FULL HOUSE RESORTS INC

Form 10-Q

November 10, 2016

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Form 10-Q (Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE

ACT OF 1934

For the quarterly period ended September 30, 2016

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE

o ACT OF 1934

For the transition period from to

Commission File No. 1-32583

FULL HOUSE RESORTS, INC.

(Exact name of registrant as specified in its charter)

Delaware 13-3391527
(State or other jurisdiction (I.R.S. Employer of incorporation or organization) Identification No.)

4670 S. Fort Apache Road, Ste. 190

Las Vegas, Nevada
(Address of principal executive offices)
(Zip Code)

(Address of principal executive offices)

(702) 221-7800

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes þ No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer, or smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "small reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer o Accelerated Filer o

Non Accelerated Filer o (Do not check if a smaller reporting company)

Smaller reporting company b

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b

As of November 10, 2016, there were 22,864,963 shares of Common Stock, \$0.0001 par value per share, outstanding.

1

FULL HOUSE RESORTS, INC.

FORM 10-Q INDEX

| | | Page |
|----------|---|----------------------|
| PART I | . Financial Information | |
| Item 1. | Financial Statements (Unaudited) | <u>3</u> |
| | Consolidated Statements of Operations | <u>3</u> <u>4</u> |
| | Consolidated Balance Sheets | <u>4</u> |
| | Consolidated Statement of Stockholders' Equity | <u>5</u> |
| | Consolidated Statements of Cash Flows | <u>6</u> |
| | Condensed Notes to Consolidated Financial Statements | <u>7</u> |
| Item 2. | Management's Discussion and Analysis of Financial Condition and Results of Operations | <u>23</u> |
| Item 3. | Quantitative and Qualitative Disclosures about Market Risk | <u>37</u> |
| Item 4. | Controls and Procedures | <u>37</u> |
| PART I | I. Other Information | |
| Item 1. | <u>Legal Proceedings</u> | <u>38</u> |
| Item 1A | Risk Factors | <u>38</u> |
| Item 6. | <u>Exhibits</u> | <u>41</u> |
| Signatuı | res_ | <u>42</u> |
| 2 | | |
| | | |

PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

FULL HOUSE RESORTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands, except per share data)

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|----------------------------------|----------|------------------------------------|----------|
| | 2016 | 2015 | 2016 | 2015 |
| Revenues | | | | |
| Casino | \$37,460 | \$30,577 | \$97,897 | \$84,374 |
| Food and beverage | 8,282 | 6,891 | 21,438 | 19,053 |
| Hotel | 2,361 | 2,020 | 6,488 | 4,836 |
| Other operations | 1,253 | 1,208 | 3,096 | 2,890 |
| Gross revenues | 49,356 | 40,696 | 128,919 | 111,153 |
| Less promotional allowances | (7,600) | (6,430) | (20,309) | (17,077) |
| Net revenues | 41,756 | 34,266 | 108,610 | 94,076 |
| Operating costs and expenses | | | | |
| Casino | 19,814 | 15,600 | 50,574 | 43,569 |
| Food and beverage | 2,817 | 2,282 | 7,090 | 6,632 |
| Hotel | 297 | 248 | 768 | 678 |
| Other operations | 475 | 372 | 1,236 | 1,023 |
| Selling, general and administrative | 12,808 | 9,570 | 36,650 | 30,763 |
| Project development and acquisition costs | 130 | 730 | 902 | 894 |
| Depreciation and amortization | 2,203 | 2,203 | 5,795 | 6,225 |
| Loss on disposal of assets, net | 309 | | 309 | _ |
| | 38,853 | 31,005 | 103,324 | 89,784 |
| Operating income | 2,903 | 3,261 | 5,286 | 4,292 |
| Other (expense) income | | | | |
| Interest expense, net of amounts capitalized | (2,748) | (1,829) | (6,740) | (4,876) |
| Debt modification costs | (24) | | (624) | _ |
| Adjustment to fair value of warrants and other | 181 | | (60) | 12 |
| | (2,591) | (1,829) | (7,424) | (4,864) |
| Income (loss) before income taxes | 312 | 1,432 | (2,138) | (572) |
| Provision (benefit) for income taxes | 177 | (603) | 458 | (425) |
| Net income (loss) | \$135 | \$2,035 | \$(2,596) | \$(147) |
| Basic income (loss) per share | \$0.01 | \$0.11 | \$(0.14) | \$(0.01) |
| Diluted income (loss) per share | \$ — | \$0.11 | \$(0.14) | \$(0.01) |

See condensed notes to consolidated financial statements.

3

FULL HOUSE RESORTS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

See condensed notes to consolidated financial statements.

(In thousands, except share data)

| (iii iiiousaiius, except siiaie data) | | |
|---|------------------|-----------------|
| | September 3 2016 | 0, December 31, |
| | (Unaudited) | 2015 |
| ASSETS | (Unaudited) | |
| Current assets | | |
| Cash and equivalents | \$ 23,082 | \$ 14,574 |
| Restricted cash | \$ 23,062 | 569 |
| Accounts receivable, net of collection allowance of \$83 and \$121 | 1,557 | 1,714 |
| Inventories | 1,447 | 1,125 |
| Prepaid expenses | 3,952 | 2,800 |
| Acquisition deposit | | 2,500 |
| rioquisition deposit | 30,038 | 23,282 |
| Property and equipment, net | 111,229 | 98,982 |
| Other long-term assets | , | , |
| Goodwill | 21,279 | 16,480 |
| Intangible assets, net of accumulated amortization of \$7,725 and \$7,701 | 11,145 | 2,127 |
| Deposits and other | 547 | 541 |
| Deferred taxes | 55 | 55 |
| | 33,026 | 19,203 |
| | \$ 174,293 | \$ 141,467 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities | | |
| Accounts payable | \$ 3,888 | \$ 4,272 |
| Accrued payroll and other | 11,635 | 6,529 |
| Deferred taxes | 979 | 981 |
| Current portion of long-term debt | 1,688 | 6,000 |
| Current portion of capital lease obligation | 400 | 665 |
| | 18,590 | 18,447 |
| *** | 60.4 | |
| Warrant liability | 634 | |
| Deferred taxes | 811 | 350 |
| Long-term debt, net of current portion | 94,584 | 60,642 |
| Capital lease obligation, net of current portion | 5,432 | 5,505 84,944 |
| Commitments and contingencies (Notes 7 and 9) | 120,051 | 84,944 |
| Stockholders' equity | | |
| Common stock, \$0.0001 par value, 100,000,000 shares authorized; 20,375,404 and | | |
| 20,325,991 issued; and 19,018,809 and 18,969,396 shares outstanding | 2 | 2 |
| Additional paid-in capital | 46,536 | 46,221 |
| Treasury stock, 1,356,595 common shares | (1,654 |) (1,654 |
| Retained earnings | 9,358 | 11,954 |
| | 54,242 | 56,523 |
| | \$ 174,293 | \$ 141,467 |
| | , , , | . , |

FULL HOUSE RESORTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY (Unaudited) (In thousands)

| | Commo | on stock | | Treasury stock | | |
|-----------------------------|--------|----------|----------------------------------|-----------------|----------------------|----------------------------------|
| | Shares | Dollars | Additional Paid-in Capital | SharesDollars | Retained Earnings | Total Stockholders' Equity |
| Balance, January 1, 2016 | 20,326 | \$ 2 | \$ 46,221 | 1,357 \$(1,654) | \$11,954 | \$ 56,523 |
| Stock-based compensation | 49 | | 315 | | _ | 315 |
| Net loss | | | _ | | (2,596) | (2,596) |
| Balance, September 30, 2016 | 20,375 | \$ 2 | \$ 46,536 | 1,357 \$(1,654) | \$9,358 | \$ 54,242 |

See condensed notes to consolidated financial statements.

5

FULL HOUSE RESORTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

| | Nine Months | |
|---|-------------|----------|
| | Ended | |
| | Septemb | er 30, |
| | 2016 | 2015 |
| Cash flows from operating activities: | | |
| Net loss | \$(2,596) | \$(147) |
| Adjustments to reconcile net loss to net cash provided by operating activities: | , , , | , , |
| Depreciation | 5,771 | 4,727 |
| Amortization of debt issuance costs and other | 864 | 1,218 |
| Amortization of player loyalty program, land lease and water rights | 24 | 1,498 |
| Tribal advance collection allowance reduction | _ | (250) |
| Loss on disposal of assets | 354 | |
| Stock-based compensation | 315 | 285 |
| Change in fair value of stock warrants | 60 | _ |
| Increases and decreases in operating assets and liabilities: | | |
| Accounts receivable, net | (93) | (1,267) |
| Income tax receivable | _ | 2,336 |
| Prepaid expenses, inventories and other | (1,267) | (1,449) |
| Deferred taxes | 459 | 268 |
| Accounts payable and accrued expenses | 2,425 | (1,624) |
| Net cash provided by operating activities | 6,316 | 5,595 |
| Cash flows from investing activities: | | |
| Acquisition of Bronco Billy's, net of cash acquired | (28,369) | _ |
| Purchase of property and equipment | (1,736) | (10,02) |
| Restricted cash | 569 | (569) |
| Refunded deposits and other, net | 2,861 | (3,177) |
| Net cash used in investing activities | (26,675) | (13,767) |
| Cash flows from financing activities: | | |
| First Term Loan (repayments) borrowings | (2,125) | 8,869 |
| Revolving Loan repayments | (2,000) | (1,500) |
| Second Term Loan borrowings | 35,000 | _ |
| Repayment of capital lease obligation | (338) | (573) |
| Debt issuance costs and other | (1,670) | (325) |
| Net cash provided by financing activities | 28,867 | 6,471 |
| Net increase (decrease) in cash and equivalents | 8,508 | (1,701) |
| Cash and equivalents, beginning of period | 14,574 | 15,639 |
| Cash and equivalents, end of period | | |