

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

The Charter Oak Properties are being acquired by COROC for a purchase price of \$491.0 million, including the assumption of \$187.1 million of debt. We will be required to fund one-third of the net acquisition costs plus closing costs and certain other escrows and reserves, collectively estimated to be \$107.9 million. Blackstone will be required to contribute the remaining \$215.8 million. We expect to issue 2.3 million common shares with net proceeds of approximately \$91.8 million and borrow an additional \$16.1 million under our existing lines of credit to fund our investment. There can be no assurance that closing on the transaction will actually occur or that we will be able to issue the common shares to fund our transaction.

The Company's management has considered the existing tenant base, which is the primary revenue source, occupancy rate, the competitive nature of the market and comparative rental rates. Furthermore, current and anticipated maintenance and repair costs, real estate taxes and capital improvement requirements were evaluated. Management is not aware of any material factors that would cause the reported financial information in the accompanying Statement of Revenues and Certain Operating Expenses to be misleading or not necessarily indicative of the Charter Oak Properties' future operating results.

2

Item 7. Financial Statements, Pro Forma Financial Information and Exhibits

The financial statements, unaudited pro forma financial information and exhibits filed herewith are as set forth below

(a) Financial Statements	Page
(1) The Charter Oak Properties of The Separate Account of the Public Employees Retirement System of Ohio for which Rothschild Realty, Inc. is the Investment Advisor	
Independent Auditors' Report	4
Statements of Revenues and Certain Operating Expenses for the Year Ended December 31, 2002 and nine months ended September 30, 2003 (unaudited)	5
Notes to Statements of Revenues and Certain Operating Expenses	6
(b) Pro Forma Financial Information	
(1) Unaudited Pro Forma Consolidating Statements of Operations for the nine months ended September 30, 2003 and for the year ended December 31, 2002	11 12
(2) Unaudited Pro Forma Consolidating Balance Sheets as of September 30, 2003	13
(3) Notes to Unaudited Pro Forma Consolidating Financial Statements	14
(4) Unaudited Pro Forma Funds from Operations	15
c) Exhibits	

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

- 2.1 Purchase and Sale Agreement between COROC Holdings, L.L.C. and various entities dated October 3, 2003 *
- 10.1 COROC Holdings L.L.C. Limited Liability Company Agreement dated October 3, 2003 *
- 10.2 Form of Shopping Center Management Agreement between owners of COROC Holdings, LLC and Tanger Properties Limited Partnership *
- 23.1 Consent of Deloitte & Touche LLP *

* Filed herewith

3

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Tanger Factory Outlet Centers, Inc:

We have audited the accompanying combined statement of revenues and certain operating expenses of The Charter Oak Properties of The Separate Account of the Public Employees Retirement System of Ohio for which Rothschild Realty, Inc. is the Investment Advisor (collectively the "Charter Oak Properties") for the year ended December 31, 2002. This financial statement is the responsibility of the Investment Advisor. Our responsibility is to express an opinion on this financial statement based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the statement of revenues and certain operating expenses is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall presentation of the financial statement. We believe that our audit provides a reasonable basis for our opinion.

The accompanying combined statement of revenues and certain operating expenses was prepared for the purpose of complying with the rules and regulations of the Securities and Exchange Commission (for inclusion in the current report on Form 8-K of Tanger Factory Outlet Centers, Inc.) as described in Note 1 to the financial statement and is not intended to be a complete presentation of the Charter Oak Properties' revenues and expenses.

In our opinion, such combined financial statement presents fairly, in all material respects, the revenues and certain operating expenses of the Charter Oak Properties for the year ended December 31, 2002 in conformity with accounting principles generally accepted in the United States of America.

/s/ Deloitte & Touche LLP

McLean, Virginia
December 5, 2003

The Charter Oak Properties of The Separate Account of the
Public Employees Retirement System of Ohio for which
Rothschild Realty, Inc. is the Investment Advisor

STATEMENTS OF REVENUES AND CERTAIN OPERATING EXPENSES
(In thousands)

	Nine Months Ended September 30, 2003 (unaudited)	Year Ended December 31, 2002
Revenues		
Base rentals	\$37,203	\$49,718
Percentage rentals	1,085	1,838
Expense reimbursements	13,551	18,709
Other income	187	514

Total revenues	52,026	70,779

Certain operating expenses		
Property operating	13,611	18,727
General and administrative	487	822

Total certain operating expenses	14,098	19,549

Revenues in excess of certain operating expenses	\$37,928	\$51,230

The accompanying notes are an integral part of these financial statements.

NOTES TO COMBINED STATEMENTS OF REVENUES AND
CERTAIN OPERATING EXPENSES
(In thousands)

1. Organization and basis of presentation

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

The Combined Statement of Revenues and Certain Operating Expenses relates to the operations of The Charter Oak Properties of the Separate Account of The Public Employees Retirement System of Ohio for which Rothschild Realty, Inc. is the Investment Advisor (collectively, the "Charter Oak Properties"), a portfolio of nine factory outlet centers located across the United States with approximately 3.3 million square feet. The Charter Oak Properties are managed and leased by Charter Oak Partners and are under common ownership. The Charter Oak Properties are being acquired by COROC Holdings, Inc. ("COROC"), a joint venture formed by Tanger Properties Limited Partnership, a partnership whose majority ownership is held by Tanger Factory Outlet Centers, Inc. (the "Company"), and an affiliate of Blackstone Real Estate Advisors.

The accompanying Combined Statement of Revenues and Certain Operating Expenses was prepared for the purpose of complying with the rules and regulations of the Securities and Exchange Commission Regulation S-X, Rule 3-14. This statement is not representative of the actual operations for the period presented, as certain expenses, which may not be comparable to the expenses expected to be incurred by COROC in the future operation of the Charter Oak Properties, have been excluded as discussed below.

Certain Operating Expenses include advertising and promotional expenses, common area maintenance, real estate taxes, and certain other operating expenses related to the operations of the Charter Oak Properties. In accordance with the regulations of the Securities and Exchange Commission, mortgage interest, depreciation and amortization and certain other costs have been excluded from certain operating expenses, as they are dependent upon a particular owner, purchase price or other financial arrangement. Certain other costs excluded include (in thousands):

	Nine Months Ended September 30, 2003 (unaudited)	Year Ended December 31, 2002
Management fees	\$2,043	\$2,606
Legal expenses	---	1,312
	\$2,043	\$3,918

2. Leases

The Charter Oak Properties are leased to tenants under operating leases with expiration dates extending to the year 2014. Future minimum rentals (assuming lease renewal options, where applicable, are not exercised) under noncancellable operating leases, exclusive of additional rents from reimbursement of operating expenses are approximately as follows (in thousands):

Year Ending December 31,	
2003	\$44,393
2004	37,135

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

2005	26,241
2006	15,331
2007	7,100
Thereafter	7,319

	\$137,519
	=====

3. Revenue recognition

Base rentals are recognized on a straight-line basis over the lease term. Certain lease agreements contain provisions for rents which are calculated on a percentage of sales and recorded on an accrual basis. These rents are accrued monthly once the required thresholds per the lease agreement are exceeded. Virtually all lease agreements contain provisions for additional rents representing reimbursements of real estate taxes, insurance, advertising and common area maintenance costs. Expense reimbursements are recognized in the period the applicable expenses are incurred.

4. Use of estimates

The preparation of the Combined Statement of Revenues and Certain Operating Expenses in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the period reported. Actual results may differ from those estimates.

7

5. Risks and Uncertainties

The Charter Oak Properties' results of operations are significantly dependent on the overall health of the retail industry. The Charter Oak Properties' tenants are comprised almost exclusively of merchants in the retail industry. The retail industry is subject to external factors such as inflation, consumer confidence, unemployment rates and consumer tastes and preferences. A decline in the retail industry could reduce merchant sales, which could adversely affect the operating results of the Charter Oak Properties. A number of merchants occupy space in the Charter Oak Properties; however, no single merchant accounts for more than 10% of the Charter Oak Properties' base rents and no one tenant occupies more than 10% of the Charter Oak Properties' total gross leasable area for either the year ended December 31, 2002 and the nine months ended September 30, 2003 (unaudited).

6. Commitments and Contingencies

The Charter Oak Properties are not presently involved in any material litigation nor, to management's knowledge, is any material litigation threatened against the Charter Oak Properties, other than routine legal matters arising in the ordinary course of business. Management believes the costs, if any, incurred by the Charter Oak Properties related to this litigation will not materially affect the operating results of the Charter Oak Properties.

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

7. Interim Unaudited Financial Information

The financial statement for the nine months ended September 30, 2003 is unaudited, however, in the opinion of management, all adjustments (consisting solely of normal, recurring adjustments) necessary for the fair presentation of the financial statement for the interim period have been included. The results of the interim period are not necessarily indicative of the results to be obtained for a full fiscal year.

8

TANGER FACTORY OUTLET CENTERS, INC. PRO FORMA CONSOLIDATING FINANCIAL STATEMENTS

The accompanying unaudited Pro Forma Consolidating Financial Statements have been derived from the historical statements of the Company and give effect to the proposed acquisition of the Charter Oak Properties, which is expected to close in December 2003. The unaudited Pro Forma Consolidating Statements of Operations for the nine months ended September 30, 2003 and the year ended December 31, 2002 assume the acquisition had occurred as of January 1, 2002. The unaudited Pro forma Consolidating Balance Sheet assumes the acquisition had occurred on September 30, 2003.

The Charter Oak Properties are being acquired by COROC for a purchase price of \$491.0 million, including the assumption of \$187.1 million of debt. We will be required to fund one-third of the net acquisition costs plus closing costs and certain other escrows and reserves, collectively estimated to be \$107.9 million. Blackstone will be required to contribute the remaining \$215.8 million. The Pro Forma Consolidating Financial Statements reflect our assumption that we will issue 2.3 million common shares with net proceeds of approximately \$91.8 million and borrow an additional \$16.1 million under our existing lines of credit to fund our investment. There can be no assurance that closing on the transaction will actually occur or that we will be able to issue the common shares to fund our transaction.

The accompanying unaudited Pro Forma Consolidating Financial Statements reflect a preliminary allocation of the purchase price under Statement of Financial Accounting Standards No. 141, "Business Combinations" ("FAS 141"). This allocation is subject to final adjustment following the acquisition. Included in the allocation is \$76.8 million allocated to lease related intangible assets. The ultimate allocation and estimated useful lives could change upon final valuation of these lease related intangibles. The Company expects to finalize the valuation following the consummation of the transaction. Changes in the allocation of the purchase price and/or estimated useful lives from those used in the Pro Forma Consolidating Financial Statements would result in an increase or decrease in pro forma net income and related pro forma earnings per share. Further, the Pro Forma Consolidating Financial Statements reflect the consolidation of the Charter Oak Properties as if it is a Variable Interest Entity and we are the Primary Beneficiary under FASB Interpretation No. 46, "Consolidation of Variable Interest Entities" ("FIN 46"). Currently, there are proposed amendments to FIN 46 that may ultimately lead us to conclude that we should account for our investment in COROC under the equity method of accounting in accordance with Accounting Principles Board Opinion No. 18, "The Equity Method of Accounting for Investments in Common Stock".

Certain amounts in the historical financial statements of the Company for the year ended December 31, 2002 have been reclassified to reflect the requirements of Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("FAS 144"). FAS 144 requires that

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

results of operations and gains and losses from the sale of properties to be reclassified as discontinued operations for all periods presented.

The unaudited Pro Forma Consolidating Financial Statements have been prepared by the Company's management. These pro forma statements may not be indicative of the results that would have actually occurred if the acquisition had been in effect on the dates indicated, nor do they purport to represent the results of

9

operations for future periods. The unaudited Pro Forma Consolidating Financial Statements should be read in conjunction with the unaudited Combined Statement of Revenues and Certain Operating Expenses of the Charter Oak Properties for the nine months ended September 30, 2003 (contained herein), the audited Combined Statement of Revenues and Certain Operating Expenses of the Charter Oak Properties for the year ended December 31, 2002 (contained herein), the Company's unaudited financial statements and notes thereto as of September 30, 2003 and for the nine months then ended (which are contained in the Company's Form 10-Q for the period ended September 30, 2003), and the Company's audited financial statements and notes thereto as of December 31, 2002 and for the year then ended (which are contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2002).

10

TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
 PRO FORMA CONSOLIDATING STATEMENTS OF OPERATIONS
 Nine Months Ended September 30, 2003
 (Unaudited)
 (In thousands, except per share data)

	The Company	Charter Oak	Pro for Adjustme
	(a)	(b)	
REVENUES			
Base rentals	\$ 59,498	\$ 37,203	\$ (998)
Percentage rentals	1,743	1,085	
Expense reimbursements	25,305	13,551	
Other income	2,547	187	
Total revenues	89,093	52,026	(998)
EXPENSES			
Property operating	30,135	13,611	
General and administrative	7,375	487	874
Interest	19,707	-	7,482
Depreciation and amortization	21,463	-	16,746
Total expenses	78,680	14,098	25,102
Income before equity in earnings of unconsolidated joint ventures, minority interest and discontinued operations	10,413	37,928	(26,100)
Equity in earnings of unconsolidated joint ventures	639		

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

Minority interests:			
Consolidated joint venture	-		(19,424)
Operating partnership	(2,415)		1,881

Income from continuing operations	\$ 8,637	\$ 37,928	\$ (43,643)

Basic earnings per common share:			
Income from continuing operations	\$.80		
Weighted average shares	9,729		2,300

Diluted earnings per common share:			
Income from continuing operations	\$.79		
Weighted average shares	9,958		2,300

The accompanying notes are an integral part of these unaudited pro forma consolidating financial statements.

11

TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
 PRO FORMA CONSOLIDATING STATEMENTS OF OPERATIONS
 Year Ended December 31, 2002
 (Unaudited)
 (In thousands, except per share data)

	The Company	Charter Oak	Pro forma Adjustments
	(i)	(b)	

REVENUES			
Base rentals	\$ 75,560	\$ 49,718	\$ (1,330)
Percentage rentals	3,558	1,838	
Expense reimbursements	30,477	18,709	
Other income	3,303	514	

Total revenues	112,898	70,779	\$ (1,330)

EXPENSES			
Property operating	35,898	18,727	
General and administrative	9,227	822	1,165
Interest	28,460	-	10,228
Depreciation and amortization	28,551	-	22,328

Total expenses	102,136	19,549	33,721

Income before equity in earnings of unconsolidated joint ventures, minority interest and discontinued operations	10,762	51,230	(35,051)
Equity in earnings of unconsolidated joint ventures	392		
Minority interests:			
Consolidated joint venture	-		(25,898)
Operating partnership	(2,438)		2,513

Income from continuing operations	\$ 8,716	\$ 51,230	\$ (58,436)

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

Basic earnings per common share:		
Income from continuing operations	\$.83	
Weighted average shares	8,322	2,300

Diluted earnings per common share:		
Income from continuing operations	\$.81	
Weighted average shares	8,514	2,300

The accompanying notes are an integral part of these unaudited pro forma consolidating financial statements.

12

TANGER FACTORY OUTLET CENTERS, INC. AND SUBSIDIARIES
 PRO FORMA CONSOLIDATING BALANCE SHEET
 As of September 30, 2003
 (Unaudited)
 (In thousands)

	The Company	Charter Oak
ASSETS		
Rental Property	(a)	
Land	\$ 50,474	\$ 70,100 (j)
Buildings, improvements and fixtures	583,269	367,792 (j)
	633,743	437,892
Accumulated depreciation	(191,628)	
Rental property, net	442,115	437,892
Cash and cash equivalents	209	
Deferred charges, net	9,398	76,817 (j)
Other assets	13,666	8,636 (k)
Total assets	\$ 465,388	\$ 523,345

LIABILITIES AND SHAREHOLDERS' EQUITY

Liabilities		
Debt		
Senior, unsecured notes	\$ 147,509	
Mortgages payable	172,552	199,617 (l)
Lines of credit	7,272	16,093 (m)
	327,333	215,710
Construction trade payables	7,188	
Accounts payable and accrued expenses	13,949	
Total liabilities	348,470	215,710

Commitments

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

Minority interests:		
Consolidated joint venture		215,819 (n)
Operating partnership	26,202	
<hr style="border-top: 1px dashed black;"/>		
Total minority interest	26,202	215,819
<hr style="border-top: 1px dashed black;"/>		
Shareholders' equity		
Common Stock	105	23 (h)
Paid in capital	171,747	91,793 (h)
Distributions in excess of net income	(81,063)	
Accumulated other comprehensive loss	(73)	
<hr style="border-top: 1px dashed black;"/>		
Total shareholders' equity	90,716	91,816
<hr style="border-top: 1px dashed black;"/>		
Total liabilities and shareholders' equity	\$ 465,388	\$ 523,345
<hr style="border-top: 1px dashed black;"/>		

The accompanying notes are an integral part of these unaudited pro forma consolidating financial statements.

13

Notes to Pro Forma Consolidating Financial Statements

- a) As reported in the unaudited consolidated financial statements of Tanger Factory Outlet Centers, Inc. as of or for the nine months ended September 30, 2003.
- b) Derived from the Combined Statements of Revenues and Certain Operating Expenses of the Charter Oak Properties (contained herein).
- c) To reflect amortization of the portion of the purchase price assigned to above and below market leases in accordance with FAS 141.
- d) To reflect estimated incremental personnel and overhead costs to be incurred as a result of the acquisition.
- e) To reflect interest expense from (1) the assumption of debt with a face value of \$187.1 million (\$199.6 million fair value, 4.97% imputed interest rate) and (2) additional borrowings under existing lines of credit of \$16.1 million at LIBOR plus 160 basis points (assumed to be 2.7%). A 1% increase or decrease in the LIBOR rate would equal \$161,000.
- f) To reflect depreciation and amortization based on an acquisition price of \$491.0 million (including debt assumption of \$187.1 million and cash paid to seller of \$303.9), plus closing costs of \$11.2 million and a market value debt premium of \$12.5 million. Estimated lives used are 35 years for buildings, 4 to 24 years for site improvements, 10 years for lease in-place value, and remaining leases terms for tenant improvements and other lease related intangibles.
- g) To reflect minority interest in net income.
- h) To reflect the planned issuance of 2.3 million common shares in December 2003 with net proceeds of \$91.8 million as part of the funding of the acquisition of the Charter Oak properties.
- i) Derived from the audited consolidated financial statements of Tanger Factory Outlet Centers, Inc. for the year ended December 31, 2002, as reclassified from that previously reported to reflect the requirements of FAS 144.
- j) To reflect total acquisition costs of \$514.7 million, including purchase price of \$491.0 million (including debt assumption of \$187.1 million and cash paid to seller of \$303.9 million) plus estimated closing costs of \$11.2 million and market value of debt premium of \$12.5 million. In accordance with FAS 141, a portion of the acquisition

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

costs have been allocated to deferred charges to reflect the fair value of in-place leases and other related intangibles.

- k) To reflect initial escrows for insurance and real estate taxes and other working capital reserves expected to be funded at the closing of the acquisition.
- l) To reflect the assumption of debt with a face value of \$187.1 million and fair value of \$199.6 million. m) Represents additional borrowings under existing lines of credit to be used along with the proceeds from the expected common share offering to fund the acquisition.
- n) To reflect the minority interest in the consolidated joint venture which will own the Charter Oak Properties.

14

FUNDS FROM OPERATIONS

Funds from operations, or "FFO," represents net income before extraordinary items and gains (losses) on sale or disposal of depreciable operating properties, plus depreciation and amortization uniquely significant to real estate and after adjustments for unconsolidated partnerships and joint ventures.

FFO is intended to exclude GAAP historical cost depreciation of real estate, which assumes that the value of real estate assets diminish ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization unique to real estate, gains and losses from property dispositions and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, development activities and interest costs, providing perspective not immediately apparent from net income.

We present FFO because we consider it an important supplemental measure of our operating performance and believe it is frequently used by securities analysts, investors and other interested parties in the evaluation of real estate investment trusts, or "REITs", many of which present FFO when reporting their results. FFO is widely used by us and others in our industry to evaluate and price potential acquisition candidates. The National Association of Real Estate Investment Trusts, Inc., of which we are a member, has encouraged its member companies to report their FFO as a supplemental, industry-wide standard measure of REIT operating performance. In addition, our employment agreements with certain members of management base bonus compensation on our FFO performance.

FFO has significant limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- o FFO does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments;
- o FFO does not reflect changes in, or cash requirements for, our working capital needs;
- o Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and FFO does not reflect any cash requirements for such replacements;
- o FFO may reflect the impact of earnings or charges resulting from matters which may not be indicative of our ongoing operations; and

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

- o Other companies in our industry may calculate FFO differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, FFO should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or our dividend paying capacity. We compensate for these limitations by relying primarily on our GAAP results and using FFO only supplementally.

15

The following tables represent a reconciliation of the unaudited pro forma FFO to unaudited pro forma net income for the nine months ended September 30, 2003 and the year ended December 31, 2002 after giving effect to the acquisition of the Charter Oak Properties (in thousands, except per share data):

Reconciliation of Funds from Operations to Net Income:	The Company	Charter Oak	Pro Adjus

For the nine months ended September 30, 2003			
Funds from Operations:			
Income from continuing operations	\$ 8,637	\$ 37,928	\$ (4
Discontinued operations	(619)	-	
Minority interest in operating partnership	2,415		(
Minority interest, depreciation and amortization attributable to discontinued operations	(107)		
Depreciation and amortization uniquely significant to real estate - consolidated	21,252		1
Depreciation and amortization uniquely significant to real estate - unconsolidated joint ventures	808		
Loss/(gain) on sale of real estate	735		

Funds from operations	\$ 33,121	\$ 37,928	\$ (2

Weighted average shares	13,424		

Funds from operations per share - diluted	\$ 2.47		

For the year ended December 31, 2002			
Funds from Operations:			
Income from continuing operations	\$ 8,716	\$ 51,230	\$ (5
Discontinued operations	2,291		
Minority interest in operating partnership	2,438		(
Minority interest, depreciation and amortization attributable to discontinued operations	1,273		
Depreciation and amortization uniquely significant to real estate - consolidated	28,257		2
Depreciation and amortization uniquely significant to real estate - unconsolidated joint ventures	422		
Loss/(gain) on sale of real estate	(1,702)		

Funds from operations	\$ 41,695	\$ 51,230	\$ (3

Weighted average shares	12,271		

Edgar Filing: TANGER FACTORY OUTLET CENTERS INC - Form 8-K

Funds from operations per share - diluted

\$ 3.40

16

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused the report to be signed its behalf by the undersigned thereunto duly authorized.

TANGER FACTORY OUTLET CENTERS, INC.

By: /s/ Frank C. Marchisello, Jr.
Frank C. Marchisello, Jr.
Executive Vice President, Chief Financial Officer

Date: December 8, 2003

17