

TRIPLE-S MANAGEMENT CORP  
Form 10-Q  
August 08, 2011

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the quarterly period ended June 30, 2011

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

COMMISSION FILE NUMBER: 001-33865

Triple-S Management Corporation

Puerto Rico  
(State or other jurisdiction of incorporation or  
organization)

66-0555678  
(I.R.S. Employer Identification No.)

1441 F.D. Roosevelt Avenue  
San Juan, Puerto Rico  
(Address of principal executive offices)

00920  
(Zip code)

(787) 749-4949  
(Registrant's telephone number, including area code)

Not applicable  
(Former name, former address and former fiscal year, if changed since last  
report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T

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(§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). " Yes " No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer "                      Accelerated filer   
Non-accelerated filer "                      Smaller reporting company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). " Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Title of each class	Outstanding at June 30, 2011
Common Stock Class A, \$1.00 par value	9,042,809
Common Stock Class B, \$1.00 par value	19,888,614

Triple-S Management Corporation

FORM 10-Q

For the Quarter Ended June 30, 2011

Table of Contents

<u>Part I – Financial Information</u>	3
<u>Item 1. Financial Statements</u>	3
<u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	33
<u>Cautionary Statement Regarding Forward-Looking Information</u>	33
<u>Overview</u>	33
<u>Recent Developments</u>	34
<u>Recent Accounting Standards</u>	35
<u>Managed Care Membership</u>	36
<u>Consolidated Operating Results</u>	36
<u>Managed Care Operating Results</u>	39
<u>Life Insurance Operating Results</u>	42
<u>Property and Casualty Insurance Operating Results</u>	43
<u>Liquidity and Capital Resources</u>	45
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	46
<u>Item 4. Controls and Procedures</u>	47
<u>Part II – Other Information</u>	47
<u>Item 1. Legal Proceedings</u>	47
<u>Item 1A. Risk Factors</u>	47
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	48
<u>Item 3. Defaults Upon Senior Securities</u>	48
<u>Item 4. (Removed and Reserved)</u>	48
<u>Item 5. Other Information</u>	48
<u>Item 6. Exhibits</u>	48
<u>SIGNATURES</u>	49

Table of Contents

## Part I – Financial Information

## Item 1. Financial Statements

## Triple-S Management Corporation

## Consolidated Balance Sheets (Unaudited)

(Dollar amounts in thousands, except per share data)

	June 2011	December 31, 2010
Assets		
Investments and cash:		
Equity securities held for trading, at fair value	\$32,818	\$51,099
Securities available for sale, at fair value:		
Fixed maturities	1,015,962	977,586
Equity securities	83,329	56,739
Securities held to maturity, at amortized cost:		
Fixed maturities	13,783	14,615
Policy loans	6,102	5,887
Cash and cash equivalents	57,372	45,021
Total investments and cash	1,209,366	1,150,947
Premiums and other receivables, net	304,087	325,780
Deferred policy acquisition costs and value of business acquired	145,812	146,086
Property and equipment, net	80,309	76,745
Deferred tax asset	24,814	29,445
Other assets	91,417	30,367
Total assets	\$1,855,805	\$1,759,370
Liabilities and Stockholders' Equity		
Claim liabilities		
Liability for future policy benefits	243,402	236,523
Unearned premiums	90,239	98,341
Policyholder deposits	54,882	49,936
Liability to Federal Employees' Health Benefits Program (FEHBP)	14,702	15,018
Accounts payable and accrued liabilities	139,406	136,567
Deferred tax liability	22,482	12,655
Short-term borrowings	58,315	15,575
Long-term borrowings	140,207	166,027
Liability for pension benefits	45,816	51,246
Total liabilities	1,208,159	1,142,098
Stockholders' equity:		
Common stock Class A, \$1 par value. Authorized 100,000,000 shares; issued and outstanding 9,042,809 at June 30, 2011 and December 31, 2010	9,043	9,043
Common stock Class B, \$1 par value. Authorized 100,000,000 shares; issued and outstanding 19,888,614 and 19,772,614 shares at June 30, 2011 and December 31, 2010, respectively	19,889	19,773
Additional paid-in capital	152,486	155,299
Retained earnings	455,149	427,693
Accumulated other comprehensive income	11,079	5,464

Total stockholders' equity	647,646	617,272
Total liabilities and stockholders' equity	\$1,855,805	\$1,759,370

See accompanying notes to unaudited consolidated financial statements.

3

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Table of Contents

Triple-S Management Corporation  
Consolidated Statements of Earnings (Unaudited)  
(Dollar amounts in thousands, except per share data)

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Revenues:				
Premiums earned, net	\$509,843	\$502,761	\$995,114	\$996,938
Administrative service fees	6,962	12,166	13,557	24,664
Net investment income	12,654	12,671	24,452	25,094
Total operating revenues	529,459	527,598	1,033,123	1,046,696
Net realized investment gains:				
Total other-than-temporary impairment losses on securities	-	(761 )	-	(2,616 )
Net realized gains, excluding other-than-temporary impairment losses on securities	6,995	2,194	12,888	2,670
Total net realized investment gains	6,995	1,433	12,888	54
Net unrealized investment loss on trading securities	(119 )	(6,010 )	(1,260 )	(3,980 )
Other income (expense), net	466	(324 )	480	(172 )
Total revenues	536,801	522,697	1,045,231	1,042,598
Benefits and expenses:				
Claims incurred	427,941	424,838	830,514	850,666
Operating expenses	85,882	76,720	168,593	153,591
Total operating costs	513,823	501,558	999,107	1,004,257
Interest expense	2,957	3,372	6,084	6,600
Total benefits and expenses	516,780	504,930	1,005,191	1,010,857
Income before taxes	20,021	17,767	40,040	31,741
Income tax expense (benefit):				
Current	2,147	4,877	1,994	8,421
Deferred	788	(2,167 )	10,590	(2,929 )
Total income taxes	2,935	2,710	12,584	5,492
Net income	\$17,086	\$15,057	\$27,456	\$26,249
Basic net income per share	\$0.59	\$0.52	\$0.95	\$0.90
Diluted net income per share	\$0.59	\$0.51	\$0.95	\$0.90

See accompanying notes to unaudited consolidated financial statements.

Table of Contents

Triple-S Management Corporation

Consolidated Statements of Stockholders' Equity and Comprehensive Income (Loss) (Unaudited)

(Dollar amounts in thousands, except per share data)

	2011	2010
Balance at January 1	\$617,272	\$537,772
Share-based compensation	1,091	678
Cash settlement of options under share-based compensation plan	(2,420 )	-
Stock issued upon exercise of stock options	914	-
Repurchase and retirement of common stock	(2,282 )	-
Comprehensive income (loss):		
Net income	27,456	26,249
Net unrealized change in fair value of available for sale securities, net of taxes	4,601	31,843
Defined benefit pension plan:		
Actuarial loss, net	1,178	730
Prior service credit, net	(164 )	(136 )
Total comprehensive income	33,071	58,686
Balance at June 30	\$647,646	\$597,136

See accompanying notes to unaudited consolidated financial statements.

Table of Contents

Triple-S Management Corporation  
Consolidated Statements of Cash Flows (Unaudited)  
(Dollar amounts in thousands, except per share data)

	Six months ended June 30,	
	2011	2010
Cash flows from operating activities:		
Net income	\$27,456	\$26,249
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	10,565	6,964
Net amortization of investments	913	1,683
Provision for doubtful receivables, net	1,955	5,048
Deferred tax expense (benefit)	10,590	(2,929 )
Net realized investment (gain) loss on sale of securities	(12,888 )	(54 )
Net unrealized loss (gain) on trading securities	1,260	3,980
Share-based compensation	1,091	678
Proceeds from trading securities sold:		
Equity securities	21,087	2,706
Acquisition of securities in trading portfolio:		
Equity securities	(628 )	(4,124 )
(Increase) decrease in assets:		
Premium and other receivables, net	43,009	(67,174 )
Deferred policy acquisition costs and value of business acquired	274	(539 )
Other deferred taxes	719	7,278
Other assets	(7,202 )	5,771
Increase (decrease) in liabilities:		
Claim liabilities	(2,774 )	50,964
Liability for future policy benefits	6,879	6,478
Unearned premiums	(8,821 )	(15,086 )
Policyholder deposits	597	267
Liability to FEHBP	(316 )	(978 )
Accounts payable and accrued liabilities	(15,783 )	4,412
Net cash provided by operating activities	77,983	31,594

(Continued)



Table of Contents

Triple-S Management Corporation  
Consolidated Statements of Cash Flows (Unaudited)  
(Dollar amounts in thousands, except per share data)

	Six months ended June 30,	
	2011	2010
Cash flows from investing activities:		
Proceeds from investments sold or matured:		
Securities available for sale:		
Fixed maturities sold	\$101,326	\$43,443
Fixed maturities matured/called	51,443	58,312
Equity securities sold	14,425	14,685
Securities held to maturity:		
Fixed maturities matured/called	1,440	1,276
Acquisition of investments:		
Securities available for sale:		
Fixed maturities	(140,417 )	(143,742 )
Equity securities	(35,334 )	(17,285 )
Fixed maturity securities held to maturity	(255 )	(250 )
Net outflows for policy loans	(215 )	(114 )
Acquisition of business, net of \$29,370 of cash acquired	(54,058 )	-
Net capital expenditures	(8,460 )	(10,197 )
Net cash used in investing activities	(70,105 )	(53,872 )
Cash flows from financing activities:		
Change in outstanding checks in excess of bank balances	(13,008 )	(2,483 )
Net change in short-term borrowings	42,740	17,695
Repayments of long-term borrowings	(25,820 )	(820 )
Repurchase and retirement of common stock	(1,557 )	-
Cash settlements of stock options	(2,420 )	-
Proceeds from exercise of stock options	189	-
Proceeds from policyholder deposits	7,679	5,772
Surrenders of policyholder deposits	(3,330 )	(3,959 )
Net cash provided by financing activities	4,473	16,205
Net increase (decrease) in cash and cash equivalents	12,351	(6,073 )
Cash and cash equivalents:		
Beginning of period	45,021	40,376
End of period	\$57,372	\$34,303

See accompanying notes to unaudited consolidated financial statements.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

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(1)Basis of Presentation

The accompanying consolidated interim financial statements prepared by Triple-S Management Corporation and its subsidiaries are unaudited. In this filing, the “Corporation”, the “Company”, “TSM”, “we”, “us” and “our” refer to Triple-S Management Corporation and its subsidiaries. The consolidated interim financial statements do not include all of the information and the footnotes required by accounting principles generally accepted in the U.S. (GAAP) for complete financial statements. These consolidated interim financial statements should be read in conjunction with the audited consolidated financial statements included in the Corporation’s Annual Report on Form 10-K for the year ended December 31, 2010.

In the opinion of management, all adjustments, consisting of normal recurring adjustments necessary for a fair presentation of such consolidated interim financial statements have been included. The results of operations for the three months and six months ended June 30, 2011 are not necessarily indicative of the results for the full year.

(2)Recent Accounting Standards

In July 2011, the Financial Accounting Standard Board (“FASB”) issued guidance to address questions about how health insurers should recognize and classify in their income statements fees mandated by the Patient Protection and Affordable Care Act as amended by the Health Care and Education Reconciliation Act (the Acts). A health insurer’s portion of the annual fee becomes payable to the U.S. Treasury once the entity provides health insurance for any U.S. health risk for each applicable calendar year. The amendments specify that the liability for the fee should be estimated and recorded in full once the entity provides qualifying health insurance in the applicable calendar year in which the fee is payable with a corresponding deferred cost that is amortized to expense using a straight-line method of allocation unless another method better allocates the fee over the calendar year that it is payable. This guidance is effective for calendar years beginning after December 31, 2013, when the fee initially becomes effective. We are currently evaluating the impact, if any, of the adoption of this guidance will have on the financial position or results of operations.

In June 2011, the Financial Accounting Standard Board (“FASB”) issued guidance to improve the comparability, consistency, and transparency of financial reporting and to increase the prominence of items reported in other comprehensive income. The FASB decided to eliminate the option to present components of other comprehensive income as part of the statement of changes in stockholders’ equity. The amendments require that all nonowner changes in stockholders’ equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. In the two-statement approach, the first statement should present total net income and its components followed consecutively by a second statement that should present total other comprehensive income, the components of other comprehensive income, and the total of comprehensive income. This guidance is effective for fiscal years and interim periods within those fiscal years, beginning on or after December 15, 2011. We do not expect the adoption of this guidance to have an impact on our financial position or results of operations.

In May 2011, the FASB issued guidance that changes the wording used to describe many of the requirements in GAAP for measuring fair value and for disclosing information about fair value measurements that result in common fair value measurement and disclosure requirements in GAAP and International Financial Reporting Standards (“IFRS”). For many of the requirements, FASB does not intend the amendments in this guidance to result in a change in

the application of the requirements in Topic 820. Some of the amendments clarify the FASB's intent about the application of existing fair value measurement requirements. Other amendments change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. This guidance is effective for fiscal years and interim periods within those fiscal years, beginning on or after December 15, 2011. We do not expect the adoption of this guidance to have an impact on our financial position or results of operations.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

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In April 2011, the FASB issued guidance to improve the accounting for repurchase agreements (repos) and other agreements that both entitle and obligate a transferor to repurchase or redeem financial assets before their maturity. The Board determined that the criterion pertaining to an exchange of collateral should not be a determining factor in assessing effective control. The Board concluded that the assessment of effective control should focus on a transferor's contractual rights and obligations with respect to transferred financial assets, not on whether the transferor has the practical ability to perform in accordance with those rights or obligations. The Board also concluded that the remaining criteria are sufficient to determine effective control. Consequently, the amendments remove the transferor's ability criterion from the consideration of effective control for repos and other agreements that both entitle and obligate the transferor to repurchase or redeem financial assets before their maturity. This guidance is effective for fiscal years and interim periods within those fiscal years, beginning on or after December 15, 2011. The guidance should be applied prospectively to transactions or modifications of existing transactions that occur on or after the effective date. We do not expect the adoption of this guidance to have an impact on our financial position or results of operations.

Other than the accounting pronouncement disclosed above, there were no other new accounting pronouncements issued during the six months ended June 30, 2011 that could have a material impact on the Corporation's financial position, operating results or financials statement disclosures.

(3)Segment Information

The operations of the Corporation are conducted principally through three business segments: Managed Care, Life Insurance, and Property and Casualty Insurance. The Corporation evaluates performance based primarily on the operating revenues and operating income of each segment. Operating revenues include premiums earned, net, administrative service fees and net investment income. Operating costs include claims incurred and operating expenses. The Corporation calculates operating income or loss as operating revenues less operating costs.

Our Managed Care segment is engaged in the sale of managed care products to the Commercial and Medicare market sectors. Up to September 30, 2010, our Managed Care subsidiary, Triple-S Salud, Inc. ("TSS") provided managed care services in Puerto Rico to Medicaid members in two regions on a fully-insured basis and in one region on an Administrative Service Only (ASO) basis. The contracts between the Government and Triple-S for the provision of services to the Medicaid population expired by their own terms on September 30, 2010, thus effective October 1st, 2010 we no longer provide services to these members. As discussed further in note 14, our Managed Care segment includes the results of operations and financial condition of American Health since February 1, 2011.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

The following tables summarize the operations by major operating segment for the three months and six months ended June 30, 2011 and 2010:

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Operating revenues:				
Managed Care:				
Premiums earned, net	\$458,305	\$451,688	\$891,108	\$894,747
Administrative service fees	6,962	12,166	13,557	24,664
Intersegment premiums /service fees	1,440	1,516	2,940	3,068
Net investment income	4,780	5,075	9,001	10,037
Total managed care	471,487	470,445	916,606	932,516
Life Insurance:				
Premiums earned, net	27,801	25,998	54,759	51,804
Intersegment premiums	88	96	174	194
Net investment income	4,523	4,240	8,930	8,446
Total life insurance	32,412	30,334	63,863	60,444
Property and Casualty Insurance:				
Premiums earned, net	23,737	25,075	49,247	50,387
Intersegment premiums	154	154	307	307
Net investment income	2,373	2,868	4,583	5,603
Total property and casualty insurance	26,264	28,097	54,137	56,297
Other segments: *				
Intersegment service revenues	3,794	14,171	7,642	27,675
Operating revenues from external sources	2	-	4	-
Total other segments	3,796	14,171	7,646	27,675
Total business segments	533,959	543,047	1,042,252	1,076,932
TSM operating revenues from external sources	487	488	949	1,008
Elimination of intersegment premiums	(1,682 )	(1,766 )	(3,421 )	(3,569 )
Elimination of intersegment service fees	(3,794 )	(14,171 )	(7,642 )	(27,675 )
Other intersegment eliminations	489	-	985	-
Consolidated operating revenues	\$529,459	\$527,598	\$1,033,123	\$1,046,696

\* Includes segments that are not required to be reported separately. These segments include the data processing services organization as well as the third-party administrator of managed care services.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Operating income:				
Managed care	\$8,998	18,467	\$21,405	31,115
Life insurance	3,643	4,688	7,915	8,526
Property and casualty insurance	2,043	1,971	3,003	1,069
Other segments *	137	311	131	498
Total business segments	14,821	25,437	32,454	41,208
TSM operating revenues from external sources	491	488	953	1,008
TSM unallocated operating expenses	(2,521 )	(2,211 )	(5,027 )	(4,424 )
Elimination of TSM intersegment charges	2,845	2,326	5,636	4,647
Consolidated operating income	15,636	26,040	34,016	42,439
Consolidated net realized investment gains	6,995	1,433	12,888	54
Consolidated net unrealized loss on trading securities	(119 )	(6,010 )	(1,260 )	(3,980 )
Consolidated interest expense	(2,957 )	(3,372 )	(6,084 )	(6,600 )
Consolidated other income (expense), net	466	(324 )	480	(172 )
Consolidated income before taxes	\$20,021	17,767	\$40,040	31,741
Depreciation and amortization expense:				
Managed care	4,625	3,162	9,059	5,390
Life insurance	163	168	325	337
Property and casualty insurance	387	406	777	805
Total business segments	5,175	3,736	10,161	6,532
TSM depreciation expense	202	216	404	432
Consolidated depreciation and amortization expense	\$5,377	3,952	\$10,565	6,964

\* Includes segments that are not required to be reported separately. These segments include the data processing services organization as well as the third-party administrator of managed care services.

	June 30, 2011	December 31, 2010
Assets:		
Managed care	\$887,566	\$790,485
Life insurance	546,069	523,246
Property and casualty insurance	334,565	339,955
Other segments *	17,632	16,842
Total business segments	1,785,832	1,670,528
Unallocated amounts related to TSM:		
Cash, cash equivalents, and investments	59,552	62,841
Property and equipment, net	20,308	20,712

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Other assets	20,525	20,600
	100,385	104,153
Elimination entries-intersegment receivables and others	(30,412 )	(15,311 )
Consolidated total assets	\$1,855,805	\$1,759,370

\* Includes segments that are not required to be reported separately. These segments include the data processing services organization as well as the third-party administrator of managed care services.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
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## (4)Investment in Securities

The amortized cost for debt securities and cost for equity securities, gross unrealized gains, gross unrealized losses, and estimated fair value for trading, available-for-sale and held-to-maturity securities by major security type and class of security at June 30, 2011 and December 31, 2010, were as follows:

		June 30, 2011		
	Cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Trading securities:				
Equity securities	\$26,811	\$8,990	\$(2,983)	\$32,818

		December 31, 2010		
	Cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Trading securities:				
Equity securities	\$43,832	\$10,738	\$(3,471)	\$51,099

		June 30, 2011		
	Amortized cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Securities available for sale:				
Fixed maturities:				
Obligations of government-sponsored enterprises	\$100,422	\$5,456	\$(8)	\$105,870
U.S. Treasury securities and obligations of U.S. government instrumentalities	48,990	2,736	(340)	51,386
Obligations of the Commonwealth of Puerto Rico and its instrumentalities	134,725	1,970	(5)	136,690
Municipal securities	348,619	13,221	(1,052)	360,788
Corporate bonds	106,589	7,869	(301)	114,157
Residential mortgage-backed securities	9,638	780	-	10,418
Collateralized mortgage obligations	231,878	5,712	(937)	236,653
Total fixed maturities	980,861	37,744	(2,643)	1,015,962
Equity securities:				
Common stocks	66	2,800	-	2,866
Preferred stocks	4,312	145	(496)	3,961
Perpetual preferred stocks	1,000	-	(96)	904



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Mutual funds	68,718	7,178	(298 )	75,598
Total equity securities	74,096	10,123	(890 )	83,329
Total	\$1,054,957	\$47,867	\$(3,533 )	\$1,099,291

12

---

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

		December 31, 2010		
	Amortized cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Securities available for sale:				
Fixed maturities:				
Obligations of government-sponsored enterprises	\$ 124,735	\$ 6,650	\$-	\$ 131,385
U.S. Treasury securities and obligations of U.S. government instrumentalities	47,427	5,451	-	52,878
Obligations of the Commonwealth of Puerto Rico and its instrumentalities	117,519	3,115	(10 )	120,624
Municipal securities	272,383	3,979	(2,798 )	273,564
Corporate bonds	102,184	7,698	(250 )	109,632
Residential mortgage-backed securities	12,560	801	(1 )	13,360
Collateralized mortgage obligations	271,149	6,158	(1,164 )	276,143
Total fixed maturities	947,957	33,852	(4,223 )	977,586
Equity securities:				
Common stocks	901	3,430	-	4,331
Preferred stocks	4,298	68	(737 )	3,629
Perpetual preferred stocks	1,000	-	(94 )	906
Mutual funds	41,551	6,632	(310 )	47,873
Total equity securities	47,750	10,130	(1,141 )	56,739
Total	\$ 995,707	\$ 43,982	\$ (5,364 )	\$ 1,034,325
		June 30, 2011		
	Amortized cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Securities held to maturity:				
Obligations of government-sponsored enterprises	\$ 1,793	\$ 157	\$-	\$ 1,950
U.S. Treasury securities and obligations of U.S. government instrumentalities	625	87	-	712
Corporate bonds	9,638	290	-	9,928
Residential mortgage-backed securities	480	33	-	513
Certificates of deposit	1,247	-	-	1,247
Total	\$ 13,783	\$ 567	\$-	\$ 14,350



Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

		December 31, 2010		
	Amortized cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Securities held to maturity:				
Obligations of government-sponsored enterprises	\$1,793	\$151	\$-	\$1,944
U.S. Treasury securities and obligations of U.S. government instrumentalities	1,478	203	-	1,681
Corporate bonds	9,443	414	-	9,857
Residential mortgage-backed securities	660	41	-	701
Certificates of deposit	1,241	-	-	1,241
Total	\$14,615	\$809	\$-	\$15,424

Gross unrealized losses on investment securities and the estimated fair value of the related securities, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position as of June 30, 2011 and December 31, 2011 were as follows:

	June 30, 2011									
	Less than 12 months			12 months or longer			Total			
	Estimated Fair Value	Gross Unrealized Loss	Number of Securities	Estimated Fair Value	Gross Unrealized Loss	Number of Securities	Estimated Fair Value	Gross Unrealized Loss	Number of Securities	
Securities available for sale:										
Fixed maturities:										
Obligations of government-sponsored enterprises	\$ 5,249	\$ (8 )	1	\$ -	\$ -	-	\$ 5,249	\$ (8 )	1	
U.S. Treasury securities and obligations of U.S. government instrumentalities	\$ 27,599	\$ (340 )	2	-	-	-	27,599	(340 )	2	
Obligations of the Commonwealth of Puerto Rico and its instrumentalities	18,087	(5 )	7	-	-	-	18,087	(5 )	7	
Municipal securities	51,572	(1,052 )	11	-	-	-	51,572	(1,052 )	11	
Corporate bonds	7,682	(301 )	5	-	-	-	7,682	(301 )	5	
Collateralized mortgage obligations	41,011	(799 )	7	2,074	(138 )	1	43,085	(937 )	8	
Total fixed maturities	151,200	(2,505 )	33	2,074	(138 )	1	153,274	(2,643 )	34	
Equity securities:										

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Preferred stocks	-	-	-	3,505	(496 )	1	3,505	(496 )	1
Perpetual preferred stocks	-	-	-	904	(96 )	1	904	(96 )	1
Mutual funds	2,241	(70 )	2	1,238	(228 )	1	3,479	(298 )	3
Total equity securities	2,241	(70 )	2	5,647	(820 )	3	7,888	(890 )	5
Total for securities available for sale	\$ 153,441	\$ (2,575 )	35	\$ 7,721	\$ (958 )	4	\$ 161,162	\$ (3,533 )	39

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

	Less than 12 months			December 31, 2010 12 months or longer			Total		
	Estimated Fair Value	Gross Unrealized Loss	Number of Securities	Estimated Fair Value	Gross Unrealized Loss	Number of Securities	Estimated Fair Value	Gross Unrealized Loss	Number of Securities
Securities available for sale:									
Fixed maturities:									
Obligations of government-Commonwealth of Puerto Rico and its instrumentalities	\$ 2,483	\$ (10 )	5	\$ -	\$ -	-	\$ 2,483	\$ (10 )	5
Municipal securities	105,280	(2,652)	53	692	(146)	1	105,972	(2,798)	54
Corporate bonds	5,828	(250 )	3	-	-	-	5,828	(250 )	3
Residential mortgage-backed securities	-	-	-	36	(1 )	1	36	(1 )	1
Collateralized mortgage obligations	77,417	(1,144)	12	1,953	(20 )	1	79,370	(1,164)	13
Total fixed maturities	191,008	(4,056)	73	2,681	(167)	3	193,689	(4,223)	76
Equity securities:									
Preferred stocks	-	-	-	3,263	(737)	1	3,263	(737 )	1
Perpetual preferred stocks	-	-	-	906	(94 )	1	906	(94 )	1
Mutual funds	2,337	(310 )	2	-	-	-	2,337	(310 )	2
Total equity securities	2,337	(310 )	2	4,169	(831)	2	6,506	(1,141)	4
Total for securities available for sale	\$ 193,345	\$ (4,366)	75	\$ 6,850	\$ (998)	5	\$ 200,195	\$ (5,364)	80

The Corporation regularly monitors and evaluates the difference between the cost and estimated fair value of investments. For investments with a fair value below cost, the process includes evaluating: (1) the length of time and the extent to which the estimated fair value has been less than amortized cost for fixed maturity securities, or cost for equity securities, (2) the financial condition, near-term and long-term prospects for the issuer, including relevant industry conditions and trends, and implications of rating agency actions, (3) the Corporation's intent to sell or the likelihood of a required sale prior to recovery, (4) the recoverability of principal and interest for fixed maturity securities, or cost for equity securities, and (5) other factors, as applicable. This process is not exact and further requires consideration of risks such as credit and interest rate risks. Consequently, if an investment's cost exceeds its estimated fair value solely due to changes in interest rates, other-than temporary impairment may not be appropriate. Due to the subjective nature of the Corporation's analysis, along with the judgment that must be applied in the analysis, it is possible that the Corporation could reach a different conclusion whether or not to impair a security if it had access to additional information about the investee. Additionally, it is possible that the investee's ability to meet future contractual obligations may be different than what the Corporation determined during its analysis, which may lead to a different impairment conclusion in future periods. If after monitoring and analyzing impaired securities, the Corporation determines that a decline in the estimated fair value of any available-for-sale security below cost is other-than-temporary, the carrying amount of equity securities is reduced to its fair value and of fixed maturity securities is reduced by the credit component of the other-than-temporary impairment. When a decline in the

estimated fair value of any held-to-maturity security below cost is deemed other-than-temporary, the carrying amount of the security is reduced by the other-than-temporary impairment. The new cost basis of an impaired security is not adjusted for subsequent increases in estimated fair value. In periods subsequent to the recognition of an other-than-temporary impairment, the impaired security is accounted for as if it had been purchased on the measurement date of the impairment. For debt securities, the discount (or reduced premium) based on the new cost basis may be accreted into net investment income in future periods based on prospective changes in cash flow estimates, to reflect adjustments to the effective yield.

The Corporation's process for identifying and reviewing invested assets for other-than temporary impairments during any quarter includes the following:

• Identification and evaluation of securities that have possible indications of other-than-temporary impairment, which includes an analysis of all investments with gross unrealized investment losses that represent 20% or more of their cost and all investments with an unrealized loss greater than \$50.

• Review and evaluation of any other security based on the investee's current financial condition, liquidity, near-term recovery prospects, implications of rating agency actions, the outlook for the business sectors in which the investee operates and other factors. This evaluation is in addition to the evaluation of those securities with a gross unrealized investment loss representing 20% or more of their cost.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

---

Consideration of evidential matter, including an evaluation of factors or triggers that may or may not cause individual investments to qualify as having other-than-temporary impairments; and

Determination of the status of each analyzed security as other-than-temporary or not, with documentation of the rationale for the decision.

The Corporation continually reviews its investment portfolios under the Corporation's impairment review policy. Given the current market conditions and the significant judgments involved, there is a continuing risk that further declines in fair value may occur and additional material other-than-temporary impairments may be recorded in future periods.

Obligations of States of the United States and Political Subdivisions of the States, and Obligations of the Commonwealth of Puerto Rico and its Instrumentalities: The unrealized losses on the Corporation's investments in obligations of states of the U.S. and political subdivisions of the states, and in obligations of the Commonwealth of Puerto Rico and its instrumentalities were mainly caused by fluctuations in interest rates and general market conditions. The contractual terms of these investments do not permit the issuer to settle the securities at a price less than the par value of the investment. In addition, most of these investments have investment grade ratings. The Corporation not considered these investments other-than-temporarily impaired, because the decline in fair value is attributable to changes in interest rates and not credit quality; because the Corporation does not intend to sell the investments; because it is more likely than not that the Corporation will not be required to sell the investments before recovery of their amortized cost basis, which may be maturity; and because the Corporation expects to collect all contractual cash flows.

Corporate Bonds: The unrealized losses of these bonds were principally caused by fluctuations in interest rates and general market conditions. All corporate bonds included in the table above have investment grade ratings and have been in an unrealized position for less than six months. The Corporation not considered these investments other-than-temporarily impaired, because the decline in estimated fair value is principally attributable to changes in interest rates; the Corporation does not intend to sell the investments and its is more likely than not that the Corporation will not be required to sell the investments before recovery of their amortized cost basis, which may be maturity; and because the Corporation expects to collect all contractual cash flows.

Collateralized Mortgage Obligations: The unrealized losses on investments in collateralized mortgage obligations were mostly caused by fluctuations in interest rates and credit spreads. The contractual cash flows of these securities, other than private CMOs, are guaranteed by a U.S. government-sponsored enterprise. The investment grade credit rating of our securities reflects the seniority of the securities that the Corporation owns. The Corporation not considered these investments other-than-temporarily impaired, because the decline in fair value is attributable to changes in interest rates and not credit quality, the Corporation does not intend to sell the investments and it is more likely than not that the Corporation will not be required to sell the investments before recovery of their amortized cost basis, which may be maturity, and because the Corporation expects to collect all contractual cash flows.

Preferred Stocks: This particular instrument has a specified maturity, the issuer's capital ratios are above regulatory levels, the issuer has continued dividend payments on this instrument and interest payments on all of its outstanding debt instruments, the issuer does not have the ability to call the security at a price lower than its stated value, the



Corporation expects to collect all contractual cash flows, the Corporation does not have the intent to sell the investment, and it is not more likely than not that the Corporation will be required to sell the investment before market price recovery or maturity, this investment is not considered other-than-temporarily impaired.

Perpetual Preferred Stocks: This security has experienced an improvement in value during the past twelve month period. Because the issuer's capital ratios are above regulatory levels, the Corporation does not have the intent to sell the investment, and the Corporation has the intent and ability to hold the investment until a market price recovery, this investment is not considered other-than-temporarily impaired.

Mutual Funds: Security that has been in an unrealized loss position more than twelve months has experienced an improvement in value during this quarter. The other funds have been in an unrealized loss position for less than twelve months, the Corporation does not have the intent to sell these investments, and the Corporation has the ability to hold the investments until a market price recovery, these positions are not considered other-than-temporarily impaired.

Table of Contents

Triple-S Management Corporation  
 Notes to Consolidated Financial Statements  
 (Dollar amounts in thousands, except per share data)  
 (Unaudited)

---

Maturities of investment securities classified as available for sale and held to maturity at June 30, 2011 were as follows:

	June 30, 2011	
	Amortized cost	Estimated fair value
Securities available for sale:		
Due in one year or less	\$ 11,537	\$ 11,621
Due after one year through five years	173,991	179,766
Due after five years through ten years	173,629	183,453
Due after ten years	380,188	394,051
Residential mortgage-backed securities	9,638	10,418
Collateralized mortgage obligations	231,878	236,653
	\$ 980,861	\$ 1,015,962
Securities held to maturity:		
Due in one year or less	\$ 10,885	\$ 11,175
Due after one year through five years	-	-
Due after five years through ten years	-	-
Due after ten years	2,418	2,662
Residential mortgage-backed securities	480	513
	\$ 13,783	\$ 14,350

Expected maturities may differ from contractual maturities because some issuers have the right to call or prepay obligations with or without call or prepayment penalties.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

Information regarding realized and unrealized gains and losses from investments for the three months and six months ended June 30, 2011 and 2010 is as follows:

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Realized gains (losses):				
Fixed maturity securities:				
Securities available for sale:				
Gross gains from sales	\$6,928	\$37	\$7,149	\$69
Gross losses from sales	(84 )	(84 )	(235 )	(124 )
Gross losses from other-than-temporary impairments	-	-	-	(95 )
Total debt securities	6,844	(47 )	6,914	(150 )
Equity securities:				
Trading securities:				
Gross gains from sales	76	212	3,866	825
Gross losses from sales	(64 )	(320 )	(428 )	(529 )
	12	(108 )	3,438	296
Securities available for sale:				
Gross gains from sales	139	2,906	2,631	2,986
Gross losses from sales	-	(557 )	(95 )	(557 )
Gross losses from other-than-temporary impairments	-	(761 )	-	(2,521 )
	139	1,588	2,536	(92 )
Total equity securities	151	1,480	5,974	204
Net realized gains on securities	\$6,995	\$1,433	\$12,888	\$54

The other-than-temporary impairments on fixed maturity on fixed maturity securities are attributable to credit losses.

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Changes in net unrealized gains (losses):				
Recognized in income:				
Equity securities – trading	\$(119 )	\$(6,010 )	\$(1,260 )	\$(3,980 )
Recognized in accumulated other comprehensive income (loss):				
Fixed maturities – available for sale	7,449	27,950	5,472	39,524
Equity securities – available for sale	236	(6,325 )	244	(1,945 )
	\$7,685	\$21,625	\$5,716	\$37,579
Not recognized in the consolidated financial statements:				
Fixed maturities – held to maturity	\$(120 )	\$251	\$(242 )	\$349

The deferred tax liability/asset related to unrealized gains and losses, respectively, recognized in accumulated other comprehensive income/ (loss) during the six months ended June 30, 2011 and 2010 aggregated to \$1,115 and \$7,361, respectively.

As of June 30, 2011 and December 31, 2010, no individual investment in securities exceeded 10% of stockholders' equity.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

---

Components of net investment income were as follows:

	Three months ended		Six months ended	
	June 30,		June 30,	
	2011	2010	2011	2010
Fixed maturities	\$ 11,509	\$ 11,406	\$ 22,579	\$ 22,596
Equity securities	604	943	914	1,839
Policy loans	112	111	220	217
Cash equivalents and interest-bearing deposits	202	33	285	102
Other	227	178	454	340
Total	\$ 12,654	\$ 12,671	\$ 24,452	\$ 25,094

## (5) Premiums and Other Receivables, Net

Premiums and other receivables, net as of June 30, 2011 and December 31, 2010 were as follows:

	June 30,	December
	2011	31, 2010
Premiums	\$ 116,081	\$ 144,501
Self-funded group receivables	66,470	73,750
FEHBP	11,653	11,001
Agent balances	33,156	37,262
Accrued interest	14,478	9,781
Reinsurance recoverable	48,240	47,342
Other	33,578	22,177
	323,656	345,814
Less allowance for doubtful receivables:		
Premiums	11,351	13,106
Other	8,218	6,928
	19,569	20,034
Total premiums and other receivables, net	\$ 304,087	\$ 325,780

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

## (6) Claim Liabilities

The activity in the total claim liabilities for the three months and six months ended June 30, 2011 and 2010 is as follows:

	Three months ended		Six months ended	
	June 30,		June 30,	
	2011	2010	2011	2010
Claim liabilities at beginning of period	\$414,215	\$397,634	\$360,210	\$360,446
Reinsurance recoverable on claim liabilities	(31,258 )	(31,955 )	(31,449 )	(30,712 )
Net claim liabilities at beginning of period	382,957	365,679	328,761	329,734
Claim liabilities acquired from American Health	-	-	41,666	-
Incurred claims and loss-adjustment expenses:				
Current period insured events	426,306	421,912	836,948	841,876
Prior period insured events	(1,547 )	574	(12,536 )	3,335
Total	424,759	422,486	824,412	845,211
Payments of losses and loss-adjustment expenses:				
Current period insured events	368,591	389,179	570,477	567,609
Prior period insured events	72,271	20,645	257,508	228,995
Total	440,862	409,824	827,985	796,604
Net claim liabilities at end of period	366,854	378,341	366,854	378,341
Reinsurance recoverable on claim liabilities	31,854	33,069	31,854	33,069
Claim liabilities at end of period	\$398,708	\$411,410	\$398,708	\$411,410

As a result of differences between actual amounts and estimates of insured events in prior periods, the amounts included as incurred claims for prior period insured events differ from anticipated claims incurred.

The credit in the incurred claims and loss-adjustment expenses for prior period insured events for the three months and six months ended June 30, 2011 is due primarily to better than expected utilization trends.

Reinsurance recoverable on unpaid claims is reported within the premium and other receivables, net in the accompanying consolidated financial statements. The claims incurred disclosed in this table exclude the change in the liability for future policy benefits expense, which amounted to \$3,182 and \$6,102, during the three months and six months ended June 30, 2011, respectively. The change in the liability for future policy benefits during the three months and six months ended June 30, 2010 amount to \$2,352 and \$5,455, respectively.

## (7) Fair Value Measurements

Assets recorded at fair value in the consolidated balance sheets are categorized based upon the level of judgment associated with the inputs used to measure their fair value. Level inputs, as defined by current accounting guidance for fair value measurements and disclosures, are as follows:

Level Input Definition:  
Input:

- |         |  |
|---------|--|
| Level 1 | Inputs are unadjusted, quoted prices for identical assets or liabilities in active markets at the measurement date.  |
| Level 2 | Inputs other than quoted prices included in Level 1 that are observable for the asset or liability through corroboration with market data at the measurement date. |
| Level 3 | Unobservable inputs that reflect management's best estimate of what market participants would use in pricing the asset or liability at the measurement date.       |

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

---

The Corporation uses observable inputs when available. Fair value is based upon quoted market prices when available. If market prices are not available, the Corporation employs internally-developed models that primarily use market-based inputs including yield curves, interest rates, volatilities, and credit curves, among others. The Corporation limits valuation adjustments to those deemed necessary to ensure that the security or derivative's fair value adequately represents the price that would be received or paid in the marketplace. Valuation adjustments may include consideration of counterparty credit quality and liquidity as well as other criteria. The estimated fair value amounts are subjective in nature and may involve uncertainties and matters of significant judgment for certain financial instruments. Changes in the underlying assumptions used in estimating fair value could affect the Corporation's results. The fair value measurement levels are not indicative of risk of investment.

The fair value information of financial instruments in the accompanying consolidated financial statements was determined as follows:

(i) Cash and Cash Equivalents

The carrying amount approximates fair value because of the short-term nature of such instruments.

(ii) Investment in Securities

The fair value of investment securities is estimated based on quoted market prices for those or similar investments. Additional information pertinent to the estimated fair value of investment in securities is included in note 4.

(iii) Policy Loans

Policy loans have no stated maturity dates and are part of the related insurance contract. The carrying amount of policy loans approximates fair value because their interest rate is reset periodically in accordance with current market rates.

(iv) Receivables, Accounts Payable and Accrued Liabilities and Short-term Borrowings

The carrying amount of receivables, accounts payable and accrued liabilities and short-term borrowings approximates fair value because they mature and should be collected or paid within 12 months after June 30, 2011.

(v) Policyholder Deposits

The fair value of policyholder deposits is the amount payable on demand at the reporting date, and accordingly, the carrying value amount approximates fair value.

(vi) Long-term Borrowings

The carrying amounts and fair value of the Corporation's long-term borrowings are as follows:



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	June 30, 2011		December 31, 2010	
	Carrying amount	Fair value	Carrying amount	Fair value
Loans payable to bank	\$ 20,207	\$ 20,207	\$ 21,027	\$ 21,027
6.3% senior unsecured notes payable	25,000	24,850	50,000	49,625
6.6% senior unsecured notes payable	35,000	34,615	35,000	34,388
6.7% senior unsecured notes payable	35,000	34,930	35,000	35,000
Repurchase agreement	25,000	25,019	25,000	24,575
Totals	\$ 140,207	\$ 139,621	\$ 166,027	\$ 164,615

The carrying amount of the loans payable to bank approximates fair value due to its floating interest-rate structure. The fair value of the senior unsecured notes payable was determined using broker quotations.

Table of Contents

Triple-S Management Corporation  
 Notes to Consolidated Financial Statements  
 (Dollar amounts in thousands, except per share data)  
 (Unaudited)

---

## (vii) Derivative Instruments

Current market pricing models were used to estimate fair value of structured note agreements. Fair values were determined using market quotations provided by outside securities consultants or prices provided by market makers using observable inputs.

The following tables summarize fair value measurements by level at June 30, 2011 and December 31, 2010 for assets measured at fair value on a recurring basis:

	June 30, 2011			
	Level 1	Level 2	Level 3	Total
Equity securities held for trading	\$ 32,818	\$ -	\$ -	\$ 32,818
Securities available for sale:				
Fixed maturity securities				
Obligations of government-sponsored enterprises	-	105,870	-	105,870
U.S. Treasury securities and obligations of U.S. government instrumentalities	51,386	-	-	51,386
Obligations of the Commonwealth of Puerto Rico and its instrumentalities	-	136,690	-	136,690
Municipal securities	-	360,788	-	360,788
Corporate bonds	-	114,157	-	114,157
Residential agency mortgage-backed securities	-	10,418	-	10,418
Collateralized mortgage obligations	-	236,653	-	236,653
Total fixed maturities	51,386	964,576	-	1,015,962
Equity securities				
Common stocks	2,866	-	-	2,866
Preferred stocks	3,961	-	-	3,961
Perpetual preferred stocks	904	-	-	904
Mutual funds	64,057	10,203	1,338	75,598
Total equity securities	71,788	10,203	1,338	83,329
Derivatives (reported within other assets in the consolidated balance sheets)	-	410	-	410
Total	\$ 155,992	\$ 975,189	\$ 1,338	\$ 1,132,519

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

	December 31, 2010			Total
	Level 1	Level 2	Level 3	
Equity securities held for trading	\$51,099	\$-	\$-	\$51,099
Securities available for sale:				
Fixed maturity securities				
Obligations of government-sponsored enterprises	-	131,385	-	131,385
U.S. Treasury securities and obligations of U.S government instrumentalities	52,878	-	-	52,878
Obligations of the Commonwealth of Puerto Rico and its instrumentalities	-	120,624	-	120,624
Municipal securities	-	273,564	-	273,564
Corporate bonds	-	109,632	-	109,632
Residential agency mortgage-backed securities	-	13,360	-	13,360
Collateralized mortgage obligations	-	276,143	-	276,143
Total fixed maturities	52,878	924,708	-	977,586
Equity securities				
Common stocks	4,331	-	-	4,331
Preferred stocks	3,629	-	-	3,629
Perpetual preferred stocks	906	-	-	906
Mutual funds	27,858	18,971	1,044	47,873
Total equity securities	36,724	18,971	1,044	56,739
Derivatives (reported within other assets in the consolidated balance sheets)	-	748	-	748
Total	\$140,701	\$944,427	\$1,044	\$1,086,172

The fair value of fixed maturity and equity securities included in the Level 2 category were based on market values obtained from independent pricing services, which utilize evaluated pricing models that vary by asset class and incorporate available trade, bid and other market information and for structured securities, cash flow and when available loan performance data. Because many fixed income securities do not trade on a daily basis, the pricing company's evaluated pricing applications apply available information as applicable, through processes such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing, to prepare evaluations. For certain equity securities, quoted market prices for the identical security are not always available and the fair value is estimated by reference to similar securities for which quoted prices are available. The independent pricing services monitor market indicators, industry and economic events, and for broker-quoted only securities, obtain quotes from market makers or broker-dealers that they recognize to be market participants.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

There were no transfers between Levels I, II or III during the three and six months ended June 30, 2011 and 2010. A reconciliation of the beginning and ending balances of assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the three months and six months ended June 30, 2011 and 2010 is as follows:

	June 30, 2011			Three months ended June 30, 2010		
	Fixed Maturity Securities	Equity Securities	Total	Fixed Maturity Securities	Equity Securities	Total
Beginning balance	\$-	\$1,216	\$1,216	\$-	\$775	\$775
Total gains or losses:						
Unrealized in other accumulated comprehensive income	-	-	-	-	(76 )	(76 )
Purchases	-	122	122	-	-	-
Transfers in and/or out of Level 3	-	-	-	-	-	-
Ending balance	\$-	\$1,338	\$1,338	\$-	\$699	\$699

	June 30, 2011			Six months ended June 30, 2010		
	Fixed Maturity Securities	Equity Securities	Total	Fixed Maturity Securities	Equity Securities	Total
Beginning balance	\$-	\$1,044	\$1,044	\$-	\$775	\$775
Total gains or losses:						
Unrealized in other accumulated comprehensive income	-	72	72	-	(76 )	(76 )
Purchases	-	222	222	-	-	-
Transfers in and/or out of Level 3	-	-	-	-	-	-
Ending balance	\$-	\$1,338	\$1,338	\$-	\$699	\$699

## (8) Share-Based Compensation

Share-based compensation expense recorded during the three months and six months ended June 30, 2011 was \$298 and \$1,091, respectively. Share-based compensation expense recorded during the three months and six months ended June 30, 2010 was \$173 and \$678, respectively. During the six months ended June 30, 2011 cash received from stock option exercises was \$189. The impact of these cash receipts is included within the cash flows from financing activities in the accompanying consolidated statement of cash flows. During the six months ended June 30, 2011, 32,776 shares were repurchased and retired as a result of a non-cash exercise of stock options. Also, during the six months ended June 30, 2011, 432,567 options were cash-settled for \$2,420 at its fair value at time of settlement. No options were exercised or cash-settled during the six months ended June 30, 2010.



Table of Contents

Triple-S Management Corporation  
 Notes to Consolidated Financial Statements  
 (Dollar amounts in thousands, except per share data)  
 (Unaudited)

---

## (9)Comprehensive Income

The accumulated balances for each classification of other comprehensive income, net of tax, are as follows:

	Net unrealized gain on securities	Liability for pension benefits	Accumulated other comprehensive income
Balance at January 1	\$32,743	\$(27,279 )	\$ 5,464
Net current period change	4,601	1,014	5,615
Balance at June 30	\$37,344	\$(26,265 )	\$ 11,079

## (10)Income Taxes

Under Puerto Rico income tax law, the Corporation is not allowed to file consolidated tax returns with its subsidiaries. The Corporation and its subsidiaries are subject to Puerto Rico income taxes. The Corporation's insurance subsidiaries are also subject to U.S. federal income taxes for foreign source dividend income. As of June 30, 2011, tax years 2004 through 2011 for the Corporation and its subsidiaries are subject to examination by Puerto Rico taxing authorities.

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for future tax consequences attributable to differences between the financial statements carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the consolidated statements of earnings in the period that includes the enactment date. Quarterly income taxes are calculated using the effective tax rate determined based on the income forecasted for the full fiscal year.

In 2010, the government of Puerto Rico adopted a comprehensive tax reform in two phases. The first phase became effective in the last quarter of 2010 and was mostly related to reducing the income tax burden to individuals. In 2010 only, corporations received an income tax credit amounting to 7% of the tax determined, defined as the tax liability less certain credits. The second phase of the reform, which was approved on January 31, 2011, reduces the maximum corporate income tax rate from 39% to approximately 30%, eliminates a temporary surtax of 5%, and adds several tax credits and deductions, among other tax reliefs and changes. As a result of this income tax rate reduction, the consolidated net deferred tax assets were decreased through a one-time charge to the consolidated deferred tax expense of approximately \$6,400 during the six months ended June 30, 2011.

Table of Contents

Triple-S Management Corporation  
 Notes to Consolidated Financial Statements  
 (Dollar amounts in thousands, except per share data)  
 (Unaudited)

## (11) Pension Plan

The components of net periodic benefit cost for the three months and six months ended June 30, 2011 and 2010 were as follows:

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Components of net periodic benefit cost:				
Service cost	\$691	\$1,214	\$1,520	\$2,554
Interest cost	1,597	1,472	3,501	3,019
Expected return on assets	(1,248 )	(1,040 )	(2,727 )	(2,104 )
Amortization of prior service benefit	(108 )	(110 )	(235 )	(223 )
Amortization of actuarial loss	795	586	1,683	1,194
Net periodic benefit cost	\$1,727	\$2,122	\$3,742	\$4,440

Employer contributions: The Corporation disclosed in its audited consolidated financial statements for the year ended December 31, 2010 that it expected to contribute \$10,000 to its pension program in 2011. As of June 30, 2011, the Corporation has contributed \$8,000 to the pension program. The Corporation expects to further contribute \$2,000 to fund its pension program in 2011.

## (12) Net Income Available to Stockholders and Net Income per Share

The following table sets forth the computation of basic and diluted earnings per share for the three months and six months ended June 30, 2011 and 2010:

	Three months ended June 30,		Six months ended June 30,	
	2011	2010	2011	2010
Numerator for earnings per share:				
Net income available to stockholders	\$17,086	\$15,057	\$27,456	\$26,249
Denominator for basic earnings per share:				
Weighted average of common shares	28,847,737	29,088,719	28,796,365	29,080,062
Effect of dilutive securities	196,996	213,752	213,900	185,816
Denominator for diluted earnings per share	29,044,733	29,302,471	29,010,265	29,265,878
Basic net income per share	\$0.59	\$0.52	\$0.95	\$0.90
Diluted net income per share	\$0.59	\$0.51	\$0.95	\$0.90

During the three months and six months ended June 30, 2011, the weighted average of stock option shares of approximately 4,032 was excluded from the denominator for the diluted earnings per share computation because the stock options were anti-dilutive. There were no anti-dilutive stock options during the three months and six months ended June 30, 2010.

(13)Contingencies

As of June 30, 2011, the Corporation is a defendant in various lawsuits arising in the ordinary course of business. We are also defendants in various other claims and proceedings, some of which are described below. Furthermore, the Commissioner of Insurance, as well as other Federal and Puerto Rico government authorities, regularly make inquiries and conduct audits concerning the Corporation's compliance with applicable insurance and other laws and regulations.



Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

---

Management believes that the aggregate liabilities, if any, arising from all such claims, assessments, audits and lawsuits will not have a material adverse effect on the consolidated financial position or results of operations of the Corporation. However, given the inherent unpredictability of these matters, it is possible that an adverse outcome in certain matters could have a material adverse effect on the financial condition, operating results and/or cash flows. Where the Corporation believes that a loss is both probable and estimable, such amounts have been recorded. In other cases, it is at least reasonably possible that the Corporation may incur a loss related to one or more of the mentioned pending lawsuits or investigations, but the Corporation is unable to estimate the range of possible loss which may be ultimately realized, either individually or in the aggregate, upon their resolution.

Additionally, we may face various potential litigation claims that have not been asserted to date, including claims from persons purporting to have contractual rights to acquire shares of the Corporation on favorable terms (“Share Acquisition Agreements”) or to have inherited such shares notwithstanding applicable transfer and ownership restrictions.

Hau et al Litigation (formerly known as Jordan et al)

On April 24, 2002, Octavio Jordán, Agripino Lugo, Ramón Vidal, and others filed a suit against the Corporation, the Corporation’s subsidiary TSS and others in the Court of First Instance for San Juan, Superior Section (the “Court of First Instance”), alleging, among other things, violations by the defendants of provisions of the Puerto Rico Insurance Code, antitrust violations, unfair business practices, RICO violations, breach of contract with providers, and damages in the amount of \$12 million. Following years of complaint amendments, motions practice and interim appeals up to the level of the Puerto Rico Supreme Court, the plaintiffs amended their complaint on June 20, 2008 to allege with particularity the same claims initially asserted but on behalf of a more limited group of plaintiffs, and increase their claim for damages to approximately \$207 million. After extensive discovery, plaintiffs amended their complaint for the third time in December 2010 and dropped all claims predicated on violations of the antitrust and RICO laws and the Puerto Rico Insurance Code. In addition, the plaintiffs voluntarily dismissed with prejudice any and all claims against officers of the Corporation and TSS. Two of the original plaintiffs were also eliminated from the Third Amended Complaint (TAC). The TAC alleges breach of six Share Acquisition Agreements, breach of the provider contract by way of discriminatory audits and improper payment of services rendered, and reduces the claim for damages to approximately \$13.3 million. Against a former President of TSM, Plaintiffs allege a claim for libel and slander. In January 2011, we filed our response and a counterclaim for malicious prosecution and abuse of process. Discovery is ongoing. The Corporation intends to vigorously defend this claim.

Dentists Association Litigation

On February 11, 2009, the Puerto Rico Dentists Association (Colegio de Cirujanos Dentistas de Puerto Rico) filed a complaint in the Court of First Instance against 24 health plans operating in Puerto Rico that offer dental health coverage. The Corporation and two of its subsidiaries, TSS and Triple-C, Inc. (“TCI”), were included as defendants. This litigation purports to be a class action filed on behalf of Puerto Rico dentists who are similarly situated.

The complaint alleges that the defendants, on their own and as part of a common scheme, systematically deny, delay and diminish the payments due to dentists so that they are not paid in a timely and complete manner for the covered

medically necessary services they render. The complaint also alleges, among other things, violations to the Puerto Rico Insurance Code, antitrust laws, the Puerto Rico racketeering statute, unfair business practices, breach of contract with providers, and damages in the amount of \$150 million. In addition, the complaint claims that the Puerto Rico Insurance Companies Association is the hub of an alleged conspiracy concocted by the member plans to defraud dentists. There are numerous available defenses to oppose both the request for class certification and the merits. The Corporation intends to vigorously defend this claim.

Two codefendant plans, whose main operations are outside Puerto Rico, removed the case to federal court in Florida, which the plaintiffs and the other codefendants, including the Corporation, opposed. Following months of jurisdictional proceedings in the federal court system, the federal district court in Puerto Rico decided to retain jurisdiction on February 8, 2011. The defendants filed a joint motion to dismiss the case on the merits, because the complaint fails to state a claim upon which relief can be granted. The parties have fully briefed the merits of the joint motion and are awaiting the court's resolution.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

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Colón Litigation

On October 15, 2007, José L. Colón-Dueño, a former holder of one share of TSS predecessor stock, filed suit against TSS and the Puerto Rico Commissioner of Insurance (the “Commissioner”) in the Court of First Instance. The sale of that share to Mr. Colón-Dueño was voided in 1999 pursuant to an order issued by the Commissioner in which the sale of 1,582 shares to a number of TSS shareholders was voided. TSS, however, appealed the Commissioner’s order before the Puerto Rico Court of Appeals, which upheld the order on March 31, 2000. Plaintiff requests that the court direct TSS to return his share of stock and compensate him for alleged damages in excess of \$500,000 plus attorney’s fees. On January 13, 2011, the Court of First Instance dismissed the case with prejudice and, on July 1, 2011, the Puerto Rico Court of Appeals confirmed such dismissal. Plaintiff filed a petition before the Puerto Rico Supreme Court on July 28, 2011, requesting the revision of the Court of Appeals’ judgment. The Corporation is vigorously contesting this lawsuit because, among other reasons, the Commissioner’s order is final and cannot be collaterally attacked in this litigation.

Claims by Heirs of Former Shareholders

The Corporation and TSS are defending three individual lawsuits, all filed in state court, from persons who claim to have inherited a total of 48 shares of the Corporation or one of its predecessors or affiliates (before giving effect to the 3,000-for-one stock split). While each case presents unique facts and allegations, the lawsuits generally allege that the redemption of the shares by the Corporation pursuant to transfer and ownership restrictions contained in the Corporation’s (or its predecessors’ or affiliates’) articles of incorporation and bylaws was improper. Management believes all these claims are time barred under one or more statutes of limitations and other grounds and is vigorously defending them. This belief is supported by the outcome of a similar claim brought by non-medical heirs against us in 2009. The Puerto Rico Court of Appeals dismissed that claim as time barred under the two year statute of limitations contained in the local securities law, and the Puerto Rico Supreme Court denied the plaintiffs petition for certiorari in January 2011.

ACODESE Investigation

During April 2010, each of the Company’s wholly-owned insurance subsidiaries received subpoenas for documents from the U.S. Attorney for the Commonwealth of Puerto Rico (the “U.S. Attorney”) and the Puerto Rico Department of Justice (“PRDOJ”) requesting information principally related to the Asociación de Compañías de Seguros de Puerto Rico, Inc. (“ACODESE” by its Spanish acronym). Also in April, the Company’s insurance subsidiaries received a request for information from the Office of the Commissioner of Insurance of Puerto Rico (“OCI”) related principally to ACODESE. The Company’s insurance subsidiaries are members of ACODESE, an insurance trade association established in Puerto Rico since 1975, and their current presidents have participated over the years on ACODESE’s board of directors.

The Company believes similar subpoenas and information requests were issued to other member companies of ACODESE in connection with the investigation of alleged payments by the former Executive Vice President of ACODESE to members of the Puerto Rico Legislative Assembly beginning in 2005. The Company, however, has not been informed of the specific subject matter of the investigations being conducted by the U.S. Attorney, the PRDOJ or the OCI. The Company is fully complying with the subpoenas and the request for information and intends to

cooperate with any related government investigation. The Company at this time cannot reasonably assess the outcome of these investigations or their impact on the Company.

#### Intrusions into Triple-C, Inc. Internet IPA Database

On September 21, 2010, we learned from a competitor that a specific internet database managed by our subsidiary TCI containing information pertaining to individuals previously insured by TSS under the Government of Puerto Rico's Health Insurance Plan ("HIP") and to independent practice associations ("IPAs") that provided services to those individuals, had been accessed without authorization by certain of our competitor's employees from September 9 to September 15, 2010. TCI served as a third-party administrator for TSS in the administration of its HIP contracts until September 30, 2010. We conducted a thorough investigation with the assistance of external resources and identified the information that was accessed and downloaded into the competitor's system. The September 2010 intrusions may have potentially compromised protected health information of approximately 398,000 beneficiaries in the North and Metro-North regions of the HIP. Our investigation also revealed that protected health information of approximately 5,500 HIP beneficiaries, 2,500 Medicare beneficiaries and IPA data from all three HIP regions previously serviced by TSS was accessed through multiple, separate intrusions into the TCI IPA database from October 2008 to August 2010. We have no evidence indicating that the stolen information included Social Security numbers. We attempted to notify by mail all beneficiaries whose information may have been compromised by these intrusions. We also established a toll-free call center to address inquiries and complaints from the individuals to whom notice was provided. We received a total of approximately 1,530 inquiries and no complaints from these individuals.

Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

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Our investigation has revealed that the security breaches were the result of unauthorized use of one or more active user IDs and passwords specific to the TCI IPA database, and not the result of breaches of TCI's, TSS's or the Corporation's system security features. Nonetheless, we took measures to strengthen TCI's server security and credentials management procedures and conducted an assessment of our system-wide data and facility security to prevent the occurrence of a similar incident in the future.

We were unable to determine the purpose of these breaches and do not know the extent of any fraudulent use of the information or its impact on the potentially affected individuals and IPAs. According to representations made by our competitor, however, the target was financial information related to IPAs and management of the HIP, rather than the beneficiaries' information.

We notified the appropriate Puerto Rico and federal government agencies of these events, and gave public notice of the breaches as required under Puerto Rico and federal law. We received a number of inquiries and requests for information related to these events from these government agencies and are cooperating with them. The Puerto Rico government agency that oversees the HIP levied a fine of \$100,000 on TSS in connection with these incidents, but following our request for reconsideration, the agency withdrew the fine until the pertinent federal authorities conclude their investigations of this matter. We do not have sufficient information at this time to predict whether any future action by government entities or others as a result of the data breaches would adversely affect our business, financial condition and results of operations.

(14) Business Combination

Effective February 7, 2011, the Corporation announced that its subsidiary, TSS completed the acquisition of 100% of the outstanding capital stock of Socios Mayores en Salud Holdings, Inc. (from now on referred to as "American Health" or "AH"), a provider of Medicare Advantage services to over 40,000 dual and non-dual eligible members in Puerto Rico. After this acquisition the Corporation expects to be better positioned for continued growth in the Medicare Advantage business. The Corporation accounted for this acquisition in accordance with the provisions of Accounting Standard Codification Topic 805, Business Combinations. The results of operations and financial condition of AH are included in the accompanying consolidated financial statements for the period following the effective date of the acquisition. The aggregate purchase price of the acquired entity was preliminarily estimated at approximately \$83,428. Direct costs related to the acquisition amounted to \$440 and were included in the consolidated operating expenses during the six months ended June 30, 2011.

Although the closing date of the transaction was February 7, 2011, the consideration amount was determined using AH's financial position as of January 31, 2011 and as such, TSS has acquired the net assets held by AH as of that date. Therefore, we have recorded a preliminary allocation of the purchase price to AH tangible and intangible assets acquired and liabilities assumed based on their fair value as of January 31, 2011. Additional adjustments to the purchase price allocation may occur for one year after the date of acquisition if new information becomes known about facts and circumstances that existed as of January 31, 2011 that, if known, would have affected the amounts recognized as of that date. Goodwill has been recorded based on the amount by which the purchase price exceeds the fair value of the net assets acquired. Goodwill will not be deductible for tax purposes and is attributable to synergies and economies of scale expected from the acquisition. The following table summarizes the consideration transferred to acquire AH as of June 30, 2011 and the preliminary allocation of the purchase price to the assets acquired and

liabilities assumed at the acquisition.

29

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Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

Cash	\$80,263
Due to seller	3,165
Total purchase price	\$83,428
Investments and cash and cash equivalents	\$70,359
Premiums and other receivables	19,791
Property and equipment	1,665
Intangible assets	35,060
Other assets	9,985
Claim liabilities	(41,272 )
Accounts payable and accrued liabilities	(27,534 )
Deferred tax liability	(10,518 )
Total net assets	\$57,536
Goodwill	\$25,892

As of the date of this quarterly report, the external valuation procedures have not progressed to a stage where we can identify and quantify the intangible assets acquired in this transaction. Because the external valuation procedures have not been completed this purchase price allocation is preliminary. In addition, the Company is evaluating certain tax matters and some receivables and accounts payable that could also change the purchase price allocation. As a result, the amount of the final purchase price allocation could differ materially from the amounts presented in the unaudited interim consolidated financial statements. To the extent that any amount is assigned to a tangible or finite live intangible asset, this amount will be depreciated or amortized, as appropriate, to earnings over the expected period of benefit of the asset. At June 30, 2011, we recognized preliminary intangible assets of \$35.1 million and goodwill of \$25.9 million within the consolidated other assets. During the three months and six months ended June 30, 2011 we recognized \$2.1 million and \$3.5 million, respectively, of amortization expense related to estimated intangible assets resulting from the AH transaction.

The consolidated statements of earnings for the three months ended June 30, 2011 include \$112,177 and \$691 related to AH operating revenues and net income, respectively, corresponding to the period subsequent to the effective date of the acquisition. The consolidated statements of earnings for the six months ended June 30, 2011 include \$190,544 and \$2,420 related to AH operating revenues and net income, respectively, corresponding to the period subsequent to the effective date of the acquisition. The following unaudited pro forma financial information presents the combined results of operations of the Corporation and AH as if the acquisition had occurred at the beginning of 2010. The unaudited pro forma financial information is not intended to represent or be indicative of the Corporation's consolidated results of operations that would have been reported had the acquisition been completed as of the beginning of the periods presented and should not be taken as indicative of the Corporation's future consolidated results of operations.

		Unaudited	
		Three months ended	Six months ended
		June 30,	June 30,
2011	2010	2011	2010

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Operating revenues	\$529,469	\$631,088	\$1,069,729	\$1,232,837
Net Income	\$17,789	\$21,677	\$27,618	\$33,019
Basic net income per share	\$0.62	\$0.75	\$0.96	\$1.14
Diluted net income per share	\$0.61	\$0.74	\$0.95	\$1.13

30

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Table of Contents

Triple-S Management Corporation  
Notes to Consolidated Financial Statements  
(Dollar amounts in thousands, except per share data)  
(Unaudited)

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The above pro forma operating revenues and net income considers the following estimated acquisition adjustments:

- Amortization of intangible assets – based on the estimated fair value of the tangible net assets acquired from AH, we estimate that we will recognize in our consolidated balance sheet intangible assets of approximately \$61.0 million, including goodwill. We anticipate an amortization expense for the three months and six months ended June 30, 2011 of \$3.1 million and \$1.5 million, respectively. We anticipate an amortization expense for the three months and six months ended June 30, 2010 of \$2.1 million and \$4.2 million, respectively.
  - Interest expense – represents the interest expense related to the short-term reverse repurchase agreements amounting to \$55.0 million to finance the first payment of the acquisition. This agreement was paid during the quarter of the acquisition. Total interest expense related to these reverse repurchase agreements was approximately \$42.
- Net investment income - this pro forma adjustment represents the anticipated bond discount amortization of approximately \$31 and \$61 for the three months and six months ended June 30, 2010, respectively, due to the fair value accounting of investment in securities. For the three months and six months ended June 30, 2011 an additional bond discount amortization of approximately \$10 and \$21, respectively, was recorded.
- Acquisition costs – we recognized in the three month and six month period ended June 30, 2010 \$440 of expenses related to the acquisition.
- Current income tax expense – we recognized the tax effect of the other pro forma adjustments done to the statement of earnings. During the 2010 period the Corporation and AH were subject to Puerto Rico income taxes as regular corporations at the then enacted tax rate of 39% plus the temporary surtax of 5%. The enacted tax rate for the 2011 period was 30%.

(15) Subsequent Event

The Corporation evaluated subsequent events through the date that these consolidated interim financial statements were issued. No events have occurred that require disclosure or adjustments.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The Management's Discussion and Analysis of Financial Condition and Results of Operations included in this Quarterly Report on Form 10-Q is intended to update the reader on matters affecting the financial condition and results of operations for the three months and six months ended June 30, 2011. Therefore, the following discussion should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Annual Report on Form 10-K filed with the United States Securities and Exchange Commission as of and for the year ended December 31, 2010.

Cautionary Statement Regarding Forward-Looking Information

This Quarterly Report on Form 10-Q and other of our publicly available documents may include statements that constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including, among other things: statements concerning our business and our financial condition and results of operations. These statements are not historical, but instead represent our belief regarding future events, any of which, by their nature, are inherently uncertain and outside of our control. These statements may address, among other things, future financial results, strategy for growth, and market position. It is possible that our actual results and financial condition may differ, possibly materially, from the anticipated results and financial condition indicated in these forward-looking statements. The factors that could cause actual results to differ from those in the forward-looking statements are discussed throughout this form. We are not under any obligation to update or alter any forward-looking statement (and expressly disclaims any such obligations), whether as a result of new information, future events or otherwise. Factors that may cause actual results to differ materially from those contemplated by such forward looking statements include, but are not limited to, rising healthcare costs, business conditions and competition in the different insurance segments, government action and other regulatory issues.

Overview

We are one of the most significant players in the managed care industry in Puerto Rico and have over 50 years of experience in this industry. We offer a broad portfolio of managed care and related products in the Commercial and Medicare (including Medicare Advantage and the Part D stand-alone prescription drug plan ("PDP")) markets. In the Commercial market we are the largest provider of managed care products. We offer products to corporate accounts, U.S. federal government employees, local government employees, individual accounts and Medicare Supplement. We also participated in the Government of Puerto Rico Health Reform ("Medicaid") up to September 30, 2010. Medicaid is a government of Puerto Rico-funded managed care program for the medically indigent that is similar to the Medicaid program in the U.S.

We have the exclusive right to use the Blue Cross Blue Shield name and mark throughout Puerto Rico and U.S. Virgin Islands. As of June 30, 2011 we serve approximately 811,000 members across all regions of Puerto Rico and U.S. Virgin Islands, covering approximately 22% of the Puerto Rico population. For the six months ended June 30, 2011, our managed care segment represented approximately 90% of our total consolidated premiums earned. We also have significant positions in the life insurance and property and casualty insurance markets. Our life insurance segment had a market share of approximately 8% (in terms of direct premiums) during the nine months ended September 30, 2010. Our property and casualty segment had a market share of approximately 8% (in terms of direct premiums) for the year ended December 31, 2010.

We participate in the managed care market through our subsidiary, Triple-S Salud, Inc. ("TSS"). Our managed care subsidiary is a Blue Cross Blue Shield Association ("BCBSA") licensee, which provides us with exclusive use of the Blue Cross Blue Shield name and mark throughout Puerto Rico and U.S. Virgin Islands.

We participate in the life insurance market through our subsidiary, Triple-S Vida, Inc. (“TSV”) and in the property and casualty insurance market through our subsidiary, Triple-S Propiedad, Inc. (“TSP”), each one representing approximately 5% of our consolidated premiums earned, net for the six months ended June 30, 2011.

Intersegment revenues and expenses are reported on a gross basis in each of the operating segments but eliminated in the consolidated results. Except as otherwise indicated, the numbers for each segment presented in this Quarterly Report on Form 10-Q do not reflect intersegment eliminations. These intersegment revenues and expenses affect the amounts reported on the financial statement line items for each segment, but are eliminated in consolidation and do not change net income. The following table shows premiums earned, net and net fee revenue and operating income for each segment, as well as the intersegment premiums earned, service revenues and other intersegment transactions, which are eliminated in the consolidated results:

Table of Contents

(Dollar amounts in millions)	Three months ended		Six months ended	
	June 30,		June 30,	
	2011	2010	2011	2010
Premiums earned, net:				
Managed care	\$458.7	\$452.5	\$892.0	\$896.3
Life insurance	27.9	26.1	54.9	52.0
Property and casualty insurance	23.9	25.2	49.5	50.7
Intersegment premiums earned	(0.7 )	(1.0 )	(1.3 )	(2.1 )
Consolidated premiums earned, net	\$509.8	\$502.8	\$995.1	\$996.9
Administrative service fees:				
Managed care	\$8.0	\$12.9	\$15.6	\$26.2
Intersegment administrative service fees	(1.0 )	(0.7 )	(2.0 )	(1.5 )
Consolidated administrative service fees	\$7.0	\$12.2	\$13.6	\$24.7
Operating income:				
Managed care	\$9.0	\$18.5	\$21.4	\$31.1
Life insurance	3.6	4.7	7.9	8.5
Property and casualty insurance	2.0	2.0	3.0	1.1
Intersegment and other	1.0	0.9	1.7	1.7
Consolidated operating income	\$15.6	\$26.1	\$34.0	\$42.4

Our revenues primarily consist of premiums earned, net and administrative service fees. These revenues are derived from the sale of managed care products in the Commercial market to employer groups, individuals and government-sponsored programs, principally Medicare and Medicaid. Premiums are derived from insurance contracts and administrative service fees are derived from self-funded contracts, under which we provide a range of services, including claims administration, billing and membership services, among others. Revenues also include premiums earned from the sale of property and casualty and life insurance contracts, and investment income. Substantially all of our earnings are generated in Puerto Rico.

Claims incurred include the payment of benefits and losses, mostly to physicians, hospitals and other service providers, and to policyholders. Each segment's results of operations depend in significant part on their ability to accurately predict and effectively manage claims. A portion of the claims incurred for each period consists of claims reported but not paid during the period, as well as a management and actuarial estimate of claims incurred but not reported during the period. Operating expenses consist primarily of compensation expenses, commission payments to brokers and other overhead business expenses.

We use operating income as a measure of performance of the underwriting and investment functions of our segments. We also use the loss ratio and the operating expense ratio as measures of performance. The loss ratio is claims incurred divided by premiums earned, net, multiplied by 100. The operating expense ratio is operating expenses divided by premiums earned; net and administrative service fees, multiplied by 100.

## Recent Developments

## Business Acquisition

On February 7, 2011, TSM announced that TSS, our managed care subsidiary, completed the acquisition of 100% of the outstanding capital stock of Socios Mayores en Salud Holdings, Inc. (from now on referred to as "American Health" or "AH"), the ultimate parent company of American Health, Inc., a provider of Medicare Advantage services to over 40,000 dual and non-dual eligible members in Puerto Rico. The cost of this acquisition was approximately \$83.4 million, funded with funds obtained from reverse repurchase agreements and unrestricted cash. The consolidated

results of operations and financial condition of the Corporation included in this Quarterly Report on Form 10-Q reflects the results of operations of AH from February 1, 2011 and were included within our Managed Care segment. We are currently in the process of completing the analysis of the third-party valuations of certain intangible assets; thus, as of this date it is not possible to determine the allocation of the purchase price to the net assets acquired. For additional information regarding the acquisition of AH, please see note 14 to the unaudited consolidated financial statements included in this Quarterly Report on Form 10-Q.

## Table of Contents

### Federal Regulation

On March 23, 2010, President Obama signed into law federal health reform legislation, known as the Patient Protection and Affordable Care Act. The Patient Protection and Affordable Care Act, as amended by the Health Care and Education Reconciliation Act of 2010, signed into law on March 30, 2010 (collectively, Pub. L. No. 111-148, and referred to herein as "PPACA"), includes certain mandates that took effect in 2010, as well as other requirements that are to be implemented over the next several years. There are many important provisions of the legislation that will require additional guidance and clarification in form of regulations and interpretations in order to fully understand the impact of the legislation on our overall business, which we expect to occur over the next several years. Certain aspects of PPACA are currently being challenged in the judicial system. In addition, Congress may withhold the funding necessary to implement the new reforms or attempt to replace the legislation with amended provisions or repeal it altogether.

Certain significant provisions of PPACA that will impact our business include, among others, provisions that freeze premium payments to Medicare Advantage health plans beginning in 2011 and that tie such premium to the local Medicare fee for service costs (adjustment will be phased in over between 3 and 7 years depending on the amount of the eventual adjustment), gradual closing of the coverage gap, or "donut hole" on Medicare Part D, provisions that tie Medicare Advantage premiums to the achievement of certain quality performance measures (Star Ratings), and stipulated minimum medical loss ratios.

We currently estimate that our Medicare Advantage premium payments, on average, will decrease by approximately 6% during 2012. To address these reductions, we may have to reduce benefits, charge or increase member premiums, reduce profit margin expectations, or implement some combination of these actions. Such actions could adversely impact our membership growth, revenue expectations, and our operating margins.

Beginning 2012, Medicare Advantage plans with an overall Star Rating of three or more stars (out of five) will be eligible for a quality bonus in their basic premium rates. Initially quality bonuses were limited to the few plans that achieved 4 or more stars as their overall rating, but CMS is using demonstration authority to expand the quality bonus to 3 star plans for a three year period through 2014. In addition, also beginning in 2012, Medicare Advantage star ratings will affect the rebate percentage available for plans to provide additional member benefits (plans with quality ratings of 3.5 stars or above will have their rebate percentage increased from a base rate of 50% to 65% or 70%). In all cases, these rebates percentages are lower than the previous percentage of 75%. Our Medicare Advantage plans are currently rated 2.5 out of 5 stars. Notwithstanding efforts to improve our star ratings and other quality measures prior to 2012, there can be no assurances that we will be successful in doing so. Accordingly, our plans may not be eligible for full level quality bonuses or increased rebates, which could adversely affect the benefits such plans can offer, reduce membership and reduce profit margins.

The federal health reform legislation is discussed more fully under "Item 1. Business – Regulation" and "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2010.

### Recent Accounting Standards

For a description of recent accounting standards, see note 2 to the unaudited consolidated financial statements included in this Quarterly Report on Form 10-Q.

Table of Contents

## Managed Care Membership

	As of June 30,	
	2011	2010
Managed care enrollment:		
Commercial 1	706,659	751,986
Medicare 2	104,159	65,008
Medicaid 3	-	544,887
Total	810,818	1,361,881
Managed care enrollment by funding arrangement:		
Fully-insured	590,297	923,691
Self-insured	220,521	438,190
Total	810,818	1,361,881

(1) Commercial membership includes corporate accounts, self-funded employers, individual accounts, Medicare Supplement, U.S. Federal government employees and local government employees.

(2) Includes Medicare Advantage as well as stand-alone PDP plan membership. As of June 30, 2011 total membership attributable to the AH acquisition was 41,828

(3) Includes rated and self-funded members. We participated in this sector up to September 30, 2010.

## Consolidated Operating Results

The following table sets forth the Corporation's consolidated operating results. Further details of the results of operations of each reportable segment are included in the analysis of operating results for the respective segments.

(Dollar amounts in millions)	Three months ended		Six months ended	
	June 30,		June 30,	
	2011	2010	2011	2010
Revenues:				
Premiums earned, net	\$509.8	502.8	\$995.1	996.9
Administrative service fees	7.0	12.2	13.6	24.7
Net investment income	12.6	12.6	24.4	25.1
Total operating revenues	529.4	527.6	1,033.1	1,046.7
Net realized investment gains	7.0	1.4	12.9	0.1
Net unrealized investment loss on trading securities	(0.1 )	(6.0 )	(1.3 )	(4.0 )
Other income (expense), net	0.5	(0.3 )	0.5	(0.2 )
Total revenues	536.8	522.7	1,045.2	1,042.6
Benefits and expenses:				
Claims incurred	427.9	424.8	830.5	850.7
Operating expenses	85.9	76.7	168.6	153.6
Total operating expenses	513.8	501.5	999.1	1,004.3
Interest expense	3.0	3.4	6.1	6.6
Total benefits and expenses	516.8	504.9	1,005.2	1,010.9
Income before taxes	20.0	17.8	40.0	31.7
Income tax expense	2.9	2.7	12.6	5.5
Net income	\$17.1	15.1	\$27.4	26.2





Table of Contents

Three Months Ended June 30, 2011 Compared to Three Months Ended June 30, 2010

Operating Revenues

Consolidated premiums earned, net increased by \$7.0 million, or 1.4%, to \$509.8 million during the three months ended June 30, 2011 when compared to the three months ended June 30, 2010; mostly due to the higher member months enrollment in the Medicare business attributed to new members acquired from AH. Such increase was mostly offset by the decrease in the Medicaid premiums as a result of the termination of the Medicaid contracts effective September 30, 2010.

The decrease in administrative service fees of \$5.2 million, or 42.6%, to \$7.0 million in the 2011 period, is mostly attributed to the termination of the Medicaid contracts effective September 30, 2010.

Net Realized Investment Gains

Consolidated net realized investment gains of \$7.0 million during the 2011 period are the result of net realized gains, mainly from the sale of debt securities.

Net Unrealized Losses on Trading Securities

Consolidated net unrealized losses on trading securities decreased by \$5.9 million, to a loss of \$0.1 million during the three months ended June 30, 2011. This fluctuation is attributed to a higher fair value of our trading securities portfolio.

Claims Incurred

Consolidated claims incurred increased by \$3.1 million, or 0.7%, to \$427.9 million during the three months ended June 30, 2011 when compared to the claims incurred during the three months ended June 30, 2010. This increase is principally due to an increase in claims incurred related to the AH acquisition offset in part by lower claims in the Managed Care segment as a result of the termination of the Medicaid contracts effective September 30, 2010. The consolidated loss ratio decreased by 0.6 percentage points to 83.9%.

Operating Expenses

Consolidated operating expenses during the three months ended June 30, 2011 increased by \$9.2 million, or 12.0%, to \$85.9 million as compared to the operating expenses during the three months ended June 30, 2010. For the three months ended June 30, 2011, the consolidated operating expense ratio increased by 1.9 percentage points to 16.8%. This increase is mainly due to additional operating costs incurred by the Managed Care segment in order to maintain the level of services offered to members and providers while transitioning to its new IT system. Also contributing to the increased operating expense ratio is that AH operations run at a higher operating expense ratio than the Medicaid business. Approximately \$2.1 million of the expense associated to the AH operations are related to the amortization of intangible assets.

Income Tax Expense

Consolidated income tax expense during the three months ended June 30, 2011 slightly increased by \$0.3 million, to \$3.0 million, as compared to the income tax expense during the three months ended June 30, 2010, mainly as a result of higher taxable income offset by a reduction in the maximum corporate income tax rate. The new Puerto Rico tax reform approved in 2011 provides for the reduction of the maximum corporate income tax rate from 39% to

approximately 30%, the elimination of an additional tax rate imposed in 2009, as well as adding several tax credits and deductions, among other tax reliefs and changes.

Six Months Ended June 30, 2011 Compared to Six Months Ended June 30, 2010

#### Operating Revenues

Consolidated premiums earned, net decreased by \$1.8 million, or 0.2%, to \$995.1 million during the six months ended June 30, 2011 when compared to the six months ended June 30, 2010. The decrease was mostly the result of the termination of the Medicaid contracts effective September 30, 2010. Such decrease was offset in part by an increase in member months in the Medicare business attributed to new members acquired from AH.

## Table of Contents

The decrease in administrative service fees of \$11.1 million, or 44.9%, to \$13.6 million in the 2011 period, is mostly attributed to the termination of the Medicaid contracts effective September 30, 2010.

### Net Realized Investment Gains

Consolidated net realized investment gains of \$12.9 million during the 2011 period are the result of net realized gains from the sale of debt and equity securities.

### Net Unrealized Losses on Trading Securities

Consolidated net unrealized losses on trading securities decreased by \$2.7 million, to a loss of \$1.3 million during the six months ended June 30, 2011. This fluctuation is attributed to higher fair value of our trading securities portfolio.

### Claims Incurred

Consolidated claims incurred decreased by \$20.2 million, or 2.4%, to \$830.5 million during the six months ended June 30, 2011 when compared to the claims incurred during the six months ended June 30, 2010. This decrease is principally due to lower claims in the Managed Care segment as a result of the termination of the Medicaid contracts effective September 30, 2010, offset in part by an increase in claims incurred related to the AH acquisition. The consolidated loss ratio decreased by 1.8 percentage points to 83.5%.

### Operating Expenses

Consolidated operating expenses during the six months ended June 30, 2011 increased by \$15.0 million, or 9.8%, to \$168.6 million as compared to the operating expenses during the six months ended June 30, 2010. For the six months ended June 30, 2011, the consolidated operating expense ratio increased by 1.8 percentage points to 16.8%. This increase is mainly due to additional operating costs incurred by the Managed Care segment in order to maintain the level of services offered to members and providers while transitioning to its new IT system. Also contributing to the increased operating expense are expenses associated to the AH operations and the effect of costs assumed from the termination of the Medicaid business. Approximately \$3.5 million of the expense associated to the AH operations are related to the amortization of intangible assets.

### Income Tax Expense

Consolidated income tax expense during the six months ended June 30, 2011 increased by \$7.1 million to \$12.6 million as compared to the income tax expense during the six months ended June 30, 2010. The consolidated income tax expense includes a one-time charge of \$6.4 million resulting from the reduction of the net deferred tax assets following the reduction in income tax rates after the enactment of the new Puerto Rico tax reform, which was effective January 2011. This tax reform decreased corporations maximum tax rate from 39% to 30% and eliminated the additional tax rate imposed on a temporary basis. The adjustment to our net deferred tax assets resulted in a consolidated effective tax rate of 31.1%, which is 13.7 percentage points higher than last year.

Table of Contents

## Managed Care Operating Results

(Dollar amounts in millions)	Three months ended		Six months ended	
	June 30,		June 30,	
	2011	2010	2011	2010
Operating revenues:				
Medical premiums earned, net:				
Commercial	\$232.4	244.0	\$468.8	477.9
Medicare	226.4	117.6	420.5	238.2
Medicaid	(0.1 )	90.9	2.7	180.2
Medical premiums earned, net	458.7	452.5	892.0	896.3
Administrative service fees	8.0	12.9	15.6	26.2
Net investment income	4.8	5.1	9.0	10.0
Total operating revenues	471.5	470.5	916.6	932.5
Medical operating costs:				
Medical claims incurred	403.7	400.4	782.1	800.0
Medical operating expenses	58.8	51.6	113.1	101.4
Total medical operating costs	462.5	452.0	895.2	901.4
Medical operating income	\$9.0	18.5	\$21.4	31.1
Additional data:				
Member months enrollment:				
Commercial:				
Fully-insured	1,459,055	1,535,176	2,922,436	3,042,290
Self-funded	664,056	732,849	1,388,215	1,499,132
Total Commercial member months	2,123,111	2,268,025	4,310,651	4,541,422
Medicare:				
Medicare Advantage	285,168	167,640	531,636	341,295
Stand-alone PDP	26,637	28,256	53,204	56,381
Total Medicare member months	311,805	195,896	584,840	397,676
Medicaid:				
Fully-insured	-	1,030,703	-	2,043,539
Self-funded	-	593,594	-	1,182,778
Total Reform member months	-	1,624,297	-	3,226,317
Total member months	2,434,916	4,088,218	4,895,491	8,165,415
Medical loss ratio	88.0	% 88.5	% 87.7	% 89.3
Operating expense ratio	12.6	% 11.1	% 12.5	% 11.0

## Three Months Ended June 30, 2011 Compared to Three Months Ended June 30, 2010

## Medical Operating Revenues

Medical premiums earned for the three months ended June 30, 2011 increased by \$6.2 million, or 1.4%, to \$458.7 million when compared to the medical premiums earned during the three months ended June 30, 2010. This increase is principally the result of the following:

- Medical premiums generated by the Medicare business increased during the three months ended June 30, 2011 by \$108.8 million, or 92.5%, to \$226.4 million. This fluctuation is the result of an overall increase in the member months enrollment of this business by 115,909, or 59.2%, when compared with the same period in 2010. Increase in member months enrollment was attributed to new members acquired from AH effective

February 1, 2011, offset in part by a decrease in member months in our dual eligible product. Total member months from AH amounted to 124,684 during the three months ended June 30, 2011.

Decrease in medical premiums earned in the Medicaid business results from the termination of the Medicaid contracts effective September 30, 2010.

Medical premiums generated by the Commercial business decreased by \$11.6 million, or 4.8%, to \$232.4 million during the three months ended June 30, 2011. This fluctuation is primarily the result of a decrease in member months enrollment by 76,121, or 5.0%; offset in part by an increase in average premium rates in rated group policies of approximately 2.0%.

## Table of Contents

Administrative service fees decreased by \$4.9 million, or 38.0%, to \$8.0 million during the three months ended June 30, 2011. This fluctuation results from the termination of the Medicaid contracts effective September 30, 2010 as well as a lower self-insured commercial member months enrollment during the 2011 period.

### Medical Claims Incurred

Medical claims incurred during the three months ended June 30, 2011 increased by \$3.3 million, or 0.8%, to \$403.7 million when compared to the three months ended June 30, 2010. The medical loss ratio (“MLR”) of the segment decreased 0.5 percentage points during the 2011 period, to 88.0%. These fluctuations are primarily attributed to the effect of the following:

• The medical claims incurred of the Medicare business increased by \$110.2 million, or 117.1% during the 2011 period primarily due to the increase in volume of business as a result of the acquisition of AH effective February 1, 2011. Total claims incurred during the 2011 period related to the AH business amounted to \$99.4 million. The MLR of the Medicare business was 90.2%, which is 10.2 percentage points higher than the MLR for the prior year. The increased MLR is mostly due to the effect of prior period reserve developments in the 2011 and 2010 periods and to risk-score adjustments. Excluding the effect of prior period reserve developments and risk-score premium adjustments, the MLR increased by 3.1 percentage points. The higher MLR is due to the addition of AH, which has a higher MLR than our other Medicare products, as well as higher utilization trends in our non-dual product as compared to last year.

• The medical claims incurred of the Medicaid business were \$80.1 million, or 98.2%, lower than the prior year mostly due to the termination of the Medicaid contracts effective September 30, 2010.

• The medical claims incurred of the Commercial business decreased by \$26.8 million, or 11.9%, during the 2011 period and its MLR decreased by 7.2 percentage points. The lower MLR is primarily due to the effect of prior period reserve developments in the 2011 and 2010 periods. Excluding the effect of prior period reserve developments, the MLR increased by 0.6 percentage points.

### Medical Operating Expenses

Medical operating expenses for the three months ended June 30, 2011 increased by \$7.2 million, or 14.0%, to \$58.8 million when compared to the three months ended June 30, 2010. The operating expense ratio increased by 1.6 percentage points, from 11.1% in 2010 to 12.7% in 2011. This increase is mainly due to additional operating costs incurred in order to maintain the level of services offered to members and providers while transitioning to the new IT system. Also contributing to the increased operating expense are the expenses associated to the AH operations and to the effect of cost assumed from the termination of the Medicaid business. Approximately \$2.1 million of the expenses associated to the AH operations are related to the amortization of intangible assets. Total operating expenses during the three months ended June 30, 2011 related to the AH business amounted to \$12.2 million.

### Six Months Ended June 30, 2011 Compared to Six Months Ended June 30, 2010

#### Medical Operating Revenues

Medical premiums earned for the six months ended June 30, 2011 decreased by \$4.3 million, or 0.5%, to \$892.0 million when compared to the medical premiums earned during the six months ended June 30, 2010. This decrease is principally the result of the following:

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Medical premiums earned in the Medicaid business decreased by \$177.5 million, to \$2.7 million during the six months ended June 30, 2011. This fluctuation results from the termination of the Medicaid contracts effective September 30, 2010. The premiums earned that are reflected in the 2011 period result from adjustments that increase the amount receivable corresponding to the risk sharing agreement with the government of Puerto Rico included in the Metro-North region contract.

Medical premiums generated by the Commercial business decreased by \$9.1 million, or 1.9%, to \$468.8 million during the six months ended June 30, 2011. This fluctuation is primarily the result of a decrease in member months enrollment by 119,854, or 3.9%, partially offset by an increase in average premium rates in rated group policies of approximately 2.0%.

Table of Contents

Medical premiums generated by the Medicare business increased during the six months ended June 30, 2011 by \$182.3 million, or 76.5%, to \$420.5 million. This fluctuation is the result of an overall increase in the member months enrollment of this business by 187,164, or 47.1%, when compared with the same period in 2010. Increase in member month enrollment was attributed to new members acquired from AH effective February 1, 2011, offset in part by a decrease in member months in our dual eligible product. Total member months from AH amounted to 206,641 during the six months ended June 30, 2011.

Administrative service fees decreased by \$10.6 million, or 40.5%, to \$15.6 million during the six months ended June 30, 2011. This fluctuation results from the termination of the Medicaid contracts effective September 30, 2010 as well as a lower self-insured commercial member months enrollment during the 2011 period.

Medical Claims Incurred

Medical claims incurred during the six months ended June 30, 2011 decreased by \$17.9 million, or 2.2%, to \$782.1 million when compared to the six months ended June 30, 2010. The MLR of the segment decreased 1.6 percentage points during the 2011 period, to 87.7%. These fluctuations are primarily attributed to the effect of the following:

The medical claims incurred of the Medicaid business were \$173.5 million lower than the prior year mostly due to the termination of the Medicaid contracts effective September 30, 2010.

The medical claims incurred of the Commercial business decreased by \$24.6 million, or 5.6%, during the 2011 period and its MLR decreased by 3.6 percentage points. The lower MLR is partly due to the effect of prior period reserve developments in the 2011 and 2010 periods. Excluding the effect of prior period reserve developments, the MLR decreased by 2.2 percentage points, mostly resulting from lower utilization trends in 2011.

The medical claims incurred of the Medicare business increased by \$180.2 million, or 93.5% during the 2011 period primarily due to the acquisition of AH effective February 1, 2011. Total claims incurred during the 2011 period related to the AH business amounted to \$167.7 million. The Medicare MLR was 88.7%, which is 7.8 percentage points higher than the MLR for the prior year. The increased MLR is due in part to the effect of prior period reserve developments in the 2011 and 2010 periods and to risk-score adjustments. Excluding the effect of prior period reserve developments and risk-score premium adjustments, the MLR increased by 5.0 percentage points. The higher adjusted MLR is due to the addition of AH which has a higher MLR than our other Medicare products as well as higher utilization trends in our non-dual product as compared to last year.

Medical Operating Expenses

Medical operating expenses for the six months ended June 30, 2011 increased by \$11.7 million, or 11.5%, to \$113.1 million when compared to the six months ended June 30, 2010. The operating expense ratio increased by 1.5 percentage points, from 11.0% in 2010 to 12.5% in 2011. This increase is mainly due to additional operating costs incurred in order to maintain the level of services offered to members and providers while transitioning to the new IT system. Also contributing to the increased operating expense are expenses associated to the AH operations and the effect of cost assumed from the termination of the Medicaid business. Approximately \$3.5 million of the expenses associated to the AH operations are related to the amortization of intangible assets. Total operating expenses during the six months ended June 30, 2011 related to the AH business amounted to \$19.4 million.



Table of Contents

## Life Insurance Operating Results

(Dollar amounts in millions)	Three months ended		Six months ended	
	June 30,		June 30,	
	2011	2010	2011	2010
Operating revenues:				
Premiums earned, net:				
Premiums earned	\$29.4	\$27.5	\$57.9	\$54.8
Premiums earned ceded	(1.5 )	(1.4 )	(3.0 )	(2.8 )
Premiums earned, net	27.9	26.1	54.9	52.0
Net investment income	4.5	4.2	8.9	8.4
Total operating revenues	32.4	30.3	63.8	60.4
Operating costs:				
Policy benefits and claims incurred	13.5	11.9	26.0	24.3
Underwriting and other expenses	15.3	13.7	29.9	27.6
Total operating costs	28.8	25.6	55.9	51.9
Operating income	\$3.6	\$4.7	\$7.9	\$8.5
Additional data:				
Loss ratio	48.4	% 45.6	% 47.4	% 46.7
Operating expense ratio	54.8	% 52.5	% 54.5	% 53.1

## Three Months Ended June 30, 2011 Compared to Three Months Ended June 30, 2010

## Operating Revenues

Premiums earned, net for the three months ended June 30, 2011 increased by \$1.8 million, or 6.9% to \$27.9 million when compared to the three months ended the June 30, 2010. Such increase is primarily related to higher sales in Individual Life and Cancer lines of business.

## Policy Benefits and Claims Incurred

Policy benefits and claims incurred for the three months ended June 30, 2011 increased by \$1.6 million, or 13.4%, to \$13.5 million when compared to the three months ended June 30, 2010, as a result of higher claims received in the Cancer line of business and an increase in the liability for future policy benefits driven by new business subscribed during the period. The loss ratio for the period increased from 45.6% in 2010 to 48.4% in 2011, or 2.8 percentage points.

## Underwriting and Other Expenses

Underwriting and other expenses for the three month period ended June 30, 2011 increased \$1.6 million, or 11.7%, to \$15.3 million when compared to the three months ended June 30, 2010. The increase is mostly related to a higher amortization of deferred policy acquisition costs and the higher volume of business of this segment. The increased operating expenses resulted in a higher operating expense ratio, which increased by 2.3 percentage points from 52.5% in 2010 to 54.8% in 2011.

## Six Months Ended June 30, 2011 Compared to Six Months Ended June 30, 2010

## Operating Revenues

Premiums earned, net for the six months ended June 30, 2011 increased by \$2.9 million, or 5.6% to \$54.9 million when compared to the six months ended the June 30, 2010. Such increase is primarily related to higher sales in Individual Life and Cancer lines of business.

#### Policy Benefits and Claims Incurred

Policy benefits and claims incurred for the six months ended June 30, 2011 increased by \$1.7 million, or 7.0%, to \$26.0 million when compared to the six months ended June 30, 2010, as a result of higher claims received in the Cancer line of business and an increase in the liability for future policy benefits driven by new business subscribed in the period. The loss ratio for the period increased from 46.7% in 2010 to 47.4% in 2011, or 0.7 percentage points.

Table of Contents

## Underwriting and Other Expenses

Underwriting and other expenses for the six month period ended June 30, 2011 increased \$2.3 million, or 8.3%, to \$29.9 million when compared to the six months ended June 30, 2010. The increase is mostly related to a higher amortization of deferred policy acquisition costs and the higher volume of business of this segment. The increased operating expenses resulted in a higher operating expense ratio, which increased by 1.4 percentage points, from 53.1% in 2010 to 54.5% in 2011.

## Property and Casualty Insurance Operating Results

(Dollar amounts in millions)	Three months ended		Six months ended	
	June 30, 2011	2010	June 30, 2011	2010
Operating revenues:				
Premiums earned, net:				
Premiums written	\$37.4	\$34.6	\$69.4	\$70.8
Premiums ceded	(16.5 )	(14.9 )	(31.0 )	(29.4 )
Change in unearned premiums	3.0	5.5	11.1	9.3
Premiums earned, net	23.9	25.2	49.5	50.7
Net investment income	2.3	2.9	4.6	5.6
Total operating revenues	26.2	28.1	54.1	56.3
Operating costs:				
Claims incurred	10.8	12.5	22.4	26.3
Underwriting and other expenses	13.4	13.6	28.7	28.9
Total operating costs	24.2	26.1	51.1	55.2
Operating income	\$2.0	\$2.0	\$3.0	\$1.1
Additional data:				
Loss ratio	45.2	% 49.6	% 45.3	% 51.9
Operating expense ratio	56.1	% 54.0	% 58.0	% 57.0

## Three Months Ended June 30, 2011 Compared to Three Months Ended June 30, 2010

## Operating Revenues

Total premiums written during the three months ended June 30, 2011 increased by \$2.8 million, or 8.1%, to \$37.4 million, mostly resulting from higher sales in the Commercial Multi-Peril line of business.

Premiums ceded to reinsurers during the three months ended June 30, 2011 increased by \$1.6 million, or 10.7%, to \$16.5 million. The ratio of premiums ceded to premiums written increased by 1.0 percentage points, from 43.1% in 2010 to 44.1% in 2011, mostly due to higher Commercial Property cessions which were increased from 32% to 37%.

The change in unearned premiums presented a decrease of \$2.5 million, to \$3.0 million during the three months ended June 30, 2011, primarily as the result of the higher volume of premiums written.

## Claims Incurred

Claims incurred during the three months ended June 30, 2011 decreased by \$1.7 million, or 13.6%, to \$10.8 million. The loss ratio decreased by 4.4 percentage points, to 45.2% during the three months ended June 30, 2011 as a result of favorable loss experience in the Commercial Multi-Peril and Personal Auto lines of business resulting from

lower claim amounts in the claims reported during the current period.

Table of Contents

Underwriting and Other Expenses

Underwriting and other operating expenses for the three months ended June 30, 2011 decreased by \$0.2 million, or 1.5%, to \$13.4 million. The operating expense ratio increased by 2.1 percentage points during the same period, to 56.1% in 2011.

Six Months Ended June 30, 2011 Compared to Six Months Ended June 30, 2010

Operating Revenues

Total premiums written during the six months ended June 30, 2011 decreased by \$1.4 million, or 2.0%, to \$69.4 million, mostly resulting from a decrease in premiums mostly in the Dwelling and Commercial Property Mono-line and Commercial Auto lines of business; offset in part by higher sales in the Commercial Multi-Peril line of business. The commercial business continues under soft market conditions, thus reducing premium rates and increasing competition for renewals and new business.

Premiums ceded to reinsurers during the six months ended June 30, 2011 increased by \$1.6 million, or 5.4%, to \$31.0 million. The ratio of premiums ceded to premiums written increased by 3.2 percentage points, from 41.5% in 2010 to 44.7% in 2011, mostly due to higher Commercial Property cessions which were increased from 32% to 37% and by a portfolio transfer that had the effect of increasing 2011 premiums ceded by \$1.3 million.

The change in unearned premiums presented an increase of \$1.8 million, to \$11.1 million during the six months ended June 30, 2011, primarily as the result of the lower volume of premiums written.

Claims Incurred

Claims incurred during the six months ended June 30, 2011 decreased by \$3.9 million, or 14.8%, to \$22.4 million. The loss ratio decreased by 6.6 percentage points, to 45.3% during the six months ended June 30, 2011 as a result of favorable loss experience in the Commercial Auto and Commercial Multi-Peril lines of business resulting from lower claim amounts in the claims reported during the current period.

Underwriting and Other Expenses

Underwriting and other operating expenses for the six months ended June 30, 2011 decreased by \$0.2 million, or 0.7%, to \$28.7 million. The operating expense ratio increased by 0.9 percentage points during the same period, to 57.9% in 2011.

Table of Contents

## Liquidity and Capital Resources

## Cash Flows

A summary of our major sources and uses of cash for the periods indicated is presented in the following table:

(Dollar amounts in millions)	Six months ended	
	2011	June 30, 2010
Sources of cash:		
Cash provided by operating activities	\$ 78.0	\$ 31.6
Net proceeds from short-term borrowings	42.7	17.7
Proceeds from policyholder deposits	7.7	5.8
Total sources of cash	128.4	55.1
Uses of cash:		
Net purchases of investment securities	(7.4 )	(43.7 )
Capital expenditures	(8.5 )	(10.2 )
Repurchase and retirement of common stock	(1.6 )	-
Cash settlements of stock options	(2.4 )	-
Payments of long-term borrowings	(25.8 )	(0.8 )
Surrenders of policyholder deposits	(3.3 )	(4.0 )
Acquisition of business, net of cash of \$29.4 million	(54.0 )	
Other	(13.0 )	(2.5 )
Total uses of cash	(116.0 )	(61.2 )
Net increase (decrease) in cash and cash equivalents	\$ 12.4	\$ (6.1 )

Cash flow from operating activities increased by \$46.4 million for the six months ended June 30, 2011 as compared to the six months ended June 30, 2010, principally due to the effect of higher premiums collections by \$108.9 million and increase in net proceeds from our trading portfolio by \$26.9 million, offset in part by an increase in cash paid to suppliers and employees and claims paid by \$46.6 million and \$28.3 million, respectively. The increase in premiums collected is principally the result of the collection of past due Medicaid balances. The higher net proceeds from our trading portfolio are due to the sale of an actively managed trading portfolio.

Net purchases of investment securities decreased by \$36.3 million during the six months ended June 30, 2011, primarily due to lower investment purchases as part of our decision to increase liquidity during the 2011 quarter to pay for the AH acquisition.

Net proceeds from short-term borrowings increased by \$25.0 million during the six months ended June 30, 2011 to address timing differences between cash receipts and disbursements.

On February 7, 2011, we acquired AH at a cost of \$54.0 million, net of \$29.4 million of cash acquired.

Payments of long-term borrowings increased by \$25.0 million during the six months ended June 30, 2011 as the result of the repayment of \$25.0 million of one of our senior unsecured notes.

The increase of \$10.5 in the other uses of cash is attributed to changes in the amount of outstanding checks over bank balances in the 2011 period.

In the 2011 period we cash-settled 432,567 stock options for \$2.4 million, its fair value on settlement date.

On September 29, 2010 we announced the commencement of a \$30.0 million share repurchase program. We paid approximately \$1.6 million under the stock repurchase program during the six months ended June 30, 2011.

#### Share Repurchase Program

On September 29, 2010, we announced the immediate commencement of a \$30.0 million share repurchase program. The program is conducted using available cash through open-market purchases and privately-negotiated transactions of Class B shares only, in accordance with Rules 10b-18 and 10b5-1 under the Securities Exchange Act of 1934, as amended. During the six months ended June 30, 2011 we repurchased and retired 83,594 shares at an average per share price of \$18.62, for an aggregate cost of \$1.6 million.

Table of Contents

Financing and Financing Capacity

We have several short-term facilities available to address timing differences between cash receipts and disbursements. These short-term facilities are mostly in the form of arrangements to sell securities under repurchase agreements. As of June 30, 2011, we had \$215.0 million of available credit under these facilities. There are \$58.3 million outstanding short-term borrowings under these facilities as of June 30, 2011.

As of June 30, 2011, we had the following long-term borrowings:

On January 31, 2006, we issued and sold \$35.0 million of our 6.7% senior unsecured notes payable due January 2021 (the 6.7% notes).

On December 21, 2005, we issued and sold \$60.0 million of our 6.6% senior unsecured notes due December 2020 (the 6.6% notes). On October 1, 2010 we repaid \$25.0 million of the principal of these senior unsecured notes.

On March 30, 2004, we issued and sold \$50.0 million of our 6.3% senior unsecured notes due March 2019 (the 6.3% notes). On June 10, 2011 we repaid \$25.0 million of the principal of these senior unsecured notes.

On November 1, 2010, we entered in a \$25.0 million arrangement to sell securities under repurchase agreements that matures on November 2015. This repurchase agreement pays interests on a quarterly basis at 1.96%. The investment securities underlying such agreements were delivered to the financial institution with whom the agreement was transacted. The dealers may have loaned, or used as collateral such securities in the normal course of business operations. We maintain effective control over the investment securities pledged as collateral and accordingly, such securities continue to be carried on our consolidated balance sheet. At June 30, 2011 investment securities available for sale with fair value of \$27.6 million (face value of \$27.9 million) were pledged as collateral under this agreement. The proceeds obtained from this agreement were used to repay \$25.0 million of the 6.6% notes.

The 6.3% notes, the 6.6% notes and the 6.7% notes contain certain non-financial covenants. At June 30, 2011, we and our managed care subsidiary, as applicable, are in compliance with these covenants.

In addition, we are a party to a secured term loan with a commercial bank in Puerto Rico. This secured loan bears interest at a rate equal to the London Interbank Offered Rate (LIBOR) plus 100 basis points and requires monthly principal repayments of \$0.1 million. As of June 30, 2011, this secured loan had an outstanding balance of \$20.2 million and average annual interest rate of 1.30%.

This secured loan is guaranteed by a first lien on our land, buildings and substantially all leasehold improvements, as collateral for the term of the agreements under a continuing general security agreement. This secured loan contains certain non-financial covenants that are customary for this type of facility, including, but not limited to, restrictions on the granting of certain liens, limitations on acquisitions and limitations on changes in control. As of June 30, 2011 we are in compliance with these covenants. Failure to meet these covenants may trigger the accelerated payment of the outstanding balance.

We anticipate that we will have sufficient liquidity to support our currently expected needs.

Further details regarding the senior unsecured notes and the credit agreements are incorporated by reference to “Item 7.—Management Discussion and Analysis of Financial Condition and Results of Operations” included in our Annual Report on Form 10-K for the year ended December 31, 2010.

Item 3. Quantitative and Qualitative Disclosures about Market Risk



We are exposed to certain market risks that are inherent in our financial instruments, which arise from transactions entered into in the normal course of business. We have exposure to market risk mostly in our investment activities. For purposes of this disclosure, “market risk” is defined as the risk of loss resulting from changes in interest rates and equity prices. No material changes have occurred in our exposure to financial market risks since December 31, 2010. A discussion of our market risk is incorporated by reference to “Item 7A. Quantitative and Qualitative Disclosures about Market Risk” of our Annual Report on Form 10-K for the year ended December 31, 2010.

## Table of Contents

### Item 4. Controls and Procedures

#### Evaluation of Disclosure Controls and Procedures

In connection with the preparation of this Quarterly Report on Form 10-Q, management, under the supervision and with the participation of the chief executive officer and corporate controller, conducted an evaluation of the effectiveness of our “disclosure controls and procedures” (as such term is defined under Exchange Act Rule 13a-15(e)). Disclosure controls and procedures are designed to ensure that information required to be disclosed in reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and that such information is accumulated and communicated to management, including the chief executive officer and chief financial officer, to allow timely decisions regarding required disclosures. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility that judgments in decision-making can be faulty, and breakdowns as a result of simple errors or mistake. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

Based on this evaluation, our chief executive officer and corporate controller have concluded that as of June 30, 2011, which is the end of the period covered by this Quarterly Report on Form 10-Q, our disclosure controls and procedures are effective to a reasonable level of assurance except for the operations of AH. Effective February 1, 2011, TSS completed the acquisition of AH, which had not been previously subject to a review on internal controls over financial reporting under the Sarbanes Oxley Act of 2002. We immediately began the process of integrating AH’s operations, including internal controls over financial reporting and implementing Section 404 requirements to AH’s operations. AH operations represent 21% and 18% of consolidated operating revenues for the three months and six months ended June 30, 2011, respectively and net assets associated with AH (including intangible assets and goodwill) represent 7% of our consolidated total assets as of June 30, 2011.

There were no significant changes in our disclosure controls and procedures, or in factors that could significantly affect internal controls, subsequent to the date the chief executive officer and corporate controller completed the evaluation referred to above.

#### Changes in Internal Controls Over Financial Reporting

No changes in our internal control over financial reporting (as such term is defined in Exchange Act Rule 13a-15(f)) occurred during the fiscal quarter ended June 30, 2011 that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## Part II – Other Information

### Item 1. Legal Proceedings

For a description of legal proceedings, see note 13 to the unaudited consolidated financial statements included in this quarterly report on Form 10-Q.

### Item 1A. Risk Factors

For a description of our risk factors see Item 1A of Part I of our Annual Report on Form 10-K for the year ended December 31, 2010. See also section “Recent Developments – Federal Regulation” in Item 2 of Part I of this Quarterly Report on Form 10-Q.

Table of Contents

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

## Item 3. Defaults Upon Senior Securities

Not applicable.

## Item 4. (Removed and Reserved)

## Item 5. Other Information

Not applicable.

## Item 6. Exhibits

Exhibits	Description
11	Statement re computation of per share earnings; an exhibit describing the computation of the earnings per share for the three months and six months ended June 30, 2011 and 2010 has been omitted as the detail necessary to determine the computation of earnings per share can be clearly determined from the material contained in Part I of this Quarterly Report on Form 10-Q.
<u>31.1*</u>	Certification of the President and Chief Executive Officer required by Rule 13a-14(a)/15d-14(a).
<u>31.2*</u>	Certification of the Vice President of Finance and Chief Financial Officer required by Rule 13a-14(a)/15d-14(a).
<u>32.1*</u>	Certification of the President and Chief Executive Officer required pursuant to 18 U.S.C Section 1350.
<u>32.2*</u>	Certification of the Vice President of Finance and Chief Financial Officer required pursuant to 18 U.S.C Section 1350.
101.INS	Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

All other exhibits for which provision is made in the applicable accounting regulation of the United States Securities and Exchange Commission are not required under the related instructions or are inapplicable, and therefore have been omitted.

\*

Filed herein.



Table of Contents

SIGNATURES

Pursuant to the requirements of the United States Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Triple-S Management Corporation

Registrant

Date: August 5, 2011

By: /s/ Ramón M. Ruiz-Comas  
Ramón M. Ruiz-Comas, CPA  
President and  
Chief Executive Officer

Date: August 5, 2011

By: /s/ Liliana Rivera-Corcino  
Liliana Rivera-Corcino, CPA  
Corporate Controller