TreeHouse Foods, Inc. Form 10-Q November 03, 2016

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Quarterly Period Ended September 30, 2016.

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition Period from to

#### Commission File Number 001-32504

TreeHouse Foods, Inc.

(Exact name of the registrant as specified in its charter)

**Delaware** 

20-2311383

(State or other jurisdiction of incorporation or organization)

(I.R.S. employer identification no.)

2021 Spring Road, Suite 600

Oak Brook, IL

60523

(Address of principal executive offices)

(Zip Code)

(Registrant s telephone number, including area code) (708) 483-1300

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T

(§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting Company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Number of shares of Common Stock, \$0.01 par value, outstanding as of October 31, 2016: 56,730,620

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## **Part I** Financial Information

## **Item 1. Financial Statements**

# TREEHOUSE FOODS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except per share data)

	Sep	otember 30, 2016	D	ecember 31, 2015
		(Una	udite	d)
Assets				
Current assets:				
Cash and cash equivalents	\$	47,227	\$	34,919
Investments		10,117		8,388
Receivables, net		384,901		203,198
Inventories, net		1,040,978		584,115
Assets held for sale		2,674		
Prepaid expenses and other current assets		75,966		16,583
Total current assets		1,561,863		847,203
Property, plant, and equipment, net		1,364,672		541,528
Goodwill		2,774,764		1,649,794
Intangible assets, net		1,171,554		646,655
Other assets, net		50,379		17,616
Total assets	\$	6,923,232	\$	3,702,796
Liabilities and Stockholders Equity				
Current liabilities:				
Accounts payable and accrued expenses	\$	606,793	\$	260,580
Current portion of long-term debt		58,099		14,893
Total current liabilities		664,892		275,473
Long-term debt		2,849,759		1,221,741
Deferred income taxes		416,079		279,108
Other long-term liabilities		205,257		71,615
Total liabilities		4,135,987		1,847,937
Commitments and contingencies (Note 19)				
Stockholders equity:				
Preferred stock, par value \$0.01 per share, 10,000 shares authorized, none issued				
Common stock, par value \$0.01 per share, 90,000 shares authorized, 56,729 and 43,126 shares issued and outstanding, respectively		567		431

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Additional paid-in capital	2,067,569	1,207,167
Retained earnings	810,205	760,729
Accumulated other comprehensive loss	(91,096)	(113,468)
Total stockholders equity	2,787,245	1,854,859
Total liabilities and stockholders equity	\$ 6,923,232 \$	3,702,796

See Notes to Condensed Consolidated Financial Statements.

# CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share data)

		Three Months Ended September 30,				Septem	nths Ended nber 30,		
		2016 2015				2016		2015	
		(Unaud		<i>'</i>		(Unau		/	
Net sales	\$	1,586,850	\$	798,638	\$	4,398,412	\$	2,340,991	
Cost of sales		1,301,317		639,941		3,622,510		1,878,486	
Gross profit		285,533		158,697		775,902		462,505	
Operating expenses:									
Selling and distribution		102,141		44,887		291,976		133,482	
General and administrative		71,879		36,535		244,580		119,302	
Amortization expense		28,638		14,893		80,952		45,772	
Other operating expense, net		5,285		154		10,284		504	
Total operating expenses		207,943		96,469		627,792		299,060	
Operating income		77,590		62,228		148,110		163,445	
Other expense (income):									
Interest expense		30,749		10,914		87,955		33,978	
Interest income		(108)		(265)		(3,569)		(2,228)	
(Gain) loss on foreign currency exchange		(1,075)		9,226		(5,948)		18,226	
Other (income) expense, net		(4,584)		2,078		(331)		(394)	
Total other expense		24,982		21,953		78,107		49,582	
Income before income taxes		52,608		40,275		70,003		113,863	
Income taxes		15,434		11,834		20,527		36,208	
Net income	\$	37,174	\$	28,441	\$	49,476	\$	77,655	
Net earnings per common share:	·	, .	·	-,	·	, , , ,	·	,	
Basic	\$	0.65	\$	0.66	\$	0.89	\$	1.81	
Diluted	\$	0.65	\$	0.65	\$	0.88	\$	1.78	
Weighted average common shares:									
Basic		56,804		43,168		55,350		43,004	
Diluted		57,451		43,721		56,037		43,672	

See Notes to Condensed Consolidated Financial Statements.

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2016		2015	2016			2015
		(Unau	dite	d)		(Una	udited	<b>d</b> )
Net income	\$	37,174	\$	28,441	\$	49,476	\$	77,655
Other comprehensive (loss) income:								
Foreign currency translation adjustments		(7,285)		(20,216)		21,598		(40,533)
Pension and postretirement reclassification								
adjustment (1)		258		256		774		767
Other comprehensive (loss) income		(7,027)		(19,960)		22,372		(39,766)
1 ,		( ) ,		, , ,		,		, ,
Comprehensive income	\$	30,147	\$	8,481	\$	71,848	\$	37,889

<sup>(1)</sup> Net of tax of \$159 and \$158 for the three months ended September 30, 2016 and 2015, respectively, and \$475 and \$474 for the nine months ended September 30, 2016 and 2015, respectively.

See Notes to Condensed Consolidated Financial Statements.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

	Nine Months End September 30,			30,
		2016	.194 - 3	2015
Cash flows from operating activities:		(Unau	aitec	1)
Net income	\$	49,476	\$	77,655
Adjustments to reconcile net income to net cash provided by operating activities:	φ	49,470	Ф	77,033
Depreciation		127,181		46,160
Amortization		80,952		45,772
Stock-based compensation		22,784		15,503
Excess tax benefits from stock-based compensation		(3,676)		(5,004)
Mark-to-market gain on derivative contracts		(3,860)		(378)
Mark-to-market (gain) loss on investments		(480)		421
Loss on disposition of assets		2,054		365
Deferred income taxes		(1,630)		239
(Gain) loss on foreign currency exchange		(5,948)		18,226
Other		(2,786)		(1,127)
Changes in operating assets and liabilities, net of effect of acquisitions:		(2,700)		(1,127)
Receivables		(16,827)		14,493
Inventories		(8,140)		(61,715)
Prepaid expenses and other assets		(31,203)		(5,150)
Accounts payable, accrued expenses and other liabilities		86,818		23,730
Accounts payable, accrued expenses and other habilities		00,010		23,730
Net cash provided by operating activities		294,715		169,190
Cash flows from investing activities:				
Additions to property, plant, and equipment		(131,942)		(57,188)
Additions to intangible assets		(10,904)		(9,663)
Acquisitions, less cash acquired		(2,644,364)		
Proceeds from sale of fixed assets		1,474		278
Purchase of investments		(795)		(572)
Increase in restricted cash		(605)		
Other		4		
Net cash used in investing activities		(2,787,132)		(67,145)
Cash flows from financing activities:				
Borrowings under Revolving Credit Facility		239,300		131,100
Payments under Revolving Credit Facility		(313,300)		(257,100)
Proceeds from issuance of Term Loan A-2		1,025,000		
Proceeds from issuance of 2024 Notes		775,000		
Payments on capitalized lease obligations and other debt		(2,627)		(2,672)
Payment of deferred financing costs		(34,328)		
Payments on Term Loans		(25,937)		(7,250)

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Net proceeds from issuance of common stock	835,131	
Net (payments) receipts related to stock-based award activities	(1,053)	1,221
Excess tax benefits from stock-based compensation	3,676	5,004
Net cash provided by (used in) financing activities	2,500,862	(129,697)
Effect of exchange rate changes on cash and cash equivalents	3,863	(1,446)
Net increase (decrease) in cash and cash equivalents	12,308	(29,098)
Cash and cash equivalents, beginning of period	34,919	51,981
Cash and cash equivalents, end of period	\$ 47,227	\$ 22,883

See Notes to Condensed Consolidated Financial Statements.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

As of and for the nine months ended September 30, 2016

(Unaudited)

## 1. BASIS OF PRESENTATION

The unaudited Condensed Consolidated Financial Statements included herein have been prepared by TreeHouse Foods, Inc. and its consolidated subsidiaries (the Company, TreeHouse, we, us, or our), pursuant to the rules are regulations of the Securities and Exchange Commission (SEC) applicable to quarterly reporting on Form 10-Q. In our opinion, these statements include all adjustments necessary for a fair presentation of the results of all interim periods reported herein. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted as permitted by such rules and regulations. The Condensed Consolidated Financial Statements and related notes should be read in conjunction with the Consolidated Financial Statements and related notes included in the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2015. Results of operations for interim periods are not necessarily indicative of annual results.

On February 1, 2016, the Company acquired all of the outstanding common stock of Ralcorp Holdings, Inc., the Missouri corporation through which the private brands business of ConAgra Foods, Inc. ( Private Brands Business ) was operated. Ralcorp Holdings, Inc. was renamed TreeHouse Private Brands, Inc. during the first quarter of 2016. The results of operations of the Private Brands Business are included in our financial statements from the date of acquisition and are included in the North American Retail Grocery, Food Away From Home, and Industrial and Export segments, as applicable. The Private Brands Business is on a 4-4-5 fiscal calendar, and September 25, 2016 was the fiscal period end closest to the Company s fiscal quarter end. This difference did not have a significant impact on the results of operations of the Private Brands Business.

The preparation of our Condensed Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires us to use our judgment to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosures of contingent assets and liabilities at the date of the Condensed Consolidated Financial Statements, and the reported amounts of net sales and expenses during the reporting period. Actual results could differ from these estimates.

A detailed description of the Company s significant accounting policies can be found in the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2015.

## 2. RECENT ACCOUNTING PRONOUNCEMENTS

In March 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-09, *Improvements to Employee Share-Based Payment Accounting*, to simplify several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. This ASU is effective for fiscal years, and interim periods within those years, beginning after December 15, 2016. The Company is currently assessing the impact that this standard will have upon adoption.

In February 2016, the FASB issued ASU No. 2016-02, *Leases*, to increase transparency and comparability by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing

arrangements. The main difference between existing GAAP and this ASU is the recognition of lease assets and lease liabilities by lessees for those leases classified as operating leases under existing GAAP. The ASU is effective for fiscal years, and interim periods within those years, beginning after December 15, 2018. The standard requires that entities apply the effects of these changes using a modified retrospective approach, which includes a number of optional practical expedients. The Company is currently assessing the impact that this standard will have upon adoption.

In September 2015, the FASB issued ASU No. 2015-16, Simplifying the Accounting for Measurement-Period Adjustments, to simplify the accounting for adjustments made to provisional amounts. This ASU requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. The ASU also requires acquirers to present separately on the face of the income statement, or disclose in the notes, the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the provisional amounts had been recognized as of the acquisition date. This ASU is effective for fiscal periods beginning after December 15, 2015. The Company adopted the ASU during the first quarter of 2016. Adjustments to provisional amounts are disclosed in Note 4 on Acquisitions.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In July 2015, the FASB issued ASU No. 2015-11, *Simplifying the Measurement of Inventory*, which requires entities to measure inventory at the lower of cost and net realizable value (NRV). This ASU will not apply to inventory valued under the last-in-first-out method. Under current guidance, an entity is required to measure inventory at the lower of cost or market, with market defined as replacement cost, NRV, or NRV less a normal profit margin. The three market measurements added complexity and reduced comparability in the valuation of inventory. FASB issued this ASU as part of its simplification initiative to address these issues. The ASU is effective for fiscal years, and interim periods within those years, beginning after December 15, 2016. The Company is currently assessing the impact that this standard will have upon adoption, which is not expected to be significant.

In August 2014, the FASB issued ASU No. 2014-15, *Disclosure of Uncertainties about an Entity s Ability to Continue as a Going Concern*, providing additional guidance surrounding the disclosure of going concern uncertainties in the financial statements and implementing requirements for management to perform interim and annual assessments of an entity s ability to continue as a going concern within one year of the date the financial statements are issued. The ASU is effective for fiscal years ending after December 15, 2016 and for interim periods thereafter. The Company does not anticipate the adoption of the ASU will result in additional disclosures, however, management will begin performing the periodic assessments required by the ASU on its effective date.

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which introduced a new framework to be used when recognizing revenue in an attempt to reduce complexity and increase comparability of revenue recognition practices across entities, industries, jurisdictions, and capital markets. The ASU is effective for fiscal years, and interim periods within those years, beginning after December 15, 2017. The standard requires that entities apply the effects of these changes to all prior years presented, upon adoption, using either the full retrospective method, which presents the impact of the change separately in each prior year presented, or the modified retrospective method, which includes the cumulative changes to all prior years presented in beginning retained earnings in the year of initial adoption. The Company has not yet determined which of the two adoption methods to elect. The FASB also issued ASU No. 2016-10, *Identifying Performance Obligations and Licensing*, and ASU No. 2016-12, *Narrow-Scope Improvements and Practical Expedients*, in April 2016 and May 2016, respectively, which amend the guidance in ASU 2014-09 and have the same effective date as the original standard. The Company is currently assessing the impact that these standards will have upon adoption.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 3. RESTRUCTURING

Plant Closing Costs The Company continually analyzes its plant network to align operations with the current and future needs of its customers. Facility closure decisions are made when the Company identifies opportunities to lower production costs or eliminate excess manufacturing capacity while maintaining a competitive cost structure, service levels, and product quality. Expenses associated with facility closures are primarily aggregated in the Other operating expense, net line of the Condensed Consolidated Statements of Income, with the exception of asset-related costs, which are recorded in Cost of sales. The key information regarding the Company s announced facility closures is outlined in the table below.

y Location	Date of Closure Announcement	End of Production	Full Facility Closure	Primary Products Produced	Primary Segment(s)  Affected	Cos	otal sts to lose (In milli
dustry,	November 18, 2015	First quarter of 2016	Third quarter of 2016	Liquid non-dairy creamer and refrigerated salad dressings	Food Away From Home	\$	6.9
ssachusetts	April 5, 2016	First quarter of 2017	Third quarter of 2017	Spoonable dressings	North American Retail Grocery, Food Away From Home	\$	8.5
lifornia	May 24, 2016	Second quarter of 2017	Second quarter of 2017	Bars and snack products	North American Retail Grocery	\$	15.2
isconsin	May 24, 2016	Fourth quarter of 2016	Fourth quarter of 2016	Sugar wafer cookies	North American Retail Grocery	\$	2.0

Total expected costs to close the City of Industry, California and Ripon Wisconsin facilities have been reduced by approximately \$5.0 million and \$0.1 million, respectively, since the initial announcements while total expected costs to close the Ayer, Massachusetts and Azusa, California facilities have been increased by approximately \$2.0 million and \$0.3 million, respectively.

Below is a summary of the plant closing costs:

			Total
	Nine Months	Cumulative	
Three Months			Expected
Ended	Ended	Costs	
<b>September 30, 2016</b>	<b>September 30, 2016</b>	To Date	Costs

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		(In thousands)		
Asset-related	\$ 1,652	\$ 3,158 \$	6,178 \$	8,585
Employee-related	2,183	4,146	5,308	8,948
Other closure costs	2,055	3,120	3,149	14,974
Total	\$ 5,890	\$ 10,424 \$	14,635 \$	32,507

Liabilities recorded as of September 30, 2016 associated with these plant closings relate to severance and the partial withdrawal from a multiemployer pension plan. The severance liability is included in the Accounts payable and accrued expenses line of the Condensed Consolidated Balance Sheets while the multiemployer pension plan withdrawal liability is included in the Other long-term liabilities line of the Condensed Consolidated Balance Sheets. The table below presents a reconciliation of the liabilities as of September 30, 2016:

	Severance	ultiemployer Pensio Plan Withdrawal (In thousands)	drawal Total Liabil		
Balance as of December 31, 2015	\$ 395	\$ 76	67	\$	1,162
Expense	3,809				3,809
Payments	(1,035)				(1,035)
Balance as of September 30, 2016	\$ 3,169	\$ 76	67	\$	3,936

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 4. ACQUISITIONS

## Private Brands Business

On February 1, 2016, the Company acquired the Private Brands Business, which is primarily engaged in manufacturing, distributing, and marketing private label products to retail grocery, food away from home, and industrial and export customers. The business sprimary product categories include snacks, retail bakery, pasta, cereal, bars, and condiments. The purchase price, after considering working capital adjustments, was approximately \$2,644.4 million, net of acquired cash. The acquisition was funded by \$835.1 million in net proceeds from a public sale of the Company s common stock, \$760.7 million in net proceeds from a private issuance of senior unsecured notes ( 2024 Notes ), and a new \$1,025.0 million term loan ( Term Loan A-2 ), with the remaining balance funded by borrowings from the Company s \$900 million revolving credit facility ( Revolving Credit Facility ). The acquisition resulted in a broader portfolio of products and further diversified the Company s product categories.

The Private Brands Business acquisition is accounted for under the acquisition method of accounting and the results of operations are included in our financial statements from the date of acquisition in the North American Retail Grocery, Food Away From Home, and Industrial and Export segments. Included in the Company s Condensed Consolidated Statements of Income for the nine months ended September 30, 2016 are the Private Brands Business s net sales of approximately \$2,074.6 million and income before income taxes of \$55.6 million. Integration costs of \$7.5 million were included in determining income before income taxes.

We have made a preliminary allocation to net tangible and intangible assets acquired and liabilities assumed as follows:

	(In t	housands)
Cash	\$	43,358
Receivables		161,190
Inventory		444,860
Property, plant, and equipment		808,856
Customer relationships		510,900
Trade names		33,000
Software		19,576
Formulas		23,200
Other assets		53,545
Goodwill		1,118,102
Assets acquired		3,216,587
Deferred taxes		(135,697)
Assumed current liabilities		(243,287)
Assumed long-term liabilities		(149,881)
Total purchase price	\$	2,687,722

The Company allocated \$496.1 million to customer relationships in the North American Retail Grocery segment, which have a preliminary estimated life of 13 years, and \$14.8 million to customer relationships in the Food Away From Home segment, which have a preliminary estimated life of 10 years. The Company allocated \$33.0 million to trade names, which have a preliminary estimated life of 10 years. The Company allocated \$23.2 million to formulas, which have a preliminary estimated life of 5 years. The Company allocated \$19.6 million to capitalized software with estimated lives of 1 to 5 years, depending on expected use. The aforementioned intangibles will be amortized on a straight line basis. Indemnification assets related to taxes of approximately \$23.4 million were also recorded. The Company increased the cost of acquired inventories by approximately \$8.4 million, and expensed the amount as a component of cost of sales. The Company has preliminarily allocated \$1,044.9 million and \$73.2 million of goodwill to the North American Retail Grocery and Food Away From Home segments, respectively. Goodwill arises principally as a result of expansion opportunities and synergies across both new and legacy product categories. None of the goodwill resulting from this acquisition is tax deductible. The Company incurred approximately \$35.2 million in acquisition costs. These costs are included in the General and administrative expense line of the Condensed Consolidated Statements of Income. The purchase price allocation in the table above is preliminary and subject to the finalization of the Company s valuation analysis, including adjustments to taxes.

The Company recorded purchase price adjustments related to taxes and working capital in the first nine months of 2016, resulting in a decrease to goodwill of approximately \$5.8 million. The working capital adjustment was finalized on July 25, 2016, resulting in a payment of \$4.2 million to ConAgra Foods, Inc. that is reflected as a purchase price adjustment. As a result of these adjustments, approximately \$0.2 million was expensed to Cost of sales in the first nine months of 2016. The remaining adjustments did not impact the Condensed Consolidated Statements of Income.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following unaudited pro forma information shows the results of operations for the Company as if its acquisition of the Private Brands Business had been completed as of January 1, 2015. Adjustments have been made for the pro forma effects of depreciation and amortization of tangible and intangible assets recognized as part of the business combination, the issuance of common stock, interest expense related to the financing of the business combination, and related income taxes. Excluded from the 2016 pro forma results are \$35.2 million of costs incurred by the Company in connection with the acquisition. The 2015 pro forma results include \$1.3 billion in asset impairment charges incurred by the seller. The pro forma results may not necessarily reflect actual results of operations that would have been achieved, nor are they necessarily indicative of future results of operations.

		Months Ended		Nine Mon		Ended ptember
	Sept	tember 30, 2015		30, 2016		2015
		(In thou	sands	except per sha	re dat	ta)
Pro forma net sales	\$	1,657,997	\$	4,722,375	\$	5,007,031
Pro forma net income (loss)	\$	25,898	\$	71,191	\$	(718,415)
Pro forma basic earnings (loss) per common						
share	\$	0.46	\$	1.26	\$	(12.77)
Pro forma diluted earnings (loss) per common share	\$	0.45	\$	1.24	\$	(12.77)

#### 5. INVESTMENTS

	September 30, 2016 Decem (In thousands)						
U.S. equity	\$	7,353	\$	5,283			
Non-U.S. equity		1,721		1,574			
Fixed income		1,043		1,531			
Total investments	\$	10,117	\$	8,388			

We determine the appropriate classification of our investments at the time of purchase and reevaluate such designation as of each balance sheet date. The Company accounts for investments in debt and marketable equity securities as held-to-maturity, available-for-sale, or trading, depending on their classification. The investments held by the Company are classified as trading securities and are stated at fair value, with changes in fair value recorded as a component of the Interest income or Interest expense line on the Condensed Consolidated Statements of Income. Cash

flows from purchases, sales, and maturities of trading securities are included in cash flows from investing activities in the Condensed Consolidated Statements of Cash Flows based on the nature and purpose for which the securities were acquired.

Our investments include U.S. equity, non-U.S. equity, and fixed income securities that are classified as short-term investments on the Condensed Consolidated Balance Sheets. The U.S. equity, non-U.S. equity, and fixed income securities are classified as short-term investments as they have characteristics of other current assets and are actively managed.

We consider temporary cash investments with an original maturity of three months or less to be cash equivalents. As of September 30, 2016 and December 31, 2015, \$47.2 million and \$24.4 million, respectively, represents cash and equivalents held in foreign jurisdictions, in local currencies, that are convertible into other currencies. The cash and equivalents held in foreign jurisdictions are expected to be used for general corporate purposes in foreign jurisdictions, including capital projects and acquisitions. The Prepaid expenses and other current assets line on the Condensed Consolidated Balance Sheets also includes restricted cash of \$2.9 million as of September 30, 2016, which relates to cash held to meet certain insurance requirements.

For the nine months ended September 30, 2016, we recognized unrealized losses totaling \$0.4 million that are included in the Interest expense line of the Condensed Consolidated Statements of Income, while unrealized losses for the three months ended September 30, 2016 were insignificant. For the three and nine months ended September 30, 2016, we recognized unrealized gains totaling \$0.4 million and \$0.9 million, respectively, that are included in the Interest income line of the Condensed Consolidated Statements of Income. Additionally, realized gains for the three and nine months ended September 30, 2016 were \$0.1 million and \$0.2 million, respectively, which are included in the Interest income line of the Condensed Consolidated Statements of Income. When securities are sold, their cost is determined based on the first-in, first-out method.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 6. INVENTORIES

	Sep	tember 30, 2016	Dec	cember 31, 2015
		(In thou	ısands	s)
Raw materials and supplies	\$	438,535	\$	274,007
Finished goods		622,790		331,535
LIFO reserve		(20,347)		(21,427)
Total inventories	\$	1,040,978	\$	584,115

Inventory is generally accounted for under the first-in, first-out (FIFO) method, but a portion is accounted for under the last-in, first-out (LIFO) method or the weighted average costing approach. Approximately \$105.3 million and \$88.1 million of our inventory was accounted for under the LIFO method of accounting at September 30, 2016 and December 31, 2015, respectively. Approximately \$114.5 million and \$128.9 million of our inventory was accounted for using the weighted average costing approach at September 30, 2016 and December 31, 2015, respectively.

## 7. PROPERTY, PLANT, AND EQUIPMENT

	Sep	tember 30, 2016	Dec	ember 31, 2015		
		(In thou	isands)	)		
Land	\$	70,878	\$	25,954		
Buildings and improvements		459,564		226,134		
Machinery and equipment		1,275,754 681				
Construction in progress		96,655		24,493		
Total		1,902,851		958,292		
Less accumulated depreciation	(538,179) (416,7					
Property, plant, and equipment, net	\$	1,364,672	\$	541,528		

Depreciation expense was \$46.7 million and \$15.3 million for the three months ended September 30, 2016 and 2015, respectively, and \$127.2 million and \$46.2 million for the nine months ended September 30, 2016 and 2015, respectively.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 8. GOODWILL AND INTANGIBLE ASSETS

Changes in the carrying amount of goodwill for the nine months ended September 30, 2016 are as follows:

	 North American Retail Grocery		ood Away om Home (In tho	a	Industrial nd Export ds)	Total
Balance at December 31, 2015	\$ 1,423,441	\$	92,267	\$	134,086	\$ 1,649,794
Acquisitions	1,050,383		73,541			1,123,924
Purchase price adjustments	(5,441)		(381)			(5,822)
Foreign currency exchange						
adjustments	6,257		611			6,868
Balance at September 30, 2016	\$ 2,474,640	\$	166,038	\$	134,086	\$ 2,774,764

The Company has not incurred any goodwill impairments since its inception.

The carrying amounts of our intangible assets with indefinite lives, other than goodwill, as of September 30, 2016 and December 31, 2015 are as follows:

	-	ember 30, 2016		ember 31, 2015		
	(In thousands)					
Trademarks	\$	26,296	\$	25,229		
Total indefinite lived intangibles	\$	26,296	\$	25,229		

The increase in the indefinite lived intangibles balance is due to foreign currency translation.

The gross carrying amounts and accumulated amortization of intangible assets, with finite lives, as of September 30, 2016 and December 31, 2015 are as follows:

\$	September 30, 2010	6	<b>December 31, 2015</b>						
Gross Carrying Amount	Accumulated Amortization (In thousands)	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization (In thousands)	Net Carrying Amount				

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Intangible assets with finite lives:						
Customer-related	\$ 1,287,320	\$ (272,759)	\$ 1,014,561	\$ 769,419	\$ (208,962)	\$ 560,457
Contractual						
agreements	2,972	(2,887)	85	2,964	(2,831)	133
Trademarks	65,336	(14,889)	50,447	32,240	(11,091)	21,149
Formulas/recipes	33,754	(11,525)	22,229	10,471	(7,824)	2,647
Computer software	111,094	(53,158)	57,936	78,039	(40,999)	37,040
Total finite lived intangibles	\$ 1,500,476	\$ (355,218)	\$ 1,145,258	\$ 893,133	\$ (271,707)	\$ 621,426

Total intangible assets, excluding goodwill, as of September 30, 2016 and December 31, 2015 were \$1,171.6 million and \$646.7 million, respectively. Amortization expense on intangible assets for the three months ended September 30, 2016 and 2015 was \$28.6 million and \$14.9 million, respectively, and \$81.0 million and \$45.8 million for the nine months ended September 30, 2016 and 2015, respectively. Estimated amortization expense on intangible assets for 2016 and the next four years is as follows:

	(In thousands)	1
2016	\$ 109,91	8
2017	\$ 112,81	8
2018	\$ 106,31	4
2019	\$ 104,56	2
2020	\$ 102,66	0

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 9. ACCOUNTS PAYABLE AND ACCRUED EXPENSES

	-	ember 30, 2016	Dec	ember 31, 2015				
		(In thousands)						
Accounts payable	\$	473,009	\$	202,065				
Payroll and benefits		68,853		27,467				
Interest		7,448		6,241				
Taxes		22,694		1,499				
Health insurance, workers compensation, and other insurance costs		16,993		9,331				
Marketing expenses		11,965		7,435				
Other accrued liabilities		5,831		6,542				
Total	\$	606,793	\$	260,580				

#### 10. INCOME TAXES

Income taxes were recorded at an effective rate of 29.3% for the three and nine months ended September 30, 2016 compared to 29.4% and 31.8% for the three and nine months ended September 30, 2015, respectively. During the quarter, the Company s effective tax rate was favorably impacted by the reversal of \$2.2 million in tax reserves assumed in prior acquisitions. The Company also recognized \$2.2 million of non-operating expense for the write-off of the related indemnification assets, which is included in the Other (income) expense, net line of the Condensed Consolidated Statements of Income.

Our effective tax rate may change from period to period based on recurring and non-recurring factors including the jurisdictional mix of earnings, enacted tax legislation, state income taxes, settlement of tax audits, and the expiration of the statute of limitations in relation to unrecognized tax benefits.

The Company s effective tax rate differs from the U.S. federal statutory tax rate primarily due to state tax expense and the benefits associated with the federal domestic production activities deduction and an intercompany financing structure entered into in conjunction with the E.D. Smith Foods, Ltd. (E.D. Smith) acquisition in 2007.

The Internal Revenue Service (IRS) completed the examination of Flagstone Foods, Inc. s 2013 tax year during the second quarter of 2016, with no proposed adjustments to the Company s tax liability. The Canadian Revenue Agency (CRA) is currently examining the 2008 through 2013 tax years of E.D. Smith. The CRA examination is expected to be completed in 2016 or 2017. The Company has examinations in process with various state taxing authorities, which are expected to be complete in 2017.

Management estimates that it is reasonably possible that the total amount of unrecognized tax benefits could decrease by as much as \$6.0 million within the next 12 months, primarily as a result of the resolution of audits currently in progress and the lapsing of statutes of limitations. Less than \$3.6 million of the \$6.0 million would affect net income when settled.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 11. LONG-TERM DEBT

	September 2016	30, I	December 31, 2015					
	(1	(In thousands)						
Revolving Credit Facility	\$ 279	,000 \$	353,000					
Term Loan A	289	,875	295,500					
Term Loan A-1	182	,500	190,000					
Term Loan A-2	1,012	,188						
2022 Notes	400	400,000 40						
2024 Notes	775	,000						
Tax increment financing and other debt	4	,312	6,002					
•								
Total outstanding debt	2,942	,875	1,244,502					
Deferred financing costs	(35	,017)	(7,868)					
Less current portion	(58	,099)	(14,893)					
•	`	,						
Total long-term debt	\$ 2,849	,759 \$	1,221,741					

On February 1, 2016, coincident with the closing of the acquisition of the Private Brands Business, the Company entered into the Amended and Restated Credit Agreement. The Amended and Restated Credit Agreement amended the Company s prior credit agreement, dated as of May 6, 2014 (as amended from time to time prior to February 1, 2016, the Prior Credit Agreement ).

The Amended and Restated Credit Agreement (1) amended the maturity dates of the Revolving Credit Facility, Term Loan A, and Term Loan A-1 so that they are coterminous and mature on February 1, 2021, (2) provided for the issuance of Term Loan A-2, (3) is now a secured facility until, among other conditions, the Company reaches a leverage ratio of 3.5 and has no other pari-passu secured debt outstanding, and (4) increased credit spreads. The proceeds from Term Loan A-2 were used to fund a portion of the purchase price of the Private Brands Business. The Amended and Restated Credit Agreement contains substantially the same covenants as the Prior Credit Agreement with adjustments to reflect the incurrence of Term Loan A-2.

In connection with the Amended and Restated Credit Agreement, \$20.3 million in fees will be amortized ratably through February 1, 2021. Fees associated with Term Loan A, Term Loan A-1, and Term Loan A-2 (the Term Loans) are presented as a direct deduction from outstanding debt, while fees associated with the Revolving Credit Facility are presented as an asset. Beginning February 1, 2016, unamortized fees associated with the Prior Credit Agreement will be amortized ratably through February 1, 2021.

The Revolving Credit Facility and the Term Loans are known collectively as the Amended and Restated Credit Agreement. The Company s average interest rate on debt outstanding under its Amended and Restated Credit Agreement for the three months ended September 30, 2016 was 2.47%.

Revolving Credit Facility As of September 30, 2016, \$571.3 million of the aggregate commitment of \$900 million of the Revolving Credit Facility was available. Under the Amended and Restated Credit Agreement, the Revolving Credit Facility matures on February 1, 2021, as compared to a maturity date of May 6, 2019 under the Prior Credit Agreement. In addition, as of September 30, 2016, there were \$49.7 million in letters of credit under the Revolving Credit Facility that were issued but undrawn, which have been included as a reduction to the calculation of available credit.

Interest is payable quarterly or at the end of the applicable interest period in arrears on any outstanding borrowings. The interest rates under the Amended and Restated Credit Agreement are based on the Company s consolidated leverage ratio, and are determined by either (i) LIBOR, plus a margin ranging from 1.25% to 3.00% (inclusive of the facility fee), based on the Company s consolidated leverage ratio, or (ii) a Base Rate (as defined in the Amended and Restated Credit Agreement), plus a margin ranging from 0.25% to 2.00% (inclusive of the facility fee), based on the Company s consolidated leverage ratio.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Amended and Restated Credit Agreement is fully and unconditionally, as well as jointly and severally, guaranteed by our 100% owned direct and indirect subsidiaries described as follows: During the first quarter of 2016, Protenergy Holdings, Inc. and Protenergy Natural Foods, Inc. were added as guarantors. Additionally, in connection with the acquisition of the Private Brands Business, TreeHouse Private Brands, Inc. (formerly Ralcorp Holdings, Inc.); American Italian Pasta Co.; Nutcracker Brands; Linette Quality Chocolates; Ralcorp Frozen Bakery Products, Inc.; Cottage Bakery, Inc.; and The Carriage House Companies, Inc. were added as guarantors during the first quarter of 2016. As a result, Bay Valley Foods, LLC; Sturm Foods, Inc.; S.T. Specialty Foods, Inc.; Associated Brands, Inc.; Cains Foods, Inc.; Cains Foods L.P.; Cains GP, LLC; and Flagstone Foods, Inc., together with the subsidiaries added in the first quarter as noted above, and certain other subsidiaries that may become guarantors in the future are collectively known as the Guarantor Subsidiaries. The Amended and Restated Credit Agreement contains various financial and restrictive covenants and requires that the Company maintain certain financial ratios, including a leverage and interest coverage ratio. The Amended and Restated Credit Agreement also contains cross-default provisions which could result in the acceleration of payments in the event TreeHouse or the Guarantor Subsidiaries (i) fails to make a payment when due in respect of any indebtedness or guarantee having an aggregate principal amount greater than \$75 million or (ii) fails to observe or perform any other agreement or condition related to such indebtedness or guarantee as a result of which the holder(s) of such debt are permitted to accelerate the payment of such debt. The Amended and Restated Credit Agreement is secured by substantially all personal property of TreeHouse and its Guarantor Subsidiaries.

Term Loan A On May 6, 2014, the Company entered into a \$300 million term loan whose maturity date was amended in connection with the Amended and Restated Credit Agreement. The new maturity date is February 1, 2021, as compared to May 6, 2021 under the Prior Credit Agreement. The interest rates applicable to Term Loan A are based on the Company s consolidated leverage ratio, and are determined by either (i) LIBOR, plus a margin ranging from 1.25% to 3.00%, or (ii) a Base Rate (as defined in the Amended and Restated Credit Agreement), plus a margin ranging from 0.25% to 2.00%. Payments are due on a quarterly basis. Term Loan A is subject to substantially the same covenants as the Revolving Credit Facility, and also has the same Guarantor Subsidiaries. As of September 30, 2016, \$289.9 million was outstanding under Term Loan A.

Term Loan A-1 On July 29, 2014, the Company entered into a \$200 million term loan whose maturity date was amended in connection with the Amended and Restated Credit Agreement. The new maturity date is February 1, 2021, as compared to May 6, 2019 under the Prior Credit Agreement. The interest rates applicable to Term Loan A-1 are based on the Company s consolidated leverage ratio, and are determined by either (i) LIBOR, plus a margin ranging from 1.25% to 3.00%, or (ii) a Base Rate (as defined in the Amended and Restated Credit Agreement), plus a margin ranging from 0.25% to 2.00%. Payments are due on a quarterly basis. Term Loan A-1 is subject to substantially the same covenants as the Revolving Credit Facility, and has the same Guarantor Subsidiaries. As of September 30, 2016, \$182.5 million was outstanding under Term Loan A-1.

Term Loan A-2 On February 1, 2016, the Company entered into a \$1,025 million term loan pursuant to the Amended and Restated Credit Agreement. Term Loan A-2 matures on February 1, 2021. The interest rates applicable to Term Loan A-2 are based on the Company s consolidated leverage ratio, and are determined by either (i) LIBOR, plus a margin ranging from 1.25% to 3.00%, or (ii) a Base Rate (as defined in the Amended and Restated Credit Agreement), plus a margin ranging from 0.25% to 2.00%. Payments are due on a quarterly basis starting June 30, 2016. Term Loan A-2 is subject to substantially the same covenants as the Revolving Credit Facility, and has the same Guarantor Subsidiaries. As of September 30, 2016, \$1,012.2 million was outstanding under Term Loan A-2.

2022 Notes On March 11, 2014, the Company completed its underwritten public offering of \$400 million in aggregate principal amount of 4.875% notes due March 15, 2022 (the 2022 Notes). The net proceeds of \$394 million (\$400 million less underwriting discount of \$6 million, providing an effective interest rate of 4.99%) were used to extinguish the Company s previously issued 7.75% notes due on March 1, 2018 (the 2018 Notes). Interest is payable on March 15 and September 15 of each year. The 2022 Notes will mature on March 15, 2022.

The Company may redeem some or all of the 2022 Notes at any time prior to March 15, 2017 at a price equal to 100% of the principal amount of the 2022 Notes redeemed, plus an applicable make-whole premium. On or after March 15, 2017, the Company may redeem some or all of the 2022 Notes at redemption prices set forth in the Indenture. In addition, at any time prior to March 15, 2017, the Company may redeem up to 35% of the 2022 Notes at a redemption price of 104.875% of the principal amount of the 2022 Notes redeemed with the net cash proceeds of certain equity offerings.

Subject to certain limitations, in the event of a change in control of the Company, the Company will be required to make an offer to purchase the 2022 Notes at a purchase price equal to 101% of the principal amount of the 2022 Notes, plus accrued and unpaid interest up to the purchase date.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2024 Notes On January 29, 2016, the Company completed an exempt offering under Rule 144A and Regulation S of the Securities Act of \$775 million in aggregate principal amount of 6.0% notes due February 15, 2024. The net proceeds from the issuance of the 2024 Notes (approximately \$760.7 million after deducting issuance costs, providing an effective interest rate of 6.23%) were used to fund a portion of the purchase price of the Private Brands Business. Interest is payable on February 15 and August 15 of each year, beginning August 15, 2016. The 2024 Notes will mature on February 15, 2024.

The Company may redeem some or all of the 2024 Notes at any time on or after February 15, 2019 at the applicable redemption prices described in the Indenture plus accrued and unpaid interest, if any, up to but not including the redemption date. In addition, prior to February 15, 2019, the Company may redeem all or a portion of the 2024 Notes at a price equal to 100% of the principal amount plus the make-whole premium set forth in the Indenture plus accrued and unpaid interest, if any, up to but not including the redemption date. The Company may also redeem up to 40% of the 2024 Notes prior to February 15, 2019 with the net cash proceeds received from certain equity offerings at the redemption price set forth in the Indenture. In the event of certain change of control events, as described in the Indenture, the Company may be required to purchase the 2024 Notes from the holders at a purchase price of 101% of the principal amount plus any accrued and unpaid interest.

The Company issued the 2022 Notes and 2024 Notes pursuant to a single base Indenture among the Company, the Guarantor Subsidiaries, and the Trustee. The Indenture provides, among other things, that the 2022 Notes and 2024 Notes will be senior unsecured obligations of the Company. The Company s payment obligations under the 2022 Notes and 2024 Notes are fully and unconditionally, as well as jointly and severally, guaranteed on a senior unsecured basis by the Guarantor Subsidiaries, in addition to any future domestic subsidiaries that guarantee or become borrowers under its credit agreement, or guarantee certain other indebtedness incurred by the Company or its restricted subsidiaries. The Indenture was supplemented during the first quarter of 2016 to include the changes in Guarantor Subsidiaries noted above.

The Indenture governing the 2022 Notes and 2024 Notes contains customary event of default provisions (including, without limitation, defaults relating to the failure to pay at final maturity or the acceleration of certain other indebtedness). If an event of default occurs and is continuing, the trustee under the Indenture or holders of at least 25% in principal amount of such notes may declare the principal amount and accrued and unpaid interest, if any, on all such notes to be due and payable. The Indenture also contains restrictive covenants that, among other things, limit the ability of the Company and the Guarantor Subsidiaries to: (i) pay dividends or make other restricted payments, (ii) make certain investments, (iii) incur additional indebtedness or issue preferred stock, (iv) create liens, (v) pay dividends or make other payments (except for certain dividends and payments to the Company and certain subsidiaries of the Company), (vi) merge or consolidate with other entities or sell substantially all of its assets, (vii) enter into transactions with affiliates, and (viii) engage in certain sale and leaseback transactions. The foregoing limitations are subject to exceptions as set forth in the Indenture. In addition, if in the future, the 2022 Notes or 2024 Notes have an investment grade credit rating by both Moody s Investors Services, Inc. and Standard & Poor s Ratings Services, certain of these covenants will, thereafter, no longer apply to the 2022 Notes or 2024 Notes for so long as the 2022 Notes or 2024 Notes are rated investment grade by the two rating agencies.

Tax Increment Financing On December 15, 2001, the Urban Redevelopment Authority of Pittsburgh (URA) issued \$4.0 million of redevelopment bonds, pursuant to a Tax Increment Financing Plan to assist with certain aspects of the development and construction of the Company s Pittsburgh, Pennsylvania facilities. The agreement was transferred to

the Company as part of the acquisition of the soup and infant feeding business. The Company has agreed to make certain payments with respect to the principal amount of the URA s redevelopment bonds through May 2019. As of September 30, 2016, \$1.0 million remains outstanding that matures May 1, 2019. Interest accrues at an annual rate of 7.16%.

Interest Rate Swap Agreements In June 2016, the Company entered into \$500 million of long-term interest rate swap agreements to lock into a fixed LIBOR interest rate base. Under the terms of the agreements, \$500 million in variable-rate debt was swapped for a weighted average fixed interest rate base of approximately 0.86% for a period of 37 months, beginning on January 31, 2017 and ending on February 28, 2020. The borrowing cost on the swapped principal will range from 2.11% to 3.86% during the life of the swap agreement based on the credit spreads under the Amended and Restated Credit Agreement.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 12. STOCKHOLDERS EQUITY

*Common stock* The Company has authorized 90 million shares of common stock with a par value of \$0.01 per share. No dividends have been declared or paid.

On January 26, 2016, a total of 13,269,230 shares were issued pursuant to a public offering at \$65.00 per share, resulting in gross proceeds to the Company of \$862.5 million. Net cash from the offering, after considering issuance costs, was approximately \$835.1 million, with approximately \$0.1 million recorded to Common stock at par value and approximately \$835.0 million recorded to Additional paid-in capital. The net proceeds from the offering were used to fund a portion of the purchase price of the Private Brands Business.

As of September 30, 2016, there were 56,729,138 shares of common stock issued and outstanding. There is no treasury stock issued or outstanding.

*Preferred Stock* The Company has authorized 10 million shares of preferred stock with a par value of \$0.01 per share. No preferred stock has been issued.

## 13. EARNINGS PER SHARE

Basic earnings per share is computed by dividing net income by the number of weighted average common shares outstanding during the reporting period. The weighted average number of common shares used in the diluted earnings per share calculation is determined using the treasury stock method and includes the incremental effect related to the Company s outstanding stock-based compensation awards.

The following table summarizes the effect of the share-based compensation awards on the weighted average number of shares outstanding used in calculating diluted earnings per share:

	_	Three Mor Septem 2016 (In tho	ıber	30, 2015	ľ	Ended 30, 2015 nds)		
Net income	\$	37,174	\$	28,441	\$	49,476	\$	77,655
Weighted average common shares outstanding Assumed exercise/vesting of equity awards (1)		56,804 647		43,168 553		55,350 687		43,004 668
Weighted average diluted common shares outstanding		57,451		43,721		56,037		43,672
Net earnings per basic share Net earnings per diluted share	\$ \$	0.65 0.65	\$ \$	0.66 0.65	\$ \$	0.89 0.88	\$ \$	1.81 1.78

(1) Incremental shares from equity awards are computed using the treasury stock method. Equity awards, excluded from our computation of diluted earnings per share because they were anti-dilutive, were 0.4 million and 0.7 million for the three and nine months ended September 30, 2016, respectively, and 0.7 million for the three and nine months ended September 30, 2015.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 14. STOCK-BASED COMPENSATION

The Board of Directors adopted, and the Company's stockholders approved, the TreeHouse Foods, Inc. Equity and Incentive Plan (the Plan). The Plan is administered by our Compensation Committee, which consists entirely of independent directors. The Compensation Committee determines specific awards for our executive officers. For all other employees, if the committee designates, our Chief Executive Officer or such other officers will, from time to time, determine specific persons to whom awards under the Plan will be granted, and the terms and conditions of each award. The Compensation Committee or its designee, pursuant to the terms of the Plan, also will make all other necessary decisions and interpretations under the plan.

Under the Plan, the Compensation Committee may grant awards of various types of compensation, including stock options, restricted stock, restricted stock units, performance shares, performance units, other types of stock-based awards, and other cash-based compensation. The maximum number of shares available to be awarded under the Plan is approximately 12.3 million, of which approximately 2.1 million remain available as of September 30, 2016.

Income before income taxes for the three and nine month periods ended September 30, 2016 includes share-based compensation expense of \$8.5 million and \$22.8 million, respectively. Share-based compensation expense for the three and nine months ended September 30, 2015 was \$5.0 million and \$15.5 million, respectively. The tax benefit recognized related to the compensation cost of these share-based awards was approximately \$3.1 million and \$8.3 million for the three and nine months ended September 30, 2016, respectively, and \$1.7 million and \$5.4 million for the three and nine months ended September 30, 2015, respectively.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Stock Options The following table summarizes stock option activity during the nine months ended September 30, 2016. Stock options generally have a three year vesting schedule, which vest one-third on each of the first three anniversaries of the grant date, and expire ten years from the grant date.

	Employee Director		Weighted Average Exercise		Weighted Average Remaining Contractual Term	Aggregate Intrinsic		
	<b>Options</b>	<b>Options</b>	Price		(yrs)	Value		
	(In thousan	ds)				(In thousands)		
Outstanding, at December 31, 2015	1,918	20	\$	57.18	6.2	\$	41,793	
Granted	456		\$	96.85				
Forfeited	(86)		\$	79.09				
Exercised	(148)		\$	51.28				
Outstanding, at September 30, 2016	2,140	20	\$	65.17	6.3	\$	52,098	
Vested/expected to vest, at September 30, 2016	2,077	20	\$	64.36	6.2	\$	51,906	
Exercisable, at September 30, 2016	1,374	20	\$	52.22	4.7	\$	48,749	

	Three Months Ended September 30,				Nine Months Ended September 30,					
	2016		2015		2016		2	2015		
		(In millions)			(In millions)					
Compensation expense	\$	2.0	\$	1.7	\$	5.5	\$	4.9		
Intrinsic value of stock options exercised	\$	0.1	\$	1.0	\$	6.1	\$	14.4		
Tax benefit recognized from stock option exercises	\$	0.1	\$	0.4	\$	2.2	\$	5.5		

Compensation costs related to unvested options totaled \$15.0 million at September 30, 2016 and will be recognized over the remaining vesting period of the grants, which averages 2.3 years. The Company uses the Black-Scholes option pricing model to value its stock option awards. The assumptions used to calculate the fair value of stock options issued in 2016 include the following: weighted average expected volatility of 25.11%, expected term of six years, weighted average risk free rate of 1.16%, and no dividends. The weighted average grant date fair value of awards granted in 2016 was \$26.01.

departure from the Board of Directors or a specified date. As of September 30, 2016, 89 thousand director restricted stock units have been earned and deferred.

The following table summarizes the restricted stock unit activity during the nine months ended September 30, 2016:

	Employee Restricted Stock Units (In thousands)	Weighted Average Grant Date Fair Value		Director Restricted Stock Units (In thousands)	Weighted Average Grant Date Fair Value		
Outstanding, at December 31, 2015	312	\$	76.36	111	\$	52.60	
Granted	393	\$	91.44	15	\$	98.78	
Vested	(142)	\$	74.79	(22)	\$	58.56	
Forfeited	(32)	\$	82.51		\$	76.30	
Outstanding, at September 30, 2016	531	\$	87.59	104	\$	57.78	

	Three Months Ended September 30,				Nine Months Ended September 30,				
	2016		2015		2016		2015		
	(In millions)				(In millions)				
Compensation expense	\$	4.9	\$	2.8	\$	12.9	\$	8.9	
Fair value of vested restricted stock units	\$	2.8	\$	0.9	\$	15.9	\$	13.9	
Tax benefit recognized from vested restricted stock units	\$	1.0	\$	0.3	\$	5.7	\$	4.8	

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Future compensation costs related to restricted stock units are approximately \$35.7 million as of September 30, 2016 and will be recognized on a weighted average basis over the next 2.2 years. The grant date fair value of the awards is equal to the Company s closing stock price on the grant date.

Performance Units Performance unit awards are granted to certain members of management. These awards contain service and performance conditions. For each of the three performance periods, one-third of the units will accrue, multiplied by a predefined percentage between 0% and 200%, depending on the achievement of certain operating performance measures. Additionally, for the cumulative performance period, a number of units will accrue, equal to the number of units granted multiplied by a predefined percentage between 0% and 200%, depending on the achievement of certain operating performance measures, less any units previously accrued. Accrued units will be converted to stock or cash, at the discretion of the Compensation Committee, generally, on the third anniversary of the grant date. The Company intends to settle these awards in stock and has the shares available to do so. On June 27, 2016, based on achievement of operating performance measures, 85,249 performance units were converted into 110,926 shares of stock, an average conversion ratio of 1.30 shares for each performance unit. The following table summarizes the performance unit activity during the nine months ended September 30, 2016:

	Performance Units (In thousands)	A Gra	eighted verage ant Date r Value
Unvested, at December 31, 2015	271	\$	74.13
Granted	100	\$	98.28
Vested	(85)	\$	66.01
Forfeited	(16)	\$	79.90
Unvested, at September 30, 2016	270	\$	85.15

	Th	Three Months Ended September 30,				Ended 30,		
	2	2016 2015			2016 2015			
		(In n	illions	s)	(In millions)			
Compensation expense	\$	1.6	\$	0.5	\$	4.4	\$	1.7
Fair value of vested performance units	\$	(1.8)	\$	0.6	\$	9.6	\$	5.1
Tax benefit recognized from performance units vested	\$		\$	0.2	\$	4.1	\$	1.9

Future compensation costs related to the performance units are estimated to be approximately \$14.3 million as of September 30, 2016, and are expected to be recognized over the next 2.4 years. The grant date fair value of the awards is equal to the Company s closing stock price on the date of grant.

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 15. ACCUMULATED OTHER COMPREHENSIVE LOSS

Accumulated other comprehensive loss consists of the following components, all of which are net of tax, except for the foreign currency translation adjustment:

	(	Foreign Currency nslation (1)	Pe Post Be	recognized ension and tretirement enefits (2) thousands)	Accumulated Other Comprehensive Loss		
Balance at December 31, 2015	\$	(100,512)	\$	(12,956)	\$	(113,468)	
Other comprehensive income		21,598				21,598	
Reclassifications from accumulated other comprehensive							
loss				774		774	
Other comprehensive income		21,598		774		22,372	
Balance at September 30, 2016	\$	(78,914)	\$	(12,182)	\$	(91,096)	

	C	Foreign urrency nslation (1)	Pe Post Be	recognized nsion and tretirement enefits (2) thousands)	ocumulated Other mprehensive Loss
Balance at December 31, 2014	\$	(51,326)	\$	(13,005)	\$ (64,331)
Other comprehensive loss		(40,533)			(40,533)
Reclassifications from accumulated other comprehensive					
loss				767	767
Other comprehensive (loss) income		(40,533)		767	(39,766)
Balance at September 30, 2015	\$	(91,859)	\$	(12,238)	\$ (104,097)

<sup>(1)</sup> The foreign currency translation adjustment is not net of tax, as it pertains to the Company s permanent investments in its Canadian and Italian subsidiaries.

<sup>(2)</sup> The unrecognized pension and postretirement benefits reclassification is presented net of tax of \$475 thousand and \$474 thousand for the nine months ended September 30, 2016 and 2015, respectively. The reclassification is included in the computation of net periodic pension and postretirement cost, which is

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recorded in the Cost of sales and General and administrative lines of the Condensed Consolidated Statements of Income.

The Condensed Consolidated Statements of Income lines impacted by reclassifications out of Accumulated other comprehensive loss are outlined below:

	Reclassifications from Other Compressifications from Other Compressions from Other Compression from Other Compress						s iths e iber	ended	Affected line in the Condensed Consolidated Statements of Income
		(In tho	ds)	(In thousands)			ds)		
Amortization of defined									
benefit pension items:									
Prior service costs	\$	35	\$	36	\$	105	\$	109	(a)
Unrecognized net loss		382		378		1,144		1,132	(a)
Total before tax		417		414		1,249		1,241	
Income taxes		159		158		475		474	Income taxes
Net of tax	\$	258	\$	256	\$	774	\$	767	

<sup>(</sup>a) These accumulated other comprehensive loss components are included in the computation of net periodic pension and postretirement cost, and are recorded in the Cost of sales and General and administrative lines of the Condensed Consolidated Statements of Income.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 16. EMPLOYEE RETIREMENT AND POSTRETIREMENT BENEFITS

Pension, Profit Sharing, and Postretirement Benefits Certain employees and retirees participate in pension and other postretirement benefit plans. Employee benefit plan obligations and expenses included in the Condensed Consolidated Financial Statements are determined based on plan assumptions, employee demographic data, including years of service and compensation, benefits and claims paid, and employer contributions. In connection with the acquisition of the Private Brands Business, the Company acquired three pension plans and one postretirement benefit plan. The net unfunded liability associated with these plans, which is included in the Accounts payable and accrued expenses and Other long-term liabilities lines of the Condensed Consolidated Balance Sheets, was \$76.1 million as of the acquisition date.

Components of net periodic pension expense are as follows:

		Three Months Ended September 30,					iths Ended aber 30,		
		2016		2015		2016		2015	
	(In thousands)								
Service cost	\$	1,279	\$	621	\$	3,607	\$	1,864	
Interest cost		4,092		713		11,163		2,138	
Expected return on plan assets		(4,468)		(765)		(12,162)		(2,295)	
Amortization of unrecognized prior service cost		53		53		158		157	
Amortization of unrecognized net loss		383		365		1,148		1,095	
-									
Net periodic pension cost	\$	1,339	\$	987	\$	3,914	\$	2,959	

The Company contributed \$3.1 million to the pension plans in the first nine months of 2016. The Company does not expect to make additional contributions to the plans in 2016.

Components of net periodic postretirement expense are as follows:

	Three Months Ended September 30,				N	nded 0,		
	2016 2015		015 2016		2016	2	015	
		(In thou	sand	s)		(In thou	ısand	$(\mathbf{s})$
Service cost	\$	21	\$	5	\$	59	\$	15
Interest cost		348		38		938		113
Amortization of unrecognized prior service cost		(18)		(17)		(53)		(49)
Amortization of unrecognized net loss		(1)		13		(4)		38
Net periodic postretirement cost	\$	350	\$	39	\$	940	\$	117

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The Company expects to contribute approximately \$0.2 million to the postretirement health plans during 2016.

Net periodic pension and postretirement costs are recorded in the Cost of sales and General and administrative lines of the Condensed Consolidated Statements of Income.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### 17. OTHER OPERATING EXPENSE, NET

The Company incurred other operating expense for the three and nine months ended September 30, 2016 and 2015, which consisted of the following:

	Three Mor Septem			Nine Mon Septem				
	2016 2015			2016		2015		
	(In tho	usands)		(In thousands)				
Restructuring	\$ 4,890	\$	154	\$ 8,973	\$	504		
Other	395			1,311				
Total other operating expense, net	\$ 5,285	\$	154	\$ 10,284	\$	504		

#### 18. SUPPLEMENTAL CASH FLOW INFORMATION

	Nine Months Ended September 30,					
	2016 2015					
	(In thousands)					
Interest paid	\$ 80,769	\$	36,601			
Income taxes paid	\$ 49,528	\$	35,064			
Accrued purchase of property and equipment	\$ 15,467	\$	3,971			
Accrued other intangible assets	\$ 4,385	\$	1,569			

Non-cash financing activities for the nine months ended September 30, 2016 and 2015 include \$26.8 million and \$19.0 million, respectively, related to the vesting of restricted stock, restricted stock units, and performance stock units.

#### 19. COMMITMENTS AND CONTINGENCIES

Litigation, Investigations and Audits The Company is party in the ordinary course of business to certain claims, litigation, audits, and investigations. The Company believes it has established adequate accruals for liabilities that are probable and reasonably estimable that may be incurred in connection with any such currently pending or threatened matter, none of which are significant. In the Company s opinion, the settlement of any such currently pending or threatened matter is not expected to have a material impact on its financial position, annual results of operations, or cash flows.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### **20. DERIVATIVE INSTRUMENTS**

The Company is exposed to certain risk relating to its ongoing business operations. The primary risks managed by derivative instruments include interest rate risk, foreign currency risk, and commodity price risk. Derivative contracts are entered into for periods consistent with the related underlying exposure and do not constitute positions independent of those exposures. The Company does not enter into derivative instruments for trading or speculative purposes.

The Company manages its exposure to changes in interest rates by optimizing the use of variable-rate and fixed-rate debt and by utilizing interest rate swaps to hedge our exposure to changes in interest rates, to reduce the volatility of our financing costs, and to achieve a desired proportion of fixed versus floating-rate debt, based on current and projected market conditions, with a bias toward fixed-rate debt.

In June 2016, the Company entered into \$500 million of long-term interest rate swap agreements to lock into a fixed LIBOR interest rate base. Under the terms of the agreements, \$500 million in variable-rate debt was swapped for a weighted average fixed interest rate base of approximately 0.86% for a period of 37 months, beginning on January 31, 2017 and ending on February 28, 2020. These agreements do not qualify for hedge accounting and changes in their fair value are recorded in the Condensed Consolidated Statements of Income, with their fair value recorded on the Condensed Consolidated Balance Sheets.

Due to the Company s foreign operations, we are exposed to foreign currency risk. The Company enters into foreign currency contracts to manage the risk associated with foreign currency cash flows. The Company s objective in using foreign currency contracts is to establish a fixed foreign currency exchange rate for the net cash flow requirements for purchases that are denominated in U.S. dollars. These contracts do not qualify for hedge accounting and changes in their fair value are recorded in the Condensed Consolidated Statements of Income, with their fair value recorded on the Condensed Consolidated Balance Sheets. As of September 30, 2016, the Company had \$37.5 million of U.S. dollar foreign currency contracts outstanding, expiring throughout 2016 and early 2017.

Certain commodities we use in the production and distribution of our products are exposed to market price risk. The Company utilizes derivative contracts to manage this risk. The majority of commodity forward contracts are not derivatives, and those that are generally qualify for the normal purchases and normal sales scope exception under the guidance for derivative instruments and hedging activities and, therefore, are not subject to its provisions. For derivative commodity contracts that do not qualify for the normal purchases and normal sales scope exception, the Company records their fair value on the Condensed Consolidated Balance Sheets, with changes in value being recorded in the Condensed Consolidated Statements of Income.

The Company s derivative commodity contracts may include contracts for diesel, oil, plastics, natural gas, electricity, and other commodity contracts that do not meet the requirements for the normal purchases and normal sales scope exception.

Diesel contracts are used to manage the Company s risk associated with the underlying cost of diesel fuel used to deliver products. Contracts for oil and plastics are used to manage the Company s risk associated with the underlying commodity cost of a significant component used in packaging materials. Contracts for natural gas and electricity are used to manage the Company s risk associated with the utility costs of its manufacturing facilities, and commodity

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contracts that are derivatives that do not meet the normal purchases and normal sales scope exception are used to manage the price risk associated with raw material costs. As of September 30, 2016, the Company had outstanding contracts for the purchase of 14,612 megawatts of electricity, expiring throughout 2016; 4.0 million gallons of diesel, expiring throughout 2016; 0.6 million dekatherms of natural gas, expiring throughout 2016; 0.9 million bushels of corn, expiring throughout early 2017; 7.2 million pounds of plastics, expiring throughout 2016; and 0.3 million bushels of flour, expiring throughout 2016.

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following table identifies the derivative, its fair value, and location on the Condensed Consolidated Balance Sheets:

			Fair Valu	ie
	<b>Balance Sheet Location</b>	September 30,	20 Decem	ber 31, 2015
		(.	In thousar	ids)
Asset Derivatives				
Commodity contracts	Prepaid expenses and other current assets	\$ \$ 563	\$	
Foreign currency contracts	Prepaid expenses and other current assets	1,120		1,356
Interest rate swap agreements	Prepaid expenses and other current assets	s 848		
		\$ 2,531	\$	1,356
Liability Derivatives				
Commodity contracts	Accounts payable and accrued expenses	\$ 1,093	\$	3,778
-	•			
		\$ 1,093	\$	3,778

We recorded the following gains and losses on our derivative contracts in the Condensed Consolidated Statements of Income:

	Location of (Loss) Gain Recognized in Income	Three Months Ended September 30, 2016 2015 (In thousands)			Nine Month Septemb 2016 (In thous			per 30, 2015	
Mark-to-market unrealized gain (loss):									
Commodity contracts	Other (income) expense, net	\$	2,305	\$	(834)	\$	3,248	\$	207
Foreign currency contracts	Other (income) expense, net		2,083		(1,183)		(236)		171
Interest rate swap agreements	Other (income) expense, net		2,442				848		
Total unrealized gain (loss)			6,830		(2,017)		3,860		378
Realized (loss) gain									
Commodity contracts	Manufacturing related to cost of sales and transportation related to selling and distribution		119		(1,508)		(896)		(3,268)
Foreign currency contracts	Cost of sales		(1,321)		681		(3,256)		1,142

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Total realized loss		(1,202)		(827)	(4,152)	(2,126)
T . 1.4	Φ.	<b>5</b> (20	Φ.	(2.0.44)	(202) A	(1.740)
Total (loss) gain	\$	5,628	\$	(2,844) \$	(292) \$	(1,748)

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 21. FAIR VALUE

The following table presents the carrying value and fair value of our financial instruments as of September 30, 2016 and December 31, 2015:

	<b>September 30, 2016</b>				, 2015			
	Carrying		Fair		Carrying		Fair	
	Value		Value		Value		Value	Level
	(In thou	ısar	nds)		(In thou	ısan	lds)	
Not recorded at fair value								
(liability):								
Revolving Credit Facility	\$ (279,000)	\$	(274,485)	\$	(353,000)	\$	(352,932)	2
Term Loan A	\$ (289,875)	\$	(290,329)	\$	(295,500)	\$	(294,327)	2
Term Loan A-1	\$ (182,500)	\$	(182,731)	\$	(190,000)	\$	(190,200)	2
Term Loan A-2	\$ (1,012,188)	\$	(1,013,471)	\$		\$		2
2022 Notes	\$ (400,000)	\$	(416,500)	\$	(400,000)	\$	(383,000)	2
2024 Notes	\$ (775,000)	\$	(832,156)	\$		\$		2
Recorded on a recurring basis at								
fair value (liability) asset:								
Commodity contracts	\$ (530)	\$	(530)	\$	(3,778)	\$	(3,778)	2
Foreign currency contracts	\$ 1,120	\$	1,120	\$	1,356	\$	1,356	2
Interest rate swap agreements	\$ 848	\$	848	\$		\$		2
Investments	\$ 10,117	\$	10,117	\$	8,388	\$	8,388	1

Cash and cash equivalents and accounts receivable are financial assets with carrying values that approximate fair value. Accounts payable are financial liabilities with carrying values that approximate fair value.

The fair value of the Revolving Credit Facility, Term Loan A, Term Loan A-1, Term Loan A-2, 2022 Notes, 2024 Notes, commodity contracts, foreign currency contracts, and interest rate swap agreements are determined using Level 2 inputs. Level 2 inputs are inputs other than quoted market prices that are observable for an asset or liability, either directly or indirectly. The fair values of the Revolving Credit Facility, Term Loan A, Term Loan A-1, and Term Loan A-2 were estimated using present value techniques and market based interest rates and credit spreads. The fair values of the Company s 2022 Notes and 2024 Notes were estimated based on quoted market prices for similar instruments, where the inputs are considered Level 2, due to their infrequent trading volume. The fair values of the commodity contracts, foreign currency contracts, and interest rate swap agreements are based on an analysis comparing the contract rates to the market rates at the balance sheet date. The commodity contracts, foreign currency contracts, and interest rate swap agreements are recorded at fair value on the Condensed Consolidated Balance Sheets.

The fair value of the investments was determined using Level 1 inputs. Level 1 inputs are quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement dates. The investments are recorded at fair value on the Condensed Consolidated Balance Sheets.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 22. SEGMENT AND GEOGRAPHIC INFORMATION AND MAJOR CUSTOMERS

The Company manages operations on a company-wide basis, thereby making determinations as to the allocation of resources in total rather than on a segment-level basis. The Company has designated reportable segments based on how management views its business. The Company does not segregate assets between segments for internal reporting. Therefore, asset-related information has not been presented. The reportable segments, as presented below, are consistent with the manner in which the Company reports its results to the Chief Operating Decision Maker.

The Company evaluates the performance of its segments based on net sales dollars and direct operating income (gross profit less freight out, sales commissions, and direct selling and marketing expenses). The amounts in the following tables are obtained from reports used by senior management and do not include income taxes. Other expenses not allocated include unallocated selling and distribution expenses, unallocated costs of sales, and unallocated corporate expenses. The accounting policies of the Company s segments are the same as those described in the summary of significant accounting policies set forth in Note 1 to the Consolidated Financial Statements contained in our Annual Report on Form 10-K for the year ended December 31, 2015.

		Three Months Ended September 30, 2016 2015			Nine Months Ended September 30, 2016 2015 (In thousands)				
Net sales to external customers:		(In thousands)				(In thousands)			
North American Retail Grocery	\$	1,305,872	\$	597,775	\$ 1	3,599,506	\$	1,768,938	
Food Away From Home	Ψ	157,371	Ψ	94,601	Ψ.	394,704	Ψ	280,726	
Industrial and Export		123,511		106,262		414,047		291,327	
Unallocated		96		100,202		(9,845)		271,321	
Chanocated		70				(2,043)			
Total	\$	1,586,850	\$	798,638	\$ 4	4,398,412	\$	2,340,991	
Direct operating income:									
North American Retail Grocery	\$	159,124	\$	83,864	\$	442,757	\$	242,220	
Food Away From Home		16,469		12,892		51,434		39,454	
Industrial and Export		16,431		16,108		50,324		51,727	
•									
Total		192,024		112,864		544,515		333,401	
Unallocated selling and distribution expenses		(7,219)		(1,431)		(29,917)		(6,552)	
Unallocated costs of sales (1)		(1,509)		2,377		(20,827)		2,174	
Unallocated corporate expense and other		(105,706)		(51,582)		(345,661)		(165,578)	
1 1		, , ,		(		, ,		, , ,	
Operating income		77,590		62,228		148,110		163,445	
Other expense		(24,982)		(21,953)		(78,107)		(49,582)	
•		. , ,		, , ,		, , ,			
Income before income taxes	\$	52,608	\$	40,275	\$	70,003	\$	113,863	

(1) Includes charges related to restructurings and other costs managed at corporate. *Geographic Information* The Company had revenues from customers outside of the United States of approximately 8.9% and 11.8% of total consolidated net sales in the nine months ended September 30, 2016 and 2015, respectively, with 7.1% and 10.7% of total consolidated net sales going to Canada, respectively. The Company held 10.8% and 8.3% of its property, plant, and equipment outside of the United States as of September 30, 2016 and 2015, respectively.

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

*Major Customers* Walmart Stores, Inc. and affiliates accounted for approximately 18.2% and 20.8% of consolidated net sales in the nine months ended September 30, 2016 and 2015, respectively. No other customer accounted for more than 10% of our consolidated net sales.

Product Information The following table presents the Company s net sales by major products for the three and nine months ended September 30, 2016 and 2015. In 2016, as a result of the acquisition of the Private Brands Business, the Company made the following changes to its product categories: (1) Snacks was renamed Snack nuts and now includes the bars, fruit snacks, and cereal snack mixes from the Private Brands Business, (2) Dry dinners was renamed Pasta and dry dinners and now includes the dry pasta from the Private Brands Business, (3) Mexican and other sauces was renamed Sauces and now includes the sauces from the Private Brands Business, (4) Cookies and crackers was added to include the crackers, cookies, pretzels, pita chips, and candy from the Private Brands Business, and (5) Retail bakery was added to include the in-store bakery products, refrigerated dough, frozen griddle products (pancakes, waffles, and French toast), frozen bread products (breads, rolls, and biscuits), dessert products (frozen cookies and frozen cookie dough), and dry bakery mixes from the Private Brands Business. These changes did not require prior period adjustments.

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2016 (In thou	cand	2015		2016 (In tho	ncar	2015	
Products:		(III tilou	sam	15)		(III tilo)	usai	ius)	
Snack nuts	\$	355,901	\$	172,581	\$	967,296	\$	484,461	
Retail bakery		167,036		,		438,899		ĺ	
Cookies and crackers		157,196				420,435			
Cereals		144,154		37,253		395,331		114,540	
Pasta and dry dinners		144,959		31,077		380,507		94,012	
Beverages		118,487		101,622		343,892		305,292	
Salad dressings		94,082		85,757		291,671		270,101	
Sauces		84,977		52,908		248,660		170,134	
Pickles		81,194		85,544		248,122		243,013	
Soup and infant feeding		92,478		94,807		238,619		253,129	
Beverage enhancers		73,627		80,028		226,673		244,557	
Jams		29,765		13,365		79,631		37,587	
Aseptic products		25,215		26,600		76,580		80,570	
Other products		17,779		17,096		42,096		43,595	
Total net sales	\$	1,586,850	\$	798,638	\$	4,398,412	\$	2,340,991	

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 23. GUARANTOR AND NON-GUARANTOR FINANCIAL INFORMATION

The Company s 2022 Notes and 2024 Notes are guaranteed fully and unconditionally, as well as jointly and severally, by its Guarantor Subsidiaries. As described in Note 11, Protenergy Holdings, Inc. and Protenergy Natural Foods, Inc. were added as Guarantor Subsidiaries in the first quarter of 2016. Additionally, in connection with the acquisition of the Private Brands Business, TreeHouse Private Brands, Inc. (formerly Ralcorp Holdings, Inc.); American Italian Pasta Co.; Nutcracker Brands; Linette Quality Chocolates; Ralcorp Frozen Bakery Products, Inc.; Cottage Bakery, Inc.; and The Carriage House Companies, Inc. were added as guarantors during the first quarter of 2016. In the fourth quarter of 2015, Associated Brands, Inc.; Cains Foods, Inc.; Cains Foods L.P.; Cains GP, LLC; and Flagstone Foods, Inc. (formerly known as Snacks Holding Corporation) were added as Guarantor Subsidiaries. There are no significant restrictions on the ability of the parent company or any guarantor to obtain funds from its subsidiaries by dividend or loan. The following condensed supplemental consolidating financial information presents the results of operations, financial position and cash flows of the parent company, its Guarantor Subsidiaries, its non-guarantor subsidiaries and the eliminations necessary to arrive at the information for the Company on a consolidated basis as of September 30, 2016 and 2015, and for the three and nine months ended September 30, 2016 and 2015. The equity method has been used with respect to investments in subsidiaries. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions. As a result of the addition of the guarantors noted above, the following condensed supplemental consolidating financial information has been recast for prior periods as if the new guarantor structure existed for all periods presented, as of the acquisition dates of the respective guarantors.

#### **Condensed Supplemental Consolidating Balance Sheet**

**September 30, 2016** 

	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Assets					
Current assets:					
Cash and cash equivalents	\$	\$ 10	\$ 47,217	\$	\$ 47,227
Investments			10,117		10,117
Accounts receivable, net		328,103	56,798		384,901
Inventories, net		923,607	117,371		1,040,978
Assets held for sale		2,674			2,674
Prepaid expenses and other					
current assets	34,725	22,941	18,300		75,966
Total current assets	34,725	1,277,335	249,803		1,561,863
Property, plant, and equipment,					
net	28,010	1,189,389	147,273		1,364,672
Goodwill		2,644,106	130,658		2,774,764

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Investment in subsidiaries	5,285,565	518,906		(5,804,471)	
Intercompany accounts					
receivable (payable), net	329,823	(313,490)	(16,333)		
Deferred income taxes	20,187			(20,187)	
Intangible and other assets, net	53,148	1,053,752	115,033		1,221,933
Total assets	\$ 5,751,458	\$ 6,369,998	\$ 626,434	\$ (5,824,658)	\$ 6,923,232
Liabilities and Stockholders Equity					
Current liabilities:					
Accounts payable and accrued					
expenses	\$ 51,870	\$ 488,394	\$ 66,529	\$	\$ 606,793
Current portion of long-term					
debt	54,834	3,132	133		58,099
Total current liabilities	106,704	491,526	66,662		664,892
Long-term debt	2,848,712	779	268		2,849,759
Deferred income taxes		401,522	34,744	(20,187)	416,079
Other long-term liabilities	8,797	190,606	5,854		205,257
Stockholders equity	2,787,245	5,285,565	518,906	(5,804,471)	2,787,245
Total liabilities and					
stockholders equity	\$ 5,751,458	\$ 6,369,998	\$ 626,434	\$ (5,824,658)	\$ 6,923,232

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## **Condensed Supplemental Consolidating Balance Sheet**

### **December 31, 2015**

	Parent Company	Guarantor Ibsidiaries	n-Guarantor ubsidiaries	E	liminations	Co	onsolidated
Assets							
Current assets:							
Cash and cash equivalents	\$ 10,384	\$ 91	\$ 24,444	\$		\$	34,919
Investments			8,388				8,388
Accounts receivable, net	17	182,524	20,657				203,198
Inventories, net		510,255	73,860				584,115
Prepaid expenses and other							
current assets	17,625	6,608	8,968		(16,618)		16,583
Total current assets	28,026	699,478	136,317		(16,618)		847,203
Property, plant, and equipment,							
net	26,294	470,639	44,595				541,528
Goodwill		1,526,004	123,790				1,649,794
Investment in subsidiaries	2,411,532	338,849			(2,750,381)		
Intercompany accounts							
receivable (payable), net	582,267	(553,408)	(28,859)				
Deferred income taxes	18,092				(18,092)		
Intangible and other assets, net	46,041	504,127	114,103				664,271
Total assets	\$ 3,112,252	\$ 2,985,689	\$ 389,946	\$	(2,785,091)	\$	3,702,796
Liabilities and Stockholders Equity							
Current liabilities:							
Accounts payable and accrued expenses	\$ 16,526	\$ 239,316	\$ 21,356	\$	(16,618)	\$	260,580
Current portion of long-term debt	11,621	3,116	156				14,893
Total current liabilities	28,147	242,432	21,512		(16,618)		275,473
Long-term debt	1,219,011	2,398	332				1,221,741
Deferred income taxes		272,910	24,290		(18,092)		279,108
Other long-term liabilities	10,235	56,417	4,963				71,615

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Stockholders equity	1,854,859	2,411,532	338,849	(2,750,381)	1,854,859
Total liabilities and stockholders equity	\$ 3,112,252	\$ 2,985,689	389,946	\$ (2,785,091)	\$ 3,702,796

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### **Condensed Supplemental Consolidating Statement of Income**

### **Three Months Ended September 30, 2016**

(In thousands)

	<b>Parent</b>	Guarantor	Non-Guaranto	r	
	Company	Subsidiaries	Subsidiaries	Eliminations	Consolidated
Net sales	\$	\$ 1,501,774	\$ 167,014	\$ (81,938)	\$ 1,586,850
Cost of sales		1,240,261	142,994	(81,938)	1,301,317
Gross profit		261,513	24,020		285,533
Selling, general, and administrative					
expense	23,512	134,373	16,135		174,020
Amortization expense	2,319	23,962	2,357		28,638
Other operating expense, net		4,735	550		5,285
Operating (loss) income	(25,831)	98,443	4,978		77,590
Interest expense	30,928	(103)	1,143	(1,219)	30,749
Interest income	(5)	(1,005)	(317)	1,219	(108)
Other expense (income), net	(1)	(435)	(5,223)		(5,659)
(Loss) income before income taxes	(56,753)	99,986	9,375		52,608
Income taxes (benefit)	(22,143)	35,669	1,908		15,434
Equity in net income (loss) of subsidiaries	71,784	7,467		(79,251)	
Net income (loss)	\$ 37,174	\$ 71,784	\$ 7,467	\$ (79,251)	\$ 37,174

### **Condensed Supplemental Consolidating Statement of Income**

### **Three Months Ended September 30, 2015**

	Parent	Guarantor	Guarantor Non-Guarantor				
	Company	Subsidiaries	Subsidiaries	Eliminations	Consolidated		
Net sales	\$	\$ 755,336	\$ 96,991	\$ (53,689)	\$ 798,638		
Cost of sales		610,871	82,759	(53,689)	639,941		

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Gross profit		144,465	14,232		158,697
Selling, general, and administrative					
expense	15,418	58,435	7,569		81,422
Amortization expense	2,070	10,468	2,355		14,893
Other operating expense, net		154			154
Operating (loss) income	(17,488)	75,408	4,308		62,228
Interest expense	10,376	(231)	2,175	(1,406)	10,914
Interest income	(16)	(1,406)	(249)	1,406	(265)
Other expense (income), net	(5)	9,054	2,255		11,304
(Loss) income before income taxes	(27,843)	67,991	127		40,275
Income taxes (benefit)	(10,576)	23,110	(700)		11,834
Equity in net income (loss) of					
subsidiaries	45,708	827		(46,535)	
Net income (loss)	\$ 28,441	\$ 45,708	\$ 827	\$ (46,535)	\$ 28,441

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### **Condensed Supplemental Consolidating Statement of Income**

### Nine Months Ended September 30, 2016

(In thousands)

	Parent	Guarantor	Non-Guaranto	r	
	Company	Subsidiaries	<b>Subsidiaries</b>	Eliminations	Consolidated
Net sales	\$	\$ 4,160,967	\$ 459,841	\$ (222,396)	\$ 4,398,412
Cost of sales		3,448,050	396,856	(222,396)	3,622,510
Gross profit		712,917	62,985		775,902
Selling, general, and administrative		, 12,517	02,702		775,702
expense	100,128	394,029	42,399		536,556
Amortization expense	6,778	67,192	6,982		80,952
Other operating expense, net		8,830	1,454		10,284
Operating (loss) income	(106,906)	242,866	12,150		148,110
Interest expense	87,357	188	3,995	(3,585)	87,955
Interest income	(2,233)	(3,928	(993)	3,585	(3,569)
Other expense (income), net	1	(2,501	) (3,779)		(6,279)
(Loss) income before income taxes	(192,031)	249,107	12,927		70,003
Income taxes (benefit)	(73,404)	93,814	117		20,527
Equity in net income (loss) of subsidiaries	168,103	12,810		(180,913)	
Net income (loss)	\$ 49,476	\$ 168,103	\$ 12,810	\$ (180,913)	\$ 49,476

### **Condensed Supplemental Consolidating Statement of Income**

## Nine Months Ended September 30, 2015

	Parent	<b>Guarantor</b>	Guarantor Non-Guarantor								
	Company	<b>Subsidiaries</b>	<b>Subsidiaries</b>	<b>Eliminations</b>	Consolidated						
Net sales	\$	\$ 2,203,154	\$ 309,061	\$ (171,224)	\$ 2,340,991						
Cost of sales		1,779,531	270,179	(171,224)	1,878,486						

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Gross profit		423,623	38,882		462,505
Selling, general, and administrative					
expense	48,459	176,363	27,962		252,784
Amortization expense	5,941	32,260	7,571		45,772
Other operating expense, net		504			504
Operating (loss) income	(54,400)	214,496	3,349		163,445
Interest expense	32,806	151	5,343	(4,322)	33,978
Interest income	(1,447)	(4,322)	(781)	4,322	(2,228)
Other expense (income), net	(7)	14,845	2,994		17,832
(Loss) income before income taxes	(85,752)	203,822	(4,207)		113,863
Income taxes (benefit)	(32,689)	72,423	(3,526)		36,208
Equity in net income (loss) of subsidiaries	130,718	(681)		(130,037)	
Net income (loss)	\$ 77,655	\$ 130,718	\$ (681)	\$ (130,037) \$	77,655

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### **Condensed Supplemental Consolidating Statement of Comprehensive Income**

### **Three Months Ended September 30, 2016**

(In thousands)

	<b>Parent</b>		Gu	Guarantor Non-Guarantor						
	Co	ompany	Sub	sidiaries	Subs	sidiaries	Eli	minations (	Cons	solidated
Net income (loss)	\$	37,174	\$	71,784	\$	7,467	\$	(79,251)	\$	37,174
Other comprehensive income:										
Foreign currency translation adjustments						(7,285)				(7,285)
Pension and postretirement reclassification										
adjustment, net of tax				258						258
Other comprehensive income				258		(7,285)				(7,027)
Equity in other comprehensive income (loss)										
of subsidiaries		(7,027)		(7,285)				14,312		
Comprehensive income (loss)	\$	30,147	\$	64,757	\$	182	\$	(64,939)	\$	30,147

### **Condensed Supplemental Consolidating Statement of Comprehensive Income**

## **Three Months Ended September 30, 2015**

	]	Parent	Guarantor Non-Guarantor							
	C	ompany	Sul	osidiaries	Sub	osidiaries	Eli	minations	Cor	isolidated
Net income (loss)	\$	28,441	\$	45,708	\$	827	\$	(46,535)	\$	28,441
Other comprehensive income:										
Foreign currency translation adjustments						(20,216)				(20,216)
Pension and postretirement reclassification										
adjustment, net of tax				256						256
Other comprehensive income				256		(20,216)				(19,960)
Equity in other comprehensive income (loss)										
of subsidiaries		(19,960)		(20,215)				40,175		
Comprehensive income (loss)	\$	8,481	\$	25,749	\$	(19,389)	\$	(6,360)	\$	8,481

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### **Condensed Supplemental Consolidating Statement of Comprehensive Income**

### Nine Months Ended September 30, 2016

(In thousands)

	P	arent	<b>Guarantor Non-Guarantor</b>							
	Co	mpany	Sul	bsidiaries	Sub	sidiaries	Eli	minations	Cons	solidated
Net income (loss)	\$	49,476	\$	168,103	\$	12,810	\$	(180,913)	\$	49,476
Other comprehensive (loss) income:										
Foreign currency translation adjustments						21,598				21,598
Pension and postretirement reclassification										
adjustment, net of tax				774						774
Other comprehensive (loss) income				774		21,598				22,372
Equity in other comprehensive (loss)										
income of subsidiaries		22,372		21,598				(43,970)		
Comprehensive income (loss)	\$	71,848	\$	190,475	\$	34,408	\$	(224,883)	\$	71,848

### **Condensed Supplemental Consolidating Statement of Comprehensive Income**

## Nine Months Ended September 30, 2015

	Parent		Guarantor Non-Guarantor							
	Company		Sul	osidiaries	Su	bsidiaries	Eli	minations	Con	solidated
Net income (loss)	\$	77,655	\$	130,718	\$	(681)	\$	(130,037)	\$	77,655
Other comprehensive (loss) income:										
Foreign currency translation adjustments						(40,533)				(40,533)
Pension and postretirement reclassification										
adjustment, net of tax				767						767
Other comprehensive (loss) income				767		(40,533)				(39,766)
Equity in other comprehensive (loss)										
income of subsidiaries		(39,766)		(40,533)				80,299		
Comprehensive income (loss)	\$	37,889	\$	90,952	\$	(41,214)	\$	(49,738)	\$	37,889

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## **Condensed Supplemental Consolidating Statement of Cash Flows**

### Nine Months Ended September 30, 2016

	Parent			Non- Guarantor Subsidiaries Eliminations			
Cash flows from operating activities:	Company	Subsidiaries	Subsidiaries	Elililliations	Consolidated		
Net cash provided by (used in) operating							
activities	\$ 90,485	\$ 395,130	\$ (10,761)	\$ (180,139)	\$ 294,715		
Cash flows from investing activities:	Ψ 70,103	ψ 3/3,130	ψ (10,701)	ψ (100,137)	Ψ 254,713		
Additions to property, plant, and							
equipment	(2,780)	(119,983)	(9,179)		(131,942)		
Additions to intangible assets	(8,221)	(2,683)			(10,904)		
Intercompany transfer	32,444	(78,421)		45,977	( - ) /		
Acquisitions, less cash acquired	(2,687,722)	337	43,021		(2,644,364)		
Proceeds from sale of fixed assets	, , , , ,	1,474			1,474		
Purchase of investments			(795)		(795)		
Increase in restricted cash		(605)	1		(605)		
Other			4		4		
Net cash (used in) provided by investing activities	(2,666,279)	(199,881)	33,051	45,977	(2,787,132)		
Cash flows from financing activities:	( , = = -, - = -,	( , ,	,	- 7-	( , , , , , , ,		
Net borrowing (repayment) of debt	1,700,063	(2,589)	(38)		1,697,436		
Payment of deferred financing costs	(34,328)				(34,328)		
Intercompany transfer	61,921	(192,741)	(3,342)	134,162			
Net proceeds from issuance of common							
stock	835,131				835,131		
Net payments related to stock-based award activities	(1,053)				(1,053)		
Excess tax benefits from stock-based							
compensation	3,676				3,676		
Net cash provided by (used in) financing activities	2,565,410	(195,330)	(3,380)	134,162	2,500,862		
Effect of exchange rate changes on cash and cash equivalents	, , <del></del>	( , )	3,863	- , -	3,863		
	(10,384)	(81)	22,773		12,308		

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(Decrease) increase in cash and cash

equivalents

Cash and cash equivalents, beginning of					
period	10	,384	91	24,444	34,919
Cash and cash equivalents, end of period	\$	\$	10 \$	47,217	\$ 47,227

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## **Condensed Supplemental Consolidating Statement of Cash Flows**

### Nine Months Ended September 30, 2015

	Parent Company		Non- Guarantor Guarantor Subsidiaries Subsidiaries			Eli	minations	Consolidated	
Cash flows from operating activities:		• •							
Net cash provided by (used in) operating									
activities	\$	82,140	\$ 218,218	\$	(1,900)	\$	(129,268)	\$	169,190
Cash flows from investing activities:									
Additions to property, plant, and									
equipment		(286)	(51,981)		(4,921)				(57,188)
Additions to intangible assets		(8,605)	(932)		(126)				(9,663)
Intercompany transfer		(42,985)	(78,928)		2		121,911		
Proceeds from sale of fixed assets			174		104				278
Purchase of investments					(572)				(572)
					, ,				. ,
Net cash (used in) provided by investing									
activities		(51,876)	(131,667)		(5,513)		121,911		(67,145)
<b>Cash flows from financing activities:</b>									
Net repayment of debt		(133,250)	(2,579)		(93)				(135,922)
Intercompany transfer		78,055	(84,213)		(1,199)		7,357		
Net receipts related to stock-based award									
activities		1,221							1,221
Excess tax benefits from stock-based									
compensation		5,004							5,004
•									•
Net cash (used in) provided by financing									
activities		(48,970)	(86,792)		(1,292)		7,357		(129,697)
Effect of exchange rate changes on cash									
and cash equivalents					(1,446)				(1,446)
•					,				, ,
(Decrease) increase in cash and cash									
equivalents		(18,706)	(241)		(10,151)				(29,098)
Cash and cash equivalents, beginning of			, ,						
period		18,706	1,690		31,585				51,981
•		*	,		,				,
Cash and cash equivalents, end of period	\$		\$ 1,449	\$	21,434	\$		\$	22,883

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### 24. SUBSEQUENT EVENTS

On November 3, 2016, the Company announced its intention to close a facility in Delta, British Columbia and to reduce its manufacturing footprint in Battle Creek, Michigan. The decision follows an analysis of the Company s plant network to align operations with the current and future needs of its customers and eliminate excess manufacturing capacity. Both the Battle Creek and Delta facilities were part of the Company s acquisition of the Private Brands Business in February 2016.

The Delta facility produces frozen griddle products, primarily for the North American Retail Grocery segment. Production is expected to cease in early 2018. The Company operates two facilities in Delta, and this announcement only affects the frozen griddle facility.

The Battle Creek facility produces ready-to-eat cereal, primarily for the North American Retail Grocery segment. The facility downsizing will take place over a 15 month period beginning in January 2017.

Total costs to close the Delta facility and downsize Battle Creek are expected to be approximately \$14.7 million, of which approximately \$6.8 million is expected to be in cash. Components of the charges include non-cash asset write-offs of approximately \$7.9 million, employee-related costs of approximately \$4.6 million, and other closure costs of approximately \$2.2 million. The Company expects approximately \$4.0 million of the charges to be incurred in the fourth quarter of 2016.

### Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

#### **Business Overview**

TreeHouse is a consumer packaged food and beverage manufacturer servicing retail grocery, food away from home, and industrial and export customers. We manufacture a variety of shelf stable, refrigerated, and fresh products. Our product categories include: beverages; salad dressings; snack nuts; beverage enhancers; cookies and crackers; retail bakery; pickles; sauces; soup and infant feeding; cereals; pasta and dry dinners; aseptic products; jams; and other products. We have a comprehensive offering of packaging formats and flavor profiles, and we also offer natural, organic, and preservative-free ingredients in many categories. We believe we are the largest manufacturer of private label salad dressings, non-dairy powdered creamer, powdered drink mixes, instant hot cereals, snack nuts, crackers, pretzels, in-store bakery cookies, refrigerated dough, retail griddle items (waffles, pancakes, and French toast), dry pasta, ready-to-eat cereal, snack bars, and health and wellness bars in the United States and Canada, based on volume. We also believe we are the largest manufacturer of private label pickles, soup, and trail mixes in the United States, and the largest manufacturer of private label jams in Canada, based on volume.

The following discussion and analysis presents the factors that had a material effect on our results of operations for the three and nine month periods ended September 30, 2016 and 2015. Also discussed is our financial position as of the end of the current period. This discussion should be read in conjunction with the Condensed Consolidated Financial Statements and the Notes to those Condensed Consolidated Financial Statements included elsewhere in this report. This Management s Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements. See *Cautionary Statement Regarding Forward-Looking Statements* for a discussion of the uncertainties, risks and assumptions associated with these statements.

We discuss the following three segments in this Management s Discussion and Analysis of Financial Condition and Results of Operations: North American Retail Grocery, Food Away From Home, and Industrial and Export. The key performance indicators of our segments are net sales dollars and direct operating income, which is gross profit less the cost of transporting products to customer locations (referred to in the tables below as freight out), commissions paid to independent sales brokers, and direct selling and marketing expenses. The segment results are presented on a consistent basis with the manner in which the Company reports its results to the chief operating decision maker, and does not include an allocation of taxes and other corporate expenses (which includes interest expense and expenses associated with restructurings). See Note 22 of the Condensed Consolidated Financial Statements for additional information on the presentation of our reportable segments.

#### Our current operations consist of the following:

North American Retail Grocery Our North American Retail Grocery segment sells branded and private label products to customers within the United States and Canada. These products include non-dairy powdered creamers; sweeteners; condensed, ready to serve, and powdered soups, broths, and gravies; refrigerated and shelf stable salad dressings and sauces; mayonnaise; pickles and related products; Mexican, barbeque, and other sauces; table and flavored syrups; jams and pie fillings; aseptic products; liquid non-dairy creamer; powdered drinks; single serve hot beverages; specialty teas; ready-to-eat and hot cereals; baking and mix powders; macaroni and cheese; pasta; skillet dinners; in-store bakery products; refrigerated dough; retail griddle waffles, pancakes and French toast; cookies, crackers, pretzels, pita chips, and candy; snack nuts, bars, trail mixes, cereal snack mixes, fruit snacks, dried fruit, and other wholesome snacks.

Food Away From Home Our Food Away From Home segment sells non-dairy powdered creamers; sweeteners; pickles and related products; Mexican, barbeque, and other sauces; table and flavored syrups; refrigerated and shelf stable dressings; mayonnaise; aseptic products; ready-to-eat and hot cereals; pasta; retail bakery products; cookies, crackers, pretzels, and candy; snack nuts; fruit snacks; powdered drinks; and single serve hot beverages to foodservice

customers, including restaurant chains and food distribution companies, within the United States and Canada.

Industrial and Export Our Industrial and Export segment includes the Company s co-pack business and non-dairy powdered creamer sales to industrial customers for use in industrial applications, including products for repackaging in portion control packages and for use as ingredients by other food manufacturers. This segment primarily sells non-dairy powdered creamer; baking and mix powders; pickles and related products; refrigerated and shelf stable salad dressings; Mexican and barbeque sauces; aseptic products; soup and infant feeding products; ready-to-eat and hot cereals; powdered drinks; single serve hot beverages; specialty teas; pasta; retail griddle waffles, pancakes, and French toast; cookies, crackers, pretzels, and candy; snack nuts; bars; and other products. Export sales are primarily to industrial customers outside of North America.

From a macroeconomic perspective, the U.S economy showed continued variability, as job growth experienced in the first half of the year gave way to three straight months of increased unemployment. Additionally, consumer spending in the quarter increased despite higher unemployment, and while personal income was up, the increase was lower than expectations. In September, the U.S. Federal Reserve announced that interest rates were likely to increase at least once this year, but based on the recent jobs and income reports and the upcoming election, we do not expect an increase in interest rates until the December 2016 meeting.

Consumer spending in the U.S. varied widely in the first nine months of 2016, with the first quarter showing flat to negative growth, and the third quarter rebounding with three consecutive months of expansion, resulting in retail sales growth of nearly 2.4% versus the prior year. Despite increased consumer spending in the third quarter, certain food expenditures continue to show contraction. For example, overall food volume in measured channels was approximately 1.2% lower in the third quarter of 2016 versus the same quarter last year. However, after factoring in non-measured channels and the annual U.S. population growth rate of approximately 0.8%, total food volumes in both measured and non-measured channels are expected to be slightly positive, and in the same range as population growth. From a pricing perspective, private label food products in measured channels showed a 0.7% reduction in pricing, reflective of lower commodity costs being passed along to consumers.

While overall volume growth appears to be limited, certain retail sectors are experiencing growth as consumers continue to snack and seek out healthy and better for you foods. Healthy and better for you foods include items suc as fresh or freshly prepared foods, natural, organic, or specialty foods, most of which are located in the perimeter of the store. Recent data shows that these product offerings are expected to be the primary growth area for both branded and private label products, and that growth in private label products is expected to drive the overall growth in these product categories. These trends are prompting companies to increase or adjust their product offerings, while retaining their commitment to providing these offerings at reasonable prices. In an effort to respond to shifting consumer demand, the Company offers an increasing variety of snacks, natural, and organic products.

The Company achieved a 98.7% increase in net sales during the third quarter of 2016 when compared to the same period last year, as recent acquisitions and increased volume/mix offset the impact of lower pricing. Overall, the Company s volume/mix increased 1.4% in the third quarter of 2016 versus last year. Volume/mix in North American Retail Grocery increased 4.6%, while volume/mix in Food Away from Home and Industrial and Export decreased 1.8% and 14.1%, respectively, in the quarter. Consistent with recent industry trends, the Company s better for you and premium products continued to do well, posting a 35.1% increase in net sales during the quarter.

The Company believes it is on track with respect to the integration of the Private Brands Business. Most recently, the Company has had success in the implementation of SAP at a number of plants. The Company will continuously reassess its systems and processes and implement reorganization plans as necessary, as the integration of the Private Brands Business continues.

Total direct operating income, our measure of segment profitability, increased in the third quarter of 2016 by approximately 70.1% over the same period last year, primarily from acquisitions. Despite the increase in total dollars, direct operating income as a percentage of net sales decreased 200 basis points from last year to 12.1%, resulting from a higher mix of lower margin sales from the recent acquisition. Before considering the acquisition, direct operating income as a percentage of net sales increased 80 basis points from last year, as favorable input costs and sales mix offset the impact of lower pricing and competitive pressures.

The overarching themes impacting the third quarter of 2016 include (1) the February 2016 acquisition of the Private Brands Business, (2) a total Company volume/mix increase of 1.4% despite continued competitive pressures, (3) higher operating costs resulting from the growth of the Company, and (4) favorable input costs.

As compared to the third quarter of 2015, the average Canadian foreign exchange rate in 2016 was only 0.2% stronger. This marks the first quarter in recent periods where volatility in foreign exchange rates was not a major driver of fluctuations in operating results between periods. The Company continues to closely monitor the Canadian / U.S. dollar exchange rate, and at times enters into foreign exchange contracts.

#### **Recent Developments**

Private Brands Business Acquisition

On February 1, 2016, the Company completed its acquisition of the private brands business of ConAgra Foods, Inc. (Private Brands Business) for approximately \$2.7 billion, excluding transaction expenses and subject to working capital and other adjustments. The acquisition was funded by a public issuance of common stock, a private issuance of senior unsecured notes, and a new term loan, with the remaining balance funded by borrowings from the Company s Revolving Credit Facility. The working capital adjustment was finalized on July 25, 2016, resulting in a payment of \$4.2 million to ConAgra Foods, Inc. that is reflected as a purchase price adjustment in the Condensed Consolidated Financial Statements. See Note 4 to the Condensed Consolidated Financial Statements for more information regarding the Private Brands Business.

On January 26, 2016, the Company issued 13,269,230 of its shares pursuant to a public offering, resulting in gross proceeds to the Company of \$862.5 million. Net cash from the offering, after considering issuance costs, was approximately \$835.1 million. The net proceeds from the offering were used to fund a portion of the acquisition price of the Private Brands Business.

On January 29, 2016, the Company completed an exempt offering under Rule 144A and Regulation S of the Securities Act of \$775 million in aggregate principal amount of 6.0% senior unsecured notes (2024 Notes) due February 15, 2024. The net proceeds from the issuance of the 2024 Notes (approximately \$760.7 million after deducting issuance costs) were used to fund a portion of the acquisition price of the Private Brands Business. Interest on the 2024 Notes will be paid on February 15th and August 15th of each year, beginning August 15, 2016.

On February 1, 2016, the Term Loan A-2 financing was funded at \$1,025.0 million coincident with the closing of the acquisition and has a term of 5 years. Interest on the Term Loan A-2 financing is based on the Company s consolidated leverage ratio, and is determined by either (i) LIBOR, plus a margin ranging from 1.25% to 3.00%, or (ii) a Base Rate (as defined in the Credit Agreement), plus a margin ranging from 0.25% to 2.00%. Payments are due on a quarterly basis. The Company obtained Term Loan A-2 pursuant to an Amended and Restated Credit Agreement, dated as of February 1, 2016. The Amended and Restated Credit Agreement amends the Company s Prior Credit Agreement, dated as of May 6, 2014. Significant components of the Amended and Restated Credit Agreement include (but are not limited to) (1) changes to the maturity dates of the Revolving Credit Facility, Term Loan A, and Term Loan A-1 so that they are coterminous and will mature on February 1, 2021, (2) issuance of Term Loan A-2, (3) the Credit Agreement is now a secured facility until, among other conditions, the Company reaches a leverage ratio of 3.5 and has no other pari-passu secured debt outstanding, and (4) increased credit Agreement.

#### Plant Closures

On May 24, 2016, the Company announced its intention to close its Azusa, California and Ripon, Wisconsin facilities. The decision to close the facilities followed an analysis of the Company s plant network to align operations with current and future needs of its customers and eliminate excess manufacturing capacity. Full facility closure and the end of production at Azusa is expected to occur in the second quarter of 2017. Full facility closure and the end of production at Ripon is expected in to occur in the fourth quarter of 2016. Total costs to close the facilities are expected to be approximately \$17.2 million, an increase of approximately \$0.2 million since the initial announcement, as the Company revised its estimates. The Company expects approximately \$14.7 million of the closure costs to be in cash. Components of the charges include non-cash asset write-offs of approximately \$2.5 million, employee-related costs of approximately \$4.5 million, and other closure costs of approximately \$10.2 million.

On April 5, 2016, the Company announced its intention to close its Ayer, Massachusetts facility. The decision to close the facility was the result of an ongoing manufacturing network analysis by the Company to maintain competitive costs, service levels, and product quality. Production is expected to cease in the first quarter of 2017 with full closure of the facility expected to occur in the third quarter of 2017. Total costs to close the facility are expected to be approximately \$8.5 million, an increase of approximately \$2.0 million since the initial announcement, as the Company revised its estimates. The Company expects approximately \$5.5 million of the closure costs to be in cash. Components of the charges include non-cash asset write-offs of approximately \$3.0 million, employee-related costs of approximately \$2.6 million, and other closure costs of approximately \$2.9 million.

#### Product Recall

On May 3, 2016, the Company announced the voluntary recall of products that may be impacted by sunflower seeds contaminated with *Listeria monocytogenes (L.mono)*. The recall was expanded on May 19, 2016 and again on June 2, 2016. Product was distributed nationwide through retail stores, and no illnesses have been reported to date. Based on available information, the Company has incurred \$0.1 million and \$15.3 million in charges for the recall for the three and nine months ended September 30, 2016, respectively, and is unable to determine the full cost at this time. The Company expects to be fully indemnified for all costs associated with the recall.

In June 2016, the Company entered into \$500 million of long-term interest rate swap agreements to lock into a fixed LIBOR interest rate base. Under the terms of the agreements, \$500 million in variable-rate debt was swapped for a weighted average fixed interest rate base of approximately 0.86% for a period of 37 months, beginning on January 31, 2017 and ending on February 28, 2020. The borrowing cost on the swapped principal will range from 2.11% to 3.86% during the life of the swap agreement based on the credit spreads under the Amended and Restated Credit Agreement.

# **Results of Operations**

The following table presents certain information concerning our financial results, including information presented as a percentage of net sales:

		Months End	led Septembe 201	,	Nine Months Ended September 30, 2016 2015				
	Dollars	Percent (Dollars in t	Dollars thousands)	Percent	Dollars (	Percent Dollars in	Dollars thousands)	Percent	
Net sales	\$ 1,586,85	0 100.0%	\$ 798,638	100.0%	\$4,398,412	100.0%	\$ 2,340,991	100.0%	
Cost of sales	1,301,31	7 82.0	639,941	80.1	3,622,510	82.4	1,878,486	80.2	
Gross profit	285,53	3 18.0	158,697	19.9	775,902	17.6	462,505	19.8	
Operating expenses:									
Selling and									
distribution	102,14	1 6.5	44,887	5.6	291,976	6.6	133,482	5.7	
General and administrative	71,87	9 4.5	36,535	4.6	244,580	5.6	119,302	5.1	
Amortization expense	28,63	8 1.8	14,893	1.9	80,952	1.8	45,772	2.0	
Other operating expense, net	5,28	5 0.3	154		10,284	0.2	504		
Total operating expenses	207,94	3 13.1	96,469	12.1	627,792	14.2	299,060	12.8	
Operating income	77,59	0 4.9	62,228	7.8	148,110	3.4	163,445	7.0	
Other expense (income):									
Interest expense Interest income	30,74 (10		10,914 (265)	1.4	87,955 (3,569)	2.0 (0.1)	33,978 (2,228)	1.5 (0.1)	
(Gain) loss on foreign currency		-,			(= )= == )		(, -)		
exchange	(1,07	5) (0.1)	9,226	1.1	(5,948)	(0.1)	18,226	0.8	
Other (income) expense, net	(4,58	4) (0.3)	2,078	0.2	(331)		(394)		
Total other	24.00	2 16	21.052	2.7	79 107	1 0	40.592	2.2	
expense	24,98	2 1.6	21,953	2.7	78,107	1.8	49,582	2.2	
Income before	50.00	0 22	40.275	<i>5</i> 1	70.002	1.6	112.062	4.0	
income taxes	52,60 15.43		40,275	5.1	70,003	1.6	113,863 36,208	4.8	
Income taxes	15,43		11,834	1.5	20,527	0.5		1.5	
Net income	\$ 37,17	4 2.3%	\$ 28,441	3.6%	\$ 49,476	1.1%	\$ 77,655	3.3%	

## Three Months Ended September 30, 2016 Compared to Three Months Ended September 30, 2015

Net Sales Third quarter net sales increased 98.7% to \$1,586.9 million in 2016 compared to \$798.6 million in the third quarter of 2015. The increase was due to sales from the 2016 acquisition of the Private Brands Business and favorable volume/mix, partially offset by unfavorable pricing. During the second quarter of 2016, the Company announced a recall of certain products that impacted net sales. The impact on net sales of this recall in the third quarter was \$0.1 million. The Company expects to be fully indemnified for the amount. Net sales by segment are shown in the following table:

	Three Months Ended September 30,							
	2016	2015 (Dollars in	\$ Increase/ (Decrease) thousands)	% Increase/ (Decrease)				
North American Retail Grocery	\$ 1,305,872	\$ 597,77		118.5%				
Food Away From Home	157,371	94,60	1 62,770	66.4				
Industrial and Export	123,511	106,26	2 17,249	16.2				
Unallocated	96		96					
Total	\$ 1,586,850	\$ 798,63	8 \$ 788,212	98.7%				

Cost of Sales All expenses incurred to bring a product to completion are included in cost of sales. These include the costs of raw materials, ingredients and packaging, labor, facilities and equipment, operation and maintenance of our warehouses, and transportation of our finished products from our manufacturing facilities to distribution centers. Cost of sales as a percentage of net sales was 82.0% in the third quarter of 2016, compared to 80.1% in 2015. The increase in cost of sales as a percentage of net sales was due to the impact of lower margin products from the recent acquisition, which accounts for approximately 200 basis points of the increase. This increase in cost of sales as a percentage of net sales was partially offset by lower input costs and favorable sales mx. Included in cost of sales was approximately \$1.2 million of costs related to restructuring activities and the product recall that began in the second quarter of 2016. These costs were insignificant in the prior year. The Company expects to be fully indemnified for all costs associated with the recall.

*Operating Expenses* Total operating expenses were \$207.9 million in the third quarter of 2016 compared to \$96.5 million in 2015. The increase in 2016 resulted from the following:

Selling and distribution expenses increased \$57.3 million, or 127.6% in the third quarter of 2016 compared to 2015, due to \$59.7 million of incremental costs from the recent acquisition and additional investments in the sales force that were partially offset by favorable freight costs.

General and administrative expenses increased by \$35.3 million in the third quarter of 2016 compared to 2015, of which \$24.3 million pertains to continuing costs of the acquired business. Also contributing to the increase was \$4.5 million of acquisition and integration costs in the third quarter of 2016 compared to \$3.0 million in the prior year. The remaining increase of \$9.5 million was due to approximately \$6.0 million in higher incentive compensation compared to the prior year and general growth of the business. In the prior year, the Company reduced incentive compensation due to operating results.

Amortization expense increased \$13.7 million in the third quarter of 2016 compared to 2015, primarily due to the amortization of intangible assets from the acquisition.

Other operating expense in the third quarter of 2016 was \$5.3 million, compared to \$0.2 million in 2015. The increase was due to higher costs associated with restructurings that were announced in recent quarters with respect to the Company s closure of the City of Industry, California; Ayer, Massachusetts; Azusa, California; and Ripon, Wisconsin facilities.

*Interest Expense* Interest expense increased to \$30.7 million in the third quarter of 2016, compared to \$10.9 million in 2015, due to higher debt levels and higher interest rates from financing the acquisition.

*Interest Income* Interest income of \$0.1 million relates to interest earned on the cash held by our Canadian subsidiaries and gains on investments discussed in Note 5.

*Foreign Currency* The Company s foreign currency impact was a \$1.1 million gain for the third quarter of 2016, compared to a loss of \$9.2 million in 2015, primarily due to fluctuations in currency exchange rates between the U.S. and Canadian dollar during the respective quarters.

Other (Income) Expense, net Other income was \$4.6 million for the third quarter of 2016, compared to expense of \$2.1 million in 2015. The change was due to the non-cash mark-to-market adjustments on derivative contracts, primarily foreign currency contracts and interest rate swap agreements, offset by the write-off of the indemnification asset discussed below.

*Income Taxes* Income tax expense was recorded at an effective rate of 29.3% in the third quarter of 2016 compared to 29.4% in the prior year s third quarter. During the third quarter of 2016, the Company s effective tax rate was favorably impacted by the reversal of a \$2.2 million tax reserve assumed in a prior acquisition. The Company also recognized \$2.2 million of non-operating expense for the write-off of the related indemnification asset, which is included in Other (income) expense, net.

Our effective tax rate may change from period to period based on recurring and non-recurring factors including the jurisdictional mix of earnings, enacted tax legislation, state income taxes, settlement of tax audits, and the expiration of the statute of limitations in relation to unrecognized tax benefits.

The Company s effective tax rate differs from the U.S. federal statutory tax rate primarily due to state tax expense and the benefits associated with the federal domestic production activities deduction and an intercompany financing structure entered into in conjunction with the E.D. Smith Foods, Ltd. (E.D. Smith) acquisition in 2007.

# Three Months Ended September 30, 2016 Compared to Three Months Ended September 30, 2015 Results by Segment

North American Retail Grocery

	Three Months Ended September 30,						
	201	2016					
	Dollars	<b>Dollars</b> Percent		Dollars	Percent		
		(Dollars in thousands)					
Net sales	\$ 1,305,872	100.0%	\$	597,775	100.0%		
Cost of sales	1,064,239	81.5		480,608	80.4		
Gross profit	241,633	18.5		117,167	19.6		
Freight out and commissions	56,153	4.3		23,250	3.9		
Direct selling and marketing	26,356	2.0		10,053	1.7		
Direct operating income	\$ 159.124	12.2%	\$	83,864	14.0%		

Net sales in the North American Retail Grocery segment increased by \$708.1 million, or 118.5%, in the third quarter of 2016 compared to 2015. The change in net sales from 2015 to 2016 was due to the following:

	Dollars (Dollars in t	Percent housands)
2015 Net sales	\$ 597,775	
Volume/mix	27,489	4.6 %
Pricing	(8,821)	(1.5)
Acquisitions	690,215	115.5
Foreign currency	(786)	(0.1)
2016 Net sales	\$ 1,305,872	118.5 %

The increase in net sales from 2015 to 2016 resulted from the acquisition of the Private Brands Business and improved volume/mix, partially offset by unfavorable pricing. During the third quarter of 2016, volume/mix improved in single serve beverages (where the Company gained additional distribution), carton soup, and dressings, partially offset by lower volume/mix in non-dairy creamer and pickles.

Cost of sales as a percentage of net sales in the third quarter of 2016 increased 1.1% compared to last year, as the impact of lower margin products from the Private Brands Business offset favorability from lower commodity costs and improved sales mix. The Company estimates the acquisition increased cost of sales as a percentage of net sales by approximately 1.4%.

Freight out and commissions paid to independent sales brokers were \$56.2 million in the third quarter of 2016, compared to \$23.3 million in 2015. The Private Brands Business acquisition accounted for \$34.4 million of the increase. Before considering the Private Brands Business acquisition, costs were lower primarily due to decreased freight costs.

Direct selling and marketing expenses were \$26.4 million in the third quarter of 2016 and \$10.1 million in 2015. The acquisition of the Private Brands Business accounted for \$13.6 million of the increase, with the remaining amount being due to investments in the sales force.

Food Away From Home

	i nree Months Ended September 30,						
		2016			2015		
		Dollars	Percent	]	Dollars	Percent	
			(Dollars in	thou	sands)		
Net sales	\$	157,371	100.0%	\$	94,601	100.0%	
Cost of sales		133,013	84.5		75,791	80.1	
Gross profit		24,358	15.5		18,810	19.9	
Freight out and commissions		5,705	3.6		3,844	4.1	
Direct selling and marketing		2,184	1.4		2,074	2.2	
Direct operating income	\$	16,469	10.5%	\$	12,892	13.6%	

Three Months Ended Sentember 20

Net sales in the Food Away From Home segment increased by \$62.8 million, or 66.4%, in the third quarter of 2016 compared to the prior year. The change in net sales from 2015 to 2016 was due to the following:

		Dollars Dollars in the	Percent ousands)
2015 Net sales	\$	94,601	
Volume/mix		(1,692)	(1.8)%
Pricing		(1,731)	(1.7)
Acquisitions		66,170	69.9
Foreign currency		23	
2016 Net sales	\$	157,371	66.4 %
2010 1101 30103	Ψ	137,371	30. <del>+</del> /6

Net sales increased during the third quarter of 2016 compared to 2015 as the increase from the acquisition of the Private Brands Business was partially offset by unfavorable volume/mix and unfavorable pricing. Volume/mix increases in pickles and hot cereals were more than offset by volume/mix reductions in dressings and aseptic products, reflecting competitive pressures.

Cost of sales as a percentage of net sales increased to 84.5% in the third quarter of 2016 from 80.1% in 2015 due to the impact of lower margin products from the Private Brands Business. The Company estimates the acquisition increased cost of sales as a percentage of net sales by approximately 6.0%. Before considering the impact of the Private Brands Business, cost of sales as a percentage of net sales decreased due to favorable commodity prices and higher than normal prior year cost associated with the avian flu outbreak.

Freight out and commissions paid to independent sales brokers increased in the third quarter of 2016 by \$1.9 million compared to 2015, due to the acquisition. Despite the increase in total expense, freight out and commissions decreased as a percentage of net sales due to lower freight rates.

Direct selling and marketing increased to \$2.2 million in the third quarter of 2016 from \$2.1 million in 2015 due to the acquisition. Despite the increase in total expense, direct selling and marketing decreased as a percentage of net sales due to cost saving initiatives.

Industrial and Export

	Three Months Ended September 30,						
		2010	6		2015		
	Dollars		<b>Dollars</b> Percent		Dollars	Percent	
	(Dollars				thousands)		
Net sales	\$	123,511	100.0%	\$	106,262	100.0%	
Cost of sales		102,556	83.0		85,919	80.8	
Gross profit		20,955	17.0		20,343	19.2	
Freight out and commissions		3,230	2.6		3,620	3.4	
Direct selling and marketing		1,294	1.1		615	0.6	
Direct operating income	\$	16,431	13.3%	\$	16,108	15.2%	

Net sales in the Industrial and Export segment increased \$17.2 million, or 16.2%, in the third quarter of 2016, compared to the prior year. The change in net sales from 2015 to 2016 was due to the following:

		Dollars (Dollars in thou	Percent usands)
2015 Net sales	\$	106,262	
Volume/mix		(14,937)	(14.1)%
Pricing		291	0.3
Acquisitions		32,375	30.5
Foreign currency		(480)	(0.5)
2016 Net sales	\$	123,511	16.2 %
2010 Net sales	φ	123,311	10.2 70

Net sales increased during the third quarter of 2016 compared to 2015 due to the acquisition of the Private Brands Business. This increase was partially offset by a decrease in volume/mix in most product categories, led by soup (where a large portion of the decrease was related to lower margin co-pack business), pickles, and non-dairy creamer. Increased competitive pressure is the primary cause of reduced volume/mix.

Cost of sales as a percentage of net sales increased from 80.8% in the third quarter of 2015 to 83.0% in 2016, primarily due to the impact of lower margin products from the Private Brands Business. The Company estimates the acquisition increased cost of sales as a percentage of net sales by approximately 2.7%. Before considering the impact of the Private Brands Business, cost of sales as a percentage of net sales decreased due to improved sales mix and favorable commodity prices.

Freight out and commissions paid to independent sales brokers were \$3.2 million in the third quarter of 2016 and \$3.6 million in 2015. The decrease is due to the impact lower freight rates and lower volume.

Direct selling and marketing increased to \$1.3 million in the third quarter of 2016 from \$0.6 million in 2015, primarily due to the acquisition.

#### Nine Months Ended September 30, 2016 Compared to Nine Months Ended September 30, 2015

Net Sales Net sales increased 87.9% to \$4,398.4 million in the first nine months of 2016 compared to \$2,341.0 million in the first nine months of 2015. The increase was due to sales from the 2016 acquisition of the Private Brands Business and favorable volume/mix, partially offset by unfavorable pricing and foreign exchange. During the second quarter of 2016, the Company announced a recall of certain products that impacted net sales by \$9.8 million, which was not allocated to the segments. The Company expects to be fully indemnified for the amount. Net sales by segment are shown in the following table:

	Nine Months Ended September 30,						
			\$ Increase/	% Increase/			
	2016	2015	(Decrease)	(Decrease)			
		(Dollars in t	thousands)				
North American Retail Grocery	\$ 3,599,506	\$ 1,768,938	\$ 1,830,568	103.5 %			
Food Away From Home	394,704	280,726	113,978	40.6			
Industrial and Export	414,047	291,327	122,720	42.1			
Unallocated	(9,845)		(9,845)				
Total	\$ 4,398,412	\$ 2,340,991	\$ 2,057,421	87.9 %			

Cost of Sales All expenses incurred to bring a product to completion are included in cost of sales. These include the costs of raw materials, ingredients and packaging, labor, facilities and equipment, operation and maintenance of our warehouses, and transportation of our finished products from our manufacturing facilities to distribution centers. Cost of sales as a percentage of net sales was 82.4% in the first nine months of 2016, compared to 80.2% in 2015. Contributing to the increase in cost of sales as a percentage of net sales was the impact of lower margin products from the recent acquisition, which accounts for approximately 170 basis points of the increase in cost of sales as a percentage of net sales. Included in cost of sales was approximately \$8.4 million of acquisition and integration costs and \$3.9 million of restructuring costs in the first nine months of 2016 compared to only \$0.7 million of acquisition and integration costs in the prior year. Also contributing to the increase in cost of sales relative to net sales was the year-over-year impact of unfavorable foreign exchange, increased operating costs, and approximately \$5.5 million of costs related to the product recall, which more than offset the impact of favorable input costs. The Company expects to be fully indemnified for all costs associated with the recall.

*Operating Expenses* Total operating expenses were \$627.8 million during the first nine months of 2016 compared to \$299.1 million in 2015. The increase in 2016 resulted from the following:

Selling and distribution expenses increased \$158.5 million, or 118.7%, in the first nine months of 2016 compared to 2015, primarily due to \$158.5 million of incremental costs from the recent acquisition. Before considering the impact of the Private Brands Business, selling and distribution expenses were relatively flat, as additional investments in the sales force were offset by favorable freight costs.

General and administrative expenses increased by \$125.3 million in the first nine months of 2016 compared to 2015, of which \$67.1 million pertained to continuing costs of the acquired business. Also contributing to the increase was \$42.0 million of acquisition and integration costs in the first nine months of 2016 compared to \$4.2 million in the prior year. The remaining increase of \$20.4 million was due to approximately \$21.0 million in higher incentive compensation as compared to prior year, the general growth of the business, and duplicative costs as a result of the Private Brands Business. In the prior year, the Company reduced incentive compensation due to operating results.

Amortization expense increased by \$35.2 million in the first nine months of 2016 compared to 2015, due to the amortization of intangible assets from the acquisition.

Other operating expense in the first nine months of 2016 was \$10.3 million, compared to \$0.5 million in 2015. The increase was primarily due to higher costs associated with restructurings that were announced in recent quarters with respect to the Company s closure of the City of Industry, California; Ayer, Massachusetts; Azusa, California; and Ripon, Wisconsin facilities.

*Interest Expense* Interest expense increased to \$88.0 million in the first nine months of 2016, compared to \$34.0 million in 2015, due to higher debt levels and higher interest rates from financing the acquisition.

Interest Income Interest income of \$3.6 million includes \$2.2 million of interest income recorded in the first quarter related to annual patronage refunds pertaining to Term Loan A. The patronage refund represents our participation in a capital plan related to our Term Loan A and is an annual payment based on a percentage of our average daily loan balance. The remaining interest income pertains to cash held by our Canadian subsidiaries and gains on investments, as discussed in Note 5.

Foreign Currency The Company s foreign currency impact was a \$5.9 million gain for the first nine months of 2016, compared to a loss of \$18.2 million in 2015, primarily due to fluctuations in currency exchange rates between the U.S. and Canadian dollar during the respective nine month periods.

Other (Income) Expense, net Other income was \$0.3 million for the first nine months of 2016, compared to income of \$0.4 million in 2015. This balance was due to the non-cash mark-to-market adjustments on derivative contracts, primarily foreign currency contracts and interest rate swap agreements, offset by the write-off of the indemnification asset discussed below.

*Income Taxes* Income tax expense was recorded at an effective rate of 29.3% in the first nine months of 2016 compared to 31.8% in 2015. During the first nine months of 2016, the Company s effective tax rate was favorably impacted by the reversal of \$3.1 million of tax reserve assumed in prior acquisitions. The Company also recognized \$3.1 million of non-operating expense for the write-off of the related indemnification assets, which is included in Other (income) expense, net.

Our effective tax rate may change from period to period based on recurring and non-recurring factors including the jurisdictional mix of earnings, enacted tax legislation, state income taxes, settlement of tax audits, and the expiration of the statute of limitations in relation to unrecognized tax benefits.

The Company s effective tax rate differs from the U.S. federal statutory tax rate primarily due to state tax expense and the benefits associated with the federal domestic production activities deduction and an intercompany financing structure entered into in conjunction with the E.D. Smith Foods, Ltd. (E.D. Smith) acquisition in 2007.

# Nine Months Ended September 30, 2016 Compared to Nine Months Ended September 30, 2015 Results by Segment

North American Retail Grocery

	Nine Months Ended September 30,						
		2016			2015		
		<b>Dollars</b>	Percent		<b>Dollars</b>	Percent	
			(Dollars in t	hous	sands)		
Net sales	\$	3,599,506	100.0%	\$	1,768,938	100.0%	
Cost of sales		2,929,908	81.4		1,425,772	80.6	
Gross profit		669,598	18.6		343,166	19.4	
Freight out and commissions		154,465	4.3		69,393	3.9	
Direct selling and marketing		72,376	2.0		31,553	1.8	
Direct operating income	\$	442,757	12.3%	\$	242,220	13.7%	

Net sales in the North American Retail Grocery segment increased by \$1,830.6 million, or 103.5%, in the first nine months of 2016 compared to the first nine months of 2015. The change in net sales from 2015 to 2016 was due to the following:

		Dollars	Percent	
	(	(Dollars in thousands)		
2015 Net sales	\$	1,768,938		
Volume/mix		50,243	2.8 %	
Pricing		(13,077)	(0.7)	
Acquisitions		1,805,199	102.0	
Foreign currency		(11,797)	(0.6)	
2016 Net sales	\$	3,599,506	103.5 %	

The increase in net sales from 2015 to 2016 resulted from the acquisition of the Private Brands Business and increased volume/mix, partially offset by unfavorable pricing and foreign exchange. During the first nine months of 2016, the Company experienced volume/mix increases in single serve beverages (where the Company gained additional distribution), carton soup and dressings that were partially offset by lower volume/mix in canned soup, non-dairy creamer, pickles, other sauces, hot cereals, and dry dinners.

Cost of sales as a percentage of net sales in the first nine months of 2016 increased 0.8% compared to last year, as the impact of lower margin products from the Private Brands Business and unfavorable foreign exchange offset favorability from lower commodity costs and improved sales mix. The Company estimates the acquisition increased cost of sales as a percentage of net sales by approximately 1.2%.

Freight out and commissions paid to independent sales brokers were \$154.5 million in the first nine months of 2016, compared to \$69.4 million in 2015. The Private Brands Business acquisition accounted for \$91.0 million of the increase. Before considering the Private Brands Business acquisition, costs were lower due to decreased freight costs.

Direct selling and marketing expenses were \$72.4 million in the first nine months of 2016 and \$31.6 million in 2015. The Private Brands Business acquisition added \$33.6 million of costs. The remaining increase of \$7.2 million is primarily due to additional investments in the sales force and the general growth of the business.

Food Away From Home

	Nine Months Ended September 30,					
		2016			2015	
		<b>Dollars</b>	Percent		<b>Dollars</b>	Percent
			(Dollars in t	hou	sands)	
Net sales	\$	394,704	100.0%	\$	280,726	100.0%
Cost of sales		320,699	81.3		224,280	79.9
Gross profit		74,005	18.7		56,446	20.1
Freight out and commissions		14,428	3.6		10,992	3.9
Direct selling and marketing		8,143	2.1		6,000	2.1
Direct operating income	\$	51,434	13.0%	\$	39,454	14.1%

Net sales in the Food Away From Home segment increased by \$114.0 million, or 40.6%, in the first nine months of 2016 compared to the prior year. The change in net sales from 2015 to 2016 was due to the following:

	Dollars (Dollars in th	Percent lousands)
2015 Net sales	\$ 280,726	
Volume/mix	(10,501)	(3.7)%
Pricing	(249)	(0.1)
Acquisitions	125,843	44.8
Foreign currency	(1,115)	(0.4)
2016 Net sales	\$ 394,704	40.6 %

Net sales increased during the first nine months of 2016 compared to 2015 primarily due to the acquisition of the Private Brands Business partially offset by unfavorable volume/mix and unfavorable foreign exchange. Volume/mix increases in hot cereals were more than offset by volume/mix reductions in dressings, pickles, aseptic products, and other sauces, resulting from competitive pressures.

Cost of sales as a percentage of net sales increased to 81.3% in the first nine months of 2016 from 79.9% in 2015 due to the impact of lower margin products from the Private Brands Business and unfavorable foreign exchange for the Canadian operations, partially offset by favorable input costs. The Company estimates the acquisition increased cost of sales as a percentage of net sales by approximately 2.1%.