

UNITED GUARDIAN INC  
Form 10-K  
March 24, 2009

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2008

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number 1-10526

UNITED-GUARDIAN, INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction  
of incorporation or organization)

11-1719724  
(I.R.S. Employer  
Identification No.)

230 Marcus Blvd., Hauppauge, NY  
(Address of principal executive offices)

11788  
(Zip Code)

Registrant's telephone number, including area code: (631) 273-0900

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class           | Name of each exchange on which registered |
|-------------------------------|---|
| Common Stock, \$.10 par value | The NASDAQ Stock Market LLC               |

Securities registered pursuant to Section 12(g) of the Act:

None

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Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company.)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes  No

As of the last business day of the registrant's most recently completed second fiscal quarter, the aggregate market value of the registrant's common stock held by non-affiliates (based on the closing sales price of such shares on what was then the American Stock Exchange) was approximately \$26,553,798. (For the purpose of this report it has been assumed that all officers and directors of the Registrant, as well as all stockholders holding 10% or more of Registrant's stock, are affiliates of the Registrant).

As of March 1, 2009, the Registrant had issued 5,008,639 shares of Common Stock, \$.10 par value per share ("Common Stock"), of which 4,946,439 shares were outstanding and 62,200 held as Treasury Stock.

DOCUMENTS INCORPORATED BY REFERENCE:

Certain information required by Part III (portions of Item 10, as well as Items 11, 12, and 13) is incorporated by reference from the Registrant's definitive proxy statement for the 2009 annual meeting of stockholders ("2009 Proxy Statement"), which, pursuant to Regulation 14A of the Securities Exchange Act of 1934, as amended, is to be filed with the Securities and Exchange Commission no later than 120 days after Registrant's fiscal year end.

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This annual report on Form 10-K contains both historical and "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, which provides a safe harbor for forward-looking statements by the Registrant about its expectations or beliefs concerning future events, such as financial performance, business prospects, and similar matters. The Registrant desires to take advantage of such "safe harbor" provisions and is including this statement for that express purpose. Words such as "anticipates", "believes", "expects", "intends", "future", and similar expressions identify forward-looking statements. Any such "forward-looking" statements in this report reflect the Registrant's current views with respect to future events and financial performance, and are subject to a variety of factors that could cause Registrant's actual results or performance to differ materially from historical results or from the anticipated results or performance expressed or implied by such forward-looking statements. Because of such factors, there can be no assurance that the actual results or developments anticipated by the Registrant will be realized or, even if substantially realized, that they will have the anticipated results. The risks and uncertainties that may affect Registrant's business include, but are not limited to: economic conditions, governmental regulations, technological advances, pricing and competition, acceptance by the marketplace of new products, retention of key personnel, the sufficiency of financial resources to sustain and expand Registrant's operations, and other factors described in this report and in prior filings with the United States Securities and Exchange Commission ("SEC"). Readers should not place undue reliance on such forward-looking statements, which speak only as of the date hereof, and should be aware that except as may be otherwise legally required of Registrant, Registrant undertakes no obligation to publicly revise any such forward-looking statements to reflect events or circumstances that may arise after the date hereof.

## PART I

### Item 1. Business.

#### (a) Introduction

United-Guardian, Inc. ("United", "Registrant", or "Company") is a Delaware corporation that, through its Guardian Laboratories Division ("Guardian"), conducts research, product development, manufacturing and marketing of cosmetic ingredients, personal and health care products, pharmaceuticals, and specialty industrial products. Until December 11, 2007, United also distributed an extensive line of fine organic chemicals, research chemicals, test solutions, indicators, dyes and reagents through its wholly owned Eastern Chemical Corporation ("Eastern") subsidiary. On December 11, 2007, with Registrant as Guarantor, Eastern sold substantially all of its assets to Pfaltz & Bauer, Inc. Registrant has dissolved the Eastern corporate entity, as well as the corporate entity of Paragon Organic Chemicals, Inc. ("Paragon"), another wholly owned subsidiary of the Registrant that acted as a purchasing entity for Eastern. Unless otherwise specified or indicated by the context, "Company" shall refer only to United-Guardian, Inc. and its Guardian division, and shall not include Eastern or Paragon.

United's predecessor, United International Research Corp. (which name was later changed to United International Research, Inc. ("UIR")), was founded and incorporated in New York in 1942 by Dr. Alfred R. Globus, United's Chairman and Director of Research. On February 10, 1982, a merger took place between UIR and Guardian Chemical Corp. ("GCC"), an affiliate of UIR, whereby GCC was merged into UIR and the name was changed to United-Guardian, Inc., a New York corporation. On September 14, 1987, United-Guardian, Inc. (New York) was merged with and into a newly formed Delaware corporation by the same name, United-Guardian, Inc., for the purpose of changing the domicile of United.

Until December 11, 2007 the Company operated two business segments:

(1) Guardian conducts research, product development, manufacturing and marketing of cosmetic ingredients, personal and health care products, pharmaceuticals, and specialty industrial products. The research and development department not only develops new products but also modifies and refines existing products, with the goal of expanding the potential markets for the Company's products.

Guardian has a broad range of products, some of which are currently marketed, some of which are marketable but are not currently marketed by the Company, and some of which are still in the developmental stage. Of the products being actively marketed, the two largest product lines are the LUBRAJEL® line of cosmetic ingredients and medical lubricants, which accounted for approximately 76.9% of the Company's sales in 2008, and its RENACIDIN® IRRIGATION, a pharmaceutical product that accounted for approximately 18.0% of the Company's sales in 2008. The Company actively seeks other companies as potential marketers for its products, particularly for those products that are not yet being actively marketed by the Company or the Company's marketing partners.

(2) Eastern was a distributor of fine organic chemicals, research chemicals, intermediates, reagents, indicators, dyes and stains. On December 11, 2007, substantially all of Eastern's assets were sold to Pfaltz & Bauer, Inc. Eastern carried an extensive line of products which it sold throughout the United States as well as overseas. Eastern's products were primarily sold either to distributors for resale in smaller quantities or as intermediates and raw materials for further chemical processing. Sales quantities ranged from a few hundred grams to over a thousand kilos per shipment. Although Eastern conducted no chemical manufacturing, it did contract with several custom chemical manufacturers and also would package-to-order for those customers that required it.

Paragon functioned solely as a purchasing entity for Eastern. It had no assets or sales of its own. As part of the sale of substantially all of Eastern's assets to Pfaltz & Bauer the Company also sold to them the Paragon trade name.

Eastern's business is reported as a discontinued operation in the financial statements incorporated herein.

(b) Narrative Description of Business

Guardian conducts research, product development, manufacturing and marketing of many different cosmetic ingredients, personal and health care products, pharmaceuticals, and specialty industrial products, all of which were developed by Guardian, and many of which have unique properties. Many of Guardian's products are marketed through collaborative agreements with larger companies. The personal care products manufactured by Guardian, including the cosmetic ingredients, are marketed to end-users through the Company's worldwide network of marketing partners and distributors, and are currently used by many of the major international cosmetic and personal care products companies. The Company sells product outright to its marketing partners, FOB the Company's plant in Hauppauge, New York, and those marketing partners in turn resell those products to their customers, who are typically the end-users of the products. The products are not sold on a consignment basis, so unless a product is determined to be defective it is not returnable except at the discretion of the Company.

The Company's pharmaceutical products are marketed by direct advertising, mailings, and trade exhibitions, and are sold to end-users primarily through the major drug wholesalers, which purchase the Company's products outright for resale to their customers. The Company's pharmaceutical products are returnable only at the discretion of the Company unless (a) they are found to be defective, or (b) they are

outdated but within one year after their expiration date, which is in accordance with standard pharmaceutical industry practice. The Company also has a small amount of pharmaceutical sales directly to hospitals and pharmacies. The non-pharmaceutical medical products and the specialty industrial products are sold directly by the Company to the end-users.

During 2008, Guardian's sales were \$12,292,147. Because Eastern was discontinued in 2007, there were no Eastern sales in 2008. Eastern's sales in fiscal year 2007 prior to the sale of its assets and discontinuation of its operations on December 11, 2007 were \$841,060.

Guardian's products are sold under trademarks or trade names owned by the Company. The marks for the most important products, LUBRAJEL and RENACIDIN, as well as some other Company trademarks, are registered as trademarks with the United States Patent and Trademark Office.

## Products

The Company operates in one business segment and serves several end markets:

### PERSONAL CARE

LUBRAJEL is an extensive line of water-based moisturizing and lubricating gel formulations that are used as ingredients in personal care and medical products. In the personal care industry they are used primarily as moisturizers and bases for other cosmetic ingredients, and can be found as an ingredient in skin creams, moisturizers, makeup, and body lotions. For medical products its primary use is as a lubricant. The largest selling product in the LUBRAJEL line in 2008 was LUBRAJEL CG, the original form of LUBRAJEL, followed by LUBRAJEL Oil. Some of the other varieties of LUBRAJEL sold for cosmetic use (all using the LUBRAJEL name) are MS, DV, TW, NP, WA, and LUBRAJEL II XD. In addition, many of the above products are available without paraben preservatives and are designated with the word 'Free' after the name (for example, LUBRAJEL MS Free).

LUBRAJEL PF is a preservative-free form of LUBRAJEL currently being marketed primarily by Societe D'Etudes Dermatologiques ("Sederma"), a subsidiary of Croda International Plc ("Croda"), under Sederma's tradename "Norgel". Sederma is the Company's marketing partner and distributor in France and, along with its parent company, Croda, is a major supplier of cosmetic ingredients in Europe. It is also distributed by some of the Company's other marketing partners under the name LUBRAJEL PF. Tests conducted by Sederma indicated that the product self-preserved, and aided in the preservation of other cosmetic ingredients with which it was formulated.

LUBRASIL™ is a special type of LUBRAJEL in which silicone oil is incorporated into a LUBRAJEL base by microemulsification, thereby maintaining much of the clarity of regular LUBRAJEL. The product has a silky feel, and is water resistant while moisturizing the skin. The newest products in the LUBRASIL line are the new LUBRASIL II products, which currently consist of LUBRASIL II DM and LUBRASIL II SB. Both products contain substantially higher levels of silicone than the original LUBRASIL products, and are intended to be additions to the line, not replacements for the original LUBRASIL.

LUBRAJEL II XD is a version of LUBRAJEL that was developed to be a drop-in replacement for one of the competitive products to LUBRAJEL.

KLENSOFT™ is a surfactant (a surface active agent, such as a soap or detergent that can reduce the surface tension of a liquid and thus allow it to foam or penetrate solids or act as a wetting agent) that can be used in shampoos, shower gels, makeup removers, and other cosmetic formulations. The primary customer for

KLENSOFT for many years has been in Taiwan, but over the past few years there have been new customers for the product in the United Kingdom, Australia, France and South Korea. Historically, Klensoft sales to the Taiwanese customer have been inconsistent from year-to-year. As a result, sales of Klensoft in 2008 increased by more than 200% compared with 2007, principally as a result of the buying patterns of that customer.

UNITWIX® is a cosmetic additive used as a thickener for oils and oil-based liquids. It is a proprietary, unpatented product.

Each of the following products accounts for less than 1% of the Company's sales:

CONFETTI™ DERMAL DELIVERY FLAKES is a product line introduced in 2000 that incorporates various functional oil-soluble ingredients into colorful flakes that can be added to, and suspended in, various water-based products. The product color and ingredients can be customized to meet the needs of individual customers. Sales of this product have declined over the years.

ORCHID COMPLEX™ is a successor product to Guardian's previous Oil of Orchids product, and is a base for skin creams, lotions, cleansers, and other cosmetics. It is an extract of fresh orchids, modified by extractants, stabilizers, and preservatives, and is characterized by its excellent lubricity, spreadability, light feel, and emolliency. Because of its alcohol solubility, it may also be used in fragrance products such as perfumes and toiletries. Its emolliency makes it an excellent additive to shampoos, bath products and facial cleansers. It is also a superior emollient for sunscreens, vitamin creams, toners and skin serums. It is sold in two forms, water-soluble and oil-soluble. Sales of this product have not reached the level originally anticipated by the Company.

LUBRASLIDE™ and a related product, B-122™, are powdered lubricants used in the manufacture of such cosmetics as pressed powders, eye liners, and rouges. They are used as binders for these products, increasing water-repellency and drop strength, and lowering the coefficient of friction.

RAZORIDE™ is a clear, hypo-allergenic, non-foaming, water-based shaving product that is surfactant- and soap-free and has excellent lubricity and moisturizing properties. It is intended to be a finished product, not an ingredient. There were no sales of this product in 2008.

PLEXAJEL™ ASC is a water-based gel product that was developed to produce clear, low pH personal care products with moisturizing properties. The original intended use for this product has not materialized.

AQUATHIK™ is a powder that is used as a gelling agent for aqueous solutions or emulsions with a pH below 7.

HYDRAJEL™ PL and HYDRAJEL VM are personal lubricants and moisturizers originally developed specifically for the feminine personal care market.

The Company believes that its ability to increase sales of its LUBRAJEL products for cosmetic and other personal care uses will depend on (a) the ability of its marketing partners, especially International Specialty Products ("ISP"), its largest marketing partner, to continue to aggressively promote the Company's products, particularly to new customers, and (b) the Company's success in developing new forms of LUBRAJEL that will enable the product to be used in new applications. Guardian is continuing to develop new varieties of LUBRAJEL to extend the line even further, and is working with its marketing partners to find new marketing opportunities.

The Company believes that there is still significant potential to expand the sales of its LUBRAJEL line of products through product modifications, additional claim substantiation, and geographic expansion, especially in such developing markets as mainland China, India, and Eastern Europe.

The Company also believes that any potential sales increases in the LUBRAJEL line of products may be offset by sales of competitive products. However, there are a limited number of competitors to the Company's LUBRAJEL product line, and the Company believes that, because of the proprietary nature of the LUBRAJEL formulations, the strong brand name identity, the cost to the end-user of reformulation, the Company's long history of supplying quality products, and the Company's continuing product development programs, it will continue to be able to compete effectively in the marketplace and expand the market for its LUBRAJEL product line.

## MEDICAL

LUBRAJEL RR and RC are water-based gels used primarily as lubricants for catheters. Both are special grades of LUBRAJEL that can withstand sterilization by gamma radiation, which is one of the methods of terminally sterilizing medical and hospital products. On April 11, 1995, the Company was granted a U.S. patent for these unique forms of LUBRAJEL. LUBRAJEL RR was the original radiation resistant product. LUBRAJEL RC was developed specifically for one customer that packages the product in unit doses as a catheter lubricant for many manufacturers.

LUBRAJEL MG is the original form of LUBRAJEL developed for medical use, and is used by many medical device manufacturers for lubricating urinary catheters, prelubricated enema tips, and other medical devices.

LUBRAJEL LC was developed for a specific customer who required a product suitable for oral use in a line of mouth moisturizers. Sales of this product have increased steadily over the past few years and now represent about 2.6% of the Company's sales.

LUBRAJEL FLUID is a very low viscosity form of LUBRAJEL that was developed to provide superior lubrication in water-soluble products. It was specifically developed, and is currently being used, as a replacement for silicone oils in pre-lubricated condoms.

Sales of all of the medical grades of LUBRAJEL I increased by 13.0% and accounted for approximately 16.0% of the Company's sales in 2008 compared with 14.6% in 2007.

## PHARMACEUTICAL

RENACIDIN is a urological prescription drug that is used primarily to prevent and to dissolve calcifications in catheters implanted in the urinary bladder. It is marketed as a ready-to-use sterile solution under the name RENACIDIN IRRIGATION. It is also approved for use in dissolving certain types of kidney stones. It currently has regulatory approval only in the United States.

CLORPACTIN® WCS-90 is an antimicrobial product used primarily in urology and surgery for treating a wide range of localized infections in the urinary bladder, the peritoneum, the abdominal cavity, the eye, ear, nose and throat, and the sinuses. The product is a white powder that is mixed with water and used as a solution. It is a powerful disinfectant, fungicide, and deodorizer.

## INDUSTRIAL

DESELEX™ Liquid is a sequestering and chelating agent that is a replacement for phosphates in the manufacture of detergents.

POLYCOMPLEX M and Q are complexing agents capable of producing clear solutions of specific water-insoluble materials.

### Development Activities

Guardian's research and development department has developed a large number of products that can be used in many different industries, including the pharmaceutical, medical, personal care (including cosmetic), health care, and specialty chemical industries. These products are in various stages of development, some currently marketable and some in the very early stages of development requiring a substantial amount of development work to bring them to market. Research is also being done on new uses for currently marketed products.

Prior to initiating research and development work on a product, market research is done to determine the marketability of the product, including the potential market size and the most effective method of marketing the product. After that, the research and development department will determine whether the product can be successfully developed, including (a) laboratory refinements and adjustments to suit the intended uses of the product; (b) stability studies to determine the effective shelf-life of the product and suitable storage and transportation conditions; and (c) laboratory efficacy tests to determine the effectiveness of the product under different conditions.

If the initial development work is successful, further development work to bring the product to market will continue, including some or all of the following: (a) clinical studies needed to determine safety and effectiveness of drug or medical device products; (b) preparatory work for the filing of Investigational New Drug Applications or New Drug Applications; (c) scaling up from laboratory production batches to pilot batches to full scale production batches.

While there can be no assurance that any particular project will result in a new marketable product or a commercially successful product, the Company believes that a number of its development projects, including those discussed below, may have commercial potential if the Company's development efforts are successful.

Guardian's major research focus is on the development of new and unique ingredients for cosmetic and other personal care products. The following are some of the projects that Guardian is either working on or intends to work on in the near future:

**CLORONINE:** a powerful disinfectant, germicide, and sanitizer for disinfecting medical and surgical instruments and equipment (particularly where autoclaves are not available), and for the purification of water supplies. The product had been developed many years ago, and has since been reformulated. The Company has been working with an Ohio-based company that is interested in finding new markets for CLORONINE as a disinfecting agent. There can be no assurance that the Company's efforts to market this product will be successful.

**EMOLIEN:** A new water-based emollient and moisturizer. It is intended to be a cost-effective emollient (0.5% to 0.2%) to increase lubricity and moisturization for creams, lotions and gels, as well as other potential uses.



ESSENTIAL ELEMENTS (COPPER/ZINC PEPTIDES): A new product for skin and hair care applications. The specifics cannot be disclosed until patentability issues are investigated further, but the product would be used to maintain and improve healthy cellular metabolism.

NATURAL POLYMER BLEND: A line of polysaccharide polymers from natural sources (sourced from vegetables and micro-organisms), suitable as a thickener and emulsion stabilizer.

LUBRAJEL UT: A form of LUBRAJEL with a new ingredient that may have medical uses. This product is still under development and will be discussed more fully after the appropriate patent filings are made.

It should be understood that many of the projects listed above are in their early stages of development, and there can be no assurance that marketable products will result from any of these research and development projects.

The Company expects its research and development costs for 2009 to be comparable to those of the last two fiscal years. Any additional increase in development and/or production costs will depend on whether capital investments are required in order to continue development work on, or to manufacture, any of the new products under development.

#### Trademarks and Patents

The Company strongly believes in protecting its intellectual property and intends, whenever reasonably possible and economically practical, to obtain patents in connection with its product development program. The Company currently holds many United States patents and trademarks relating to its products, and regularly has patent and trademark applications pending with respect to a number of its research and development products. Some patents previously issued to the Company on certain products have expired. There can be no assurance that any patents held by the Company will be valid or otherwise of value to the Company, or that any patent applied for will be granted. However, the Company believes that its proprietary manufacturing techniques and procedures with respect to certain products offer it some protection from duplication by competitors regardless of the patent status of the products.

The various trademarks and trade names owned or used by the Company in its business are of varying importance to the Company. The most significant products for which the Company has registered trademarks are LUBRAJEL and RENACIDIN.

Set forth below is a table listing certain information with respect to all unexpired U.S. patents held by the Company. The Company does not anticipate that the expiration of the patents that are expiring during 2009 will have any material impact on the Company's revenue. The Company also has one or more patents pending.

| PATENT NAME  | PATENT #  | FILING DATE | ISSUE DATE | EXPIRATION DATE |
|--|-----------|-------------|------------|-----------------|
| Stable, active chlorine-containing antimicrobial compositions ("Cloronine")    | 5,128,342 | 10/1987     | 7/1992     | 7/2009          |
| Stabilized beta carotene   | 5,023,355 | 6/1990      | 6/1991     | 6/2010          |
| Radiation-resistant lubricating gel  | 5,405,622 | 12/1993     | 4/1995     | 12/2013         |
| Delivery system for oil-soluble actives in cosmetic and personal care products | 6,117,419 | 9/1996      | 9/2000     | 12/2016         |
| Microemulsion of silicone in a water-based gel that                            | 6,348,199 | 1/1994      | 2/2002     | 2/2019          |

forms a clear, transparent, highly stable moisturizer  
and lubricant for cosmetic and medical use

The Company requires all employees and consultants who may receive proprietary information to agree in writing to keep such proprietary information confidential.

#### Domestic Sales

In the United States, Guardian's cosmetic products are marketed and distributed exclusively by ISP in accordance with a marketing agreement entered into in 1996 and subsequently amended and expanded in 2000, 2002, and 2005 (see "Marketing Agreements" below). ISP also has certain rights to sell some of Guardian's other industrial and medical products. The Company is currently in the process of extending its marketing agreement with ISP, and expects to have a new agreement in place by the end of the second quarter of 2009.

The Company's domestic sales of pharmaceutical products are handled primarily through the major full-line drug wholesalers and account for approximately 21.4% of the Company's sales. The Company's other products, such as its medical (non-pharmaceutical) and specialty industrial products, are sold directly to end- users.

#### Foreign Sales

In 2008 and 2007, approximately 57.0% of the Company's sales were to customers in foreign countries, primarily sales of its cosmetic ingredients to customers in Europe and Asia. The Company currently has six distributors for its personal care products outside the United States, with ISP being the largest. ISP has global distribution rights with the exception of the following: S. Black Ltd. (a subsidiary of The Azelis Group) in the United Kingdom; Sederma SAS (a subsidiary of Croda) in France; Luigi & Felice Castelli S.R.L. in Italy; S. Black GmbH (a subsidiary of S. Black Ltd.) in Switzerland; and C&M International in South Korea. The Company also has significant direct sales to a company in Ireland, Harmac Medical Products Ltd., for one of the Company's LUBRAJEL products for a medical use.

#### Marketing

Guardian markets its products through marketing partners, distributors, advertising in medical and trade journals, mailings to physicians and to the trade, and exhibitions at medical meetings. The pharmaceutical products are sold in the United States primarily to drug wholesalers, which in turn distribute and resell those products to drug stores, hospitals, physicians, long-term care facilities, and the Veteran's Administration and other government agencies. The proprietary cosmetic and other personal care products are sold outright (not on consignment) to the Company's marketing partners, which in turn market and resell the products to cosmetic and other personal care manufacturers for use as ingredients or additives in the manufacture or compounding of their products. The medical (non-pharmaceutical) and specialty industrial products are sold by the Company directly to the end-users.

## Marketing Agreements

In 1994, the Company entered into a marketing agreement with ISP whereby ISP would market and distribute Guardian's personal care products, as well as some medical and specialty industrial products, in certain parts of Europe, Asia, Australia, and Africa. ISP manufactures and markets globally an extensive line of personal care, pharmaceutical, and industrial products. In 1996, the parties entered into another agreement, extending ISP's distribution rights to the United States, Canada, Mexico, and Central and South America. In July 2000, the parties entered into an Exclusive Marketing Agreement (the "2000 Agreement"), which modified, extended, and consolidated the 1994 and 1996 agreements. The 2000 Agreement also gave the Company greater flexibility in appointing other marketing partners in areas where ISP was not active or had not been successful, gave ISP certain additional territories, and granted ISP exclusivity in the territories assigned to it as long as annual minimum purchase requirements were met.

In December 2002, the parties entered into a letter agreement that extended and modified the 2000 Agreement. This was further modified in December 2005 to extend ISP's marketing rights until December 2008, and to provide for automatic extensions until December 2010 if specified minimum annual purchase levels were attained. It also specified guidelines and provisions for future price increases by the Company. Although ISP did not attain the sales levels required for the automatic extension, the Company is in the process of negotiating an extension of ISP's marketing rights, which it expects to have in place by the end of the second quarter of 2009.

The Company believes that in the event ISP were to cease marketing Guardian's products, alternative arrangements could be made to continue to supply products to customers currently using Guardian's products without any significant interruption of supply.

The Company has other marketing arrangements with marketing partners in the U.K., France, Switzerland, South Korea, and Italy, but all of these other arrangements are operating under either verbal agreements or expired written agreements, and are subject to termination at any time by either party.

## Raw Materials

The principal raw materials used by the Company consist of common industrial organic and inorganic chemicals. Most of these materials are available in ample supply from numerous sources. The Company has five major raw material vendors that account for approximately 90% of the raw material purchases by the Company. The names of the suppliers of the Company's major raw materials, as well as the raw materials themselves, are considered by the Company to be confidential and proprietary information.

## Inventories; Returns and Allowances

The Company's business requires that it maintain moderate inventories of certain of its finished goods. Historically, returns and allowances have not been a significant factor in the Company's business.

## Backlog

The Company currently does not have any significant backlog.

## Customers

The Company's customers are primarily its marketing partners and distributors. They in turn sell the Company's products to hundreds of end-users. As a result, although the Company has relatively few



companies that it sells to directly (i.e., its marketing partners and distributors), it is not dependent on any one of those companies for the sale of its products. The Company is confident that if any of its marketing partners or distributors were to decide not to sell the Company's products, the end-users of its products would still purchase the Company's products, either directly from the Company or from a replacement marketing partner or distributor.

#### Competition

Guardian has many products or processes that are either proprietary formulations or have some unique characteristics, and therefore are not in direct competition with the products or processes of other pharmaceutical, personal care, chemical, or health care companies. However, the pharmaceutical, health care, and cosmetic industries are all highly competitive, and the Company expects competition to intensify as advances in the field are made and become widely known. There may be many domestic and foreign companies that are engaged in the same or similar areas of research as those in which the Company is engaged, many of which have substantially greater financial, research, manpower, marketing and distribution resources than the Company. In addition, there are many large, integrated and established pharmaceutical, chemical and cosmetic companies that have greater capacity than the Company to develop and to commercialize types of products upon which the Company's research and development programs are based. However, the Company believes that the expense of testing and evaluating possible substitutes for the Company's products that are already in customers' formulations, as well as the expense to the customer in relabeling its products, is a significant barrier to displacing the Company's products in current customer formulations. These cost factors make it less likely that a customer would choose a competitive product unless there was a significant cost savings in doing so. The Company believes that manufacturing, regulatory, distribution and marketing expertise will be increasingly important competitive factors in favor of the Company. In this regard, the Company believes that its marketing arrangements with its global marketing partners will be important in the commercialization of many of the products it is currently developing.

#### ISO-9001:2000 Registration

In December 2003, United earned ISO 9001:2000 registration from Underwriters Laboratories, Inc., indicating that United's documented procedures and overall operations had attained the high level of quality needed to comply with this ISO certification level. United has been in continuous compliance with this standard since that initial approval. Prior to that, in November 1998 United had earned ISO-9002 registration. Guardian expects to be certified in October 2009 for compliance with the new ISO 9001:2008 standard.

#### Government Regulation

Regulation by governmental authorities in the United States and other countries is a significant factor in the manufacturing and marketing of many of the Company's products. The Company and many of the Company's products are subject to certain government regulations. Products that may be developed and sold by the Company in the United States may require approval from federal regulatory agencies, such as the United States Food and Drug Administration ("FDA") as well as state regulatory agencies. Products that may be developed and sold by the Company outside the United States may require approval from foreign regulatory agencies. Any medical device products developed by the Company will be subject to FDA regulation, and will usually require a 510(k) pre-market notification to the FDA to demonstrate that the device is at least as safe and effective as a legally marketed device. The Company would then need to receive clearance from the FDA prior to marketing the device. Most new pharmaceutical products will require clinical evaluation under an Investigational New Drug ("IND") application prior to submission of a New Drug Application ("NDA") for approval of a new drug product.

Guardian is required to comply with all pertinent Good Manufacturing Practices of the FDA for medical devices and drugs. Accordingly, the regulations to which Guardian and certain of its products may be subject, and any changes with respect thereto, may materially affect Guardian's ability to produce and market new products developed by the Company.

The Company's present and future activities are, and will likely continue to be, subject to varying degrees of additional regulation under the Occupational Safety and Health Act, Environmental Protection Act, import, export and customs regulations, and other present and possible future foreign, federal, state and local regulations.

Portions of the Company's operating expenses are directly attributable to complying with federal, state, and local environmental statutes and regulations. In 2008, 2007, and 2006 the Company incurred approximately \$27,000, \$25,000, and \$47,000 respectively, in environmental compliance costs. There was no material financial or other impact on the Company as a result of compliance with environmental laws.

#### Research and Development Expense

Portions of the Company's operating expenses are directly attributable to the research and development that the Company performs. In 2008 and 2007, the Company incurred approximately \$423,000 and \$420,000, respectively, in research and development expenses, which are included in operating expenses. No portion of the research and development expenses was directly paid by the Company's customers.

#### Employees

The Company presently employs 39 people, 6 of whom serve in an executive capacity, 21 in research, quality control and manufacturing, 6 in maintenance and construction, and 6 in office and administrative work. Of the total number of employees, 38 are full-time employees. None of the Company's employees are covered by a collective bargaining agreement. The Company believes that its relations with its employees are very good.

#### Item 1A. Risk Factors.

Not applicable.

#### Item 1B. Unresolved Staff Comments.

None.

#### Item 2. Properties.

The Company maintains its principal office and factory, and conducts most of its research, at a 50,000 square foot facility on a 2.7 acre parcel at 230 Marcus Boulevard, Hauppauge, New York 11788, which the Company owns. Of the 50,000 square feet, approximately 30,000 square feet is manufacturing space, 15,000 square feet is warehouse space, and 5,000 square feet is office and laboratory space. The Company has now fully developed the 2.7 acres, and fully utilizes the building occupying the land. The Company believes that the aforementioned property is adequate for its immediately foreseeable needs. The property is presently unencumbered and is adequately insured.

Item 3. Legal Proceedings.

The Company is not aware of any pending or threatened litigation against the Company.

Item 4. Submission of Matters to a Vote of Security Holders.

None.

PART II

Item 5. Market for Registrant's Common Equity,  
Related Stockholder Matters and Issuer  
Purchases of Equity Securities.

Market Information

The common stock of United has traded on The NASDAQ Stock Market LLC ("NASDAQ") since March 16, 2009, under the symbol "UG". From December 1, 2008 through March 13, 2009, following the merger of the American Stock Exchange with the New York Stock Exchange, it was traded on the NYSE Amex stock exchange under the same symbol. Prior to December 1, 2008 its stock traded on the American Stock Exchange under the same symbol.

The following table sets forth for the periods indicated the high and low closing sale prices of the shares of common stock, as reported by the AMEX Market Statistics for the period January 1, 2007 to December 31, 2008. The quotations represent prices between dealers and do not include retail markup, markdown or commission:

| Quarters |                | Year Ended<br>December 31, 2008 |         | Year Ended<br>December 31, 2007 |         |
|----------|----------------|---------------------------------|---------|---------------------------------|---------|
|          |                | High                            | Low     | High                            | Low     |
| First    | (1/1 - 3/31)   | \$ 10.90                        | \$ 9.92 | \$ 9.45                         | \$ 8.54 |
| Second   | (4/1 - 6/30)   | 12.75                           | 10.08   | 13.35                           | 9.23    |
| Third    | (7/1 - 9/30)   | 12.15                           | 10.00   | 14.60                           | 8.75    |
| Fourth   | (10/1 - 12/31) | 10.44                           | 7.60    | 10.85                           | 10.05   |

Holders of Record

As of March 1, 2009, there were 1,025 holders of record of Common Stock.

Cash Dividends

On May 14, 2008, the Company's Board of Directors declared a semi-annual cash dividend of \$0.27 per share, which was paid on June 16, 2008 to all stockholders of record as of June 2, 2008. On December 3, 2008, the Company's Board of Directors declared a cash dividend of \$0.28 per share, which was paid on January 5, 2009 to all stockholders of record as of December 15, 2008.



On May 16, 2007, the Company's Board of Directors declared a semi-annual cash dividend of \$0.27 per share, which was paid on June 15, 2007 to all stockholders of record as of June 1, 2007. On December 6, 2007, the Company's Board of Directors declared a cash dividend of \$0.28 per share, which was paid on January 7, 2008 to all stockholders of record as of December 17, 2007.

Item 6. Selected Financial Data.

Not applicable

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation.

Critical Accounting Policies

The Company's consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles. Preparation of financial statements requires the Company to make estimates and assumptions affecting the reported amounts of assets, liabilities, revenues, and expenses and the disclosure of contingent assets and liabilities. The Company uses its historical experience and other relevant factors when developing its estimates and assumptions, which are continually evaluated. Note A, Nature of Business and Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements, included in Item 8, Financial Statements and Supplementary Data, of this annual report on Form 10-K includes a discussion of the Company's significant accounting policies. The following accounting policies are those that the Company considers critical to an understanding of the consolidated financial statements because their application places the most significant demands on the Company's judgment. The Company's financial results might have been different if other assumptions had been used or other conditions had prevailed.

Marketable Securities

The Company accounts for its marketable securities in accordance with SFAS 115, Accounting for Certain Investments in Debt or Equity Securities. The Company classifies its marketable securities as available-for-sale at the time of purchase and re-evaluates such designation as of each consolidated balance sheet date. The Company's marketable securities include investments in equity mutual funds, government securities, and corporate bonds. The Company's marketable securities are reported at fair value with the related unrealized gains and losses included in accumulated other comprehensive income (loss), a component of stockholders' equity. Realized gains or losses on the sale of marketable securities are determined using the specific-identification method and are insignificant for the years ended December 31, 2008 and 2007. The Company evaluates its investments periodically for possible other-than-temporary impairment by reviewing factors such as the length of time and extent to which fair value had been below cost basis, the financial condition of the issuer and the Company's ability and intent to hold the investment for a period of time which may be sufficient for anticipated recovery of market value. The Company would record an impairment charge to the extent that the cost of the available-for-sale securities exceeds the estimated fair value of the securities and the decline in value is determined to be other-than-temporary. During 2008 the Company did not record an impairment charge regarding its investment in marketable securities because, based on management's evaluation of the circumstances, management believes that the decline in fair value below the cost of certain of the Company's marketable securities is temporary.

## Revenue Recognition

The Company recognizes revenue when products are shipped, title and risk of loss pass to customers, persuasive evidence of a sales arrangement exists, and collections are reasonably assured. Any allowances for returns are taken as a reduction in sales within the same period the revenue is recognized. Such allowances are based on historical experience as well as other factors that, in the Company's judgment, could reasonably be expected to cause sales returns or doubtful accounts to differ from historical experience.

## Accounts Receivable Allowance

The Company performs ongoing credit evaluations of the Company's customers and adjusts credit limits, as determined by review of current credit information. The Company continuously monitors collection and payments from customers and maintains an allowance for doubtful accounts based upon historical experience, the Company's anticipation of uncollectible accounts receivable and any specific customer collection issues that have been identified. While the Company's credit losses have historically been low and within expectations, the Company may not continue to experience the same credit loss rates that have historically been attained. The receivables are highly concentrated in a relatively small number of customers. Therefore, a significant change in the liquidity, financial position, or willingness to pay timely, or at all, of any one of the Company's significant customers would have a significant impact on the Company's results of operations and cash flows.

## Inventory Valuation Allowance

In conjunction with the Company's ongoing analysis of inventory valuation, management constantly monitors projected demand on a product by product basis. Based on these projections management evaluates the levels of write-downs required for inventory on hand and inventory on order from contract manufacturers. Although the Company believes that it has been reasonably successful in identifying write-downs in a timely manner, sudden changes in buying patterns from customers, either due to a shift in product interest and/or a complete pull back from their expected order levels, may result in the recognition of larger than anticipated write-downs.

## Results Of Operation:

Year Ended December 31, 2008 compared with Year Ended December 31, 2007

### Revenue

Revenue in 2008 increased by \$403,585 (3.4%) compared with 2007. This increase was primarily attributable to increases in sales in three product lines:

- (a) Personal Care products: Revenue from the sales of personal care products, including cosmetic ingredients, increased by \$100,206 (1.3%) for the year ended December 31, 2008 when compared with 2007. All of the increase was attributable to price increases on the personal care products, which amounted to approximately 7% for the year. The volume of sales of these products decreased by approximately 6% for the year. Almost all of the increase in revenue was the result of increased sales of the Company's extensive line of LUBRAJEL products. The Company believes that the decrease in volume was primarily due to ordering patterns of the Company's customers, and not the result of any decrease in demand for these products.

(b) Pharmaceuticals: Revenue from the sales of the Company's pharmaceutical products increased by \$145,038 (5.8%) for the year ended December 31, 2008 compared with 2007. This increase was primarily due to a price increase of 4%, which was implemented on April 1, 2008.

(c) Medical (non-pharmaceutical) products: Revenue from the sales of the Company's non-pharmaceutical medical products increased \$226,501 (13.1%) when compared with 2007. Approximately 7% of this increase was the result of a price increase; the balance was due to increased demand as well as the buying patterns of its customers.

Revenue was also impacted slightly by a decrease of \$29,092 (21.5%) in revenue from the Company's line of specialty industrial products, and an increase of \$32,573 (12.5%) in sales discounts and allowance reserves.

In the personal care market, the Company's sales to ISP, its largest marketing partner, increased by 6.0% in 2008 compared with 2007. The Company's five other marketing partners for personal care products exhibited both increases and decreases in 2008 compared with 2007. The net effect was that the Company's combined sales to those five marketing partners decreased 8.0% in 2008 compared with 2007. The Company attributes most of this decrease to purchasing patterns and stocking levels rather than to any significant decrease in demand for the Company's products..

Overall, total revenue from the sales of LUBRAJEL products to all customers increased by 4.4% in 2008 compared with 2007. It is estimated that price increases accounted for approximately 7% of this increase for all but two of the products in the LUBRAJEL line (which did not increase in price in 2008). The volume of all LUBRAJEL products sold, both for personal care and medical uses, decreased by approximately 2.2% in 2008 compared with 2007.

The Company's sales of its two pharmaceutical products increased by 5.8% in 2008 compared with 2007. Both RENACIDIN and CLORPACTIN sales were up, but approximately 4% of the revenue increase was due to the price increase rather than an increase in volume.

#### Cost of Sales

Cost of sales as a percentage of sales in 2008 increased to 44.0% from 40.8% in the prior year. The increase was primarily due to an increase in the cost of one of the Company's primary raw materials, as well as increases in overhead costs and a decrease in production volumes. Overhead increases were mainly due to increases in factory expense, shipping expense, intangible amortization, and indirect labor expenses.

#### Operating Expenses

Operating expenses increased by \$102,595 (4.0%) in 2008 compared with the prior year. This increase was mainly due to increases in payroll and payroll related expenses, which were partially offset by a decrease in consulting fees.

#### Other Income (Expense)

The Company has interest income from certificates of deposit, money market funds, and bonds, and dividend income from both stock and bond mutual funds. Other income (net) decreased \$99,352 (17.0%) for the year ended December 31, 2008, which was mainly attributable to a decrease in investment income of \$113,068 in 2008. This decrease was primarily attributable to a decline in interest rates on the certificates of

deposit, money market funds, and bonds. The company realized a loss on the sale of fixed assets of \$7,763 during 2008, while realizing a gain on the sale of fixed assets of \$5,000 during 2007.

#### Discontinued Operations

In December 2007 the Company realized a gain of \$84,361 (net of income taxes of \$45,396) on the sale of substantially all of the assets of its Eastern subsidiary. Income from operations of Eastern during 2007 prior to the sale amounted to \$32,862 (net of income taxes of \$19,600). The Company believes that the absence of cash flows from the discontinuation of Eastern will not have a significant impact on the Company's future liquidity.

#### Provision for Income Taxes

The provision for income taxes decreased \$91,581 (5.7%) in 2008 compared with 2007. This decrease was mainly due to a decrease in earnings from continuing operations before taxes of \$355,735 (7.1%) in 2008 when compared with 2007. The Company's effective income tax rate was approximately 32% for each year.

#### Liquidity and Capital Resources

Working capital decreased from \$13,400,692 at December 31, 2007 to \$13,236,680 at December 31, 2008, a decrease of \$164,012 (1.2%). The current ratio decreased to 6.1 to 1 at December 31, 2008 from 6.7 to 1 at December 31, 2007. The decrease in working capital and in the current ratio reflects usual fluctuations in working capital components associated with the Company's normal business activities.

Accounts receivable increased by \$102,626 in 2008 compared with 2007. This was mainly due to one customer paying more slowly than in prior years. The average period of time that an account receivable was outstanding was approximately forty days for both 2008 and 2007. The Company has a bad debt reserve of \$30,000, and believes that the balance of its accounts receivable is fully collectable.

On January 17, 2007 the Company entered into a line of credit agreement with JPMorgan Chase Bank for borrowings of up to \$2,000,000 at an interest rate of 1.0% below the Prime Rate. The line of credit expired June 30, 2008. The Company decided that the cost of maintaining the line of credit was no longer justified, since the Company had no foreseeable need for the line. For that reason, the Company has chosen not to renew it.

The Company generated cash from operations of \$3,412,385 in 2008 compared with \$4,161,063 in 2007. The decrease in 2008 was primarily due to increases in accounts receivable and inventory, and a decrease in net income, which were offset by an increase in accounts payable and a decrease in prepaid expenses.

Cash used in investing activities was \$1,813,705 for the year ended December 31, 2008 compared with \$229,851 for the year ended December 31, 2007. The change was mainly due to an increase in the purchases of marketable securities in 2008.

Cash used in financing activities was \$2,728,530 and \$2,403,311 during the years ended December 31, 2008 and 2007, respectively. The increase was primarily due to the increase in the dividend declared in December 2007 (which was paid in January 2008) to \$0.28 per share from the \$0.22 per share dividend that was declared in December 2006 (and paid in January 2007). The Company believes that its working capital is sufficient to support its operating requirements for the next fiscal year. The Company's long-term liquidity

position will be dependent upon its ability to generate sufficient cash flow from profitable operations. The Company has no material commitments for future capital expenditures.

#### Commitments

The Company currently has approximately \$15,721 in lease commitments. Of this amount, \$6,738 is due in 2009, \$6,738 is due in 2010, and the remaining \$2,245 is due in 2011.

The Company has an outstanding loan for the purchase of an automobile, the balance of which, approximately \$6,657, is due in 2009.

#### New Accounting Pronouncements

See Note A to the financial statements regarding new accounting pronouncements.

#### Patent Expirations

The following of the Company's patents expired over the past two fiscal years:

1. Renacidin Irrigation – expired October 2007
2. Iodophor; polyethylene glycol alkyl aryl sulfonate iodine complex – expired April 2008
3. Iodophor; biocide; reacting polyethylene glycol, alkyl aryl sulfonate and iodine water-propylene glycol solvent refluxing – expired April 2008
4. Thermal-resistant microbial agent ("Cloronine") – expired December 2008
5. Use of Clorpactin for the treatment of animal mastitis & the applicator used in that treatment (owned jointly by the Company and JohnsonDiversey Inc.) – expired December 2008

The Company does not believe that the expiration of any of these patents will have a material impact on the Company's revenues.

#### Item 7A. Quantitative and Qualitative Disclosures About Market Risk.

Not Applicable

#### Item 8. Financial Statements and Supplementary Data.

Annexed hereto starting on page F-1

#### Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure.

None

Item 9A(T). Controls and Procedures.

(a) Evaluation of Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Principal Executive Officer and Principal Financial Officer, has evaluated the design, operation, and effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, or the "Exchange Act") as of December 31, 2008. On the basis of that evaluation, management concluded that the Company's disclosure controls and procedures are designed, and are effective, to provide reasonable assurance that the information required to be disclosed in reports filed or submitted pursuant to the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the SEC, and that such information is accumulated and communicated to management, including its Principal Executive Officer and Principal Financial Officer as appropriate to allow timely decisions regarding required disclosure.

(b) Management's Report on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). The Company's internal control system is designed to provide reasonable assurance to management and to the Company's Board of Directors regarding the preparation and fair presentation of published financial statements. Under the supervision and with the participation of management, including the Company's Principal Executive Officer and Principal Financial Officer, management conducted an evaluation of the effectiveness of the Company's internal control over financial reporting based on the framework in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on management's evaluation under the framework in Internal Control—Integrated Framework, management concluded that the Company's internal control over financial reporting was effective as of December 31, 2008.

This annual report does not include an attestation report of the Company's registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by the Company's registered public accounting firm pursuant to temporary rules of the Securities and Exchange Commission that permit the Company to provide only management's report in this annual report.

(c) Changes in Internal Control over Financial Reporting

There were no changes in the Company's internal control over financial reporting that occurred in the fourth quarter of 2008 that materially affected, or would be reasonably likely to materially affect, the Company's internal control over financial reporting.

(d) Limitations of the Effectiveness of Internal Controls

The effectiveness of the Company's system of disclosure controls and procedures and internal control over financial reporting is subject to certain limitations, including the exercise of judgment in designing, implementing and evaluating the control system, the assumptions used in identifying the likelihood of future events, and the inability to eliminate fraud and misconduct completely. As a result, there can be no assurance that the Company's disclosure controls and procedures and internal control over financial reporting will detect all errors or fraud. However, the Company's control systems have been designed to provide reasonable assurance of achieving their objectives, and the Company's principal executive officer and principal financial officer have concluded that the Company's disclosure controls and procedures and internal control over financial reporting are effective at the reasonable assurance level.

## Item 9B. Other Information.

On July 10, 2007, the Company received a letter from the Market Regulation Department of the Financial Industry Regulatory Authority (“FINRA”), on behalf of the American Stock Exchange, advising the Company that FINRA was conducting a review of trading activity in the Company's common stock from April 2, 2007 through May 7, 2007. FINRA requested various documents and information related to the Company's earnings announcement on May 8, 2007. The Company provided all of the information that was requested, and on May 2, 2008 FINRA informed the Company that it has concluded its review and referred its findings to the SEC. The letter made clear that the review should not be construed as indicating that any violations of federal securities laws or AMEX Conduct Rules had occurred. The Company has heard nothing further on this matter from either FINRA or the SEC.

By letter dated December 11, 2008 the Company was informed by the SEC that it had reviewed the Company's annual Form 10-K filing for the fiscal year ended December 31, 2007, as well as its quarterly Form 10-Q filings for the first three quarters of 2008. It had a number of comments and suggestions, most of which were related to the presentation of the Company's financial statements. On December 29, 2008 the Company responded to the letter, indicating that it would, as requested by the SEC, implement the SEC's suggestions in future filings, and would also immediately file an amendment to its 2007 Form 10-K to make a correction to the wording of Item 9A(T). By letter dated January 8, 2009 the SEC notified the Company that it had completed its review and had no further comments, and on that same date the Company filed an amendment to its Form 10-K to make the requested correction.

## PART III

## Item 10. Directors, Executive Officers and Corporate Governance.

## Directors and Executive Officers

Set forth in the table below is certain information as of March 1, 2009 with respect to the executive officers and Directors of the Registrant:

| Name                 | Age | Position(s) with Registrant   |
|----------------------|-----|---|
| Dr. Alfred R. Globus | 88  | Chairman of the Board of Directors, Director of Research                            |
| Kenneth H. Globus    | 57  | President, General Counsel, and Director  |
| Robert S. Rubinger   | 66  | Executive Vice President, Chief Financial Officer, Secretary and Director           |
| Charles W. Castanza  | 76  | Senior Vice President   |
| Joseph J. Vernice    | 50  | Vice President, Manager of Research and Development, Director of Technical Services |
| Peter A. Hiltunen    | 50  | Vice President, Production Manager  |
| Cecile M. Brophy     | 60  | Treasurer, Principal Accounting Officer, and Controller                             |
| Henry P. Globus      | 86  | Director  |
| Lawrence F. Maietta  | 51  | Director  |

|                              |    |          |
|------------------------------|----|----------|
| Arthur M. Dresner            | 67 | Director |
| Andrew A. Boccone            | 63 | Director |
| Christopher W. Nolan,<br>Sr. | 44 | Director |



Dr. Alfred R. Globus has been Chairman of the Board of Directors and Director of Research of the Company since its inception in 1942. He served as President from 1942 until 1988, and as Chief Executive Officer from 1988 until 2006.

Kenneth H. Globus has been President and General Counsel of the Company since July 1988. He also served as Chief Financial Officer from 1997 until 2006. He has been a director since 1984.

Robert S. Rubinger has been Executive Vice President and Secretary of the Company since July 1988, Treasurer from May 1994 until May 2004, and Chief Financial Officer since December 2006. He has been a director since 1982.

Charles W. Castanza has been Senior Vice President of the Company since March 2000. He served as Operations Manager of Chemicals and Pharmaceuticals of the Company from February 1982 until April 1986. He was a director from 1982 until 2006.

Joseph J. Vernice has been a Vice President of the Company since February 1995. He has been Manager of Research and Development since 1988, and Director of Technical Services since 1991.

Peter A. Hiltunen has been a Vice President of the Company since July 2002. He has been Production Manager since 1982.

Cecile M. Brophy has been Treasurer of the Company since May 2004. She has served as Controller since November 1997. She has been the Company's Principal Accounting Officer since the beginning of her employment with the Company in 1994, and from May 1994 until November 1997, she served as manager of the accounting department of the Company, including its former Eastern subsidiary.

Henry P. Globus has been a consultant to the Company since July 1988. He served as Executive Vice President of the Company from February 1982 until July 1988. He has been a director since 1947.

Lawrence F. Maietta has been a partner in the public accounting firm of Bonamassa, Maietta & Cartelli, LLP in Brooklyn, NY since October 1991. He was controller for the Company from October 1991 until November 1997, and a director since February 1994.

Arthur M. Dresner has been Counsel to the law firm of Duane Morris LLP since August 2007. From January 2003 to August 2007, he was a partner in the law firm of Reed Smith, LLP. From 1998 to 2003, he was Of Counsel to that firm as well as to the law firm of McAulay, Nissen, Goldberg & Kiel LLP, which combined with Reed Smith in 2000. From 1974 until 1997, he was employed as a Vice President in corporate

development and general management of International Specialty Products Inc. in Wayne, New Jersey. He has been a director of the Company since April 1997.

Andrew A. Boccone is an independent business consultant. From 1990 to his retirement in 2001, he was President of Kline & Company, a leading international business consulting and research firm that he joined in 1974, developing growth strategies and providing business solutions for many multinational chemical companies. Prior to joining Kline & Company Mr. Boccone served in various management positions at American Cyanamid. He has been a director of the Company since November 2002.

Christopher W. Nolan, Sr. has been a Managing Director in the Mergers & Acquisitions group of Rabobank International, New York, NY, since March 2006, and an Executive Director in that same group from 2002 through 2006. From 2000 to 2002, he was a Vice President–Mergers, Acquisitions and Corporate Advisory for Deutsche Bank Securities, Inc., New York, NY. From 1992 to 2000, he was a Vice President–Corporate Development and Investor Relations for International Specialty Products Inc. in Wayne, NJ. He has been a director of the Company since January 2005, and also serves on the Board of Directors and Audit Committee of Escala Group, Inc., a publicly traded global collectibles network.

Kenneth H. Globus is the son of Henry P. Globus and the nephew of Alfred R. Globus. There are no other family relationships between any directors or officers of the Company.

The directors are elected to serve for one year or until the next Annual Meeting of Stockholders and until their successors have been elected and qualified. Officers, like all Company employees, are hired on an at-will basis.

The Company is not aware of any officer, ex-officer, or director being involved in any legal proceedings.

#### Audit Committee Members and Financial Expert

The Board of Directors has an Audit Committee that meets with the Company's independent auditors to review the plan, scope and results of its audits. The Audit Committee consists of three of the Company's Directors, each of whom is considered an independent, outside director by NASDAQ. The Chairman of the Audit Committee is Arthur Dresner; the other two members are Andrew A. Boccone and Christopher W. Nolan, Sr.

The Company does not have a "financial expert" (as that term is defined by the SEC) on its Audit Committee due to the expense involved in placing another independent director on its Board of Directors and Audit Committee who would qualify as such. While all three Audit Committee members have experience in reading, understanding, and analyzing financial statements, none has the experience necessary to qualify as a "financial expert" under the SEC guidelines. One of the Company's other directors, Lawrence F. Maietta, is a Certified Public Accountant with experience in preparing and analyzing financial statements and would qualify as a "financial expert" if it were not for the fact that he receives payment from the Company to assist in the preparation of its financial reports, and for that reason, even though he is considered "independent" by the NASDAQ, he would not be deemed independent for the purposes of membership on the Audit Committee, and therefore cannot serve on the Audit Committee. Mr. Maietta now serves as an expert financial advisor to the Audit Committee in lieu of having a financial expert on the committee. In addition, Christopher W. Nolan, Sr. is considered "financially sophisticated" as that term is defined by NASDAQ.

## Code of Ethics

The Company has adopted a Code of Business Conduct and Ethics that applies to all officers, directors, and employees serving in any capacity to the Company, including the Chief Executive Officer and/or President, Chief Financial Officer, and Principal Accounting Officer. A copy of the Company's Code of Business Conduct and Ethics is available on the Company's web site at <http://www.u-g.com/corporate>. The Company intends to satisfy the disclosure requirement under Item 5.05 of Form 8-K relating to amendments to or waivers from any provision of its Code of Business Conduct and Ethics applicable to Chief Executive Officer, Chief Financial Officer and Principal Accounting Officer by posting this information on the Company's web site.

## Section 16(a) Beneficial Ownership Reporting Compliance

The information required by this section is incorporated herein by reference from the section entitled "Directors and Executive Officers - Section 16(a) Beneficial Ownership Reporting Compliance" of Registrant's 2009 Proxy Statement.

### Item 11. Executive Compensation.

The information required by this item is incorporated herein by reference from the section entitled "Compensation of Directors and Executive Officers" of Registrant's 2009 Proxy Statement.

### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

Information required to be set forth hereunder has been omitted and will be incorporated by reference, when filed, from Registrant's 2009 Proxy Statement.

### Item 13. Certain Relationships and Related Transactions, and Director Independence.

Information required to be set forth hereunder has been omitted and will be incorporated by reference, when filed, from Registrant's 2009 Proxy Statement.

### Item 14. Principal Accountant Fees and Services.

#### Audit Fees

The aggregate fees that have been, or are expected to be, billed by Eisner LLP, the Company's principal accountant, to the Company for the review and audit of the Company's financial statements for 2008, including the Company's quarterly reports on Form 10-QSB and its annual report on Form 10-K, amount to approximately \$64,000 (including out-of-pocket expenses). The aggregate fees billed by Eisner LLP to the Company for the review and audit of the Company's quarterly and annual financial statements for 2007 were approximately \$89,200 (including out-of-pocket expenses).

#### Audit-Related Fees

During 2007 Eisner LLP billed the Company \$10,000 in fees related to the Company's compliance with section 404 of the Sarbanes-Oxley Act ("SOX Compliance"). No other fees were billed by Eisner LLP for the last two years that were reasonably related to the performance of the audit or review of the Company's financial statements and not reported under "Audit Fees" above.

#### Tax Fees

There were no other fees billed by Eisner LLP during the last two fiscal years for professional services rendered for tax compliance, tax advice, and tax planning. Accordingly, none of such services were approved pursuant to pre-approval procedures or permitted waivers thereof.

#### All Other Fees

In 2008 and 2007, Eisner LLP billed the Company a total of \$4,000 and \$4,500, respectively, for non-audit related matters. All of the services described above were approved by the Audit Committee. Accordingly, none of such services were approved pursuant to pre-approval procedures or permitted waivers thereof.

#### Pre-Approval Policies and Procedures

Engagement of accounting services by the Company is not made pursuant to any pre-approval policies and procedures. Rather, the Company believes that its accounting firm is independent because all of its engagements by the Company are approved by the Company's Audit Committee prior to any such engagement.

The Audit Committee of the Company's Board of Directors meets periodically to review and approve the scope of the services to be provided to the Company by its independent registered public accounting firm, as well to review and discuss any issues that may arise during an engagement. The Audit Committee is responsible for the prior approval of every engagement of the Company's Independent Registered Public Accounting Firm to perform audit and permissible non-audit services for the Company (such as quarterly reviews, tax matters, consultation on new accounting and disclosure standards, and, in future years, reporting on management's internal controls assessment).

Before the auditors are engaged to provide those services, the Chief Financial Officer and Controller will make a recommendation to the Audit Committee regarding each of the services to be performed, including the fees to be charged for such services. At the request of the Audit Committee, the Independent Registered Public Accounting Firm and/or management shall periodically report to the Audit Committee regarding the extent of services being provided by the Independent Registered Public Accounting Firm, and the fees for the services performed to date.

Item 15. Exhibits and Financial Statement Schedules.

(a) Documents filed as part of this report.

- (i) Consolidated Financial Statements - see Item 8. Financial Statements and Supplementary Data
- (ii) Consolidated Financial Statement Schedules – None  
  
(Financial statement schedules have been omitted either because they are not applicable, not required, or the information required to be set forth therein is included in the financial statements or notes thereto.)
- (iii) Report of Independent Registered Public Accounting Firm.
- (iv) Notes to Consolidated Financial Statements.

(b) Exhibits

The exhibits listed on the accompanying Exhibit Index are filed as part of this Annual Report.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

UNITED-GUARDIAN, INC.

By: /s/ Ken Globus  
Kenneth H. Globus  
President & Director

Date: March 19, 2009

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Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Signature  | Title   | Date           |
|--|---|----------------|
| By: (not available)<br>Alfred R. Globus                        | Chairman of the Board of Directors and<br>Director of Research            | N/A            |
| By: /s/ Kenneth H. Globus<br>Kenneth H. Globus                 | President, General Counsel, Director                                      | March 19, 2009 |
| By: /s/ Robert S. Rubinger<br>Robert S. Rubinger               | Executive Vice President, Secretary,<br>Chief Financial Officer, Director | March 19, 2009 |
| By: /s/ Charles W. Castanza<br>Charles W. Castanza             | Senior Vice President   | March 19, 2009 |
| By: /s/ Cecile M. Brophy<br>Cecile M. Brophy                   | Treasurer, Principal Accounting Officer                                   | March 19, 2009 |
| By: /s/ Henry P. Globus<br>Henry P. Globus                     | Director  | March 19, 2009 |
| By: /s/ Lawrence F. Maietta<br>Lawrence F. Maietta             | Director  | March 19, 2009 |
| By: /s/ Arthur M. Dresner<br>Arthur M. Dresner                 | Director  | March 19, 2009 |
| By: /s/ Andrew A. Boccone<br>Andrew A. Boccone                 | Director  | March 19, 2009 |
| By: /s/ Christopher W. Nolan, Sr.<br>Christopher W. Nolan, Sr. | Director  | March 19, 2009 |

EXHIBIT INDEX

| Exhibit #                           | Description   |                                   |                               |                                   |                                     |          |     |
|-------------------------------------|---|-----------------------------------|-------------------------------|-----------------------------------|-------------------------------------|----------|-----|
| 2                                   | Certificate of Merger of United-Guardian, Inc. (New York) with and into United-Guardian, Inc. (Delaware) as filed with the Secretary of State of the State of Delaware on September 10, 1987. Incorporated by reference to Exhibit 3(b) to the Registrant's Annual Report on Form 10-K for the fiscal year ended February 29, 1988 (the "1988 10-K"). |                                   |                               |                                   |                                     |          |     |
| 3(a)                                | Certificate of Incorporation of United as filed April 22, 1987. Incorporated by reference to Exhibit 4.1 to the Registrant's Current Report on Form 8-K, dated September 21, 1987 (the "1987 8-K").   |                                   |                               |                                   |                                     |          |     |
| 3(b)                                | By-laws of United. Incorporated by reference to Exhibit 4.2 to the 1987 8-K.  |                                   |                               |                                   |                                     |          |     |
| 4(a)                                | Specimen Certificate for shares of common stock of the United. Incorporated by reference to Exhibit 4(a) to the 1988 10-K.  |                                   |                               |                                   |                                     |          |     |
| 100(a)                              | Qualified Retirement Income Plan for Employees of the Company, as restated April 1, 1976. Incorporated by reference to Exhibit 11(c) of the Registrant's Registration Statement on Form S-1 (Registration No. 2-63114) declared effective February 9, 1979.   |                                   |                               |                                   |                                     |          |     |
| 10(b)                               | Employment Termination Agreement dated July 8, 1988 between United and Henry Globus. Incorporated by reference to Exhibit 10(i) to the Registrant's Annual Report on Form 10-K for the 10-month transition period from March 1, 1991 to December 31, 1991.  |                                   |                               |                                   |                                     |          |     |
| 10(c)                               | Exclusive Distributor Agreement between United and ISP Technologies Inc., dated July 5, 2000. Incorporated by reference to Exhibit 10(d) to the Registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2000.  |                                   |                               |                                   |                                     |          |     |
| 10(d)                               | Letter Amendment between United and ISP Technologies Inc. dated December 20, 2005 amending the Exclusive Distributor Agreement between United and ISP Technologies Inc. dated July 5, 2000. Incorporated by reference to Exhibit 10(d) to the Registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2005.                  |                                   |                               |                                   |                                     |          |     |
| 10(e)                               | Asset Purchase Agreement between United, Eastern, and Pfaltz & Bauer, Inc. dated November 19, 2007. Incorporated by reference to Exhibit 10(e) to the Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2007.  |                                   |                               |                                   |                                     |          |     |
| 21                                  | Subsidiaries of United:   |                                   |                               |                                   |                                     |          |     |
|                                     | <table border="1"> <thead> <tr> <th>Name</th> <th>Jurisdiction of Incorporation</th> <th>Name Under Which it does Business</th> </tr> </thead> <tbody> <tr> <td>Dieselite Corporation<br/>(Inactive)</td> <td>Delaware</td> <td>N/A</td> </tr> </tbody> </table>  | Name                              | Jurisdiction of Incorporation | Name Under Which it does Business | Dieselite Corporation<br>(Inactive) | Delaware | N/A |
| Name                                | Jurisdiction of Incorporation   | Name Under Which it does Business |                               |                                   |                                     |          |     |
| Dieselite Corporation<br>(Inactive) | Delaware  | N/A                               |                               |                                   |                                     |          |     |
| 31.1                                | Certification of Kenneth H. Globus, President of United, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |                                   |                               |                                   |                                     |          |     |
| 31.2                                | Certification of Robert S. Rubinger, Chief Financial Officer of United, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |                                   |                               |                                   |                                     |          |     |

32.1 Certification of Kenneth H. Globus, President of United, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification of Robert S. Rubinger, Chief Financial Officer of United, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.



INDEX TO FINANCIAL STATEMENTS

|   | Page       |
|---|------------|
| Report of Independent Registered Public Accounting Firm   | F-2        |
| Financial Statements  |            |
| Consolidated Statements of Income for the years ended<br>December 31, 2008 and 2007               | F-3        |
| Consolidated Balance Sheets as of December 31, 2008<br>and 2007                                   | F-4 - F-5  |
| Consolidated Statements of Stockholders' Equity for the<br>years ended December 31, 2008 and 2007 | F-6        |
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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Stockholders  
United-Guardian, Inc.

We have audited the accompanying consolidated balance sheets of United-Guardian, Inc. and subsidiaries (the “Company”) as of December 31, 2008 and 2007, and the related consolidated statements of income, stockholders’ equity and cash flows for each of the years then ended. These consolidated financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company’s internal control over financial reporting. Our audits include consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of United-Guardian, Inc. and subsidiaries as of December 31, 2008 and 2007, and the consolidated results of their operations and their consolidated cash flows for each of the years then ended, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note F to the consolidated financial statements, effective December 31, 2007, the Company curtailed and froze benefits under its defined benefit pension plan.

/s/ EISNER LLP  
New York, New York  
March 19, 2009

## CONSOLIDATED STATEMENTS OF INCOME

|   | Year ended December 31, |               |
|---|-------------------------|---------------|
|   | 2008                    | 2007          |
| Net sales   | \$ 12,292,147           | \$ 11,888,562 |
| Costs and expenses                                    |                         |               |
| Cost of sales   | 5,411,404               | 4,854,031     |
| Operating expenses                                    | 2,698,671               | 2,596,076     |
|   | 8,110,075               | 7,450,107     |
| Income from operations                                | 4,182,072               | 4,438,455     |
| Other income (expense)                                |                         |               |
| Investment income                                     | 492,443                 | 579,032       |
| (Loss) gain on sale of assets                         | (7,763)                 | 5,000         |
|   | 484,680                 | 584,032       |
| Income from continuing operations before income taxes | 4,666,752               | 5,022,487     |
| Provision for income taxes                            | 1,503,821               | 1,595,402     |
| Income from continuing operations                     | 3,162,931               | 3,427,085     |
| Income from discontinued operations, net of tax       | ---                     | 32,862        |
| Gain on sale of Eastern, net of tax                   | ---                     | 84,361        |
| Income from discontinued operations                   | ---                     | 117,223       |
| Net income  | \$ 3,162,931            | \$ 3,544,308  |
| Earnings per common share (basic and diluted) :       |                         |               |
| Income from continuing operations                     | \$ 0.64                 | \$ 0.69       |
| Income from discontinued operations                   | \$ ----                 | \$ 0.03       |
| Total (basic and diluted)                             | \$ 0.64                 | \$ 0.72       |
| Weighted average shares (basic)                       | 4,946,439               | 4,944,943     |
| Weighted average shares (diluted)                     | 4,946,439               | 4,945,923     |

See Notes to Consolidated Financial Statements

## CONSOLIDATED BALANCE SHEETS

## ASSETS

|   | December 31   |               |
|---|---------------|---------------|
|   | 2008          | 2007          |
| Current assets  |               |               |
| Cash and cash equivalents   | \$ 3,425,538  | \$ 4,555,388  |
| Certificates of deposit   | 812,952       | 555,829       |
| Marketable securities   | 8,239,183     | 7,465,417     |
| Accounts receivable, net of allowance for doubtful<br>accounts of \$30,000 in 2008 and 2007 | 1,381,012     | 1,278,386     |
| Inventories (net)   | 1,344,579     | 1,188,222     |
| Prepaid expenses and other current assets   | 226,330       | 427,714       |
| Deferred income taxes   | 355,798       | 222,970       |
| Assets of discontinued operations   | ---           | 64,619        |
| Total current assets  | 15,785,392    | 15,758,545    |
| Certificates of deposit, due 2010   | 271,976       | ---           |
| Property, plant, and equipment  |               |               |
| Land  | 69,000        | 69,000        |
| Factory equipment and fixtures  | 3,288,808     | 3,233,621     |
| Building and improvements   | 2,431,908     | 2,335,975     |
| Waste disposal plant  | 133,532       | 133,532       |
|   | 5,923,248     | 5,772,128     |
| Less accumulated depreciation   | 4,971,269     | 4,818,731     |
| Net property, plant, and equipment  | 951,979       | 953,397       |
| Other assets  |               |               |
| Pension asset   | 123,589       | 174,096       |
| Other   | 150,687       | 148,430       |
| Total other assets  | 274,276       | 322,526       |
| Total assets  | \$ 17,283,623 | \$ 17,034,468 |

See Notes to Consolidated Financial Statements

## CONSOLIDATED BALANCE SHEETS

## LIABILITIES AND STOCKHOLDERS' EQUITY

|  | December 31,  |               |
|--|---------------|---------------|
|  | 2008          | 2007          |
| Current liabilities                        |               |               |
| Dividends payable                          | \$ 1,385,003  | \$ 1,385,003  |
| Accounts payable                           | 187,810       | 123,290       |
| Loans payable, current portion             | 6,657         | 7,988         |
| Accrued expenses                           | 969,242       | 794,186       |
| Liabilities of discontinued operations     | ---           | 47,386        |
| Total current liabilities                  | 2,548,712     | 2,357,853     |
| Loans payable                              |               |               |
|  | ---           | 6,657         |
| Deferred income taxes                      | 28,616        | 139,862       |
|  | 28,616        | 146,519       |
| Contingencies (Note J)                     |               |               |
| Stockholders' equity                       |               |               |
| Common stock, \$.10 par value; 10,000,000  |               |               |
| shares authorized; 5,008,639 shares issued |               |               |
| and 4,946,439 shares outstanding in 2008   |               |               |
| and 2007                                   | 500,864       | 500,864       |
| Capital in excess of par value             | 3,819,480     | 3,819,480     |
| Accumulated other comprehensive loss       | (386,208)     | (120,018)     |
| Retained earnings                          | 11,131,789    | 10,689,400    |
| Treasury stock, at cost; 62,200 shares     | (359,630)     | (359,630)     |
| Total stockholders' equity                 | 14,706,295    | 14,530,096    |
| Total liabilities and stockholders' equity | \$ 17,283,623 | \$ 17,034,468 |

See Notes to Consolidated Financial Statements

CONSOLIDATED STATEMENTS OF  
STOCKHOLDERS' EQUITY

Years ended December 31, 2008 and 2007

|  | Common Stock<br>Shares | Common Stock<br>Amount | Capital in<br>excess of<br>par value | Accumulated<br>Other<br>Comprehensive<br>income<br>(loss) | Retained<br>earnings | Treasury<br>stock | Total         | Comprehensive<br>income |
|--|------------------------|------------------------|--------------------------------------|---|----------------------|-------------------|---------------|-------------------------|
| Balance, December 31, 2006   | 5,004,339              | \$ 500,434             | \$ 3,792,478                         | \$ (566,130)  | \$ 9,858,538         | \$ (359,630)      | \$ 13,225,690 |                         |
| Issuance of common stock in<br>connection with exercise of<br>stock options                                  | 4,300                  | 430                    | 13,727                               |   |                      |                   | 14,157        |                         |
| Tax benefit from exercise of<br>stock options  |                        |                        | 13,275                               |   |                      |                   | 13,275        |                         |
| Effect of changing pension<br>plan measurement date<br>pursuant to SFAS 158, net<br>of \$4,071 tax           |                        |                        |                                      |   | 7,041                |                   | 7,041         |                         |
| Adjustment to apply SFAS<br>158, net of deferred income<br>tax of \$219,131                                  |                        |                        |                                      | 363,922   |                      |                   | 363,922       | \$ 363,922              |
| Change in unrealized loss on<br>marketable securities, net of<br>deferred income tax of<br>\$47,774          |                        |                        |                                      | 82,190  |                      |                   | 82,190        | 82,190                  |
| Net income   |                        |                        |                                      |   | 3,544,308            |                   | 3,544,308     | 3,544,308               |
| Dividends declared   |                        |                        |                                      |   | (2,720,487)          |                   | (2,720,487)   |                         |
| Comprehensive income   |                        |                        |                                      |   |                      |                   |               | \$ 3,990,420            |
| Balance, December 31, 2007   | 5,008,639              | \$ 500,864             | \$ 3,819,480                         | \$ (120,018)  | \$ 10,689,400        | \$ (359,630)      | \$ 14,530,096 |                         |
| Adjustment to apply SFAS<br>158, net of deferred income<br>tax benefit of \$20,725                           |                        |                        |                                      | (43,142)  |                      |                   | (43,142)      | \$ (43,142)             |
| Change in unrealized loss on<br>marketable securities, net of<br>deferred income tax benefit<br>of \$118,317 |                        |                        |                                      | (223,048)   |                      |                   | (223,048)     | (223,048)               |

|                            |           |            |              |              |               |              |               |              |
|----------------------------|-----------|------------|--------------|--------------|---------------|--------------|---------------|--------------|
| Net income                 |           |            |              |              | 3,162,931     |              | 3,162,931     | 3,162,931    |
| Dividends declared         |           |            |              |              | (2,720,542)   |              | (2,720,542)   |              |
| Comprehensive income       |           |            |              |              |               |              |               | \$ 2,896,741 |
| Balance, December 31, 2008 | 5,008,639 | \$ 500,864 | \$ 3,819,480 | \$ (386,208) | \$ 11,131,789 | \$ (359,630) | \$ 14,706,295 |              |

\* Restated to reflect other comprehensive income in 2007 from application of SFAS 158 to \$363,922, instead of \$8,627 previously reported.

See Notes to Consolidated Financial Statements

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## CONSOLIDATED STATEMENTS OF CASH FLOWS

|   | Year ended December 31, |              |
|---|-------------------------|--------------|
|   | 2008                    | 2007         |
| Cash flows from operating activities  |                         |              |
| Net income  | \$ 3,162,931            | \$ 3,544,308 |
| Adjustments to reconcile net income to net cash provided by operating activities:       |                         |              |
| Depreciation and amortization   | 200,804                 | 197,802      |
| Net (gain) loss on sale of equipment  | 7,763                   | (5,000)      |
| Gain on sale of Eastern Chemical  | ---                     | (84,361)     |
| Provision for bad debts   | 10,684                  | (5,000)      |
| Deferred income taxes   | (105,032)               | 146,317      |
| Increase (decrease) in cash resulting from changes in operating assets and liabilities: |                         |              |
| Accounts receivable   | (113,310)               | 70,327       |
| Inventories   | (156,357)               | 601,055      |
| Prepaid expenses and other current and non current assets                               | 161,452                 | (425,408)    |
| Accounts payable  | 64,520                  | (66,966)     |
| Accrued pension costs   | (9,288)                 | (123,109)    |
| Accrued expenses and taxes payable  | 170,985                 | 202,825      |
| Net cash provided by discontinued operations  | 17,233                  | 108,273      |
| Net cash provided by operating activities   | 3,412,385               | 4,161,063    |
| Cash flows from investing activities  |                         |              |
| Acquisition of plant and equipment  | (177,465)               | (302,406)    |
| Proceeds from the sale of plant and equipment   | 7,988                   | 5,000        |
| Net change in temporary investments   | (529,099)               | (28,004)     |
| Purchase of marketable securities   | (2,965,129)             | (588,802)    |
| Proceeds from sale of marketable securities   | 1,850,000               | 600,000      |
| Proceeds from sale of Eastern Chemical, net of tax                                      | ---                     | 84,361       |
| Net cash used in investing activities   | (1,813,705)             | (229,851)    |
| Cash flows from financing activities  |                         |              |
| Payment of long term debt   | (7,988)                 | (7,988)      |
| Tax benefit from exercise of options  | ---                     | 13,275       |
| Proceeds from exercise of stock options   | ---                     | 14,157       |
| Dividends paid  | (2,720,542)             | (2,422,755)  |
| Net cash used in financing activities   | (2,728,530)             | (2,403,311)  |
| Net (decrease) increase in cash and cash equivalents                                    | (1,129,850)             | 1,527,901    |
| Cash and cash equivalents, beginning of year  | 4,555,388               | 3,027,487    |
| Cash and cash equivalents, end of year  | \$ 3,425,538            | \$ 4,555,388 |

See Notes to Consolidated Financial Statements



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business

United-Guardian, Inc. (the "Company") is a Delaware corporation that, through its Guardian Laboratories Division, conducts research, product development, manufacturing and marketing of cosmetic ingredients and other personal care products, pharmaceuticals, medical and health care products, and proprietary specialty industrial products. Two major product lines, LUBRAJEL® and RENACIDIN®, together accounted for approximately 95% and 94% of revenue for the years ended December 31, 2008 and December 2007, respectively. LUBRAJEL accounted for 77% and 76% of revenue for the years ended December 31, 2008 and December 31, 2007, respectively, and RENACIDIN accounted for 18% of revenue in each of the years ended December 31, 2008 and December 31, 2007.

Until December 11, 2007, the Company also operated Eastern Chemical Corporation ("Eastern"), a wholly owned subsidiary of the Company, which distributed a line of fine organic chemicals, research chemicals, test solutions, indicators, intermediates, dyes and reagents. It also owned Paragon Organic Chemicals, Inc. ("Paragon"), a wholly owned subsidiary with no assets that served as a purchasing entity for Eastern. On December 11, 2007 substantially all of the assets of both of these entities were sold to Pfaltz & Bauer, Inc., a Connecticut company that operates a business very similar to that of Eastern. Accordingly, the financial statements reflect Eastern's financial results as discontinued operations.

Revenue Recognition

The Company recognizes revenue when products are shipped, title and risk of loss pass to customers, persuasive evidence of a sales arrangement exists, and collections are reasonably assured. All products are shipped Free On Board ("FOB") Hauppauge, New York, the location of the Company's plant. Both title and risk of loss are deemed by both the Company and its customers to have passed to the customers at the time the goods leave the Company's plant. Shipments are only made after confirmation that a valid purchase order has been received and that the future collection of the sale amount is reasonably assured. All sales of the Company's products are deemed final, and there is no obligation on the part of the Company to repurchase or allow the return of the goods unless they are defective. The Company does not make sales on consignment, and the collection of the proceeds of the sale is not contingent upon the customer being able to sell the goods to a third party.

Any allowance for returns is taken as a reduction of sales within the same period the revenue is recognized. Such allowances are based on historical experience. The Company has not experienced significant fluctuations between estimated allowances and actual activity.

Cash and Cash Equivalents

For financial statement purposes, the Company considers as cash equivalents all highly liquid investments with an original maturity of three months or less at inception. The Company deposits cash and cash equivalents with high credit quality financial institutions and believes that any amounts in excess of insurance limitations to be at minimal risk. Cash and cash equivalents held in these accounts are currently insured by the Federal Deposit Insurance Corporation up to a maximum of \$250,000. This limit is tentatively set to revert back to \$100,000 after December 31, 2009.

## Dividends

On May 14, 2008, the Company declared a cash dividend of \$0.27 per share (aggregating \$1,335,539) payable on June 16, 2008 to stockholders of record as of June 2, 2008. On December 3, 2008 the Company declared a cash dividend of \$0.28 per share (aggregating \$1,385,003) payable on January 6, 2009 to stockholders of record as of December 15, 2008.

On May 16, 2007, the company declared a special dividend of \$0.27 per share (aggregating \$1,335,485) payable on June 15, 2007 to stockholders of record as of June 1, 2007. On December 6, 2007, the company declared a cash dividend of \$0.28 per share aggregating \$1,385,003 payable on January 7, 2008 to stockholders of record as of December 17, 2007.

## Supplemental Disclosures of Non-cash Investing and Financing Activities

Cash payments for income taxes were \$1,425,382 and \$1,836,483 for the years ended December 31, 2008 and 2007, respectively.

For the years ended December 31, 2008 and 2007, the Company had the following non-cash investing and financing activities:

|                                     | 2008         | 2007         |
|-------------------------------------|--------------|--------------|
| Dividends declared but not yet paid | \$ 1,385,003 | \$ 1,385,003 |

## Marketable Securities and Certificates of Deposit

Marketable securities include investments in equity mutual funds, government securities and corporate bonds which are classified as "Available for Sale" securities and are reported at their fair values under Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standards ("SFAS") No. 115, Accounting for Certain Investments in Debt and Equity Securities. Unrealized gains and losses on "Available for Sale" securities are reported as accumulated other comprehensive income (loss) in stockholders' equity, net of the related tax effects. Investment income is recognized when earned. Realized gains and losses on sales of investments are determined on a specific identification basis. Fair values are based on quoted market prices.

Certificates of deposit that mature in one year or less are classified as current, and those that mature in more than one year are classified as non-current. These certificates are carried at cost, which approximates fair value.

## Inventories

Inventories are valued at the lower of cost or current market value. Cost is determined using the average cost method, which approximates cost determined by the first-in, first-out ("FIFO") method. Inventory costs include material, labor and factory overhead.

## Property, Plant and Equipment

Property, plant and equipment are carried at cost, less accumulated depreciation. Major replacements and betterments are capitalized, while routine maintenance and repairs are expensed as incurred. Assets are depreciated under both accelerated and straight-line methods. Depreciation charged to income as a result of using accelerated methods was not materially different than that which would result from using the straight-line method for all periods presented. Certain factory equipment and fixtures are



constructed by the Company using purchased materials and in-house labor. Such assets are capitalized and depreciated on a basis consistent with the Company's purchased fixed assets.

Estimated useful lives are as follows:

|                                |                                   |
|--------------------------------|-----------------------------------|
| Factory equipment and fixtures | 5 - 7 years                       |
| Building                       | 40 years                          |
| Building improvements          | Lesser of useful life or 20 years |
| Waste disposal system          | 7 years                           |

#### Impairment of Long-Lived Assets

The Company accounts for long-lived assets in accordance with the provisions of SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (“SFAS 144”). SFAS 144 requires that long-lived assets and certain identifiable intangibles be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

#### Other Asset

Other asset consists of a \$188,360 payment given to a vendor for regulatory and validation work that was needed to qualify one of the vendor's manufacturing locations for the production of the Company's RENACIDIN IRRIGATION product. This amount is being amortized over its estimated 5-year benefit period at the rate of \$37,672 per year, starting in 2008.

#### Fair Value of Financial Instruments

The Company has estimated the fair value of financial instruments using available market information and other valuation methodologies in accordance with SFAS No. 107, Disclosures About Fair Value of Financial Instruments. Management of the Company believes that the fair value of financial instruments, consisting of cash and cash equivalents, certificates of deposit, accounts receivable, accounts payable, dividends payable and accrued expenses approximates their carrying value due to their short payment terms. Marketable securities are carried at fair value.

#### Concentration of Credit Risk

Accounts receivable potentially expose the Company to concentrations of credit risk. The Company monitors the amount of credit it allows each of its customers, using the customer's prior payment history to determine how much credit to allow or whether any credit should be given at all. It is the Company's policy to discontinue shipments to any customer that is substantially past due on its payments. The Company sometimes requires payment in advance from customers whose payment record is questionable. As a result of its monitoring of the outstanding credit allowed for each customer, as well as the fact that the majority of the Company's sales are to customers whose satisfactory credit and payment record has been established over a long period of time, the Company believes that its accounts receivable credit risk has been reduced. However, the Company acknowledges that as of the date of these financial statements the recession in the United States, as well as the poor economic climate globally, has increased the chances of customers defaulting on their obligations, and the Company has tightened its credit policies accordingly.

For the year ended December 31, 2008, two customers, both of them distributors and marketing partners of the Company, accounted for a total of approximately 54% of the Company's revenues, and one

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of those customers accounted for approximately 52% of the Company's outstanding accounts receivable at year end. For the year ended December 31, 2007, those same two customers accounted for a total of approximately 52% of the Company's revenues and 53% of the Company's outstanding accounts receivable at year end. The marketing agreement with one such customer, whose purchases amounted to 45% of total revenue in 2008, expired in December 2008. The Company is in the process of negotiating an extension of that agreement and expects to have one in place by the end of the second quarter of 2009.

#### Income Taxes

Deferred tax assets and liabilities reflect the future tax consequences of the differences between the financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized.

In June 2006, the FASB issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes - An Interpretation of FASB Statement No. 109, Accounting for Income Taxes ("FIN 48"). The Company adopted the provisions of FIN 48 on January 1, 2007. The implementation of FIN 48 did not result in any adjustment to the Company's beginning tax positions. The Company continues to fully recognize its tax benefits, which are offset by a valuation allowance to the extent that it is more likely than not that the deferred tax assets will not be realized. As of December 31, 2007 and December 31, 2008, the Company did not have any unrecognized tax benefits.

In the past, the Company has filed consolidated Federal income tax returns in the U.S., and separate income tax returns in New York State. The Internal Revenue Service ("IRS") has examined the Company's U.S. income tax returns through 2004. The Company is subject to examination by the IRS for years 2005, 2006, 2007 and 2008, and by New York State for years 2005 through 2008.

The Company's policy is to recognize interest and penalties as interest expense.

#### Research and Development

The Company's research and development expenses, included in operating expenses, are recorded in the year incurred. Research and development expenses were approximately \$423,000 and \$420,000 for the years ended December 31, 2008 and 2007, respectively.

#### Shipping and Handling Costs

Shipping and handling costs are classified in operating expenses in the accompanying consolidated statements of income. Shipping and handling costs were approximately \$102,000 and \$86,000 for the years ended December 31, 2008 and 2007 respectively.

#### Advertising Costs

Advertising costs are expensed as incurred. During 2008 and 2007 the Company incurred \$26,200 and \$26,100 of advertising costs, respectively.

#### Stock-Based Compensation

In 2004, the Company approved a new stock option plan ("2004 Stock Option Plan"). Under SFAS No. 123R, Share Based Payment ("SFAS 123R"), all share-based payments to employees, including grants of employee stock options, are recognized as compensation expense over the requisite service period



(generally the vesting period) in the financial statements based on their fair values on grant date. For options with graded vesting, the Company fair values the stock option grants and recognizes compensation expense as if each vesting portion of the award was a separate award. The impact of forfeitures that may occur prior to vesting is also estimated and considered in the amount of expense recognized. In addition, the realization of tax benefits in excess of amounts recognized for financial reporting purposes will be recognized as a financing activity rather than as an operating activity.

No stock options were granted in 2008 or 2007.

#### Earnings Per Share Information

Basic earnings per share are computed by dividing net income by the weighted average number of common shares outstanding during the year. Diluted earnings per share include the dilutive effect of outstanding stock options.

#### Use of Estimates

In preparing financial statements in conformity with U.S. generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses during the reporting period. Actual results could differ from those estimates. Such estimated items include the allowance for bad debts, possible impairment of marketable securities, reserve for inventory obsolescence, pension liability and the allocation of overhead.

#### Segment Reporting

SFAS No. 131, Disclosures About Segments of an Enterprise and Related Information, requires that the Company disclose certain information, including geographic information, about its business segments defined as "components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. The Company operates in one business segment.

#### New Accounting Pronouncements

In December 2007, the FASB issued SFAS No. 141(R), Business Combinations ("SFAS 141(R)"). This Statement replaces SFAS No. 141, Business Combinations. This Statement retains the fundamental requirements in Statement 141 that the acquisition method of accounting (which Statement 141 called the purchase method) be used for all business combinations and for an acquirer to be identified for each business combination. This Statement also establishes principles and requirements for how the acquirer: a) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any non-controlling interest in the acquiree; b) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase; and c) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS 141(R) will apply prospectively to business combinations for which the acquisition date is on or after Company's fiscal year beginning January 1, 2009. The impact of the adoption of SFAS 141(R) on the Company's financial statements will largely be dependent on the size and nature of any business combinations completed after adoption of this statement.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ("SFAS 157"), which defines fair value, establishes a framework for measuring fair value and requires additional disclosures about fair value measurements. SFAS 157 is effective for fiscal years beginning after November 15, 2007 with early adoption permitted; in November, 2007, the FASB agreed to defer the effective date of SFAS 157 for one year for all nonfinancial assets and nonfinancial liabilities, except for those items that are recognized





or disclosed at fair value in the financial statements on a recurring basis. Generally, the provisions of this statement should be applied prospectively as of the beginning of the fiscal year in which this statement is initially applied. The Company adopted this statement effective January 1, 2008 (see Note B)

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option of Financial Assets and Financial Liabilities ("SFAS 159"). SFAS 159 provides an option to report selected financial assets and financial liabilities using fair value. The standard establishes required presentation and disclosures to facilitate comparisons with companies that use different measurements for similar assets and liabilities. SFAS 159 is effective for fiscal years beginning after November 15, 2007, with early adoption allowed if SFAS 157 is also adopted. The Company concluded that the adoption of SFAS 159 will have no effect on its consolidated financial statements.

In December 2007, the FASB issued SFAS No. 160, Non-controlling Interests in Consolidated Financial Statements ("SFAS 160"). This Statement amends ARB 51 to establish accounting and reporting standards for the non-controlling (minority) interest in a subsidiary and for the deconsolidation of a subsidiary. It clarifies that a non-controlling interest in a subsidiary is an ownership interest in the consolidated entity that should be reported as equity in the consolidated financial statements. SFAS 160 is effective for the Company's fiscal year beginning January 1, 2009. The Company believes that the adoption of SFAS 160 will have no current impact on its financial statements.

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities – An Amendment of FASB Statement No. 133. SFAS No. 161 requires enhanced qualitative disclosures about objectives and strategies for using derivatives, quantitative disclosures about fair value amounts of and gains and losses on derivative instruments, and disclosures about credit-risk-related contingent features in derivative agreements. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The Company does not anticipate that the statement will have a material impact, since the Company has not historically engaged in hedging activities or acquired derivative instruments.

In May 2008, the FASB issued SFAS No. 162, "The Hierarchy of Generally Accepted Accounting Principles." SFAS No. 162 identifies the sources of accounting principles and the framework for selecting the principles to be used in preparation of financial statements of nongovernmental entities that are presented in conformity with U.S. GAAP. SFAS No. 162 will become effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board amendments to AU Section 411, "The Meaning of Present Fairly in Conformity With Generally Accepted Accounting Principles." This statement is not expected to change the Company's current accounting practice.

#### NOTE B - MARKETABLE SECURITIES

Effective January 1, 2008, the Company adopted SFAS No. 157, "Fair Value Measurements" ("SFAS 157"), for assets and liabilities measured at fair value on a recurring basis. SFAS 157 accomplishes the following key objectives:

- Defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date;
  - Establishes a three-level hierarchy ("Valuation Hierarchy") for fair value measurements;
  - Requires consideration of the Company's creditworthiness when valuing liabilities; and
    - Expands disclosures about instruments measured at fair value.

The Valuation Hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. A financial instrument's categorization within the Valuation Hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The three levels of the Valuation Hierarchy and the distribution of the Company's financial assets within it are as follows:

- Level 1 - inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 - inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 – inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The following available-for-sale securities are re-measured to fair value on a recurring basis and are valued using level 1 inputs using quoted prices (unadjusted) for identical assets in active markets as defined by SFAS 157:

| December 31, 2008                       | Cost         | Fair Value   | Unrealized Gain/(Loss) |
|---|--------------|--------------|------------------------|
| Available for sale:                     |              |              |                        |
| U.S. Treasury and agencies              |              |              |                        |
| Maturities within 1 year                | \$ 1,140,227 | \$ 1,153,798 | \$ 13,571              |
| Maturities after 1 year through 5 years | 2,458,685    | 2,536,931    | 78,246                 |
| Total U.S. Treasury and agencies        | \$ 3,598,912 | \$ 3,690,729 | \$ 91,817              |
| Fixed income mutual funds               | 4,715,827    | 4,380,669    | (335,158)              |
| Equity and other mutual funds           | 240,494      | 167,785      | (72,709)               |
|   | \$ 8,555,233 | \$ 8,239,183 | \$ (316,050)           |
| December 31, 2007                       |              |              |                        |
| Available for sale:                     |              |              |                        |
| U.S. Treasury and agencies              |              |              |                        |
| Maturities within 1 year                | \$ 949,354   | \$ 960,329   | \$ 10,975              |
| Maturities after 1 year through 5 years | 1,803,298    | 1,835,253    | 31,955                 |
| Total U.S. Treasury and agencies        | \$ 2,752,652 | \$ 2,795,582 | \$ 42,930              |
| Fixed income mutual funds               | 4,452,050    | 4,404,078    | (47,972)               |
| Equity and other mutual funds           | 235,399      | 265,757      | 30,358                 |
|   | \$ 7,440,101 | \$ 7,465,417 | \$ 25,316              |

Proceeds from the sale and redemption of U.S. Treasury and agency bonds amounted to \$1,850,000 and \$600,000 for the years ended December 31, 2008 and 2007, respectively. Realized gains in each year were insignificant.

Investment income consisted principally of interest income from certificates of deposit, bonds and money market funds and dividend income from bond funds and mutual funds.

## NOTE C - INVENTORIES

Inventories consist of the following:

|                                   | December 31, |              |
|-----------------------------------|--------------|--------------|
|                                   | 2008         | 2007         |
| Raw materials and work-in-process | \$ 422,437   | \$ 359,730   |
| Finished products                 | 922,142      | 828,492      |
|                                   | \$ 1,344,579 | \$ 1,188,222 |

Inventories at December 31, 2008 and 2007 are stated net of a reserve of \$39,000 for slow moving and obsolete items.

## NOTE D - NOTES PAYABLE - BANKS

On January 17, 2007 the Company entered into a line of credit agreement with JPMorgan Chase Bank for borrowings of up to \$2,000,000 at an interest rate of 1.0% below the Prime Rate. The line of credit was renewed, effective as of June 30, 2007 and expired on June 30, 2008.

The company did not renew this line of credit on June 30, 2008. There are no outstanding notes at December 31, 2008

## NOTE E – INCOME TAXES

The provision for income taxes from continuing operations consists of the following:

|                                  | Year ended December 31, |              |
|----------------------------------|-------------------------|--------------|
|                                  | 2008                    | 2007         |
| Current                          |                         |              |
| Federal                          | \$ 1,584,183            | \$ 1,473,999 |
| State                            | 24,670                  | (24,914)     |
|                                  | 1,608,853               | 1,449,085    |
| Deferred                         |                         |              |
| Federal                          | (102,002)               | 118,506      |
| State                            | (3,030)                 | 27,811       |
|                                  | (105,032)               | 146,317      |
| Total provision for income taxes | \$ 1,503,821            | \$ 1,595,402 |

The following is a reconciliation of the Company's effective income tax rate to the Federal statutory rate (dollar amounts have been rounded to the nearest thousand):

|   | Year ended December 31, |     |              |     |
|---|-------------------------|-----|--------------|-----|
|   | 2008                    |     | 2007         |     |
|   | (\$)                    | %   | (\$)         | %   |
| Income taxes at statutory Federal income tax rate | \$ 1,587,000            | 34  | \$ 1,708,000 | 34  |
| State income taxes, net of Federal benefit        | 14,000                  | --- | 2,000        | --- |
| Domestic Production Activities deduction          | (82,000)                | (2) | (78,000)     | (2) |
| Nondeductible expenses                            | ---                     | --- | 2,000        | --- |
| Change in deferred tax asset valuation allowance  | ---                     | --- | (43,000)     | (1) |
| Other, net  | (15,000)                | --- | 4,000        | 1   |
| Actual income tax expense                         | \$ 1,504,000            | 32  | \$ 1,595,000 | 32  |



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During 2008 and 2007, the Company realized the tax benefits of the Domestic Production Activities deduction, which amounted to approximately 6% of net taxable income from domestic production activities.

The tax effects of temporary differences which comprise the deferred tax assets and liabilities are as follows:

|   | Year ended December 31, |           |
|---|-------------------------|-----------|
|   | 2008                    | 2007      |
| Deferred tax assets                             |                         |           |
| Current   |                         |           |
| Accounts receivable                             | \$ 10,398               | \$ 10,398 |
| Accrued pension liability                       | 95,323                  | 74,598    |
| Inventories                                     | 21,457                  | 20,375    |
| Accrued expenses                                | 228,620                 | 117,599   |
|   | 355,798                 | 222,970   |
| Deferred tax liabilities                        |                         |           |
| Non-current                                     |                         |           |
| Pension asset                                   | (138,159)               | (131,088) |
| Unrealized (gain) loss on marketable securities | 109,543                 | (8,774)   |
|   | (28,616)                | (139,862) |
| Net deferred tax asset                          | \$ 327,182              | \$ 83,108 |

A reduction of \$42,798 in the valuation allowance for the year ended December 31, 2007 was due to the company realizing the benefit of capital loss carryforwards from 2006, which substantially offset the capital gain on disposition of the Eastern division.

NOTE F - BENEFIT PLANS

Pension Plan

The Company has a noncontributory defined benefit pension plan (the "Plan") which covers substantially all of its employees. Benefits are based on years of service and employees' compensation prior to retirement. Amounts are funded in accordance with the requirements of ERISA (Employee Retirement Income Security Act of 1974) and the Plan is administered by a trustee who is responsible for payments to retirees. Investment strategies are determined by the Board of Directors.

As of December 31, 2007 the Company put in place a freeze on future benefit accruals to the Plan while the Company investigated the advisability of replacing the Plan with a defined contribution plan, which would be coordinated with, and be part of, the Company's existing 401(k) plan. On February 19, 2008, the Company decided to terminate the Plan, subject to regulatory approval, and has begun taking the steps necessary to do so. In November 2008 the Company submitted the necessary applications to the Pension Benefit Guaranty Corporation ("PBGC"), and the time for them to respond with any objections has now expired. The only remaining requirement in order to terminate the plan is to receive IRS approval, which the Company expects to receive by the first quarter of 2010, but could come sooner, depending on the IRS workload.

Upon termination of the pension plan, non-vested benefits will become fully vested, and the effects of future contribution levels will cease to be an obligation. Any resulting gain is first offset against an existing net loss included in accumulated other comprehensive income.

Under FASB Statement No. 88, Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits ("SFAS 88"), if the net effect of a termination is a gain,

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the gain is to be recognized when the termination occurs, which would be the date the employees are terminated or the date the pension plan is terminated.

The Plan assets at fair value as of December 31, 2008 and 2007 are as follows:

|  | 2008                | 2007                |
|--|---------------------|---------------------|
| Equity securities:   |                     |                     |
| Principal Financial Group Stock Separate Account   | \$ 52,212           | \$ 138,209          |
| Principal Large Cap Stock Index Separate Account   | 173,785             | 286,084             |
| Principal Medium Company Blend Separate Account  | 135,743             | 210,922             |
| <b>TOTAL EQUITY SECURITIES</b>   | <b>\$ 361,740</b>   | <b>\$ 635,215</b>   |
| Debt securities:   |                     |                     |
| General Investment Account*  | \$ 1,668,662        | \$ 1,826,539        |
| Contributions from employer received between October 1, 2007 measurement date and December 31, 2007: | ---                 | 300,000             |
| <b>TOTAL ASSETS</b>  | <b>\$ 2,030,402</b> | <b>\$ 2,761,754</b> |

\* The General Investment Account represents an interest in a portfolio of intermediate term fixed-income investments maintained by the Principal Financial Group.

Historical and expected future returns of multiple asset classes were analyzed to develop a risk-free real rate of return and risk premiums for each asset class. The overall rate for each asset class was developed by combining a long-term inflation component, the risk free real rate of return, and the associated risk premium. A weighted-average rate was developed based on those overall rates and target asset allocation of the Plan.

Based on current data and assumptions, the following benefit payments, which reflect expected future employee service, as appropriate, are expected to be paid over the next ten years as follows:

| Year Ending | Expected Future Benefits Payable |
|-------------|----------------------------------|
| 2009        | \$ 170,000                       |
| 2010        | 41,000                           |
| 2011        | 75,000                           |
| 2012        | 48,000                           |
| 2013        | 210,000                          |
| 2014-2018   | 800,000                          |

The Company does not plan to make contributions to the Plan in 2009.

A measurement period from October 1, 2006 to October 1, 2007 has been used for the year ended December 31, 2007. The liabilities and assets are calculated at October 1, 2007. Assets are adjusted for known contributions received by the Company between October 1, 2007 and December 31, 2007.

SFAS No. 158 required a benefit cost of \$11,112 for the period from October 1, 2007 to December 31, 2007 be accounted for by adjustments to balance sheet accounts, rather than through profit and loss accounts for the preceding or following year. This amount was recorded as of December 31, 2007 as a pension asset and an increase in retained earnings of \$7,041 (net of deferred income taxes of \$4,071).



As required by SFAS No. 158, the measurement date for the plan's assets and liabilities has been changed to conform with the Company's fiscal year end.

The following table sets forth the Plan's funded status:

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|   | Year ended December 31, |              |
|---|-------------------------|--------------|
|   | 2008                    | 2007         |
| <b>Change in Benefit Obligation:</b>  |                         |              |
| Projected benefit obligation at beginning of year                           | \$ 2,598,770            | \$ 2,914,689 |
| Service cost  | ---                     | 126,132      |
| Interest cost   | 176,429                 | 144,358      |
| Actuarial (gain)/loss   | (43,498)                | 64,527       |
| Benefits paid   | (44,654)                | (83,793)     |
| Effect of settlement/curtailment  | (780,234)               | (567,143)    |
| Projected benefit obligation at end of year                                 | \$ 1,906,813            | \$ 2,598,770 |
| <b>Change in Plan Assets:</b>   |                         |              |
| Fair value of Plan assets at beginning of year                              | \$ 2,761,754            | \$ 2,208,527 |
| Actual return on Plan assets  | 16,264                  | 137,020      |
| Employer contributions  | 77,272                  | 500,000      |
| Benefits paid   | (44,654)                | (83,793)     |
| Effect of settlement  | (780,234)               | ---          |
| Fair value of Plan assets at end of year                                    | \$ 2,030,402            | \$ 2,761,754 |
| Funded status at end of year - overfunded                                   | \$ 123,589              | 162,984      |
| <b>Amounts recognized in statement of financial position :</b>              |                         |              |
| Noncurrent assets   | 123,589                 | \$ 162,984   |
| Total   | \$ 123,589              | \$ 162,984   |
| <b>Amounts recognized in accumulated Other Comprehensive Income ("OCI")</b> |                         |              |
| Total net loss  | \$ 275,024              | \$ 215,228   |
| Total accumulated OCI (not adjusted for applicable tax)                     | \$ 275,024              | \$ 215,228   |
| <b>Weighted-average assumptions used to determine benefit obligations</b>   |                         |              |
| Discount rate   | 6.25%                   | 5.75%        |
| Rate of compensation increase   | 5.36%                   | 5.42%        |

The net periodic benefit cost includes the following components:

|   | Year ended December 31, |            |
|---|-------------------------|------------|
|   | 2008                    | 2007       |
| <b>Components of net periodic benefit cost:</b> |                         |            |
| Service cost                                    | \$ ---                  | \$ 126,132 |
| Interest cost                                   | 176,429                 | 144,358    |
| Expected return on Plan assets                  | (232,109)               | (137,632)  |
| Amortization of net actuarial loss              | ---                     | 49,051     |
| Amortization of prior service cost              | ---                     | 7,461      |
| Effect of special events                        | 112,552                 | 24,537     |
| Net periodic benefit cost                       | \$ 56,872               | \$ 213,907 |
| <b>Other changes recognized in OCI</b>          |                         |            |
| Net loss  | \$ 172,348              | 65,139     |
| Amortization of net gain (loss)                 | ---                     | (49,051)   |

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|  |            |              |
|--|------------|--------------|
| Amortization of prior service cost                                     | ---        | (7,461)      |
| Amount recognized due to special event                                 | (112,552)  | (567,143)    |
| Prior service cost recognized due to curtailment                       | ---        | (24,537)     |
| Total recognized in other comprehensive income                         | \$ 59,796  | \$ (583,053) |
| Total recognized in net periodic benefit cost and OCI                  | \$ 116,668 | \$ (369,146) |
| Weighted-average assumptions used to determine net period benefit cost |            |              |
| Discount rate  | 5.75%      | 5.50%        |
| Expected long-term return on Plan assets                               | 7.00%      | 7.00%        |
| Rate of compensation increase  | 5.42%      | 5.50%        |

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## 401(k) Plan

The Company maintains a 401(k) plan for all of its eligible employees. Under the plan, employees may defer up to 15% of their weekly pay as a pre-tax investment in a savings plan. In addition, the Company made contributions of 50% of the first 6% of each employee's elective deferral up to a maximum employer contribution of 3% of biweekly pay in 2007.

Because the Company froze all benefits in its defined benefit pension plan as of December 31, 2007, and has initiated termination of that Plan, the Company modified its 401(k) plan, effective January 1, 2008, by increasing the employer contribution to a maximum of 100% of the first 4% of each employee's pay, and will, beginning in 2009, make an additional discretionary contribution to each employee's account based on a "pay-to-pay" safe-harbor formula that qualifies the 401(k) plan under current IRS regulations.

Employees become fully vested in Company contributions after one year of employment. 401(k) Company contributions were approximately \$91,000 and \$65,000 for the years ended December 31, 2008 and 2007, respectively.

In addition, in December 2008 the Company's Board of Directors authorized a discretionary contribution to the modified 401(k) plan in the amount of \$175,000, to be allocated among all eligible employees for the 2008 year. The contribution, which had been accrued during 2008, was made in January, 2009.

## Stock Option Plans

At its meeting on March 19, 2004 the Board of Directors of the Company approved the adoption of the 2004 Stock Option Plan. The plan authorizes the granting of options for up to 500,000 shares, and covers both employees and directors. The adoption and implementation of the new plan was ratified by the shareholders of the Company at the Company's annual meeting of shareholders on May 19, 2004. No options have been granted under this plan.

There were also no stock option transactions from the expired Non-Statutory Stock Option Plan for Directors. The following summarizes the stock option transactions from the previous Employee Incentive Stock Option Plan that is now expired and was replaced by the 2004 Stock Option Plan:

|  | Number<br>Outstanding | Weighted<br>average<br>exercise<br>price per share |
|--|-----------------------|--|
| Options outstanding and exercisable at January 1, 2007   | 4,300                 | \$ 3.29  |
| Exercised  | (4,300)               | \$ 3.29  |
| Options outstanding and exercisable at December 31, 2007 | 0                     | ---  |

As of December 31, 2008 and 2007, there were no stock options outstanding.

The intrinsic value of the 4,300 options exercised during 2007 was \$40,304.

As of December 31, 2008 and 2007, there was no remaining unrecognized compensation cost related to the non-vested share-based compensation arrangements granted under the Company's plans.

The Company did not record any compensation expense during the years ended December 31, 2008 and 2007 under the provisions of SFAS 123R.

Cash received from options exercised under all share-based payment arrangements for the year ended December 31, 2007 was \$14,157.

#### NOTE G – DISCONTINUED OPERATIONS

On December 11, 2007 the Company completed the sale of substantially all of the assets of its Eastern subsidiary. The assets of Eastern were sold for \$266,759, which resulted in a gain of \$84,361 (net of taxes of \$45,396). The Eastern corporate entity was dissolved in December 2008. Paragon Organic Chemicals, a purchasing entity for Eastern with no assets of its own, was also dissolved in December 2008, but the right to use the Paragon name was sold to the purchaser of the Eastern assets. As a result of the sale, Eastern is classified as discontinued operations for all periods presented.

The table below sets forth the results of operations of Eastern. The results below do not include any allocated or common overhead expenses. In accordance with SFAS 144, the gain on the sale of Eastern and its operating income are reflected in the accompanying financial statements as discontinued operations. The Company recorded a liability for severance payments due to employees of Eastern of \$47,386 at December 31, 2007. There was no income or loss from discontinued operations in 2008.

The results of operations of Eastern for the year ended December 31, 2007, and its financial position as of December 31, 2007, were as follows:

|   |            |
|---|------------|
| Results of Operations:                                      | 2007       |
| Revenue   | \$ 841,060 |
| Less:   |            |
| Cost of goods sold  | (479,590)  |
| General and administrative                                  | (309,008)  |
| Income before income taxes                                  | 52,462     |
| Income tax provision  | (19,600)   |
| Income from discontinued operations, excluding gain on sale | \$ 32,862  |
| Financial position:   |            |
| Net current assets:   |            |
| Accounts receivable   | \$ 64,619  |
| Accounts payable  | (47,386)   |
| Net current assets from discontinued operations             | \$ 17,233  |

#### NOTE H - EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share for the years ended December 31, 2008 and 2007:

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|   | Year ended December 31, |                     |
|---|-------------------------|---------------------|
|   | 2008                    | 2007                |
| <b>Numerator:</b>   |                         |                     |
| Net income from continuing operations   | \$ 3,162,931            | \$ 3,427,085        |
| Net income from discontinued operations   | ---                     | 117,223             |
| <b>Net Income</b>   | <b>\$ 3,162,931</b>     | <b>\$ 3,544,308</b> |
| <b>Denominator:</b>   |                         |                     |
| Denominator for basic earnings per share<br>(weighted average shares)                                       | 4,946,439               | 4,944,943           |
| <b>Effect of dilutive securities:</b>   |                         |                     |
| Employee stock options  | ---                     | 980                 |
| Denominator for diluted earnings per<br>share (adjusted weighted-average<br>shares) and assumed conversions | 4,946,439               | 4,945,923           |
| <b>Basic and diluted earnings per share</b>   |                         |                     |
| Continuing operations   | \$ .64                  | \$ .69              |
| Discontinued operations   | \$ ---                  | \$ .03              |
| <b>Total – Basic and diluted</b>  | <b>\$ .64</b>           | <b>\$ .72</b>       |

In 2008 and 2007 there were no options excluded from the computation of diluted earnings per share.

**NOTE I - GEOGRAPHIC and OTHER INFORMATION**

Through its Guardian Laboratories division the Company conducts research, product development, manufacturing and marketing of cosmetic ingredients, personal and health care products, pharmaceuticals, and specialty industrial products. The Company's R&D department not only develops new products but also modifies and refines existing products, with the goal of expanding the potential markets for the Company's products. Many of the cosmetic ingredient products manufactured by Guardian, particularly its LUBRAJEL® line of water-based moisturizing and lubricating gels, are currently used by many of the major multinational personal care products companies.

The Company's products are separated into four distinct product categories: pharmaceuticals, personal care products (including cosmetic ingredients), medical products, and industrial products. Each product category is marketed differently. The cosmetic ingredient/personal care products are marketed through a global network of marketing partners and distributors. These marketing partners purchase product outright from the Company and market and re-sell those products to the end-users. Title and risk of loss passes to those customers when the goods leave the Company's facility in Hauppauge, New York, and the Company is under no obligation to accept the return of any product unless the product is defective. The Company does not make any sales on consignment.

No prior regulatory approval was needed by the Company to sell any products other than its pharmaceutical products. The end-users of its products may or may not need regulatory approvals, depending on the intended claims and uses of those products.

The pharmaceutical products are two urological products that are sold to end-users primarily through distribution agreements with the major drug wholesalers. For these products, the Company does the marketing, and the drug wholesalers supply the product to the end-users, such as hospitals and pharmacies. These products are drug products that required the Company to obtain regulatory approval before marketing.



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The medical products are non-pharmaceutical products, such as medical lubricants, that are marketed solely by the Company directly to end-users, such as companies that incorporate some of the Company's lubricating gels into urethral catheters. These products are distinguished from the pharmaceutical products in that, unlike the pharmaceutical products, the Company does not have to obtain regulatory approval prior to marketing these products, since that is the responsibility of the end-user, who is generally incorporating the product into a medical device.

The industrial products are also marketed directly to the end-users by the Company, and generally do not require that the Company obtain regulatory approval. However, the end-users may have to obtain such regulatory approvals before marketing these products.

(a) Gross Revenues

|                               | Year ended December 31, |               |
|-------------------------------|-------------------------|---------------|
|                               | 2008                    | 2007          |
| Personal Care                 | \$ 7,876,801            | \$ 7,776,595  |
| Pharmaceuticals               | 2,642,935               | 2,497,897     |
| Medical                       | 1,958,494               | 1,731,993     |
| Industrial                    | 106,543                 | 135,635       |
|                               | \$ 12,584,773           | \$ 12,142,120 |
| Less Discounts and allowances | (292,626)               | (253,558)     |
|                               | \$ 12,292,147           | \$ 11,888,562 |

(b) Geographic Information

|                 | 2008          | Year ended December 31, |               |                   |
|-----------------|---------------|-------------------------|---------------|-------------------|
|                 |               | 2007                    |               |                   |
|                 | Revenues      | Long-Lived Assets       | Revenues      | Long-Lived Assets |
| United States   | \$ 5,226,825  | \$ 951,979              | \$ 5,067,189  | \$ 953,397        |
| France          | 1,347,548     | ---                     | 1,262,568     | ---               |
| Other countries | 5,717,774     | ---                     | 5,558,805     | ---               |
|                 | \$ 12,292,147 | \$ 951,979              | \$ 11,888,562 | \$ 953,397        |

(c) Revenue from Major Customers

|                     | Year ended December 31, |               |
|---------------------|-------------------------|---------------|
|                     | 2008                    | 2007          |
| Customer A          | \$ 5,478,157            | \$ 5,169,988  |
| Customer B          | 1,162,386               | 1,027,334     |
| All other customers | 5,651,604               | 5,691,240     |
|                     | \$ 12,292,147           | \$ 11,888,562 |

NOTE J - CONTINGENCIES

While the Company has claims that arise from time to time in the ordinary course of its business, the Company is not currently involved in any material claims.





## NOTE K - ACCRUED EXPENSES

Accrued expenses at December 31, 2008 and 2007 consist of:

|                                  | 2008       | 2007       |
|----------------------------------|------------|------------|
| Accrued 401(k) plan contribution | \$ 175,000 | \$ ---     |
| Accrued bonuses                  | 170,000    | 144,000    |
| Accrued distribution fees        | 213,541    | 146,455    |
| Other                            | 410,701    | 503,731    |
|                                  | \$ 969,242 | \$ 794,186 |

## NOTE L - RELATED PARTY TRANSACTIONS

During the years ended December 31, 2008 and 2007 the Company paid to Henry Globus, a former officer and current director of the Company, \$21,816 and \$21,024 respectively, for consulting services in accordance with his employment termination agreement of 1988.

During each of the years ended December 31, 2008 and 2007 the Company paid to Bonamassa, Maietta, and Cartelli, LLP, \$10,500 for accounting and tax services. Lawrence Maietta, a partner in Bonamassa, Maietta, and Cartelli, LLP, is currently a director of the Company.

During the year ended December 31, 2008, Kenneth Globus, President of the Company, purchased a used company-owned vehicle for \$7,988.