State Auto Financial CORP Form 10-K March 12, 2012 Table of Contents

## **UNITED STATES**

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-K**

- x Annual Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the fiscal year ended December 31, 2011 or
- Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

  For the transition period from to

Commission File Number 000-19289

STATE AUTO FINANCIAL CORPORATION

(Exact name of Registrant as specified in its charter)

Ohio

31-1324304 (I.R.S. Employer Identification No.)

(State or other jurisdiction of incorporation or organization)

518 East Broad Street, Columbus, Ohio (Address of principal executive offices)

43215-3976 (Zip Code)

Registrant s telephone number, including area code:

(614) 464-5000

Securities registered pursuant to Section 12(b) of the Act: None

Securities registered pursuant to Section 12(g) of the Act:

Common Shares, without par value

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes "No x

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes "No x

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes x No "

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer " Accelerated filer x Non-accelerated filer " (Do not check if a smaller reporting company) Smaller reporting company "
Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes " No x

As of June 30, 2011, the last business day of the Registrant s most recently completed second fiscal quarter, the aggregate market value (based on the closing sales price on that date) of the voting stock held by non-affiliates of the Registrant was \$260,243,109.

On March 2, 2012, the Registrant had 40,376,941 Common Shares outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant s Proxy Statement relating to the annual meeting of stockholders to be held May 4, 2012 (the 2012 Proxy Statement), which will be filed within 120 days of December 31, 2011, are incorporated by reference into Part III of this Form 10-K.

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## IMPORTANT INFORMATION REGARDING FORWARD-LOOKING STATEMENTS

All statements, other than statements of historical facts, included in this Annual Report on Form 10-K (this Form 10-K ) of State Auto Financial Corporation (State Auto Financial or STFC) or incorporated herein by reference, including, without limitation, statements regarding State Auto Financial s future financial position, business strategy, budgets, projected costs, goals and plans and objectives of management for future operations, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally can be identified by the use of forward-looking terminology such as may, will, expect, intend, estimate, anticipate believe or continue or the negative thereof or variations thereon or similar terminology. Forward-looking statements speak only as the date the statements were made. Although State Auto Financial believes that the expectations reflected in forward-looking statements have a reasonable basis, it can give no assurance that these expectations will prove to be correct. Forward-looking statements are subject to risks and uncertainties that could cause actual events or results to differ materially from those expressed in or implied by the statements. For a discussion of the most significant risks and uncertainties that could cause State Auto Financial s actual results to differ materially from those projected, see Risk Factors in Item 1A of this Form 10-K. Except to the limited extent required by applicable law, State Auto Financial undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

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#### IMPORTANT DEFINED TERMS USED IN THIS FORM 10-K

## Glossary of Terms for State Auto Financial Corporation and Its Subsidiaries and Affiliates

State Auto Financial or STFC Refers to our holding company, State Auto Financial Corporation.

We, us, our or the Company

Refers to STFC and its consolidated subsidiaries, namely State Auto Property & Casualty
Insurance Company ( State Auto P&C ), Milbank Insurance Company ( Milbank ), Farmers
Casualty Insurance Company ( Farmers ), State Auto Insurance Company of Ohio ( SA
Ohio ), Stateco Financial Services, Inc. ( Stateco ), and through December 31, 2010, State
Auto National Insurance Company ( SA National ), which was sold to a third party on

December 31, 2010.

State Auto Mutual or our parent company Refers to State Automobile Mutual Insurance Company, which owns approximately 63%

of STFC s outstanding common shares. State Auto Mutual also owns Risk Evaluation & Design, LLC (RED), which acts as a managing general underwriter exclusively for the

benefit of our Pooled Companies.

STFC Pooled Companies Refers to State Auto P&C, Milbank, Farmers, SA Ohio, and, from January 1, 2010

through December 31, 2010, SA National.

Mutual Pooled Companies Refers to State Auto Mutual, and certain subsidiaries and affiliates of State Auto Mutual, namely State Auto Florida Insurance Company (SA Florida), State Auto Insurance

Company of Wisconsin ( SA Wisconsin ), Meridian Security Insurance Company ( Meridian Security ), Meridian Citizens Mutual Insurance Company ( Meridian Citizens Mutual ), Beacon National Insurance Company ( Beacon National ), Patrons Mutual Insurance Company of Connecticut ( Patrons Mutual ), Litchfield Mutual Fire Insurance Company ( Litchfield ) and, as of January 1, 2011, Rockhill Insurance Company ( RIC ), Plaza Insurance Company ( Plaza ), American Compensation Insurance Company ( American Compensation ) and Bloomington Compensation Insurance Company

( Bloomington Compensation ).

Pooled Companies or our Pooled Companies Refers to the STFC Pooled Companies and the Mutual Pooled Companies.

MIGI Insurers Refers to Meridian Security and Meridian Citizens Mutual.

MIGI Companies Refers to the MIGI Insurers and Meridian Insurance Group, Inc. (MIGI).

Beacon Insurance Group or Beacon Group Refers to Beacon National and Beacon Lloyds Insurance Company ( Beacon Lloyds ).

Patrons Insurance Group or Patrons Group Refers to Patrons Mutual and Litchfield.

Rockhill Insurance Group Refers to Rockhill Holding Company, its insurance subsidiaries, namely RIC, Plaza,

American Compensation and Bloomington Compensation, and its other non-insurance subsidiaries, including RTW, Inc. (RTW), a holding company that owns 100% of

American Compensation and Bloomington Compensation.

Rockhill Insurers Refers to RIC, Plaza, American Compensation and Bloomington Compensation.

State Auto Group Refers to the Pooled Companies and Beacon Lloyds.

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## **Glossary of Selected Insurance and Accounting Terms**

Accident year The calendar year in which loss events occur, regardless of when the losses are actually reported, booked or paid. Admitted insurer An insurer licensed to transact insurance business within a state and subject to

comprehensive policy rate, form and market conduct regulation by that state s insurance

regulatory authority.

Allocated loss adjustment expenses or ALAE The costs that can be related to a specific claim, which may include attorney fees,

external claims adjusters and investigation costs, among others.

Book value per share Total common stockholders equity divided by the number of common shares outstanding.

A closely held insurance arrangement whose primary purpose is to provide insurance Captive insurance arrangement

coverage to the captive s owners and/or their affiliates.

Catastrophe loss Loss and ALAE from catastrophes, where catastrophes are defined as a severe loss caused by various natural events, including hurricanes, hailstorms, tornadoes, windstorms, earthquakes, severe winter weather and fires. Our catastrophe losses are

those designated by the Insurance Services Office ( ISO ) Property Claim Services ( PCS ). PCS defines a catastrophe as an event that causes \$25 million or more in industry insured property losses and affects a significant number of property and casualty policyholders

and insurers.

Combined ratio The sum of the loss and LAE ratio and the expense ratio. A combined ratio under 100%

generally indicates an underwriting profit. A combined ratio over 100% generally

indicates an underwriting loss.

Debt to capital ratio The ratio of notes payable to the sum of total stockholders equity and notes payable.

Deferred acquisition costs or DAC Expenses that vary with, and are primarily related to, the production of new and renewal

insurance business, and are deferred and amortized to achieve a matching of revenues and expenses when reported in financial statements prepared in accordance with GAAP.

Direct written premiums The amounts charged by an insurer to insureds in exchange for coverages provided in

accordance with the terms of an insurance contract. The amounts exclude the impact of

all reinsurance premiums, either assumed or ceded.

Duration A measure of the sensitivity of a financial asset s price to interest rate movements.

Earned premiums or premiums earned

The portion of written premiums that applies to the expired portion of the policy term. Earned premiums are recognized as revenue under both SAP and GAAP.

Excess and surplus lines insurance

Specialized property and liability coverages written by non-admitted insurers. These coverages include exposures that do not fit within normal underwriting patterns, involve a degree of risk that is not commensurate with standard rates and/or policy forms, or are not written by admitted insurers because of general market conditions.

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Expense ratio or underwriting expense ratio For SAP, it is the ratio of (i) the sum of statutory underwriting and miscellaneous

expenses incurred offset by miscellaneous income (collectively, underwriting expenses ) to (ii) written premiums. For GAAP, it is the ratio of acquisition and operating expenses

incurred to earned premiums.

Generally accepted accounting principles or GAAP Accounting practices used in the United States of America determined by the Financial

Accounting Standards Board (FASB) and American Institute of Certified Public

Accountants ( AICPA ).

Incurred but not reported reserves or IBNR Estimated losses and LAE that have been incurred but not yet reported to the insurer.

This includes amounts for unreported claims, development on known cases, and

re-opened claims.

Loss adjustment expenses or LAE

The expenses of settling claims, including legal and other fees, and the portion of general

expenses allocated to claim settlement. LAE is comprised of ALAE and ULAE.

Loss and LAE ratio or loss ratio For both SAP and GAAP, it is the ratio of incurred losses and LAE to earned premiums.

Loss reserves Liabilities established by insurers and reinsurers to reflect the estimated cost of claims

incurred that the insurer or reinsurer will ultimately be required to pay in respect of insurance or reinsurance it has written. Reserves are established for losses and for LAE,

and consist of case reserves and IBNR reserves.

Managing general underwriter or MGU

An independent insurance professional firm that acts as an intermediary between the

insurer and retail agents, much like a wholesaler. MGUs frequently have binding authority to issue insurance policies on behalf of an insurer that fit into the underwriting guidelines provided by that insurer. MGUs typically are compensated by an override

commission on the insurance coverages sold by their sub-agents.

National Association of Insurance Commissioners or An organization of the insurance commissioners or directors of all 50 states, the District

NAIC of Columbia and the five U.S. territories organized to promote consistency of regulatory

practices and statutory accounting standards throughout the United States.

Net premiums written to surplus ratio or leverage ratio A SAP calculation which measures statutory surplus available to absorb losses. This ratio

is calculated by dividing the net statutory premiums written for a rolling twelve month period by the ending statutory surplus for the period. For example, a ratio of 1.5 means

that for every dollar of surplus, the insurer wrote \$1.50 in premiums.

Net written premiums Direct written premiums plus assumed reinsurance premiums less ceded reinsurance

premiums.

Non-admitted insurer or surplus lines carrier

An insurer that is not required to be licensed in a state but is allowed to do business in

that state subject to certain regulatory oversight by

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that state s insurance regulatory authority. Non-admitted insurers are not subject to most of the rate and form regulations imposed on admitted insurers because they write specialized property and liability coverages, also known as excess and surplus lines insurance, which allows them the flexibility to change coverages offered and rates charged without time constraints and financial costs associated with the filing process. As such, these insurers offer an opportunity for coverage for specialized exposures that otherwise might not be insurable.

Retail agent or retail agency

An independent insurance professional who represents, and acts as an intermediary for, admitted insurers, generally recommending, marketing and selling insurance products and services to insurance consumers.

Return on average equity

The percent derived by dividing net income by average total stockholders equity.

Risk-based capital or RBC

A measure adopted by the NAIC and state regulatory authorities for determining the minimum statutory capital and surplus requirements of insurers. Insurers having total adjusted capital less than that required by the RBC calculation will be subject to varying degrees of regulatory action depending on the level of capital inadequacy.

Risk retention groups

An insurance arrangement where members of a similar profession or business band together to self-insure their exposure.

Standard insurance

Insurance which is typically written by admitted insurers. Our personal and business insurance segments are comprised of standard insurance.

Statutory accounting practices or SAP

The practices and procedures prescribed or permitted by state insurance regulatory authorities in the United States for recording transactions and preparing financial statements.

Statutory surplus

Under SAP, the amount remaining after all liabilities, including loss reserves, are subtracted from all admitted assets. Admitted assets are assets of an insurer prescribed or permitted by a state to be recognized on the balance sheet prepared in accordance with SAP.

Unallocated loss adjustment expenses or ULAE

The costs incurred in settling claims, such as in-house processing costs, which cannot be associated with a specific claim.

Underwriting gain or loss

Under SAP, earned premiums less loss and LAE and underwriting expenses.

Unearned premiums

The portion of written premiums that applies to the unexpired portion of the policy term. Unearned premiums are not recognized as revenues under both SAP and GAAP.

Wholesale broker

An independent insurance professional who offers specialized insurance products and serves as an intermediary between a retail agent and an insurer, while typically having no contact with the insured. A wholesale broker may represent both admitted and non-admitted insurers, and may offer both standard and excess and surplus lines insurance.

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#### PART I

#### Item 1. Business

State Auto Financial is an Ohio domiciled property and casualty insurance holding company incorporated in 1990. We are primarily engaged in writing personal and business insurance. State Auto Financial s subsidiaries include State Auto P&C, Milbank, Farmers, and SA Ohio, each of which is a property and casualty insurance company, and Stateco, which provides investment management services to affiliated insurance companies.

Our parent company is State Auto Mutual, an Ohio domiciled mutual property and casualty insurance company organized in 1921. It owns approximately 63% of State Auto Financial s outstanding common shares. State Auto Mutual s other subsidiaries and affiliates include SA Florida, SA Wisconsin, Meridian Security, Meridian Citizens Mutual, Beacon National, Patrons Mutual, Litchfield and the Rockhill Insurers, each of which is a property and casualty insurance company. In 2009, State Auto Mutual acquired the Rockhill Insurance Group. State Auto Mutual and its insurance subsidiaries and affiliates, along with State Auto Financial s insurance subsidiaries, pool their respective insurance business under the Pooling Arrangement, as further described below.

Our capital position during 2011 was negatively impacted by a record level of weather-related catastrophes. At the end of 2011, the State Auto Group implemented several capital management actions to improve and better manage our capital position. First, the Pooling Arrangement was amended to reduce the overall participation percentage of the STFC Pooled Companies from 80% to 65%. See Pooling Arrangement discussion below included in this Item 1. Second, the State Auto Group entered into a three-year quota share reinsurance agreement with a syndicate of reinsurers covering its homeowners book of business. Third, retiree healthcare benefits were terminated for most active employees and certain retirees. For a more detailed discussion of these actions, see Item 7 of this Form 10-K Management s Discussion and Analysis of Financial Condition and Results of Operations Overview Capital Management Actions.

The State Auto Group markets its insurance products throughout the United States primarily through independent agencies, which include retail agencies and wholesale brokers. All of the property and casualty insurance companies in the State Auto Group are admitted insurers, except for RIC, which is a non-admitted insurer. The operations of the State Auto Group are headquartered in Columbus, Ohio.

Our Pooled Companies are rated A (Excellent) by the A.M. Best Company ( A.M. Best ).

## FINANCIAL INFORMATION ABOUT SEGMENTS

Since January 1, 2011, our reportable insurance segments have been personal insurance, business insurance and specialty insurance (collectively the insurance segments). These insurance segments are aligned consistent with the reporting lines to our principal operating decision makers. Investment operations is also a reportable segment. See a detailed discussion regarding our segments at Item 7 of this Form 10-K. Management s Discussion and Analysis of Financial Condition and Results of Operations Overview and Note 14 to our consolidated financial statements included in Item 8 of this Form 10-K.

## PERSONAL AND BUSINESS INSURANCE

Products offered in our personal and business insurance segments are marketed exclusively through retail agents, but the segments are managed separately from each other due to the differences in the types of customers they serve or products they provide or services they offer.

## **Products**

Personal Insurance

In our personal insurance segment, we write standard insurance covering personal exposures to individuals. The primary coverages offered are personal auto and homeowners.

#### Business Insurance

In our business insurance segment, we write standard insurance covering small-to-medium sized commercial exposures. We offer a broad range of coverages which include commercial auto, commercial multi-peril, business owners, fire & allied and general liability.

## Marketing

We market our personal and business insurance through approximately 3,000 retail agencies. We view our retail agents as our primary customers, because they are in a position to recommend either our insurance products or those of a competitor to their customers. We strongly support the independent agency system and believe its maintenance is essential to our present and future success. We continually develop programs and procedures to enhance our agency relationships, including the following: regular travel by senior management and regional office staff to meet with agents, in person, in their home states; training opportunities; and incentives related to profit and growth. In addition, we share the cost of approved advertising with selected agencies.

We actively help our agencies develop the professional sales skills of their staffs. Our training programs include both products and sales training conducted in our corporate headquarters. Further, our training programs include disciplined follow-up and coaching for an extended time. Other targeted training sessions are held in our regional headquarters from time to time, as well as in our agents offices.

We provide our retail agents with defined travel and cash incentives if they achieve certain sales and underwriting profit levels. Further, we recognize our very top agencies measured by consistent profitability, achievement of written premium thresholds and growth as Inner Circle Agencies. Inner Circle Agencies are rewarded with additional trip and financial incentives.

We have made continuing efforts to use technology to make it easier for our retail agents to do business with us. We offer internet-based (i) rating, (ii) policy application submission, (iii) execution of changes to policies for certain products and (iv) claims submission. In addition, we provide our agents with the opportunity to maintain policyholder records electronically, avoiding the expense of preparing and storing paper records. We believe that, since agents and their customers realize better service and efficiency through automation, they value their relationship with us. Automation can make it easier for an agent to do business with us, which attracts prospective agents and enhances existing agencies relationships with us.

## **Claims**

Our internal claims division supports our personal and business insurance segments through emphasis on timely investigation of claims, settlement of meritorious claims for equitable amounts, maintenance of adequate case reserves for claims, and control of external claims adjustment expenses. Achievement of these goals supports our marketing efforts by providing agents and policyholders with prompt and effective service.

We employ a specialized claims model that is skills-based which attempts to yield a quality customer experience regardless of the type and severity of the claim. We staff field adjusters in locations where we have size, scale and density of claims whenever possible to control file quality and enhance customer service. We supplement our field staff with independent adjusters and appraisers in areas in which there is not sufficient volume of claims to warrant staff adjusters.

Claim settlement authority levels are established for each adjuster, supervisor and manager based on his or her level of expertise and experience. Our claims division is responsible for reviewing the claim, obtaining necessary documentation and establishing loss and expense reserves of certain claims. Generally, property or casualty claims estimated to reach \$100,000 or above are sent to specialists for direct handling.

We minimize claims adjusting costs by settling as many claims as possible through our internal claims staff and, if possible, by settling disputes regarding automobile physical damage, bodily injury and property insurance claims through arbitration or mediation when appropriate. In addition, selected agents have authority to settle small first party claims, which improves claims service.

We have internal house counsel offices to defend and resolve claims which are in litigation. These offices are strategically placed where we have size, scale and density of legal cases to warrant their existence. We also have a list of highly skilled panel counsel we employ for defending our insureds when appropriate.

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Our Claims Express Centers allow us to improve claims efficiency and economy by concentrating the handling of smaller, less complex claims in a centralized environment. We provide claim service 24 hours a day, seven days a week, either through associates in our Claims Express Centers, which are located in Des Moines, Iowa and Columbus, Ohio, or for a few overnight hours, through a third party service provider.

## SPECIALTY INSURANCE

In our specialty insurance segment, we offer commercial coverages that require specialized product underwriting, claims handling or risk management services through a distribution channel of retail agents and wholesale brokers, which may include program administrators and other specialty sources. Our specialty insurance products are written through our admitted and non-admitted insurers. Our specialty insurance segment is organized into the following three units:

Our RED unit markets and underwrites small-to-medium commercial exposures, offering property and casualty programs for customers with common risk characteristics or coverage requirements. This unit may also offer alternative forms of risk protection that include various forms of self-insurance or high deductibles, some of which may utilize captive insurance arrangements or risk retention groups. Coverages offered by this unit include commercial auto, workers—compensation, general liability and property. We use approved external claim services for claims notification, handling and settlement with centralized management oversight by our home office team.

Our Rockhill unit markets and underwrites commercial exposures which have unique insurance requirements, including difficult to place classes of commercial business which may require customized rates and forms, along with customized insurance programs for specialty niche and homogenous groups of exposures. Coverages offered by this unit may include commercial auto, property, bonds (fidelity and surety) and general liability. Our Rockhill unit uses a combination of a dedicated internal claims unit and also approved external claim services for claims notification, handling and settlement with centralized management oversight by our home office team.

Our Workers Compensation unit serves the small-to-medium account and association business. This unit has a dedicated internal claims team emphasizing managed care cost containment strategies including focusing on the injured employee s early return to work and cost-effective quality care.

#### INVESTMENT OPERATIONS

The primary objectives of our investment strategy are to maintain adequate liquidity and capital to meet our responsibilities to policyholders; grow long term economic surplus, thereby increasing our capital position; provide a consistent level of income to support operations; and manage investment risk. Our investment portfolio is managed separately from that of our parent company and its subsidiaries and affiliates, and investment results are not shared by our Pooled Companies through the Pooling Arrangement, as described below. Stateco performs investment management services for us and our parent company and its subsidiaries and affiliates, although investment policies implemented by Stateco continue to be set for each company through the Investment Committee of its respective Board of Directors.

For additional discussion regarding our investments, including the market risks related to our investment portfolio, see Item 7 of this Form 10-K, Management s Discussion and Analysis of Financial Condition and Results of Operations Investment Operations Segment.

## POOLING ARRANGEMENT

Our Pooled Companies pool their respective insurance business in accordance with a quota share reinsurance agreement which we refer to as the Pooling Arrangement. In general, under the Pooling Arrangement, State Auto Mutual assumes premiums, losses and expenses from each of the remaining Pooled Companies and in turn cedes to each of the Pooled Companies a specified portion of premiums, losses and

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expenses based on each of the Pooled Companies—respective pooling percentages. State Auto Mutual then retains the balance of the pooled business. The participation percentage for the STFC Pooled Companies had been 80% since 2001. Prior to 2011, the Pooling Arrangement covered all property and casualty insurance written by the Pooled Companies except for business written by the Rockhill Insurers. As of January 1, 2011, we added the Rockhill Insurers to the pool with a participation percentage of 0.0%. As of the close of business on December 31, 2011, the Pooling Arrangement was amended to reduce the overall participation percentage of the STFC Pooled Companies from 80% to 65% and to include the pooling of applicable balance sheet accounts such as accumulated other comprehensive income related to employee benefit plans. See the detailed discussion of our Pooling Arrangement at Item 7 of this Form 10-K, Management s Discussion and Analysis of Financial Condition and Results of Operations—Pooling Arrangement.

## GEOGRAPHIC DISTRIBUTION

The following table sets forth the geographic distribution of our direct written premiums for the year ended December 31, 2011:

| State                     | % of Total |
|---------------------------|------------|
| Ohio                      | 13.0%      |
| Texas                     | 8.3        |
| Kentucky                  | 7.8        |
| Indiana                   | 5.7        |
| Tennessee                 | 5.4        |
| Minnesota                 | 4.6        |
| Pennsylvania              | 4.1        |
| Maryland                  | 3.5        |
| Illinois                  | 3.4        |
| Arkansas                  | 3.3        |
| West Virginia             | 3.2        |
| Michigan                  | 3.1        |
| All others <sup>(1)</sup> | 34.6       |
|                           |            |
| Total                     | 100.0%     |

## MANAGEMENT AGREEMENT

Through various management and cost sharing agreements, State Auto P&C provides the employees to perform all organizational, operational and management functions for the State Auto Group while State Auto Mutual provides certain operating facilities, including our corporate headquarters.

Our primary management agreement, which we refer to as the 2005 Management Agreement, has a ten year term and renews for an additional ten-year period unless terminated sooner in accordance with its terms. If the 2005 Management Agreement was terminated for any reason, we would have to relocate our facilities to continue our operations. However, we do not currently anticipate the termination of the 2005 Management Agreement. See Properties included in Item 2 of this Form 10-K.

## REINSURANCE

Members of the State Auto Group follow the customary industry practice of reinsuring a portion of their exposures and paying to the reinsurers a portion of the premiums received. Insurance is ceded principally to reduce net liability on individual risks or for individual loss occurrences, including catastrophic losses. Although reinsurance does not legally discharge the individual members of the State Auto Group from primary liability under their policies, it does make the assuming reinsurer liable to the extent of the reinsurance ceded. See the detailed discussion of our

<sup>(1)</sup> No other single state accounted for 3.0% or more of the total direct written premiums written in 2011.

reinsurance arrangements at Item 7 of this Form 10-K, Management s Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources Reinsurance Arrangements.

See Regulation in this Item 1 for a discussion of the Terrorism Acts.

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#### LOSS RESERVES

We maintain reserves for the eventual payment of losses and LAE for both reported claims and IBNR. Loss reserves are management s best estimate at a given point in time of what we expect to pay to settle all losses incurred as of the end of the accounting period, based on facts, circumstances and historical trends then known. During the loss settlement period, additional facts regarding individual claims may become known, and consequently it often becomes necessary to revise our estimate of the liability. The results of our operations and financial condition could be impacted, perhaps significantly, in the future if the ultimate payments required to settle claims vary from the loss reserves currently recorded.

Loss reserves for reported losses are initially established on either a case-by-case or formula basis depending on the type and circumstances of the loss. The case-by-case reserve amounts are determined based on our reserving practices, which take into account the type of risk, the circumstances surrounding each claim and applicable policy provisions. The formula reserves are based on historical paid loss data for similar claims with provisions for trend changes caused by inflation. Loss reserves for IBNR claims are estimated based on many variables including historical and statistical information, changes in exposure units, inflation, legal developments, storm loss estimates and economic conditions. Case and formula basis loss reserves are reviewed on a regular basis. As new data becomes available, estimates are updated resulting in adjustments to loss reserves. Generally, reported losses initially reserved on a formula basis which have not settled after six months, are case reserved at that time. Although our management uses many resources to calculate loss reserves, there is no precise method for determining the ultimate liability. We do not discount loss reserves for financial statement purposes. For additional information regarding our loss reserves, see Item 7 of this Form 10-K, Management s Discussion and Analysis of Financial Condition and Results of Operations Loss and LAE.

The following table sets forth our one-year development information on changes in the loss reserve for the years ended December 31, 2011, 2010 and 2009:

| (\$ millions)   | Year Ended December 31 |        |        |
|---|------------------------|--------|--------|
|   | 2011                   | 2010   | 2009   |
| Beginning of Year:  |                        |        |        |
| Loss and loss expenses payable                                    | \$ 893.0               | 840.2  | 791.2  |
| Less: Reinsurance recoverable on losses and loss expenses payable | 18.8                   | 20.8   | 21.2   |
|   |                        |        |        |
| Net losses and loss expenses payable <sup>(1)</sup>               | 874.2                  | 819.4  | 770.0  |
| Impact of pooling change, January 1, 2011 and 2010                | 124.1                  | (4.0)  |        |
| Provision for losses and loss expenses occurring:                 |                        |        |        |
| Current year  | 1,213.3                | 954.2  | 899.5  |
| Prior years <sup>(2)</sup>  | (33.3)                 | (64.6) | (56.2) |
|   |                        | , ,    | . ,    |
| Total   | 1,180.0                | 889.6  | 843.3  |
| Loss and loss expense payments for claims occurring during:       |                        |        |        |
| Current year  | 724.2                  | 543.9  | 524.8  |
| Prior years   | 369.1                  | 286.9  | 269.1  |
|   |                        |        |        |
| Total   | 1,093.3                | 830.8  | 793.9  |
| Impact of pooling change, December 31, 2011                       | (203.4)                |        |        |
| End of Year:  |                        |        |        |