

APPLIED SIGNAL TECHNOLOGY INC  
Form 10-Q  
September 09, 2004

United States  
Securities and Exchange Commission  
Washington, D.C. 20549

Form 10-Q

(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Period Ended July 30, 2004

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the Transition Period from \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 0-21236

**Applied Signal Technology, Inc.**

(Exact name of registrant as specified in its charter)

**California**

**77-0015491**

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer Identification  
No.)

**400 West California Avenue, Sunnyvale, CA 94086**

**(408) 749-1888**

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address, and former fiscal year, if changed since  
last report)

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

ü

Yes No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

ü

Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

Common Stock, no par value, 11,188,408 shares outstanding as of July 30, 2004.

---

## Index

### Applied Signal Technology, Inc.

#### **Part I. Financial Information**

Item 1: Condensed Financial Statements

Balance Sheets July 30, 2004 (Unaudited) and October 31, 2003

Statements of Operations (Unaudited) Three and nine months ended July 30, 2004 and August 1, 2003

Statements of Cash Flows (Unaudited) Nine months ended July 30, 2004 and August 1, 2003

Notes to Condensed Financial Statements (Unaudited) July 30, 2004

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 3: Quantitative and Qualitative Disclosures About Market Risk

Item 4: Controls and Procedures

#### **Part II. Other Information**

Item 1: Legal Proceedings

Item 2: Unregistered Sales of Equity Securities and Use of Proceeds

Item 3: Defaults Upon Senior Securities

Item 4: Submission of Matters to a Vote of Security Holders

Item 5: Other Information

Item 6: Exhibits and Reports on Form 8-K

#### **Signatures**

#### **Index to Exhibits**

---

## **Part I. Financial Information**

### **Item 1: Condensed Financial Statements**

**Applied Signal Technology, Inc.**  
**Balance Sheets**

(In thousands, except share data)

	<u>July 30, 2004</u> <u>(Unaudited)</u>	<u>October 31, 2003</u> <u>(Note)</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$25,585	\$5,372
Short term investments	19,743	34,747
	-----	-----
Total cash and cash equivalents and short term investments	45,328	40,119
Accounts receivable:		
Billed	18,795	16,335
Unbilled	17,160	10,227
	-----	-----
Total accounts receivable	35,955	26,562
Inventory	6,209	6,875
Prepaid and other current assets	3,532	3,545
	-----	-----
Total current assets	91,024	77,101
Property and equipment, at cost:		
Machinery and equipment	46,537	44,127
Furniture and fixtures	4,845	4,742
Leasehold improvements	10,259	10,236
Construction in process	163	33
	-----	-----
	61,804	59,138
Accumulated depreciation and amortization	(49,803)	(46,897)
	-----	-----
Net property and equipment	12,001	12,241
Other assets	2,000	605
	-----	-----
Total assets	\$105,025 =====	\$89,947 =====

**Applied Signal Technology, Inc.**  
**Balance Sheets (continued)**  
(In thousands, except share data)

<b>Liabilities and Shareholders Equity</b>	<u>July 30, 2004</u> <u>(Unaudited)</u>	<u>October 31, 2003</u> <u>(Note)</u>
--	--	--

Current liabilities:		
Accounts payable	\$3,034	\$3,022
Accrued payroll and related benefits	9,191	7,557
Accrued rent	1,166	1,190
Other accrued liabilities	2,380	1,643
Income taxes payable	1,052	134
	<hr/>	<hr/>
Total current liabilities	16,823	13,546
Other liabilities	300	183
Shareholders' equity:		
Common stock, no par value: 20,000,000 shares authorized; issued and outstanding: 11,188,408 at July 30, 2004 and 10,767,145 at October 31, 2003	37,497	31,132
Retained earnings	50,427	45,021
Accumulated comprehensive income (loss)	(22)	65
	<hr/>	<hr/>
Total shareholders' equity	87,902	76,218
	<hr/>	<hr/>
Total liabilities and shareholders' equity	\$105,025	\$89,947
	<hr/> <hr/>	<hr/> <hr/>

Note: The balance sheet at October 31, 2003 has been derived from the audited financial statements at that date but does not include all of the information required by accounting principles generally accepted in the United States for complete financial statements.

See Notes to Condensed Financial Statements.

**Applied Signal Technology, Inc.**  
**Statements of Operations**  
**(Unaudited)**

(In thousands, except per share data)

<u>Three Months Ended</u>		<u>Nine Months Ended</u>	
<u>July 30, 2004</u>	<u>August 1, 2003</u>	<u>July 30, 2004</u>	<u>August 1, 2003</u>

Edgar Filing: APPLIED SIGNAL TECHNOLOGY INC - Form 10-Q

Revenues from contracts	\$38,275	\$26,002	\$103,380	\$66,261
Operating expenses:				
Contract costs	24,629	17,538	67,075	42,950
Research and development	4,413	2,281	9,969	5,882
General and administrative	3,631	4,268	12,846	10,994
	<hr/>	<hr/>	<hr/>	<hr/>
Total operating expenses	32,673	24,087	89,890	59,826
	<hr/>	<hr/>	<hr/>	<hr/>
Operating income	5,602	1,915	13,490	6,435
Interest income, net	121	120	399	320
	<hr/>	<hr/>	<hr/>	<hr/>
Income before provision for income taxes	5,723	2,035	13,889	6,755
Provision for income taxes	2,264	305	4,337	1,013
	<hr/>	<hr/>	<hr/>	<hr/>
Net income	\$3,459	\$1,730	\$9,552	\$5,742
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Net income per common share:				
Basic	\$0.31	\$0.16	\$0.87	\$0.55
Diluted	\$0.29	\$0.16	\$0.83	\$0.54
Number of shares used in calculating net income per common share:				
Basic	11,120	10,579	10,988	10,367
Diluted	11,734	11,049	11,578	10,703

*See Notes to Condensed Financial Statements.*

**Applied Signal Technology, Inc.**  
**Statements of Cash Flows**  
**Increase (decrease) in cash and cash equivalents**  
**(Unaudited)**  
(In thousands)

	<u>Nine Months Ended</u>	<u>July 30, 2004</u>	<u>August 1, 2003</u>
<b>Operating Activities:</b>			
Net income		\$9,552	\$5,742
Adjustments to reconcile net income to net cash provided by operating activities		3,234	3,511

Edgar Filing: APPLIED SIGNAL TECHNOLOGY INC - Form 10-Q

Depreciation and amortization

Changes in:

	1,309	
Tax benefit from stock plans	(9,393)	(1,460)
Accounts receivable	(716)	(936)
Inventory, prepaids, and other assets	2,668	1,727
Accounts payable, taxes payable, and accrued expenses	<u>6,654</u>	<u>8,584</u>
Net cash provided by operating activities		

**Investing Activities:**

Purchases of available-for-sale securities	(27,169)	(21,700)
Maturities of available-for-sale securities	42,086	5,834
Additions to property and equipment	(2,994)	(1,778)
	<u>11,923</u>	<u>(17,644)</u>
Net cash provided by (used in) investing activities		

**Financing Activities:**

Issuance of common stock	5,056	3,405
Dividends paid	(3,420)	(646)
	<u>1,636</u>	<u>2,759</u>
Net cash provided by financing activities	20,213	(6,301)
Net increase (decrease) in cash and cash equivalents	5,372	11,715
Cash and cash equivalents, beginning of period	<u>\$25,585</u>	<u>\$5,414</u>
Cash and cash equivalents, end of period	=====	=====

Supplemental disclosures of cash flow information:

Interest paid	\$107	\$91
Income taxes paid	\$2,860	\$1,905

*See Notes to Condensed Financial Statements.*

**Applied Signal Technology, Inc.**  
**Notes to Condensed Financial Statements**  
**(Unaudited)**  
 July 30, 2004

## Note 1: Summary of Significant Accounting Policies

### Description of Business and Basis of Presentation

Applied Signal Technology, Inc. was incorporated in California on January 12, 1984. We provide advanced digital signal processing products, systems, and services used in reconnaissance of telecommunications signals for intelligence gathering, a process referred to as signal intelligence. Our primary customer is the United States Government. Substantially all of our revenues were from contracts with the United States Government, its agencies, or prime contractors for the United States Government.

The accompanying unaudited condensed financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements, and should be read in conjunction with the financial statements and footnotes thereto included in our Annual Report on Form 10-K for the year ended October 31, 2003. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three-month and nine-month periods ending July 30, 2004 are not necessarily indicative of the results that may be expected for the year ending October 31, 2004.

### Estimates

In order for us to prepare financial statements in conformity with accounting principles generally accepted in the United States, management is required to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ materially from those estimates.

### Revenues and Contract Accounting

**Revenues and cost recognition.** The majority of our contracts are accounted for in accordance with the American Institute of Certified Public Accountants Statement of Opinion 81-1, *Accounting for Performance of Construction-Type and Production-Type Contracts*. These contracts are executed by using written contractual arrangements, most of which require us to design, develop, manufacture, and/or modify our complex products, and perform related services according to specifications provided by the customer.

We account for cost-reimbursement contracts by charging actual labor, materials, and other direct costs, plus estimated indirect costs of operations as incurred (incurred costs). Indirect costs include overhead, research and development, and general and administrative expenses. General and administrative costs are not applied to certain subcontract costs associated with our cost-reimbursement contracts. These subcontracts must be in excess of \$250,000 and must meet certain other predetermined criteria.

We recognize contract revenues and profits on cost-reimbursement contracts by applying an estimated fee rate to all incurred costs on an individual contract basis. Fee calculations are based on either negotiated fee amounts or management's assessment of the fee amounts that are likely to be earned.

Our policy for recognizing interim award fees on our cost-plus-award-fee contracts is based on management's assessment as to the likelihood that the award fee or an incremental portion thereof will be earned, on a contract-by-contract basis. Management's assessments are based on numerous factors including: contract terms, nature of the work to be performed, our relationship and history with the customer, our history with similar types of projects, and our current and anticipated performance on the specific contract. No award fee is recognized in whole or in part

until management determines that it is probable that the award fee or portion thereof will be earned. If management's assessment is incorrect, the adjustment to profits resulting from such revisions may affect future period earnings.

Our engineering services contracts are typically performed on a level-of-effort basis. Revenue is recognized in accordance with our policy regarding cost-reimbursement contracts.

We account for fixed-price contracts by using the percentage-of-completion method of accounting. Under this method, labor, materials, and other direct costs, plus estimated indirect costs of operations, are charged as incurred (incurred costs). A portion of the contract revenue, based on estimated profits and the degree of completion of the contract as measured by a comparison of the actual and estimated costs, is recognized as revenue each period. Unexpected increases in the cost to develop or manufacture a product under a fixed-price contract, whether due to inaccurate estimates in the bidding process, unanticipated increases in material costs, inefficiencies, or other factors, are borne by us, and could have a material, adverse effect on our results of operations.

The following table represents the revenue concentration by contract type:

	<u>Three Months Ended</u>		<u>Nine Months Ended</u>	
	<u>July 30,</u> <u>2004</u>	<u>August 1,</u> <u>2003</u>	<u>July 30,</u> <u>2004</u>	<u>August 1,</u> <u>2003</u>
Cost-reimbursement contracts	79%	72%	77%	74%
Fixed-price contracts	21%	28%	23%	26%

For those contracts in which all of the terms have not yet been finalized, revenue does not include an estimated fee rate on cost.

Management reviews contract performance, costs incurred, and estimated completion costs regularly. Revenues and profits are adjusted on all contracts in the period in which changes, including anticipated losses, become determinable.

Revenues from our software licenses are accounted for under AICPA Statement of Position 97-2, *Software Recognition*. Revenues from our software licenses have been insignificant in all periods presented.

***Indirect rate variance adjustments to operations.*** We record contract revenues and costs of operations for interim reporting purposes based on annual targeted indirect rates. At year-end, the revenues and costs are adjusted for actual indirect rates. During our interim reporting periods, variances may accumulate between the actual indirect rates and the annual targeted rates. All timing-related indirect spending variances are removed from contract costs, research and development, and general and administrative expenses, and are included in inventory as part of work in process during these interim reporting periods. These rates are reviewed regularly, and we record adjustments for any material, permanent variances in the period they become determinable.

Our accounting policy for recording indirect rate variances is based on management's belief that variances accumulated during interim reporting periods will be absorbed by expected contract activities during the remainder of the year. We consider the rate variance to be unfavorable when our actual indirect rates are greater than our annual targeted rates. In contrast, a favorable rate variance occurs when our actual indirect rates are lower than our annual targeted rates. During interim reporting periods, unfavorable rate variances are recorded as reductions to operating expenses and increases to work in process inventory. Favorable rate variances are recorded as increases to operating expenses and decreases to work in process inventory. Please refer to "Notes to Condensed Financial Statements, Note 2: Inventory" for the current year inventoried indirect rate variance.



If we anticipate that actual contract activities will be different than planned levels, there are alternatives we can utilize to absorb the variance: we can adjust our planned indirect spending during the year, modify our billing rates to our customers, or record adjustments to expense based on estimates of future contract activities.

If our rate variance is unfavorable, the modification of our billing rates will likely increase revenue and operating expenses, and decrease inventory. Fee percentages on fixed-price and cost-reimbursement contracts will generally decline as a result of any increase to indirect costs. If our rate variance is favorable, the modification of our billing rates will decrease revenue and operating expenses, and increase inventory. In this event, fee percentages on fixed-price contracts will generally increase. Fee percentages on cost-reimbursable contracts will generally be unaffected as a result of any reduction to indirect costs, due to the fact that programs will typically expend all of the funds available. Any impact on operating income, however, will depend on a number of other factors, including mix of contract types, contract terms, anticipated performance on specific contracts, and anticipated changes in inventory.

**Accounts receivable.** Accounts receivable are segregated between billed and unbilled accounts. For cost-reimbursement contracts, we bill incurred costs, and a portion of our fees on a regular basis. Under fixed-price contracts, we either regularly progress bill 90% of incurred costs or bill contract costs on a milestone or unit of delivery basis. Unbilled amounts result from our recognition of contract revenue in advance of contractual billing or progress billing terms.

**Income taxes.** Our income tax expense at interim reporting periods is based on our estimated annual effective tax rate. This estimated tax rate is calculated based on the projected net income at the end of the fiscal year, and is reviewed at each reporting period. At the end of the fiscal year, income tax expense is adjusted for actual results. Our effective tax rate can differ from the statutory rate as a result of expected benefits from R&D credits and the reversals of valuation allowances. Please refer to "Notes to Condensed Financial Statements, Note 5: Provision for Income Taxes" for the current year effective tax rate.

#### **Price Redetermination**

As a government contractor, we are subject to price redetermination on certain fixed-price contracts if the government determines that we did not price our products and services consistent with the requirements of the Federal Acquisition Regulations. During the first nine months of fiscal years 2004 and 2003, we did not incur any price redeterminations on any of our contracts.

#### **Cash Equivalents and Investments**

We consider all highly liquid debt instruments purchased with an original maturity date of three months or less to be cash equivalents.

Short-term investments include all securities that are classified as available-for-sale and are carried at fair market value. At the time of purchase, management determines the appropriate classification of these securities and re-evaluates such designation as of each balance sheet date. Unrealized gains and losses, net of tax, are reported in shareholders' equity. The cost of securities sold is based on the specific identification method. Realized gains and losses on sales of available-for-sale securities were not material in the first nine months of fiscal years 2004 and 2003.

The October 31, 2002 balance sheet was changed in our Annual Report on Form 10-K for our fiscal year ended October 31, 2003 in order to correct a misclassification between cash equivalents and short-term investments. The misclassification had no impact on our statement of operations for any period. The statement of cash flows for the first nine months of fiscal year 2003 has been changed in this report to reflect the correct beginning cash balance for fiscal year 2003.

The following tables summarize our cash, cash equivalents, and short-term securities (in thousands):

**July 30, 2004**

	<u>Amortized Cost</u>	<u>Gross Unrealized Gains</u>	<u>Gross Unrealized Losses</u>	<u>Estimated Fair Market Value</u>
Cash and cash equivalents	\$25,584	\$1	\$	\$25,585
Short-term, available-for-sale securities:				
Asset-backed securities	5,505		(14)	5,491
Corporate securities	4,174	1	(4)	4,171
Government securities	6,008		(5)	6,003
Money market securities	4,079		(1)	4,078
	<u>\$45,350</u>	<u>\$2</u>	<u>(\$24)</u>	<u>\$45,328</u>
	=====	=====	=====	=====

**October 31, 2003**

	<u>Amortized Cost</u>	<u>Gross Unrealized Gains</u>	<u>Gross Unrealized Losses</u>	<u>Estimated Fair Market Value</u>
Cash and cash equivalents	\$5,372	\$	\$	\$5,372
Short-term, available-for-sale securities:				
Asset-backed securities	7,255	9	(4)	7,260
Corporate securities	8,996	38	(4)	9,030
Government securities	16,442	43	(17)	16,468
Money market securities	1,989			1,989
	<u>\$40,054</u>	<u>\$90</u>	<u>(\$25)</u>	<u>\$40,119</u>
	=====	=====	=====	=====

The following table summarizes the maturities of our short-term investments (in thousands):

	<u>July 30, 2004</u>	<u>October 31, 2003</u>
Due in one year or less	\$19,511	\$18,100
Due in one to three years	232	16,647
	<u>\$19,743</u>	<u>\$34,747</u>
	=====	=====

**Per Share Data**

Basic net income per share is determined by dividing net income by the weighted average number of common shares

outstanding during the period. Diluted net income per share is determined by dividing net income by the weighted average number of common shares used in the basic earnings per share calculation, plus the number of common shares that would be issued assuming conversion of all potentially dilutive securities outstanding under the treasury stock method.

The per share data is as follows (in thousands, except per share amounts):

	<u>Three Months Ended</u>		<u>Nine Months Ended</u>	
	<u>July 30, 2004</u>	<u>August 1, 2003</u>	<u>July 30, 2004</u>	<u>August 1, 2003</u>
<b>Numerator:</b>				
Net income	\$3,459	\$1,730	\$ 9,552	\$ 5,742
	=====	=====	=====	=====
<b>Denominator:</b>				
Shares used to compute net income per common share – basic	11,120	10,579	10,988	10,367
Effect of dilutive stock options	614	470	590	336
	-----	-----	-----	-----
Shares used to compute net income per common share – diluted	11,734	11,049	11,578	10,703
	=====	=====	=====	=====
Net income per common share – basic	\$ 0.31	\$ 0.16	\$ 0.87	\$ 0.55
Net income per common share – diluted	\$ 0.29	\$ 0.16	\$ 0.83	\$ 0.54

We excluded approximately 4,000 antidilutive potential common shares from diluted net income per common share computation for the third quarter and first nine months of fiscal year 2004, respectively. For the same periods in fiscal year 2003, we excluded approximately 50,000 and 190,000 antidilutive potential common shares from diluted net income per common share computation.

### Comprehensive Income

The components of comprehensive income, net of tax, are as follows (in thousands):

	<u>Three Months Ended</u>		<u>Nine Months Ended</u>	
	<u>July 30, 2004</u>	<u>August 1, 2003</u>	<u>July 30, 2004</u>	<u>August 1, 2003</u>
Net income	\$3,459	\$1,730	\$9,552	\$5,742
Unrealized gain (loss) on securities	(16)	(83)	(87)	(23)
	-----	-----	-----	-----
Comprehensive income	\$3,443	\$1,647	\$9,465	\$5,719
	=====	=====	=====	=====

As of July 30, 2004, net unrealized loss on securities was approximately \$22,000. As of October 31, 2003, net unrealized gain on securities was approximately \$65,000.

### Dividends

During fiscal year 2004, we have an annual dividend of \$0.50 per share, payable over four quarters at the rate of \$0.125 per share per quarter. Dividends were paid on February 13, 2004, May 14, 2004, and August 13, 2004 and are payable on November 12, 2004 for shareholders of record at January 30, 2004, April 30, 2004, July 30, 2004, and

Edgar Filing: APPLIED SIGNAL TECHNOLOGY INC - Form 10-Q

October 31, 2004, respectively, and on such future dates that the Board of Directors may determine.

We paid dividends of approximately \$3,420,000 and \$646,000 during the first nine months of fiscal years 2004 and 2003, respectively.

At July 30, 2004 and October 31, 2003, accrued dividends of approximately \$1,399,000 and \$673,000, respectively, were included in other accrued liabilities in the accompanying balance sheet.

**Stock-Based Compensation**

We apply Accounting Principles Board Opinion No. 25 and related Interpretations in accounting for our stock option plans. We have opted, under SFAS No. 123, *Accounting for Stock-Based Compensation*, as amended by SFAS 148, to disclose our stock-based compensation with no financial statement effect. Under APB 25, no stock-based compensation expense is charged for options granted at an exercise price equal to the fair market value of the underlying common stock on the date of grant. Had compensation expense for our stock plans been determined based upon the fair value at the grant date for awards under these plans consistent with the methodology prescribed under SFAS 123, our pro forma net income and net income per share would have been as follows (in thousands, except per share data):

	<u>Three Months Ended</u>		<u>Nine Months Ended</u>	
	<u>July 30, 2004</u>	<u>August 1, 2003</u>	<u>July 30, 2004</u>	<u>August 1, 2003</u>
Net income, as reported	\$3,459	\$1,730	\$9,552	\$5,742
Deduct: total stock-based compensation expense determined at the fair value for all awards	(1,825)	(825)	(2,914)	(1,645)
Pro forma net income	\$ 1,634	\$ 905	\$ 6,638	\$ 4,097
Net income per share				
Basic				
As reported	\$0.31	\$0.16	\$0.87	\$0.55
Pro forma	\$0.15	\$0.09	\$0.60	\$ 0.40
Diluted				
As reported	\$0.29	\$0.16	\$0.83	\$0.54
Pro forma	\$0.14	\$0.08	\$0.57	\$0.38

**Note 2: Inventory**

The components of inventory consist of the following (in thousands):

Edgar Filing: APPLIED SIGNAL TECHNOLOGY INC - Form 10-Q

	<u>July 30, 2004</u>	<u>October 31, 2003</u>
Raw materials	\$740	\$775
Work in process	5,242	5,603
Finished goods	227	494
	<hr/>	<hr/>
	6,209	6,872
Precontract costs		3
	<hr/>	<hr/>
	\$6,209	\$6,875
	=====	=====

At July 30, 2004, the favorable inventoried indirect rate variance reduced work in process by approximately \$1,034,000. At August 1, 2003, the favorable inventoried indirect rate variance reduced work in process by approximately \$1,185,000. Management determined that a portion of the favorable indirect rate variance at August 1, 2003 would remain unabsorbed by the end of fiscal year 2003, resulting in higher operating income. Consequently, at the end of the third quarter of fiscal year 2003, a \$350,000 adjustment was recorded to increase operating income and reduce the favorable inventoried rate variance to approximately \$835,000. For further information on our accounting policy for this inventoried variance, see "Notes to Condensed Financial Statements, Note 1: Summary of Significant Accounting Policies."

Precontract costs represent costs incurred in anticipation of specific expected future contract awards and cost incurred in connection with ongoing contracts for which contract modifications have not been defined.

We provide advanced digital signal processing products and systems to the U.S. government. Typical life cycles of our equipment are eight to ten years or more. In addition, we maintain spare parts in order to repair the equipment. We evaluate our inventory quarterly at interim reporting periods, and assess our ability to sell our equipment, which includes raw materials. Historically, we have sold our inventory at full cost so there is limited decrement in valuation. If it is determined that the product has reached the end of its life cycle or there is no longer a need for the equipment, the remaining inventory is scrapped. Historically, we dispose of inventory at approximately the same time that the scrap is recorded and we do not hold inventory reserves.

The charges associated with disposed work in process and finished goods are included in contract costs in our Statement of Operations. Raw material that is disposed of represents a minor amount of scrap and is included in general and administrative expenses on the Statement of Operations due to the fact that raw materials could be used in a variety of situations other than contract costs, including R&D.

Inventory activities during the first nine months of fiscal year 2004 and fiscal year 2003 included the scrapping of approximately \$1,172,000 and \$606,000, respectively, of obsolete products. The scrapped items included units in various stages of completion.

**Note 3: Line of Credit**

At July 30, 2004, we had a cash-secured line of credit with a bank in the amount of \$2,000,000. Borrowings under the line of credit bear interest at the bank's reference rate (4.25% at July 30, 2004) and accrued interest on those borrowings were payable monthly. No fees were associated with the unused portion of the committed amount. The line of credit will expire on March 1, 2005.

Under the line of credit, we had two standby letters of credit totaling approximately \$1,370,000. One letter of credit, related to our facilities lease, was approximately \$1,220,000 at July 30, 2004 and \$1,218,000 at October 31, 2003. The second letter of credit was obtained during the first quarter of fiscal year 2004 as a requirement of our workers compensation insurance, and was approximately \$150,000 at July 30, 2004. At both July 30, 2004 and October 31, 2003, there were no other borrowings.

**Note 4: Segment Reporting**

The financial information relating to Applied Signal Technology is reviewed and evaluated by the chief operating decision-maker as a whole. Divisional financial information is not available below the gross margin level. Thus, there is only one reportable segment during the first nine months of fiscal years 2004 and 2003.

**Note 5: Provision for Income Taxes**

Our provision for income taxes for the third quarter and first nine months of fiscal year 2004 was approximately \$2,264,000 and \$4,337,000, respectively. Our operating income increased during the third quarter of fiscal year 2004, which increased our effective tax rate to 39.6% and 31.2% for the third quarter and first nine months of fiscal year 2004, respectively. In addition, our fiscal year 2004 income tax expense included a reduction of approximately \$803,000 associated with the reversal of our valuation allowance on our deferred tax assets. The reduction was recorded during the second quarter of fiscal year 2004. Our provision for income taxes for the first nine months of fiscal year 2003 was approximately \$1,013,000, representing an estimated annual effective tax rate of 15%. Our estimated annual effective tax rate at August 1, 2003 differed from the statutory rate primarily due to anticipated benefits from the utilization of deferred tax assets.

## **Note 6: Contingencies**

### **Product Warranties**

Our products, including associated firmware and software, are warranted against defective workmanship and materials for a period of one year from the date of acceptance by the original purchaser. In addition, we offer extended warranties at a cost equal to a percentage of the purchase price. An additional six-month warranty may be purchased for 3% of the unit or system purchase price. Alternatively, a one-year warranty coverage may be purchased for 5% of the unit or system purchase price. Warranty costs were approximately \$45,000 and \$117,000 for the third quarter and first nine months of fiscal year 2004, respectively. Fiscal year 2003 warranty costs were approximately \$56,000 and \$144,000 during the third quarter and first nine months, respectively.

## **Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following information should be read in conjunction with the attached condensed financial statements and notes thereto, as well as our Annual Report on Form 10-K for the year ended October 31, 2003.

This quarterly report on Form 10-Q contains forward-looking statements made pursuant to the provisions of Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are based on management's current expectations and beliefs, including estimates and projections about our industry. Forward-looking statements may be identified by the use of terms such as "anticipates," "expects," "intends," "plans," "seeks," "estimates," "believes," and similar expressions, although some forward-looking statements are expressed differently. Statements concerning financial position, business strategy, and plans or objectives for future operations are forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties, and assumptions that are difficult to predict and may cause actual results to differ materially from management's current expectations. Such risks and uncertainties include those set forth in this document under "Summary of Business Considerations and Certain Factors that May Affect Future Operating Results and/or Stock Price." The forward-looking statements in this report speak only as of the time they are made and do not necessarily reflect management's outlook at any other point in time. We undertake no obligation to update publicly any forward-looking statements, whether as a result of new information, future events, or for any other reason. However, readers should carefully review the risk factors set forth in other reports or documents we file from time to time with the Securities and Exchange Commission (SEC).

### **Description of the Business**

Applied Signal Technology, Inc. provides advanced digital signal processing products, systems, and services used in reconnaissance of telecommunications signals for intelligence gathering, a process referred to as signal intelligence. Our primary customer is the United States Government. We develop and manufacture equipment for both the collection and processing of signals. Our signal collection equipment consists of sophisticated receivers that scan through potentially thousands of cellular telephone, microwave, ship-to-shore, and military transmissions in the radio frequency (RF) spectrum with the goal of collecting certain specific signals. Our signal processing equipment uses advanced software and hardware to evaluate characteristics of the collected signals and selects those most likely to contain relevant information. At inception, our efforts were primarily focused on processing equipment. Over time, we have broadened our scope to add specialized collection equipment and complete signal processing systems.

We were incorporated in California in 1984. Our principal executive offices are located at 400 West California Ave., Sunnyvale, CA, 94086, and our telephone number is (408) 749-1888. Our web site address is [www.appsig.com](http://www.appsig.com). The information posted on our web site is not incorporated into this quarterly report. However, investors can obtain a copy of this report, previous quarterly reports on Form 10-Q, our latest Annual Report on Form 10-K, current reports on Form 8-K, and amendments to such reports filed or furnished with the SEC on our web site free of charge. In addition, hard copies can be obtained free of charge through our investor relations department.

## Critical Accounting Policies and Estimates

**General.** Our discussion and analysis of our financial condition and results of operations are based upon our financial statements. These financial statements are prepared in accordance with accounting principles generally accepted in the United States, which require management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ materially from those estimates. We believe that the estimates, assumptions, and judgments involved in the accounting policies described below have the greatest potential impact on our financial statements and, therefore, consider these to be critical accounting policies. See "Notes to Condensed Financial Statements, Note 1: Summary of Significant Accounting Policies," included elsewhere in this report for more information about these critical accounting policies, as well as descriptions of other significant accounting policies.

**Revenue and cost recognition.** The majority of our contracts are accounted for in accordance with the American Institute of Certified Public Accountants Statement of Opinion 81-1, *Accounting for Performance of Construction-Type and Production-Type Contracts*. These contracts are executed by using written contractual arrangements, most of which require us to design, develop, manufacture, and/or modify our complex products, and perform related services according to specifications provided by the customer.

We account for cost-reimbursement contracts by charging actual labor, materials, and other direct costs, plus estimated indirect costs of operations as incurred (incurred costs). Indirect costs include overhead, research and development, and general and administrative expenses. General and administrative costs are not applied to certain subcontract costs associated with our cost-reimbursement contracts. These subcontracts must be in excess of \$250,000 and must meet certain other predetermined criteria. We recognize contract revenues and profits on cost-reimbursement contracts by applying an estimated fee rate to all incurred costs on an individual contract basis. Fee calculations are based on either negotiated fee amounts or management's assessment of the fee amounts that are likely to be earned.

Our policy for recognizing interim fees on our cost-plus-award-fee contracts is based on management's assessment as to the likelihood that the award fee or an incremental portion of the award fee will be earned, on a contract-by-contract basis. Management's assessments are based on numerous factors including: contract terms, nature of the work to be performed, our relationship and history with the customer, our history with similar types of projects, and our current and anticipated performance on the specific contract. No award fee is recognized until management determines that it is probable that an award fee or a portion thereof will be earned. Historically, management's estimates have generally been consistent with actual fees awarded. However, changes could arise within an award fee period causing management to either lower or raise the award fee estimate in the period in which it occurs.

Our engineering services contracts are typically performed on a level-of-effort basis. Revenue is recognized in accordance with our policy regarding cost-reimbursement contracts.

We account for fixed-price contracts by using the percentage-of-completion method of accounting. Under this method, labor, materials, and other direct costs, plus estimated indirect costs of operations are charged as incurred (incurred costs). A portion of the contract revenue, based on estimated profits and the degree of completion of the contract as measured by a comparison of the actual and estimated costs, is recognized as revenue each period.

For those contracts in which all of the terms have not yet been finalized, revenue does not include an estimated fee rate on cost.

Management reviews contract performance, costs incurred, and estimated completion costs regularly. Revenues and profits are adjusted on all contracts in the period in which changes, including anticipated losses, become determinable. Unexpected increases in the cost to develop or manufacture a product, whether due to inaccurate estimates in the bidding process, unanticipated increases in material costs, inefficiencies, or other factors, are borne by us on fixed-price contracts, and could have a materially adverse effect on results of operations and financial condition. Unexpected cost increases in cost-reimbursement contracts may be borne by us for purposes of maintaining customer

relationships. Historically, the effect on operating results and financial condition from cost-reimbursement losses has been minimal.

**Indirect rate variance adjustment to operations.** We record contract revenues and costs of operations for interim reporting purposes based on annual targeted indirect rates. During our interim reporting periods, variances may accumulate between the actual indirect rates and the annual targeted rates. All timing-related indirect spending variances are removed from contract costs, research and development, and general and administrative expenses and are included in inventory as part of work in process during these interim reporting periods. These rates are reviewed regularly, and we record adjustments for any material, permanent variances in the period they become determinable. We believe that this estimate is the preferred practice used within our industry. At year-end, the revenues and costs are adjusted for actual indirect rates.

Our accounting policy for recording the indirect rate variance is based on management's belief that variances accumulated during interim reporting periods will be absorbed by expected contract activities during the remainder of the year. We consider the rate variance to be unfavorable when our actual indirect rates are greater than our annual targeted rates. In contrast, a favorable rate variance occurs when our actual indirect rates are lower than our annual targeted rates. During interim reporting periods, unfavorable rate variances are recorded as reductions to operating expenses and increases to work in process inventory. Favorable rate variances are recorded as increases to operating expenses and decreases to work in process inventory.

If we anticipate that actual contract activities will be different than planned levels, there are alternatives we can utilize to reduce the variance: we can adjust some of our planned indirect spending during the year, modify our billing rates to our customers, or record adjustments to expense based on estimates of future contract activities. At July 30, 2004, the favorable inventoried indirect rate variance was approximately \$1,034,000. At August 1, 2003, the favorable inventoried rate variance was approximately \$1,185,000. Management determined that a portion of this favorable indirect rate variance at August 1, 2003 would remain unabsorbed by the end of fiscal year 2003, resulting in higher operating income. Consequently, at the end of the third quarter of fiscal year 2003, a \$350,000 adjustment was recorded to increase operating income and reduce the favorable inventoried rate variance to approximately \$835,000.

If our rate variance is unfavorable, the modification of our billing rates will likely increase revenue and operating expenses, and decrease inventory. Fee percentages on fixed-price and cost-reimbursement contracts will generally decline as a result of any increase to indirect costs. If our rate variance is favorable, the modification of our billing rates will decrease revenue and operating expenses, and increase inventory. In this event, fee percentages on fixed-price contracts will generally increase. Fee percentages on cost-reimbursable contracts will generally be unaffected as a result of any reduction to indirect costs, due to the fact that programs will typically expend all of the funds available. Any impact on operating income, however, depends on a number of other factors, including mix of contract types, contract terms, and anticipated performance on specific contracts, and anticipated changes in inventory.

We expect to absorb the current positive indirect rate variance through certain contract activities. However, if these activities do not absorb the positive indirect rate variance, we may have to modify our billing rates at the end of fiscal year 2004. In the event that our rates decline, our revenues and contract costs could decline, creating a marginal increase in fees overall. This is due to the fact that we believe our largest portion of revenues will be from cost-reimbursement contracts, whose fee percentages will be unaffected, since these programs will likely expend the total funds available. However, we also believe that we will experience a marginal increase in operating income due to the increased profitability on our fixed-price contracts.

**Income taxes.** Our income tax expense at interim reporting periods is based on an estimated effective tax rate. This estimated tax rate is calculated based on the projected net income at the end of the fiscal year, and is reviewed at each reporting period. At the end of the fiscal year, income tax expense is adjusted for actual results. Our effective tax rate can differ from the statutory rate as a result of expected benefits from R&D credits and the reversals of valuation allowances.

**Price redetermination.** As a government contractor, we are subject to price redetermination on certain fixed-price contracts if it is determined that we did not price our products and services consistent with the requirements of the Federal Acquisition Regulations. During the first nine months of fiscal years 2004 and 2003, we did not incur any price redeterminations on any of our contracts.



## Overview

As of July 30, 2004, we continue to believe that there is a renewed interest in signal intelligence by the U.S. government to respond to the threat of terrorist activities and the war against terrorism. We also believe that our company is well positioned to benefit from the spending that might result.

A significant portion of our revenue is generated by cost-reimbursable contracts. These contracts tend to be developmental in nature, and require highly specialized, technical skill sets. We believe that this trend will continue through the end of fiscal year 2004.

### Three and Nine Months Ended July 30, 2004 Compared to Three and Nine Months Ended August 1, 2003

Revenues and backlog. Revenues for the third quarter of fiscal year 2004 were approximately \$38,275,000, a 47.2% increase from revenues of approximately \$26,002,000 recorded in the third quarter of fiscal year 2003. Revenues for the first nine months of fiscal year 2004 were approximately \$103,380,000, a 56.0% increase from revenues of approximately \$66,261,000 recognized during the first nine months of fiscal year 2003. It is our belief that the increase in revenues recorded during the third quarter and first nine months of fiscal year 2004, when compared to the same periods in fiscal year 2003, is due to an increase in new orders and backlog.

New orders received for the third quarter 2004 were approximately \$35,417,000, down 13.7% compared to new orders of approximately \$41,031,000 received during the third quarter of fiscal year 2003. We believe the decline in new orders is due to the typical fluctuations experienced in the U.S. Government procurement process. New orders received during the first nine months of fiscal year 2004 were approximately \$128,602,000, compared to approximately \$72,554,000 received during the same period in fiscal year 2003. We believe the increase in new orders during the first nine months of fiscal year 2004, when compared to the first nine months of fiscal year 2003, is due to the U.S. Government's emphasis on intelligence.

Our backlog consists of the uncompleted portions of existing contracts (excluding unexercised options). At July 30, 2004, ending backlog was approximately \$110,755,000, representing a 27.2% increase from ending backlog of approximately \$87,074,000 at October 31, 2003. During June 2004, we received a stop-work order instructing us to stop work on a portion of our largest single contract. In accordance with the instructions received from the other contracting party, we prepared a proposal that detailed the tasks that were stopped and estimated the reduction in contract costs. If all the stopped tasks are terminated, the result could be a significant reduction in orders and backlog in the period in which it occurs. If such a reduction occurs, we believe it could happen sometime during the next three to six months and could result in orders and backlog reduction in the range of \$10 million to \$15 million. This potential reduction primarily impacts our fiscal 2005 anticipated revenues. We believe the government initiated this stop-work order to mitigate risk on the program in an attempt to meet certain key milestones. Although not stated in writing, the other contracting party has informed us that the stopped tasks could be deferred to later periods after successful completion of these key milestones.

Cost-reimbursement contracts typically do not return as high a profit margin as fixed-price contracts, and accordingly, our profit margin will be affected by the mix of our orders by contract type. The following table represents the revenue concentration by contract type:

	<u>Three Months Ended</u>		<u>Nine Months Ended</u>		<u>Twelve Months Ended</u>
	<u>July 30,</u> <u>2004</u>	<u>August 1,</u> <u>2003</u>	<u>July 30,</u> <u>2004</u>	<u>August 1,</u> <u>2003</u>	<u>October 31,</u> <u>2003</u>
Cost-reimbursement contracts	79%	72%	77%	74%	77%
Fixed-price contracts	21%	28%	23%	26%	23%

We currently anticipate that the mix of contract types for fiscal year 2004 will be similar to that experienced in fiscal year 2003.

Our single largest contract represented 19% and 21% of revenues for the third quarter and first nine months of fiscal year 2004, respectively. For the third quarter and first nine months of fiscal year 2003, our single largest contract represented 17% and 19% of revenues, respectively. In addition, another significant program represented approximately 9% of revenues for the third quarter and first nine months of fiscal year 2004. This program did not

recognize any revenues during the same periods of fiscal year 2003, since it did not begin until the fourth quarter of fiscal year 2003.

**Contract costs.** Contract costs consist of direct costs incurred in the performance of the contract, including labor, materials, and estimated overhead costs. Contract costs were approximately \$24,629,000, or 64.4% of revenues, for the third quarter of fiscal year 2004 compared to approximately \$17,538,000, or 67.5%, of revenues for the same period of fiscal year 2003. Contract costs were lower as a percentage of revenue during the third quarter of fiscal year 2004 compared to the same period of 2003 primarily due to the additional contract costs recorded during the third quarter of fiscal year 2003 of approximately \$606,000 as a result of scrapping obsolete inventory. During the first nine months of fiscal year 2004, we incurred contract costs of approximately \$67,075,000, or 64.9% of revenues, compared to contract costs incurred during the first nine months of fiscal year 2003 of approximately \$42,950,000, or 64.8% of revenues. As a percentage of revenues, contract costs were not significantly different between the first nine months of fiscal year 2004 and the same period of fiscal year 2003, and were within historical levels.

**Research and development (R&D).** Company-directed investment in research and development consists of expenditures recoverable from customers through our billing rates and expenditures funded from earnings. For interim reporting periods, R&D expenses include labor, materials, and estimated overhead costs. R&D expenses were approximately \$4,413,000, or 11.5% of revenues, for the third quarter of fiscal year 2004 compared to approximately \$2,281,000, or 8.8% of revenues, for the same period of fiscal year 2003. During the first nine months of fiscal year 2004, R&D expenses were approximately \$9,969,000, or 9.6% of revenues, compared to approximately \$5,882,000, or 8.9% of revenues, incurred during the first nine months of fiscal year 2003. R&D expenses grew in absolute dollars based on management's decision to try to maintain R&D spending as a percentage of projected revenues at levels comparable to historical levels.

**General and administrative.** General and administrative expenses include administrative salaries, costs related to marketing and proposal activities, costs associated with product warranties, and other administrative costs. We record general and administrative expenses based on annual targeted indirect rates applied to the quarterly revenue base, for interim reporting periods. General and administrative expenses were approximately \$3,631,000, or 9.5% of revenues, for the third quarter of fiscal year 2004 compared to approximately \$4,268,000, or 16.4% of revenues, for the same period of fiscal year 2003. During the third quarter of fiscal year 2003, general and administrative expenses were higher in absolute dollars due to the adjustment of the indirect rate variance. As a percentage of revenues, general and administrative expenses decreased during the third quarter of fiscal year 2004 due to the significant growth in revenues recognized during the third quarter of fiscal year 2004. General and administrative expenses incurred during the first nine months of fiscal year 2004 were approximately \$12,846,000, or 12.4% of revenues, compared to approximately \$10,994,000, or 16.6% of revenues, incurred during the first nine months of fiscal year 2003. General and administrative expenses were higher in absolute dollars during the first nine months of fiscal year 2004 primarily due to our annual targeted indirect rate applied to a higher revenue base. General and administrative expenses were lower as a percentage of revenue due to our ability to significantly grow revenues without having to proportionately increase our general and administrative expenditures. However, we believe that our rapid growth in revenue could cause additional general and administrative expenditures during the remaining three months of fiscal year 2004.

**Product warranties.** Our products, including associated firmware and software, are warranted against defective workmanship and materials for a period of one year from the date of acceptance by the original purchaser. In addition, we offer extended warranties at a percentage of the purchase price. An additional six-month warranty may be purchased for 3% of the unit or system purchase price. Alternatively, one-year warranty coverage may be purchased 5% of the unit or system purchase price. Warranty costs were approximately \$45,000 and \$117,000 for the third quarter and first nine months of fiscal year 2004, respectively. Fiscal year 2003 warranty costs were approximately \$56,000 and \$144,000 during the third quarter and first nine months, respectively.

**Interest income (expense), net.** Net interest income for the third quarter of fiscal year 2004 was approximately \$121,000 compared to net interest income of approximately \$120,000 for the third quarter of fiscal year 2003. Net interest income recognized during the first nine months of fiscal year 2004 was approximately \$399,000 compared to approximately \$320,000 recognized during the same period of fiscal year 2003. Interest income increased during the

third quarter and first nine months of fiscal year 2004 as a result of higher cash and investment balances at the beginning of fiscal year 2004 when compared to the beginning of fiscal year 2003.

**Provision for income taxes.** Our provision for income taxes for the third quarter and first nine months of fiscal year 2004 was approximately \$2,264,000 and \$4,337,000, respectively. Our operating income increased during the third quarter of fiscal year 2004, which increased our effective tax rate to 39.6% and 31.2% for the third quarter and first nine months of fiscal year 2004, respectively. In addition, our fiscal year 2004 income tax expense included a reduction of approximately \$803,000 associated with the reversal of our valuation allowance on our deferred tax assets. The reduction was recorded during the second quarter of fiscal year 2004. We estimate that our annual effective tax rate could be in the range of 34% to 35%, which will result in a tax rate of approximately 40% or greater for the fourth quarter of fiscal year 2004. Our provision for income taxes for the first nine months of fiscal year 2003 was approximately \$1,013,000, representing an effective tax rate of 15%. Our estimated annual effective tax rate at August 1, 2003 differed from the statutory rate primarily due to anticipated benefits from the utilization of deferred tax assets.

#### **Analysis of Liquidity and Capital Resource**

Our primary sources of liquidity during the first nine months of fiscal year 2004 were cash flows generated from operations and the issuance of common stock through our employee stock option plans and purchase plan.

The October 31, 2002 balance sheet was changed in our Annual Report on Form 10-K for our fiscal year ended October 31, 2003 in order to correct a misclassification between cash equivalents and short-term investments. The misclassification had no impact on our statement of operations for any period. The statement of cash flows for the first nine months of fiscal year 2003 has been changed in this report to reflect the correct beginning cash balance for fiscal year 2003.

**Net cash from operating activities.** Net cash provided by operating activities has varied significantly from quarter to quarter. These quarter-to-quarter variances are primarily the result of changes in net income and operating assets and liabilities. Operating activities provided approximately \$6,654,000 and \$8,584,000 during the first nine months of fiscal years 2004 and 2003, respectively. Net income for the first nine months of fiscal year 2004 was approximately \$9,552,000 compared to a net income of approximately \$5,742,000 for the comparable period of fiscal year 2003. This increase in net income is due in part to our growth in revenues and, in part, to an increase in program profitability generated from the sale of certain products.

Accounts receivable balances increased during the first nine months of fiscal years 2004 and 2003 by approximately \$9,393,000, and \$1,460,000, respectively. Accounts receivable balances increased during the first nine months of fiscal year 2004 due to the significant revenue generated during this period. We received a significant amount of cash during the first nine months of fiscal year 2003, primarily as a result of an improved payment process of one of our significant customers.

Cash used to support inventory, prepaid expenses, and other assets was approximately \$716,000 and \$936,000 during the first nine months of fiscal years 2004 and 2003, respectively. The fluctuation in cash used between the first nine months of fiscal year 2004 and the first nine months of fiscal year 2003 is primarily due to the difference in the rate variance between those two periods. In the first nine months of fiscal year 2004, the favorable rate variance decreased inventory balances by approximately \$1,034,000. During the same period of fiscal year 2003, the favorable rate variance decreased inventory balances by approximately \$835,000.

The change in accounts payable, taxes payable, and accrued liabilities balances resulted in a net increase of approximately \$2,668,000 and \$1,727,000 during the first nine months of fiscal years 2004 and 2003, respectively. Income taxes payable increased approximately \$918,000 during the first nine months of fiscal year 2004, compared to no change during the first nine months of fiscal year 2003. The difference in the income taxes payable activities between fiscal years 2004 and 2003 is the difference in our estimated effective tax rate (31.2% at July 30, 2004 and 15% at August 1, 2003). Accrued payroll liabilities increased approximately \$1,634,000 during the first nine months of fiscal year 2004, and

## Edgar Filing: APPLIED SIGNAL TECHNOLOGY INC - Form 10-Q

decreased approximately \$578,000 during the same period of fiscal year 2003. Accrued payroll liabilities increased during the first nine months of fiscal year 2004 due to an increase of approximately \$2,041,000 in accrued bonus expense and a significant increase to our staff, when compared to the same period in fiscal year 2003. Payroll liabilities decreased during the first nine months of fiscal year 2003 due to the issuance of common stock under our employee stock purchase plan. Accounts payable and other accrued liabilities increased approximately \$116,000 and \$2,305,000 during the first nine months of fiscal years 2004 and 2003, respectively. The primary difference between accounts payable activities during the first nine months of fiscal years 2004 and 2003 is due to approximately \$1,594,000 in subcontract costs accrued at the end of the third quarter of fiscal year 2003, which were paid during the fourth quarter of fiscal year 2003.

***Net cash from investing activities.*** Investing activities provided cash of approximately \$11,923,000 during the first nine months of fiscal year 2004, and used cash of approximately \$17,644,000 during the first nine months of fiscal year 2003. The primary difference between fiscal years 2004 and 2003 was the significant proceeds received from the sales of short term investments during the first nine months of fiscal year 2004. The company adopted an investment policy with a shorter average maturity date resulting in the sale of longer term securities.

***Net cash from financing activities.*** Financing activities provided cash of approximately \$1,636,000 during the first nine months of fiscal year 2004 and approximately \$2,759,000 during the same period in fiscal year 2003. The source of cash provided by financing activities in both periods was the issuance of common stock under our employee stock purchase plan and stock option plans. Cash from our stock option exercises increased during the first nine months of fiscal year 2004, when compared to fiscal year 2003, by approximately \$1,307,000. We believe our employees exercised more options during the first nine months of fiscal year 2004 due to the increase in market value of our common stock. However, cash from the issuance of common stock was offset by dividend payments of \$3,420,000 and \$646,000 in the first nine months of fiscal years 2004 and 2003, respectively.

Cash is generated primarily from operating activities, employee stock activities, and investing activities. Our investment portfolio includes a variety of low-risk investments. We believe the primary risk to liquidity is the potential decrease in demand for our products and services. Historically, this demand has been influenced by the intelligence needs of the U.S. Government.

At July 30, 2004, we had a cash-secured line of credit with a bank in the amount of \$2,000,000. Borrowings under the line of credit bear interest at the bank's reference rate (4.25% at July 30, 2004) and accrued interest on those borrowings were payable monthly. No fees were associated with the unused portion of the committed amount. This line of credit will expire on March 1, 2005.

Under the line of credit, we had two standby letters of credit totaling approximately \$1,370,000. One letter of credit, related to our facilities lease, was approximately \$1,220,000 and \$1,218,000 at July 30, 2004 and October 31, 2003, respectively. The second letter of credit was obtained during the first quarter of fiscal year 2004 as a requirement of our workers compensation insurance, and was approximately \$150,000 at July 30, 2004. At both July 30, 2004 and October 31, 2003, there were no other borrowings.

We believe that the funds generated from operations, existing working capital, and the amount available under our existing line of credit will be sufficient to meet our cash needs for the next twelve months.

### **Summary of Business Considerations and Certain Factors That May Affect Future Results of Operations and/or Stock Price**

Our future performance is subject to a variety of risks. If any of the following risks actually occur, our business could be harmed and the trading price of our common stock could decline. In addition to the following disclosures, please refer to the other information contained in this report, including financial statements and the related notes.

***Any reduction in government spending on signal intelligence could materially adversely impact our revenues, results of operations, and financial condition.*** Historically, defense and intelligence agencies of the United States Government have accounted for almost all of our revenues. There are risks associated with programs that are subject to appropriation by Congress, which could be potential targets for reductions in funding to pay for other programs. Future reductions in United States Government spending on signal intelligence or future changes in the kind of signal intelligence products or services required by the United States Government agencies could limit demand for our products and services, which would have a material adverse effect on our operating results and financial condition.

Also, potential shifts in responsibilities and functions within the defense and intelligence communities could result in a reduction of orders for signal intelligence by the defense and intelligence agencies that have historically been our major customers. We believe that the United States Government may compensate for reduced order flow by these agencies with increases in spending for signal intelligence by other Government agencies. However, our relationships with other Government agencies are not as strong as our relationships with current customer agencies. A reduction in contracts from our customer agencies may not be offset by contracts from other United States Government agencies. Even if other agencies increase spending for signal intelligence, we may not secure the same amount of work from such other agencies. As a result, demand for our products and services could decline, resulting in a decrease in revenues, and could adversely affect our operating results and financial

condition materially.

***If we are unable to comply with complex government regulations governing security and contracting practices, we could be disqualified as a supplier to the United States Government.*** As a supplier to United States Government defense and intelligence agencies, we must comply with numerous regulations, including those governing security and contracting practices. Failure to comply with these procurement regulations and practices could result in fines being imposed against us or our suspension for a period of time from eligibility for bidding on, or for award of, new government contracts. If we are disqualified as a supplier to government agencies, we will lose most, if not all, of our customers, revenues from sales of our products would decline significantly, and our ability to continue operations would be seriously jeopardized. Among the causes for disqualification are violations of various statutes, including those related to procurement integrity, export control, U.S. government security regulations, employment practices, protection of the environment, accuracy of records in the recording of costs, and foreign corruption. The government may investigate and make inquiries of our business practices and conduct audits of contract performance and cost accounting. Depending on the results of these audits and investigations, the government may make claims against us, and if they prevail, certain incurred costs would not be recoverable.

***We depend on revenues from a few significant contracts, and any loss, cancellation, reduction, or delay in these contracts could harm our business.*** From time to time, including recent periods, we have derived a material portion of our revenue from one or more individual contracts that could be terminated by the customer at the customer's discretion. We expect that in future periods we may again enter into individual contracts with significant revenue concentrations. If such contracts were terminated, revenues and net income would significantly decline. Our success will depend on our continued ability to develop and manage relationships with significant customers. Although we are attempting to expand our customer base, we expect that our customer concentration will not change significantly in the near future. The markets in which we sell our products are dominated by a relatively small number of governmental agencies and allies of the United States Government, thereby limiting the number of potential customers. Our dependence on large orders from a relatively small number of customers makes our relationship with each customer critical to our business. We cannot be sure that we will be able to retain our largest customers, that we will be able to attract additional customers, or that our customers will continue to buy our products in the same amounts as in prior years. The loss of one or more of our largest customers, any reduction or delay in sales to these customers, our inability to successfully develop relationships with additional customers, or future price concessions that we may have to make could significantly harm our business.

***Continued competition in our markets may lead to a reduction in our revenues and market share.*** The signal intelligence market is highly competitive and we expect that competition will increase in the future. Our current competitors have significantly greater technical, manufacturing, financial, and marketing resources than we do. We expect that more companies will enter the market for signal intelligence. We may not be able to compete successfully against either current or future competitors. Increased competition could result in reduced revenue, lower margins, or loss of market share, any of which could significantly harm our business. Our competitors may introduce improved products with lower prices, and we will have to do the same to remain competitive.

***If we are unable to recruit, train, and retain key personnel with required security clearances, our ability to develop, introduce, and sell our products may be adversely impacted.*** Our ability to execute our business plan is contingent upon successfully attracting and retaining qualified employees who obtain, or are able to obtain, necessary government security clearances. If we fail to attract and retain qualified employees who can obtain the necessary security clearances, our business could be significantly harmed. The loss of the services of any of our qualified employees, the inability to attract or retain qualified personnel in the future, or delays in hiring required personnel could negatively impact our ability to develop, introduce, and sell our products. In addition, employees may leave us and subsequently compete against us.

Many of the personnel we hire will need U.S. government security clearances in order to perform tasks we require on our government contracts. We have found that there is a shortage of qualified personnel possessing the necessary clearances, and new security clearances are taking longer to be granted. If we are not able to obtain security clearances for our personnel where required, they will be unable to perform tasks requiring clearances, and we may be unable to satisfy the terms of our contracts, resulting in customer dissatisfaction and possible loss of current or future contracts.

***Unexpected increases in the cost to develop or manufacture our products under fixed-price contracts may cause us to experience unreimbursed cost overruns.*** A significant portion of our revenue is derived from fixed-price contracts. Under fixed-price contracts, unexpected increases in the cost to develop or manufacture a product, whether due to inaccurate estimates in the bidding process, unanticipated increases in materials costs, inefficiencies, or other factors, are borne by us. We have experienced cost overruns in the past that have resulted in losses on certain contracts, and may experience additional cost overruns in the future. Such cost overruns would increase our operating expenses, reduce our net income and earnings per share, and have a materially adverse effect on our future results of operations and financial condition.

***Unexpected contract terminations could negatively impact our operating results and financial condition.*** Almost all of our contracts contain termination clauses that permit contract termination upon our default or for the convenience of the other contracting party. In either case, termination could adversely affect our operating results and financial condition. For example, in fiscal year 2001, we received unanticipated contract closeout notifications on three significant engineering contracts for the convenience of the other contracting party. These closeouts contributed, in

part, to our need to reduce our cost structure during fiscal year 2001. There were no such notifications in subsequent years.

***Stop-work orders could negatively impact our operating results and financial condition.*** Almost all of our contracts contain stop-work clauses that permit the other contracting party, at any time, by written order, to stop work on all or any part of the work called for by the contract for a period of ninety days. Within the ninety-day period, the other contracting party may cancel the stop-work order and resume work or terminate all or part of the work covered by the stop-work order. During June 2004, we received a stop-work order instructing us to stop work on a portion of our largest single contract. In accordance with the instructions received from the other contracting party, we prepared a proposal that detailed the tasks that were stopped and estimated the reduction in contract costs. If all the stopped tasks are terminated, the result could be a significant reduction in orders and backlog in the period in which it occurs. There can be no assurance that stop-work orders will not be received in future periods.

***Our future revenues are inherently unpredictable, our operating results are likely to fluctuate from period to period, and if we fail to meet the expectations of securities analysts or investors, our stock price could decline significantly.*** Our quarterly and annual operating results have fluctuated in the past and are likely to fluctuate significantly in the future due to a variety of factors, some of which are outside our control. Accordingly, we believe that period-to-period comparisons of our results of operations are not meaningful and should not be relied upon as indications of future performance. Some of the factors that could cause our quarterly or annual operating results to fluctuate include conditions inherent in government contracting and our business such as the timing of cost and expense recognition for contracts, the United States Government contracting and budget cycles, and contract closeouts. Because we base our operating expenses on anticipated revenue trends and a high percentage of our expenses are fixed in the short term, any delay in generating or recognizing forecasted revenues could significantly harm our business. Fluctuations in quarterly results, competition, or announcements of extraordinary events such as acquisitions or litigation may cause revenues to fall below the expectations of securities analysts and investors. In this event, the trading price of our common stock could significantly decline. In addition, there can be no assurance that an active trading market will be sustained for our common stock. The stock market in recent years has experienced extreme price and volume fluctuations that have particularly affected the market prices of many technology companies. These fluctuations, as well as general economic and market conditions, may adversely affect the future market price of our common stock.

***Our market is subject to rapid technological change, and to compete effectively, we must continually introduce new products or enhancements that achieve market acceptance.*** The market for our products is characterized by rapidly changing technology, frequent new product introductions, changes in customer requirements, and evolving industry standards. We believe that we have been successful to date in identifying certain signal intelligence needs early, investing in research and development to meet these needs, and delivering products before our competitors. We believe that our future success will depend upon continued development and timely introduction of products capable of collecting or processing new types of telecommunications signals. However, we expect that new technologies will continue to emerge. Our future performance will depend on the successful development, introduction, and market acceptance of new and enhanced products that address these changes as well as current and potential customer requirements. The introduction of new and enhanced products may cause our customers to defer or cancel orders for existing products. There can be no assurance that we will be able to develop and market new products successfully in the future or respond effectively to technological changes, such as data encryption technology and others, or that new products introduced by others will not render our products or technologies noncompetitive or obsolete.

We also may not be able to develop the underlying core technologies necessary to create new products and enhancements or to license these technologies from third parties. Product development delays may result from numerous factors, including:

- Changing product specifications and customer requirements
- Difficulties in hiring and retaining necessary technical personnel
- Difficulties in reallocating engineering resources and overcoming resource limitations
- Difficulties with contract manufacturers
- Changing market or competitive product requirements
- Unanticipated engineering complexities

The development of new, technologically advanced products is a complex and uncertain process requiring high levels of innovation and highly skilled engineering and development personnel, as well as the accurate anticipation of

technological and market trends. We cannot ensure that we will be able to identify, develop, manufacture, market, or support new or enhanced products successfully, if at all, or on a timely basis. Further, we cannot ensure that our new products will gain market acceptance or that we will be able to respond effectively to product announcements by competitors, technological changes, or emerging industry standards. Any failure to respond to technological change would significantly harm our business.

***Our results of operations could be negatively impacted if we are required to write off inventory deemed not saleable or usable.*** Some of our products or raw materials may become obsolete or unusable while in inventory. This could be due to changing customer specifications, decreases in demand for existing products, or changes in government spending on signal intelligence. Work in process deemed not saleable is written off to contract costs in our Statement of Operations, while unusable raw materials are written off to general and administrative expenses.

***We may lose sales if our suppliers fail to meet our needs.*** Although we procure most of our parts and components from multiple sources or believe that these components are readily available from numerous other sources, certain components are available only from sole sources or from a limited number of sources. While we believe that substitute components or assemblies could be obtained, use of substitutes would require development of new suppliers or would require us to re-engineer our products, or both, which could delay shipment of our products and could have a material adverse effect on our operating results and financial condition.

***Our headquarters and most of our operations are located in California where natural disasters may occur, resulting in disruption to our business.*** Our corporate headquarters, including most of our research and development operations and production facilities, are located in the Silicon Valley area of Northern California, a region known for being vulnerable to natural disasters and other risks, such as earthquakes, fires, and floods, which at times have disrupted the local economy and posed physical risks to our property. A significant earthquake could materially affect operating results. We are not insured for most losses and business interruptions of this kind, and do not presently have redundant, multiple site capacity in the event of a natural disaster. In the event of such disaster, our business would suffer.

***Delays in the receipt of engineering contracts could negatively impact our business.*** During our history, we have experienced delays in the receipt of certain contracts. While we work closely with our customers to try to capture what we believe to be sole-source orders, delays in the receipt of such orders could result in revenues falling short of estimates. In addition, gross margins and net income will decrease if we elect to hold our cost structure in place while awaiting the award of delayed contracts.

***Our failure to protect our intellectual property may significantly harm our business.*** Our success and ability to compete is dependent in part on our proprietary technology. We rely on a combination of patent, copyright, trademark, and trade secret laws, as well as confidentiality agreements to establish and protect our proprietary rights. We license certain of our proprietary technology to customers, and we rely largely on provisions of our licensing agreements to protect our intellectual property rights in this technology. To date, we have relied primarily on proprietary processes and know-how to protect our intellectual property. Although we have filed applications for several patents, two of which we currently hold, we cannot ensure that any patents will be issued as a result of pending patent applications or that our issued patents will be upheld. Any infringement of our proprietary rights could result in significant litigation costs, and any failure to adequately protect our proprietary rights could result in our competitors offering similar products, potentially resulting in loss of a competitive advantage and decreased revenues. Despite our efforts to protect our proprietary rights, existing patent, copyright, trademark, and trade secret laws afford only limited protection. In addition, the laws of some foreign countries do not protect our proprietary rights to the same extent as do the laws of the United States. Attempts may be made to copy or reverse engineer aspects of our products or to obtain and use information that we regard as proprietary. Accordingly, we may not be able to prevent misappropriation of our technology or deter others from developing similar technology. Furthermore, policing the unauthorized use of our products is difficult. Litigation may be necessary in the future to enforce our intellectual property rights or to determine the validity and scope of the proprietary rights of others. This litigation could result in

substantial costs and diversion of resources, and could significantly harm our business.

***Claims that we infringe third-party intellectual property rights could result in significant expenses or restrictions on our ability to sell our products.*** It is possible that from time to time, other parties may assert patent, copyright, trademark, and other intellectual property rights to technologies and in various jurisdictions that are important to our business. Any claims asserting that our products infringe or may infringe proprietary rights of third parties, if determined adverse to us, could significantly harm our business. Any claims, with or without merit, could result in costly litigation, divert the efforts of our technical and management personnel, cause product shipment delays, or require us to enter into royalty or licensing agreements, any of which could significantly harm our business. Royalty or licensing agreements, if required, may not be available on terms acceptable to us, if at all. In addition, our agreements with our customers typically require us to indemnify our customers from any expense or liability resulting from claimed infringement of third-party intellectual property rights. In the event a claim against us was successful and we could not obtain a license to the relevant technology on acceptable terms, license a substitute technology, or redesign our products to avoid infringement, our business would be significantly harmed.

### Item 3: Quantitative and Qualitative Disclosures About Market Risk

***Interest rate risk.*** Our interest income is sensitive to changes in the general level of U.S. interest rates, particularly since the majority of our investments are in short-term instruments. The average maturity of our investment portfolio is 89 days as of July 30, 2004. Due to the short-term nature of these cash investments, we do not believe that there is a material interest rate risk. As of July 30, 2004, our total cash and investments balance that was sensitive to interest rate risk was approximately \$45,328,000. The sensitivity of our portfolio is: if yields were to fluctuate by 100 basis points, the total effect to the investment portfolio balance would be approximately \$106,000.

The following table summarizes our cash, cash equivalents, and short-term securities, at fair value, that are sensitive to interest rate risk (in thousands):

	<u>July 30, 2004</u>	<u>October 31, 2003</u>
Cash and cash equivalents	\$25,585	\$5,372
Short-term, available-for-sale securities:		
Asset-backed securities	5,491	7,260
Corporate securities	4,171	9,030
Government securities	6,003	16,468
Money market securities	4,078	1,989
	<u>\$45,328</u>	<u>\$40,119</u>
	=====	=====

### Item 4: Controls and Procedures

***Evaluation of disclosure controls and procedures.*** Under the supervision and with the participation of management, including our principal executive officer and principal financial officer, we evaluated the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934 (the "Exchange Act"), as amended. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this quarterly report.



Changes in internal controls over financial reporting. Since the most recent evaluation of internal controls over financial reporting by our principal executive officer and principal financial officer, there have been no changes to these internal controls over financial reporting that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Limitations of the effectiveness of internal controls.** A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the internal control system are met. Because of the inherent limitations of any internal control system, no evaluation of controls can provide absolute assurance that all control issues, if any, within a company have been detected. Notwithstanding these limitations, our disclosure controls and procedures are designed to provide reasonable assurance of achieving their objectives. Our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are, in fact, effective at the "reasonable assurance level."

---

## **Part II. Other Information**

### **Item 1: Legal Proceedings**

We are subject to litigation, from time to time, in the ordinary course of business including, but not limited to, allegations of wrongful termination or discrimination or governmental agency investigations. Although the amount of any liability with respect to such litigation cannot currently be determined, we are not party to any pending legal proceedings, which, in the opinion of management, are material to our business or financial condition. As a government contractor, we may also be subject to investigations by the United States Government for alleged violations of procurement or other federal laws. Under present government procurement regulations, if judged in violation of procurement or other federal civil laws, we could be suspended or barred from eligibility for awards of new government contracts.

### **Item 2: Unregistered Sales of Equity Securities and Use of Proceeds**

None.

### **Item 3: Defaults Upon Senior Securities**

None.

### **Item 4: Submission of Matter to a Vote of Security Holders**

None.

### **Item 5: Other Information**

None.

### **Item 6: Exhibits and Reports on Form 8-K**

*Exhibits.* See Index to Exhibits.

**Reports on Form 8-K.** Reports on Form 8-K filed or furnished during the three months ended July 30, 2004: Form 8-K furnished on May 27, 2004 containing the May 25, 2004 press release and conference call transcript related to our announcement of our second quarter results for fiscal year 2004.

---

## **Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Applied Signal Technology, Inc.

/James E. Doyle/

September 9, 2004

James E. Doyle  
Vice President and Chief Financial  
Officer  
(Principal Financial and Accounting  
Officer)

---

Applied Signal Technology, Inc.  
Index to Exhibits

- 3.1 \* Second Amended and Restated Articles of Incorporation
- 3.2 \* Amended and Restated Bylaws
- 4.1 \* Specimen Common Stock Certificate
- 10.29 Second Amendment to Lease Agreement dated, May 18, 2004, with Eden Roc Partnership
- 10.30 Executive Retention and Severance Plan
- 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

\* Incorporated by reference to corresponding Exhibit filed as an Exhibit to Registrant's Registration Statement on Form S-1 filed January 28, 1993 (File No. 33-58168).