel on June 17, 2003 was NIS 4.353 per \$1.00.

As used in this annual report, the terms "we," "us" and "our" mean Magal Security Systems Ltd. and its subsidiaries, unless otherwise indicated.

Statements made in this annual report concerning the contents of any contract, agreement or other document are summaries of such contracts, agreements or documents and are not complete descriptions of all of their terms. If we filed any of these documents as an exhibit to this annual report or to any registration statement or annual report that we previously filed, you may read the document itself for a complete description of its terms.

### TABLE OF CONTENTS

|                                       | Page |
|---------------------------------------|------|
|                                       | ---- |
| PART III.....                         | 1    |
| ITEM 18.    Financial Statements..... | 1    |
| ITEM 19.    Exhibits.....             | 1    |
| SIGNATURE.....                        | 3    |

### PART III

#### ITEM 18. Financial Statements

The Financial Statements required by this item are found at the end of this annual report, beginning on page F-1.

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### ITEM 19. Exhibits

The exhibits filed with or incorporated into this annual report are listed on the index of exhibits below:

| Exhibit<br>No. | Description   |
|----------------|---|
| -----          | -----   |
| 1.1*           | Memorandum of Association of the Registrant   |
| 1.2**          | Articles of Association of the Registrant   |
| 2.1***         | Specimen Share Certificate for Ordinary Shares  |
| 2.2****        | The Registrant's Stock Option Plan (1993), as amended   |
| 2.4*****       | Form of Underwriters' Warrant Agreement   |
| 2.5*****       | Registration Rights Agreement, dated as of November 18, 1996, by and among the Registrant, Mira Mag Inc., Israel Aircraft Industries Ltd. and Jacob Even-Ezra |
| 10.1*****      | Form of Underwriting Agreement  |
| 21*****        | List of Subsidiaries of the Registrant  |
| 23.1           | Consent of Kost Forer Gabbay & Kasierer   |
| 23.2           | Consent of BDO Seidman, LLP   |
| 31.1           | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended                             |
| 31.2           | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended                             |
| 32.1           | Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002                     |
| 32.2           | Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002                     |

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\* Previously filed as an exhibit to our Registration Statement on Form F-1 (No. 33-57438), filed with the Commission on January 26, 1993, as amended, and incorporated herein by reference.

\*\* Previously filed as an exhibit to our Registration Statement on Form F-1 (No. 33-57438), filed with the Commission on January 26, 1993, as amended, and incorporated herein by reference and an amendment thereto previously filed as an exhibit to our Registration Statement on Form S-8 (No. 333-6246), filed with the Commission on January 7, 1997 and incorporated herein by reference and further amendments thereto previously filed as an exhibit to our Annual Report on Form

20-F for the fiscal year ended December 31, 2000, filed with the Commission on June 29, 2001 and incorporated herein by reference.

\*\*\* Previously filed as an exhibit to our Registration Statement on Form 8-A, filed with the Commission on March 18, 1993, as amended, and incorporated herein by reference.

\*\*\*\* Previously filed as an exhibit to our Registration Statement on Form S-8 (No. 333-6246), filed with the Commission on January 7, 1997 and incorporated herein by reference and further amendments thereto

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previously filed as an exhibit to our Annual Report on Form 20-F for the fiscal year ended December 31, 2000, filed with the Commission on June 29, 2001 and incorporated herein by reference.

\*\*\*\*\* Previously filed as an exhibit to our Registration Statement on Form F-2 (No.333-5970), filed with the Commission on November 8, 1996, as amended, and incorporated herein by reference.

\*\*\*\*\* Previously filed as an exhibit to our Form 20-F for the Fiscal Year ended December 31, 2002 and incorporated herein by reference.

2

MAGAL SECURITY SYSTEMS LTD. AND ITS SUBSIDIARIES

CONSOLIDATED FINANCIAL STATEMENTS

AS OF DECEMBER 31, 2002

IN U.S. DOLLARS

INDEX

|   | Page        |
|---|-------------|
|   | ----        |
| Reports of Independent Auditors               | F-2         |
| Consolidated Balance Sheets                   | F-4 - F-5   |
| Consolidated Statements of Income             | F-6         |
| Statements of Changes in Shareholders' Equity | F-7         |
| Consolidated Statements of Cash Flows         | F-8 - F-9   |
| Notes to Consolidated Financial Statements    | F-10 - F-37 |

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F-1

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REPORT OF INDEPENDENT AUDITORS

To the Shareholders of  
MAGAL SECURITY SYSTEMS LTD.

We have audited the accompanying consolidated balance sheets of Magal Security Systems Ltd. ("the Company") and its subsidiaries as of December 31, 2001 and 2002, and the related consolidated statements of income, changes in shareholders' equity and cash flows for each of the three years in the period ended December 31, 2002. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of certain wholly owned subsidiaries, which statements reflect total revenues of 11.4% of total consolidated revenues for the year ended December 31, 2000. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for those subsidiaries, is based solely on the report of the other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the reports of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audits and the report of other auditors, the financial statements referred to above, present fairly, in all material respects, the consolidated financial position of the Company and its subsidiaries as of December 31, 2001 and 2002, and the consolidated results of their operations and cash flows for each of the three years in the period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States.

Tel-Aviv, Israel

/s/ Kost Forer Gabbay and Kasierer  
KOST FORER GABBAY & KASIERER  
(Formerly: KOST, FORER & GABBAY)  
A Member of Ernst & Young Global

February 10, 2003

Except for Note 18 which the Date is June 26, 2003

Except for Note 2x which the Date is March 22, 2004

F-2

Report of Independent Certified Public Accountants

The Board of Directors and Shareholders  
Perimeter Products, Inc. (A Wholly Owned Subsidiary of Kobb, Inc.)

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We have audited the statements of operations, shareholder's equity, and cash flows of Perimeter Products, Inc. (A Wholly Owned Subsidiary of Kobb, Inc.) for the year ended December 31, 2000. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform our audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The value of inventory as of December 31, 2000 was overstated by \$241,000 as a result of a duplicate inventory adjustment. In addition, the balance for accrued warranty expense as of December 31, 2000 was overstated by \$35,000. If the inventory and warranty accrual had been adjusted as of December 31, 2000, the cost of revenue and loss before income taxes in 2000 would have increased by \$206,000, the income tax benefit in 2000 would have increased by \$83,000, the net loss in 2000 would have increased by \$123,000 and retained earnings at December 31, 2000 would have decreased by \$123,000.

In our opinion, except for the effects of the prior year inventory overstatement and the accrued warranty overstatement as described in the preceding paragraph, the financial statements referred to above present fairly, in all material respects, the results of operations and cash flows of Perimeter Products, Inc. (A Wholly Owned Subsidiary of Kobb, Inc.) for the year ended December 31, 2000 in conformity with accounting principles generally accepted in the United States of America.

/s/ BDO SEIDMAN, LLP  
BDO Seidman, LLP

San Jose, California  
February 2, 2001, except for the matters  
discussed in the third paragraph of our report,  
as to which the date is January 25, 2002

F-3

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

-----  
U.S. dollars in thousands

December 31,  
-----  
2001                      2002  
-----

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ASSETS

|   |        |        |
|---|--------|--------|
| CURRENT ASSETS:   |        |        |
| Cash and cash equivalents   | 2,738  | 2,519  |
| Short-term bank deposits (Note 11c)   | 8,289  | 3,708  |
| Trade receivables:  |        |        |
| Related parties   | 58     | 57     |
| Other (net of allowance for doubtful accounts -<br>\$ 192 in 2001 and \$ 150 in 2002) | 6,113  | 9,076  |
| Unbilled accounts receivable  | 5,586  | 7,691  |
| Other accounts receivable and prepaid expenses  | 575    | 2,256  |
| Deferred income taxes   | 473    | 602    |
| Inventories (Note 3)  | 8,549  | 8,251  |
|   | -----  | -----  |
| Total current assets  | 32,381 | 34,160 |
| -----   | -----  | -----  |
| LONG-TERM INVESTMENTS AND TRADE RECEIVABLES:  |        |        |
| Long-term trade receivables (Note 4)  | 2,213  | 1,510  |
| Long-term bank deposits   | 3,560  | 8,649  |
| Severance pay fund  | 1,592  | 1,724  |
|   | -----  | -----  |
| Total long-term investments and trade receivables                                     | 7,365  | 11,883 |
| -----   | -----  | -----  |
| PROPERTY AND EQUIPMENT, NET (Note 5)  | 8,550  | 8,989  |
| -----   | -----  | -----  |
| INTANGIBLE ASSETS AND OTHER (Note 6)  | 1,318  | 853    |
| -----   | -----  | -----  |
| GOODWILL (Note 6)   | 3,733  | 3,856  |
| -----   | -----  | -----  |
| Total assets  | 53,347 | 59,741 |
| -----   | =====  | =====  |

The accompanying notes are an integral part of the consolidated financial statements.

F-4

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

U.S. dollars in thousands

|  | December 31, |       |
|--|--------------|-------|
|  | 2001         | 2002  |
|  | -----        | ----- |
| LIABILITIES AND SHAREHOLDERS' EQUITY           |              |       |
| CURRENT LIABILITIES:                           |              |       |
| Short-term bank credit (Note 7)                | 5,355        | 9,266 |
| Current maturities of long-term loans (Note 9) | 909          | 1,091 |
| Trade payables                                 | 3,394        | 4,192 |





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|   |       |       |       |
|---|-------|-------|-------|
| Operating income                            | 3,283 | 3,579 | 2,334 |
| Financial income (expenses), net (Note 17b) | (214) | 40    | 199   |
|   | ----- | ----- | ----- |
| Income before taxes on income               | 3,069 | 3,619 | 2,533 |
| Taxes on income (Note 14)                   | 180   | 452   | 645   |
|   | ----- | ----- | ----- |
| Net income                                  | 2,889 | 3,167 | 1,888 |
|   | ===== | ===== | ===== |
| Basic net earnings per share (Note 13)      | 0.39  | 0.42  | 0.25  |
|   | ===== | ===== | ===== |
| Diluted net earnings per share (Note 13)    | 0.38  | 0.41  | 0.24  |
|   | ===== | ===== | ===== |

The accompanying notes are an integral part of the consolidated financial statements.

F-6

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

U.S. dollars in thousands

|  | Deferred<br>shares | Ordinary<br>shares | Additional<br>paid-in<br>capital | Deferred<br>stock<br>compensation | Accumulated<br>other<br>comprehensive<br>loss | Re<br>ea |
|--|--------------------|--------------------|----------------------------------|-----------------------------------|---|----------|
|  | -----              | -----              | -----                            | -----                             | -----   | -----    |
| Balance as of January 1, 2000                  | 72                 | 2,472              | 19,313                           | (30)                              | (434)   | 7        |
| Dividend paid                                  | -                  | -                  | -                                | -                                 | -   |          |
| Exercise of share options                      | -                  | 6                  | 48                               | -                                 | -   |          |
| Deferred stock compensation                    | -                  | -                  | 113                              | (113)                             | -   |          |
| Amortization of deferred stock<br>compensation | -                  | -                  | -                                | 85                                | -   |          |
| Comprehensive income:                          |                    |                    |                                  |                                   |   |          |
| Net income                                     | -                  | -                  | -                                | -                                 | -   | 2        |
| Foreign currency translation<br>adjustments    | -                  | -                  | -                                | -                                 | (281)   |          |
|  | -----              | -----              | -----                            | -----                             | -----   | -----    |
| Total comprehensive income                     |                    |                    |                                  |                                   |   |          |
| Balance as of December 31, 2000                | 72                 | 2,478              | 19,474                           | (58)                              | (715)   | 9        |
| Dividend paid                                  | -                  | -                  | -                                | -                                 | -   |          |
| Exercise of share options                      | -                  | 19                 | 125                              | -                                 | -   |          |
| Exercise of warrants                           | -                  | 11                 | (11)                             | -                                 | -   |          |
| Purchase of deferred shares                    | (72)               | -                  | 11                               | -                                 | -   |          |
| Deferred stock compensation                    | -                  | -                  | 34                               | (34)                              | -   |          |

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|   |   |       |        |      |         |     |
|---|---|-------|--------|------|---------|-----|
| Amortization of deferred stock compensation | - | -     | -      | 72   | -       |     |
| Stock dividend                              | - | 75    | 2,037  | -    | -       | (2) |
| Comprehensive income:                       |   |       |        |      |         |     |
| Net income                                  | - | -     | -      | -    | -       | 3   |
| Foreign currency translation adjustments    | - | -     | -      | -    | (579)   |     |
| -----                                       |   |       |        |      |         |     |
| Total comprehensive income                  |   |       |        |      |         |     |
| Balance as of December 31, 2001             | - | 2,583 | 21,670 | (20) | (1,294) | 9   |
| Exercise of share options                   | - | 13    | 125    | -    | -       |     |
| Exercise of warrants                        | - | 4     | (4)    | -    | -       |     |
| Amortization of deferred stock compensation | - | -     | -      | 17   | -       |     |
| Comprehensive income:                       |   |       |        |      |         |     |
| Net income                                  | - | -     | -      | -    | -       | 1   |
| Foreign currency translation adjustments    | - | -     | -      | -    | 288     |     |
| -----                                       |   |       |        |      |         |     |
| Total comprehensive income                  |   |       |        |      |         |     |
| Balance as of December 31, 2002             | - | 2,600 | 21,791 | (3)  | (1,006) | 11  |
| =====                                       |   |       |        |      |         |     |

The accompanying notes are an integral part of the consolidated financial statements.

F-7

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

U.S. dollars in thousands

|   | Year ended December 31, |         |         |
|---|-------------------------|---------|---------|
|   | 2000                    | 2001    | 2002    |
|   | -----                   | -----   | -----   |
| Cash flows from operating activities:   |                         |         |         |
| -----   |                         |         |         |
| Net income  | 2,889                   | 3,167   | 1,888   |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |                         |         |         |
| Depreciation and amortization   | 1,384                   | 1,362   | 1,096   |
| Gain on sale of property and equipment  | (2)                     | (27)    | (15)    |
| Accrued interest on short and long term deposits  | (620)                   | 38      | (508)   |
| Amortization of deferred stock compensation   | 85                      | 72      | 17      |
| Decrease (increase) in trade receivables  | 648                     | (595)   | (2,861) |
| Decrease in related parties receivables   | 50                      | 65      | 1       |
| Decrease (increase) in unbilled accounts receivable   | 883                     | (3,151) | (2,101) |
| Decrease (increase) in other accounts receivable and  |                         |         |         |

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|  |         |         |         |
|--|---------|---------|---------|
| prepaid expenses   | 399     | (4)     | (1,822) |
| Decrease (increase) in deferred income taxes               | (259)   | (136)   | 444     |
| Decrease (increase) in inventories                         | (2,925) | 766     | 400     |
| Decrease (increase) in long-term trade receivables         | 115     | (2,213) | 705     |
| Increase (decrease) in other payables and accrued expenses | 765     | 682     | (532)   |
| Increase (decrease) in trade payables                      | 1,125   | (392)   | 786     |
| Accrued severance pay, net                                 | 15      | (2)     | (72)    |
| Net cash provided by (used in) operating activities        | 4,552   | (368)   | (2,574) |
| Cash flows from investing activities:                      |         |         |         |
| Purchase of short-term and long-term bank deposits         | -       | (674)   | -       |
| Proceeds from sale of property and equipment               | 31      | 48      | 35      |
| Purchase of property and equipment                         | (3,828) | (1,158) | (1,459) |
| Purchase of know-how and patents                           | (265)   | (18)    | (14)    |
| Net cash used in investing activities                      | (4,062) | (1,802) | (1,438) |

The accompanying notes are an integral part of the consolidated financial statements.

F-8

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

U.S. dollars in thousands

|  | Year ended December 31, |       |       |
|--|-------------------------|-------|-------|
|  | 2000                    | 2001  | 2002  |
| Cash flows from financing activities:                        |                         |       |       |
| Short-term bank credit, net                                  | 116                     | 1,085 | 3,911 |
| Proceeds from long-term bank loans                           | 2,200                   | 1,350 | -     |
| Principal payment of long-term bank loans                    | (584)                   | (180) | (158) |
| Purchase of deferred shares                                  | -                       | (61)  | -     |
| Proceeds from exercise of employee stock options             | 54                      | 144   | 138   |
| Dividend paid  | (722)                   | (942) | -     |
| Net cash provided by financing activities                    | 1,064                   | 1,396 | 3,891 |
| Effect of exchange rate changes on cash and cash equivalents | 62                      | (67)  | (98)  |
| Increase (decrease) in cash and cash equivalents             | 1,616                   | (841) | (219) |
| Cash and cash equivalents at the beginning of the year       | 1,963                   | 3,579 | 2,738 |

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|  |       |       |       |
|--|-------|-------|-------|
| Cash and cash equivalents at the end of the year   | 3,579 | 2,738 | 2,519 |
| Supplemental disclosures of cash flows activities: |       |       |       |
| -----  |       |       |       |
| Cash paid during the year for:                     |       |       |       |
| Interest   | 857   | 925   | 932   |
| Taxes  | 102   | 202   | 1,415 |

The accompanying notes are an integral part of the consolidated financial statements.

F-9

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

-----  
U.S. dollars in thousands (except per share data)

NOTE 1:- GENERAL

Magal Security Systems Ltd. ("the Company") and its subsidiaries ("the Group"), are engaged in the development, manufacturing and marketing of computerized security systems used to automatically detect and deter human intrusion for both civilian and military markets in Israel and throughout the world. A majority of the Company's sales are made in U.S.A., Canada, Europe and Israel. During March 2001, the Company established Smart Interactive Systems, Inc., in order to meet the growing need for real time video monitoring security services.

As for major customer data, see Note 16b.

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States ("US GAAP").

a. Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that effect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

b. Financial statements in U.S. dollars:

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Most of the Company and certain subsidiaries' revenues are generated in U.S. dollars ("dollar"). The Company's management believes that the dollar is the primary currency of the economic environment in which the Company operates. Thus, the functional and reporting currency of the Company and certain subsidiaries is the dollar.

Accordingly, monetary accounts maintained in currencies other than the dollar are remeasured into U.S. dollars in accordance with Statement of the Financial Accounting Standards Board ("FASB") No. 52 "Foreign Currency Translation". All transaction gains and losses from the remeasured monetary balance sheet items are reflected in the statement of income as financial income or expenses, as appropriate.

The financial statements of certain foreign subsidiaries whose functional currency is not the dollar, have been translated into U.S. dollars. All balance sheet accounts have been translated using the exchange rates in effect at the balance sheet date. Statement of income amounts have been translated using the average exchange rate for the period. The resulting translation adjustments are reported as a component of shareholders' equity in accumulated other comprehensive loss.

F-10

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

#### NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

c. Principles of consolidation:

The consolidated financial statements include the accounts of the Company and its subsidiaries. Intercompany balances and transactions have been eliminated upon consolidation.

d. Cash equivalents:

Cash equivalents are short-term highly liquid investments that are readily convertible to cash with original maturities of three months or less.

e. Short-term and long-term bank deposits:

The Company classifies bank deposits with maturities of more than three months and less than one year as short-term deposits. Deposits with maturities of more than one year are classified as long-term deposits. Short-term and long-term deposits are presented at cost, including accrued interest.

The deposits are in U.S. dollars and the weighted average interest rate in 2002 for short-term and long-term bank deposits was 4%, and 4.1%, respectively.

f. Inventories:

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Inventories are stated at the lower of cost or market value. Inventory write-offs are provided to cover risks arising from slow-moving items, technological obsolescence, excess inventories, discontinued products, and for market prices lower than cost.

Cost is determined as follows:

Raw materials, parts and supplies - using the "first-in, first-out" method.

Work-in-progress - represents the cost of production in progress.

Finished products - on the basis of direct manufacturing costs with the addition of allocable indirect manufacturing costs.

g. Long-term trade receivables

Long-term receivables from extended payment agreements are recorded at estimated present values determined based on current rates of interest and reported at the net amounts in the accompanying financial statements. Imputed interest is recognized, using the effective interest method as a component of interest income in the accompanying statements.

F-11

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

h. Property and equipment:

Property and equipment are stated at cost, net of accumulated depreciation.

Depreciation is computed by the straight-line method over the estimated useful lives of the assets as follows:

|                                | %                          |
|--------------------------------|----------------------------|
|                                | -----                      |
| Buildings                      | 4                          |
| Machinery and equipment        | 10-33 (mainly at 10)       |
| Motor vehicles                 | 15                         |
| Promotional display            | 25-50                      |
| Office furniture and equipment | 6-33                       |
| Leasehold improvements         | over the term of the lease |

i. Impairment of long lived assets:

The Company's long-lived assets and certain identifiable intangibles are reviewed for impairment in accordance with Statement of Financial Accounting Standard No. 144 "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS No.

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144") whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to the future undiscounted cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets.

j. Intangible assets:

Intangible assets subject to amortization arose from acquisitions prior July 1, 2001, are being amortized on a straight-line basis over their useful life in accordance with APB Opinion No. 17 "Intangible Assets" ("APB No. 17"). Know-how is amortized over ten years, and patents are amortized over a period of ten years.

Intangible assets acquired in a business combination for which date is on or after July 1, 2001, should be amortized over their useful life using a method of amortization that reflects the pattern in which the economic benefits of the intangible assets are consumed or otherwise used up, in accordance with Statement of Financial Accounting Standards No. 142 "Goodwill and Other Intangible Assets", ("SFAS No. 142").

k. Goodwill:

Goodwill represents excess of the costs over the net assets of businesses acquired. Goodwill arose from acquisitions prior July 1, 2001, was amortized until December 31, 2001, on a straight-line basis over a period of fifteen years. Under Statement of Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets" ("SFAS No. 142") goodwill acquired in a business combination for which date is on or after July 1, 2001, shall not be amortized.

F-12

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

SFAS No. 142 requires goodwill to be tested for impairment on adoption and at least annually thereafter or between annual tests in certain circumstances, and written down when impaired, rather than being amortized as previous accounting standards required. Goodwill attributable to each of the reporting units is tested for impairment by comparing the fair value of each reporting unit with its carrying value. Fair value is determined using discounted cash flows, market multiples and market capitalization. Significant estimates used in the methodologies include estimates of future cash flows, future short-term and long-term growth rates, weighted average cost of capital and estimates of market multiples for each of the reportable units.



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SFAS No. 142 prescribes a two-phase process for impairment testing of goodwill. The first phase screens for impairment; while the second phase (if necessary) measures the impairment. The Company completed its first phase impairment analysis related to the adoption of Fas 142 during the first quarter of 2002 and its annual impairment test during the fourth quarter of 2002 and found no instances of impairment of its recorded goodwill; accordingly, the second testing phase was not necessary. No subsequent indicators of impairment have been noted by the Company.

|   | Year ended December 31, |       |       |
|---|-------------------------|-------|-------|
|   | 2000                    | 2001  | 2002  |
| Net income:                             |                         |       |       |
| Reported net income                     | 2,889                   | 3,167 | 1,888 |
| Goodwill amortization                   | 336                     | 404   | -     |
| Adjusted net income                     | 3,225                   | 3,571 | 1,888 |
| Reported basic net earnings per share   | 0.39                    | 0.42  | 0.25  |
| Reported diluted net earnings per share | 0.38                    | 0.41  | 0.24  |
| Goodwill amortization                   | 0.05                    | 0.05  | -     |
| Adjusted basic net earnings per share   | 0.44                    | 0.47  | 0.25  |
| Adjusted diluted net earnings per share | 0.43                    | 0.46  | 0.24  |

1. Research and development costs:

Research and development costs, net of grants received, are charged to the statement of income as incurred.

m. Warranty costs:

The Company provides a warranty for up to 12 months, at no extra charge. A provision is recorded for estimated warranty costs based on the Company's experience.

F-13

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

n. Income taxes:

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The Company and its subsidiaries account for income taxes in accordance with Statement of Financial Accounting Standard No. 109 "Accounting for Income Taxes" ("SFAS No. 109"). This Statement prescribes the use of the liability method whereby deferred tax assets and liability account balances are determined based on differences between financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. The Company and its subsidiaries provide a valuation allowance, if necessary, to reduce deferred tax assets to their estimated realizable value.

o. Revenue recognition:

The Company generates revenues mainly from long-term projects and also from sales of products and rendering maintenance services.

Revenues from long-term projects are recognized in accordance with Statement of Position 81-1 "Accounting for Performance of Construction - Type and Certain Production - Type Contracts" ("SOP 81-1"), using contract accounting on a percentage of completion method, based on the relationship of actual costs incurred to total costs estimated to be incurred over the duration of the contract and in accordance with the "Input Method". Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are first determined, in the amount of the estimated loss on the entire contract. As of December 31, 2002, no such estimated losses were identified.

Estimated gross profit or loss from long-term contracts may change due to changes in estimates resulting from differences between actual performance and original forecasts. Such changes in estimated gross profit are recorded in results of income when they are reasonably determinable by management, on a cumulative catch-up basis.

According to ("SOP 81-1"), costs that are incurred for a specific anticipated contract are being deferred, subject to evaluation of their probable recoverability, and only if the costs can be directly associated with a specific anticipated contract.

Revenues from product sales are recognized in accordance with Staff Accounting Bulletin No. 101 "Revenue Recognition in Financial Statements", ("SAB No. 101"), when delivery has occurred, persuasive evidence of an agreement exists, the vendor's fee is fixed or determinable, no further obligation exists and collectability is probable.

Deferred revenue includes unearned amounts received under maintenance contracts but not yet recognized as revenues.

F-14

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

p. Advertising expenses:

Advertising expenses are charged to the statement of income as incurred. Advertising expenses for the years ended 2000, 2001 and 2002, were \$ 354, \$ 349 and \$ 372, respectively.

q. Concentrations of credit risk:

Financial instruments that potentially subject the Company and its subsidiaries to concentrations of credit risk consist principally of cash and cash equivalents, short and long-term bank deposits, trade receivables and long-term trade receivables.

The Company's cash and cash equivalents, short-term and long-term bank deposits are invested in major Israeli and U.S. banks. Such deposits in U.S. banks may be in excess of insured limits and are not insured in other jurisdictions. Management believes that the financial institutions that hold the Company's investments are financially sound and, accordingly, minimal credit risk exists with respect to these investments.

The trade receivables of the Company and its subsidiaries are derived from sales to large and solid organizations located mainly in Israel, the United States, Canada and Europe. The Company performs ongoing credit evaluations of its customers and to date has not experienced any material losses. An allowance for doubtful accounts is determined with respect to those amounts that the Company has determined to be doubtful of collection.

The Company has no off balance sheet concentration of credit risk such as foreign exchange contracts option contracts or other foreign hedging arrangements.

r. Stock-based compensation:

The Company has elected to follow Accounting Principles Board Opinion No. 25 "Accounting for Stock Issued to Employees" ("APB 25") and Interpretation No. 44 "Accounting for Certain Transactions Involving Stock Compensation" ("FIN 44") in accounting for its employee stock option plans. Under APB 25, when the exercise price of the Company's share options is less than the market price of the underlying shares on the date of grant, compensation expense is recognized.

Pro-forma information regarding net income and net earnings per share is required by SFAS No. 123, and has been determined as if the Company had accounted for its employee stock options under the fair value method of that Statement. The fair value for these options was estimated at the grant date using a Black and Scholes option pricing model with the following weighted-average assumptions for 2000 and 2001: risk-free interest rates of 5% and 3%, respectively, dividend yields of 3% for each year, a volatility factor of the expected market price of the Company's Ordinary shares of 0.556 and 0.628, respectively, and a weighted average life of the option of two years.

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MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period.

Pro-forma net information under FASB-123:

|   | Year ended December 31, |       |      |
|---|-------------------------|-------|------|
|   | 2000                    | 2001  | 2002 |
| Net income as reported  | 2,889                   | 3,167 | 1,8  |
| Add: stock based compensation as reported   | 85                      | 72    |      |
| Deduction: total stock-based compensation determined under fair value based method for all awards | 218                     | 238   | 2    |
| Pro-forma net income  | 2,756                   | 3,001 | 1,6  |
| Pro-forma basic net earnings per share  | 0.37                    | 0.40  | 0.   |
| Pro-forma diluted net earnings per share  | 0.36                    | 0.39  | 0.   |

s. Royalty-bearing grants:

Royalty-bearing grants from the Government of Israel for funding research and development projects are recognized at the time the Company is entitled to such grants on the basis of the related costs incurred and recorded as a deduction of research and development costs. Research and development grants recognized amounted to \$ 25, \$ 0 and \$ 318 in 2000, 2001 and 2002, respectively.

The Company also received royalty-bearing grants from the Fund for Encouragement of Marketing Activity. These grants are recognized at the time the Company is entitled to such grants on the basis of the costs incurred and included as a deduction of sales and marketing expenses.

F-16

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

t. Severance pay:

The Company's liability for severance pay is calculated pursuant to Israeli severance pay law based on the most recent salary of the employees multiplied by the number of years of employment, as of the balance sheet date. Employees are entitled to one month's salary for each year of employment or a portion thereof. The Company's liability for its employees in Israel is fully provided by monthly deposits with insurance policies and by an accrual. The value of these policies is recorded as an asset in the Company's balance sheet.

The deposited funds may be withdrawn only upon the fulfillment of the obligation pursuant to Israeli severance pay law or labor agreements. The value of the deposited funds is based on the cash surrendered value of these policies, and includes immaterial profits.

Severance expenses for the years ended December 31, 2000, 2001 and 2002, amounted to approximately \$ 225, \$ 241 and \$ 60, respectively.

u. Fair value of financial instruments:

The following methods and assumptions were used by the Company and its subsidiaries in estimating their fair value disclosures for financial instruments:

The carrying amounts of cash and cash equivalents, short-term bank deposits, trade receivables and other accounts receivable, short-term bank credit, trade payables and other payables approximate their fair value due to the short-term maturity of such instruments.

The carrying amount of the Company's long-term trade receivables and long-term deposits approximate their fair value. The fair value was estimated using discounted cash flow analyses, based on the Company's investment rates for similar type of investment arrangements.

The fair value of the Company's long-term borrowing arrangements was estimated using discounted cash flow analyses. Based on the Company's incremental borrowing rate for similar types of borrowing arrangements.

v. Basic and diluted earnings per share:

Basic earnings per share is computed based on the weighted average number of Ordinary Shares outstanding during each year. Diluted earnings per share is computed based on the weighted average number of Ordinary shares outstanding during each year, plus dilutive potential Ordinary shares considered outstanding during the year, in accordance with FASB Statement of Financial Accounting Standard No. 128, "Earnings Per Share" ("SFAS No. 128").

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

w. Reclassification:

Certain amounts from prior years have been reclassified to conform to the current year's presentation. The reclassification had no effect on previously reported net loss, shareholders' equity or cash flows.

x. The unqualification of the auditors' report:

The report of BDO Seidman, LLP on the financial statements of Perimeter Products, Inc, a subsidiary of the Company, was qualified with respect to certain overstatements and the resulting overstatement of net income in 2000 and understatement of net income in 2001, as discussed in their report. These effects on net income are in management's opinion, not material in relation to the consolidated financial statements of the Company.

y. Impact of recently issued accounting standards:

In June 2002, the FASB issues SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities," which addresses significant issue regarding the recognition, measurement, and reporting of costs associated with exit and disposal activities, including restructuring activities. SFAS No. 146 requires that costs associated with exit or disposal activities be recognized when they are incurred rather than at the date of a commitment to an exit or disposal plan. SFAS No. 146 is effective for all exit or disposal activities initiated after December 31, 2002. The Company does not expect the adoption of SFAS No. 146 to have a material impact on our results of operations or financial position.

In November 2002, the FASB issued FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others, an interpretation of FASB Statements No. 5, 57, and 107 and Rescission of FASB Interpretation No. 34" ("FIN No. 45"). FIN No. 45 elaborates on the disclosures to be made by a guarantor in its interim and annual financial statements about its obligations under certain guarantees that it has issued. It also clarifies that a guarantor is required to recognize, at the inception of a guarantee, a liability for the fair value of the obligation undertaken in issuing the guarantee. FIN No. 45 does not prescribe a specific approach for subsequently measuring the guarantor's recognized liability over the term of the related guarantee. It also incorporates, without change, the guidance in FASB Interpretation No. 34, "Disclosure of Indirect Guarantees of Indebtedness of Others," which is being superseded. The disclosure provisions of FIN No. 45 are effective for financial statements of interim or annual periods that end after December

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15, 2002 and the provisions for initial recognition and measurement are effective on a prospective basis for guarantees that are issued or modified after December 31, 2002, irrespective of a guarantor's year-end. The Company does not expect the adoption of FIN No. 45 to have a material impact on its results of operations or financial position.

In November 2002, the Emerging Issues Task Force (EITF) of the FASB reached a consensus on EITF No. 00-21, "Accounting for Revenue Arrangements with Multiple Element Deliverables." The issue addresses how to account for arrangements that may involve multiple revenue-generating activities, i.e., the delivery or performance of multiple products, services, and/or rights to use assets. In applying this guidance, separate contracts with the same party, entered into at or near the same time, will be presumed to be a package, and the consideration will be measured and allocated to the separate units based on their relative fair values.

F-18

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

#### NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)

This consensus guidance will be applicable to agreements entered into in quarters beginning after June 15, 2003. The Company will adopt this new accounting effective July 1, 2003. The Company is currently evaluating the impact of this change.

In January 2003, the FASB issued FASB Interpretation 46 (FIN 46), Consolidation of Variable Interest Entities. FIN 46 clarifies the application of Accounting Research Bulletin 51, Consolidated Financial Statements, for certain entities that do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties or in which equity investors do not have the characteristics of a controlling financial interest ("variable interest entities"). Variable interest entities within the scope of FIN 46 will be required to be consolidated by their primary beneficiary. The primary beneficiary of a variable interest entity is determined to be the party that absorbs a majority of the entity's expected losses, receives a majority of its expected returns, or both. FIN 46 applies immediately to variable interest entities created after January 31, 2003, and to variable interest entities in which an enterprise obtains an interest after that date. It applies in the first fiscal year or interim period beginning after June 15, 2003, to variable interest entities in which an enterprise holds a variable interest that it acquired before February 1, 2003. The Company is in the process of determining what impact, if any, the adoption of the provisions of FIN 46 will have upon its financial condition or results of operations. Certain transitional disclosures required by FIN 46 in all financial statements initially issued after January 31, 2003, have been included in the accompanying financial statements.

In May 2003, the FASB issued SFAS No. 150, "Accounting for

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Certain Financial Instruments with Characteristics of both Liabilities and Equity. "This Statement establishes standards for how an issuer classifies and measures in its statement of financial position certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances) because that financial instrument embodies an obligation of the issuer. This Statement is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003, except for mandatory redeemable financial instruments of nonpublic entities. The Company does not expect that the adoption of this standard will have a material effect on its financial position or results of operations.

### NOTE 3:- INVENTORIES

|                   | December 31, |       |
|-------------------|--------------|-------|
|                   | 2001         | 2002  |
| Raw materials     | 5,269        | 4,702 |
| Work in progress  | 1,255        | 1,242 |
| Finished products | 2,025        | 2,307 |
|                   | 8,549        | 8,251 |
|                   | 8,549        | 8,251 |

F-19

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

### NOTE 4:- LONG-TERM TRADE RECEIVABLES

The Company signed an agreement with a customer, according to which the payments schedule is for a period ending February, 2005.

As of December 2002, the aggregate annual maturities of the long-term trade receivables are as follows:

|                           |       |
|---------------------------|-------|
| 2003                      | 1,284 |
| 2004                      | 1,284 |
| 2005                      | 226   |
|                           | 2,794 |
| Less - current maturities | 1,284 |
|                           | 1,510 |
|                           | 1,510 |



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### NOTE 5:- PROPERTY AND EQUIPMENT

a. Comprised as follows:

|                                | December 31, |        |
|--------------------------------|--------------|--------|
|                                | 2001         | 2002   |
| Cost:                          |              |        |
| Land and buildings             | 7,717        | 7,846  |
| Machinery and equipment        | 2,782        | 3,406  |
| Motor vehicles                 | 1,288        | 1,333  |
| Promotional display            | 2,624        | 2,895  |
| Office furniture and equipment | 1,952        | 2,186  |
| Leasehold improvements         | 24           | 23     |
|                                | 16,387       | 17,689 |
| Accumulated depreciation:      |              |        |
| Buildings                      | 1,500        | 1,744  |
| Machinery and equipment        | 2,149        | 2,416  |
| Motor vehicles                 | 618          | 608    |
| Promotional display            | 2,011        | 2,229  |
| Office furniture and equipment | 1,537        | 1,682  |
| Leasehold improvements         | 22           | 21     |
|                                | 7,837        | 8,700  |
| Depreciated cost               | 8,550        | 8,989  |

b. Depreciation expenses amounted to \$ 743, \$ 858 and \$ 1,014 for the years ended December 31, 2000, 2001 and 2002, respectively.

c. As for charges, see Note 11.

F-20

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

### NOTE 6:- GOODWILL, INTANGIBLE ASSETS AND OTHER

a. Intangible assets:

|                   | December 31, |       |
|-------------------|--------------|-------|
|                   | 2001         | 2002  |
| Original amounts: |              |       |
| Know-how          | 1,502        | 1,502 |
| Patents           | 1,884        | 1,913 |
|                   | 3,386        | 3,415 |

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|                           |       |       |
|---------------------------|-------|-------|
| Accumulated amortization: |       |       |
| Know-how                  | 1,212 | 1,267 |
| Patents                   | 1,765 | 1,806 |
|                           | ----- | ----- |
|                           | 2,977 | 3,073 |
|                           | ----- | ----- |
| Amortized cost            | 409   | 342   |
|                           | ----- | ----- |

b. Other:

|                       |       |       |
|-----------------------|-------|-------|
| Deferred income taxes | 909   | 511   |
|                       | ----- | ----- |
|                       | 1,318 | 853   |
|                       | ===== | ===== |

Amortization expenses amounted to \$ 305, \$ 100 and \$ 82 for the years 2000, 2001 and 2002, respectively.

c. Goodwill:

|                          |              |       |
|--------------------------|--------------|-------|
|                          | December 31, |       |
|                          | -----        | ----- |
|                          | 2001         | 2002  |
|                          | -----        | ----- |
| Original amounts         | 5,257        | 5,443 |
| Accumulated amortization | 1,524        | 1,587 |
|                          | -----        | ----- |
|                          | 3,733        | 3,856 |
|                          | =====        | ===== |

Amortization expenses amounted to \$ 336, \$ 404 and \$ 0 for the years 2000, 2001 and 2002, respectively.

F-21

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

NOTE 7:- SHORT-TERM BANK CREDIT

- a. As of December 31, 2002, the Company and its subsidiaries have authorized credit lines totaling \$ 24,000, and unused credit lines in the amount of \$ 3,975.

The Company has undertaken to maintain the following financial ratios and terms in respect of its short-term and long-term bank credit and loans:

1. A ratio of at least 40% of shareholders' equity out of the total balance sheet.
2. Minimal annual net income in the amount of \$ 1,000.

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3. That the same shareholders maintain the core of control in the Company.

As of December 31, 2002, the Company was in compliance with these ratios.

| Linkage terms | Interest rate |           | December 31, |       |       |
|---------------|---------------|-----------|--------------|-------|-------|
|               | 2001          | 2002      | 2001         | 2002  |       |
|               | %             |           |              |       |       |
| Bank          | U.S. \$       | 3.10      | 2.28         | 1,000 | 500   |
| Bank          | U.S. \$       | 2.62-2.87 | 2.87-3.25    | 1,950 | 4,600 |
| Bank          | Canadian      | Prime+0.5 |              |       |       |
| Bank          | \$            |           | Prime+0.5    | 31    | 843   |
| Bank          | NIS           | Prime+0.5 | 9.9-10.4     | 2,374 | 3,323 |
|               |               |           |              | 5,355 | 9,266 |
|               |               |           |              | ===== | ===== |

b. As for charges, see note 11.

NOTE 8:- OTHER ACCOUNTS PAYABLE AND ACCRUED EXPENSES

|                                | December 31, |       |
|--------------------------------|--------------|-------|
|                                | 2001         | 2002  |
| Employees and payroll accruals | 1,488        | 1,414 |
| Accrued expenses               | 1,901        | 1,922 |
| Income tax payable             | 555          | 124   |
| Government authorities         | 91           | -     |
| Other                          | 297          | 324   |
|                                | ---          | ---   |
|                                | 4,332        | 3,784 |
|                                | =====        | ===== |

F-22

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

NOTE 9:- LONG-TERM LOANS

| Linkage terms | Interest rate |      | December 31, |      |
|---------------|---------------|------|--------------|------|
|               | 2001          | 2002 | 2001         | 2002 |
|               | %             |      |              |      |

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|                           |          |            |            |       |       |
|---------------------------|----------|------------|------------|-------|-------|
|                           |          |            |            | ----- |       |
| Bank (1)                  | U.S. \$  | 7.87       | 4.60       | 2,500 | 2,500 |
| Bank (2)                  | U.S. \$  | LIBOR+0.5  | LIBOR+0.5  | 250   | 250   |
| Bank (3)                  | U.S. \$  | 3.68       | 2.87       | 500   | 500   |
| Bank (4)                  | U.S. \$  | 5.66       | 5.66       | 500   | 500   |
|                           |          |            |            | ----- | ----- |
|                           |          |            |            | 3,750 | 3,750 |
|                           | Canadian |            |            |       |       |
| Mortgage payable (5)      | \$       | LIBOR+0.75 | LIBOR+0.75 | 75    |       |
| Mortgage payable (6)      | U.S. \$  | 8.25       | 8.25       | 2,122 | 2,122 |
|                           |          |            |            | ----- | ----- |
|                           |          |            |            | 5,947 | 5,947 |
| Less - current maturities |          |            |            | 909   | 1,000 |
|                           |          |            |            | ----- | ----- |
|                           |          |            |            | 5,038 | 4,600 |
|                           |          |            |            | ===== | ===== |

As for financial ratios and terms in respect of long-term loans, see also Note 7a.

As for charges, see Note 11.

As of December 2002, the aggregate annual maturities of the long-term loans are as follows:

|      |       |
|------|-------|
| 2003 | 1,091 |
| 2004 | 2,849 |
| 2005 | 1,849 |
|      | ----- |
|      | 5,789 |
|      | ===== |

- (1) Interest on the outstanding balance is due monthly. The note is due in one installment on April 1, 2004, extended from April 1, 2002.
- (2) Interest on the outstanding balance is due each quarter. The note is due in one installment on April 2, 2004, extended from April 2, 2002.
- (3) The note is due on April 2, 2003.
- (4) The note is due on April 2, 2003.
- (5) The mortgage is payable in equal quarterly installments of \$ 25.2 thousand each, plus interest.
- (6) The note is due in 18 quarterly installments of \$ 64.7 thousand each, commencing from February 28, 2001 and thereafter, until a final payment of \$ 1,806.6 on November 30, 2005.

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MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

### NOTE 10:- COMMITMENTS AND CONTINGENT LIABILITIES

a. Royalty commitments to the Chief Scientist:

The Company participated in programs sponsored by the Israeli Government for the support of research and development activities. Through the year 2002, the Company had obtained grants from Office of the Chief Scientist of the Israeli Ministry of Industry and Trade ("the OCS") of \$ 318 for certain research and development projects of the Company. The Company is obligated to pay royalties to the OCS, amounting to 3%-4% of the sales of the products and other related revenues generated from such projects, up to 100%-150% of the grants received, linked to the U.S. dollar and grants received after January 1, 1999 will also bear interest at the rate of LIBOR. The obligation to pay these royalties is contingent on actual sales of the products and in the absence of such sales no payment is required.

Royalties paid amounted to \$ 86, \$ 0 and \$ 131 for the years ended December 31, 2000, 2001 and 2002, respectively.

As of December 31, 2002, the Company had remaining contingent obligations to pay royalties in the amount of approximately \$ 1,538 upon the successful sale of products developed using such research and development programs sponsored by the Chief Scientist.

b. The Israeli Government, through the Fund for the Encouragement of Marketing Activities, awarded the Company grants for participation in expenses for overseas marketing. The Company is committed to pay royalties at the rate of 3% of the increase in export sales, up to the amount of the grants received.

Grants received for the years up to and including 2002, amounted to \$ 310 and royalties paid during 2001 and 2002, amounted to \$ 104 and \$ 53, respectively. As of December 31, 2002, the aggregate contingent obligation amounted to \$ 153.

c. Lease commitments:

The subsidiaries rent their facilities under various operating lease agreements, which expire on various dates, the latest of which is in 2006.

Future minimum lease payments under non-cancelable lease agreements as of December 31, are as follows:

|      |        |
|------|--------|
| 2003 | \$ 117 |
| 2004 | \$ 105 |
| 2005 | \$ 69  |
| 2006 | \$ 30  |
|      | -----  |
|      | \$ 321 |
|      | =====  |

Rental expenses amounted to \$ 196, \$ 122 and \$ 183 in 2000, 2001

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and 2002, respectively.

F-24

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

#### NOTE 10:- COMMITMENTS AND CONTINGENT LIABILITIES (Cont.)

d. Guarantees:

1. As of December 31, 2002, the Company and its subsidiaries obtained bank performance guarantees and advance payment guarantees from several banks mainly in Israel in the amount of \$ 4,616.
2. As of December 31, 2002, the Company obtained bank guarantees in the amount of \$262, in order to secure a credit facility of a subsidiary.
3. As of December 31, 2002, the Company obtained bank guarantees in an amount of \$2,039 in order to secure mortgage payable by a subsidiary.
4. As of December 31, 2002, the Company and its subsidiaries issued a letter of credit in the amount of \$ 88, as per the suppliers' demand.

e. Legal proceedings:

In June 2000, Rapiscan Security Products Inc. ("Rapiscan") filed a lawsuit against the Company claiming sums allegedly due to Rapiscan in the context of an agreement between Rapiscan and the Company amounting to \$ 1.6 thousand. The Company filed a counter-claim for the balance of approximately \$ 1.35 thousand. The Company recorded an accrual regarding this lawsuit of approximately \$ 1.2 thousand, which is an appropriate liability as estimated by the Company's management and its legal counsel.

In addition, during 2002, several claims were filed against the Company by competitors in the sector concerning the Company's winning a specific tender. The main claim was that the conditions for the tender gave an advantage to the Company. The Company filed a counter claim alleging that the competitors delayed in filing their claim. The request to cancel the tender is still being deliberated by the court. According to the Company's legal counsel, the Company has good defenses against the aforementioned claims, therefore, no allowance was recorded in the financial statements.

#### NOTE 11:- CHARGES

As collateral for all of the Company and its subsidiaries' liabilities to banks:

- a. A fixed charge has been placed on the Company's property.
- b. The Company agreed not to pledge any of its assets without the

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consent of several banks.

- c. A fixed charge in the amount of \$ 3,250 has been placed on the Company's bank deposits.
- d. The Company's subsidiary has two notes payable in the aggregate amount of \$ 1,000 due on April 2, 2003, collateralized by substantially all of the subsidiary's assets, and a \$ 2,039 mortgage note payable, collateralized by a first mortgage on the land and building.

F-25

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands (except per share data)

#### NOTE 12:- SHAREHOLDERS' EQUITY

- a. Pertinent rights and privileges conferred by Ordinary shares:

The Ordinary shares of the Company are traded on Nasdaq National Market and in Israel, on the Tel-Aviv Stock Exchange ("TASE"). The Ordinary shares confer upon their holders the right to receive notice, to participate and vote in the general meetings of the Company and the right to receive dividends, if declared.

- b. Deferred shares:

Prior to the Company's Initial Public Offering in 1993, the Company's existing shareholders agreed to put into escrow 252,000 (after taking into account the effect of the stock dividend) of the Ordinary shares held by them and to convert all, or a portion, of such escrowed shares into "Deferred shares", in the event that specified audited after tax net income levels were not achieved by the Company in each of the three fiscal years in the period ended December 31, 1995.

Since the Company did not achieve such levels of net income, 252,000 Ordinary shares have been converted into Deferred shares of NIS 1 par value each. The deferred shares entitle their holders, upon the liquidation of the Company, to the par value of these shares, but confer no other rights.

During 2001, the Company registered its shares in the Tel-Aviv Stock Exchange. Pursuant to the Israeli Securities Law, the Company was required to cancel all its Deferred shares. The annual general meeting that was held on May 16, 2001 approved the purchase of 252,000 Deferred shares by the Company at their nominal value and to remove them from the Company's registered, issued and outstanding share capital.

- c. Stock Option Plan:

On February 25, 1993, the Company's Board of Directors authorized a stock option plan (the "plan"), under which options may be granted to employees, directors, officers and consultants of the Company or its subsidiaries.

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According to the plan, the exercise price shall be at least 75% of the average of the closing prices of the shares of the Company on the Nasdaq National Market during the 90 days period preceding such grant. The plan was supposed to be terminated on February 25, 2001.

On May 31, 2000, the Company's Board of Directors approved an extension period to the plan in which options may be granted to employees until February 2005. Stock options that have not been exercised will expire, in any case, after five years from the date of grant. All the options have a vesting period of two years. Any options that are cancelled or forfeited before expiration become available for future grant.

During 2000, the Company's board of directors and the general meeting of shareholders, also approved an increase in the number of options that may be granted to employees by 250,000 options, and during 2002, was increased by another 500,000 options.

F-26

### MAGAL SECURITY SYSTEMS LTD. AND ITS SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except share and per share data)

#### NOTE 12:- SHAREHOLDERS' EQUITY (Cont.)

Under the plan, stock options will be periodically granted in accordance with the decision of the Board of Directors of the Company (or a committee appointed by them). The Board of Directors has the authority to determine the amount of options, if any, which will be granted to each of the aforementioned, the dates of the grant of such options, the date of their exercise as well as their rate of conversion into shares in respect of each stock option.

A summary of the Company's stock options activities in 2000, 2001 and 2002, is as follows:

|                             | Options outstanding |                               |                         |                                 |                 |
|-----------------------------|---------------------|-------------------------------|-------------------------|---------------------------------|-----------------|
|                             | Available for grant | Number of options outstanding | Range of exercise price | Weighted average exercise price | Market value at |
| Balance at January 1, 2000  | 160,200             | 191,325                       | 2-2.36                  | 2                               |                 |
| Options granted             | (94,000)            | 94,000                        | 2.36                    | 2.36                            | 3               |
| Options forfeited           | -                   | (500)                         | -                       | -                               |                 |
| Options available for grant | 250,000             | -                             | -                       | -                               |                 |
| Options exercised           | -                   | (27,525)                      | 2                       | 2                               |                 |
| Balance at December 31,     |                     |                               |                         |                                 |                 |



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|                                     |           |          |           |      |   |
|-------------------------------------|-----------|----------|-----------|------|---|
| 2000                                | 316,200   | 257,300  | 2-2.36    | 2.09 |   |
| Options granted                     | (234,400) | 234,400  | 2.43-5.62 | 5.27 | 5 |
| Options exercised                   | -         | (79,300) | 1.61-2    | 1.80 |   |
| Balance at December 31, 2001        | 81,800    | 412,400  | 1.61-5.62 | 3.93 |   |
| Options available for grant         | 500,000   | -        | -         | -    |   |
| Options forfeited                   | 1,648     | (1,648)  | -         | -    |   |
| Options granted upon stock dividend | 2,454     | 11,232   | -         | -    |   |
| Options exercised                   | -         | (63,750) | 2-2.36    | 2.17 |   |
| Balance at December 31, 2002        | 585,902   | 358,234  | 1.61-5.62 | 4.23 |   |

The weighted average fair values of options granted during the years ended December 31, 2000, 2001 and 2002, were:

|   | For exercise price on the grant date that: |      |      |                         |      |      |
|---|--|------|------|-------------------------|------|------|
|   | Equals market price                        |      |      | Less than market price  |      |      |
|   | Year ended December 31,                    |      |      | Year ended December 31, |      |      |
|   | 2000                                       | 2001 | 2002 | 2000                    | 2001 | 2002 |
| Weighted average exercise prices          | -  | 5.62 | -    | 2.36                    | 2.69 | -    |
| Weighted average fair value on grant date | -  | 2.04 | -    | 2.36                    | 1.91 | -    |

F-27

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

NOTE 12:- SHAREHOLDERS' EQUITY (Cont.)

The options outstanding as of December 31, 2002 have been separated into ranges of exercise price as follows:

| Options outstanding as of December 31, 2002 | Exercise price | Remaining contractual life | Options exercisable as of December 31, 2002 |
|---|----------------|----------------------------|---|
|   |                |                            |   |

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|         |       | (in months) |         |
|---------|-------|-------------|---------|
| 29,870  | 2     | 4           | 29,870  |
| 20,600  | 1.61  | 12          | 20,600  |
| 6,180   | 2.29  | 18          | 6,180   |
| 61,800  | 2.36  | 25          | 61,800  |
| 12,360  | 2.43  | 37          | -       |
| 16,480  | 2.89  | 40          | -       |
| 210,944 | 5.62  | 43          | -       |
| -----   | ----- |             | -----   |
| 358,234 | 4.23  |             | 118,450 |
| =====   | ===== |             | =====   |

157,300, 84,000 and 118,450 options were exercisable on December 31, 2000, 2001 and 2002, respectively, with a weighted average exercise price of \$ 1.85, \$ 1.93 and \$ 2.14.

The total employee stock compensation expenses recorded in 2000, 2001 and 2002, were \$ 85, \$ 72 and \$ 17, respectively, and were amortized based on the vesting period.

d. Dividends:

Dividends, if any, will be declared and paid in NIS. Dividends paid to shareholders outside Israel will be converted into U.S. dollars on the basis of the exchange rate prevailing at the date of payment. The Company has determined that it will not distribute dividends out of tax-exempt profits.

e. Warrants to underwriters:

In connection with the 1997 Offering, the Company issued to the underwriters, 200,000 warrants to purchase from the Company 200,000 Ordinary shares. The warrants were initially exercisable at an exercise price of 120% of the 1997 Offering price per share (\$ 5.50) for a period of four years, commencing one year from the date of the 1997 Offering. As of December 31, 2002, all 200,000 warrants were exercised on a net cash basis and 60,703 Ordinary shares of NIS 1 par value were issued.

F-28

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands (except per share data)

NOTE 12:- SHAREHOLDERS' EQUITY (Cont.)

f. In May 2002, the Company's Board of Directors decided on a distribution of a 3% stock dividend. All basic net earnings per share data and diluted net earnings per share data have been retroactively adjusted to reflect the stock dividend.

g. In May 2002, the Company's Board of Directors decided on an increase of the authorized Ordinary share capital to 19,748,000 shares of NIS 1 par value.

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### NOTE 13:- NET EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted net earnings per share:

|   | Year ended December 31, |           |          |
|---|-------------------------|-----------|----------|
|   | 2000                    | 2001      | 2002     |
| Numerator:  |                         |           |          |
| Net income  | 2,889                   | 3,167     | 1,8      |
| Denominator:  |                         |           |          |
| Denominator for basic earnings per share -<br>weighted-average number of shares outstanding                       | 7,439,622               | 7,512,148 | 7,637,35 |
| Effect of diluted securities:   |                         |           |          |
| Employee stock options and warrants to<br>underwriters  | 84,905                  | 181,880   | 196,75   |
| Denominator for diluted net earnings per share-<br>adjusted weighted average<br>shares and<br>Assumed conversions | 7,524,527               | 7,694,028 | 7,834,11 |
| Basic net earnings per share  | 0.39                    | 0.42      | 0.2      |
| Diluted net earnings per share  | 0.38                    | 0.41      | 0.2      |

F-29

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands

### NOTE 14:- TAXES ON INCOME

- a. Tax benefits in Israel under the Law for the Encouragement of Capital Investments, 1959, ("the law"):

The Company has been granted the status of an "Approved Enterprise" under the law. Currently, there are three expansion programs under which the Company is entitled to tax benefits:

1. In 1992, a program of the Company was granted the status of an "Approved Enterprise". The Company has elected to enjoy "alternative benefits" - waiver of grants in return for tax

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exemption - and, accordingly, the Company's income from the second program is tax-exempt for a period of four years, and was subject to a reduced tax rate of 15%-25% for a period ranging between three to six years (depending on the percentage of foreign ownership of the Company).

The period of benefits under this program began in 1994 and will terminate in 2003.

The Company received final status of "Approved Enterprise" for this expansion.

2. On March 18, 1997, a program of the Company was granted the status of an "Approved Enterprise". The Company elected to enjoy "alternative benefits" - waiver of grants in return for tax exemption and accordingly, the Company's income from this program is tax-exempt for a period of four years, and was subject to a reduced tax rate of 15%-25% for a period ranging between three to six years (depending on the percentage of foreign ownership of the Company).

The Company had completed its investment program and, accordingly, the period of benefits under this program began in 1998 and will terminate in 2007.

3. On August 13, 2001, a program of the Company was granted the status of an "Approved Enterprise". The Company elected to enjoy "alternative benefits" - waiver of grants in return for tax exemption - and, accordingly, the Company's income from this program is tax-exempt for a period of two years, subject to a reduced tax rate of 15%-25% for a period of five to eight years (depending upon the percentage of foreign ownership of the Company). The benefit period for this program has not yet begun.

F-30

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands

NOTE 14:- TAXES ON INCOME (Cont.)

The entitlement to the above benefits is conditional upon the Company fulfilling the conditions stipulated by the above law, regulations published thereunder and the instruments of approval for the specific investments in "approved enterprises". In the event of failure to comply with these conditions, the benefits may be canceled and the Company may be required to refund the amount of the benefits, in whole or in part, including interest.

The period of tax benefits detailed above is subject to limits of the earlier of 12 years from the commencement of production or 14

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years from receiving the approval.

Income from sources other than "Approved Enterprise", during the benefit period will be subject to tax at regular rate of 36%.

By virtue of this law, the Company is entitled to claim accelerated depreciation on equipment used by the "Approved Enterprise" during five tax years.

Since the Company is operating under more than one approval and since part of its taxable income is not entitled to tax benefits under the aforementioned law and is taxed at regular rates (currently 36%), its effective tax rate is the result of a weighted combination of the various applicable rates and tax-exemptions. The computation is made for income derived from each program on the basis of formulas determined in the law and in the approvals.

The tax-exempt income attributable to the "Approved Enterprises" can be distributed to shareholders without subjecting the Company to taxes only upon the complete liquidation of the Company. If the retained tax-exempt income is distributed in a manner other than in the complete liquidation of the Company, it would be taxed at the corporate tax rate applicable to such profits as if the Company had not chosen the alternative tax benefits (currently - 15%), and an income tax liability would be incurred of approximately \$ 0.7 thousand.

- b. Measurement of taxable income under the Income Tax (Inflationary Adjustments) Law, 1985:

Results for tax purposes in Israel, are measured and reflected in real terms in accordance with the change in the Israeli Consumer Price index ("CPI"). As explained in Note 2b the consolidated financial statements are presented in U.S. dollars. The differences between the change in the Israeli CPI and in the NIS/U.S. dollar exchange rate causes a difference between taxable income or loss and the income or loss before taxes reflected in the consolidated financial statements. In accordance with paragraph 9(f) of SFAS No. 109, the Company has not provided deferred income taxes on this difference between the reporting currency and the tax bases of assets and liabilities.

- c. Tax benefits (in Israel) under the Law for the Encouragement of Industry (Taxes), 1969:

The Company is an "industrial company" as defined by this law and, as such, is entitled to certain tax benefits including accelerated depreciation, deduction of the purchase price of patents and know-how and deduction of public offering expenses.

F-31

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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U.S. dollars in thousands

NOTE 14:- TAXES ON INCOME (Cont.)

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d. Israeli tax reform:

On January 1, 2003, the Law for Amendment of the Income Tax Ordinance (Amendment No. 132) 5762-2002, known as the tax reform, became effective. The tax reform changed the Israeli tax system from a territorial tax method into a personal tax method on a global basis.

e. A reconciliation between the theoretical tax expense, assuming all income is taxed at the Israeli statutory rate, and the actual tax expense, is as follows:

|   | Year ended December 31, |       |       |
|---|-------------------------|-------|-------|
|   | 2000                    | 2001  | 2002  |
| Income before taxes as reported in the statements of income               | 3,069                   | 3,619 | 2,000 |
| Tax rates   | 36%                     | 36%   |       |
| Theoretical tax expense   | 1,105                   | 1,303 |       |
| Increase (decrease) in taxes:   |                         |       |       |
| Tax adjustments in respect of inflation in Israel                         | -                       | 214   |       |
| Non-deductible items, net   | (126)                   | 75    |       |
| Unrecognized tax losses   | -                       | -     |       |
| Realized benefit of prior year's losses                                   | (371)                   | -     |       |
| Tax exemption applicable to "Approved Enterprises" and exempted income    | (126)                   | (928) |       |
| Tax credits   | (256)                   | -     |       |
| Taxes in respect of prior years   | -                       | (200) |       |
| Other   | (46)                    | (12)  |       |
| Taxes on income in the statements of income                               | 180                     | 452   |       |
| Net earnings per share amounts of the tax benefit from the exempt income: |                         |       |       |
| Basic and diluted   | 0.02                    | 0.12  | 0.00  |

The tax rates of the Company's subsidiaries range between 35%-42%.

f. Taxes on income included in the statement of income:

|                        | Year ended December 31, |      |      |
|------------------------|-------------------------|------|------|
|                        | 2000                    | 2001 | 2002 |
| Current taxes:         |                         |      |      |
| Domestic               | 365                     | 500  | 269  |
| Foreign                | 74                      | 138  | 211  |
| Deferred income taxes: |                         |      |      |
| Domestic               | -                       | (39) | (30) |

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|                                  |       |       |       |
|----------------------------------|-------|-------|-------|
| Foreign                          | (259) | 53    | 474   |
| Taxes in respect of prior years: |       |       |       |
| Domestic                         | -     | (200) | (279) |
|                                  | ----- | ----- | ----- |
| Taxes on income                  | 180   | 452   | 645   |
|                                  | ===== | ===== | ===== |

F-32

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands

NOTE 14:- TAXES ON INCOME (Cont.)

g. Deferred income taxes:

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company and its subsidiaries deferred tax assets are as follows:

|  | December 31, |         |
|--|--------------|---------|
|  | 2001         | 2002    |
|  | -----        | -----   |
| Operating loss carryforwards                     | 424          | 1,409   |
| Reserves and allowances                          | 1,988        | 1,308   |
|  | -----        | -----   |
| Total deferred assets before valuation allowance | 2,412        | 2,717   |
| Valuation allowance                              | (1,030)      | (1,604) |
|  | -----        | -----   |
| Net deferred tax assets                          | 1,382        | 1,113   |
|  | =====        | =====   |
| Domestic   | 39           | 69      |
| Foreign  | 1,343        | 1,044   |
|  | -----        | -----   |
|  | 1,382        | 1,113   |
|  | =====        | =====   |

h. The domestic and foreign components of income before taxes are as follows:

|          | Year ended December 31, |       |       |
|----------|-------------------------|-------|-------|
|          | 2000                    | 2001  | 2002  |
|          | -----                   | ----- | ----- |
| Domestic | 2,424                   | 3,320 | 2,217 |
| Foreign  | 645                     | 299   | 316   |
|          | -----                   | ----- | ----- |
|          | 3,069                   | 3,619 | 2,533 |
|          | =====                   | ===== | ===== |

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i. Investment tax credit:

One of the Company's subsidiaries is eligible for investment tax credits on its research and development activities and on certain current and capital expenditures. During fiscal year of 2002, the subsidiary recognized \$ 304 of investment tax credits as a reduction of research and development expenses.

In total, the subsidiary has investment tax credits available to reduce future federal income taxes payable, amounting to \$ 618, which will expire at various dates from 2006 through 2011.

F-33

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands

NOTE 14:- TAXES ON INCOME (Cont.)

j. Net operating losses carryforwards:

As of December 31, 2002, the Company's subsidiaries in the U.S, Latin America and the United Kingdom had total net available carryforward tax losses of approximately \$ 3,625.

Utilization of U.S. net operating losses may be subject to a substantial annual limitation due to the "change in ownership" provisions of the Internal Revenue Code of 1986 and similar state provisions. The annual limitation may result in the expiration of net operating losses before utilization.

As of December 31, 2002, net operating losses from subsidiaries in U.S. are approximately \$ 2,733.

NOTE 15:- RELATED PARTIES TRANSACTIONS

|                        | Year ended December 31, |      |      |
|------------------------|-------------------------|------|------|
|                        | 2000                    | 2001 | 2002 |
| Sales to related party | 211                     | 261  | 111  |

In addition, see Note 12b.

NOTE 16:- SEGMENT INFORMATION AND SALES TO SIGNIFICANT CUSTOMERS

a. The Company develops, manufactures, markets and sells complex computerized security systems on a worldwide basis. These products are grouped into three major categories which represent the Company's operating and reportable segments as follows:

1. Perimeter Security Systems - The Company's line of perimeter



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security systems consists of the following: Microprocessor-based central control units, taut wire perimeter intrusion detection systems, INNO Fences, vibration detection systems and field disturbance sensors.

2. Security Turnkey Projects - The Company is executing turnkey projects under the Company's security management system, and acting as integrator.
3. Video monitoring services - The Company supplies Video Monitoring Services through Smart Interactive Systems, Inc., a subsidiary established in the U.S. in June 2001.

The data is presented in accordance with SFAS 131, "Disclosure About Segments of an Enterprise and Related Information".

F-34

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands

NOTE 16:- OPERATING SEGMENTS DATA (Cont.)

- a. The following data present the revenues, assets and other data of the Company's operating segments:

|   | Year ended December 31, |          |       |        |           |          |                  |       |        |           |
|---|-------------------------|----------|-------|--------|-----------|----------|------------------|-------|--------|-----------|
|   | 2000                    |          |       |        | 2001      |          |                  |       |        |           |
|   | Perimeter               | Projects | Other | Total  | Perimeter | Projects | Video monitoring | Other | Total  | Perimeter |
| Revenues  | 33,910                  | 3,802    | 859   | 38,571 | 34,893    | 5,004    | 142              | 981   | 41,020 | 36,435    |
| Depreciation and amortization                                   | 1,330                   | 6        | 48    | 1,384  | 1,304     | 9        | 28               | 21    | 1,362  | 927       |
| Operating income, before financial expenses and taxes on income | 2,473                   | 1,234    | (424) | 3,283  | 2,583     | 2,478    | (626)            | (856) | 3,579  | 2,316     |
| Financial expenses (income), net                                |                         |          |       | 214    |           |          |                  |       | (40)   |           |
| Taxes on income   |                         |          |       | 180    |           |          |                  |       | 452    |           |
| Net income  |                         |          |       | 2,889  |           |          |                  |       | 3,167  |           |

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|                | December 31, |          |       |        |           |          |                  |       |        |           |
|----------------|--------------|----------|-------|--------|-----------|----------|------------------|-------|--------|-----------|
|                | 2000         |          |       |        | 2001      |          |                  |       |        |           |
|                | Perimeter    | Projects | Other | Total  | Perimeter | Projects | Video monitoring | Other | Total  | Perimeter |
| Segment assets | 12,500       | 27       | 58    | 12,585 | 11,911    | 18       | 324              | 30    | 12,283 | 12,066    |

F-35

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands

NOTE 16:- OPERATING SEGMENTS DATA (Cont.)

b. Major customer data (percentage of total revenues):

|  | Year ended December 31, |       |       |
|--|-------------------------|-------|-------|
|  | 2000                    | 2001  | 2002  |
| Israeli Ministry of Defense and the Israeli Defense Forces | 24.4%                   | 22.5% | 15.9% |
| The state concern civil aviation airlines "AZAL"           | 2.0%                    | 10.5% | 1.8%  |

c. Geographical information:

The following is a summary of revenues within geographic areas based on end customer's location and long lived assets:

|              | Year ended December 31, |        |        |
|--------------|-------------------------|--------|--------|
|              | 2000                    | 2001   | 2002   |
| 1. Revenues: |                         |        |        |
| Israel       | 13,150                  | 13,135 | 11,350 |
| Europe       | 6,126                   | 5,420  | 6,399  |
| USA          | 10,721                  | 11,358 | 12,641 |
| Azerbaijan   | 789                     | 4,577  | 756    |
| Canada       | 1,860                   | 2,035  | 4,324  |
| Others       | 5,925                   | 4,495  | 7,496  |

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|                       |        |        |        |
|-----------------------|--------|--------|--------|
|                       | 38,571 | 41,020 | 42,966 |
|                       | =====  | =====  | =====  |
| 2. Long-lived assets: |        |        |        |
| Israel                | 3,664  | 3,623  | 3,566  |
| Europe                | 776    | 666    | 786    |
| USA                   | 5,886  | 5,812  | 6,160  |
| Canada                | 2,238  | 2,133  | 2,286  |
| Others                | 21     | 49     | 47     |
|                       | -----  | -----  | -----  |
|                       | 12,585 | 12,283 | 12,845 |
|                       | =====  | =====  | =====  |

F-36

MAGAL SECURITY SYSTEMS LTD.  
AND ITS SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

U.S. dollars in thousands

NOTE 17:- SELECTED STATEMENTS OF INCOME DATA

a. Research and development expenses, net:

|   |                         |       |       |
|---|-------------------------|-------|-------|
|   | Year ended December 31, |       |       |
|   | 2000                    | 2001  | 2002  |
|   | -----                   | ----- | ----- |
| Expense   | 3,173                   | 3,331 | 3,750 |
| Less - royalty-bearing grants and investment tax credit | 198                     | 277   | 622   |
|   | -----                   | ----- | ----- |
|   | 2,975                   | 3,054 | 3,128 |
|   | =====                   | ===== | ===== |

b. Financial income (expenses), net:

|                                    |       |       |         |
|------------------------------------|-------|-------|---------|
| Financial expenses:                |       |       |         |
| Interest on long-term debt         | (294) | (398) | (371)   |
| Interest on short-term bank credit | (650) | (502) | (640)   |
| Foreign exchange losses            | (53)  | (42)  | (6)     |
|                                    | ----- | ----- | -----   |
|                                    | (997) | (942) | (1,017) |
|                                    | ----- | ----- | -----   |
| Financial income:                  |       |       |         |
| From interest                      | 783   | 705   | 732     |
| Foreign exchange gains             | -     | 277   | 484     |
|                                    | ----- | ----- | -----   |
|                                    | 783   | 982   | 1,216   |
|                                    | ----- | ----- | -----   |
|                                    | (214) | 40    | 199     |
|                                    | ===== | ===== | =====   |

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NOTE 18:- SUBSEQUENT EVENTS

- a. In May 2003, the Company's Board of Directors decided to distribute a 3% stock dividend. The annual general meeting of shareholders has not yet approved this decision.
- b. In April 2003, Rav-Tec Ltd filed a claim against the Company, the Ministry of Defense ("MOD") and a former employee of the Company. In the claim, Rav-Tec Ltd. alleges that the failure of a field trial by the MOD was due to intentional damages caused by the former employee and is seeking cash relief in the amount of about \$ 730 for the aforesaid damages and that the court will annul the field trial. The Company denies the above allegations. In the opinion of the Company's attorneys, the Company has good defenses against the claim and, therefore, no provision in respect thereto was recorded in the financial statements.

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F-37

SIGNATURE

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F/A and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

MAGAL SECURITY SYSTEMS LTD.

By: /s/Jacob Even-Ezra  
-----

Name: Jacob Even-Ezra  
Title: Chairman of the Board and  
Chief Executive Officer

Date: March 25, 2004

EXHIBIT INDEX

| Exhibit<br>No. | Description |
|----------------|-------------|
| -----          | -----       |

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|           |   |
|-----------|---|
| 1.1*      | Memorandum of Association of the Registrant   |
| 1.2**     | Articles of Association of the Registrant   |
| 2.1***    | Specimen Share Certificate for Ordinary Shares  |
| 2.2****   | The Registrant's Stock Option Plan (1993), as amended   |
| 2.4*****  | Form of Underwriters' Warrant Agreement   |
| 2.5*****  | Registration Rights Agreement, dated as of November 18, 1996,<br>by and among the Registrant, Mira Mag Inc., Israel Aircraft<br>Industries Ltd. and Jacob Even-Ezra |
| 10.1***** | Form of Underwriting Agreement  |
| 21*****   | List of Subsidiaries of the Registrant  |
| 23.1      | Consent of Kost Forer Gabbay & Kasierer   |
| 23.2      | Consent of BDO Seidman, LLP   |
| 31.1      | Certification of Chief Executive Officer pursuant to Rule<br>13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as<br>amended                             |
| 31.2      | Certification of Chief Financial Officer pursuant to Rule<br>13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as<br>amended                             |
| 32.1      | Certification of Chief Executive Officer pursuant to 18 U.S.C.<br>1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley<br>Act of 2002                     |
| 32.2      | Certification of Chief Financial Officer pursuant to 18 U.S.C.<br>1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley<br>Act of 2002                     |

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\* Previously filed as an exhibit to our Registration Statement on Form F-1 (No. 33-57438), filed with the Commission on January 26, 1993, as amended, and incorporated herein by reference.

\*\* Previously filed as an exhibit to our Registration Statement on Form F-1 (No. 33-57438), filed with the Commission on January 26, 1993, as amended, and incorporated herein by reference and an amendment thereto previously filed as an exhibit to our Registration Statement on Form S-8 (No. 333-6246), filed with the Commission on January 7, 1997 and incorporated herein by reference and further amendments thereto previously filed as an exhibit to our Annual Report on Form 20-F for the fiscal year ended December 31, 2000, filed with the Commission on June 29, 2001 and incorporated herein by reference.

\*\*\* Previously filed as an exhibit to our Registration Statement on Form 8-A, filed with the Commission on March 18, 1993, as amended, and incorporated herein by reference.

\*\*\*\* Previously filed as an exhibit to our Registration Statement on Form S-8 (No. 333-6246), filed with the Commission on January 7, 1997 and incorporated herein by reference and further amendments thereto previously filed as an exhibit to our Annual Report on Form 20-F for the fiscal year ended December 31, 2000, filed with the Commission on June 29, 2001 and incorporated herein by reference.

\*\*\*\*\* Previously filed as an exhibit to our Registration Statement on Form F-2 (No.333-5970), filed with the Commission on November 8, 1996, as amended, and incorporated herein by reference.

\*\*\*\*\* Previously filed as an exhibit to our Form 20-F for the Fiscal Year ended December 31, 2002 and incorporated herein by reference.